WEST PHARMACEUTICAL SERVICES INC

Form DEF 14A March 23, 2010 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

SCHEDULE 14A

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934 (Amendment No.)

Filed by the Registrant x

Filed by a Party other than the Registrant o

Check the appropriate box:

Preliminary Proxy Statement Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2)) o **Definitive Proxy Statement** X **Definitive Additional Materials** o Soliciting Material Pursuant to §240.14a-12 o

> West Pharmaceutical Services, Inc. (Name of Registrant as Specified In Its Charter)

(4)

	(Name of Person(s) Filing Proxy	Statement, if other than the Registrant)		
Payment of Fili	ng Fee (Check the appropriate box):			
X	No fee required.			
0	Fee computed on table below per Exchange Act Ru	omputed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.		
	(1)	Title of each class of securities to which transaction applies:		
	(2)	Aggregate number of securities to which transaction applies:		
	(3)	Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):		
	(4)	Proposed maximum aggregate value of transaction:		
	(5)	Total fee paid:		
0	Fee paid previously with preliminary materials. Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing. (1) Amount Previously Paid:			
	(2)	Form, Schedule or Registration Statement No.:		
	(3)	Filing Party:		

Date Filed:

Persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

m	. 1		c	\sim			
Tα	hl	e	Ωt	Cc	n	tei	าts

101 Gordon Drive
Lionville, Pennsylvania 19341
0 ANNUAL MEETING OF SHAREHOLDERS
rmaceutical Services, Inc. will be held at our headquarters, 101 Gordon Drive, Lionville, AM. The items of business at the meeting are:
son, John P. Neafsey and Geoffrey F. Worden as Class II Directors, each for a term of
Coopers LLP as our independent registered public accounting firm for the 2010 fiscal
ly come before the meeting and any adjournment or postponement.
e FOR proposals 1 and 2 above.

Only shareholders of record on March 19, 2010 may vote at the meeting.

Your vote is important. Please vote your shares promptly. You can vote your shares electronically via the Internet or by completing and returning the proxy card or voting instruction card or in person at the Annual Meeting. You can revoke a proxy at any time prior to its exercise at the Annual Meeting by following the instructions in this proxy statement.

By Order of the Board of Directors,

JOHN R. GAILEY III Vice President, General Counsel and Secretary

March 25, 2010

Important Notice Regarding the Availability of Proxy Materials for

the Shareholder Meeting May 4, 2010:

Our proxy statement and annual report are available at http://www.westpharma.com/na/en/Investors/Pages/ProxyMaterials.aspx

Table of Contents

TABLE OF CONTENTS

GENERAL INFORMATION ABOUT THE MEETING	1
Proxy Solicitation	1
Shareholders Entitled to Vote	1
Shareholders of Record and Beneficial Owners	1
Voting Methods	1
Changing Your Vote	2
Quorum and Vote Required	2
Costs of Solicitation	2
SECURITY OWNERSHIP OF MANAGEMENT AND CERTAIN BENEFICIAL OWNERS	3
CORPORATE GOVERNANCE	4
Corporate Governance Principles	4
Board Leadership Structure	4
Chairman, Independent Directors	5
The Board s Role in Risk Oversight	5
Communicating with the Board	5
Director Independence Standards	5
Criteria for Board Membership	6
Nomination of Directors	6
Code of Business Conduct	6
Board and Committee Membership	7
Recovery of Incentive Compensation	9
COMPENSATION OF NON-EMPLOYEE DIRECTORS	9
ITEM 1 ELECTION OF DIRECTORS	11
NOMINEES FOR DIRECTORS IN CLASS II FOR TERMS TO EXPIRE IN 2013	12
CONTINUING CLASS III DIRECTORS WHOSE TERMS EXPIRE IN 2011	13
CONTINUING CLASS I DIRECTORS WHOSE TERMS EXPIRE IN 2012	13
EXECUTIVE COMPENSATION	14
COMPENSATION DISCUSSION AND ANALYSIS	14
COMPENSATION COMMITTEE REPORT	29
2009 Summary Compensation Table	30
2009 Grants of Plan-Based Awards Table	33
Outstanding Equity Awards at Fiscal Year-End 2009	34
2009 Option Exercises and Stock Vested Table	36
2009 Pension Benefits Table	38
2009 Nongualified Deferred Compensation Table	39
Estimated Payments Following Severance Current Named Executive Officers	40
Estimated Severance Payments Table	41
PAYMENTS ON TERMINATION IN CONNECTION WITH A CHANGE IN CONTROL	42
REVIEW OF RELATED PERSON TRANSACTIONS	45
SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE	45
AUDIT COMMITTEE REPORT	45
ITEM 2 - RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM	46
SOLICITING MATERIAL	47
HOUSEHOLDING	47
DEADLINES AND PROCEDURAL REQUIREMENTS FOR SUBMISSION OF PROXY PROPOSALS	47
APPENDIX A NOMINATING & CORPORATE GOVERNANCE CHARTER	49

