

AeroVironment Inc  
Form PRE 14A  
August 10, 2015

Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**SCHEDULE 14A**

Proxy Statement Pursuant to Section 14(a) of  
The Securities Exchange Act of 1934 (Amendment No. )

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, For Use of the Commission Only** (as permitted by Rule 14a-6(e)(2))
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material Pursuant to §240.14a-12

**AEROVIRONMENT, INC.**

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(Name of Registrant as Specified in Its Charter)

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(Name of Person(s) Filing Proxy Statement, if Other Than the Registrant)

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    - (2) Form, Schedule or Registration Statement No.:
    - (3) Filing party:
    - (4) Date filed:
-

Table of Contents

**Notice of 2015 Annual Meeting  
of Stockholders  
and Proxy Statement**

Friday, October 2, 2015  
at 9:00 a.m., local time  
*994 Innovators Way  
Simi Valley, CA 93065*

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Table of Contents

# TABLE OF CONTENTS

**Q&A FROM OUR CHAIRMAN AND  
CHIEF EXECUTIVE OFFICER**

**NOTICE OF ANNUAL MEETING  
OF STOCKHOLDERS**

1

**PROXY SUMMARY**

3

**Item 1 Election of Nominees to the Board of Directors**

8

Director Qualifications and Independence

10

2015 Nominees for Class III Directors

12

Summary of Director Nominees

20

Corporate Governance

22

Board of Directors and Committees

22

Commitment to Good Corporate Governance

27

Director Compensation

28

Related Person Transactions

32

Executive Officers

33

**SHARE OWNERSHIP**

34

Ownership of Equity Securities of the Company

34

Section 16(a) Beneficial Ownership Reporting Compliance

36

Equity Compensation Plan Information

36

**EXECUTIVE COMPENSATION AND OTHER INFORMATION**

37

Compensation Committee Report

37

Compensation Discussion and Analysis

37

Executive Compensation Tables

52

**AUDIT MATTERS**

58

Audit Committee Report

58

**Item 2 Ratification of Selection of Ernst & Young LLP as Our Independent Registered Public Accounting Firm**

59

**MANAGEMENT PROPOSAL**

61

<b><u>Item 3 Proposal to Amend the Company's Amended and Restated Certificate of Incorporation to Provide for Annual Election of All Directors</u></b>	<b><u>61</u></b>
<b><u>QUESTIONS AND ANSWERS ABOUT THE ANNUAL MEETING AND VOTING</u></b>	<b><u>64</u></b>
<b><u>Appendix A</u></b>	<b><u>71</u></b>

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Table of Contents

## **Q&A FROM OUR CHAIRMAN AND CHIEF EXECUTIVE OFFICER**

**"Throughout the year, we meet with our stockholders and discuss a variety of topics. Frequently received questions and comments are addressed below."**

### ***Explain why AeroVironment's growing cash balance supports the company's business objectives.***

Holding a significant amount of cash and liquid investments helps position us to create long-term stockholder value in important ways. Our long-term growth strategy is to maintain market leadership, grow our core business and secure market adoption of our innovative solutions in a number of our strategic growth initiatives. Securing market adoption and positioning us for market leadership in these large growth initiatives depends on our ability to invest decisively and quickly when the opportunity arises. Preserving our cash and liquid investments for this type of deployment positions us for the greatest return on investment for our stockholders. In addition, across our business we typically compete against very large, established competitors with deep pockets for large, strategically important contracts. Besides ensuring that we have the resources to make the investments required, our cash and liquid investments demonstrate to potential customers considering adoption of these new solutions that we have the necessary staying power, balancing the perceived risk of doing business with a smaller innovative company like AeroVironment.

### ***What makes predicting the timing of market adoption so difficult?***

Predicting market adoption involves predicting the future, which is far from an exact science. Our experience with innovation has taught us that the timing and rate of market adoption can be influenced by multiple factors, many of which can be beyond our control. Adoption and its timing can be influenced by customer perceptions of the cost and benefit impact of the innovation, customer perceptions of increased risk of adopting and funding an innovative solution, government regulations and economic conditions. As a result, we attempt to manage our investments carefully and strive to avoid investing too early and stranding assets or investing too late and missing the value creation opportunity for our stockholders.

### ***When will your capital base be sufficient to achieve your growth objectives?***

Our board of directors continuously monitors our cash and investments against the capital requirements of our business to determine if and when we possess sufficient resources to secure the maximum return on our growth opportunities, which we believe represent the highest potential return on our invested capital possible. Given the multiple long-term opportunities in our growth portfolio, each with difficult-to-predict timing of market adoption and potential capital requirements that range from tens of millions of dollars to hundreds of millions of dollars, the board of directors has not concluded that we possess excess cash.

### ***What types of milestones will indicate continued progress in your growth portfolio?***

The pathway to market adoption consists of many incremental milestones that can lead to large long-term market growth. Some of these milestones may relate to technical accomplishments, relationships with key early adopters, regulatory achievements, successful demonstrations and customer trial adoption. Revealing some of these milestones could help competitors learn from our investments or could violate customer confidentiality agreements. Other milestones are public in nature, such as large customers wishing to make public their adoption of an innovative solution that helps them succeed. When the disclosure of a milestone

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Table of Contents

would not compromise customer or competitive concerns, we attempt to do so. When we are unable to disclose specific milestones, we attempt to provide context in our public communications with stockholders that reflects the progress we feel we are making. In all cases we manage investments carefully to ensure the highest long-term stockholder value.

***How are you able to address defense and commercial markets concurrently?***

We are proud to develop and deliver innovative unmanned aircraft and tactical missile system solutions that help protect U.S. and allied troops while enabling them to perform their jobs more effectively. Prior to the broad adoption of our small unmanned aircraft systems, or UAS, by the U.S. Department of Defense ("DOD"), most of our revenue historically came from non-defense customers and we continue to serve commercial customers and consumers in markets where we maintain leading market positions. We view ourselves as a technology solutions provider whose largest market is currently the global defense industry. We continue to see growth opportunities among allied military forces and within the DOD, and with changes to airspace regulations for unmanned aircraft, we anticipate a growing and potentially large opportunity for our small UAS solutions in domestic and international commercial markets. Our Efficient Energy Systems, or EES, business remains focused primarily on commercial and consumer markets. The common thread in our two business segments is the development of innovative technology-based solutions for large markets in which we can gain a first mover advantage and generate high long-term return on invested capital.

***You serve as both Chairman and Chief Executive Officer of the Company. What steps are taken to ensure independent oversight at the board level?***

Our board of directors' leadership structure provides strong independent oversight. A combined Chairman of the Board and Chief Executive Officer is only one element of our leadership structure. It also includes a Lead Independent Director, and active and strong non-employee directors and board committees led by independent directors. The board regularly reviews this and other governance issues to best serve the interest of stockholders and believes this structure currently serves the business and stockholders well. At this time the board believes the combined roles provides an informed and agile direction from the board to management to optimize shareholder value in executing a complex strategy and with uncertain timing high potential returns on invested capital.

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Table of Contents

## **AEROVIRONMENT, INC.**

### **NOTICE OF 2015 ANNUAL MEETING OF STOCKHOLDERS**

Dear Stockholders,

We are pleased to invite you to join to the board of directors and executive team of AeroVironment, Inc. (the "company") at our 2015 annual meeting of stockholders. Important information relating to the annual meeting is detailed below:

**TIME:** 9:00 a.m. Pacific Time on Friday, October 2, 2015.

**PLACE:** *The company's offices at:  
994 Innovators Way  
Simi Valley, CA 93065*

#### **Unanimous Recommendations of Board of Directors**

<b>ITEMS OF BUSINESS:</b>		
(1)	Elect Timothy E. Conver and Arnold L. Fishman, each to serve as a Class III director for a three-year term;	FOR
(2)	Ratify the selection of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending April 30, 2016;	FOR
(3)	Approve an amendment to the company's Amended and Restated Certificate of Incorporation to provide for the annual election of all directors; and	FOR
(4)	Transact such other business as may properly come before the annual meeting or any adjournments or postponements thereof.	

**RECORD DATE:** You can vote if you were a stockholder of the company at the close of business on August 14, 2015.

**MEETING ADMISSION:** **Registered Stockholders.** If you are a registered stockholder (i.e., your shares are NOT held in an account at a brokerage firm, bank, dealer or other similar organization), you or your legal representatives attending the meeting must bring an acceptable form of identification to the meeting, such as a driver's license. Legal representatives must also bring copies of any proxy or power of attorney evidencing the legal representative's right to represent the stockholder at the meeting.



Table of Contents

**Beneficial Stockholders.** If you are a beneficial stockholder (i.e., your shares are held by a brokerage firm, bank, dealer or similar organization (often referred to as "holding in street name")) you should come to the beneficial stockholders' table prior to the meeting. In order to be admitted, beneficial stockholders must bring account statements or letters from their brokers or banks showing that they owned AeroVironment stock as of August 14, 2015. In order to vote at the meeting, beneficial stockholders must bring legal proxies, which they can obtain only from their brokers or banks.

**VOTING BY PROXY:**

**Registered Stockholders.** To assure that your vote is recorded promptly, please vote as soon as possible, even if you plan to attend the annual meeting in person. Instructions for voting are on your proxy card. If you attend the annual meeting, you may also submit your vote in person, and any previous votes you submitted will be superseded by the vote that you cast at the annual meeting.

**You are urged to date, sign and promptly return the proxy card in the envelope provided to you, or to use the telephone or internet method of voting described on your proxy card, so that if you are unable to attend the meeting your shares can be voted.**

**Beneficial Stockholders.** If your shares are held in the name of a broker, bank or other holder of record, follow the voting instructions you receive from the holder of record to vote your shares. Brokers are not permitted to vote your shares at the annual meeting with respect to the election of directors or to amend the company's Amended and Restated Certificate of Incorporation to provide for the annual election of all directors without your instructions as to how to vote. Please instruct your broker how to vote your shares using the voting instructions provided by your broker.

This proxy statement is issued in connection with the solicitation of a proxy on the enclosed form by the board of directors of

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AeroVironment, Inc. for use at our 2015 annual meeting of stockholders. We will begin distributing this proxy statement, a form of proxy and our 2015 annual report on or about September 2, 2015.

Thank you for your support.

Timothy E. Conver  
Chairman and Chief Executive Officer

Simi Valley, California  
August [ ], 2015

### **YOUR VOTE IS IMPORTANT**

### **IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE STOCKHOLDER MEETING TO BE HELD ON OCTOBER 2, 2015**

This notice, the accompanying proxy statement, and our 2015 annual report to stockholders, which includes our annual report on Form 10-K for the fiscal year ended April 30, 2015, are available on our website at [investor.avinc.com/financials.cfm](http://investor.avinc.com/financials.cfm).

Table of Contents

## PROXY SUMMARY

This proxy statement is furnished to our stockholders in connection with the solicitation of proxies by the board of directors of AeroVironment, Inc. for our 2015 annual meeting of stockholders to be held on Friday, October 2, 2015, and any adjournments or postponements thereof, for the purposes set forth in the attached notice of annual meeting of stockholders. Our principal executive offices are located at 900 Innovators Way, Simi Valley, California 93065. Enclosed with this proxy statement is a copy of our 2015 annual report, which includes our Form 10-K (without exhibits) for the fiscal year ended April 30, 2015. However, the 2015 annual report is not intended to be a part of this proxy statement or a solicitation of proxies.

*This summary highlights information contained elsewhere in this proxy statement. This summary does not contain all of the information that you should consider and you should read the entire proxy statement before voting. For more complete information regarding the company's 2015 performance, please review our annual report on Form 10-K for the fiscal year ended April 30, 2015. This proxy statement and the accompanying proxy card are first being distributed to stockholders on or about September 2, 2015.*

## VOTING AND MEETING INFORMATION

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It is important that you vote in order to impact the future of the company. Please carefully review the proxy materials for the 2015 annual meeting of stockholders, which will be held on Friday, October 2, 2015, at 9:00 a.m. local time, at the company's offices at 994 Innovators Way, Simi Valley, CA 93065, and follow the instructions below to cast your vote on all of the voting matters.

### Who is Eligible to Vote

You are entitled to vote at the 2015 annual meeting of stockholders if you were a stockholder of record at the close of business on August 14, 2015, the record date of the meeting. On the record date, there were [ ] shares of common stock issued and outstanding and entitled to vote at the annual meeting. The holders of our common stock are entitled to one vote per share on any proposal presented at the annual meeting. We have no other voting securities outstanding.

### Voting in Advance of the Meeting

Even if you plan to attend the 2015 annual meeting of stockholders in person, please vote right away using one of the following advance voting methods (see page 63 for additional details). Make sure to have your proxy card or voting instruction form in hand and follow the instructions.

You can vote in advance in one of three ways:

Visit the website listed on your proxy card/voting instruction form to vote **VIA THE INTERNET**

Call the telephone number on your proxy card/voting instruction form to vote **BY TELEPHONE**

Sign, date and return your proxy card/voting instruction form in the enclosed envelope to vote **BY MAIL**



## Attending and Voting at the Annual Meeting

All stockholders of record may vote in person at the 2015 annual meeting of stockholders. Beneficial owners may vote in person at the meeting if they have a legal proxy, as described on page 63.

**Important Note about Meeting Admission Requirements: If you plan to attend the meeting in person, you should review the important details on admission requirements on page 63.**

## Electronic Document Delivery

Instead of receiving future copies of our notice of annual meeting, proxy statement and the annual report on Form 10-K by mail, stockholders of record and most beneficial owners can elect to receive an email that will provide electronic links to these documents. Opting to receive our proxy materials online will save us the cost of producing and mailing documents and also will give you an electronic link to the proxy voting site.

## Roadmap of Voting Matters

Stockholders are being asked to vote on the following matters at the 2015 annual meeting of stockholders:

### **Item 1. Election of Directors (page 8)**

**FOR each Director Nominee**

The board believes that the combination of qualifications, skills and experiences of the director nominees would contribute to an effective and well-functioning board. The director nominees possess the necessary qualifications to assist the board in providing effective oversight of the business and strategic advice and counsel to the company's management.

### **Item 2. Ratification of the Appointment of Ernst & Young LLP as Independent Registered Public Accounting Firm (page 58)**

**FOR**

The Audit Committee has appointed Ernst & Young LLP to serve as the company's Independent Auditors for the fiscal year ending April 30, 2016. The Audit Committee and the board believe that the continued retention of Ernst & Young LLP to serve as the company's independent registered public accounting firm is in the best interests of the company and its stockholders. As a matter of good corporate governance, stockholders are being asked to ratify the Audit Committee's selection of the independent registered public accounting firm.

### **Item 3. Proposal to Amend the Company's Amended and Restated Certificate of Incorporation to Provide for Annual Election of All Directors (Page 60)**

**FOR**

The board has approved an amendment to the company's Amended and Restated Certificate of Incorporation to eliminate the board's classified

structure and to provide for the election of all directors annually. The board has put forth this proposal to allow our stockholders to vote on this amendment in response to a stockholder proposal requesting the board take all actions necessary (except actions required to be taken by the stockholders) to declassify our board of directors that received support from a majority of the stockholders voting at our 2014 annual meeting.

## **QUESTIONS AND ANSWERS (PAGE 63)**

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Please see the Questions and Answers section beginning on page 63 for important information about the proxy materials, voting, the annual meeting, company documents, communications and the deadlines to submit stockholder proposals for the 2016 annual meeting of stockholders. Additional questions may be directed to Investor Relations at 626 357-9983 x4245 or [investorrelations@avinc.com](mailto:investorrelations@avinc.com).

## **CORPORATE GOVERNANCE (PAGE 21)**

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The company is committed to good corporate governance, which promotes the long-term interests of stockholders, strengthens board and management accountability and helps build public trust in the company. Highlights of our governance practices include:

High proportion of independent directors (5 of 7)

Director resignations required from directors receiving more "withhold" votes than "for" votes in an uncontested election

Lead Independent Director

Independent Audit, Compensation and Nominating and Corporate Governance Committees

Regular executive sessions of independent directors

Regular board and committee self-evaluations

Active stockholder engagement

Anti-hedging and anti-short sale policies for executives, directors and employees

Executive compensation driven by pay-for-performance philosophy

Share ownership guidelines and share retention policy for executives and directors

Compensation recovery policy for executives

**DIRECTOR NOMINEES AND OTHER DIRECTORS (PAGES 13-18)***Director Nominees*

Timothy E. Conver	71	1988	Chairman of the Board, President and Chief Executive Officer of the company	E	0
Arnold L. Fishman*1	70	1998	Founder and Former Chairman of the Board of Lieberman Research Worldwide	C, E	0

*Other Directors*

Charles Thomas Burbage*	67	2013	Former Executive Vice President and General Manager, Joint Strike Fighter Program of Lockheed Martin	L, C, NCG	0
Charles Holland	69	2004	Retired Air Force General and defense industry consultant		0
Catharine Merigold*2	59	2015	Founder and Managing Partner of Vista Ventures	A	0
Edward R. Muller*	63	2013	Vice Chairman of the Board of NRG Energy, Inc., former Chairman and Chief Executive Officer of GenOn Energy Inc. and current and former director of public companies	A, C	2
Stephen F. Page*	75	2013	Former Chief Financial Officer of United Technologies Corporation and Chief Executive Officer of its Otis Elevator division and former director of public companies	A, NCG	0

\* = *Independent Director*L = *Lead Independent Director*A = *Audit Committee*



*C = Compensation Committee*

*E = Executive Committee*

*NCG = Nominating and Corporate Governance Committee*

1. *If re-elected, Mr. Fishman will serve on the Compensation Committee and the Executive Committee.*
2. *Ms. Merigold was appointed as a director of the company on July 31, 2015 upon the retirement of Joseph Alibrandi.*

**FY2015 COMPENSATION (PAGE 36)**

Set forth below is the compensation of each Named Executive Officer as determined under the rules of the Securities and Exchange Commission, or the SEC, for the fiscal year ended April 30, 2015. The complete Summary Compensation Table containing the compensation of our Named Executive Officers for fiscal years 2013, 2014 and 2015, including footnotes with important disclosures and detail, appears on page 51. This summary table is not complete and you should read the Summary Compensation Table and the Executive Compensation and Other Information section in its entirety for complete information on the compensation paid to our Named Executive Officers.

Name and Principal Positions	Year	Salary (\$)	Bonus (\$)	Non-Equity Incentive			All Other Compensation (\$)	Total (\$)
				Plan Compensation (\$)	Stock Awards (\$)	Option Awards (\$)		
<b>Timothy E. Conver</b> President, Chairman and Chief Executive Officer	2015	522,935		350,520	299,973	300,095	24,344	1,497,867
<b>Teresa Covington<sup>1</sup></b> Vice President, Finance, former Interim Chief Financial Officer	2015	242,581	70,000	63,303			15,203	391,087
<b>Jikun Kim<sup>2</sup></b> Former Senior Vice President and Chief Financial Officer	2015	291,215			221,016	221,103	13,859	747,193
<b>Wahid Nawabi</b> Senior Vice President and Chief Operating Officer	2015	308,672		170,015	226,989	227,073	16,145	948,894
<b>Doug Scott</b> Senior Vice President, General Counsel and Corporate Secretary	2015	274,056		118,468	113,979	114,028	12,088	632,619
<b>Cathleen S. Cline</b> Senior Vice President of Administration	2015	249,054		107,218	87,712	87,744	17,536	549,264
<b>Roy Minson<sup>3</sup></b> Former Senior Vice President and General Manager, Unmanned Aircraft Systems	2015	318,657		176,291	252,349	252,458	16,066	1,015,821

1.

*Ms. Covington served as our Interim Chief Financial Officer from February 5, 2015 to July 6, 2015, after which she was appointed Vice President, Finance. Prior to being appointed as our Interim Chief Financial Officer, Ms. Covington had served as our Vice President and Director of Finance, Energy Efficient Systems since May 2011.*

2.

*Mr. Kim resigned his employment with the company effective February 5, 2015. In connection with his resignation, Mr. Kim entered into a one-year consulting agreement with the company (the "Consulting Agreement"). Amounts paid to Mr. Kim pursuant to the Consulting Agreement are reflected in the "All Other Compensation" column.*

3.

*Mr. Minson ceased serving as our Senior Vice President and General Manager, Unmanned Aircraft Systems in April 2015 and assumed a new role of strategy for the emerging commercial unmanned aircraft system ("UAS") market.*

Table of Contents

## **ITEM 1. ELECTION OF NOMINEES TO THE BOARD OF DIRECTORS**

Our board of directors consists of seven members and is divided into three classes of directors serving staggered three-year terms. Directors for each class are elected at the annual meeting of stockholders held in the year in which the term for their class expires and hold office until their resignation or removal or their successors are duly elected and qualified. In accordance with our certificate of incorporation and bylaws, our board of directors may fill existing vacancies on the board of directors by appointment.

The term of office of the Class III directors will expire at the annual meeting. At the recommendation of the Nominating and Corporate Governance Committee, our board of directors proposes the election of Timothy E. Conver and Arnold L. Fishman. Both nominees currently serve as Class III directors. Each of Mr. Conver and Mr. Fishman was elected by stockholders at the 2012 annual meeting of stockholders.

**Timothy E. Conver**

**Arnold L. Fishman**

Each of Mr. Conver and Mr. Fishman has indicated his willingness to serve if elected. If Mr. Conver or Mr. Fishman becomes unable to serve or for good cause will not serve, the individuals named as proxies on the enclosed proxy card will vote the shares that they represent for the election of such other persons as the board may recommend, unless the board reduces

the number of directors. There are currently three Class I directors, whose terms expire at the annual meeting of stockholders in 2016, and two Class II directors, whose terms expire at the annual meeting of stockholders in 2017.

Unless otherwise instructed, the proxy holders will vote the proxies received by them for the nominees named above. If voting instructions are received, the proxy holders will vote the proxy cards received by them in accordance with the instructions received. In no event may the proxy holders vote for the election of more than two nominees. We have no reason to believe that the nominees will be unable or unwilling to serve if elected as directors.

The principal occupation and certain other information about the nominees, our other directors and our executive officers are set forth on the following pages.

**THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT YOU VOTE "FOR" THE ELECTION OF THE TWO BOARD NOMINEES LISTED ABOVE.**

Withholdings will be counted as present for the purposes of this vote but are not counted as votes cast. Broker non-votes will not be counted as present and are not entitled to vote on the proposal.

## **Election Process and Voting Standard**

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There are no limits on the number of terms a director may serve. We believe term limits may cause the loss of experience and expertise important to the optimal operation of our board of directors. However, to ensure that the board remains composed of high-functioning members able to keep their commitments to board service, the Nominating and Corporate Governance Committee evaluates the qualifications and considers the performance of each incumbent director before recommending the nomination of that director for an

additional term. Our Corporate Governance Guidelines provide that, in an election of directors where the number of nominees does not exceed the number of directors to be elected, each director must receive more "for" votes than "withhold" votes with respect to that director. If a director is elected but receives more "withhold" votes than "for" votes, he or she has agreed to submit a letter of resignation to the board of directors. The Nominating and Corporate Governance Committee will make a recommendation to the board



on whether to accept or reject the resignation, or whether other action should be taken. The board will act on the resignation taking into account the recommendation of the Nominating and Corporate Governance Committee and publicly disclose its decision and rationale within 100 days of the certification of the election results. The director who tenders the resignation will not participate in the decisions of the Nominating and Corporate Governance Committee or the board that concern the resignation.

In addition, pursuant to our Corporate Governance Guidelines, a director whose job responsibilities materially change since his or her last election as a director may be asked to submit a letter of resignation to the board. The board may request such a resignation letter if continuing service on the board by the individual is not consistent with the criteria deemed necessary for continuing service on the board.

