P\&F INDUSTRIES INC
Form 10-Q
November 14, 2012

## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

## SQUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE SACT OF 1934

For the Quarterly Period Ended September 30, 2012

## £TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ${ }^{£}$ ACT OF 1934

For the transition period from to

Commission File Number 1-5332

P\&F INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)11747
(I.R.S. Employer Identification Number)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No *

Indicate by check mark whether the registrant has submitted electronically and posted to its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer * Accelerated filer *
Non-accelerated filer " Smaller reporting company x
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes - No x

As of November 9, 2012 there were 3,666,562 shares of the registrant's Class A Common Stock outstanding.

## P\&F INDUSTRIES, INC.

## FORM 10-Q

FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2012

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## PART I - FINANCIAL INFORMATION

## Item 1. Financial Statements

## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED BALANCE SHEETS

| ASSETS |  |  |
| :--- | :--- | :--- |
| CURRENT ASSETS |  |  |
|  | $\$ 312,000$ | $\$ 443,000$ |
| Cash | $11,039,000$ | $6,327,000$ |
| Accounts receivable - net | $18,752,000$ | $18,588,000$ |
| Inventories - net | $1,247,000$ | 512,000 |
| Deferred income taxes - net | 635,000 | 454,000 |
| Prepaid expenses and other current assets | 23,000 | 23,000 |
| Current assets of discontinued operations | $32,008,000$ | $26,347,000$ |
| TOTAL CURRENT ASSETS |  |  |
|  | $1,550,000$ | $1,550,000$ |
| PROPERTY AND EQUIPMENT | $7,532,000$ | $7,504,000$ |
| Land | $17,782,000$ | $16,803,000$ |
| Buildings and improvements | $26,864,000$ | $25,857,000$ |
| Machinery and equipment | $15,608,000$ | $15,091,000$ |
|  | $11,256,000$ | $10,766,000$ |
| Less accumulated depreciation and amortization |  | $5,150,000$ |
| NET PROPERTY AND EQUIPMENT | $5,150,000$ | $1,950,000$ |
| GOODWILL | $1,852,000$ |  |
| OTHER INTANGIBLE ASSETS - net | $3,218,000$ | $1,595,000$ |
|  | 624,000 | 778,000 |
| DEFERRED INCOME TAXES - net | $\$ 54,108,000$ | $\$ 46,586,000$ |
|  |  |  |

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See accompanying notes to consolidated condensed financial statements (unaudited).

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## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED BALANCE SHEETS

|  | September 30, <br> 2012 <br> (unaudited) | December 31, <br> 2011 <br> $($ See Note 1) |
| :--- | :--- | :--- |
| LIABILITIES AND SHAREHOLDERS' EQUITY | $\$ 5,603,000$ | $\$ 5,648,000$ |
| CURRENT LIABILITIES | $3,627,000$ | $2,229,000$ |
| Short-term borrowings | $4,325,000$ | $3,338,000$ |
| Accounts payable | 24,000 | 24,000 |
| Accrued liabilities | 586,000 | $1,039,000$ |
| Current liabilities of discontinued operations | $14,165,000$ | $12,278,000$ |
| Current maturities of long-term debt | $4,994,000$ | $4,861,000$ |
| TOTAL CURRENT LIABILITIES | 282,000 | 292,000 |
| Long-term debt, less current maturities | $19,441,000$ | $17,431,000$ |

## COMMITMENTS AND CONTINGENCIES

## SHAREHOLDERS' EQUITY

Preferred stock - $\$ 10$ par; authorized - 2,000,000 shares; no shares issued Common stock
Class A - \$1 par; authorized - 7,000,000 shares; issued - 4,008,000 at
September 30, 2012 and 3,956,000 at December 31, 2011
Class B - $\$ 1$ par; authorized $-2,000,000$ shares; no shares issued
Additional paid-in capital
Retained earnings
Treasury stock, at cost - 342,000 shares at September 30, 2012 and
December 31, 2011
TOTAL SHAREHOLDERS' EQUITY
34,667,000
29,155,000
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY
\$ 54,108,000
\$ 46,586,000

See accompanying notes to consolidated condensed financial statements (unaudited).

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## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF INCOME (unaudited)

|  | Three months ended September 30, 2012 2011 |  | Nine months ended September 30, 2012 2011 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net revenue | \$17,622,000 | \$ 15,050,000 | \$47,180,000 | \$42,667,000 |
| Cost of sales | 11,585,000 | 9,681,000 | 29,855,000 | 26,695,000 |
| Gross profit | 6,037,000 | 5,369,000 | 17,325,000 | 15,972,000 |
| Selling, general and administrative expenses | 4,657,000 | 4,581,000 | 14,093,000 | 13,458,000 |
| Operating income | 1,380,000 | 788,000 | 3,232,000 | 2,514,000 |
| Interest expense | 126,000 | 170,000 | 401,000 | 589,000 |
| Income from continuing operations before income taxes | 1,254,000 | 618,000 | 2,831,000 | 1,925,000 |
| Income tax (benefit) expense | (2,302,000 ) | 57,000 | (2,252,000 ) | 57,000 |
| Income from continuing operations | 3,556,000 | 561,000 | 5,083,000 | 1,868,000 |
| Income (loss) from discontinued operations (net of tax benefits of $\$ 16,000$ for the three and nine-month periods ended September 30, 2012 and net of tax expense of $\$ 13,000$ for the three and nine-month periods ended September 30, 2011) | 11,000 | 667,000 | (14,000 ) | 639,000 |
| Net income | \$3,567,000 | \$ 1,228,000 | \$5,069,000 | \$2,507,000 |
| Basic earnings per share |  |  |  |  |
| Continuing operations | \$0.97 | \$0.16 | \$1.40 | \$0.52 |
| Discontinued operations | 0.01 | 0.18 | 0.00 | 0.17 |
| Net earnings per share | \$0.98 | \$0.34 | \$1.40 | \$0.69 |
| Diluted earnings per share |  |  |  |  |
| Continuing operations | \$0.94 | \$0.15 | \$1.36 | \$0.51 |
| Discontinued operations | 0.01 | 0.18 | 0.00 | 0.17 |
| Net earnings per share | \$0.95 | \$0.33 | \$1.36 | \$0.68 |

Average common shares outstanding:

| Basic | $3,662,000$ | $3,615,000$ | $3,632,000$ | $3,615,000$ |
| :--- | :--- | :--- | :--- | :--- |
| Diluted | $3,804,000$ | $3,723,000$ | $3,727,000$ | $3,701,000$ |

See accompanying notes to consolidated condensed financial statements (unaudited).

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## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENT OF SHAREHOLDERS' EQUITY (unaudited)

|  |  | Class A Common <br> Stock, \$1 Par |  | Additional <br> paid-in <br> capital | Retained <br> earnings | Treasury stock |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Total | Shares | Amount | Amount |  |  |

See accompanying notes to consolidated condensed financial statements (unaudited).

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## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (unaudited)

|  | Nine months ended September 30, 20122011 |  |
| :---: | :---: | :---: |
| Cash Flows from Operating Activities: |  |  |
| Net income | \$5,069,000 | \$2,507,000 |
| Adjustments to reconcile net income to net cash provided by operating activities of continuing operations: |  |  |
| Loss (income) from discontinued operations | 14,000 | (639,000 ) |
| Non-cash charges: |  |  |
| Depreciation and amortization | 1,235,000 | 1,204,000 |
| Amortization of other intangible assets | 298,000 | 263,000 |
| Amortization of other assets | 214,000 | 214,000 |
| Provision for bad debt (recovery) | 12,000 | (16,000 |
| Stock-based compensation | 139,000 | 143,000 |
| Loss on sale of fixed assets | 2,000 | - |
| Deferred income taxes-net | $(2,358,000)$ | - |
| Changes in operating assets and liabilities: |  |  |
| Accounts receivable | $(4,724,000)$ | (1,817,000) |
| Inventories | (164,000 ) | 689,000 |
| Prepaid expenses and other current assets | (180,000 | (331,000 |
| Other assets | (60,000 ) | 5,000 |
| Accounts payable | 1,398,000 | 1,495,000 |
| Accrued liabilities | 987,000 | 808,000 |
| Total adjustments | $(3,187,000)$ | 2,018,000 |
| Net cash provided by operating activities of continuing operations | 1,882,000 | 4,525,000 |

See accompanying notes to consolidated condensed financial statements (unaudited).

## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (unaudited)



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# NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (unaudited) 

## NOTE 1 - SUMMARY OF ACCOUNTING POLICIES

## Basis of Financial Statement Presentation

The accompanying unaudited consolidated condensed financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP") for interim financial information, and with the rules and regulations of the Securities and Exchange Commission regarding interim financial reporting. Accordingly, these interim financial statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of the Company, as defined below, these unaudited consolidated condensed financial statements include all adjustments necessary to present fairly the information set forth therein. All such adjustments are of a normal recurring nature. Results for interim periods are not necessarily indicative of results to be expected for a full year.

The unaudited consolidated condensed balance sheet information as of December 31, 2011 was derived from the audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2011. The interim financial statements contained herein should be read in conjunction with that Report.

## Principles of Consolidation

The unaudited consolidated condensed financial statements contained herein include the accounts of $\mathrm{P} \& \mathrm{~F}$ Industries, Inc. and its subsidiaries, ("P\&F" or the "Company"). All significant intercompany balances and transactions have been eliminated. Certain amounts in the financial statements and related footnotes have been reclassified to conform to classifications used in the current year.

## The Company

The Company operates in two primary lines of business, or segments: (i) tools and other products ("Tools") and (ii) hardware and accessories ("Hardware").

## Tools

The Company conducts its Tools business through a wholly-owned subsidiary, Continental Tool Group, Inc. ("Continental"), which in turn currently operates through its wholly-owned subsidiaries, Florida Pneumatic Manufacturing Corporation ("Florida Pneumatic") and Hy-Tech Machine, Inc. ("Hy-Tech").

