

AVIALL INC  
Form 10-Q  
November 03, 2004

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

\_\_\_\_\_  
**FORM 10-Q**  
\_\_\_\_\_

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2004

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-12380

\_\_\_\_\_

**AVIALL, INC.**

(Exact name of registrant as specified in its charter)

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|   |  |
|---|--|
| <b>Delaware</b><br>(State or other jurisdiction of<br>incorporation or organization)                  | <b>65-0433083</b><br>(I.R.S. Employer<br>Identification No.) |
| <b>2750 Regent Boulevard</b><br><b>DFW Airport, Texas</b><br>(Address of principal executive offices) | <b>75261-9048</b><br>(Zip Code)                              |
| <b>(972) 586-1000</b><br>(Registrant's telephone number, including area code)                         |  |

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of common stock, par value \$0.01 per share, outstanding at October 25, 2004 was 32,482,240.

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## PART I - FINANCIAL INFORMATION

## Item 1: Financial Statements

## AVIALL, INC

## CONSOLIDATED STATEMENTS OF OPERATIONS

(Dollars in Thousands, Except Share Data)

(Unaudited)

|  | <i>Three Months Ended September 30,</i> |             | <i>Nine Months Ended September 30,</i> |             |
|--|---|-------------|--|-------------|
|  | <i>2004</i>                             | <i>2003</i> | <i>2004</i>                            | <i>2003</i> |
| Net sales  | \$ 294,707                              | 249,449     | 892,287                                | 751,787     |
| Cost of sales  | 247,772                                 | 207,938     | 748,110                                | 625,549     |
| Gross profit   | 46,935                                  | 41,511      | 144,177                                | 126,238     |
| Selling and administrative expenses                            | 28,784                                  | 25,041      | 86,036                                 | 74,399      |
| Impairment loss  |   |             |  | 1,707       |
| Operating income   | 18,151                                  | 16,470      | 58,141                                 | 50,132      |
| Loss on extinguishment of debt                                 |   |             |  | 17,315      |
| Interest expense   | 4,169                                   | 4,938       | 12,721                                 | 16,410      |
| Earnings before income taxes                                   | 13,982                                  | 11,532      | 45,420                                 | 16,407      |
| Provision for income taxes                                     | 3,961                                   | 3,366       | 11,957                                 | 5,035       |
| Net earnings   | 10,021                                  | 8,166       | 33,463                                 | 11,372      |
| Less preferred stock dividends                                 |   |             |  | (2,016)     |
| Less noncash reduction for conversion of preferred stock       |   |             |  | (24,335)    |
| Net earnings (loss) applicable to common shares                | \$ 10,021                               | 8,166       | 33,463                                 | (14,979)    |
| Basic net earnings (loss) per share                            | \$ 0.31                                 | 0.26        | 1.05                                   | (0.70)      |
| Weighted average common shares                                 | 32,105,401                              | 31,095,455  | 31,913,426                             | 24,105,082  |
| Diluted net earnings (loss) per share                          | \$ 0.30                                 | 0.25        | 1.00                                   | (0.70)      |
| Weighted average common and potentially dilutive common shares | 33,820,849                              | 32,524,974  | 33,516,655                             | 30,626,755  |

See accompanying notes to consolidated financial statements.

## AVIALL, INC.

## CONSOLIDATED BALANCE SHEETS

(Dollars in Thousands, Except Share Data)

(Unaudited)