## Director Nominations

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The Nominating and Corporate Governance Committee is responsible for identifying and evaluating nominees for director and for recommending to the board a slate of nominees for the class of directors to be elected at each annual meeting of stockholders. Nominees may be suggested by directors, members of management or stockholders.

Stockholders who would like to have their recommendations for nominees for directors be considered by the Nominating and Corporate

Governance Committee should submit their recommendations in writing by mail to the Nominating and Corporate Governance Committee in care of the Office of the Corporate Secretary, AeroVironment, Inc., 900 Innovators Way, Simi Valley, California 93065 or by email to [corporatesecretary@avinc.com](mailto:corporatesecretary@avinc.com). Recommendations by stockholders that are made in accordance with these procedures will receive the same consideration as other nominees.

Table of Contents

## **DIRECTOR QUALIFICATIONS AND INDEPENDENCE**

Directors are responsible for overseeing the company's business consistent with their fiduciary duty to stockholders. This significant responsibility requires highly skilled individuals with various qualities, attributes and professional experience. The board believes that there are general requirements that are applicable to all directors and others skills and experience that only need to be represented on the

board as a whole, but not necessarily possessed by each director. The board and the Nominating and Corporate Governance Committee consider the qualifications of directors and director candidates individually and in the broader context of the board's overall composition and the company's current and future needs.

### **Qualifications Required of All Directors**

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In its assessment of each potential director nominee, the Nominating and Corporate Governance Committee considers the nominee's judgment, integrity, experience, independence, understanding of the company's business or related industries and such other factors as the Nominating and Corporate Governance Committee determines are pertinent in light of the current needs of the board. The Nominating and Corporate Governance Committee also takes into account the ability of a potential nominee to devote the time and effort necessary to fulfill the responsibilities of a director to the company. The board and the Nominating and Corporate Governance Committee require that each director be a recognized person of high integrity, ethics and values, have a proven record of success and demonstrate respect for corporate governance requirements and practices. Each director must also possess practical and mature business judgment, as well as demonstrate innovative thinking and an entrepreneurial spirit, qualities the board believes are essential to its ability to maintain the company's culture of innovation. In addition, the board conducts interviews of potential director candidates to assess intangible qualities, including the individual's ability to ask difficult questions while maintaining collegiality.

### **Specific Qualifications, Attributes, Skills and Experience to be Represented on the Board**

The board has identified the qualifications, attributes, skills and experience listed in the bullets below as important to being represented on the board as a

whole, in light of the company's current needs and the business priorities.

experience as chief executive officer, president or executive management of a public or large private company;

extensive knowledge of the company's business;

aerospace and defense industry expertise;

alternative energy, automotive or other relevant industry expertise;

global and international business experience;

strategic development experience, including mergers, acquisitions, venture capital and other strategic transactions;

diversity of expertise and experience, including substantive matters pertaining to our business, relative to other directors;

experience in marketing, engineering, technology and innovation, operations, supply chain, manufacturing and legal;

high level of financial literacy and experience;

experience as a board member of another publicly-held company;

data analytics experience;

commercial business experience; and

experience in scaling or growing a startup or small business into a significant business.



## Independence Determinations

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Under the listing standards of The NASDAQ Stock Market LLC, or Nasdaq, and the company's Corporate Governance Guidelines, the board must consist of a majority of independent directors. In making independence determinations, the board observes Nasdaq and SEC criteria and considers all relevant facts and circumstances. To be considered independent under Nasdaq listing standards, a director must pass certain objective tests, such as not being an executive officer or employee of the company or having certain business dealing with us. Additionally, Nasdaq independence standards include a subjective test that requires our board to make a subjective determination that an individual have no relationships which, in the opinion of the company's board, would interfere with the exercise of independent judgment in carrying out the responsibilities of a director.

In evaluating director independence, the board took into consideration the consulting agreement currently in place between the company and one of our

directors, General (Retired) Charles R. Holland. Pursuant to this agreement, as amended as of January 1, 2013, Mr. Holland performs consulting services for us on a general basis and with respect to particular individual projects assigned by us. During the fiscal year ended April 30, 2015, we paid to Mr. Holland approximately \$96,000 in consulting fees pursuant to the terms of this agreement. After reviewing payments made to General Holland by the company pursuant to the consulting agreement, the board concluded that General Holland is not independent under Nasdaq's objective independence tests.

The board's independence determination for Mr. Muller included a review of sales made to one of our customers, NRG Energy, Inc., of which Mr. Muller is a director. The board considered the amount of sales made to NRG, which amounted to less than 1% of our total revenues, in determining that Mr. Muller is independent.

Table of Contents

## **2015 NOMINEES FOR CLASS III DIRECTORS**

The board and the Nominating and Corporate Governance Committee believe that the combination of the various qualifications, skills and experience of the director nominees would contribute to an effective and well-functioning board. They also believe that the combination of the various qualifications, skills and experiences of the director nominees individually, and when combined with the other directors, will create a board possessing the necessary qualifications to

provide effective oversight of the strategic advice and counsel to the company's management.

Included in the biographies of the director nominees and the other directors below is an assessment of the specific qualifications, attributes, skills and experiences that such director nominees and the other members of the board provide to the board of directors and the company.

## Director Nominees

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### **Timothy E. Conver**

Director since: 1988

Age: 71

Board Committees and Leadership: Member of Executive Committee

Summary of Experience

Mr. Conver has served as our President since November 1990 and as our Chief Executive Officer since 1992. Prior to joining AeroVironment, Mr. Conver served as President of Whittaker Electronic Resources, a supplier of engineered products for military electronics and industrial instrumentation, for 10 years. Mr. Conver is a graduate of the University of Montana and received his MBA from the University of California, Los Angeles.

### **Specific Qualifications, Attributes, Skills and Experience:**

#### **Chief Executive Officer and Executive Experience**

Mr. Conver has extensive executive leadership experience, having served as the Chief Executive Officer of the company for over 20 years and as President of Whittaker Electronic Resources for 10 years.

#### **Extensive Knowledge of the Company's Business**

His knowledge of all aspects of our business and history and his extensive experience managing companies providing high-technology solutions to military industrial customers, combined with his drive for practical innovation and focus on current and future customer needs, position him well to serve as our Chairman, President and Chief Executive Officer.

#### **Defense Industry Experience**

Mr. Conver's extensive knowledge and experience in the defense industry was gained through a long and successful career focused on providing high-technology products and innovation to military customers.

#### **Commercial Business Experience**

Mr. Conver has considerable experience in the commercial aerospace and industrial industries from his service as Chief Executive Officer of Whittaker Electronic Resources and the company. His experience in commercial business is beneficial to the board as the company expands its commercial business operations.

### **Arnold L. Fishman**

Director since: 1998

Age: 70

Board Committees and Leadership: Chair of Compensation Committee and Executive Committee

Summary of Experience

Mr. Fishman has served as a member of our board of directors since 1998. Mr. Fishman is the Founder of Lieberman Research worldwide, a leading global market research firm, and Interviewing Service of America, a supplier

of market survey services. Mr. Fishman served as the Chairman of Lieberman Research Worldwide and Interviewing Service of America from 1979 and 1983, respectively, until July 2015 when he sold his interests in the companies. Mr. Fishman received his B.S. in psychology from Brooklyn College.

**Specific Qualifications, Attributes, Skills and Experience:**

**Chief Executive Officer and Executive Experience**

Mr. Fishman has extensive executive experience as the founder of a market research business and market survey business that grew under his leadership to a company that now conducts market research in over 80 countries around the world.

**Extensive Knowledge of the Company**

Mr. Fishman has extensive knowledge and understanding of the company's business, products and personnel gained from 17 years of service as a director.

**Related Industry Experience    Marketing and Communication**

Mr. Fishman brings to the board critical insight into purchasing behaviors and communications and their relationship to successful business decision-making, which is important to our expanding commercial and consumer products businesses.

**Science, Technology and Innovation Experience**

Mr. Fishman has a track record of successfully developing and implementing innovative business models and practices as an entrepreneur, having founded and led several innovative market research businesses. Mr. Fishman serves as Co-Chairman of AppliedVR, LLC, a technology company using virtual reality to alter behavior in positive ways covering health, safety training, police empathy and other social issues. Mr. Fishman also represented a major film production studio in Croatia and created various innovative film financing vehicles supporting coproductions with major U.S. studios. This background and experience provides an important perspective to the board given the company's innovative culture and long history of successful innovation.

## Continuing Directors

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### Charles Thomas Burbage

Director since: 2013

Age: 67

Board Committees and Leadership: Lead Independent Director, member of Compensation Committee and Nominating and Corporate Governance Committee

Summary of Experience: Mr. Burbage has served as a member of our board of directors since 2013. Mr. Burbage retired from Lockheed Martin Aeronautics Company in April 2013, after a 33-year career during which he served most recently as Executive Vice President and General Manager, Joint Strike Fighter Program from 2000 to 2013. Mr. Burbage also served on active duty in the U.S. Navy as a Naval aviator and recorded more than 3,000 flight hours in 38 types of military aircraft before retiring as a Captain in the U.S. Naval Reserve in 1994. Mr. Burbage received a B.S. in aerospace engineering from the U.S. Naval Academy and holds an M.S. in aeronautical systems from the University of West Florida and an M.B.A. from the University of California, Los Angeles.

### Specific Qualifications, Attributes, Skills and Experience:

#### Chief Executive Officer or Executive Experience

Mr. Burbage was the Lockheed Martin executive responsible for the F-35 Joint Strike Fighter program from its inception to adoption. He brings to the board the experience of managing a complex global program involving U.S. military and international customers and global industrial partners.

#### Extensive Global or International Business Experience

Mr. Burbage's leadership of the F-35 Joint Strike Fighter program involved international business development activities on a global basis. The F-35 was sold to more than 10 countries and involved a global manufacturing capability. This experience is particularly relevant to us as we pursue larger and more complex international business opportunities.

#### Defense Industry Related Experience

In addition to decades of experience as an executive of Lockheed Martin, Mr. Burbage previously served as a Naval aviator and test pilot. He received numerous industry awards, including the U.S. Naval Academy/Harvard Business Review Award for Ethical Leadership. His defense industry and Naval officer experience provides important insights to the board on our largest business and customer set.

#### Science, Technology and Innovation Experience

Mr. Burbage has an extensive engineering background. He has a B.S. in aeronautical engineering from the U.S. Naval Academy and an M.S. in aeronautical systems from the University of West Florida. He applied this technical and engineering knowledge as a Naval aviator and in his management roles at Lockheed Martin. This background and experience is critically important to the board because of the innovative nature and technical complexity of our products.

**Charles Holland**

Director since: 2004

Age: 69

**Board Committees  
and Leadership:**

**Summary of  
Experience**

General Holland has served as a member of our board of directors since 2004. General Holland retired as Commander, Headquarters U.S. Special Operations Command, or USSOCOM, in November 2003 and currently serves as an independent consultant for various entities. Mr. Holland has been a consultant of the company since February 2004. Prior to his retirement, Mr. Holland was responsible for all special operations forces of the Army, Navy and Air Force, both active duty and reserve. Mr. Holland entered the United States Air Force in 1968. He has commanded a squadron, two Air Force wings, served as Deputy Commanding General of the Joint Special Operations Command, and was Commander of the Special Operations Command, Pacific. Prior to commanding USSOCOM, he commanded the Air Force Special Operations Command and was the Vice Commander of U.S. Air Forces in Europe. Mr. Holland serves on the board of directors of a number of private companies in the defense industry, including SELEX Galileo, Inc., Augusta Westland N.A. Inc., TENAX Aerospace and Protonex Technology Corporation and on the Executive Advisory Board of Cubic Global Defense along with being on the Advisory Boards of General Atomics Aeronautical Systems, Inc. and Camber Corporation. Mr. Holland has a B.S. in aeronautical engineering from the U.S. Air Force Academy, an M.S. in business management from Troy State University (W. Germany) and an M.S. in astronautical engineering from the Air Force Institute of Technology.

**Specific Qualifications, Attributes, Skills and Experience:**

**Defense Industry and Senior Military Experience**

Mr. Holland brings to the board of directors his perspective and expertise as a warfighter and senior commander and as a senior consultant to the defense industry. He offers critical insight into the needs and demands of our UAS customers.

**Extensive Knowledge of the Company**

As a result of General Holland's years of experience as a director and his service as a consultant to the company, he has extensive knowledge of our products, business and personnel, which provides a valuable perspective to the board.

**Extensive Global or International Business Experience**

As a result of his military service and consulting experience, General Holland has extensive international business experience, including knowledge of international military customers, which is highly relevant to our expanding international UAS business.

**Science, Technology and Innovation Experience**

General Holland has extensive experience working with aerospace and other engineering and technology companies and currently serves on the board of directors of several companies in such industries, including SELEX Galileo, Augusta Westland N.A., TENAX Aerospace and Protonex Technology Corporation, and on the advisory board of General Atomics and Camber Corporation. He also holds a bachelor's degree in aeronautical engineering and a master's degree in astronautical engineering. General Holland's significant experience working with technology companies is valuable to the board given the company's product lines and the industries in which the company operates.

**Catharine Merigold**

Director since:

2015

Age:

59

Board Committees and Leadership:

Member of Audit Committee

Summary of Experience

Ms. Merigold has been investing in and advising high-growth technology businesses for over 20 years as a venture capitalist. She was a Vice President at Centennial Ventures from 1992 to 1994, and then founded and has been the managing partner of Vista Ventures, a venture firm specializing in investing in software, digital media and network sectors, since January 2000. Prior to founding Vista Ventures, Ms. Merigold served as the President and Chief Executive Officer of University Technology Corporation, a company that managed all technology transfer and associated equity holdings for the University of Colorado system, from 1999 to 2000, and as Vice President of Marketing and Sales for US West Wireless. She began her career at Hewlett-Packard Company, serving in a variety of technical, marketing and sales management roles, including several years spent in Europe. Ms. Merigold has served on a number of corporate boards and currently serves as a board observer for Market Force Information, Inc., a provider of customer intelligence



solutions to large consumer companies, and a board member of P2Binvestor, Inc., a crowdlending platform providing asset based lines of credit to businesses, the Colorado Technology Association, and University License Equity Holdings Inc. (ULEHI), which manages all the equity holdings associated with technology transfer of the University of Colorado. Ms. Merigold holds a B.S. in electrical engineering, with honors, from Washington University in St. Louis and an MBA from Stanford University.

**Specific Qualifications, Attributes, Skills and Experience:**

**Extensive Global or International Business Experience**

Ms. Merigold has substantial international business experience gained from her experience at Hewlett-Packard in Europe and previous experience working for the French power company EDF-GDF. Her international experience is important to the board given the company's growing international business.

**Science, Technology and Innovation Experience**

As a venture capitalist, Ms. Merigold has experience working with numerous technology companies and companies providing innovative solutions, including serving as a board member of P2Binvestor, Inc. and Tendril Networks, Inc., a provider of energy services management software. Given the company's innovative culture and the technical nature of its products, Ms. Merigold's experience working with technology companies provides useful insight to the board.

**Related Industry Experience Marketing**

Mr. Merigold provides the board with unique insight into marketing and consumer purchasing behaviors, gained through experience in marketing positions with Hewlett-Packard and US West Wireless, and as a director of Market Force Information. Her extensive knowledge of marketing and purchasing behavior provides the board with critical knowledge for the expansion of our commercial business.

**Investment Expertise**

Ms. Merigold has served as a venture capitalist for over twenty years, serving as Vice President and a Partner of Centennial Ventures and later founding and serving as Managing Partner of Vista Ventures. Her significant experience as a venture capitalist has provided her with key understanding of the variables that lead to high-growth success of businesses, which enables Ms. Merigold to provide valuable insight to the board in evaluating potential strategic investments and opportunities.

**Experience Scaling and Growing Startup and Small Business**

Through her venture capital experience, Ms. Merigold has gained extensive experience helping companies navigate their way through the startup and high growth phases into becoming a significant operational business. Her experience working with high-growth companies in a variety of industries brings valuable knowledge to the board regarding scaling and growing business into successful, which assists the board in evaluating the company's growth strategy for new market opportunities and potential strategic arrangements.

**Data Analytics Experience**

Ms. Merigold brings to the board critical knowledge of data analytics, gained through her experience at US West Wireless, where she implemented and oversaw a data analytics program, as well as through her role as an advisory board member at Market Force Information, which utilizes data analytics in its products and services. Her experience with data analytics is very valuable to the board as the company grows its commercial business.

**Edward R. Muller**

Director since:

2013

Age:

63

Board Committees and Leadership:

Chair of Audit Committee and member of Compensation Committee

Summary of Experience

Mr. Muller has served as a member of our board of directors since 2013. Mr. Muller has served as Vice Chairman of NRG Energy, Inc., or NRG, a U.S. based producer and retail supplier of electricity since December 2012. Prior to the merger in 2012 of NRG and GenOn Energy Inc., Mr. Muller served as the chairman and chief executive of GenOn, which also produced and sold electricity in the United States, a position he held beginning in 2010. From 2005 to 2010, Mr. Muller was chairman and chief executive of Mirant Corporation, which produced and sold electricity in the United States and internationally. Previously, Mr. Muller served as president and chief executive officer of Edison Mission Energy until 2000, which produced electricity in the United States and internationally. Mr. Muller previously served as vice president, chief financial officer, general counsel and secretary of Whittaker Corporation, a conglomerate with activities in aerospace, chemicals, healthcare and metals. Mr. Muller serves

as a director of Transocean Ltd., an offshore oil and gas driller, and previously served as a director of Contact Energy, Ltd., Edison Mission Energy, Interval, Inc., Oasis Residential, Inc., Ormat Technologies, Inc., RealEnergy, Inc., RigNet Inc., Strategic DataCorp., The Keith Companies, Inc., and Whittaker Corporation. Mr. Muller is a member of the Council on Foreign Relations, the Pacific Council on International Policy and the Board of Trustees of the Riverview School (which he chaired for four years), and previously was Chairman of the U.S. Philippines Business Committee and Co-Chairman of the International Energy Development Council. Mr. Muller received his undergraduate degree from Dartmouth College and a J.D. from Yale Law School.

**Specific Qualifications, Attributes, Skills and Experience:**

**Chief Executive Officer and Executive Experience**

Mr. Muller brings broad and extensive executive leadership experience to our board, having served as Chief Executive Officer of large companies producing electricity for more than 15 years and as Chief Financial Officer and General Counsel of Whittaker Corporation.

**Related Industry Experience Energy**

Mr. Muller provides the board with an intimate understanding of the U.S. and global electricity industry in support of the company's electric vehicle strategy, international business operations and multi-product portfolio strategy.

### **Public Company Board Experience**

Serving or having served as a director of 11 different public companies, Mr. Muller brings tremendous business and corporate governance oversight experience to the company and its board.

### **Financial Expertise**

Mr. Muller has extensive financial and accounting experience as a Chief Executive Officer of several energy companies and as Chief Financial Officer of Whittaker Corporation and from serving on numerous public company audit committees. Our board and Audit Committee benefit from Mr. Muller's extensive financial and accounting experience.

### **Extensive Global or International Business Experience**

Mr. Muller has extensive international business experience and is a recognized expert on international policy and energy development. Besides his substantial international business experience as a Transocean Ltd. director, Mr. Muller serves as a Member of the Council on Foreign Relations, the Pacific Council on International Policy and was previously Chairman of the U.S. Philippines Business Committee and Co-Chairman of the International Energy Development Council.

### **Stephen F. Page**

Director since:

2013

Age:

75

Board Committees and Leadership:

Member of Audit Committee and Chair of Nominating and Corporate Governance Committee

Summary of Experience

Mr. Page has served as member of our board of directors since 2013. Mr. Page has served on the board of directors and audit committees of Lowe's Companies, Inc., a home improvement retailer, from 2003 to 2012, PACCAR, Inc., one of the largest manufacturers of medium and heavy duty trucks in the world, from 2004 to 2012, and Liberty Mutual Holding Company Inc., one of the largest property and casualty insurance companies in the U.S., where he was lead director. Before retiring in 2004, Mr. Page served in many leadership roles at United Technologies Corporation, a provider of high-technology products and services to the global aerospace and building systems industries, including director, Vice Chairman and Chief Financial Officer, and President and Chief Executive Officer of Otis Elevator, an \$8 billion division of United Technologies. Mr. Page holds a B.S. in business administration from Loyola Marymount University and J.D. from Loyola Law School.

### **Specific Qualifications, Attributes, Skills and Experience:**

#### **Chief Executive Officer and Executive Experience**

Mr. Page has extensive executive leadership experience at large public companies. He served as Chief Financial Officer of United Technologies, a global provider of high-technology products and support services in the aerospace and building industries with current revenues of over \$60 billion, and he also served as Chief Executive Officer of Otis Elevator, an \$8 billion revenue operating unit of United Technologies, as Chief Financial Officer of Black & Decker Corporation, a manufacturer of power tools, and as General Counsel of the

McCullough Corporation subsidiary of Black & Decker.

**Extensive Global or International Business Experience**

Mr. Page gained extensive experience leading international businesses in his executive leadership roles at United Technologies and as a director of PACCAR. This international business experience is extremely valuable to us as international business becomes an increasingly important component of our business.

**Defense and Related Industry Experience**

From his experience in leadership roles at United Technologies, Mr. Page brings highly relevant experience to our military-focused unmanned aircraft systems business. As a director of PACCAR, one of the world's largest manufacturers of medium and heavy-duty trucks, Mr. Page gained experience relevant to our electric vehicle products.

**Commercial Business Experience**

Mr. Page gained substantial experience in commercial business operations through his positions at United Technologies and Black & Decker Corporation. Mr. Page's commercial business experience is of significant importance to the board as the company expands its commercial operations.

**Public Company Board Experience**

Mr. Page's service as Vice Chairman of United Technologies and as the Lead Independent Director at Liberty Mutual and his experience as a director of United Technologies, PACCAR and Lowe's provides us with valuable corporate governance and board leadership experience.

**Financial Expertise**

Having served as Chief Financial Officer of two major public companies and as Audit Committee Chair of Lowe's, PACCAR and Liberty Mutual, Mr. Page brings a wealth of financial, capital allocation and audit committee experience to the company and the board.

Table of Contents

## **SUMMARY OF DIRECTOR NOMINEES**

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The following information and graphics summarizes the qualifications of the nominees for Class III director and the other members of the board. Based on a careful assessment, the Nominating and Corporate Governance Committee and the board concluded that each nominee is qualified to serve as a director and that the collective board, including the nominees for election, possess the necessary qualifications, attributes, skills and experience to provide effective oversight of the business and provide strategic advice and counsel to the company's management.

**All nominees and other directors exhibit:**

High integrity

Innovative thinking

Proven record of success

Knowledge of corporate governance

**Our director nominees and other directors bring a balance of important skills to our boardroom**

The fact that an item is not highlighted for a director does not mean that the director does not possess that qualification, attribute, skill or experience.





**Our director nominees and other directors provide an effective mix of experience and fresh perspective.**

**INDEPENDENCE**

**PRIOR BOARD SERVICE**

## CORPORATE GOVERNANCE

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### Board of Directors and Committees

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The company's governance framework provides the board with flexibility to select the appropriate leadership structure for the company. In making leadership structure determinations, the board considers many factors, including the specific needs of the business and what is in the best interests of the company's stockholders. The current leadership structure is comprised of a combined Chairman of the Board and Chief Executive Officer, an independent director serving as Lead Independent Director and strong, active independent directors. The board believes this structure provides an effective balance between strong company leadership and appropriate safeguards and oversight by independent directors.