Florida Pneumatic is engaged in the importation and sale of pneumatic hand tools, primarily for the retail, industrial and automotive markets, and the importation and sale of compressor air filters. Florida Pneumatic also markets, through its Berkley Tool division, a line of pipe cutting and threading tools, wrenches and replacement electrical components for a widely-used brand of pipe cutting and threading machines.

Hy-Tech manufacturers and distributes its own line of industrial pneumatic tools. Hy-Tech also produces over ninety types of tools, which includes impact wrenches, grinders, drills, and motors. Further, it also manufacturers tools to customer unique specifications. Its customers include refineries, chemical plants, power generation, heavy construction, oil and mining companies. In addition, Hy-Tech manufactures an extensive line of pneumatic tool replacement parts that are sold competitively to the original equipment manufacturer. It also manufactures and distributes high pressure stoppers for hydrostatic testing of fabricated pipe. It also produces a line of siphons. Other than a line of sockets that are imported from Israel, all Hy-Tech products are made in the United States of America.

## Hardware

The Company conducts its Hardware business through a wholly-owned subsidiary, Countrywide Hardware Inc. ("Countrywide"). Countrywide conducts its business operations through its wholly-owned subsidiary, Nationwide Industries, Inc. ("Nationwide"). Nationwide is a developer, importer, and manufacturer of fencing hardware, patio products, and door and window accessories including rollers, hinges, window operators, sash locks, custom zinc castings and door closers. Additionally, Nationwide also markets a line of kitchen and bath fixtures.

## Management Estimates

The preparation of financial statements and related disclosures in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses in those financial statements. Certain significant accounting policies that contain subjective management estimates and assumptions include those related to revenue recognition, inventory, goodwill, intangible assets and other long-lived assets, income taxes and deferred taxes. Descriptions of these policies are discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2011. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, and makes adjustments when facts and circumstances dictate. As future events and their effects cannot be determined with precision, actual results could differ significantly from those estimates and assumptions. Significant changes, if any, in those estimates resulting from continuing changes in the economic environment will be reflected in the consolidated financial statements in future periods.

## Recently Adopted Accounting Standards

During the nine-month period ended September 30, 2012, the Company did not adopt any new accounting standards.

## NOTE 2 - VARIABLE INTEREST ENTITY

The Company's overall methodology for evaluating transactions and relationships under the variable interest entity ("VIE") requirements includes the following: (i) determining if the entity meets the criteria to qualify as a VIE; and (ii) determining if the Company is the primary beneficiary of the VIE.

If the Company identifies a VIE based on the requirements within Accounting Standards Codification ("ASC") 810-10-40 ("ASC 810"), it then performs the second step to determine if it is the primary beneficiary of the VIE by considering the following significant factors and judgments, both of which must be met:

[^0]- Whether the Company has either the obligation to absorb losses of the entity that could potentially be significant to the VIE or the right to receive benefits from the entity that could potentially be significant to the VIE.

The Company examined the facts and circumstances pertaining to an indirect, wholly-owned subsidiary, WM Coffman LLC (now known as Old Stairs Co ("WMC")) to determine if it is the primary beneficiary, by considering whether or not it has the power to direct the most significant activities of the entity. The Company has concluded that it does not direct the most significant activities at WMC, nor does it have either an obligation to absorb losses or the right to receive benefits from WMC and, therefore, is not considered the primary beneficiary. Accordingly, the Company did not consolidate WMC.

The Company will perform an ongoing reassessment of the facts and circumstances pertaining to WMC to determine whether or not WMC continues to be a VIE and if so, whether or not the Company may have become the primary beneficiary.

## NOTE 3 - EARNINGS PER SHARE

Basic earnings per common share is based only on the average number of shares of common stock outstanding for the periods. Diluted earnings per common share reflects the effect of shares of common stock issuable upon the exercise of options, unless the effect on earnings is antidilutive.

Diluted earnings per common share is computed using the treasury stock method. Under this method, the aggregate number of shares of common stock outstanding reflects the assumed use of proceeds from the hypothetical exercise of any outstanding options to purchase shares of the Company's Class A Common Stock. The average market value for the period is used as the assumed purchase price.

The following table sets forth the elements of basic and diluted earnings (loss) per common share:

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 | 2011 |
| Numerator: |  |  |  |  |
| For basic and diluted earnings (loss) per common share: |  |  |  |  |
| Income from continuing operations | \$3,556,000 | \$561,000 | \$5,083,000 | \$ 1,868,000 |
| Income (loss) from discontinued operations | 11,000 | 667,000 | (14,000 ) | 639,000 |
| Net income for basic and diluted earnings per common share | \$3,567,000 | \$ 1,228,000 | \$5,069,000 | \$2,507,000 |
| Denominator: |  |  |  |  |
| For basic earnings per share - weighted average common shares outstanding | 3,662,000 | 3,615,000 | 3,632,000 | 3,615,000 |
| Dilutive securities (1) | 142,000 | 108,000 | 95,000 | 86,000 |
| For diluted earnings per share - weighted average common shares outstanding | 3,804,000 | 3,723,000 | 3,727,000 | 3,701,000 |

(1) Dilutive securities consist of "in the money" options.

At September 30, 2012 and 2011 and during the nine-month periods ended September 30, 2012 and 2011, there were outstanding stock options whose exercise prices were higher than the average market values of the underlying Class A Common Stock for the period. These options are antidilutive and are excluded from the computation of earnings per share. The weighted average antidilutive stock options outstanding were as follows:

|  | Three months ended |  |  | Nine months ended |
| :--- | :--- | :--- | :--- | :--- |
|  | September 30, | September 30, |  |  |
| Weighted average antidilutive stock options outstanding | 2012 | 2011 | 2012 | 2011 |
|  | 230,000 | 340,000 | 421,000 | 421,000 |

## NOTE 4 - STOCK-BASED COMPENSATION

## Stock-based Compensation

Total stock-based compensation expense is attributable to the granting of, and the remaining requisite service periods of, stock options and warrants. Compensation expense attributable to stock-based compensation was approximately $\$ 52,000$ and $\$ 57,000$ during the three-month periods ended September 30, 2012 and 2011, respectively.

Compensation expense attributable to stock-based compensation was approximately $\$ 139,000$ and $\$ 143,000$ during the nine-month periods ended September 30, 2012 and 2011, respectively. The compensation expense is recognized in selling, general and administrative expenses on the Company's statements of income on a straight-line basis over the vesting periods. The Company recognizes compensation cost over the requisite service period. However, the exercisability of the respective non-vested options, which are at pre-determined dates on a calendar year, do not necessarily correspond to the period(s) in which straight-line amortization of compensation cost is recorded. As of September 30, 2012, the Company had approximately $\$ 232,000$ of total unrecognized compensation cost related to non-vested awards granted under its stock-based plans, which it expects to recognize over a weighted-average period 1.09 years.

The expected term of stock options and warrants is based on historical exercises and terminations. The volatility is determined using historical volatilities based on historical stock prices. The dividend yield is $0 \%$, as the Company has historically not declared dividends and does not expect to declare any in the future.

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Stock Incentive Plan

At the Annual Meeting of Stockholders held May 23, 2012 (the "Annual Meeting"), the Company's stockholders approved the P\&F Industries, Inc. 2012 Stock Incentive Plan (the "2012 Plan"). The 2012 Plan authorizes the issuance, to employees, consultants and non-employee directors of nonqualified stock options, stock appreciation rights, restricted stock, performance shares, performance units, and other stock-based awards. In addition, certain employees are eligible to be granted incentive stock options under the 2012 Plan. The 2012 Plan is currently administered by the compensation committee of the Company's board of directors (the "Committee"). The aggregate number of shares of the Company's Class A Common Stock ("Common Stock") that may be issued under the 2012 Plan may not exceed 325,000 shares; provided, however, that any shares of Common Stock that are subject to a stock option, stock appreciation right or other stock-based award that is based on the appreciation in value of a share of Common Stock in excess of an amount equal to at least the fair market value of the Common Stock on the date such other stock-based award is granted (each an "Appreciation Award") will be counted against this limit as one share for every share granted. Any shares of restricted stock or shares of Common Stock that are subject to any other award other than Appreciation Award will be counted against this limit as 1.5 shares for every share granted.

The maximum number of shares of Common Stock with respect to which any award of stock options, stock appreciation rights or other Appreciation Award that may be granted under the 2012 Plan during any fiscal year to any eligible employee or consultant will be 100,000 shares per type of award. The maximum number of shares of Common Stock subject to any award of performance shares for any performance period, other stock based awards that are not Appreciation Awards, or shares of restricted stock for which the grant of such award or the lapse of the relevant restriction period is subject to the attainment of specified performance goals that may be granted under the 2012 Plan during any fiscal year to any eligible employee or consultant will be 65,000 shares per type of award. The maximum number of shares of Common Stock for all such types of awards to any eligible employee or consultant will be 165,000 shares during any fiscal year. There are no annual limits on the number of shares of Common Stock with respect to an award of restricted stock that is not subject to the attainment of specified performance goals to eligible employees or consultants. The maximum value at grant of performance units which may be granted under the 2012 Plan during any fiscal year will be $\$ 1,000,000$. The maximum number of shares of Common Stock subject to any award which may be granted under the 2012 Plan during any fiscal year of the Company to any non-employee director will be 35,000 shares.

With respect to stock options, the Committee will determine the number of shares of Common Stock subject to each option, the term of each option (which may not exceed ten years (or five years in the case of an incentive stock option granted to a $10 \%$ stockholder)), the exercise price, the vesting schedule (if any), and the other material terms of each option. No stock option may have an exercise price less than the fair market value of the Common Stock at the time of grant (or, in the case of an incentive stock option granted to a $10 \%$ stockholder, $110 \%$ of fair market value). With respect to all other permissible grants under the 2012 Plan, the Committee will determine their terms and conditions, subject to the terms and conditions of the 2012 Plan.

The 2012 Plan, which terminates in May 2022, is the successor to the Company's 2002 Stock Incentive Plan ("Previous Plan"). Stock option awards made under the Previous Plan will continue in effect and remain governed by the provisions of that plan.

