Summit Materials, Inc. Form 8-K January 05, 2017

# **UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION** WASHINGTON, D.C. 20549 FORM 8-K **CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d)** OF THE SECURITIES EXCHANGE ACT OF 1934 Date of Report (Date of earliest event reported): January 5, 2017

**Summit Materials, Inc.** 

(Exact name of registrant as specified in its charter)

**Delaware** (State or Other Jurisdiction of Incorporation)

001-36873 (Commission File Number)

47-1984212 (I.R.S. Employer Identification No.)

1550 Wynkoop Street, 3rd Floor

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#### Denver, Colorado 80202

(Address of Principal Executive Offices) (Zip Code)

Registrant s telephone number, including area code: (303) 893-0012

#### **Not Applicable**

(Former Name or Address, if Changed Since Last Report)

	e appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of ving provisions:
o	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition.

#### Preliminary Unaudited Consolidated Financial and Other Data for the Three Months and Year Ended December 31, 2016

On January 5, 2017, Summit Materials, Inc. (the Company) announced preliminary unaudited consolidated financial and other information for the three months and year ended December 31, 2016. The information presented below is based upon information available to the Company as of the date of this Current Report on Form 8-K, is not a comprehensive statement of the Company s financial results for such periods and has not been audited or reviewed by the Company s independent registered public accounting firm. The Company s actual results as of and for the three months and year ended December 31, 2016 may differ materially from this preliminary data. During the course of the preparation of the Company s financial statements and related notes to be included in its Annual Report on Form 10-K for the year ended December 31, 2016, additional adjustments to the preliminary financial information presented below may be identified. Any such adjustments may be material.

Based upon such preliminary financial results, the Company expects various key metrics as of and for the three months and year ended December 31, 2016 to be between the ranges in the following tables (unaudited):

	Three Months Ended						Year Ended					
(in millions, except per share information)	Γ	ecember 3	31, 2016	J	lanuary 2, 2016		December	31, 2016	Jan	January 2, 2016		
Revenue	\$	406.9	\$423.9	\$	401.5	\$	1,610.0	\$1,627.0	\$	1,432.3		
Net revenue	\$	374.1	\$391.1	\$	359.5	\$	1,475.0	\$1,492.0	\$	1,290.0		
Cost of revenue	\$	264.0	\$274.0	\$	270.8	\$	1,062.0	\$1,072.0	\$	990.6		
General and administrative expenses (1)	\$	52.0	\$ 54.0	\$	28.3	\$	237.2	\$ 239.2	\$	177.8		
Operating income	\$	48.4	\$ 52.4	\$	68.0	\$	153.8	\$ 157.8	\$	134.6		
Gross profit (excludes depreciation,												
depletion, amortization and accretion)(2)	\$	142.9	\$149.9	\$	130.7	\$	548.0	\$ 555.0	\$	441.7		
Net income	\$	19.9	\$ 22.9	\$	47.4	\$	60.0	\$ 63.0	\$	1.5		
Adjusted EBITDA (2)	\$	95.7	\$100.7	\$	90.3	\$	365.0	\$ 370.0	\$	287.5		
Net income per share of Class A												
common stock:												
Basic	\$	0.15	\$ 0.19	\$	0.47	\$	0.73	\$ 0.78	\$	0.73		
Diluted	\$	0.15	\$ 0.19	\$	0.47	\$	0.60	\$ 0.63	\$	0.52		
Adjusted (2)	\$	0.20	\$ 0.23	\$	0.34	\$	0.97	\$ 1.00	\$	0.76		
Adjusted EBITDA (2)  Net income per share of Class A common stock:  Basic  Diluted	\$	95.7 0.15 0.15	\$100.7 \$ 0.19 \$ 0.19	\$ \$ \$ \$	90.3 0.47 0.47	\$ \$ \$	0.73 0.60	\$ 370.0 \$ 0.78 \$ 0.63	\$ \$ \$	287.: 0.7: 0.5:		

<sup>(1)</sup> Share-based compensation expense, which is recognized in general and administrative expenses, totaled \$3.8 million and \$49.9 million for the three months and year ended December 31, 2016, respectively, as compared to \$1.3 million and \$33.7 million for the three months and year ended January 2, 2016, respectively. Share-based compensation for the year ended December 31, 2016 was affected by \$37.3 million of share-based compensation expense for performance-vesting interests for which compensation expense had not previously been recognized as the achievement of certain investment returns was not yet probable.

<sup>(2)</sup> The Company evaluates its operating performance using metrics it refers to as EBITDA, Adjusted EBITDA, gross profit and Adjusted Net Income (Loss) per Share (EPS) which are not defined by accounting principles generally accepted in the United States of America (U.S. GAAP). The Company defines EBITDA as net loss before interest expense, income tax benefit and depreciation, depletion and amortization expense. The Company defines Adjusted EBITDA as EBITDA before accretion, loss on debt financings, IPO costs, loss from discontinued operations and certain non-cash and non-operating items. The Company defines gross profit as operating income before depreciation, depletion, amortization and accretion, general and administrative expenses and transaction costs. The Company defines Adjusted EPS as consolidated net income adjusted for significant non-cash or non-recurring items divided by the aggregate number of shares

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of Class A common stock and LP Units outstanding.