Note on Incorporation by Reference:

We include the names, ages, and background information about our directors in our 2009 Form 10-K Annual Report by incorporating that information by reference to the heading in this proxy statement where the information can be found. The Form 10-K incorrectly identifies the heading as Board of Directors. The director information is found under Item 1 Election of Directors beginning on page 11.

i

Table of Contents
WEST PHARMACEUTICAL SERVICES, INC.
PROXY STATEMENT
GENERAL INFORMATION ABOUT THE MEETING
Proxy Solicitation
Our Board of Directors is soliciting your vote on matters that will be presented at our 2010 Annual Meeting of Shareholders and at any adjournment or postponement. This proxy statement, the accompanying proxy card or voting instructions and our 2009 annual report are being mailed on or about March 25, 2010. This proxy statement contains information on these matters to assist you in voting your shares.
Shareholders Entitled to Vote
If you were a shareholder of record of our common stock, par value \$.25 per share, at the close of business on March 19, 2010, you can vote. For each matter presented for vote, you have one vote for each share you own.
Shareholders of Record and Beneficial Owners
If your shares are registered directly in your name with our transfer agent, American Stock Transfer & Trust Company, you are considered the shareholder of record of those shares. We have mailed these proxy materials directly to you.

If your shares are held in a stock brokerage account or by a bank or other holder of record, you are considered the beneficial owner of shares held in street name. These proxy materials have been forwarded to you by your broker, bank or other holder of record who is considered the shareholder of record of those shares. As the beneficial owner, you may direct your broker, bank or other holder of record on how to vote your shares by using the proxy card included in the mailing or by following their instructions for voting on the Internet.

Voting Methods
You may vote using any of the following methods:
Proxy Card or Voting Instruction Card. Be sure to complete, sign and date the card and return it in the prepaid envelope.
<i>Via the Internet</i> . The Internet voting procedure is designed to authenticate votes cast by use of a personal identification number. The procedure allows shareholders to appoint a proxy, provides voting instructions and confirms that your actions have been properly recorded. The website for Internet voting is www.voteproxy.com. The enclosed proxy card contains specific instructions on Internet voting. Please have your proxy card handy when you go online. Internet voting facilities for shareholders of record will be available 24 hours a day and will close at 11:59 PM Eastern Time on May 3, 2010.
In Person at the Meeting. If you are a shareholder of record and attend the meeting, you may deliver your completed proxy card in person. If you are a beneficial owner, you must obtain a proxy from your broker, bank or other holder of record and present it to the judge of elections with your ballot in order to vote.

Table of Contents

Participants in West 401(k) Plan. Any shares you may hold in our 401(k) plan have been added to your other holdings on your proxy card. Your completed proxy card serves as voting instructions to the trustee of that plan. You may direct the trustee how to vote your plan shares by submitting your proxy vote for those shares, along with the rest of your shares, by Internet or mail, all as described on the enclosed proxy card. If you do not instruct the trustee how to vote, your plan shares will be voted by the trustee in the same proportion that it votes shares in other plan accounts for which it received timely voting instructions.