On May 23, 2012, following the Annual Meeting, the Committee granted to Richard P. Randall, who was elected to serve on the Company's board of directors at the Annual Meeting, options to purchase 2,000 shares of Common Stock. These options have an exercise price of $\$ 4.48$, which was the closing price of the Common Stock on the date of the grant, vest one year from the date of grant and expire ten years from the date of the grant.

In connection with a Severance Agreement entered into between the Company and Joseph A. Molino, Jr. the Company's Chief Financial Officer, on June 22, 2012, the Company granted Mr. Molino options to purchase 40,000 shares of Common Stock. These options have an exercise price of $\$ 4.95$, which was the closing price of the Common Stock on the date of the grant. Further, the options shall vest and become exercisable as to 13,333 shares on June 22, 2013, 13,334 shares on June 22, 2014, and 13,333 shares on June 22, 2015, provided, however, that $100 \%$ of the then unvested portion of the option grant shall vest and become exercisable in the event of an involuntary termination of Mr. Molino without cause or voluntary termination for good reason or following a Change in Control, as defined in the Severance Agreement.

The Company estimated the fair value of the options granted on May 23, 2012 and June 22, 2012, the dates of the grants, using the following assumptions:

|  | May 23, |  | June 22, |  |
| :--- | :--- | :--- | :--- | :--- |
|  | 2012 |  | 2012 |  |
|  | 1.74 | $\%$ | 1.64 | $\%$ |
| Risk-free interest rate | 10.0 years | 10.0 years |  |  |
| Expected term (in years) | 81.37 | $\%$ | 81.44 | $\%$ |
| Volatility | 0 | $\%$ | 0 | $\%$ |
| Dividend yield | $\$ 3.67$ |  | $\$ 4.05$ |  |

The following is a summary of the changes in outstanding options during the nine-month period ended September 30, 2012:

|  | Option Shares | Weighted <br> Average <br> Exercise <br> Price | Weighted Average <br> Remaining <br> Contractual Life <br> (Years) | Aggregate <br> Intrinsic <br> Value |
| :--- | :--- | :--- | :--- | :--- |
| Outstanding, January 1, 2012 | 655,124 | $\$ 6.50$ | 5.2 | $\$ 31,000$ |
| Granted | 42,000 | 4.93 | 10.0 | - |
| Exercised | $(52,000$ | $)$ | 5.85 |  |
| Forfeited <br> Expired <br> Outstanding, September 30, 2012 | $-585,688$ | $\$ 6.49$ | 5.6 | $\$ 537,000$ |
|  |  |  | - |  |
| Vested, September 30, 2012 | 421,354 | $\$ 7.40$ | 4.6 | $\$ 296,000$ |

The following is a summary of changes in non-vested shares for the nine months ended September 30, 2012:

Non-vested shares, January 1, 2012

| Option Shares | Weighted Average Grant- |  |
| :---: | :--- | :---: |
|  | Date Fair Value |  |
| 174,667 | $\$$ | 2.43 |
| 42,000 |  | 4.03 |
| $(52,333$ | $)$ | 2.60 |
| - | $\$$ | 2.78 |

The number of shares of Common Stock reserved for stock options available for issuance under the 2012 Plan as of September 30, 2012 was $283,000$.

Of the options outstanding at September 30, 2012, 42,000 were granted under the 2012 Plan and 543,688 were granted under the Previous Plan.

## NOTE 5 - RECENT ACCOUNTING PRONOUNCEMENTS

Management does not believe that any recently issued, but not yet effective accounting standards, if currently adopted, would have a material effect on our consolidated condensed financial statements.

Accounts receivable - net consists of:

|  | September 30, 2012 | December 31, 2011 |
| :--- | :--- | :--- |
| Accounts receivable | $\$ 11,277,000$ | $\$ 6,553,000$ |
| Allowance for doubtful accounts | $(238,000$ | $(226,000$ |
|  | $\$ 11,039,000$ | $\$ 6,327,000$ |

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## NOTE 7 - INVENTORIES

Inventories - net consists of:

Raw material
Work in process
Finished goods
Reserve for obsolete and slow-moving inventories

| September 30, 2012 | December 31, 2011 |
| :---: | :---: |
| $\$ 2,101,000$ | $\$ 2,301,000$ |
| $1,047,000$ | 979,000 |
| $17,893,000$ | $17,459,000$ |
| $21,041,000$ | $20,739,000$ |
| $(2,289,000$ | $(2,151,000$ |
| $\$ 18,752,000$ | $\$ 18,588,000$ |

## NOTE 8 - GOODWILL AND OTHER INTANGIBLE ASSETS

During the nine-month period ended September 30, 2012, there was no change to the carrying value of goodwill.
Other intangible assets were as follows:

September 30, 2012

|  | Cost | Accumulated <br> amortization | Net book <br> value | Cost |  | Accumulated <br> amortization | Net book <br> value |
| :--- | :---: | :---: | :--- | :---: | :---: | :---: | :---: |
| Other intangible assets: |  |  |  |  |  |  |  |
| Customer relationships | $\$ 5,070,000$ | $\$ 3,825,000$ | $\$ 1,245,000$ | $\$ 5,070,000$ | $\$ 3,581,000$ | $\$ 1,489,000$ |  |
| Trademarks | 199,000 | - | 199,000 | 199,000 | - | 199,000 |  |
| Drawings | 290,000 | 81,000 | 209,000 | 290,000 | 70,000 | 220,000 |  |
| Licensing | 305,000 | 106,000 | 199,000 | 105,000 | 63,000 | 42,000 |  |
| Totals | $\$ 5,864,000$ | $\$ 4,012,000$ | $\$ 1,852,000$ | $\$ 5,664,000$ | $\$ 3,714,000$ | $\$ 1,950,000$ |  |

Amortization expense for intangible assets subject to amortization was as follows:

Three months ended September Nine months ended September
30,
2012
\$ 99,000
2011
30,
$2012 \quad 2011$
\$ 88,000 \$ 298,000 \$ 263,000

Amortization expense for each of the twelve-month periods ending September 30, 2013 through September 30, 2017 is estimated to be as follows: 2013-\$294,000; 2014-\$233,000; 2015-\$232,000; 2016-\$202,000 and $2017-$ $\$ 175,000$. The weighted average amortization period for intangible assets was 7.5 years at September 30, 2012 and 8.2 years at December 31, 2011.

## NOTE 9 - DEBT

P\&F Industries, Inc., along with Florida Pneumatic, Hy-Tech and Nationwide, as borrowers, entered into a Credit Agreement ("Credit Agreement") with Capital One Leverage Finance Corporation, as agent ("COLF"). The Credit Agreement, entered into in October 2010, has a three year term, with maximum borrowings of $\$ 22,000,000$ at inception. The Credit Agreement provides for a Revolving Credit Facility ("Revolver") with a maximum borrowing of $\$ 15,910,000$. At September 30, 2012 and December 31, 2011, the balances owing on the Revolver were $\$ 5,603,000$ and $\$ 5,648,000$, respectively. Direct borrowings under the Revolver are secured by the Company's accounts receivable, mortgages on the Company's real property located in Cranberry, PA, Jupiter, FL and Tampa, FL ("Real Property"), inventory and equipment, and are cross-guaranteed by certain of the Company's subsidiaries (the "Subsidiary Guarantors"). Revolver borrowings bear interest at LIBOR (London InterBank Offered Rate) or the Base Rate, as defined in the Credit Agreement ("Base Rate"), plus the currently applicable margin rates. The loan margins applicable to borrowings on the Revolver are determined based upon the computation of total debt divided by earnings before interest, taxes, depreciation and amortization ("EBITDA").

On November 21, 2011, the Company and COLF entered into the Second Amendment to Credit Agreement, (the "Amendment"). The Amendment, among other things: (i) reduced the loan margins applicable to Revolver Borrowings; (ii) increased the maximum aggregate amount of permitted Capital Expenditures (as defined in the Loan Agreement) for 2012 and 2013 to an aggregate of $\$ 2,500,000$ and (iii) established a $\$ 2,500,000$ Capital Expenditure loan commitment by COLF, pursuant to which COLF may make one or more Capex Loans (as defined in the Amendment) (each, a "Capex Term Loan") to the Company under the terms set forth in the Amendment. As such, pursuant to the Amendment, the total commitment by COLF for the Credit Agreement increased to $\$ 24,500,000$. Further, as a result of this Amendment, the applicable loan margins range from $2.50 \%$ to $3.50 \%$ for borrowings at LIBOR and from $1.50 \%$ to $2.50 \%$ for borrowings at the Base Rate. Loan margins added to Revolver borrowings for borrowings at LIBOR and the Base Rate were $2.50 \%$ and $1.50 \%$, respectively, at September 30, 2012 and $2.75 \%$ and $1.75 \%$, respectively, at December 31, 2011.

The Company is required to provide, among other things, monthly financial statements, monthly borrowing base certificates and certificates of compliance with various financial covenants. The Company is in compliance with all financial covenants. As part of the Credit Agreement, if an event of default occurs, the interest rate would increase by two percent per annum during the period of default.

The Credit Agreement also provides a term loan in the original amount of $\$ 6,090,000$ (the "Term Loan"), which is secured by mortgages on the Real Property, accounts receivable, inventory and equipment. The Term Loan amortizes approximately $\$ 34,000$ each month with a balloon payment at maturity of the Credit Agreement. The balance due on the Term Loan at September 30, 2012 and December 31, 2011 was $\$ 4,712,000$ and $\$ 5,650,000$, respectively. The Credit Agreement requires the Company to make prepayments, to be applied to the Term Loan, of $25 \%$ of excess annual cash flow, as defined in the Credit Agreement, or in the event of a sale of any real estate assets. Accordingly, based on the Company's 2011 excess cash flows, the Company made a prepayment of approximately $\$ 633,000$ in April 2012. Loan margins added to Term Loan borrowings at September 30, 2012 and December 31, 2011 were $5.75 \%$ and $4.75 \%$, respectively, for borrowings at LIBOR and the Base Rate.