#### Board Leadership Structure:

Chairman of the Board and Chief Executive Officer: Timothy E. Conver

Lead Independent Director: Charles Thomas Burbage

Committees led by independent directors

Active engagement by all directors

The board believes this is the optimal structure to guide the company and maintain the focus required to achieve the company's business goals. The Chairman of the Board presides over meetings of the board and stockholders, consults and advises the board and its committees on the business and affairs of the company, and performs such other duties as may be assigned by the board. The Chief Executive Officer is in general charge of the affairs of the company, subject to the powers reserved to the board.

The Lead Independent Director has the following role and responsibilities:

presides at all meetings of the board or stockholders at which the Chairman of the Board is not present;

serves as a liaison on board-related issues between the Chairman of the Board and the independent directors;

reviews and provides input to the Chairman of the Board regarding the nature, scope and timeliness of information that management provides to the board;

reviews and provides input to the Chairman of the Board regarding the agendas for board meetings and the annual schedule of board meetings;

presides at meetings of the independent directors and apprises the Chairman of the Board of the issues discussed, as appropriate; and

performs such other duties as the board may from time to time delegate.

Each year, the board designates an independent director to serve as the Lead Independent Director on the board. The designation of a Lead Independent Director is for a one-year term and a Lead Independent Director may be eligible for re-election at the end of that term. Designation as such does not impose on the Lead Independent Director any obligation or standard greater than or different from those of the company's other directors.

Importantly, all directors play an active role in overseeing the company's business both at the board and committee levels. The 2015 director nominees consist of two Class III director nominees, one of whom is an independent director and each of whom have significant executive leadership experience and extensive knowledge of the company's business.

As set forth in the company's Corporate Governance Guidelines, regularly scheduled executive sessions are held at least twice per year and at least one executive session of independent directors is held per year. These meetings allow non-employee directors to discuss issues of importance to the company, including the business and affairs of the company, as well as matters concerning management, without any member of management present. In addition, the independent directors meet in executive session several times a year at regularly scheduled board meetings. Independent directors chair all of the board committees, which are described below.

The board believes that this leadership structure – a combined Chairman of the Board and Chief Executive Officer, a Lead Independent Director, active and strong non-employee directors and committees led by independent directors – is effective and currently serves the business and our stockholders well. It provides a single leader who is understood by our employees, customers, business partners and stockholders as providing strong leadership for the

company. It enhances our ability and agility to manage resources and provides the focus required to implement our complex business strategy in fast-moving and emerging markets. In addition, the board believes that Mr. Conver's interest as a significant stockholder is strongly aligned with his fiduciary duty as a director and Chairman of the Board.

### **Role in Risk Oversight**

Our board of directors is responsible for overseeing our risk management. The board delegates many of these functions to the Audit Committee. Under its charter, the Audit Committee is responsible for discussing with management the company's policies with respect to risk assessment and risk management. The committee is chartered to discuss with management our significant risk exposures and the actions management has taken to limit, monitor or control such exposures. In addition to the Audit Committee's work in overseeing risk management, our full board engages in discussions of the most significant risks that we face and how these risks are being managed.

### **Board Meetings**

Under the company's bylaws, regular meetings of the board are held at such times as the board may determine. Special meetings of the board may be called by the Chairman of the Board or the President on 48 hours' notice to each director or by the President or the Corporate Secretary after receiving a written request of two directors on 48 hours' notice. The board held 10 meetings in fiscal year 2015. Each director attended at least 75% of all meetings of the board of directors and each committee on which he sat during fiscal year 2015.

### **Annual Meeting Attendance**

The company does not have a formal policy regarding directors' attendance at annual meetings of stockholders, but encourages all directors to attend such meetings. Six members of our board, who were serving as directors at the time, attended the 2014 annual meeting of stockholders.

### **Board Committees**

The board has an Audit Committee, a Compensation Committee, a Nominating and Corporate Governance Committee and an Executive Committee. The board has adopted a written charter for each of these

committees which is available on the company's website [www.avinc.com](http://www.avinc.com) by clicking on "Investors" and then "Corporate Governance." All of the members of each of these standing committees other than the Executive Committee meet the criteria for independence prescribed by the SEC and Nasdaq. The information contained on our website is not incorporated by reference into, and does not form a part of, this proxy statement. Our board of directors may establish other committees to facilitate the management of our business. Additional information about the committees is provided below.

#### *Audit Committee*

#### **Committee Chair:**

Edward R. Muller

#### **Other Committee Member:**

Stephen F. Page and Catharine Merigold

#### **Meetings held in FY 2015:**

9

The board has determined that Mr. Muller and Mr. Page qualify as audit committee financial experts as defined by the rules of the SEC. All committee members are able to read and understand fundamental financial statements in accordance with Nasdaq requirements. Our Audit Committee's main function is to oversee our accounting and financial reporting processes, internal systems of control, independent registered public accounting firm relationships and the audits of our financial statements. This committee's responsibilities include:

selecting and hiring our independent registered public accounting firm;

evaluating the qualifications, independence and performance of our independent registered public accounting firm;

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reviewing and approving the audit and non-audit services to be performed by our independent registered public accounting firm;

reviewing the design, adequacy, implementation and effectiveness of our internal controls established for finance, accounting, legal compliance and ethics;

reviewing the design, adequacy, implementation and effectiveness of our critical accounting and financial policies;

overseeing and monitoring the integrity of our financial statements and our compliance with legal and regulatory requirements as they relate to financial statements or accounting matters;

reviewing with management and our independent registered public accounting firm our annual and quarterly financial statements;

reviewing with management and our independent registered public accounting firm any earnings announcements or other public announcements concerning our operating results;

establishing procedures for the receipt, retention and treatment of complaints (including procedures for receiving and handling complaints on a confidential and anonymous basis) regarding accounting, internal accounting controls or auditing matters, including employee concerns regarding questionable accounting or auditing matters;

preparing the audit committee report that the SEC requires in our annual proxy statements; and

reviewing and approving any related party transactions.

The Code of Business Conduct and Ethics, or code of conduct, is our code of ethics for directors, executive officers and employees. Any amendment to the code of conduct that applies to our directors or executive officers may be made only by the board or a board committee and will be disclosed on our website. The code of conduct is available at <http://investor.avinc.com>. The Audit Committee charter and the code of conduct are also available in print to any stockholder who requests them.

#### *Compensation Committee*

**Committee Chair:** Arnold L. Fishman

**Other Committee Members:** Charles Thomas Burbage and Edward R. Muller

**Meetings held in FY 2015:** 7

Our Compensation Committee's purpose is to assist our board of directors in determining the development plans and compensation for our senior management and the compensation to be paid to directors for board and committee service. The Compensation Committee of our board is comprised of three independent directors. The Compensation Committee's responsibilities with respect to executive compensation are:

to review our compensation philosophy;

to review and recommend to the board corporate goals and objectives relating to the compensation of our Chief Executive Officer, evaluate the performance of our Chief Executive Officer in light of those goals

and objectives and review and recommend to the board the compensation of our Chief Executive Officer (unless such decisions require approval by our Compensation Committee to the extent such compensation is intended to be qualified performance-based compensation for purposes of Section 162(m) of the Internal Revenue Code of 1986, as amended, or the Code);

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to review and approve all compensation of our executive officers and all other officers subject to the reporting requirements of Section 16(a) of the Securities Exchange Act of 1934, as amended, or the Exchange Act;

to review all employment agreements and severance arrangements of executive officers;

to review all annual bonus, long-term incentive compensation, stock option, employee pension and welfare benefit plans;

to review and approve the Compensation Discussion and Analysis contained in this proxy statement; and

to review and approve executive officer indemnification and insurance matters.

In addition, the Compensation Committee is responsible for the general administration of all executive compensation plans, including:

setting performance goals for our executive officers and reviewing their performance against these goals;

approving all amendments to, and terminations of, all compensation plans and any awards under such plans;

granting awards under any performance-based annual bonus, long-term incentive compensation and equity compensation plans to executive officers; and

making recommendations to the board with respect to awards for directors under our equity incentive plans.

In addition, the Compensation Committee has the sole authority, in accordance with applicable securities laws, rules and regulations and Nasdaq listing standards, to retain and/or replace, as needed, any independent counsel, compensation and benefits consultants and other outside experts or advisors as the Compensation Committee believes to be necessary or appropriate. The Compensation Committee is responsible for the appointment, compensation and oversight of the work of any compensation advisors retained by the Compensation

Committee. Subject to any exceptions under the Nasdaq listing standards, prior to selection and engagement of any compensation advisor, the Compensation Committee will undertake an analysis of the independence of each such compensation advisor under the independence factors specified in the applicable requirements of the Exchange Act and the Nasdaq listing standards. The company will provide for appropriate funding, as determined by the Compensation Committee in its sole discretion, for payment of compensation to any compensation advisors retained by the Compensation Committee.

*Compensation Committee Interlocks and Insider Participation*

The current members of our Compensation Committee are Arnold L. Fishman, Charles Thomas Burbage, and Edward R. Muller. None of the current or proposed members of our Compensation Committee at any time has been one of our executive officers or employees. None of our executive officers currently serves, or in the past year has served, as a member of the board of directors or Compensation Committee of any entity that has one or more executive officers serving on our board of directors or Compensation Committee.

*Nominating and Corporate Governance Committee*

**Committee Chair:** Stephen F. Page

**Other Committee Members:** Charles Thomas Burbage

**Meetings held in FY 2015:** 5

Our Nominating and Corporate Governance Committee's purpose is to assist our board by identifying individuals qualified to become members of our board of directors, consistent with criteria set by our board, and to develop our corporate governance principles. This committee's responsibilities include:

evaluating the composition, size and governance of our board of directors and its committees and making recommendations regarding future planning and the appointment of directors to our committees;

administering a policy for considering stockholder nominees for election to our board of directors;

evaluating and recommending candidates for election to our board of directors;

overseeing our board of directors' performance and self-evaluation process; and

reviewing our corporate governance principles and providing recommendations to the board regarding possible changes.

Our board of directors believes that it should be composed of directors with varied, complementary backgrounds and that directors should, at a minimum, have expertise that may be useful to the company. Directors should also possess the highest personal and professional ethics and should be willing and able to devote the required amount of time to our business.

When evaluating director candidates, the Nominating and Corporate Governance Committee takes into account the degree to which a candidate fulfills the criteria contained in the Corporate Governance Guidelines and other factors consistent with those guidelines, including the following:

independence from management;



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personal and professional integrity, ethics and values;

practical and mature business judgment;

experience as a Chief Executive Officer, President or other executive officer of a public or large private;

extensive knowledge of the company's business or experience in one or more industries in which we compete, including aerospace and defense, alternative energy, automotive or industrials;

global and international business experience;

strategic development activities, including mergers, acquisitions, partnerships and venture capital transactions;

experience in marketing, engineering, technology and innovation, operations, supply chain and manufacturing, and legal;

a high degree of financial literacy and experience;

experience as a board member of another publicly-held company;

diversity of expertise and experience in substantive matters pertaining to our business relative to other board members;

data analytics experience;

commercial business experience; and

experience in scaling or growing a startup or small business into a significant business.

The Nominating and Corporate Governance Committee will consider candidates for director suggested by stockholders applying the criteria for



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candidates described above and considering the additional information referred to below. Stockholders wishing to suggest a candidate for director should write to the Corporate Secretary and include:

a statement that the writer is a stockholder and is proposing a candidate for consideration by the committee;

the name of and contact information for the candidate;

a statement detailing any relationship between the candidate and any of our customers, suppliers or competitors;

with respect to each of the proposing stockholder and the candidate, the class and number of shares of our capital stock which are, directly or indirectly, owned beneficially or of record;

with respect to each of the proposing stockholder and the candidate, any derivative, swap or other transaction, or series of transactions, the purpose or effect of which is to give such party economic risk similar to ownership of shares of our capital stock;

with respect to each of the proposing stockholder and the candidate, any proxy, agreement, arrangement, understanding or relationship that confers a right to vote any of our shares of capital stock;

with respect to each of the proposing stockholder and the candidate, any agreement, arrangement, understanding or relationship engaged in, directly or indirectly, to reduce the level of risk of loss to, or increase or decrease the voting power of, such party with respect to our shares of capital stock, or which provides, directly or indirectly, the opportunity to profit from any decrease in the price or value of our shares of capital stock;

with respect to each of the proposing stockholder and the candidate, any right to dividends on any of our shares of capital stock owned beneficially by such party that are separated from our underlying shares of capital stock;

with respect to each of the proposing stockholder and the candidate, opportunity to profit from, or any performance-related fees such party is entitled to, based on the increase or decrease in the value of any of our shares of capital stock;

all information relating to the proposing stockholder and the candidate that is required to be disclosed in a proxy statement or other filings required to be made in connection with solicitations of proxies or consents

for election of directors in a contested election pursuant to Section 14 of the Exchange Act (including such candidate's written consent to being named in the proxy statement as a nominee and to serving as a director if elected);

a description of all direct and indirect compensation and other material monetary agreements, arrangements and understandings during the past three years, and any other material relationships, between or among the proposing stockholder, on the one hand, and the candidate, his or her respective affiliates and associates, on the other hand, including, without limitation, all information that would be required to be disclosed pursuant to Item 404 under Regulation S-K promulgated under the Exchange Act if such proposing stockholder were the "registrant" for purposes of such rule and the candidate were a director or executive officer of such registrant; and

a completed and signed questionnaire, representation and agreement with respect to the candidate's background, any voting commitments or compensation arrangements and the candidate's commitment to abide by our corporate governance guidelines.

In addition, we may require any candidate to furnish such other information as may reasonably be required by us to determine the eligibility of such candidate to serve as an independent director in accordance with our Corporate Governance Guidelines or that could be material to a reasonable stockholder's understanding of the independence or lack of independence of such candidate.

Before nominating a sitting director for re-election at an annual meeting, the Nominating and Corporate Governance Committee will consider:

the director's performance on the board of directors; and

whether the director's re-election would be consistent with our governance guidelines.

*Executive Committee*

**Committee Chair:** Arnold L. Fishman

**Other Committee Members:** Timothy E. Conver

**Meetings held in FY 2015:** 2

Our Executive Committee's purpose is to exercise the powers of the board of directors when the board is not in session, subject to specific restrictions as to powers

retained by the full board of directors or delegated to other committees of the board of directors. Powers retained by the full board of directors include those relating to amendments to our certificate of incorporation and bylaws, mergers, consolidations and sales or exchanges involving substantially all of our assets.

### **Board Self-Evaluations**

The board of directors conducts annual self-evaluations to assess the qualifications, attributes, skills and experience represented on the board and to determine whether the board and its committees are functioning effectively. During the year, the Nominating and Corporate Governance Committee receives input on the board and committee performance from directors and discusses the input with the full board. The self-assessment focuses on the board's contribution to the company and on areas in which the board believes that the board or any of its committees could improve.

### **Communication with the Board**

The board has established a process to facilitate communication with stockholders and other interested parties. Communications can be addressed to the directors in care of the Corporate Secretary, 900 Innovators Way, Simi Valley, California 93065 or by email to [corporatesecretary@avinc.com](mailto:corporatesecretary@avinc.com). At the direction of the board, all mail received may be opened and screened for security purposes. The board of directors has requested that certain items that are unrelated to the duties and responsibilities of the board of directors should be excluded, including the following: junk mail and mass mailings; product complaints; product inquiries; new product suggestions; resumes and other forms of job inquiries; surveys; and business solicitations or advertisements. In addition, material that is unduly hostile, threatening, illegal or similarly unsuitable will not be distributed, with the provision that any communication that is not

distributed will be made available to any independent director upon request. Mail addressed to a particular director will be forwarded or delivered to that director. Mail addressed to "outside directors" or "non-employee directors" will be forwarded or delivered to the Lead Independent Director. Mail addressed to the "board of directors" will be forwarded or delivered to the Chairman of the Board.

### **Commitment to Good Corporate Governance**

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The board has adopted various policies and guidelines as part of the company's commitment to good corporate governance. Examples of such polices include:

anti-hedging and anti-short sale polices for executives, directors and employees;

share ownership guidelines and share retention policy for executives and directors; and

a compensation recovery policy for executives.

As part of the company's commitment to good corporate governance, the company is committed to ensuring stockholders have an opportunity to vote on matters affecting the company in a manner they believe to be in the best interest of the company and their own best interests.

The board of directors asks each stockholder to carefully consider the merits of all proposals in this proxy statement and to vote on the proposals in the manner that each stockholder believes to be in the company's and its best interests. Members of the board of directors, the executive officers and many employees of the company are stockholders and like all other stockholders are expected to vote their shares according to their best judgment, which may not be in accordance with the board of director's voting recommendations.

Table of Contents**DIRECTOR COMPENSATION****Compensation of Non-Employee Directors**

---

The general policy of our board of directors is that compensation for non-employee directors should be a mix of cash and equity-based compensation. We do not pay management directors for board service in addition to their regular employee compensation. Our Compensation Committee, which consists solely of independent directors, has the primary responsibility for reviewing and considering any revisions to director compensation. The board of directors reviews the Compensation Committee's recommendations and determines the amount of director compensation.

The Compensation Committee's independent compensation consultant, Compensia, Inc., a national compensation consulting firm, assisted the board of directors in setting director compensation and revising

our director compensation programs. In June 2014, Compensia provided recommendations regarding our director compensation programs based on director compensation data compiled from the annual reports and proxy statements of companies generally considered comparable to us as determined by the Compensation Committee. The fiscal year 2015 peer group consisted of the companies listed below. The peer companies had a median twelve month trailing revenue of \$475 million versus our trailing twelve month revenue of \$232 million and a median market capitalization of \$825 million versus our market capitalization of \$935 million, calculated by Compensia in March 2014.

American Science & Engineering, Inc.  
Astronics Corporation  
Cbeyond, Inc.  
Cubic Corporation  
DigitalGlobe, Inc.  
Ducommun  
GenCorp  
II-IV Incorporated

iRobot Corporation  
KVH Industries, Inc.  
LMI Aerospace, Inc.  
Maxwell Technologies, Inc.  
Mercury Systems  
OSI Systems  
The KEYH Holding  
ViaSat, Inc.

After reviewing the peer group compensation data, our board of directors established the various components of director compensation with the goal of ensuring that the program was generally competitive with peer practices. The process resulted in setting the value of the annual equity compensation provided to non-employee directors at \$110,000, as further described below, commencing in fiscal year 2015. In addition, the board of directors determined to increase the annual retainer for the Audit Committee Chair from \$15,000 to \$16,000, increase the annual retainer for

the Compensation Committee Chair from \$10,000 to \$12,000, increase the compensation of the Nominating and Corporate Governance Committee Chair from \$8,000 to \$10,000 and increase the annual retainer for Audit Committee members from \$5,000 to \$6,000. The other cash retainers remain at the levels in effect for fiscal year 2014. The table below presents the annual cash retainer fees for our non-employee directors in effect in fiscal year 2015. Annual retainer fees for fiscal year 2016 will remain at the same levels in effect for fiscal year 2015.

<b>Director Responsibilities</b>	<b>Annual Retainer</b>
Board Members	\$45,000
Lead Independent Director	\$10,000
Chair of Audit Committee	\$16,000
Audit Committee Member (not including Chair)	\$ 6,000

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Chair of Nominating and Corporate Governance Committee	\$10,000
Nominating and Corporate Governance Committee Member (not including Chair)	\$ 2,500
Chair of Compensation Committee	\$12,000
Compensation Committee Member (not including Chair)	\$ 4,000

Annual retainer amounts are paid in four equal annual installments at the beginning of each of our fiscal quarters if the individual is still serving as a director at such time.

We also reimburse non-employee directors for out-of-pocket expenses incurred in connection with their service as a director, such as attending board or committee meetings.

Effective for fiscal year 2015, our board of directors adopted a policy whereby newly elected or appointed non-employee directors will be granted restricted stock awards with an aggregate value of \$170,000 on the date of grant (measured by the fair market value per share of our common stock subject to the awards on the date of grant). In addition, in July 2014, the board of directors approved annual restricted stock awards of \$110,000 to each non-employee director, which grants were made effective July 11, 2014 and

begin vesting one year from the date of grant. The \$110,000 value was determined by the board of directors to be competitive with non-employee director annual equity awards at comparable companies based on Compensia benchmarking data presented to the board at the meeting and described above. At its June 2015 meeting, the board of directors approved annual restricted awards to non-employee directors of \$110,000 to each non-employee director, which begin vesting on July 11, 2016. The board of directors determined that the \$110,000 value, which was the same as granted in 2014, was competitive with non-employee director annual equity awards at comparable companies based on the Compensia benchmarking data described above. All of the equity awards granted to non-employee directors vest in five equal installments, beginning on the first vesting date, and vesting will accelerate upon the director's death or disability.

## Fiscal Year 2015 Non-Employee Director Compensation Table

The following table identifies the compensation paid during fiscal year 2015 to each person who served as a non-employee director during fiscal year 2015.

Name	Fees Earned or Paid in Cash (\$)	Option Awards <sup>1</sup> (\$)	Restricted Stock Awards <sup>1</sup> (\$)	All Other Compensation (\$) <sup>2</sup>	Total (\$)
Joseph F. Alibrandi	63,500		109,985		173,485
Charles Thomas Burbage	51,500		109,985		161,485
Arnold L. Fishman	57,000		109,985		166,985
Charles R. Holland	45,000		109,985	96,000	250,985
Edward R. Muller	55,000		109,985		164,985
Stephen F. Page	71,000		109,985		180,985

<sup>1</sup> The value of the equity awards equals their grant date fair value as computed in accordance with Financial Accounting Standards Board, or FASB, Accounting Standards Codification, or ASC, Topic 718 with respect to options and restricted stock awarded to directors during fiscal year 2015. For additional information regarding the valuation assumptions used in the calculation of these amounts, refer to Note 11 to the financial statements included in our annual report on Form 10-K for our 2015 fiscal year, as filed with the SEC.

<sup>2</sup> Consists of consulting fees received by Mr. Holland. See "Independence Determinations" above for a full description of Mr. Holland's consulting relationship.

The non-employee members of our board who held such positions on April 30, 2015 held the following aggregate number of unexercised options as of such date:

Name



**Number of Securities Underlying  
Unexercised Options**

Joseph F. Alibrandi	16,800
Charles Thomas Burbage	25,000
Arnold L. Fishman	23,500
Charles R. Holland	37,575
Edward R. Muller	25,000
Stephen F. Page	20,000

1.

*Mr. Alibrandi retired from the board of directors on July 31, 2015. He has until October 31, 2015 to exercise such options.*

The non-employee members of our board who held such positions on April 30, 2015 held the following aggregate number of shares of unvested restricted stock as of such date:

Name	Number of Securities Underlying Unvested Restricted Stock
Joseph F. Alibrandi	4,090
Charles Thomas Burbage	9,290
Arnold L. Fishman	4,090
Charles R. Holland	4,090
Edward R. Muller	9,290
Stephen F. Page	9,290

1.

*Mr. Alibrandi retired from the board of directors on July 31, 2015. 1,058 of these shares vested on July 11, 2015 and 3,232 of such shares were forfeited to the company upon Mr. Alibrandi's retirement.*

The following table provides a breakdown of fees earned or paid in cash during fiscal year 2015.