The Company includes these non-GAAP measures in conjunction with its results according to U.S. GAAP because management believes they provide a more complete understanding of factors and trends affecting the Company s business than U.S. GAAP measures alone. Management believes these non-GAAP measures assist the Company s board of directors, management, lenders and investors in comparing the Company s operating performance on a consistent basis because they remove, where applicable, the effect of the Company s capital structure, asset base, acquisition accounting, non-cash charges and non-operating items from the Company s operations. In addition, management uses Adjusted EBITDA and gross profit to evaluate the Company s operational performance as a basis for strategic planning and as a performance evaluation metric.

Despite the importance of these measures in analyzing the Company s business, evaluating its operating performance and determining covenant compliance, as well as their use by securities analysts, lenders and others in their evaluation of companies, the measures have limitations as analytical tools, and you should not consider them in isolation, or as a substitute for analysis of the Company s results as reported under U.S. GAAP. EBITDA, Adjusted EBITDA and gross profit are not intended to be measures of liquidity or free cash flow for the Company s discretionary use. Some of the limitations of EBITDA, Adjusted EBITDA and gross profit are:

- they do not reflect the Company s cash expenditures or future requirements for capital expenditures or contractual commitments;
- they do not reflect changes in, or cash requirements for, the Company s working capital needs;
- they do not reflect the interest expense, or the cash requirements to service interest or principal payments on the Company s debt; and
- they do not reflect income tax payments the Company is required to make.

To properly and prudently evaluate the Company s business, readers are encouraged to review the financial statements the Company files with the Securities and Exchange Commission (the SEC), and not rely on any single financial measure to evaluate the Company s business. The Company also strongly urges you to review the reconciliation of net income (loss) to EBITDA and Adjusted EBITDA, operating income (loss) to gross profit and net income (loss) per share to Adjusted EPS set forth below. The measures presented here, may differ from and may not be comparable to similarly titled measures used by other companies, because they are not measures of financial performance under U.S. GAAP and are susceptible to varying calculations.

The following table sets forth a reconciliation of net income (loss) to EBITDA and Adjusted EBITDA for the periods indicated (unaudited):

Three months ended

Year ended

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Reconciliation of Net Loss to Adjusted EBITDA (in thousands)		December 31, 2016				anuary 2, 2016	December 31, 2016			January 2, 2016		
		Low	High		Actual			Low		High		Actual
Net income	\$	19,923 \$ 22,923		\$	47,416	\$	60,000	\$	63,000	\$	1,484	
Interest expense		24,855		25,355		22,398		97,323		97,823		84,629
Income tax benefit		4,313	4,313 4,813		(5,795)			(3,600)		(3,100)		(18,263)
Depreciation, depletion and amortization		41,700		42,700	32,632			149,700		150,700		118,321
EBITDA	\$ 90,791 \$ 95,79		95,791	\$	96,651	\$	303,423	\$	308,423	\$	186,171	
Accretion		500		500		273		1,700		1,700		1,402
IPO/Legacy equity modification costs								37,257		37,257		28,296
Loss on debt financings						7,318						71,631
Income from discontinued operations						(1,600)						(2,415)
Transaction costs		300		300		1,475		5,600		5,600		9,519
Management fees and expenses		(1,400)		(1,400)				(1,400)		(1,400)		1,046
Non-cash compensation		3,800		3,800	1,310 12,7			12,700	12,700			5,448
(Gain) on disposal and impairment of assets						(16,561)						(16,561)
Other		1,709		1,709		1,463		5,720		5,720		2,991
Adjusted EBITDA	\$	95,700	\$	100,700	\$	90,329	\$	365,000	\$	370,000	\$	287,528

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The following table sets forth a reconciliation of operating income to gross profit for the periods indicated (unaudited):

	Thre	ee months end		Year ended			
	Decemb	oer 31,	January 2,	Decemb	er 31,	Janua	
Reconciliation of Operating Income to Gross Profit (exclusive of items shown separately)	201	16	2016	201	20		
(in thousands)	Low	Low High Actual			High	Act	
Operating income	\$ 48,400	\$ 52,400	\$ 67,990	\$ 153,800	\$ 157,800	\$ 134	
General and administrative expenses	52,000	54,000	28,285	237,200	239,200	177	
Depreciation, depletion, amortization and accretion	42,200	43,200	32,905	151,400	152,400	119	
Transaction costs	300	300	1,475	5,600	5,600	g	
Gross Profit (exclusive of items shown separately)	\$ 142,900	\$ 149,900	\$ 130,655	\$ 548,000	\$ 555,000	\$ 441	
Gross Margin (exclusive of items shown separately) (a)	38.2%	38.39	% 36.3%	% 37.2%	37.29	%	

<sup>(</sup>a) The Company defines gross margin as gross profit as a percentage of net revenue.

The following table sets forth a reconciliation of net income per share to Adjusted EPS for the periods indicated (unaudited):

		Thre	hs ended		Year ended						
	D	ecember 3	31, 2016		January 2, 2016 Per		ecember 3	January 2, 2016			
Reconciliation of Net Income Per Share to Adjusted EPS		Net Income		Per Share Net I			Net Income		Share Net Incolner Share		
	Low	High	Low	High		Low	High	Low	High		
Net income attributable to Summit Materials, Inc.	\$ 13,536	\$ 16,359	\$ 0.14	\$ 0.17 \$	\$ 23,363 \$ 0.2	3 \$ 49,988	\$ 52,807	\$ 0.50	\$ 0.53 \$ 27,718 \$ 0.28		
Adjustments:											
Net income (loss) attributable to noncontrolling interest	6,387	6,564	0.06	0.06	23,962 0.2	4					