In accordance with the Amendment, in March 2012 and September 2012 the Company borrowed $\$ 380,000$ and $\$ 519,000$, respectively, as Capex Term Loans. These obligations amortize approximately $\$ 6,000$ and $\$ 9,000$, respectively, each month over a five-year period, with balloon payments at maturity of the Credit Agreement. The balances due on these Capex Term Loans at September 30, 2012 were $\$ 349,000$ and $\$ 519,000$, respectively. Loan margins added to the Capex Term Loans at September 30, 2012 were $3.50 \%$ and $2.50 \%$, for borrowings at LIBOR and the Base Rate, respectively.

In April 2010, as part of an amendment to the Company's prior credit agreement, the Company was required to obtain subordinated loans of $\$ 750,000$ (the "Subordinated Loans"). These Subordinated Loans had an interest at $8 \%$ per annum. The Subordinated Loans were provided by the Company's Chief Executive Officer ("CEO"), in the amount of $\$ 250,000$, and an unrelated party, in the amount of $\$ 500,000$, each with a maturity date of October 25,2013 . During 2011, in accordance with a subordination agreement with COLF, the principal amount plus accrued interest owed to the unrelated third party was paid in full from excess cash flows, as defined in such subordination agreement. On July 24,2012 , the Company repaid the $\$ 250,000$ Subordinated Loan plus approximately $\$ 6,000$ of interest, to its CEO.

## NOTE 10 - DEFERRED INCOME TAXES - NET

The Company accounts for income taxes using the asset and liability approach, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. This method also requires the recognition of future tax benefits, such as net operating loss carry forwards and other tax credits. Deferred tax assets are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to reverse, including those of discontinued operations that remain with the Company. Further, the Company evaluates
the likelihood of realizing its deferred tax assets by estimating future sources of future taxable income and the impact of tax planning strategies.

Under the direction of the authoritative guidance issued by the Financial Accounting Standards Board pertaining to the accounting for income taxes, the Company recorded, in years prior to 2012, a partial valuation allowance against certain of its deferred tax assets, since the Company believed that it was more likely than not that, based on evidence available at that time, the entire net deferred tax asset would not be realized in the foreseeable future. However, as of September 30, 2012 the Company believes that, based upon the fact that it has been profitable for the year ended December 31, 2011, as well as the nine months ended September 30, 2012, combined with its projected future sources of taxable income, it is appropriate to reduce the valuation allowance by $\$ 2,358,000$, thus increasing the total deferred tax assets recorded on the balance sheet. After this reduction and the expected utilization of certain deferred tax assets in the current year, there remains a full valuation allowance on certain state deferred tax assets. As a result of the decrease in the valuation allowance, the Company has recognized a tax benefit of $\$ 2,358,000$ for the three- and nine-month periods ended September 30, 2012.

## NOTE 11 - RELATED PARTY TRANSACTIONS

The president of one of the Company's subsidiaries is part owner of one of that subsidiary's vendors. During the three and nine-month periods ended September 30, 2012, the Company purchased approximately $\$ 265,000$ and $\$ 735,000$, respectively, of product from this vendor. During the three and nine-month periods ended September 30, 2011, the Company purchased approximately $\$ 253,000$ and $\$ 928,000$, respectively, of product from this vendor. At September 30, 2012 and 2011, the Company owed this vendor $\$ 48,000$ and $\$ 111,000$, respectively.

## NOTE 12 - BUSINESS SEGMENTS

P\&F operates in two primary lines of business, Tools and Hardware. For reporting purposes, Florida Pneumatic and Hy-Tech are combined in the Tools segment, while Nationwide is currently the only subsidiary in the Hardware segment. Further, P\&F evaluates segment performance based primarily on segment operating income. The accounting policies of each of the segments are the same as those referred to in Note 1.

Three months ended September 30, 2012
Revenues from unaffiliated customers
Segment operating income
General corporate expense
Interest expense - net
Income from continuing operations before income taxes
Segment assets
Corporate assets
Total assets
Consolidated Tools Hardware

Long-lived assets, including \$34,000 at corporate
\$17,622,000 \$13,327,000 \$4,295,000
\$2,701,000 \$1,995,000 \$706,000
(1,321,000 )
(126,000 )
\$1,254,000
\$49,167,000 \$37,700,000 \$11,467,000
4,941,000
\$54,108,000
\$18,258,000 \$13,631,000 \$4,593,000

Three months ended September 30, 2011
Revenues
Consolidated Tools Hardware

Segment operating income
\$15,050,000 \$11,182,000 \$3,868,000

General corporate expense
\$2,242,000 \$1,730,000 \$512,000
Interest expense - net
Income from continuing operations before income taxes

| Segment assets | $\$ 45,758,000$ | $\$ 35,284,000$ | $\$ 10,474,000$ |
| :--- | :---: | :---: | :---: |
| Corporate assets | $3,121,000$ |  |  |
| Total assets | $\$ 48,879,000$ |  |  |
|  |  |  |  |
| Long-lived assets, including \$238,000 at corporate | $\$ 18,323,000$ | $\$ 13,610,000$ | $\$ 4,475,000$ |


| Nine months ended September 30, 2012 | Consolidated | Tools | Hardware |
| :---: | :---: | :---: | :---: |
| Revenues from unaffiliated customers | \$47,180,000 | \$32,672,000 | \$14,508,000 |
| Segment operating income | \$7,543,000 | \$5,027,000 | \$2,516,000 |
| General corporate expense | (4,311,000 ) |  |  |
| Interest expense - net | (401,000 ) |  |  |
| Income from continuing operations before income taxes | \$2,831,000 |  |  |
| Nine months ended September 30, 2011 | Consolidated | Tools | Hardware |
| Revenues | \$42,667,000 | \$30,361,000 | \$ 12,306,000 |
| Segment operating income | \$6,692,000 | \$4,824,000 | \$1,868,000 |
| General corporate expense | (4,178,000 ) |  |  |
| Interest expense - net | (589,000 ) |  |  |
| Income from continuing operations before income taxes | \$ 1,925,000 |  |  |

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## P\&F INDUSTRIES, INC. AND SUBSIDIARIES

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## General

The Private Securities Litigation Reform Act of 1995 (the "Reform Act") provides a safe harbor for forward-looking statements made by or on behalf of P\&F Industries, Inc. and subsidiaries ("P\&F", or the "Company"). P\&F and its representatives may, from time to time, make written or verbal forward-looking statements, including statements contained in the Company's filings with the Securities and Exchange Commission and in its reports to stockholders. Generally, the inclusion of the words "believe," "expect," "intend," "estimate," "anticipate," "will," and their opposites and sin expressions identify statements that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 and that are intended to come within the safe harbor protection provided by those sections. Any forward-looking statements contained herein, including those related to the Company's future performance, are based upon the Company's historical performance and on current plans, estimates and expectations. All forward-looking statements involve risks and uncertainties. These risks and uncertainties could cause the Company's actual results for the 2012 fiscal year and beyond to differ materially from those expressed in any forward-looking statement made by or on behalf of the Company for a number of reasons, as previously disclosed in the Company's public filings, including in its Annual Report on Form 10-K for the year ended December 31, 2011. Forward-looking statements speak only as of the date on which they are made. The Company undertakes no obligation to update publicly or revise any forward-looking statement, whether as a result of new information, future developments or otherwise.

## Business

The unaudited consolidated condensed financial statements contained herein include the accounts of $\mathrm{P} \& \mathrm{~F}$ Industries, Inc. and its subsidiaries ("P\&F or the "Company"). In addition, the words "we", "our" and "us" refer to the Company. All significant intercompany balances and transactions have been eliminated.

P\&F conducts its business operations through two of its wholly-owned subsidiaries: Continental Tool Group, Inc. ("Continental") and Countrywide Hardware, Inc. ("Countrywide"). P\&F operates in two primary lines of business, or segments: (i) tools and other products ("Tools") and (ii) hardware and accessories ("Hardware").

## Tools

We conduct our Tools business through Continental, which in turn, operates through its wholly-owned subsidiaries, Florida Pneumatic Manufacturing Corporation ("Florida Pneumatic") and Hy-Tech Machine, Inc. ("Hy-Tech").

Florida Pneumatic is engaged in the importation and sale of pneumatic hand tools, primarily for the retail, industrial and automotive markets, and the importation and sale of compressor air filters. Florida Pneumatic also markets, through its Berkley Tool division ("Berkley"), a line of pipe cutting and threading tools, wrenches and replacement electrical components for a widely-used brand of pipe cutting and threading machines.

Hy-Tech manufactures and distributes pneumatic tools and parts for industrial applications. Hy-Tech manufactures approximately ninety types of industrial pneumatic tools, most of which are sold at prices ranging from $\$ 300$ to $\$ 7,000$, under the names "ATP", "Thaxton", "THOR" and "Eureka", as well as under the trade names or trademarks of other private label customers. This line of products includes grinders, drills, saws, impact wrenches and pavement breakers. Hy-Tech's products are sold to distributors and private label customers through in-house sales personnel and manufacturers' representatives. Users of Hy-Tech's tools include refineries, chemical plants, power generation facilities, the heavy construction industry, oil and mining companies and heavy industry. Hy-Tech's products are sold off the shelf, and are also produced to customer's orders. The business is not seasonal, but it may be subject to significant periodic changes resulting from scheduled shutdowns in refineries, power generation facilities and chemical plants.

## Hardware

We conduct our Hardware business through Countrywide. Countrywide conducts its business operations through its wholly-owned subsidiary, Nationwide Industries, Inc. ("Nationwide").

Nationwide is an importer and manufacturer of door, window and fencing hardware, and accessories including rollers, hinges, window operators, sash locks, custom zinc castings and door closers. Nationwide's products are sold through in-house sales personnel and manufacturers' representatives to distributors, retailers and original equipment manufacturer ("OEM") customers. End users of Nationwide's products include contractors, home builders, pool and patio distributors, OEM/private label customers and general consumers. Additionally, Nationwide also markets a kitchen and bath product line. Nationwide currently out-sources the manufacturing of approximately $90 \%$ of its product with several overseas factories, while retaining design, quality control, and patent and trademark control. There are redundant sources for most products. Nationwide manufactures approximately $10 \%$ of its products sold including rollers, hinges and pool enclosure products at its facility in Tampa, Florida.