Name	Annual Retainers (\$)	Lead Independent Director or Committee Chair Retainer Fees (\$)	Committee Member Retainer Fees (\$)	Total Fees (\$)
Joseph F. Alibrandi	45,000	16,000	2,500	63,500
Charles Thomas Burbage	45,000		6,500	51,500
Arnold L. Fishman	45,000	12,000		57,000
Charles R. Holland	45,000			45,000
Edward R. Muller	45,000		10,000	55,000
Stephen F. Page	45,000	20,000	6,000	71,000

## Compensation Policies Applicable to Non-Employee Directors

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### Stock Ownership Guidelines for Non-Employee Directors

In August 2013, our board of directors adopted stock ownership guidelines for our non-employee directors. Under the guidelines, each non-employee director is expected to, within five years of the later of August 6, 2013, or the date on which such person is appointed to the board, own shares of the company's common stock with a market value of no less than three times his or her current annual cash retainer for serving as a member of the board of directors, exclusive of

chairperson, committee or meeting fees. Any shares of our common stock held by a member of our board of directors in margin accounts or pledged as collateral for a loan will not be considered for purposes of satisfying the ownership guidelines described above. The company determines progress towards meeting the applicable ownership thresholds and ongoing compliance with the guidelines on the last day of each fiscal year. The table below shows each non-employee director's equity ownership in the company as a multiple of his or her cash retainer and

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the minimum ownership level required pursuant to these guidelines for each of our current non-employee directors as of April 30, 2015:

<b>Name</b>	<b>Dollar Value of Equity Ownership as a Multiple of Annual Retainer (\$)<sup>1</sup></b>	<b>Minimum Ownership Level Required as a Multiple of Annual Retainer</b>
Charles Thomas Burbage <sup>2</sup>	0.9x	3x
Arnold L. Fishman	169.2	3x
Charles R. Holland	9.9x	3x
Catharine Merigold <sup>3</sup>		3x
Edward R. Muller <sup>4</sup>	1.3x	3x
Stephen F. Page	4.9x	3x

*1*

*For each non-employee director, calculated by dividing (a) the sum of (1) the aggregate number of shares of vested and unrestricted common stock held by such non-employee director, multiplied by the closing price of \$25.60 per share of our common stock on April 30, 2015, plus (2) the amount by which the market value of the shares of common stock underlying vested stock options held*

*by such non-employee exceeds the exercise price of such stock options, if any, by (b) the annual retainer paid to such non-employee director (excluding any annual cash retainer for committee membership or chairmanship or service as lead independent director).*

2

*Mr. Burbage has until October 4, 2018 to satisfy the minimum ownership level required under the stock ownership guidelines for non-employee directors.*

3

*Ms. Merigold was appointed to the board of directors on July 31, 2015. She has until July 31, 2020 to satisfy the minimum ownership level required under the stock ownership guidelines for non-employee directors.*

4

*Mr. Muller has until October 4, 2018 to satisfy the minimum ownership level required under the stock ownership guidelines for non-employee directors.*

## **Post-Vesting Stock Retention Guidelines**

The company has adopted post-vesting stock retention guidelines, which require non-employee directors to hold 50% of net after-tax shares issued upon the vesting of equity awards until their required stock ownership levels are achieved.

## **Insider Trading and Anti-Hedging Policies**

The company's insider trading policies contain stringent restrictions on transactions in company stock by non-employee directors. All trades by non-employee directors must be pre-cleared. Furthermore, no member of our board of directors may use any strategies or products (including derivative securities, such as put or call options, or short-selling techniques) to hedge against potential changes in the value of our common stock.

Stock ownership and retention guidelines and anti-hedging policies for our executive officers, including Mr. Conver, are described below under "Executive Compensation and Other Information Compensation Discussion and Analysis Stock Ownership Guidelines for Executive Officers."

Table of Contents

## RELATED PARTY TRANSACTIONS

### Certain Transactions and Relationships

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*Review and Approval of Related Party Transactions.* All transactions and relationships in which the company and our directors, director nominees and executive officers or their immediate family members are participants are reviewed by our Audit Committee or another independent body of the board of directors, such as the independent and disinterested members of the board. As set forth in the Audit Committee charter, the members of the Audit Committee, all of whom are independent directors, review and approve related party transactions for which such approval is required under applicable law, including SEC and Nasdaq rules. In the course of its review and approval or ratification of a disclosable related party transaction, the Audit Committee or the independent and disinterested members of the board may consider:

the nature of the related person's interest in the transaction;

the material terms of the transaction, including, without limitation, the amount and type of transaction;

the importance of the transaction to the related person;

the importance of the transaction to the company;

whether the transaction would impair the judgment of a director or executive officer to act in the best interest of the company; and

any other matters the Audit Committee deems appropriate.

*Reportable Related Party Transactions.* Other than the employment arrangements described elsewhere in this proxy statement, since May 1, 2014, there has not been, nor is there currently proposed, any transaction or series of similar transactions to which we were or will be a party in which:

the amount involved exceeded or will exceed \$120,000; and

a director, director nominee, executive officer, holder of five percent or more of any class of our capital stock or any member of his or her immediate family had or will have a direct or indirect material interest.



Table of Contents**EXECUTIVE OFFICERS**

The following table sets forth certain information as of August 9, 2015 about our executive officers.

<b>Name</b>	<b>Age</b>	<b>Position (Current Class of Director)</b>
Timothy E. Converl	71	Chairman of the Board and Chief Executive Officer
Wahid Nawabi	46	Senior Vice President and Chief Operating Officer
Raymond D. Cook	55	Senior Vice President and Chief Financial Officer
Doug Scott	58	Senior Vice President, General Counsel and Corporate Secretary
Cathleen S. Cline	56	Senior Vice President of Administration

1

*The background and experience of Chairman of the Board, President and Chief Executive Officer Timothy E. Converl is detailed on page 13.*

**Wahid Nawabi** has served as Senior Vice President and Chief Operating Officer since April 2015. He previously served as Senior Vice President and General Manager, Efficient Energy Systems from December 2011 to April 2015. Prior to joining the company, Mr. Nawabi served as Vice President, Global Sales of Altery Systems, a designer and manufacturer of fuel cell power systems, from March 2010 through November 2011, and as Vice President, Americas, and Vice President, Global Sales for C&D Technologies, a producer and marketer of electrical power storage and conversion products, from February 2009 through March 2010. Prior to joining C&D Technologies, Mr. Nawabi worked for 16 years with American Power Conversion, a provider of power protection products and services, in a succession of positions of increasing responsibility, most recently as Vice President, Enterprise Segment, North America and Canada. Mr. Nawabi has a B.S. in electrical engineering from the University of Maryland, College Park.

**Raymond D. Cook** has served as our Senior Vice President and Chief Financial Officer since July 2015. Prior to joining the company, Mr. Cook served as Senior Vice President and Chief Financial Officer of Silicon Image, Inc. from July 2014 to March 2015. Prior to joining Silicon Image, Inc., Mr. Cook served as Chief Financial Officer of STEC, Inc., a computer data storage company, from November 2008 to September 2013. Mr. Cook previously served in various

capacities, including as Interim Chief Financial Officer as well as Vice President of Finance and Corporate Controller, with Mindspeed Technologies, Inc., a semiconductor company, from July 2003 through November 2008. Mr. Cook holds a B.S. in Accounting and an M.B.A. in Finance from Loyola Marymount University.

**Doug Scott** has served as Senior Vice President, General Counsel and Corporate Secretary since July 2013. Prior to joining the company, Mr. Scott held various executive positions at SAIC, Inc., a defense contractor, for 26 years, including General Counsel from 1992 through June 2010 and Corporate Secretary from 2004 until July 2013. Mr. Scott was a corporate attorney at O'Melveny & Myers LLP, a large global law firm, before joining SAIC. Mr. Scott received a B.A. in economics and an M.B.A. from the University of Illinois at Urbana-Champaign, and a J.D. from University of California, Los Angeles. He also is a certified public accountant (inactive).

**Cathleen S. Cline** has served as Senior Vice President of Administration since 2008 after serving as Vice President of Administration since 1991. Prior to joining the company, Ms. Cline was the Human Resources Manager at both Whittaker Electronic Resources and the law firm of O'Melveny & Myers LLP. Ms. Cline has a B.S. in psychology and a B.S. in business management from the University of Oregon.





[Table of Contents](#)

## SHARE OWNERSHIP

### Ownership of Equity Securities of the Company

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The following table presents information regarding the beneficial ownership of our common stock as of August 6, 2015, by:

our Named Executive Officers;

our current directors and director nominees;

all of our directors and executive officers as a group; and

each stockholder known by us to be the beneficial owner of more than 5% of our common stock.

Beneficial ownership is determined in accordance with the rules of the SEC and generally includes voting or investment power with respect to securities. Unless otherwise indicated below, to our knowledge, the persons and entities named in the table have sole voting and sole investment power with respect to all

shares beneficially owned, subject to community property laws where applicable. Shares of our common stock subject to options that are currently exercisable or exercisable within 60 days of August 6, 2015 are deemed to be outstanding and to be beneficially owned by the person holding the options for the purpose of computing the percentage ownership of that person but are not treated as outstanding for the purpose of computing the percentage ownership of any other person.

The information presented in this table is based on 23,548,311 shares of our common stock outstanding on August 6, 2015. Except as set forth in the footnotes below, the address of each beneficial owner listed on the table is c/o AeroVironment, Inc., 900 Innovators Way, Simi Valley, California 93065.

Name of Beneficial Owner	Number of Shares Beneficially Owned	Percentage of Shares Outstanding
<b>5% Stockholders</b>		
BlackRock, Inc. <sup>1</sup>	1,908,731	8.1%
The Vanguard Group <sup>2</sup>	1,357,135	5.8%
<b>Named Executive Officers, Directors and Director Nominees:</b>		
Timothy E. Conver <sup>3</sup>	2,459,920	10.4%
Teresa Covington	15,622	*

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Wahid Nawabi <sup>4</sup>	85,184	*
Doug Scott <sup>5</sup>	31,668	*
Cathleen S. Cline <sup>6</sup>	116,285	*
Roy Minson <sup>7</sup>	44,664	*
Jikun Kim <sup>8</sup>	49,641	*
Charles Thomas Burbage <sup>9</sup>	19,909	*
Arnold L. Fishman <sup>10</sup>	329,531	1.4%
Charles R. Holland <sup>11</sup>	45,784	*
Catharine Merigold		
Edward R. Muller <sup>12</sup>	20,719	*
Stephen F. Page <sup>13</sup>	27,909	*
<b>Current Directors and Executive Officers as a Group (11 persons)</b>	<b>3,151,909</b>	<b>13.2%</b>

\*

*Less than 1%.*

1.

*Based on a Schedule 13G/A filed by BlackRock, Inc. on January 23, 2015 with the SEC reporting beneficial ownership as of December 31, 2014. The address of BlackRock, Inc. is 55 East 52nd Street, New York, NY 10022.*

2.

*Based on a Schedule 13G filed by The Vanguard Group on February 10, 2015 with the SEC reporting beneficial ownership as of December 31, 2014. The address of The Vanguard Group is 100 Vanguard Boulevard, Malvern, PA 19355.*

3.

*Includes 2,285,535 shares held by the Conver Family Trust, of which Mr. Conver is one of the trustees, and 122,582 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015. Mr. Conver disclaims beneficial ownership of any securities in which he does not have a pecuniary interest.*

4.

*Includes 45,232 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable with 60 days of August 6, 2015.*

5.

*Includes 11,623 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015.*

6. *Includes 97,751 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015.*
7. *Includes 18,594 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015. Mr. Minson ceased being an executive officer in April 2015, although he continues as an employee of the company.*
8. *Mr. Kim's employment terminated with the company effective February 5, 2015. Shares of the company's common stock owned by Mr. Kim were calculated based on the company's records as of his separation date. No further ownership information was available to the company after Ms. Kim ceased being a Section 16 reporting person. Includes 7,147 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015.*
9. *Includes 5,000 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015.*
10. *Includes 296,322 shares of our common stock held by the Arnold Fishman Revocable Trust Arnold Fishman Trustee; 18,300 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015, and 6,500 shares held by Mr. Fishman's wife, Judy Fishman.*
11. *Includes 18,300 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015.*
12. *Includes 2,158 shares held by the Edward R. Muller and Patricia E. Bauer 1991 Family Trust, of which Mr. Muller is one of the two trustees of the trust and shares investment authority with the other trustee. Includes 5,000 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015.*
13. *Includes 8,000 shares of our common stock reserved for issuance upon exercise of stock options which currently are exercisable or will become exercisable within 60 days of August 6, 2015.*

Table of Contents

## SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Exchange Act requires that our executive officers and directors, and persons who own more than ten percent of a registered class of our equity securities, file reports of ownership and changes in ownership with the SEC. Executive officers, directors and greater-than-ten percent stockholders are required by SEC regulations to furnish us with all Section 16(a) forms they file. Based solely on our review of the copies of the forms received by us and written representations from certain reporting persons that they have complied with the relevant filing

requirements, we believe that, during the fiscal year ended April 30, 2015, all of our executive officers, directors and greater-than-ten percent stockholders complied with all Section 16(a) filing requirements except for (a) the Form 3 Initial Statement of Beneficial Ownership of Securities of Doug Scott was filed late and (b) one Statement of Changes in Beneficial Ownership on Form 4, reporting three transactions, was filed late by Doug Scott. These late filings were the result of an administrative delay in obtaining EDGAR codes required to make the filings.

## EQUITY COMPENSATION PLAN INFORMATION

The following table provides information as of April 30, 2015 about our common stock that may be issued, whether upon the exercise of options, warrants and rights or otherwise, under our existing equity compensation plans.

Plan category	(a) Number of securities to be issued upon exercise of outstanding options, warrants and rights <sup>1</sup>	(b) Weighted-average exercise price of outstanding options, warrants and rights <sup>1</sup>	(c) Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column(a))
Equity compensation plans approved by security holders	657,117 <sup>1</sup>	\$23.96	3,008,544 <sup>2</sup>
Equity compensation plans not approved by security holders			
Total	657,117	\$23.96	3,008,544

<sup>1</sup>

*Consists of awards outstanding under the AeroVironment, Inc. Nonqualified Stock Option Plan, the AeroVironment, Inc. 2002 Equity Incentive Plan, and the AeroVironment, Inc. 2006 Restated Equity Incentive Plan.*

2

*No additional awards may be granted under the AeroVironment, Inc. Nonqualified Stock Option Plan or the AeroVironment, Inc. 2002 Equity Incentive Plan.*

Table of Contents

# **EXECUTIVE COMPENSATION AND OTHER INFORMATION**

## **Compensation Committee Report**

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The Compensation Committee of our board of directors is primarily responsible for determining the annual salaries and other compensation of our executive officers and administering our equity compensation plans. The Compensation Committee has reviewed and discussed with management the following Compensation Discussion and Analysis of the 2015 proxy statement. Based on such review and discussions, the Compensation Committee recommended to the board that the Compensation Discussion and Analysis be included in our annual report filed on Form 10-K and this proxy statement.

*Compensation Committee*

Arnold L. Fishman

Charles Thomas Burbage

Edward R. Muller

## **Compensation Discussion and Analysis**

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This Compensation Discussion and Analysis provides information about the material components of our executive compensation program for:

Timothy E. Conner, the Chairman of our Board of Directors, President and Chief Executive Officer;

Teresa Covington, our former Interim Chief Financial Officer;

Jikun Kim, our former Senior Vice President and Chief Financial Officer;

Wahid Nawabi, our Senior Vice President and Chief Operating Officer;

Doug Scott, our Senior Vice President and General Counsel;

Cathleen S. Cline, our Senior Vice President of Administration; and

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Roy Minson, our former Senior Vice President and General Manager, Unmanned Aircraft Systems.

We refer to these executive officers collectively in this Compensation Discussion and Analysis as the "Named Executive Officers." Mr. Scott and Ms. Covington are new Named Executive Officers for fiscal year 2015. Ms. Cline has not been a Named Executive Officer since 2012.

Specifically, this Compensation Discussion and Analysis provides an overview of our executive compensation philosophy, the overall objectives of our executive compensation program, and each compensation component that we provide. In addition, we explain how and why the Compensation Committee arrived at specific compensation policies and decisions involving our Named Executive Officers during fiscal year 2015.

### Executive Summary

Our executive compensation program is designed to support our business goals and objectives by providing a link between the total compensation opportunities for our executive officers, including the Named Executive Officers, and the creation of long-term stockholder value. In line with this philosophy, compensation awarded to our Named Executive Officers for fiscal year 2015 reflected our financial and strategic results and overall compensation philosophy. We adopted several policies in August 2013 to bolster our other existing compensation practices, including a compensation recovery policy, executive and non-employee director stock ownership and stock retention guidelines and anti-hedging policies.

<b>Financial Measure</b>	<b>Fiscal Year 2015</b>	<b>Fiscal Year 2014</b>	<b>Increase (decrease) (%)</b>
Revenue	259.4 million	251.7 million	3%
Gross Margin	104.3 million	93.6 million	11%

37

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*Operational Imperatives:* Our key fiscal year 2015 operational imperatives focused on compliance, maintenance of market share and increased adoption of innovative solutions, strategic growth, execution and increased employee engagement and improvement of business processes.

*Fiscal Year 2015 Compensation Determinations.* During fiscal year 2015, the Compensation Committee made the following compensation decisions:

*Base Salary Increases:* For fiscal year 2015, our Named Executive Officers received base salary increases commensurate with our peer group and outside salary survey data.

*Continued Emphasis on Performance-Based Compensation:* In fiscal year 2015, the Compensation Committee continued its practice of awarding the majority of total target compensation to the Named Executive Officers in the form of performance-based compensation tied to the achievement of performance goals or stock price improvement and includes elements such as annual incentive bonuses, long-term incentive compensation and equity awards. This emphasis on performance-based compensation is intended to align executive compensation with stockholder interests.

*Below Target Annual Bonuses for Fiscal Year 2015 Tied to Performance Relative to Corporate Financial Goals:* We maintain an annual cash bonus plan tied to achievement of corporate financial and strategic objectives and individual performance. Based on our performance for fiscal year 2015, and the Compensation Committee's assessment of our strategic achievements and individual executive contributions towards our overall performance, each of our Named Executive Officers received an annual performance bonus equal to 90.4% of his or her targeted bonus amount.

*Continuation of Long-Term Incentive Compensation Program:* During fiscal year 2015, the Compensation Committee approved a long-term incentive award intended to reward the achievement of specified financial objectives over a three-year performance cycle comprising fiscal years 2015, 2016 and 2017. If payouts are earned, they will be paid 50% in cash and 50% in restricted stock units. The restricted stock units will be subject to an additional two-year vesting period.

*No Payouts under Long-Term Incentive Compensation Awards for Fiscal Year 2013-Fiscal Year 2015 Performance Period:* Since the long-term incentive program was implemented in July 2010, only the award for the two-year performance period comprising fiscal years 2011 and 2012 has resulted in a payout to our executive officers. The awards granted for the three year performance period comprising fiscal years 2013, 2014 and 2015 were forfeited without any payout due to our failure to meet the revenue and operating profits objectives set by our Compensation Committee for purposes of such awards.

*Equity Awards with Five Year Vesting Schedules:* Our Named Executive Officers received option awards and restricted stock awards both of which vest over a five year period based on continued service, commensurate with our peer group and outside salary survey data, for fiscal year 2015.

*Key Compensation Governance Changes:* In August 2013, our board of directors adopted the following policies:

*Clawback Policy:* We adopted a policy for recovering or "clawing back" incentive compensation of executive officers.

*Executive Stock Ownership Guidelines and Post-Vesting Stock Retention Guidelines:* We adopted stock ownership and stock retention guidelines.



*Other Compensation Practices:*

*No Employment, Severance or Change in Control Agreements:* We do not have any employment, severance or change in control agreements with our Named Executive Officers. We did enter into a Severance Agreement with Raymond D. Cook, our new Senior Vice President and Chief Financial Officer, in connection with his hire in July 2015 which provides that if Mr. Cook is terminated by the company without cause, as defined in the agreement, within twelve months after July 7, 2015, he will receive, in lieu of any benefits to which he may otherwise be entitled under any severance plan or program of the company, his fully earned but unpaid base salary through the separation date plus all other benefits, if any, under any group compensation or benefit plan to which he may be entitled at the time of his separation plus severance pay equal to twelve

months' base salary as in effect immediately prior to his separation.

*No Tax Gross-Ups:* We do not provide tax gross-ups with regard to any compensation, benefit or perquisite paid by us to our Named Executive Officers.

*Independent Compensation Consultant:* With regard to executive compensation matters, the Compensation Committee is advised by an independent compensation consultant.

*Response to 2014 Say-on Pay Vote:*

In October 2014, we held a stockholder advisory vote on the compensation of our Named Executive Officers, commonly referred to as a say-on-pay vote. Our stockholders overwhelmingly approved the compensation of our Named Executive Officers, with over 95% of stockholder votes cast in favor of our 2014 say-on-pay resolution (excluding abstentions and broker non-votes). As we evaluated our compensation practices and talent needs since that time and during fiscal year 2015, we were mindful of the strong support our stockholders expressed for our compensation program. As a result, following our annual review of our executive compensation program, the Compensation Committee decided to generally retain our existing approach to executive compensation for our continuing executives, with an emphasis on short-and long-term incentive compensation that rewards our senior executives when they deliver value for our stockholders.

In addition, when determining how often to hold a stockholder advisory vote on executive compensation, the board of directors took into account the strong preference for a triennial vote expressed by our stockholders at our 2011 annual meeting. Accordingly, the board of directors determined that we will hold an advisory stockholder vote on the compensation of our Named Executive Officers every three years until the next say-on-pay frequency vote. Stockholders will provide an advisory vote on executive compensation at the 2017 annual meeting.

*Objectives of our Executive Compensation Program*

Our executive compensation program is designed to support our business goals and objectives by

providing a link between the total compensation opportunities for our executive officers, including the Named Executive Officers, and the creation of long-term stockholder value. Specifically, our executive compensation program is designed to:

attract, motivate and retain superior talent;

ensure that compensation is commensurate with the company's performance and stockholder returns;

provide performance awards for the achievement of financial and strategic objectives that are critical to our long-term growth; and

ensure that our executive officers have financial incentives to achieve substantial growth in stockholder value.

Our compensation program is designed to achieve these objectives through a combination of the following types of compensation: base salary, annual cash incentive bonus awards, long-term incentive compensation payable in cash and restricted stock units for multi-year performance periods, equity awards and other employee benefits. Each of these compensation components serve our interests in different ways and together represent a balance among all elements of compensation and the various time periods for such elements. A majority of the compensation provided to the Named Executive Officers is based on our performance and the performance of our stock price. This design approach helps align the interests of our executive officers with those of stockholders in achieving long-term increases in the value of our common stock. We have selected these compensation components to create a flexible pay package that reflects the long-term nature of our business and can reward both the short-term and long-term performance of the company and each individual Named Executive Officer. Each element of our executive compensation program is discussed in greater detail below.

## **Compensation-Setting Process**

The Compensation Committee is responsible for overseeing our executive compensation program, as well as determining and approving the ongoing compensation arrangements for our executive officers, including the Named Executive Officers.

Generally, annual base salary adjustments for our executive officers are determined within the first quarter of each calendar year. Annual cash bonus payouts are made within 75 days of our fiscal year end

to synchronize award determinations with the conclusion of our fiscal year and the review of fiscal year financial results. Historically, long-term incentive awards have been made at the discretion of the Compensation Committee. Compensation adjustments in connection with changes in duties and/or other material changes in the primary assumptions forming the basis of a compensation decision will continue to be made as required by circumstances throughout the fiscal year.