In each case, your shares will be voted as you instruct. If you return a signed card but do not provide voting instructions, your shares will be voted **FOR** the nominees for election as directors and **FOR** the ratification of the appointment of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the year ending December 31, 2010.

Changing Your Vote

Even after you have submitted your proxy, you may revoke or change your vote at any time before the proxy is exercised by filing with our corporate secretary either a notice of revocation or a duly executed proxy bearing a later date. You may also vote in person at the meeting, although attendance at the meeting will not by itself revoke a previously granted proxy.

Quorum and Vote Required

A quorum is necessary to conduct business at the annual meeting. A quorum consists of the presence at the meeting either in person or represented by proxy of the holders of a majority of the outstanding shares of our common stock entitled to vote. You are part of the quorum if you have voted by proxy. As of the record date for the meeting, 33,221,220 shares of our common stock were issued and outstanding.

Abstentions, including brokers holding customers—shares of record who cause abstentions to be recorded at the meeting, and broker non-votes are considered shareholders who are present and entitled to vote, and they count toward the quorum. A broker non-vote occurs when a broker or other nominee that holds shares for another does not vote on a particular item because the nominee does not have discretionary voting authority for that item and has not received instructions from the owner of the shares. Although there are no controlling precedents under Pennsylvania law regarding the treatment of broker non-votes in certain circumstances, we intend to apply the principles set forth below.

Election of Directors: Directors are elected by a plurality, which means that the director nominee with the most votes for a particular slot is elected for that slot. Abstentions and broker non-votes will not be taken into account in determining the outcome of the election. Please note that this year the rules regarding how brokers may vote your shares have changed. Brokers may no longer vote your shares on the election of directors without your specific instructions on how to vote so we encourage you to provide instructions to your broker regarding how to vote your shares.

Ratification of Auditors: To be approved, this matter must receive the affirmative vote of the holders of a majority of the shares present and entitled to vote on the item. Shares held by brokers that have not received instructions from their customers can vote on this matter. Therefore, abstentions and broker non-votes have the effect of negative votes.

Costs of Solicitation

We pay the cost of soliciting proxies. Proxies will be solicited on behalf of the Board by mail, telephone, other electronic means or in person. We have retained Innisfree M&A Incorporated, 501 Madison Avenue, New York, NY 10022, to help with the solicitation for a fee of \$25,000 plus reasonable out-of-pocket costs and expenses. We will reimburse brokerage firms and other custodians, nominees and fiduciaries their reasonable out-of-pocket expenses for forwarding solicitation materials to shareholders and obtaining their votes.

Table of Contents

SECURITY OWNERSHIP OF MANAGEMENT AND CERTAIN BENEFICIAL OWNERS

The following table shows the number of shares of our common stock beneficially owned by (a) each of our directors; (b) each named executive officer; (c) all directors and executive officers as a group; and (d) each person or group known by us to own more than five percent of the outstanding shares of our common stock. The information is stated as of December 31, 2009. Unless otherwise noted, the beneficial owners exercise sole voting and/or dispositive power over their shares.

		Options Exercisable	
Name	Common Stock (1)	Within 60 Days	Percent of Class
Steven A. Ellers	150,058	246,142	1.2%
William J. Federici	78,203	101,786	*
John R. Gailey III	30,321	54,882	*
Thomas W. Hofmann	3,673		*
L. Robert Johnson	21,091	19,200	*
Paula A. Johnson	4,327	10,300	*
Heino Lennartz	7,499	7,069	*
Donald E. Morel, Jr.	256,988	762,131	3.1%
Matthew T. Mullarkey	773	60,000	*
John P. Neafsey	31,364	6,400	*
John H. Weiland	4,327		*
Anthony Welters	7,253	28,200	*
Geoffrey F. Worden	11,851	23,700	*
Robert C. Young	11,327	16,268	*
Patrick J. Zenner	7,077	23,950	*
All directors and executive officers as a group (20)	819,413(2)	1,583,648	7.3%
Franklin Advisory Services, Inc.			
One Parker Plaza, Ninth Floor			
Fort Lee, NJ 07024	3,430,603(3)		