## Overview

When we compare the third quarter and year-to-date periods ended September 30, 2012 to the same periods of the prior year, the results are as follows:
-Revenue increased by $17.1 \%$ and $10.6 \%$ for the third quarter and year-to-date periods, respectively;
Gross margin decreased $1.4 \%$ to $34.3 \%$ and $0.7 \%$ to $36.7 \%$ for the third quarter and year-to-date periods, respectively; and
Income from continuing operations before taxes during the three-month period ended September 30, 2012, more than doubled to $\$ 1,254,000$ from $\$ 618,000$ in the same period in 2011.

The majority of the increase in revenue was at Florida Pneumatic where it had sales of $\$ 1,336,000$ to a second retail customer.

## KEY INDICATORS

## Economic Measures

Much of our business is driven by the general economic conditions in both the United States and, to a lesser extent, abroad. Our Tools segment focuses on a wide array of customer types; it does not rely as much on specific economic measures or indicators. The Tools segment tends to track the general economic conditions of the United States, industrial production and general retail sales, all of which have, for the most part, only indicated slight improvement during 2012 compared to 2011. The key economic measures for the Hardware segment were the general economic conditions of the United States and, to a lesser extent, the housing market.

Another key economic measure relevant to us is the cost of the raw materials in our products. Key materials include metals, especially various types of steel and aluminum. Also important is the value of the dollar in relation to the Taiwan dollar, as we purchase a significant portion of our products from Taiwan. Purchases from Chinese sources are made in U.S. dollars. However, if the Chinese currency, the Renminbi, were to be revalued against the dollar, there could be a significant negative impact on the cost of our products.

While not measurable per se, the cost and availability of a quality labor pool in the countries where products and components are manufactured could materially affect our overall results.

## Operating Measures

Key operating measures we use to manage our operating segments are: orders; shipments; development of new products; customer retention; inventory levels and productivity. These measures are recorded and monitored at various intervals, including daily, weekly and monthly. To the extent these measures are relevant; they are discussed in the detailed sections for each operating segment.

## Financial Measures

Key financial measures we use to evaluate the results of our business include: various revenue metrics; gross margin; selling, general and administrative expenses; earnings before interest and taxes; operating cash flows and capital expenditures; return on sales; return on assets; days sales outstanding and inventory turns. These measures are reviewed at monthly, quarterly and annual intervals and compared to historical periods as well as established objectives. To the extent that these measures are relevant, they are discussed in the detailed sections for each operating segment.

## Critical Accounting Policies and Estimates

We prepare our consolidated condensed financial statements in accordance with accounting principles generally accepted in the United States of America, ("GAAP"). Certain of these accounting policies require us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and the related disclosure of contingent assets and liabilities, revenues and expenses. On an ongoing basis, we evaluate estimates, including those related to bad debts, inventory reserves, goodwill and intangible assets, deferred tax assets and warranty reserves. We base our estimates on historical data and experience, when available, and on various other assumptions that are believed to be reasonable under the circumstances, the combined results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

There have been no material changes in our critical accounting policies and estimates from those discussed in Item 7 of our Annual Report on Form 10-K for the year ended December 31, 2011.

## RESULTS OF OPERATIONS

The tables below provide an analysis of our revenue for the three and nine-month periods ended September 30, 2012 and 2011.

All revenues are generated in U.S. dollars and are not impacted by changes in foreign currency exchange rates. Unless otherwise stated below, we believe that our relationships with all our key customers, given the current economic conditions, remain good. Other than the matter discussed in the Liquidity and capital resources section pertaining to Florida Pneumatic's major retail customer, there were no major trends or uncertainties that had, or could reasonably be expected to have, a material impact on our revenue. Other than matters described below, there was no unusual or
infrequent event, transaction or significant economic change that materially affected our results of operations.

## Revenue

## Tools

Three months ended September 30,

Tools
Florida Pneumatic \$ 9,264,000
Hy-Tech 4,063,000
Tools Total
13,327,000
Hardware
Hardware Total 4,295,000

Consolidated $\$ 17,622,000 \quad \$ 15,050,000 \quad \$ 2,572,000 \quad 17.1 \quad \%$

Nine months ended September 30, 20122011

| Variance | Variance |
| :--- | :--- |
| $\$$ | $\%$ |

Tools

| Florida Pneumatic | $\$ 20,087,000$ | $\$ 17,863,000$ | $\$ 2,224,000$ | 12.5 | $\%$ |
| :--- | ---: | ---: | ---: | :--- | :--- |
| Hy-Tech | $12,585,000$ | $12,498,000$ | 87,000 | 0.7 |  |
| Tools Total | $32,672,000$ | $30,361,000$ | $2,311,000$ | 7.6 |  |
|  |  |  |  |  |  |
| Hardware |  | $12,306,000$ | $2,202,000$ | 17.9 |  |
| Hardware Total | $14,508,000$ |  |  |  |  |
| Consolidated | $\$ 47,180,000$ | $\$ 42,667,000$ | $\$ 4,513,000$ | 10.6 | $\%$ |

Specifically, Florida Pneumatic markets its air tool products to two primary sectors within the pneumatic tool market; retail and industrial/catalog. Additionally, Florida Pneumatic also markets, to a much lesser degree, air tools to the automotive market. It also generates revenue from its Berkley products line as well as a line of air filters and other OEM parts.

An analysis of Florida Pneumatic's revenue for the three and nine- month periods ended September 30, 2012 and 2011 is as follows:

|  | Three months ended September 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue | Percent of revenue |  | Revenue | Percent of revenue |  | \$ | \% |
| Retail customers | \$6,465,000 | 69.8 | \% | \$4,417,000 | 61.6 | \% | \$2,048,000 | 46.4 \% |
| Industrial/catalog | 2,094,000 | 22.6 |  | 1,885,000 | 26.3 |  | 209,000 | 11.1 |
| Automotive | 260,000 | 2.8 |  | 336,000 | 4.7 |  | (76,000 ) | (22.6) |
| Other | 445,000 | 4.8 |  | 534,000 | 7.4 |  | (89,000 ) | (16.7) |
| Total | \$9,264,000 | 100.0 | \% | \$7,172,000 | 100.0 | \% | \$2,092,000 | 29.2 \% |


|  | Nine months ended September 30,2012 |  |  |  |  |  | Increase (decrease) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue | Percent of revenue |  | Revenue | Percent of revenue |  | \$ | \% |
| Retail customers | \$11,520,000 | 57.4 | \% | \$ 10,108,000 | 56.6 | \% | \$ 1,412,000 | 14.0\% |
| Industrial/catalog | 6,059,000 | 30.1 |  | 5,173,000 | 29.0 |  | 886,000 | 17.1 |
| Automotive | 838,000 | 4.2 |  | 922,000 | 5.2 |  | (84,000 | (9.1) |
| Other | 1,670,000 | 8.3 |  | 1,660,000 | 9.2 |  | 10,000 | 0.6 |
| Total | \$20,087,000 | 100.0 | \% | \$ 17,863,000 | 100.0 | \% | \$2,224,000 | 12.5 \% |

During the third quarter of 2012, Florida Pneumatic had sales of $\$ 1,336,000$ to a second retail customer. (See Liquidity and Capital Resources for further discussion regarding this new customer). Additionally, during the three-month period ended September 30, 2012, revenue from its other retail customer improved $\$ 712,000$, when compared to the same three month period in 2011. This net increase is due primarily to greater sales of pneumatic tool accessories, specialty and promotional items as well as basic products. Additionally, during the third quarter Florida Pneumatic continued its growth in the higher gross margin industrial/catalog sector. As a result, it was able to increase revenue generated within this sector by $\$ 209,000$, when compared to the third quarter of 2011 . We intend to continue to expand our marketing efforts in the industrial/catalog market. Partially offsetting the improvements described above, during the third quarter of 2012 Florida Pneumatic's Other revenue, which includes revenue from its Berkley, air filters and OEM lines, in the aggregate decreased when compared to the third quarter of 2011, due primarily to a change in business strategy at one of its customers. Further, third quarter 2012 Automotive product revenue compared to revenue in the same period a year ago declined due primarily to sluggishness in the European automobile aftermarket.

The most significant factor contributing to the increase in nine month revenue at Florida Pneumatic is the sales of $\$ 1,336,000$ during the third quarter of 2012 to a second retail customer. Industrial/catalog revenue during the first nine months of 2012 improved $\$ 886,000$ over the same period in 2011. This increase is due in large part to Florida Pneumatic's on-going expansion of its marketing efforts in the industrial/catalog sector. Additionally, during the first nine months of 2012, Other revenue improved slightly, when compared to the same period in the prior year. However, when comparing the first nine months of 2012 and 2011, revenue from its Automotive product line decreased primarily due to sluggishness in the European automobile aftermarket.

Hy-Tech focuses primarily on the industrial sector of the pneumatic tools market. Hy-Tech creates quality replacement parts for pneumatic tools, markets its own value/added line of air tools and distributes a complementary line of sockets ("ATP"). Additionally, Hy-Tech also manufactures and markets a line of products that primarily focus on mining, construction and industrial manufacturing markets ("Hy-Tech Machine").

An analysis of Hy-Tech's revenue for the three and nine-month periods ended September 30, 2012 and 2011 is as follows:

|  | Three months ended September 30, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue | Percent of revenue |  | Revenue | Percent of revenue |  | \$ | \% |
| ATP | \$2,709,000 | 66.7 | \% | \$2,790,000 | 69.6 | \% | \$ (81,000 ) | (2.9 )\% |
| Hy-Tech Machine | 433,000 | 10.7 |  | 514,000 | 12.8 |  | (81,000 ) | (15.8) |
| Major customer | 871,000 | 21.4 |  | 634,000 | 15.8 |  | 237,000 | 37.4 |
| Other | 50,000 | 1.2 |  | 72,000 | 1.8 |  | (22,000 ) | (30.6) |
| Total | \$4,063,000 | 100.0 | \% | \$4,010,000 | 100.0 | \% | \$53,000 | 1.3 \% |


|  | Nine months ended September 30,2012 |  |  |  |  | Increase (decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue | Percent of revenue |  | Revenue | Percent of revenue |  | \$ | \% |
| ATP | \$8,248,000 | 65.5 | \% | \$8,605,000 | 68.8 |  | \$(357,000 ) | (4.1 )\% |
| Hy-Tech Machine | 1,267,000 | 10.1 |  | 1,474,000 | 11.8 |  | (207,000 ) | (14.0) |
| Major customer | 2,773,000 | 22.0 |  | 2,172,000 | 17.4 |  | 601,000 | 27.7 |
| Other | 297,000 | 2.4 |  | 247,000 | 2.0 |  | 50,000 | 20.2 |
| Total | \$ 12,585,000 | 100.0 | \% | \$ 12,498,000 | 100.0 | \% \$ | \$87,000 | 0.7 \% |

Hy-Tech revenue for the third quarter of 2012 grew $1.3 \%$ when compared to the third quarter of 2011. Improved revenue during the third quarter of 2012 from its major customer, compared to the same period in the prior year accounted for the increase. Reductions in revenue from its Hy-Tech Machine, ATP and Other product lines partially offset the increase.