*Role of Our Chief Executive Officer*

Typically, our Chief Executive Officer makes recommendations to the Compensation Committee regarding the compensation of our executive officers (except with respect to his own compensation), including base salary levels, target annual cash bonus opportunities, bonus payouts under the prior fiscal year's annual bonus plan, and long-term incentive compensation levels, with the assistance of our Senior Vice President of Administration and Chief Financial Officer. Our Chief Executive Officer also provides recommendations for the corporate financial and strategic objectives used in our annual cash bonus plan and long-term incentive compensation program. He supports his recommendations with competitive market data developed by our human resources department, information provided by the Compensation Committee's independent compensation consultant, and by reviewing the historical performance of each executive officer with the Compensation Committee. Although the Compensation Committee carefully considers the recommendations of our Chief Executive Officer when determining the compensation of our executive officers, it bases its decisions on the collective judgment of its members after considering the input of its independent compensation consultant and any relevant supporting data.

While our Chief Executive Officer generally attends meetings of the Compensation Committee, the committee meets outside the presence of our Chief Executive Officer when discussing his compensation. Decisions with respect to our Chief Executive Officer's compensation are made by the Compensation Committee, subject to the approval of the independent members of our board of directors (unless such decisions require approval by our Compensation Committee to the extent such compensation is intended to be qualified performance-based compensation for purposes of Section 162(m) of the

Code or exempt under Section 16(b) of the Exchange Act).

The Compensation Committee may delegate and grant authority to our Chief Executive Officer and/or a committee of executive officers to grant equity awards under the company's equity incentive plan to the employees holding positions below the level of Vice President.

*Role of Compensation Consultant*

The Compensation Committee is authorized to retain the services of one or more executive compensation advisors, as it sees fit, in connection with the oversight of our executive compensation program. In fiscal year 2015, the Compensation Committee engaged Compensia, Inc., a national compensation consulting firm, to provide executive compensation advisory services, including an executive officer compensation assessment and a board of directors' compensation review. Compensia, Inc. has provided executive compensation advisory services to the Compensation Committee since 2006, and did not provide any non-compensation-related services to us during fiscal year 2014 or 2015.

The Compensation Committee has considered the independence of Compensia and each other compensation advisor that provides advice to the Compensation Committee, consistent with the requirements of Nasdaq. Further, as required under Item 407(e)(3) of Regulation S-K, the Compensation Committee conducted a conflicts of interest assessment and determined that there is no conflict of interest resulting from retaining Compensia. The Compensation Committee intends to reassess the independence of its advisors at least annually.

*Competitive Market Data*

Each year, the Compensation Committee reviews the executive compensation practices of a group of companies in the technology sector determined to be comparable to us based on their size and public company status. The fiscal year 2015 peer group consisted of the companies listed below. The peer companies had a median twelve month trailing revenue of \$475 million versus our trailing twelve month revenue of \$232 million and a median market capitalization of \$825 million versus our market capitalization of \$935 million, as calculated by the

Compensation Committee's independent compensation consultant in March 2014.

American Science and Engineering, Inc.  
Astronics Corporation  
Cbeyond, Inc.  
Cubic Corporation  
DigitalGlobe, Inc.  
Ducommun Incorporated  
GenCorp Inc.  
II-IV Incorporated  
iRobot Corporation  
The KEYW Holding Corporation  
KVH Industries, Inc.  
LMI Aerospace, Inc.  
Maxwell Technologies, Inc.  
Mercury Systems, Inc.  
OSI Systems, Inc.  
ViaSat, Inc.

Each year, Compensia surveys the compensation practices of the peer group to assess the competitiveness of our compensation programs. Although we maintain the peer group for executive compensation and performance reference purposes, the peer group compensation data is limited to publicly available information and therefore does not necessarily provide comparisons for all officers. By contrast, survey data has the advantage of including data on executive positions beyond what is available in public filings, but may not be specific to the selected companies in the peer group. In light of this, in setting fiscal year 2015 compensation, the Compensation Committee also reviewed data from a survey consisting of information on U.S. companies primarily in the technology industry with revenues between \$200 million and \$500 million. With respect to the survey data presented to the Compensation Committee, the identities of the individual companies included in the survey were not provided to the Compensation Committee, and the Compensation Committee did not refer to individual compensation information for such companies.

We believe that by utilizing both publicly available peer group data and the survey data, we are able to develop an appropriate set of competitive data for use in making compensation decisions. The Compensation Committee uses the information derived from this review in two ways: to assist it in determining the appropriate level and reasonableness of total compensation, as well as each separate component of compensation, for our executive officers and to ensure that the compensation we offer to them is competitive and fair.

The Compensation Committee has adopted a general approach of compensating our executive officers with base salaries commensurate with the experience and expertise of the individual executive and competitive with the median base salaries of executives holding comparable positions based on the competitive market data provided by Compensia based on our peer group and the survey data. The Compensation Committee will take into account significant changes from year-to-year in the base salaries of comparable executives in our peer group and survey data in setting base salaries for our executive officers and may approve increases in base salaries of the relevant executive officers to move them closer to the median of our peer group and survey data for their positions, although such approved base salaries may remain below the median.

To reward our executive officers for their contributions to the achievement of annual corporate financial and strategic performance objectives, the Compensation Committee sets annual cash bonus opportunities at a level designed to ensure that, when actual bonus payouts are added to the executive officer's base salary, assuming achievement at targeted levels, total annual cash compensation will be competitive with the market and when above target performance occurs, total cash compensation will be above median total cash compensation level of executives holding comparable positions based on the competitive market data provided by Compensia based on our peer group and the survey data. The Compensation Committee has adopted this approach in recognition of the aggressive nature of the company's annual operating plan.

However, the Compensation Committee does not establish compensation levels based directly on benchmarking. The Compensation Committee instead relies on the judgment of its members in making compensation decisions regarding base salaries, target bonus levels and long-term equity incentive awards. In addition to competitive market data, in making its compensation decisions, the Compensation Committee also considers an executive officer's position, tenure with the company, individual and organizational performance, our retention needs, and internal pay equity. As a result, the total compensation (or any particular component of compensation) received by an executive officer may differ materially from the amounts paid to individuals holding comparable executive positions based on the competitive market data provided by Compensia based on our peer group and the survey data. The

Compensation Committee does not guarantee that any executive will receive a specific market-derived compensation level.

## Executive Compensation Program Components

The following describes each component of our executive compensation program, the rationale for each, and how compensation amounts are determined.

### *Base Salary*

We use base salaries to provide our executive officers, including the Named Executive Officers, with a fixed amount of compensation for their regular work. The Compensation Committee generally reviews the base salaries of our executive officers at the beginning of each fiscal year, as well as at the time of a promotion or other change in responsibilities. Base salary adjustments generally go into effect within the first quarter of each fiscal year. Base salary adjustments are based on an evaluation of an executive officer's position, tenure with our company, experience with other companies, individual and organizational performance, our retention needs, and internal pay equity. In addition, to ensure that the base salaries of our executive officers are competitive and appropriate, the Compensation Committee reviews the salaries of executives holding comparable positions based on the competitive market data provided by Compensia based on our peer group and the survey data.

In light of the considerations discussed above, for fiscal year 2015, the board of directors increased the base salaries of our Named Executive Officers as follows:

Named Executive Officer	2015	Increase
	Salary	Over
	(\$)	2014
		(%)
Tim Conver	526,000	3.1
Teresa Covington	242,902	1.8
Jikun Kim	300,000	7.1
Wahid Nawabi	300,000	11.1
Doug Scott	275,000	3.0
Cathleen S. Cline	250,000	4.2
Roy Minson	305,000	7.0

Mr. Nawabi received an 11.1% increase in his base salary due to his increased duties to oversee engineering and manufacturing for UAS operations in addition to our Efficient Energy Systems ("EES") operations. The Compensation Committee determined to provide Mr. Kim and Mr. Minson with base salary increases of 7.1% and 7.0%, respectively,

to bring their salaries closer to the median for their comparable positions based on our peer group and survey data. The Compensation Committee awarded Ms. Covington a discretionary bonus of \$70,000 for her additional service as interim Chief Financial Officer during fiscal year 2015.

We believe that the base salaries paid to our Named Executive Officers during fiscal year 2015 helped to achieve our executive compensation objectives and are competitive with the salaries of the executives holding comparable positions based on the competitive market data provided by Compensia based on our peer group and the survey data.

### *Annual Cash Bonuses*

We believe that a significant portion of overall target compensation of our executive officers, including the Named Executive Officers, should be "at risk" (that is, contingent upon the successful implementation of our annual operating plan). Annual cash bonuses represent a portion of this "at risk" compensation. We use these annual cash bonus opportunities to motivate our executive officers to achieve our short-term financial and operational imperatives while making progress towards our longer-term growth and other goals.

Typically, at the end of the fiscal year the Compensation Committee determines whether to pay cash bonuses to our executive officers, including the Named Executive Officers, based on its assessment of our financial and operational results and consideration of each executive officer's individual contributions to such results during the fiscal year. While the decision to make bonus payouts and any amounts payable are made in the sole discretion of the Compensation Committee, in making its determinations the Compensation Committee considers input from our Chief

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Executive Officer (for executive officers other than himself), as well as its evaluation of the expected and actual performance of each executive officer, his or her individual contributions and responsibilities and market conditions.

### Setting Target Bonus Levels

Initially, the Compensation Committee establishes a "target bonus level" for each executive officer, which is expressed as a percentage of his or her base salary. In setting these target bonus levels, the Compensation Committee considers the cash compensation of executives holding comparable positions based on the competitive market data provided by Compensia

based on our peer group and the survey data. Generally, the Compensation Committee sets the target bonus levels so that, assuming achievement of the corporate financial and operational imperative objectives at targeted levels, total annual cash compensation will be competitive with the market and when above target performance occurs, total cash compensation will be above the median of total cash compensation level of executives holding comparable positions based on the competitive market data provided by Compensia based on our peer group and the survey data. The Compensation Committee believes that this approach is consistent with the high level of growth generally reflected in the corporate performance objectives applicable to the annual bonus determinations. In connection with establishing target bonus levels for fiscal year 2015 performance, the Compensation Committee kept bonus levels for the Named Executive Officers unchanged from fiscal year 2014 levels, except for Mr. Nawabi's, who received a 14.5% increase in his bonus level. The Compensation Committee increased Mr. Nawabi's 2015 bonus level due to an increase in Mr. Nawabi's job duties to oversee engineering and manufacturing for UAS operations in addition to EES operations.

#### Establishing Performance Measures and Goals

At the beginning of each fiscal year, the Compensation Committee identifies one or more corporate financial performance measures and establishes a specific performance target level for each measure for purposes of calculating the bonus for each executive officer. Threshold, target and maximum levels of performance are established for each corporate financial performance measure. In the event that the threshold performance level for any corporate financial performance measure is not met, then no credit will be given with respect to the portion of the annual bonus attributable to that corporate financial performance measure.

#### Reviewing Performance Results

At the end of the fiscal year, the Compensation Committee reviews our actual performance against the

target levels set for each of the corporate financial performance measures established at the beginning of the year. Achievement for purposes of the operational imperative component of each named executive's bonus award is not necessarily tied to formulaic or pre-established performance measures, but is instead determined based on the Compensation Committee's subjective assessment of the company's achievement of key operational imperative initiatives and overall performance during the fiscal year, specifically in the areas of compliance, market share, strategic growth, execution and employee engagement and business processes. The operational imperative component of the annual bonus program also takes into account each executive officer's individual performance and contributions to our performance during the fiscal year based upon the recommendation of our Chief Executive Officer (except with respect to his own bonus) and the Compensation Committee's assessment of performance in the event of any unforeseen extraordinary event or transaction that occurred during the fiscal year. In making its determination of achievement for the operational imperative component of the annual bonuses, our Compensation Committee does not follow any guidelines, nor are there such standing guidelines regarding the exercise of such discretion.

In no event may an executive officer's annual cash bonus payout exceed his or her maximum permissible bonus as established by the Compensation Committee.

*Fiscal Year 2015 Bonuses.* The Compensation Committee designed our fiscal year 2015 annual cash bonus opportunities to focus our executive officers, including the Named Executive Officers, on achieving key company financial objectives and to reward substantial achievement of these objectives and overall corporate performance and achievement of key operational imperatives.



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For fiscal year 2015, the Compensation Committee established the target bonus levels for the Named Executive Officers at the levels indicated in the table below:

Named Executive Officer	Target Bonus Level	Percentage of Base Salary	Percentage Increase from 2014
Timothy E. Conver	\$ 387,600	74%	
Teresa Covington	\$ 70,000	29%	
Jikun Kim1	\$ 170,240	57%	
Wahid Nawabi	\$ 188,000	63%	14.5%
Doug Scott	\$ 131,000	48%	
Cathleen S. Cline	\$ 118,560	47%	
Roy Minson	\$ 194,940	63%	

1

*Mr. Kim's employment with us terminated effective February 5, 2015 and he was not eligible for and did not receive a bonus for FY2015.*

Under the fiscal year 2015 bonus program, our Named Executive Officers were eligible to receive annual bonuses of up to 200% of their target bonus levels.

For fiscal year 2015, the Compensation Committee selected revenue and gross margin as the corporate financial performance measures, as well as the achievement of certain operational imperatives, for the corporate performance measures for the Named Executive Officer annual bonuses. The targeted corporate financial goals for our Chief Executive Officer and other Named Executive Officers were above the range of public guidance provided by the company for revenue growth and gross margin at the beginning of fiscal year 2015. These financial goals are described in detail below.

As described above, the operational imperative component of the fiscal year 2015 bonuses was not

tyed to formulaic or pre-established performance measures.

The Compensation Committee selected the goals based on the recommendation of our Chief Executive Officer and after reviewing the company's annual operating plan for fiscal year 2015, as well as its long-term strategic plan. The Compensation Committee weighted each of the three goals – revenue, gross margin and operational imperatives equally at 33.3% of the total potential bonus payout.

The Compensation Committee then implemented a sliding scale for the corporate financial performance goals that calculated a downward adjustment to 50% of the target bonus amount and an upward adjustment of up to 200% based upon achievement relative to the corporate financial performance goals as set forth in the table below.

**Scaled Adjustment of Target Bonus Amounts Based on Total Performance:**

Revenue		Threshold	Target	Maximum
Percentage of Achievement:	<85%	85%	100%	145%
Percentage of Target Bonus Amount Paid:	0	50%	100%	200%
Gross Margin		Threshold	Target	Maximum
Percentage of Achievement:	<80%	80%	100%	145%
Percentage of Target Bonus Amount Paid:	0	50%	100%	200%

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The target bonus amount was reduced to zero if the company did not reach at least the threshold percentage achievement level for the corporate financial goal as shown above.

Below is the actual performance with respect to each goal compared to the target level for each of these goals established by the Compensation Committee for each executive officer at the beginning of the fiscal year and the achievement level established by the Compensation Committee for the operational

imperative achievement component of the annual bonus.

The Compensation Committee awarded a 91% achievement level with respect to the operational imperatives component of the fiscal year 2015 annual bonus based on its subjective assessment of the company's achievement of operational imperatives during the fiscal year. Specifically, the Compensation Committee noted the following:

*Compliance* We continued to make important enhancements in a number of our compliance

programs, and no material non-compliances were identified during the year in compliance areas that were not already being enhanced.

*Maintenance of Leading Market Share and Increased Adoption of Innovative Solutions* We maintained our leading market share in the markets for our small UAS and EES products. We were also successful in winning awards with several new customers, including Volvo to include TurboCord as standard equipment with Volvo's new XC90 T8 Twin Engine plug-in hybrid electric vehicle. We also entered into the workplace and commercial charging markets by launching our TurboDock product and expanded the U.S. military's adoption of our tactical missile systems. We also acquired several new international customers during fiscal 2015 and expanded the early adoption of our Switchblade tactical missile systems.

*Growth through Strategic Opportunities* We made several strategic achievements this year, including being awarded one of the two DARPA TERN Phase 2 contracts, which were awarded in fiscal year 2015, and receiving a \$4.3 million

cost plus fixed fee award and \$7.1 million option for Switchblade tactical missile system support services from the U.S. Army, and completing 3 funded demonstrations of Switchblade variants and a funded demonstration of commercial UAS solutions for British Petroleum.

*Execution in Meeting Commitments and Reducing Costs* During fiscal 2015, we succeeded in managing inventory below established targets. In addition, we achieved significant cost reductions in the production of several of our products. We continued to improve upon our customer order fulfillment process.

*Employee Engagement and Improved Business Processes* Senior leadership continued to devote substantial time to increasing employee engagement and making the company a "Great Place to Work." We completed leadership training for a substantial majority of our managers during fiscal year 2015. We also made substantial improvements to several business processes during fiscal year 2015 to better service internal and external customers.

#### Percentage of Achievement of Corporate Performance Goals

Financial Measure	Performance Goal (\$ in millions)	Actual Performance (\$ in millions)	Percentage of Achievement	Payout Percentage	Weighting	Weighted Payout Percentage
Revenue	273.7	259.4	94.8%	82.6%	33.3%	27.5%
Gross Margin	104.8	104.3	99.1%	97.7%	33.3%	32.6%
Operational Imperatives	N/A	N/A	91.0%	91.0%	33.3%	30.3%
<b>TOTAL BONUS PAYOUT PERCENTAGE</b>						<b>90.4%</b>

As a result, each of our Named Executive Officers received a fiscal year 2015 annual bonus equal to 90.4% of his or her target bonus amount, as set forth in the Summary Compensation Table below.

In addition to her annual bonus pursuant to our formal bonus program, the Compensation Committee awarded Ms. Covington a discretionary bonus of \$70,000 for her additional service as interim Chief Financial Officer during fiscal year 2015.

#### Long-Term Incentive Compensation Program

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In furtherance of our compensation philosophy that a significant portion of overall compensation for our executive officers, including the Named Executive

Officers, should be tied to performance, in July 2010, the Compensation Committee approved a long-term incentive compensation program and has made annual awards under such program to the Named Executive Officers of the company as well as other officers and senior managers. The program is intended to reward the achievement of specific financial objectives over a three-year performance cycle. Under this program, certain employees, including the company's Named Executive Officers, are eligible to receive an award at the end of the three-year performance period based on the achievement of the financial objectives. The awards under the program are granted under the 2006 Restated Equity Incentive Plan.

Table of Contents

For each performance period under the program, the Compensation Committee determines a goal bonus amount for each executive, as well as financial objectives. A minimum achievement level relative to each financial objective must be met in order for any award to be paid. An executive's final award amount will be determined based on the highest performance relative to any of the financial goals and will be determined based on a sliding scale between achievement levels as follows:

<b>Highest Level of Achievement Relative to Any Financial Objective</b>	<b>Final Award Value</b>
80.0% Achievement (Adjusted upward to 85% for the FY 2014-FY2016 and 88.5% for FY 2015-FY2017 Performance Periods) (Threshold)	50% of the Goal Bonus Amount
100% Achievement (Target)	100% of the Goal Bonus Amount
150% Achievement (Maximum)	200% of the Goal Bonus Amount

In setting these goal bonus amounts and the achievement levels, the Compensation Committee considers the cash compensation of executives holding comparable positions based on the competitive market data provided by Compensia based on our peer group and the survey data. Generally, the Compensation Committee sets the target award levels so that, assuming achievement of the financial objectives established for a performance period, the total compensation for our Named Executive Officers will be competitive with comparable executives at the companies in our peer group. The Compensation Committee believes that this approach is consistent with the high level of growth generally reflected in such financial objectives. Since the long-term incentive program was implemented in July 2010, only the award for the two-year performance period comprised of fiscal year 2011 and 2012 has resulted in a payout to our executive officers. In no event will an executive receive more than 200% of his or her goal bonus amount. The Compensation Committee is authorized, in its sole discretion, to reduce or eliminate (but not increase) an executive's final award value based on such external factors (whether objective or subjective) as the Compensation Committee deems appropriate. Each executive's goal bonus amount assumes that he or she will be employed on a full-time basis throughout the performance period. An executive's goal bonus amount will be prorated to the extent such executive is working on a part-time basis for any portion of the performance period.

Following the completion of a three-year performance period, the Compensation Committee certifies the company's and the relevant business unit's performance relative to the financial objectives for such performance period. Based on performance relative to

the financial objectives, each executive will receive his or her final award. The awards are paid as follows: 50% will be paid in cash as soon as practicable, but in no case later than 30 days following the date on which the Compensation Committee certifies performance relative to the applicable financial objectives, which is referred to as the Certification Date. The remaining 50% will be paid in the form of a number of restricted stock units equal to (1) the portion of the award to be paid in the form of restricted stock units divided by (2) the fair market value per share of the company's common stock on the Certification Date. The restricted stock units will vest in two equal tranches on the last day of the first and second fiscal years following the completion of the relevant performance period. The restricted stock units may be settled in cash or in shares of the company's common stock, in the discretion of the Compensation Committee. In the event an executive's employment terminates before the end of a performance period or prior to the payment and/or vesting of the cash portion of the award or the restricted stock units, the award and the restricted stock units will be forfeited.

The program is intended to be an ongoing program under which the Compensation Committee will grant new long-term incentive compensation awards each year. However, the Compensation Committee is not obligated to grant awards under the program each year, and it may grant awards in any given year with terms that vary from those set forth above in any respect, including, among other things, the performance objectives, the aggregate award values and the performance period. All determinations, interpretations and assumptions relating to the vesting and the calculation of the awards under the program will be made by the Compensation Committee.

**Awards Under the Program for the FY2015-FY2017 Performance Period.** In August 2014, the Compensation Committee granted awards under the long-term incentive compensation program for the three-year performance period that will run from the beginning of our 2015 fiscal year through the end of our 2017 fiscal year (such period of time is referred to as the FY2015-FY2017 Performance Period) and established the revenue and operating profits objectives for such FY2015-FY2017 Performance Period. Set forth below is a list of the Named Executive Officers who were granted long-term incentive compensation awards under the program for the FY2015-FY2017 Performance Period, the goal bonus amount for each Named Executive Officer and the maximum value of each such award. The terms of these awards are consistent with the terms of the program described above.

<b>Name</b>	<b>Title</b>	<b>Goal Bonus Amount (\$)</b>	<b>Maximum Bonus Amount (\$)</b>
Timothy E. Conver	Chairman, President and Chief Executive Officer	387,600	775,200
Teresa Covington	Vice President, Finance and Former Interim Chief Financial Officer	70,000	140,000
Jikun Kim1	Former Senior Vice President and Chief Financial Officer	170,240	340,480
Wahid Nawabi	Senior Vice President and Chief Operating Officer	188,000	376,000
Doug Scott	Senior Vice President, General Counsel and Secretary	131,000	262,000
Cathleen S. Cline	Senior Vice President of Administration	118,560	237,120
Roy Minson	Former Senior Vice President and General Manager, Unmanned Aircraft Systems	194,940	389,880

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*Mr. Kim's employment terminated effective February 5, 2015, at which time he forfeited these awards.*

**Awards Under the Program for the FY2014-FY2016 Performance Period.** In July 2013, the Compensation Committee granted awards under the long-term incentive compensation program for the three-year performance period that will run from the beginning of our 2014 fiscal year through the end of our 2016 fiscal year (such period of time is referred to as the FY2014-FY2016 Performance Period) and established the revenue and operating profits objectives for such FY2014-FY2016 Performance Period. Set forth below is a list of the Named Executive Officers who were granted long-term incentive compensation awards under the program for the FY2014-FY2016 Performance Period, the goal bonus amount for each Named Executive Officer and the maximum value of each such award. The terms of these awards are consistent with the terms of the program described above.

<b>Name</b>	<b>Title</b>	<b>Goal Bonus Amount (\$)</b>	<b>Maximum Bonus Amount (\$)</b>
Timothy E. Conver	Chairman, President and Chief Executive Officer	387,600	775,200
Jikun Kim1	Former Senior Vice President and Chief Financial Officer	170,240	340,480
Wahid Nawabi	Senior Vice President and Chief Operating Officer	164,160	456,000
Cathleen S. Cline	Senior Vice President of Administration	118,560	237,120
Roy Minson	Former Senior Vice President and General Manager, Unmanned Aircraft Systems	194,940	389,880

1

*Mr. Kim's employment terminated effective February 5, 2015, at which time he forfeited these awards.*

**Payout of Awards Under the Program for the FY2013-FY2015 Performance Period.** In May 2012, the Compensation Committee granted awards under the long-term incentive compensation program for the three-year performance period that ran from the beginning of our 2013

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fiscal year through the end of our 2015 fiscal year (such period of time is referred to as the FY2013-FY2015 Performance Period) and established the revenue and operating profits objectives for such FY2013-FY2015 Performance Period.

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Set forth below is a list of the Named Executive Officers who were granted long-term incentive compensation awards under the program for the FY2013-FY2015 Performance Period, the goal bonus amount for each Named Executive officer and the maximum value of each such award. The terms of these awards were consistent with the terms of the program described above.

Name	Title	Goal Bonus Amount (\$)	Maximum Bonus Amount (\$)
Timothy E. Conver	Chairman, President and Chief Executive Officer	510,000	1,020,000
Jikun Kim <sup>1</sup>	Former Senior Vice President and Chief Financial Officer	224,000	448,000
Wahid Nawabi	Senior Vice President and General Manager, Efficient Energy Systems	216,000	432,000
Cathleen S. Cline	Senior Vice President of Administration	156,000	312,000
Roy Minson	Former Senior Vice President and General Manager, Unmanned Aircraft Systems	256,000	512,000

<sup>1</sup>

*Mr. Kim's employment terminated effective February 5, 2015, at which time he forfeited these awards.*

For the awards under the long-term incentive compensation program for the FY2013-FY2015 Performance Period, the Compensation Committee established the following long-term compensation plan corporate financial objectives:

Financial Measure	Objective
Revenue	\$1,548.8 million
Operating Profits	\$201.3 million

Following the completion of fiscal year 2015, the Compensation Committee determined that the company's cumulative revenue was \$751.3 million for the FY2013-FY2015 Performance Period, missing the objective by 51%, and that its cumulative operating profits for the FY2013-FY2015 Performance Period were \$17.7 million, missing the objective by 91%. Accordingly, each Named Executive Officer's long-term compensation plan award for the FY2013-FY2015 Performance Period was forfeited and no amounts were paid in respect of such awards.

### *Equity Compensation*

We use equity awards to motivate our executive officers, including the Named Executive Officers, to increase the long-term value of our common stock and, thereby, to align the interests of our executive officers with those of our stockholders. These equity awards, which include stock options and restricted stock awards, are intended to further our success by ensuring that sustainable value creation is a key factor in our executive officers' management of our business.

The size and form of these equity awards is determined by the Compensation Committee in its discretion. We use stock options as one of our long-term incentives because, in addition to providing our executive officers with the opportunity to develop a stock ownership stake in our company, they result in compensation only to the extent that the market price of our common stock increases over the option term.

We use restricted stock and restricted stock units as long-term incentives because they reward our executive officers for improved stock price performance, but also encourage executive retention as these awards maintain value even during periods when there is volatility in our stock price. As described above under "Long-Term Incentive Compensation," 50% of each Named Executive Officer's long-term incentive compensation award, if any, for each performance period will be paid in restricted stock units.



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In making equity awards to our executive officers, the Compensation Committee considers various factors, including, but not limited to, the recommendations of our Chief Executive Officer, the role and responsibilities of the executive officer, past performance, future planned contributions, and prior equity awards.

As noted above, the Compensation Committee has the discretion to determine which executive officers will receive equity awards, as well as the amount of any such awards. Typically, the Compensation Committee grants equity awards only on the dates of its regularly-scheduled committee meetings, without regard to the timing of the release of material information about us. All stock options are granted with an exercise price equal to the closing market price of our common stock on the date of grant. Generally, stock options vest in five equal installments on each of the first five anniversaries of the date of grant.

***Fiscal Year 2015 Stock Option, Restricted Stock and Restricted Stock Unit Grants.*** In August 2014, the Compensation Committee awarded stock options and restricted stock awards to each of our Named Executive Officers, except Ms. Covington who was not an executive officer at the time, consistent with the objective of the company's compensation program to ensure that our executive officers have financial incentives to achieve substantial growth in stockholder

value. These awards are detailed in the Grants of Plan-Based Awards table below. The committee provided such persons with equity awards commensurate with our peer group and outside salary survey data for fiscal year 2015.

In determining the grants of options and restricted stock for our Named Executive Officers, the Compensation Committee considered the company's overall long-term incentive guidelines for its executives, which attempt to balance, in the context of the competitive market for executive talent, the benefits of incentive compensation tied to performance of the company's stock with the dilutive effect of equity compensation awards. The market data provided by Compensia provides information regarding the long-term incentives for our peer companies, which incentives includes stock options, restricted stock awards, performance options, performance shares and cash. We review the data provided for our peer companies in setting our long-term incentive targets and making stock option and restricted stock awards to our officers.

## Other Compensation

### *Employee Benefit Plans*

We maintain various broad-based employee benefit plans for our employees. Except as described below, our executive officers, including the Named Executive Officers, participate in these plans on the same terms as other eligible employees, subject to any applicable limits on the amounts that may be contributed on behalf of or paid to our executive officers under these plans.

We have established a tax-qualified Section 401(k) retirement savings plan for our salaried U.S. employees who satisfy certain eligibility requirements. We intend for this plan to qualify under Section 401(a) of the Code so that contributions by participants to the plan, and income earned on plan contributions, are not taxable to participants until withdrawn from the plan. Pursuant to the Section 401(k) plan, in the case of participants who contribute a portion of their annual base salary to the plan, we provide a matching contribution of up to 5.75% of such annual base salary. The matching contributions made to the accounts of the Named Executive Officers during fiscal year 2015 are set forth in the Summary Compensation Table below.

We also maintain other benefit plans for our employees, which include medical and dental benefits, medical and dependent care flexible spending accounts, long-term disability insurance, accidental

death and dismemberment insurance, and basic life insurance coverage. Except as noted in the following sentences, these benefits are provided to our executive officers on the same general terms as to all of our salaried U.S. employees. Certain employees receive higher disability insurance benefits than other employees based on a threshold base compensation level. Our executive officers, including the Named Executive Officers, receive higher life, accidental death, and dismemberment insurance benefits than our other employees.

We design our employee benefit programs to be affordable and competitive in relation to the market, as well as compliant with applicable laws and practices. We adjust our employee benefit programs as needed based upon regular monitoring of applicable laws and practices and the competitive market.

### *Perquisites and Personal Benefits*

We do not view perquisites or other personal benefits as a significant component of our executive compensation program. From time to time, however, we have provided perquisites to certain of our executive officers to ensure that their compensation packages are competitive. As described above, in fiscal year 2015, we provided our executive officers with life, accidental death, and dismemberment insurance benefits in an amount exceeding that offered to our non-executive employees.

We provided our Chief Executive Officer with a company automobile and contractually agreed to pay for his retirement health benefits. Pursuant to this commitment, we will provide supplemental medical coverage for our Chief Executive Officer and his spouse, effective upon his retirement.

The amounts of the perquisites and other personal benefits provided to the Named Executive Officers in fiscal year 2015 are disclosed in the Summary Compensation Table below.

### Stock Ownership Guidelines for Executive Officers

To further link the long-term economic interests of our executive officers directly to that of our stockholders, our board of directors adopted stock ownership guidelines for the executive officers in August 2013. The guidelines provide that the company's executive officers are expected to, within five years of the later of August 6, 2013 or the date on which such person is appointed to his or her position, own shares of the

company's common stock with a market value of no less than four times current annual base salary with

respect to the Chief Executive Officer and no less than two times current annual base salary with respect to the other executive officers. In addition, any shares of our common stock held by an executive officer in margin accounts or pledged as collateral for a loan will not be counted for purposes of satisfying the ownership guidelines. The company determines progress towards meeting the applicable ownership thresholds and ongoing compliance with the guidelines on the last day of each fiscal year. The table below shows each executive's equity ownership in the company as a multiple of salary and the minimum ownership level required pursuant to these guidelines for each of our executive officers as of April 30, 2015:

Name	<b>Dollar Value of Equity Ownership as a Multiple of Base Salary (\$1)</b>	<b>Minimum Ownership Level Required as a Multiple of Base Salary</b>
Timothy E. Conver	114.1x	4x
Raymond D. Cook <sup>2</sup>		2x
Cathleen S. Cline	6.8x	2x
Wahid Nawabi	0.6x	2x
Doug Scott	0.1x	2x

1

*For each executive, calculated by dividing (a) the sum of (1) the aggregate number of shares of vested and unrestricted common stock held by such executive, multiplied by the closing price of \$25.60 per share of our common stock on April 30, 2015, plus (2) the amount by which the market value of the shares of common stock underlying vested stock options held by such executive exceeds the exercise price of such stock options, if any, by (b) such executive's base salary.*

2

*Mr. Cook was appointed the company's Senior Vice President and Chief Financial Officer on July 7, 2015. He has until July 7, 2020 to satisfy the minimum ownership level required under the stock ownership guidelines.*

Stock ownership guidelines for our non-employee directors are described above under "Director Compensation – Stock Ownership Guidelines for Non-Employee Directors."

Post-Vesting Stock Retention Guidelines

The company has adopted post-vesting stock retention guidelines, which require executives to hold 50% of net after-tax shares issued upon the vesting of equity awards until their required stock ownership levels are achieved.

Insider Trading and Anti-Hedging Policies

The company's insider trading policies contain stringent restrictions on transactions in company stock by executive officers. All trades by executive officers must be pre-cleared. Furthermore, no executive officer may use any strategies or products (including derivative securities, such as put or call options, or short-selling techniques) to hedge against potential changes in the value of our common stock.

Compensation Recovery Policy

In August 2013, we implemented an incentive compensation "clawback" policy under which our board of directors may require reimbursement or forfeiture of incentive compensation from an executive officer in the event the officer's wrongdoing later is determined by our board of

directors to have resulted in a material negative restatement of the company's financial results. We believe that by providing the company with the appropriate power to recover incentive compensation paid to an executive officer in this situation, the company further demonstrates its commitment to strong corporate governance. This compensation recovery policy is in addition to any policies or recovery rights that are provided under applicable laws, including the Sarbanes-Oxley Act and the Dodd-Frank Act.

Under our compensation recovery policy, if the board of directors determines that a material negative financial restatement was caused by an executive officer's gross negligence or willful misconduct, it may require reimbursement from the executive officer for vested incentive compensation and/or the forfeiture of unvested or unpaid incentive compensation. The amount of vested compensation that may be recovered is the portion of any bonus paid to, and any performance-based equity awards earned by, the executive officer that the executive officer would not have received if the company's financial results had been reported properly. The right to cause a forfeiture or recovery of incentive compensation applies to incentive compensation awarded, vested and/or paid during the two years prior to the date on which the company is required to prepare an accounting restatement.

## **Tax and Accounting Considerations**

### *Deductibility of Executive Compensation*

Generally, Section 162(m) of the Code disallows a tax deduction to any publicly-held corporation for any remuneration in excess of \$1 million paid in any taxable year to its chief executive officer and certain other executive officers. Remuneration in excess of \$1 million may be deducted if, among other things, it qualifies as "performance-based compensation" within the meaning of the Code.

The Compensation Committee believes that stockholder interests are best served by not restricting the Compensation Committee's discretion and flexibility in crafting compensation programs, even though such programs may result in certain non-deductible compensation expenses. Accordingly,

the Compensation Committee reserves the right to approve elements of compensation for certain officers that are not fully deductible in the future in appropriate circumstances.

*Taxation of "Parachute" Payments*

Sections 280G and 4999 of the Code provide that executive officers and directors who hold significant equity interests and certain other service providers may be subject to an excise tax if they receive payments or benefits in connection with a change in control of the company that exceeds certain prescribed limits, and that we, or our successor, may forfeit a deduction on the amounts subject to this additional tax. We did not provide any executive officer, including any Named Executive Officer, with a "gross-up" or other reimbursement payment for any tax liability that he or she might owe as a result of the application of Sections 280G or 4999 during fiscal year 2015 and we have not agreed and are not otherwise obligated to provide any Named Executive Officer with such a "gross-up" or other reimbursement.

*Accounting for Stock-Based Compensation*

We follow Financial Accounting Standards Board Accounting Standards Codification Topic 718, or ASC Topic 718, for our stock-based compensation awards. ASC Topic 718 requires companies to calculate the grant date "fair value" of their stock-based awards using a variety of assumptions. This calculation is performed for accounting purposes and reported in the compensation tables below, even though recipients may never realize any value from their awards. ASC Topic 718 also requires companies to recognize the compensation cost of their stock-based awards in their income statements over the period that an employee is required to render service in exchange for the award.

## **Risk Oversight of Compensation Programs**

In fiscal year 2015, we conducted a risk assessment of our compensation policies and practices for our employees, including those relating to our executive compensation program. This risk assessment included a review of all our employee compensation programs, including our executive officer compensation program. Based on this assessment, we believe that these compensation programs have been appropriately designed to attract and retain talent

and properly incent our employees while ensuring that they do not encourage excessive risk taking. We further believe that we have an effective system of controls and procedures in place to ensure that our employees, including our executive officers, are not encouraged to take unnecessary or excessive risks in managing our business. In addition, our recently adopted compensation recovery policy provides our board of directors with an additional risk mitigation tool by allowing the board to hold employees accountable for improper actions that run counter to the company's objectives or inflate incentive compensation payable to executives. Likewise, our recently adopted stock ownership guidelines for executives help to further align executive interests with those of stockholders and provide an additional risk mitigation tool.

In reaching this conclusion, we note the following policies and practices which are intended to enable us to effectively monitor and manage the risks associated with our compensation programs:

Most of our incentive compensation plans, including our annual cash bonus program, permit the Compensation Committee to exercise its discretion to select performance measures and set target levels, monitor performance and determine final payouts;

Each of our compensation programs is subject to oversight by a broad-based group of functions within the company, including human resources, finance and legal and at multiple management levels within the company;

Employee compensation reflects a balanced mix of programs that focus our employees on achieving both short-term and long-term goals and that provide a balanced mix of fixed and variable compensation;

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There are caps on the maximum payouts available under certain programs, including our annual cash bonus program and our long-term incentive program; and

Equity awards granted to employees are subject to multi-year service-based vesting conditions.

We discussed the findings of our risk assessment with the Compensation Committee. Based upon this assessment, we believe that our compensation policies and practices do not encourage unnecessary or excessive risk taking and are not reasonably likely to have a material adverse effect on the company.

Table of Contents**EXECUTIVE COMPENSATION TABLES****Summary Compensation Table**

The following table sets forth the compensation during the last three fiscal years paid to or earned by (a) each person who served as Chief Executive Officer or Chief Financial Officer during fiscal year 2015, (b) the three most highly compensated executive officers other than the Chief Executive Officer and Chief Financial Officer who were serving as executive officers at the end of fiscal year 2015 whose compensation exceeded \$100,000, and (c) one individual who served as an executive officer during fiscal year 2015 but was not serving as an executive officer at the end of fiscal year 2015 (collectively, the "Named Executive Officers").

<b>Name and Principal Positions</b>	<b>Year</b>	<b>Salary (\$)</b>	<b>Bonus (\$)</b>	<b>Non-Equity Incentive Plan Compensation (\$1)</b>	<b>Stock Awards (\$2)</b>	<b>Option Awards (\$2)</b>	<b>All Other Compensation (\$3)</b>	<b>Total (\$)</b>
<b>Timothy E. Conver</b> President, Chairman, and Chief Executive Officer	2015	522,935		350,520	299,973	300,095	24,344	1,497,867
	2014	510,016		306,204	690,900	453,764	24,450	1,985,334
	2013	509,231			133,225		26,728	669,184
<b>Teresa Covington</b> <sup>4</sup> Vice President of Finance, Former Interim Chief Financial Officer	2015	242,581	70,000	63,303			15,203	391,087
<b>Jikun Kim</b> <sup>5</sup> Former Senior Vice President and Chief Financial Officer	2015	291,215			221,016	221,103	13,859	747,193
	2014	290,779		134,490			15,364	440,633
	2013	290,300			408,484	238,800	14,786	952,370
<b>Wahid Nawabi</b> <sup>6</sup> Senior Vice President and Chief Operating Officer	2015	308,672		170,015	226,989	227,073	16,145	948,894
	2014	280,390	264,968	129,686			51,363	726,407
	2013	269,716			411,291	238,800	50,473	970,280
<b>Doug Scott</b> <sup>8</sup> Senior Vice President, General Counsel and Secretary	2015	274,056		118,468	113,979	114,028	12,088	632,619
	2014							
<b>Cathleen S. Cline</b> <sup>9</sup> Senior Vice President of Administration	2015	249,054		107,218	87,712	87,744	17,536	549,264
<b>Roy Minson</b> <sup>10</sup>	2015	318,657		176,291	252,349	252,458	16,066	1,015,821



Former Senior Vice President and General Manager, Unmanned Aircraft Systems	2014	285,002	154,003		15,273	454,278
	2013	285,550	414,758	238,800	15,071	954,179

1 *This column reflects the cash bonuses paid to the Named Executive Officers under our annual executive cash bonus plan for performance during the applicable fiscal year.*

2 *The value of the equity awards equals their grant date fair value as computed in accordance with ASC Topic 718. For additional information regarding the valuation assumptions used in the calculation of these amounts, refer to Note 11 to the financial statements included in our annual report on Form 10-K for our 2015 fiscal year, as filed with the SEC. The amounts shown in the table do not necessarily reflect the actual value that may be recognized by the Named Executive Officers.*

*None of the long-term incentive compensation awards granted to the Named Executive Officers during fiscal year 2015 with performance conditions for the FY2015-FY2017 Performance Period were considered probable of achieving their vesting conditions at the date of grant. Therefore the grant date fair value of such performance awards for purposes of the Summary Compensation Table was zero. The full grant date fair value of awards which vest upon achieving performance conditions, assuming that the highest level of performance will be achieved in each case, is, however, set forth in the table below. For more information about the long-term*

*incentive compensation awards granted to the Named Executive Officers during fiscal year 2015, please see the Grants of Plan-Based Awards Table below.*

<b>Name</b>	<b>Grant Date Fair Value of Long-Term Incentive Compensation Awards Granted in FY 2015 (\$)</b>
Timothy E. Conver	775,200
Teresa Covington	140,000
Jikun Kim	340,480
Wahid Nawabi	376,000
Doug Scott	262,000
Cathleen S. Cline	237,120
Roy Minson	389,880

3

*These amounts represent the aggregate incremental cost to the company with respect to the perquisites and other personal benefits provided to the Named Executive Officer in fiscal years 2013 through 2015. For fiscal year 2015, the amounts include (a) our matching contributions to the 401(k) Plan, (b) life insurance premiums (c) automobile allowances and (d) severance and consulting payments as follows:*

<b>Name</b>	<b>Year</b>	<b>401(k)</b>	<b>Life</b>	<b>Auto</b>	<b>Severance and Consulting Payments</b>	<b>Total</b>
Timothy E. Conver	2015	\$ 15,094	\$ 7,341	\$ 1,909		\$ 24,344
Teresa Covington	2015	\$ 10,300	\$ 606			\$ 15,203
Jikun Kim	2015	\$ 9,996	\$ 1,202		\$ 6,000	\$ 13,859
Wahid Nawabi	2015	\$ 10,027	\$ 810			\$ 16,165
Doug Scott	2015	\$ 6,082	\$ 1,140			\$ 12,088
Cathleen S. Cline	2015	\$ 14,970	\$ 2,566			\$ 17,536
Roy Minson	2015	\$ 9,908	\$ 822			\$ 16,066

4

*Ms. Covington served as our Interim Chief Financial Officer from February 2015 to July 2015, after which she was appointed Vice President, Finance. Prior to serving as our Interim Chief Financial Officer, Ms. Covington had served as Vice President and Director of Finance of our Efficient Energy Systems business segment since May 2011. Ms. Covington is a new Named Executive Officer for fiscal year 2015.*

5.

*Mr. Kim resigned his employment with the company effective February 5, 2015.*

6. *Mr. Nawabi served as Senior Vice President and General Manager, Efficient Energy Systems from December 2011 to April 30, 2015. He was appointed Senior Vice President and Chief Operating Officer effective April 30, 2015.*
7. *In February 2013, we entered into an agreement with Mr. Nawabi pursuant to which we agreed to provide him with up to \$300,000 in relocation benefits. The amount in this column represents the remaining portion of the relocation benefit earned by Mr. Nawabi during fiscal year 2014 after reimbursement for relocation costs of \$35,032 incurred by him during fiscal year 2014 (which amounts are reflected in the "All Other Compensation" column), which amount was paid to Mr. Nawabi in August 2014.*
8. *Mr. Scott is a new Named Executive Officer for fiscal year 2015.*
9. *Ms. Cline has not been a Named Executive Officer since fiscal year 2012.*
10. *Mr. Minson joined us in April 2010 as our Vice President of Business Development and Deputy General Manager, Unmanned Aircraft Systems. Mr. Minson was appointed as our Senior Vice President and General Manager, Unmanned Aircraft Systems, in May 2012. Mr. Minson ceased serving as our Senior Vice President and General Manager, Unmanned Aircraft Systems in April 2015 and assumed a new role of strategy for the emerging commercial UAS market.*

Table of Contents**Grants of Plan-Based Awards**

The following table provides information with respect to plan-based awards granted to the Named Executive Officers during fiscal year 2015.