Hy-Tech's revenue for the nine-month period ended September 30, 2012 is $\$ 87,000$ greater than the same period in 2011. Specifically, during the nine-month period ended September 30, 2012, revenue from its major customer improved $\$ 601,000$ when compared to the same period in the prior year. However, when comparing the nine-month periods ended September 30, 2012 and 2011, revenue from its ATP and Hy-Tech Machine product lines decreased an aggregate of $\$ 564,000$. The decline in ATP revenue was due in part to a large order for sockets in 2011, which did not repeat in 2012. The decline in Hy-Tech Machine revenue is due in large part to our decision to allocate labor and overhead to the manufacturing for and servicing of its major customer.

## Hardware

Our Hardware segment, which currently consists of only Nationwide, generates revenue from the sale of fencing and gate hardware, kitchen and bath accessories, OEM products and patio hardware.

An analysis of Nationwide's revenue for the three and nine-month periods ended September 30, 2012 and 2011 is as follows:

|  | Three months ended September 30,2012 |  |  |  |  | Increase (decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue | Percent of revenue |  | Revenue | Percent of revenue |  | \$ | \% |
| Fence and gate hardware | \$3,005,000 | 70.0 | \% | \$2,545,000 | 65.8 | \% | \$ 460,000 | 18.1 \% |
| Kitchen and bath | 638,000 | 14.8 |  | 685,000 | 17.7 |  | (47,000 | (6.9 ) |
| OEM | 396,000 | 9.2 |  | 420,000 | 10.9 |  | (24,000 | (5.7) |
| Patio | 256,000 | 6.0 |  | 218,000 | 5.6 |  | 38,000 | 17.4 |
| Total | \$4,295,000 | 100.0 | \% | \$3,868,000 | 100.0 | \% | \$ 427,000 | 11.0 \% |

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|  | Nine months ended September 30,2012 |  |  |  |  | Increase (decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue | Percent of revenue |  | Revenue | Percent of revenue |  | \$ | \% |
| Fence and gate hardware | \$ 10,204,000 | 70.4 | \% | \$8,270,000 | 67.2 | \% | \$ 1,934,000 | 23.4\% |
| Kitchen and bath | 2,181,000 | 15.0 |  | 2,056,000 | 16.7 |  | 125,000 | 6.1 |
| OEM | 1,235,000 | 8.5 |  | 1,295,000 | 10.5 |  | (60,000 | (4.6) |
| Patio | 888,000 | 6.1 |  | 685,000 | 5.6 |  | 203,000 | 29.6 |
| Total | \$14,508,000 | 100.0 |  | \$ 12,306,000 | 100.0 |  | \$2,202,000 | 17.9 |

Nationwide's third quarter of 2012 revenue increased $11.0 \%$ when compared to the third quarter of 2011. Fence and gate hardware sales continues to be the strength behind its growth, generating an $18.1 \%$ increase when comparing the three-month periods ended September 30, 2012 and 2011. This improvement is due primarily to the introduction of new products, as well as to expanded marketing efforts, which effectively has increased the size of its customer base. Nationwide intends to continue its current growth strategy, which is to develop new products and accessories, as well as to continue to expand its national market campaign. Nationwide also had revenue growth from its Patio product line. The increase in patio revenue is due in part to increased activity in the sale of foreclosed housing occurring in Florida. Third quarter of 2012 OEM revenue decreased when compared to the same three-month period in 2011, due primarily to significant pricing pressure along with a dwindling market and other factors. As such, we continue to place less emphasis on this product line. As fence and gate hardware continue to be the primary contributor to Nationwide's revenue growth, we will continue to focus our attention on new product development and market expansion of this product line.

Nationwide's revenue for the nine-month period ended September 30, 2012 increased $17.9 \%$ when compared to the same period in the prior year. Nearly $88 \%$ of this revenue growth was generated from its fence and gate hardware product line, which is due primarily to the introduction of new products, as well as to expanded marketing efforts, which effectively has increased the size of its customer base. When comparing the nine-month periods ended September 30, 2012 and 2011, Nationwide increased its kitchen and bath product line revenue. Contributing factors to this growth is the enhanced product line, which consists of a newer, higher quality suite of products, as well as slight improvement within the manufactured housing market. Patio revenue for the first nine months of 2012 increased when compared to the same period in 2011, due primarily to an increase in the sale of foreclosed housing, which tend to require repair / replacement of patio enclosures. With respect to its OEM product line, revenue continued to decline primarily to significant pricing pressure along with a dwindling market and other factors.

## Gross Margins / Profits

|  | ThreemonthsendedSeptember 30, |  | Increase (decrease) |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | Amount |  | $\%$ |
| Tools | $\$ 4,355,000$ | $\$ 3,901,000$ | $\$ 454,000$ | $11.6 \%$ |  |
| As percent of respective revenue | 32.7 | $\%$ | 34.9 | $\%$ | $(2.2)$ pts. |
| Hardware | $\$ 1,682,000$ |  | $\$ 1,468,000$ | $\$ 214,000$ | $14.6 \%$ |

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| As percent of respective revenue | 39.2 | $\%$ | 38.0 | $\%$ | 1.2 | pts. |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated | $\$ 6,037,000$ |  | $\$ 5,369,000$ |  | $\$ 668,000$ | $12.4 \%$ |
| As percent of respective revenue | 34.3 | $\%$ | 35.7 | $\%$ | $(1.4)$ | pts. |


|  | NinemonthsendedSeptember 30, |  |  | Increase (decrease) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | Amount |  | \% |
| Tools | \$ 11,753,000 |  | \$ 11,149,000 |  | \$604,000 |  | 5.4 \% |
| As percent of respective revenue | 36.0 | \% | 36.7 | \% | (0.7) | pts. |  |
| Hardware | \$ 5,572,000 |  | \$ 4,823,000 |  | \$749,000 |  | 15.5\% |
| As percent of respective revenue | 38.4 | \% | 39.2 | \% | (0.8) | pts. |  |
| Consolidated | \$ 17,325,000 |  | \$ 15,972,000 |  | \$1,353,000 |  | 8.5 \% |
| As percent of respective revenue | 36.7 | \% | 37.4 | \% | (0.7) | pts. |  |

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## Tools

|  | Three months ended September 30, |  |  |  | Increase (decrease) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | Amount |  | \% |
| Florida Pneumatic | \$ 2,660,000 |  | \$ 2,201,000 |  | \$459,000 |  | 20.9\% |
| As a percentage of respective revenue | 28.7 | \% | 30.7 | \% | (2.0) | pts. |  |
| Hy-Tech | \$ 1,695,000 |  | \$ 1,700,000 |  | \$(5,000 | ) | (0.3)\% |
| As a percentage of respective revenue | 41.7 | \% | 42.4 | \% | (0.7) | pts. |  |
| Total Tools | \$ 4,355,000 |  | \$ 3,901,000 |  | \$454,000 |  | 11.6\% |
| As a percentage of respective revenue | 32.7 | \% | 34.9 | \% | (2.2) | pts. |  |


|  | Nine months ended September 30 |  |  | Increase (decrease) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |  | Amount |  | \% |
| Florida Pneumatic | \$ 6,463,000 |  | \$ 5,971,000 |  | \$492,000 |  | 8.2\% |
| As a percentage of respective revenue | 32.2 | \% | 33.4 | \% | (1.2) | pts. |  |
| Hy-Tech | \$ 5,290,000 |  | \$ 5,178,000 |  | \$ 112,000 |  | 2.2 \% |
| As a percentage of respective revenue | 42.0 | \% | 41.4 | \% | 0.6 | pts. |  |
| Total Tools | \$ 11,753,000 |  | \$ 11,149,000 |  | \$604,000 |  | $5.4 \%$ |
| As a percentage of respective revenue | 36.0 | \% | 36.7 | \% | (0.7) | pts. |  |

When comparing the third quarters of 2012 and 2011, gross margins generated by our Tools segment decreased 2.2 percentage points. However, as the result of improved revenue, gross profit increased $\$ 454,000$. Specifically, gross margins at Florida Pneumatic decreased due primarily to the greater increase in its retail revenue, which generally provides lower margins than its other product lines. When comparing the three-month periods ended September 30, 2012 and 2011, Hy-Tech's gross margin and gross profit declined slightly, mostly due to product mix.

When comparing the nine-month periods ended September 30, 2012 and 2011, gross margins generated by our Tools segment decreased 0.7 percentage points, with gross profit increasing $\$ 604,000$. Florida Pneumatic's gross margin for the first nine months of 2012 decreased when compared to the same period in 2011, primarily due to the impact of the increase in the lower gross margin retail sales on its overall gross margin. However, during the nine-month period ended September 30, 2012, as the result of the increase in revenue, its gross profit improved by $\$ 492,000$, compared to the same period a year ago. For the nine-month period ended September 30, 2012, Hy-Tech increased its gross margin and gross profit primarily through product mix, as well as through improved cost of manufacturing.