Name	Grant Date	Estimated Future Payouts Under Non-Equity Incentive Plan Awards			Estimated Future Payouts Under Equity Incentive Plan Awards			All Other Stock Awards:	All Other Exercise or Base Price of Underlying Option Awards	Grant Date Fair Value of Stock and Option Awards (\$)
		Threshold (\$)	Target (\$)	Maximum (\$)	Threshold (\$)	Target (\$)	Maximum (\$)	Number of Shares (#)1	Number of Options (#)2 (\$/sh)	
<i>Equity Awards</i>										
Timothy E. Conver	8/1/14							9,593		299,973
Timothy E. Conver	8/1/14								21,362 31.27	300,095
Jikun Kim	8/1/14							7,068		221,016
Jikun Kim	8/1/14								15,739 31.27	221,103
Wahid Nawabi	8/1/14							7,259		226,989
Wahid Nawabi	8/1/14								16,164 31.27	227,073
Doug Scott	8/1/14							3,645		113,979
Doug Scott	8/1/14								8,117 31.27	114,028
Cahtleen Cline	8/1/14							2,805		87,712
Cahtleen Cline	8/1/14								6,246 31.27	87,744
Roy Minson	8/1/14							8,070		252,349
Roy Minson	8/1/14								17,971 31.27	252,458
<i>Annual Executive Cash Bonus Plan<sup>4</sup></i>										
Timothy E. Conver	8/1/14	193,800	387,600	775,200						
Jikun Kim	8/1/14	85,120	170,240	240,480						
Teresa Covington	8/1/14	35,000	70,000	140,000						
Wahid Nawabi	8/1/14	94,000	188,000	376,000						
Doug Scott	8/1/14	65,500	131,000	262,000						
Cathleen S. Cline	8/1/14	59,280	118,560	237,120						
Roy Minson	8/1/14	97,470	194,940	389,880						
<i>Long-Term Incentive Compensation Plan</i>										
<i>FY2015-FY2017 Performance Period<sup>5</sup></i>										
Timothy E. Conver	8/1/14	96,900	193,800	387,600	96,900	193,800	387,600			775,200

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Jikun Kim	8/1/14	42,560	85,120	170,240	42,560	85,120	170,240	240,480
Teresa Covington	8/1/14	17,500	35,000	70,000	17,500	35,000	70,000	140,000
Wahid Nawabi	8/1/14	47,000	94,000	188,000	47,000	94,000	188,000	376,000
Doug Scott	8/1/14	32,750	65,500	131,000	32,750	65,500	131,000	262,000
Cathleen S. Cline	8/1/14	29,640	59,280	118,560	29,640	59,280	118,560	237,120
Roy Minson	8/1/14	48,735	97,470	194,940	48,735	97,470	194,940	389,880

1

*The restricted stock award vests in five equal annual installments, with the first installment vesting on October 5, 2015.*

2

*The stock option award vests in five equal annual installments, with the first installment vesting on August 1, 2015.*

3

*Represents the grant date fair value of the stock awards as determined under ASC Topic 718. For additional information regarding the valuation assumptions used in the calculation of these amounts, refer to Note 11 to the financial statements included in our annual report on Form 10-K for our 2015 fiscal year, as filed with the SEC. For the restricted stock units that may be earned under the long-term incentive compensation program with respect to the FY2015-FY2017 Performance Period, the grant date fair value was calculated based on the maximum value of such awards which may vest upon achieving performance conditions, assuming that the highest level of performance will be achieved. None of the long-term incentive compensation awards granted to the Named Executive Officers during fiscal year 2015 with performance conditions were considered probable of achieving their vesting conditions at the date of grant. Therefore the grant date fair value of such performance awards for purposes of the Summary Compensation Table was zero.*

4

*The Compensation Committee established maximum cash bonus and target bonus levels for the Named Executive Officers under our annual executive cash bonus plan in August 2014. The determination of the bonuses payable to the Named Executive Officers for fiscal year 2015 is described in the Compensation Discussion and Analysis section above. These columns show the range of bonus amounts for each Named Executive Officer from the threshold to the maximum based on the maximum permissible bonus amount set at the beginning of the fiscal year.*

5

*The Compensation Committee established threshold, target and maximum award levels for each of the Named Executive Officers under our long-term incentive compensation plan in August 2014. The determination of the cash and restricted stock units that will be payable to the Named Executive Officers following completion of the FY2015-FY2017 Performance Period is described in the Compensation Discussion and Analysis section above. These columns show the range of cash awards for each Named Executive Officer from the threshold to the maximum based on the maximum permissible award for each performance period set in August 2014. Provided that the threshold performance goals for a performance period are achieved, the Named Executive Officers' long-term incentive compensation awards will be paid as follows: 50% will be paid in cash as soon as practicable following the Certification Date for the applicable performance period and the remaining 50% will be paid in the form of a number of restricted stock units equal to (1) the portion of the award to be paid in the form of restricted stock units divided by (2) the fair market value per share of the company's common stock on the Certification Date. The restricted stock units will vest in two equal tranches on the last*



day of the first and second fiscal years following the completion of the relevant performance period. The amounts shown in the table reflect the estimated payment levels for each performance period in cash and in restricted stock units at threshold, target and maximum performance. The "Estimated Future Payouts Under Non-Equity Incentive Plan Awards" columns show the estimated cash payments and the "Estimated Future Payouts Under Equity Incentive Plan Awards" columns show the value of the restricted stock units that would be issued. The actual number of restricted stock units issued to our Named Executive Officers following the conclusion of a performance period will be based on our performance relative to the financial goals for that performance period and our stock price on the Certification Date. In addition, the restricted stock units may be settled in cash or in shares of company common stock, in the discretion of the Compensation Committee.

**Outstanding Equity Awards at Fiscal Year End**

The following table provides information with respect to equity awards held by each of the Named Executive Officers as of April 30, 2015.

Name	Grant Date	Number of Securities Underlying Unexercised Options <sup>1</sup>		Option Exercise Price (\$)	Option Expiration Date	Option Awards		Stock Awards Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$)	
		Exercisable (#)	Unexercisable (#)			Number of Shares or Units of Stock that Have Not Vested (#)	Market Value of Shares or Units of Stock that Have Not Vested (\$) <sup>2</sup>	Number of Unearned Shares, Units or Other Rights That Have Not Vested (#)	Payout Value of Unearned Shares, Units or Other Rights That Have Not Vested (\$)
Timothy E. Conver	8/1/14		21,362	31.27	8/1/24				
	8/1/14					9,593	245,581		
	8/1/14							4	96,900
	7/10/13							4	96,900
	6/12/13	10,000	40,000	19.74	6/12/23				
	6/12/13					28,000	716,800		
Teresa Covington	6/22/07	98,310		22.38	6/22/17				
	8/1/14							4	17,500
	4/22/13					1,600	40,960		
Wahid Nawabi	5/16/11					4,000	102,400		
	8/1/14	16,164		31.27	8/1/24				
	8/1/14					7,259	185,830		
	8/1/14							4	47,000
	7/10/13							4	41,040
	4/22/13	12,000	18,000	18.07	4/22/23				
Doug Scott	4/22/13					16,000	409,600		
	3/1/12	30,000	20,000	28.72	3/1/22				
	8/1/14		8,117	31.27	8/1/24				
	8/1/14					3,645	93,312		

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	8/1/14							4	32,7504
	8/22/13	2,000	8,000	22.66	8/22/23				
	7/22/13	3,000	12,000	23.12	7/22/23				
	7/22/13					11,4007	291,840		
Cathleen S. Cline	8/1/14		6,246	31.27	8/1/24				
	8/1/14					2,8053	71,808		
	8/1/14							4	29,6404
	7/10/13							4	29,6404
	4/22/13	7,200	10,800	18.07	4/22/23				
	4/22/13					9,6005	245,760		
	5/11/11	6,000	4,000	29.79	5/11/21				
	3/31/09	10,000		21.28	3/31/19				
	6/13/07	15,000		20.75	6/13/17				
	7/18/00	21,113		0.593	7/18/20				
	6/23/98	35,189		0.593	6/23/18				
Roy Minson	8/1/14					8,0703	206,592		
	8/1/14		17,971	31.27	8/1/24				
	8/1/14							4	48,7354
	7/10/13							4	48,7354
	4/22/13	12,000	18,000	18.07	4/22/23				
	4/22/13					16,0005	409,600		
	3/1/12					4,0008	102,400		
	5/11/11					4,0009	102,400		
	6/30/10	12,000	3,000	26.18	6/30/20				
	5/2/10					3,00010	76,800		

1

*Except as otherwise noted, all stock option awards vest in five equal annual installments beginning on the first anniversary of the date of grant (other than the stock option award granted to Mr. Conner on June 12, 2013, which vests in five equal annual installments with the first installment vesting on July 11, 2014).*

2

*Calculated using the closing price per share of our common stock of \$25.60 on April 30, 2015.*



3

*The restricted stock award vests in five equal annual installments, with the first installment vesting on October 5, 2015.*

4

*Represents the value of awards that may be paid to the Named Executive Officers in the form of restricted stock units under our long-term incentive program for the FY2014-FY2016 Performance Period and the FY2015-FY2017 Performance Period at threshold performance. Provided that the threshold performance goals for a performance period are achieved, the Named Executive Officers' long-term incentive compensation awards will be paid as follows: 50% will be paid in cash as soon as practicable following the Certification Date for the applicable performance period, and the remaining 50% will be paid in the form of a number of restricted stock units equal to (1) the portion of the award to be paid in the form of restricted stock units divided by (2) the fair market value per share of the company's common stock on the Certification Date. The restricted stock units will vest in two equal tranches on the last day of the first and second fiscal years following the completion of the relevant performance period. If such restricted stock units are earned, they would vest in two equal installments on the last day of the first and second fiscal years following the completion of the relevant performance period. If target or maximum performance is achieved for either performance period, the respective value of the restricted stock units that would be paid for each performance period would be as follows:*

	<b>FY2014-FY2016</b>		<b>FY2015-FY2017</b>	
	<b>Performance Period</b>		<b>Performance Period</b>	
	<b>Target</b>	<b>Maximum</b>	<b>Target</b>	<b>Maximum</b>
	<b>Value</b>	<b>Value</b>	<b>Value</b>	<b>Value</b>
	<b>(\$)</b>	<b>(\$)</b>	<b>(\$)</b>	<b>(\$)</b>
Timothy E. Conver	193,800	387,600	193,800	387,600
Teresa Covington	35,000	70,000	35,000	70,000
Wahid Nawabi	82,080	164,160	94,000	188,000
Doug Scott			65,500	131,000
Cathleen S. Cline	59,280	118,560	59,280	118,560
Roy Minson	97,470	194,940	97,470	194,940

*The actual number of restricted stock units issued to our Named Executive Officers following the conclusion of a performance period will be based on our performance relative to the financial goals for that performance period and our stock price on the Certification Date. The value of the restricted stock units that may be received by an executive will depend on our stock price on the payment date. In addition, the restricted stock units may be settled in cash or in shares of the company's common stock, in the discretion of the Compensation Committee.*

5

*The restricted stock award vests in five equal annual installments, with the first installment vesting on July 11, 2014.*

6

*The restricted stock award vests in five equal annual installments, with the first installment vesting on July 11, 2012.*

7

*The restricted stock award vests in five equal annual installments, with the first installment vesting October 5, 2014.*

8

*The restricted stock award vests in five equal annual installments, with the first installment vesting April 4, 2013.*

9

*The restricted stock award vests in five equal annual installments, with the first installment vesting July 11, 2012.*

10

*The restricted stock award vests in five equal annual installments, with the first installment vesting June 30, 2011.*

**Stock Vested in Fiscal Year 2015**

The following table provides information on stock award vesting for each of the Named Executive Officers during fiscal year 2015. None of the Named Executive Officers exercised any stock options during fiscal year 2015.

Name	Stock Awards	
	Number of Shares Acquired on Vesting (#)	Value Realized on Vesting (\$)
Timothy E. Conver	7,000	234,010
Teresa Covington	2,625	87,754
Jikun Kim		
Wahid Nawabi	4,968	166,080
Doug Scott	3,600	108,288
Cathleen S. Cline	2,400	80,232
Roy Minson	11,000	348,880

**Potential Payments Upon Termination or Change in Control**

We do not have formal employment agreements with our Named Executive Officers that provide for payments upon termination or a change in control.



Jikun Kim resigned from his position as Senior Vice President and Chief Financial Officer effective February 5, 2015. We entered into a consulting agreement with Mr. Kim in connection with his resignation (the "Consulting Agreement"), the initial term of which is one year, ending on February 5, 2016. Under the Consulting Agreement, Mr. Kim receives the following compensation for providing consulting services to the company: (1) a monthly retainer of \$2,000, (2) compensation for services provided pursuant to written task orders at the rate of \$250 per hour, for services provided beyond eight hours in any month; (3) expense reimbursement for reasonable out-of-pocket expenses; and (4) continued vesting of unvested stock options and restricted stock awards during the duration of the Consulting Agreement.

We entered into a Severance Agreement with Raymond D. Cook, our new Senior Vice President and Chief Financial Officer, in connection with his hire effective July 7, 2015 which provides that if Mr. Cook is terminated by the company without cause, as defined in the agreement, within twelve months after July 7, 2015, he will receive, in lieu of any benefits to which he may otherwise be entitled under any severance plan or program of the company, his fully earned but unpaid base salary through the separation date plus all other benefits, if any, under any group compensation or benefit plan to which he may be entitled at the time of his separation plus severance pay equal to twelve months' base salary as in effect immediately prior to his separation.

## AUDIT MATTERS

### Audit Committee Report

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The Audit Committee of our board of directors serves as the representative of the board for general oversight of our financial accounting and reporting, systems of internal control, audit process, and monitoring compliance with laws and regulations and standards of business conduct. The Audit Committee is made up solely of independent directors, as defined in the applicable SEC and Nasdaq rules, and operates under a written charter adopted by the board. The composition of the Audit Committee, the attributes of its members and its responsibilities, as reflected in its charter, are intended to be in accordance with applicable requirements for corporate audit committees. Management has responsibility for preparing our financial statements, as well as for our financial reporting process. Ernst & Young LLP, acting as our independent registered public accounting firm, is responsible for expressing an opinion on the conformity of our audited financial statements with generally accepted accounting principles in the United States. The Audit Committee periodically meets with Ernst & Young LLP, with and without management present, to discuss the results of their examinations, their evaluations of our internal controls and the overall quality of our financial reporting. The Audit Committee members are not professional accountants or auditors, and their functions are not intended to duplicate or to certify the activities of management and the independent registered public accounting firm.

In this context, the Audit Committee hereby reports as follows:

- (1) The Audit Committee has reviewed and discussed the audited financial statements for the fiscal year ended April 30, 2015 with management.
- (2) The Audit Committee has discussed with the independent registered public accounting firm the matters required to be discussed with the independent registered public accounting firm by Statement on Auditing Standards No. 16 (Communication with Audit Committees), as amended (AICPA, Professional Standards, Vol. 1 AU Section 380), as adopted by the Public Company Accounting Oversight Board in Rule 3200T.
- (3) The Audit Committee has received the written disclosures and the letter from the independent registered public accounting firm required by applicable requirements of the Public Company Accounting Oversight Board regarding the independent registered public accounting firm's communications with the Audit Committee concerning independence, and has discussed with such firm its independence from the company.

Based on the review and discussions referred to in paragraphs (1) through (3) above, the Audit Committee recommended to the board of directors, and the board has approved, that the audited financial statements be included in our annual report on Form 10-K for the fiscal year ended April 30, 2015, for filing with the SEC.

*Audit Committee*  
Edward R. Muller (Chair)  
Stephen F. Page  
Catharine Merigold

Table of Contents

## ITEM 2. RATIFICATION OF SELECTION OF ERNST & YOUNG LLP AS OUR INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Audit Committee of our board of directors has selected Ernst & Young LLP to serve as our independent registered public accounting firm for the fiscal year ending April 30, 2016. Ernst & Young LLP served as our independent registered public accounting firm in fiscal year 2015. The services provided to us by Ernst & Young LLP for the last two fiscal years are described under the caption "Audit-Related Matters *Fees Paid to Independent Auditors*" below. Stockholder approval of the selection of Ernst & Young LLP as our independent registered public accounting firm is not required. Our board believes that obtaining stockholder ratification of the selection of Ernst & Young LLP is a sound governance practice. If the stockholders do not vote on an advisory basis in favor of Ernst & Young LLP, the Audit Committee will reconsider whether to hire the firm and may retain Ernst & Young LLP or hire another firm without resubmitting the matter for stockholder approval. The Audit Committee retains the discretion at any time to appoint a different independent registered public accounting firm.

Representatives of Ernst & Young LLP are expected to be available at the annual meeting to respond to appropriate questions and to make a statement if they desire.

**THE BOARD UNANIMOUSLY RECOMMENDS THAT YOU VOTE  
"FOR" THE RATIFICATION OF SELECTION OF ERNST & YOUNG LLP  
AS OUR INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM.**

### Fees Paid to Independent Auditors

We engaged Ernst & Young LLP as our independent registered public accounting firm for the fiscal years ended April 30, 2013, 2014 and 2015, and to perform procedures related to the financial statements included in our quarterly reports on Form 10-Q. Our Audit Committee approved the engagement of Ernst & Young LLP. The following table shows the fees for audit and other services provided by Ernst & Young LLP for the fiscal years ended April 30, 2014 and 2015.

	FY2014 Fees	FY2015 Fees
Audit Fees	\$ 660,000	\$ 802,500
Audit-Related Fees		
Tax Fees	327,000	\$ 117,000
All Other Fees	1,995	\$ 1,995
Total	\$ 988,995	\$ 921,495

**Audit Fees.** This category includes fees associated with our annual audit and the audit of internal control over financial reporting, the review of the company's quarterly reports on Form 10-Q and statutory audits required internationally.

**Audit Related Fees.** This category includes fees for services that are reasonably related to the performance of the audit or review of financial statements but are not included in "Audit Fees."

**Tax Fees.** This category consists of fees for tax advice, planning and compliance principally in connection with the preparation of our tax returns and assistance with governmental tax audits.



**All Other Fees.** This category consists of fees for services that are not included in the above categories and primarily includes fees for obtaining access to an online accounting research tool.

## **Pre-Approval Policy of the Audit Committee**

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Our Audit Committee has established a policy that generally requires that all audit and permissible non-audit services provided by our independent registered public accounting firm be pre-approved by the Audit Committee, or a designated Audit Committee member. These services may include audit services, audit-related services, tax services and other services. All permissible non-audit services provided by our independent registered public accounting firm have been pre-approved by the Audit Committee or a designated Audit Committee member. Our Audit Committee has considered whether the provision of non-audit services is compatible with maintaining the accountants' independence and determined that it is consistent with such independence.



Table of Contents

## **ITEM 3. PROPOSAL TO AMEND THE COMPANY'S AMENDED AND RESTATED CERTIFICATE OF INCORPORATION TO PROVIDE FOR ANNUAL ELECTION OF ALL DIRECTORS**

### **Overview**

Currently, our Amended and Restated Certificate of Incorporation (the "Charter") provides for our board of directors being divided into three classes, with one class being elected for three-year terms each year. While the board believes that its classified structure has contributed to the company's long-term operational success, the board approved an amendment to the Charter on July 31, 2015 to eliminate the board's classified structure and provide its stockholders with an opportunity to vote on whether to declassify the board and hold annual elections of all directors. As further explained below, the board of directors recommends that stockholders vote "FOR" the amendment.

### **Background of Proposal**

At the 2014 annual meeting of stockholders, a nonbinding, stockholder-sponsored proposal was submitted to stockholders urging the board of directors to take all necessary steps (other than any steps that must be taken by stockholders) to eliminate the board's classified structure. After careful consideration, the board opposed the stockholder proposal for various reasons, including the following:

the board's classified structure promotes continuity and stability in the management of the business and affairs of the company because it assures there are always directors who are knowledgeable of the company's business and its long-term strategic goals;

the classified structure strengthens the company's ability to recruit and retain high quality directors;

the independence of our non-employee directors is enhanced by insulating them from pressures from management, activist investors or other special interest groups who might have an agenda contrary to the long-term interests of all stockholders;

the classified board structure enhances stockholder value in the event of an unsolicited acquisition offer by forcing an entity seeking control of the company to initiate discussions at arm's-length with the board, because the entity cannot replace the entire board in a single election; and

directors are directly accountable to the company's stockholders under the classified board structure and have the same fiduciary duties to stockholders irrespective of the board structure.

At the 2014 annual meeting, a majority of the stockholders voting voted for the stockholder proposal to eliminate the classified board structure.

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Since the 2014 annual meeting, the board considered the advantages and disadvantages of maintaining its classified board structure. The board considered and placed great weight on the stockholder support that the advisory stockholder proposal for board declassification received at the 2014 annual meeting. After evaluating these considerations, the board concluded that it would be appropriate to submit to stockholders this proposal to amend the Charter to eliminate the classified board structure.

### **Board Recommendation on the Proposed Amendment**

The board of directors approved the amendment to our Charter and included this proposal in the proxy statement. The advisory stockholder vote at the 2014 annual meeting was a significant factor in the board's decision. This board action allows all of our stockholders to determine whether to remove the classified board structure. Although the board believes it is important to promote continuity and stability in the management of the company and to maintain appropriate defenses against inadequate takeover bids that do not reflect the company's long term value, it also recognizes that it is accountable to stockholders and should be responsive to concerns regarding the company's classified board structure. After balancing these interests, the board unanimously recommends that stockholders vote "FOR" the proposed amendment to eliminate the classified board structure in order to demonstrate its commitment to accountability and willingness to take steps to address stockholder concerns.

### **Declassification Process**

If the proposed amendment to the Charter is approved by stockholders, the company will promptly file the amendment with the Secretary of State of Delaware phasing out the current classified board structure as the terms of the current directors expire. If the destaggering proposal is approved, starting with the 2016 annual meeting of stockholders and until the 2018 annual meeting of stockholders, the directors whose terms expire at each annual meeting of stockholders, will be elected to one-year terms rather than three-year terms. As a result, at the 2016 annual meeting, the Class I directors whose terms expire at that annual meeting will be elected for a one-year term, rather than a three-year term. At the 2017 annual meeting, the Class II directors and the Class I directors whose terms expire at that meeting would be elected for one-year terms. Beginning with the 2018 annual meeting of stockholders at which the terms of the Class III directors to be elected at this 2015 annual meeting will expire, the board would cease to be classified and all directors would be elected for one-year terms. In addition, in the case of any increase in the number of directors (other than in connection with the rights of holders of Preferred Stock to elect additional directors) prior to the 2018 annual meeting, any newly created directorship shall be apportioned among the classes so as to maintain the number of directors in each class as nearly equal as possible. Any director elected to fill such newly created directorship or any other vacancy prior to the 2018 annual meeting would be filled by the board, with the new director serving a term coinciding with the remaining term of the class into which such director was elected. Commencing with the 2018 annual meeting, any director elected to fill any vacancy or newly created directorship on the board shall serve for a term ending at the next annual meeting. At all times, directors are elected to serve for their respective terms and until their successors have been elected and qualified. This proposal would not change the present number of directors or the board's authority to change that number and to fill any vacancies or newly created directorships.

In addition, our Charter currently provides that our directors may only be removed for cause by the affirmative vote of not less than 66<sup>2</sup>/<sub>3</sub>% of the total voting power of all of our outstanding securities then entitled to vote generally in the election of directors, voting together as a single class. If the declassification proposal is approved, upon the board becoming declassified at the 2018 annual meeting, directors may be removed with or without cause by the affirmative vote of not less than 66<sup>2</sup>/<sub>3</sub>% of the total voting power of all outstanding securities of the company then entitled to vote generally in the election of directors, voting together as a single class, in accordance with Delaware law.

### **Text of Amendment to Amended and Restated Certificate of Incorporation**

Article FIFTH of the Charter contains the provisions that will be affected if this proposal is adopted. The above description of the amendments to the Charter is qualified in its entirety by the actual text of the proposed changes to Article FIFTH, which are set forth in Appendix A with additions indicated by underlining and deletions of text indicated by strike-outs. The board has also adopted conforming amendments to the company's third amended and restated bylaws, to be effective immediately upon the effectiveness of the amendment to the Charter.

**Board Recommendation and Vote Required**

The affirmative vote of at least  $66\frac{2}{3}\%$  of the outstanding common shares is needed to pass this proposal. Abstentions and broker non-votes will therefore have the same effect as an "Against" vote with respect to this proposal. The board of directors unanimously recommends that stockholders vote "FOR" Item 3.

If a stockholder returns a validly executed proxy, the shares represented by the proxy will be voted on this item in the manner specified by the stockholder. If a stockholder of record does not specify the manner in which shares represented by a validly executed proxy are to be voted on this matter, such shares will be voted "FOR" Item 3. If a beneficial owner of shares does not specify how to vote his, her or its shares on Item 3 to the organization which holds such shares, such shares will not be voted on Item 3.

Neither Mr. Conver, who has sole voting power over shares held by him individually, nor the Conver Family Trust, an entity of which Mr. Conver is a co-trustee and shares voting power over shares held by the trust, have not yet determined how they will vote their shares on this proposal as stockholders of the company. When Mr. Conver and the Conver Family Trust determine how they will vote their respective shares on Item 3, the company will publicly disclose such decisions in supplemental proxy material that will be filed with the Securities and Exchange Commission at least one week prior to the annual meeting.