## Hardware

Gross margin during the third quarter of 2012 at Nationwide, increased 1.2 percentage points, compared to the same period in 2011. The slight increase this quarter is due primarily to improved burden absorption. However, Nationwide continues to incur increases in overseas raw material costs, such as aluminum, copper and magnets, as well as increased overseas labor costs. With improved revenue in the third quarter of 2012, and the modest improvement in gross margin, Nationwide increased its gross profit by $\$ 214,000$ when compared to the same period in 2011 . We believe it is likely that Nationwide's costs of inventory will to continue to increase through the remainder of 2012.

During the nine-month period ended September 30, 2012, gross margin at Nationwide declined 0.8 percentage points. The most significant factor contributing to the slight decline in Nationwide's nine month gross margin were increases in overseas raw material costs, such as aluminum and copper magnets, as well as increased labor costs. However, as the result of an increase in Nationwide's year-to-date revenue of $\$ 2,202,000$, compared to the same period a year ago, its gross profit improved $\$ 749,000$.

## Selling and general and administrative expenses

Selling, general and administrative expenses ("SG\&A") include salaries and related costs, commissions, travel, administrative facilities, communications costs and promotional expenses for our direct sales and marketing staff, administrative and executive salaries and related benefits, legal, accounting and other professional fees, general corporate overhead and certain engineering expenses.

Our SG\&A during the third quarter of 2012 was $\$ 4,657,000$, compared to $\$ 4,581,000$ for the same three-month period in 2011. Stated as a percentage of revenue, SG\&A for the three-month period ended September 30, 2012 was $26.4 \%$, down from $30.4 \%$ during the same period in the prior year. Significant line items include: (i) an increase of \$220,000 in compensation, which is comprised of base salaries and wages, performance-based bonus incentives as well as associated payroll taxes and employee benefits and (ii) certain variable expenses, which include commissions, freight out, warranty, advertising and promotional costs and travel and entertainment costs, increased an aggregate amount of $\$ 121,000$. The increases noted above were partially offset by reductions in corporate overhead of $\$ 165,000$, which includes such things as legal, accounting, insurance and other corporate professional service fees of $\$ 165,000$, as well as depreciation and amortization of $\$ 54,000$.

Our SG\&A for the nine-month period ended September 30, 2012 was $\$ 14,093,000$, compared to $\$ 13,458,000$ incurred during the same period in 2011. Stated as a percentage of revenue, our SG\&A for the first nine months of 2012 was $29.9 \%$, compared to $31.5 \%$ during the same period in the prior year. As the result of increased revenue, our variable expenses, which include commissions, freight out, warranty, advertising and promotional costs and travel and entertainment costs, increased an aggregate amount of $\$ 111,000$. Compensation, which includes wages, associated payroll taxes and employee benefits and performance-based bonus incentives, which are driven primarily by net earnings, increased $\$ 609,000$. Additionally, during the second quarter of 2012, we recorded a charge of $\$ 166,000$ for estimated potential penalties and related fees and expenses in connection with unpaid import duty relating to certain products imported by Florida Pneumatic during the period January 1, 2009 through June 19, 2012. The increases were partially offset by reductions in corporate overhead, which includes such things as legal, accounting, insurance and other corporate professional service fees of $\$ 165,000$ and a decrease of $\$ 57,000$ in rent and utilities, due in part to a new lease agreement covering our corporate offices in New York.

## Interest

The tables below provide an analysis of our interest expense for the three and nine-month periods ended September 30, 2012 and 2011:

Three months ended
September 30,

|  | 2012 | 2011 | Increase <br> (decrease) |
| :--- | :--- | :--- | :--- |
| Short-term borrowings | $\$ 47,000$ | $\$ 61,000$ | $\$(14,000)$ |
| Term loans, including Capex | 78,000 | 89,000 | $(11,000)$ |
| Subordinated loans | 1,000 | 21,000 | $(20,000)$ |
| Other | - | $(1,000$ | 1,000 |
| Total | $\$ 126,000$ | $\$ 170,000$ | $\$(44,000)$ |


|  | Nine months ended <br> September 30, |  |  |
| :--- | :--- | :--- | :--- |
|  | 2012 | 2011 | Increase <br> (decrease) |
|  | $\left.\begin{array}{llll}\text { Short-term borrowings } & \$ 43,000 & \$ 249,000 & \$(106,000) \\ \text { Term loans, including Capex } & 247,000 & 269,000 & (22,000\end{array}\right)$ |  |  |
| Subordinated loans | 11,000 | 72,000 | $(61,000)$ |
| Other | - | $(1,000$ | 1,000 |
|  |  |  |  |
| Total | $\$ 401,000$ | $\$ 589,000$ | $\$(188,000)$ |

Our net interest expense during the third quarter of 2012 was $\$ 44,000$ lower than the same three-month period in the prior year. The average balance of short-term borrowings during the third quarter of 2012 was $\$ 5,438,000$, compared to $\$ 6,702,000$ during the same three-month period in 2011 . As a result, interest expense attributable to short-term borrowing decreased $\$ 14,000$. Included in the Term Loans interest expense is interest attributable to our Capex loans. The reduction of $\$ 11,000$ consists of lower interest on the Term Loan of $\$ 16,000$ offset by interest expense incurred in 2012 on our Capex loans of $\$ 5,000$. In 2011, we repaid the balance owed to the sellers of Hy-Tech; as a result, there was no interest expense attributable to this debt during the third quarter of 2012, compared to $\$ 11,000$ in the third quarter of 2011. Further, during 2011 we repaid $\$ 500,000$ of the Subordinated Loans (see Liquidity and Capital Resources below).

In July 2012 we repaid the remaining $\$ 250,000$ of Subordinated Loans. The repayment of these Subordinated Loans reduced our third quarter of 2012 interest expense to $\$ 1,000$, compared to interest of $\$ 10,000$ incurred in the third quarter of 2011.

Interest expense for the nine-month period ended September 30, 2012 decreased $\$ 188,000$, compared to the same period in 2011. The most significant item contributing to the reduction in interest expense was the reduction in our short-term revolver borrowings during the comparative periods. The average balance of short-term borrowings during the first nine months of 2012 was $\$ 6,065,000$, compared to $\$ 8,375,000$ during the same period in 2011 . As a result, interest expense attributable to short-term borrowing decreased $\$ 106,000$. Included in the Term Loans interest expense is interest attributable to our Capex loans. The reduction of $\$ 22,000$ consists of lower interest on the Term Loan of $\$ 32,000$ offset by interest expense incurred in 2012 on our Capex loans of $\$ 10,000$. In 2011, we repaid the balance owed to the sellers of Hy-Tech; as a result, there was no interest expense attributable to this debt during the nine-month period ended September 30, 2012, compared to $\$ 34,000$ in the same period in the prior year. Further, during 2011 we repaid $\$ 500,000$ of the Subordinated Loans (see Liquidity and Capital Resources below). In July 2012 we repaid the remaining $\$ 250,000$ of Subordinated Loans. The repayment of these Subordinated Loans reduced interest expense incurred during the first nine months of 2012 to $\$ 11,000$, compared to interest of $\$ 38,000$ incurred in the same period in 2011.

## Income Taxes

Based on our profitability for the year ended December 31, 2011 and for the nine-month period ended September 30, 2012 as well as our projected future sources of taxable income, we believe it is appropriate at this time to reduce the valuation allowance applied to our deferred tax assets. Therefore, as of September 30, 2012, we reduced our estimated valuation allowance on our deferred tax assets, which gave rise to income tax benefits of $\$ 2,302,000$ and $\$ 2,252,000$, respectively, for the three and nine-month periods ended September 30, 2012. As a result, our effective tax rates for the three and nine-month period ended September 30, 2012 are not directly correlated to the amount of our pretax income and are not comparable to the effective tax rate for the same periods in the prior year. We still maintain a full valuation allowance on certain state deferred tax assets.

## LIOUIDITY AND CAPITAL RESOURCES

Our cash flows from operations can be somewhat cyclical, typically with the greatest demand for cash in the first and fourth quarters. We monitor various financial metrics, such as average days sales outstanding, inventory turns, estimated future purchasing requirements and capital expenditures, to project liquidity needs and evaluate return on assets employed.

We gauge our liquidity and financial stability by various measurements, some of which are shown in the following table:

September 30, 2012 December 31, 2011
Working Capital of continuing operations Current Ratio of continuing operations Shareholders' Equity
\$ 17,844,000
2.26 to 1.0
\$ 34,667,000
\$ 14,070,000
2.15 to 1.0
\$ 29,155,000

The Credit Agreement, ("Credit Agreement") with Capital One Leverage Finance Corporation, as agent ("COLF") entered into in October 2010, has a three year term, with maximum borrowings of $\$ 22,000,000$ at that time. The Credit Agreement provides for a Revolving Credit Facility ("Revolver") with a maximum borrowing of $\$ 15,910,000$. At September 30, 2012 and December 31, 2011, the balances owing on the Revolver were $\$ 5,603,000$ and $\$ 5,648,000$, respectively. Direct borrowings under the Revolver are secured by our accounts receivable, mortgages on our real property located in Cranberry, PA, Jupiter, FL and Tampa, FL, inventory and equipment, and are cross-guaranteed by certain of ours subsidiaries. Revolver borrowings bear interest at LIBOR (London InterBank Offered Rate) or the Base Rate, as defined in the Credit Agreement, plus the currently applicable margin rates. Beginning April 1, 2011, the loan margins applicable to borrowings on the Revolver are determined based upon the computation of total debt divided by earnings before interest, taxes, depreciation and amortization ("EBITDA").

On November 21, 2011, we and COLF entered into the Second Amendment to Credit Agreement, (the "Amendment"). The Amendment, among other things: (i) reduced the applicable loan margins for Revolver borrowings by $0.25 \%$ or $0.50 \%$, depending on the applicable leverage ratio; (ii) increased the maximum aggregate amount of permitted Capital Expenditures (as defined in the Loan Agreement) for 2012 and 2013 from an aggregate of $\$ 1,000,000$ to an aggregate of $\$ 2,500,000$ and (iii) established a $\$ 2,500,000$ Capital Expenditure loan commitment by COLF, pursuant to which COLF may make one or more Capex Loans (as defined in the Amendment) (each, a "Capex Term Loan") to us under the terms set forth in the Amendment. As such, pursuant to the Amendment, the total commitment by COLF for the Credit Agreement increased from $\$ 22,000,000$ to $\$ 24,500,000$. Further, as a result of this Amendment, the applicable loan margins range from $2.50 \%$ to $3.50 \%$ for borrowings at LIBOR and from $1.50 \%$ to $2.50 \%$ for borrowings at the Base Rate. Loan margins added to Revolver borrowings for borrowings at LIBOR and the Base Rate were $2.50 \%$ and $1.50 \%$, respectively, at September 30, 2012 and $2.75 \%$ and $1.75 \%$, respectively, at December 31, 2011.

The Credit Facility also contains a $\$ 6,090,000$ term loan (the "Term Loan"), which is secured by mortgages on the Real Property, accounts receivable, inventory and equipment. The Term Loan amortizes approximately $\$ 34,000$ each month, with a balloon payment at maturity of the Credit Agreement. The balance due on the Term Loan at September 30, 2012 and December 31, 2011 was $\$ 4,712,000$ and $\$ 5,650,000$, respectively. As was required by the terms and conditions of the Credit Agreement, in April 2012 we repaid approximately $\$ 633,000$, which was $25 \%$ of 2011 excess annual cash flow, as defined in the Credit Agreement. Loan margins added to Term Loan borrowings at September 30, 2012 and December 31, 2011 were $5.75 \%$ and $4.75 \%$, respectively, for borrowings at LIBOR and the Base Rate

In accordance with the Amendment, in March 2012 and September 2012, the Company borrowed $\$ 380,000$ and $\$ 519,000$, respectively, as Capex Term Loans. These obligations amortize approximately $\$ 6,000$ and $\$ 9,000$, respectively, each month over a five-year period, with balloon payments at maturity of the Credit Agreement. The balances due on these Capex Term Loans at September 30, 2012 were $\$ 349,000$ and $\$ 519,000$, respectively. Loan margins added to the Capex Term Loans at September 30, 2012 were $3.50 \%$ and $2.50 \%$, for borrowings at LIBOR and the Base Rate, respectively.

In April 2010, as part of an amendment to the Company's prior credit agreement, we were required to obtain subordinated loans of $\$ 750,000$ (the "Subordinated Loans"). These Subordinated Loans had an interest at $8 \%$ per annum. The Subordinated Loans were provided by our Chief Executive Officer ("CEO"), in the amount of $\$ 250,000$, and an unrelated party, in the amount of $\$ 500,000$, each with a maturity date of October 25, 2013. During 2011, in accordance with a subordination agreement with COLF, the principal amount plus accrued interest owed to the unrelated third party was paid in full from excess cash flows, as defined in such subordination agreement. On July 24, 2012, we repaid the $\$ 250,000$ Subordinated Loan plus approximately $\$ 6,000$ of interest, to our CEO.

At September 30, 2012, our cash balance was $\$ 312,000$, compared to $\$ 443,000$ at December 31, 2011. Our total bank debt at September 30, 2012 was $\$ 11,183,000$, compared to $\$ 11,298,000$ at December 31, 2011. Total debt to total book capitalization (total debt divided by total debt plus equity) decreased to $24.4 \%$ at September 30, 2012, from $28.4 \%$ at December 31, 2011.

During the first nine months of 2012, we generated $\$ 1,882,000$ cash from operating activities of continuing operations. Material changes in our operating assets and liabilities during this nine-month period included an increase in accounts receivable of $\$ 4,724,000$, primarily due to the increase in revenue, the impact of which was partially offset by increases in accounts and accrued expenses payable, which aggregated $\$ 2,385,000$. Non-cash charges during the nine-month period ended September 30, 2012, that affected our cash flow aggregated $\$ 1,900,000$. Also affecting our cash flow was a non-cash credit of $\$ 2,358,000$ relating to taxes on income.

Capital spending during the first nine months of 2012 was $\$ 1,736,000$, compared to $\$ 570,000$ during the same period in the prior year. Additionally, we purchased a $\$ 200,000$ product license during the first nine months of 2012.
Capital expenditures for the balance of 2012 are expected to be approximately $\$ 150,000$, some of which may be
financed through our credit facilities or financed through independent third party financial institutions. The remaining 2012 capital expenditures will primarily be for expansion of existing product lines and replacement of equipment.

On July 9, 2012, we received $\$ 300,000$ from our CEO in connection with his exercise of an option to purchase 50,000 shares of the Common Stock at an exercise price of $\$ 6.00$ per share. Additionally, on July 24, 2012, we repaid the $\$ 250,000$ Subordinated Loan payable, plus approximately $\$ 6,000$ of interest, to our CEO.

As of September 30, 2012, we had open purchase orders aggregating approximately $\$ 5.3$ million for inventory to support potential sales to a new retail customer. We believe that should this customer not purchase this inventory, we could sell this merchandise to other customers without incurring unreasonable costs to convert this inventory.

## Significant Customer

We have one customer in our Tools segment that accounted for approximately $29.1 \%$ and $21.6 \%$, respectively, of consolidated revenue for the three and nine-month periods ended September 30, 2012. Our accounts receivable from this customer was $44.8 \%$ and $44.6 \%$, respectively, of consolidated accounts receivable at September 30, 2012 and December 31, 2011. The products we sell to this customer are part of a major brand and we believe the brand has extreme value in today's marketplace. Generally, our revenue from retail customers increases to peak levels during the holiday season shipping period, which is typically August through November. To date, this customer continues, with very minor exceptions, to be current in its payments.

As previously noted, inventory is a component of the collateral against which we are able to borrow funds under the terms of the Revolver. While we hold inventory in our warehouse for this customer, we believe the vast majority of items can be repackaged and sold to other customers without significant additional expense. Since this inventory can be sold to others, we do not believe our ability to borrow funds under the terms of the Revolver would be materially adversely affected in the event this customer is unable to purchase such inventory. At September 30, 2012 and December 31, 2011, we had approximately $\$ 2,090,000$ and $\$ 2,171,000$, respectively, of inventory for this customer.

We believe that, should this customer be unable to make any future payments, it would likely negatively impact our working capital, but would not affect our ability to remain a going concern. We continue to evaluate various means by which we can protect our accounts receivable balance with this customer.

Lastly, we continue to monitor the financial status and creditworthiness of this customer. However, there can be no assurance that COLF will continue to permit borrowings against this customer's eligible accounts receivable or the inventory we hold for this customer.

## OFF-BALANCE SHEET ARRANGEMENTS

In accordance with ASC 810, as of September 30, 2010, we deconsolidated WMC and therefore do not include its financial position in the Company's consolidated condensed financial statements. We believe that neither the Company nor any of its subsidiaries, other than WMC, are legally responsible for any of the liabilities belonging to WMC. Until such time as these obligations have been resolved, either directly with the creditors, discharged by a court of law, or otherwise eliminated, WMC is required to maintain these obligations on its books, which at September 30, 2012 and December 31, 2011 were approximately $\$ 1.3$ million and $\$ 1.4$ million. We will, as required by ASC 810 , re-evaluate the facts and circumstances regarding whether or not we should consolidate WMC at each future reporting period.

## RECENT ACCOUNTING PRONOUNCEMENTS

Management does not believe that any recently issued, but not yet effective accounting standards, if currently adopted would have a material effect on our condensed consolidated financial statements.

# Item 3. Quantitative And Qualitative Disclosures About Market Risk 

Not required.

## Item 4. Controls and Procedures

Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) that are designed to ensure that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. As required by Exchange Act Rule 13a-15(b), as of the end of the period covered by this Quarterly Report, with the participation of our principal executive officer and principal financial officer, we evaluated the effectiveness of our disclosure controls and procedures. Based on this evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective at a reasonable assurance level as of September 30, 2012.

## Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting, identified in connection with the evaluation required by Exchange Act Rule 13a-15(d), that occurred during our most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II - OTHER INFORMATION

## Item <br> 1. <br> Legal Proceedings

There have been no material changes to the legal proceedings disclosure described in our Annual Report on Form 10-K for the year ended December 31, 2011.

## Item

1 A .

## Risk Factors

There were no material changes to the risk factors previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
None.

## Item 3. Defaults Upon Senior Securities

None.

## Item 4. Mine Safety Disclosures

None

## Item 5. Other Information

None.

## Item 6. Exhibits

See "Exhibit Index" immediately following the signature page.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## P\&F INDUSTRIES, INC.

(Registrant)
By/s/ Joseph A. Molino, Jr. Joseph A. Molino, Jr. Chief Financial Officer
Dated: November 14, 2012 (Principal Financial and Chief Accounting Officer)

## EXHIBIT INDEX

The following exhibits are either included in this report or incorporated herein by reference as indicated below:

## Exhibit

## Description of Exhibit

## Number

3.1 By-laws of the Registrant (as amended on September 12, 2012).
10.1 Prepayment Agreement between Richard A. Horowitz and the Registrant, dated July 24, 2012 (Incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K dated July 24, 2012).
31.1 Certification of Richard A. Horowitz, Principal Executive Officer of the Registrant, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2

Certification of Joseph A. Molino, Jr., Principal Financial Officer of the Registrant, pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of Richard A. Horowitz, Principal Executive Officer of the Registrant, Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2 Certification of Joseph A. Molino, Jr., Principal Financial Officer of the Registrant, Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101 *Interactive Data

* Attached as Exhibit 101 are the following, each formatted in Extensible Business Reporting Language ("XBRL"): (i) Consolidated Condensed Balance Sheets; (ii) Consolidated Condensed Statements of Income; (iii) Consolidated Condensed Statements of Shareholders' Equity; (iv) Consolidated Condensed Statements of Cash Flows; and (v) Notes to Consolidated Condensed Financial Statements.

A copy of any of the foregoing exhibits to this Quarterly Report on Form 10-Q may be obtained, upon payment of the Registrant's reasonable expenses in furnishing such exhibit, by writing to P\&F Industries, Inc., 445 Broadhollow Road, Suite 100, Melville New York 11747, Attention: Corporate Secretary.


[^0]:    - Whether the Company has the power to direct the activities of the VIE that most significantly impact the entity's economic performance; and