Table of Contents

## **QUESTIONS AND ANSWERS ABOUT THE ANNUAL MEETING AND VOTING**

### **Why did I receive these proxy materials?**

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You have received these proxy materials because you are an AeroVironment, Inc. stockholder, and our board of directors is soliciting authority, or proxy, to vote your shares at the 2015 annual meeting of stockholders. The proxy materials include our notice of annual meeting of stockholders, proxy statement and 2015 annual report. These materials also include the proxy card and postage-paid return envelope or voting instruction form for the annual meeting. The proxy cards are being solicited on behalf of our board of directors. The proxy materials include detailed information about the matters that will be discussed and voted on at the meeting, and provide updated information about our company that you should consider in order to make an informed decision when voting your shares. The proxy materials are first being furnished to stockholders on or about September 2, 2015.

Three proposals are scheduled to be voted on at the annual meeting:

**Proposal 1:** Election of Timothy E. Conver and Arnold L. Fishman, each to serve as a Class III director for a three-year term;

**Proposal 2:** Ratification of the selection of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending April 30, 2016; and

**Proposal 3:** Proposal to amend the company's Amended and Restated Certificate of Incorporation to provide for the annual election of directors.

### **Why is it so important that I promptly vote my shares?**

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We value your input. Regardless of the number of shares you hold and whether you plan to attend the annual meeting, we encourage you to vote your shares as soon as possible to ensure that your vote is recorded promptly and so that we can avoid additional solicitation costs.

### **Can I access the proxy materials on the internet?**

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Yes. The company's proxy statement and 2015 annual report are available at [investor.avinc.com/financials.cfm](http://investor.avinc.com/financials.cfm).

### **Can I receive a copy of the company's annual report on Form 10-K?**

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Our annual report on Form 10-K, which has been filed with the SEC for the fiscal year ended April 30, 2015, will be made available to stockholders without charge upon written request to AeroVironment, Inc., Attn: Corporate Secretary, 900 Innovators Way, Simi Valley, California 93065.



## **Can you explain the new "Innovators Way" street name for the company's Simi Valley locations included in this proxy statement?**

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A change in the street name for the company's offices located at 900 Enchanted Way and 994 Flower Glen St. in Simi Valley have been approved by the City of Simi Valley. The street names for these locations will officially change to "Innovators Way" prior to the date of the annual meeting. The physical location of the offices will not change; only the name of the streets will change. Please note that the street name changes for these locations to "Innovators Way" may not be reflected in maps, internet mapping websites or electronic navigation systems and programs at the time of the annual meeting. If you have any questions regarding directions to the location of the annual meeting, please contact the company's investor relations department at (626) 357-9983 x4245.

## **How can I view or request copies of the company's corporate documents and SEC filings?**

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The company's website contains the company's Corporate Governance Guidelines, board committee charters and Code of Business Conduct and Ethics and the company's SEC filings. To view these documents, go to [www.avinc.com](http://www.avinc.com), click on "Investors" and click on "Corporate Governance." To view the Company's SEC filings and Forms 3, 4 and 5 filed by the company's directors and executive officers, go to [www.avinc.com](http://www.avinc.com), click on "Investors," click on "Financial Information" and then click on "SEC Filings."

We will promptly deliver free of charge, upon request, a copy of the Corporate Governance Guidelines, the board committee charters and the Code of Business Conduct and Ethics to any stockholder requesting a copy. Requests should be directed to AeroVironment, Inc., Attn: Corporate Secretary, 900 Innovators Way, Simi Valley, California 93065.

## **How do I attend the annual meeting?**

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The annual meeting will be held on October 2, 2014 at 9:00 a.m., local time, at the company's offices at 994 Innovators Way, Simi Valley, CA 93065. When you arrive, signs will direct you to the appropriate room. Please note that the doors to the meeting room will not be open until 8:30 a.m. You must be prepared to present valid government-issued photo identification, such as a driver's license or passport, for admittance. In addition, if you are a stockholder of record, your name will be verified against the list of stockholders of record prior to admittance to the annual meeting. If you are a beneficial owner, you must provide proof of beneficial ownership on the record date, such as your account statement showing that you owned our stock as of August 14, 2015, a copy of the voting instruction form provided by your broker, trustee or nominee, or other similar evidence of ownership. If you do not provide valid government-issued photo identification or comply with the other procedures outlined above, you will not be admitted to the annual meeting. You do not need to attend the annual meeting to vote. Even if you plan to attend the annual meeting, please submit your vote in advance as instructed herein.

## **What is the quorum requirement for holding the annual meeting?**

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A majority of the outstanding shares of common stock, present in person or represented by proxy, will constitute a quorum at the annual meeting. Abstentions will be counted as shares present for purposes of determining the presence of a quorum for the transaction of business.

## Who can vote?

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Holders of record of common stock at the close of business on August 14, 2015 will be entitled to vote at the annual meeting. Each share of common stock will be entitled to one vote on all matters properly brought before the meeting. On August 14, 2015, the record date for the annual meeting, there were [ ] shares of common stock outstanding. There are no other voting securities of the company outstanding.

## What is the difference between holding shares as a holder of record and as a beneficial owner?

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If at the close of business on August 14, 2015, the record date for the annual meeting, your shares were held in an account at a brokerage firm, bank, dealer or other similar organization, then you are the beneficial owner of shares held in "street name" and the proxy materials, as applicable, are being forwarded to you by that organization. The organization holding your account is considered the stockholder of record for purposes of voting at the annual meeting. As a beneficial owner, you have the right to direct that organization on how to vote the shares in your account. If you do not provide voting instructions to your broker or bank, such organization will need to determine whether it has the discretionary authority to vote your shares on any matter to be considered at the annual meeting.

Under applicable rules, your bank or broker has discretionary authority to vote your shares on the ratification of Ernst & Young, LLP as our independent registered public accounting firm for fiscal year 2016 without receiving instructions from you. Therefore, your broker or bank will be able to vote on this matter if you do not provide voting instructions to such organization. Your bank or broker does not have discretionary authority to vote your shares without receiving instructions from you with respect to the election of directors or the proposal to amend our Amended and Restated Certificate of Incorporation to hold annual election of all directors. Accordingly, if you do not give instructions to your custodian, your shares will not be voted with respect to these matters because the bank or brokerage firm will not have authority to vote them on your behalf.

**Banks and brokers are not permitted to vote your shares with respect to the election of directors or the proposal to amend our Amended and Restated Certificate of Incorporation to hold annual election of all directors without your instructions as to how to vote. Please instruct your broker how to vote your shares using the voting instruction form provided by your broker.**

## How do I vote my shares?

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You may vote your shares using one of the following methods:

**Over the internet.** If you have access to the internet, by submitting the proxy following the instructions included on your proxy card for voting over the internet.

**By telephone.** You can vote by calling a toll-free telephone number listed on the proxy card. Please refer to your proxy card for instructions on voting by phone.

**By mail.** You may vote your shares by completing, signing and mailing the proxy card included with your proxy materials. Please refer to your proxy card for instructions on voting by mail.

**In person at the annual meeting.** Stockholders are invited to attend the annual meeting and vote in person at the annual meeting. If you are a beneficial owner of shares you must obtain a legal proxy from the bank, broker or other holder of record of your shares to be entitled to vote those shares in person at the meeting.



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A control number, located on the instruction sheet attached to the proxy card, is designated to verify your identity and allow you to vote your shares and confirm that your voting instructions have been recorded properly. If you vote via the internet or by telephone, there is no need to return a signed proxy card. However, you may still vote by proxy by using the proxy card.

## Can I change my vote?

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Yes. You may revoke the proxy at any time prior to its use by:

delivering a written notice to the Corporate Secretary of the company, mailed to the company's principal executive office at 900 Innovators Way, Simi Valley, California 93065;

executing and submitting a later-dated proxy;

re-voting your shares by telephone or on the internet; or

attending the annual meeting and voting in person.

Only the latest validly executed proxy that you submit will be counted.

## What vote is required to approve each of the proposals?

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**Proposal 1 Election of directors:** Directors will be elected on a plurality basis and the two nominees receiving the highest number of FOR votes will be elected as directors. Notwithstanding the foregoing, pursuant to the company's Corporate Governance Guidelines, if a director nominee is not elected by a majority of votes cast, he has agreed to submit a letter of resignation to the board. The Nominating and Corporate Governance Committee will make a recommendation to the board on whether to accept or reject any such resignation, or whether other action should be taken and the board will act on the resignation taking into account the recommendation of the Nominating and Corporate Governance Committee. Withholdings will be counted as present for the purposes of determining a quorum but are not counted as votes cast. Broker non-votes will not be counted as present and are not entitled to vote on the proposal.

**Proposal 2 Ratification of selection of independent registered public accounting firm:** Approval of this proposal requires the affirmative vote of a majority of the shares present in person or represented by proxy and entitled to vote at the annual meeting. Abstentions will be counted as present for purposes of this vote and will have the effect of a vote against the proposal. Broker non-votes will not be counted as present and are not entitled to vote on the proposal.

**Proposal 3 Proposal to Amend the Company's Articles of Incorporation to Provide for Annual Election of Directors.** Approval of this proposal requires the affirmative vote of 66<sup>2</sup>/<sub>3</sub>% of all outstanding shares of common stock outstanding. Abstentions and broker non-votes will therefore have the same effect as a vote against this proposal.

## What are the recommendations of the board of directors?

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The board of directors recommends that you vote your shares on your proxy card:

**FOR** the election of directors nominated herein;

**FOR** the proposal to ratify the selection of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending April 30, 2016; and

**FOR** the proposal to amend the company's Amended and Restated Certificate of Incorporation to provide for the annual election of directors.

## What if I do not specify how I want my shares to be voted?

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If you are the record holder of your shares and do not specify on your proxy card (or when giving your proxy by telephone or the internet) how you want to vote your shares, your shares will be voted:

**FOR** the election of directors nominated herein;

**FOR** the proposal to ratify the selection of Ernst & Young LLP as our independent registered public accounting firm for the fiscal year ending April 30, 2016; and

**FOR** the proposal to amend the company's Amended and Restated Certificate of Incorporation to provide for the annual election of directors.

with respect to any other business which may properly come before the annual meeting or any adjournments or postponements thereof, in accordance with the best judgment of the designated proxy holders.

If you are a beneficial owner of shares and do not specify to the organization that holds your shares how you want to vote, such organization may only vote your shares on "routine" matters. The only routine matter to be voted upon at this meeting is the ratification of the selection of Ernst & Young LLP as our independent registered public accounting firm. Therefore, if you do not provide instructions to the record holder on how you want to vote, your shares may not be voted on the election of directors or to amend the company's Amended and Restated Certificate of Incorporation to provide for the annual election of directors and will not be considered as present and entitled to vote on such matters. If your shares are held of record by a bank, broker or other nominee, we urge you to give instructions to your bank, broker or other nominee as to how you wish your shares to be voted so you may participate in the stockholder voting on these important matters.

## Is cumulative voting allowed for the election of directors?

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No. You may not cumulate your votes for the election of directors.

## What is the effect of an "ABSTAIN" vote?

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Abstentions are considered to be present and entitled to vote with respect to each relevant proposal, but will not be considered a vote cast with respect to that proposal. Therefore, an abstention will effectively be a vote against each of the proposals, except for the election of directors.

## What is a "broker non-vote"?

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A "broker non-vote" occurs when a beneficial owner of shares held by a broker, bank or other nominee fails to provide the record holder with voting instructions on any "non-routine" matters brought to a vote at a stockholder meeting.

Under applicable rules, "non-routine" matters include the election of directors and the proposal to amend our Amended and Restated Certificate of Incorporation to provide for the annual election of all directors described in this proxy statement. As such, a broker may not vote your shares with respect to the election of directors or other non-routine matters without your instructions. If your shares are held of record by a bank, broker or other nominee, we urge you to give instructions to your bank, broker or other nominee as to how you wish your shares to be voted so you may participate in the stockholder voting on these important matters.



## When will the company announce the voting results?

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We will announce preliminary voting results at the annual meeting. Final official results will be provided in a current report on Form 8-K filed with the SEC within four business days of the meeting (which will be available at [www.sec.gov](http://www.sec.gov) and [www.avinc.com](http://www.avinc.com)).

## How are the proxies solicited and what is the cost?

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We will bear the expense of soliciting proxies. Our directors, officers and other employees may solicit proxies in person, by telephone, by mail or by other means of communication, but such persons will not be specially compensated for such services. We may also reimburse brokers, banks, custodians, nominees and other fiduciaries for their reasonable charges and expenses in connection with the distribution of proxy materials.

## What is householding?

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Some brokers and other nominee record holders may be participating in the practice of "householding" proxy statements and annual reports. This means that only one copy of our proxy statement and annual report may have been sent to multiple stockholders in a stockholder's household. Additionally, you may have notified us that multiple stockholders share an address and thus you requested to receive only one copy of our proxy statement and annual report. We will promptly deliver a separate copy of either document to any stockholder who contacts our investor relations department at (626) 357-9983 x4245 or by mail addressed to Investor Relations, AeroVironment, Inc. 900 Innovators Way, Simi Valley, California 93065, requesting such copies. If a stockholder is receiving multiple copies of our proxy statement and annual report at the stockholder's household and would like to receive a single copy of the proxy statement and annual report for a stockholder's household in the future, stockholders should contact their broker, or other nominee record holder to request mailing of a single copy of the proxy statement and annual report. Stockholders receiving multiple copies of these documents directly from us, and who would like to receive single copies in the future, should contact our investor relations department to make such a request.

## How do I submit a proposal for action at next year's annual meeting?

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**Stockholder Proposals for Inclusion in Next Year's Proxy Statement.** Stockholders may submit proposals on matters appropriate for stockholder action at meetings of our stockholders in accordance with Rule 14a-8 promulgated under the Exchange Act. To be eligible for inclusion in the proxy statement relating to our 2016 annual meeting of stockholders, proposals of stockholders must be received at our principal executive offices no later than May [ ], 2016 (120 calendar days prior to the anniversary of the date of the proxy statement for our 2015 annual meeting was released to stockholders) and must otherwise satisfy the conditions established by the SEC for stockholder proposals to be included in the proxy statement for that meeting. However, in the event that the date of our 2016 annual meeting is more than 30 days before or after the anniversary of our 2015 annual meeting, a stockholder proposal will be timely if received at our principal executive offices a reasonable time before we begin to print and send our proxy materials for the 2016 meeting.

**Stockholder Proposals for Presentation at Next Year's Annual Meeting.** If a stockholder wishes to present a proposal, including a director nomination, at our 2016 annual meeting of stockholders and the proposal is not intended to be included in our proxy statement relating to that meeting, the stockholder must give advance notice in writing to our Corporate Secretary prior to the deadline for such meeting determined in accordance with our bylaws. Our bylaws require notice with respect to the 2016 annual meeting between June 4, 2016 (120 calendar

days prior to the anniversary of our 2015 annual meeting) and July 4, 2016 (90 calendar days prior to the anniversary of our 2015 annual meeting). However, in the event that the date of the 2016 annual meeting is advanced by more than 30 days or delayed by more than 60 days from the anniversary of the 2015 annual meeting, notice by the stockholder must be received no earlier than the close of business on the 120th day prior to the 2016 annual meeting and no later than the close of business on the later of (1) the 90th day prior to the 2016 annual meeting or (2) the 10th day following the earlier of (a) the day on which notice of the 2016 annual meeting was mailed or (b) the date on which public announcement of the date of the 2016 annual meeting is first made by the company. If a stockholder fails to give timely notice of a proposal, the stockholder will not be permitted to present the proposal to the stockholders for a vote at our 2016 annual meeting. In addition, our bylaws include other requirements for nomination of candidates for director and proposals of other business.

## **Could any additional proposals be raised at the 2015 annual meeting of stockholders?**

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The board of directors knows of no other matters to come before the meeting. Should any unanticipated business properly come before the meeting, the persons named in the enclosed proxy will vote in accordance with their best judgment. The accompanying proxy confers discretionary authority to such persons to vote on any unanticipated matters.

*It is important that proxies be returned promptly. Stockholders are urged to date and sign the proxy and return it promptly in the accompanying envelope, or to vote via the internet or by calling the toll-free number as instructed on the proxy card.*

*If stockholders have any questions or require any assistance with voting your shares, please contact the company's corporate secretary.*

ON BEHALF OF THE BOARD OF DIRECTORS

*Timothy E. Conver  
Chairman and Chief Executive Officer*

Simi Valley, California  
August [ ], 2015

Table of Contents

*Appendix A*

**CERTIFICATE OF AMENDMENT  
TO THE  
AMENDED AND RESTATED CERTIFICATE OF INCORPORATION  
OF  
AEROVIRONMENT, INC.**

AeroVironment, Inc., a Delaware corporation (the "Corporation") incorporated and existing under the General Corporation Law of the State of Delaware (the "DGCL") hereby certifies as follows:

1. The name of the Corporation is AeroVironment, Inc. A Certificate of Merger whereby AeroVironment, Inc., a California corporation, was merged with and into the Corporation was filed with the Secretary of State of the State of Delaware on December 6, 2006. The Corporation's Amended and Restated Certificate of Incorporation was filed with the Secretary of State of the State of Delaware on January 26, 2007.
2. The Board of Directors of the Corporation, acting at a meeting held on July 31, 2015, pursuant to Section 242 of the DGCL duly adopted a resolution setting forth an amendment to the Amended and Restated Certificate of Incorporation of the Corporation, declaring such amendment to be advisable and calling for such amendment to be submitted to the stockholders of the Corporation for their approval.
3. The proposed amendment has been authorized by the stockholders of the Corporation at a meeting duly called and held upon notice in accordance with Section 222 of the DGCL.
4. The Amended and Restated Certificate of Incorporation of the Corporation is hereby amended by deleting Article Fifth in its entirety and substituting in lieu thereof a new Article Fifth, to read as follows:

"(1) The business and affairs of the Corporation shall be managed by or under the direction of a Board of Directors having that number of directors set out in the Bylaws of the Corporation as adopted or as set forth from time to time by a duly adopted amendment thereto by the Board of Directors or stockholders of the Corporation.

(2) ~~No director (other than directors elected by~~ Subject to the rights of the holders of any class or one or more series of Preferred Stock) then outstanding, (i) until the election of directors at the 2018 annual meeting of stockholders, any director, or the entire Board of Directors, may be removed from office by the stockholders except at any time, but only for cause and, in addition to any other vote required by law, upon only by the affirmative vote of not less than 66<sup>2</sup>/<sub>3</sub>% of the total voting power of all outstanding securities of the Corporation then entitled to vote generally in the election of directors, voting together as a single class, and (ii) from and after the election of the directors at the 2018 annual meeting of stockholders, any director, or the entire Board of Directors, may be removed from office at any time, with or without cause, only by the affirmative vote of not less than 66<sup>2</sup>/<sub>3</sub>% of the total voting power of all outstanding securities of the Corporation then entitled to vote generally in the election of directors, voting together as a single class.

(3) Classification.

(i) The Board of Directors directors (other than those directors elected by one or more series of Preferred Stock) shall, until the election of directors at the annual meeting of stockholders to be held in 2018, be divided into three classes, as nearly equal in number as possible, designated Class I, Class II and Class III. Each class shall consist, as nearly as may be possible, of one third of the total number of directors (other than directors elected by one or more series of Preferred Stock) constituting the entire Board of Directors. Each Director (other than directors elected by one or more series of Preferred Stock) shall serve for a term ending on the date of the third annual meeting of stockholders next following the annual meeting at which such director was elected, provided that directors initially designated as Class I directors shall serve for a term ending on the date of the 2007 annual meeting, directors initially designated as Class II directors shall serve for a term ending on the date of the 2008 annual meeting and directors initially designated as Class III directors shall serve for a term ending on the date of the 2009 annual meeting. Notwithstanding the foregoing, each director shall hold office until such director's successor shall have been duly elected and qualified or until such director's earlier death, resignation or removal. Commencing at the 2016 annual meeting of stockholders, successors to the Class of directors whose terms expire at such meeting shall be elected to hold office for a term expiring at the next annual meeting of stockholders



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Table of Contents

and until their successors are elected and qualified. Commencing with the 2018 annual meeting of stockholders, the Board of Directors shall no longer be divided into classes and all directors shall be elected to hold office for a term expiring at the next annual meeting of stockholders and until their successors are elected and qualified.

(ii) If prior to the election of directors at the 2018 annual meeting of stockholders the number of directors is ~~changed, any increased, then, except to the extent that an increase or decrease in the authorized number of directors occurs in connection with the rights of the holders of Preferred Stock to elect additional directors, any newly created directorship resulting from an increase in the number of directors shall be apportioned among the classes so as to maintain the number of directors in each class as nearly equal as possible, but in no event will a decrease in the number of directors shorten the term of any incumbent director. Vacancies on the~~ Any director elected to fill such newly created directorship or any vacancy in the Board of Directors resulting from death, resignation, retirement, disqualification, removal or otherwise and newly created directorships resulting from any increase in the number of directors (other than directors elected by one or more series of Preferred Stock) may be filled solely by a vote of a majority of the directors then in from office (although less than a quorum) or by a sole remaining director, and each director so elected or other cause shall hold office for a term that shall coincide with the remaining term of the class to of directors into which such director shall have been elected. was elected. Commencing with the election of directors at the 2018 annual meeting of stockholders and thereafter, any additional director elected to fill a newly created directorship resulting from an increase in the number of directors or any vacancy in the Board of Directors resulting from death, resignation, retirement, disqualification, removal from office or other cause shall hold office for a term expiring at the next annual meeting of stockholders.

(iii) Subject to the rights of the holders of any one or more series of Preferred Stock then outstanding, newly created directorships resulting from any increase in the authorized number of directors or any vacancies in the Board of Directors resulting from death, resignation, retirement, disqualification, removal from office or other cause shall, unless otherwise provided by law, be filled solely by the affirmative vote of a majority of the remaining directors then in office, even though less than a quorum of the Board of Directors. Any director so chosen shall hold office until such director's successor shall have been duly elected and qualified and, if the Board of Directors at such time is classified, until the next election of the class for which such director shall have been chosen. No decrease in the authorized number of directors shall shorten the term of any incumbent director. Whenever the holders of one or more classes or series of Preferred Stock shall have the right, voting separately as a class or series, to elect directors, the nomination, election, term of office, filling of vacancies, removal and other features of such directorships shall not be governed by this Article FIFTH unless otherwise provided for in the certificate of designation for such classes or series."

IN WITNESS WHEREOF, the undersigned has caused this Certificate of Amendment to the Amended and Restated Certificate of Incorporation to be executed by \_\_\_\_\_, this \_\_\_\_\_ day of \_\_\_\_\_, 2015.

AEROVIRONMENT, INC.

\_\_\_\_\_  
Name:

Title:

72

Table of Contents

**Forward-Looking Statements**

This Proxy Statement contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, which reflect our current views about future events and financial results. Forward-looking statements include our views on future financial results, financing sources, product development, capital requirements, market growth and the like, and are generally identified by terms such as "may," "will," "should," "could," "targets," "projects," "predicts," "contemplates," "anticipates," "believes," "estimates," "expects," "intends," "plans" and similar words. Forward-looking statements are merely predictions and therefore inherently subject to uncertainties and other factors which could cause the actual results to differ materially from the forward-looking statement. Forward-looking statements should be evaluated together with the many uncertainties that affect our business, particularly those mentioned in the risk factors and cautionary statements in Item 1A. "Risk Factors" of our Form 10-K for the fiscal year ended April 30, 2015, as well as in our consolidated financial statements, related notes, and the other financial information appearing elsewhere in our Form 10-K and our other filings with the Securities and Exchange Commission. Additionally, new risks emerge from time to time. It is not possible for our management to predict all risks, or assess the impact of all factors on our business or the extent to which any one factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. We do not intend, and undertake no obligation, to update any of our forward-looking statements after the date of this proxy statement to reflect actual results or future events or circumstances.