|   | <i>September 30,</i> | <i>December 31,</i> |
|---|----------------------|---------------------|
|   | <i>2004</i>          | <i>2003</i>         |
|   | <u>          </u>    | <u>          </u>   |
| <b>Assets</b>   |                      |                     |
| Current assets:   |                      |                     |
| Cash and cash equivalents   | \$ 64,029            | 23,424              |
| Receivables   | 155,142              | 139,279             |
| Inventories   | 294,109              | 327,860             |
| Prepaid expenses and other current assets   | 3,636                | 2,501               |
| Deferred income taxes   | 19,075               | 19,075              |
|   | <u>          </u>    | <u>          </u>   |
| Total current assets  | 535,991              | 512,139             |
|   | <u>          </u>    | <u>          </u>   |
| Property and equipment  | 32,373               | 32,029              |
| Goodwill  | 46,843               | 46,843              |
| Intangible assets   | 47,929               | 51,908              |
| Deferred income taxes   | 26,415               | 35,749              |
| Other assets  | 12,206               | 12,524              |
|   | <u>          </u>    | <u>          </u>   |
| Total assets  | \$ 701,757           | 691,192             |
|   | <u>          </u>    | <u>          </u>   |
| <b>Liabilities and Shareholders' Equity</b>   |                      |                     |
| Current liabilities:  |                      |                     |
| Current portion of long-term debt   | \$ 1,888             | 3,293               |
| Revolving line of credit  |                      | 509                 |
| Accounts payable  | 112,338              | 138,437             |
| Accrued expenses  | 38,832               | 39,567              |
|   | <u>          </u>    | <u>          </u>   |
| Total current liabilities   | 153,058              | 181,806             |
|   | <u>          </u>    | <u>          </u>   |
| Long-term debt  | 202,598              | 203,411             |
| Other liabilities   | 8,327                | 5,891               |
| Commitments and contingencies   |                      |                     |
| Shareholders' equity:   |                      |                     |
| Common stock (\$0.01 par value per share, 80,000,000 shares authorized; 34,517,364 shares and 33,950,107 shares issued at September 30, 2004 and December 31, 2003, respectively) | 345                  | 339                 |
| Additional paid-in-capital  | 443,089              | 439,080             |
| Accumulated deficit   | (71,836)             | (105,299)           |
| Treasury stock, at cost (2,035,124 shares and 2,012,743 shares at September 30, 2004 and December 31, 2003, respectively)   | (28,218)             | (27,867)            |
| Unearned compensation - restricted stock  | (956)                | (1,519)             |
| Accumulated other comprehensive loss  | (4,650)              | (4,650)             |
|   | <u>          </u>    | <u>          </u>   |
| Total shareholders' equity  | 337,774              | 300,084             |
|   | <u>          </u>    | <u>          </u>   |
| Total liabilities and shareholders' equity  | \$ 701,757           | 691,192             |



*See accompanying notes to consolidated financial statements.*

## AVIALL, INC.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in Thousands)

(Unaudited)

|  | <i>Nine Months Ended September 30,</i> |                 |
|--|--|-----------------|
|  | <u>2004</u>                            | <u>2003</u>     |
| <b><i>Operating activities:</i></b>                    |  |                 |
| Net earnings   | \$ 33,463                              | 11,372          |
| Loss on extinguishment of debt                         |  | 17,315          |
| Impairment loss  |  | 1,707           |
| Depreciation and amortization                          | 13,200                                 | 13,747          |
| Deferred income taxes                                  | 9,702                                  | 3,299           |
| Paid-in-kind interest                                  |  | 405             |
| Compensation expense on restricted stock awards        | 510                                    | 474             |
| Changes in:  |  |                 |
| Receivables  | (15,863)                               | (12,580)        |
| Inventories  | 33,751                                 | 44,874          |
| Accounts payable                                       | 10,440                                 | 12,899          |
| Accrued expenses                                       | (735)                                  | (1,372)         |
| Other, net   | 982                                    | (2,701)         |
| Net cash provided by operating activities              | <u>85,450</u>                          | <u>89,439</u>   |
| <b><i>Investing activities:</i></b>                    |  |                 |
| Capital expenditures                                   | (6,866)                                | (6,143)         |
| Purchase of distribution rights                        | (1,339)                                | (7,200)         |
| Sales of property, plant and equipment                 | 113                                    |                 |
| Net cash used for investing activities                 | <u>(8,092)</u>                         | <u>(13,343)</u> |
| <b><i>Financing activities:</i></b>                    |  |                 |
| Cash overdrafts  | (36,539)                               | (18,933)        |
| Issuance of common stock                               | 4,069                                  | 854             |
| Debt repaid  | (2,671)                                | (83,810)        |
| Debt issuance cost paid                                | (752)                                  | (7,818)         |
| Net change in revolving credit facility                | (509)                                  | (140,301)       |
| Purchase of treasury stock                             | (351)                                  |                 |
| Debt proceeds  |  | 200,078         |
| Other  |  | (1)             |
| Net cash used for financing activities                 | <u>(36,753)</u>                        | <u>(49,931)</u> |
| Change in cash and cash equivalents                    | 40,605                                 | 26,165          |
| Cash and cash equivalents, beginning of period         | 23,424                                 | 4,997           |
| Cash and cash equivalents, end of period               | <u>\$ 64,029</u>                       | <u>31,162</u>   |
| <b><i>Cash paid for interest and income taxes:</i></b> |  |                 |

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|              |    |       |       |
|--------------|----|-------|-------|
| Interest     | \$ | 7,831 | 9,770 |
| Income taxes | \$ | 1,420 | 274   |

***Noncash investing and financing activities:***

|  |    |     |        |
|--|----|-----|--------|
| Property and equipment acquired with debt  | \$ | 121 | 1,224  |
| Conversion of redeemable preferred stock into common stock                             | \$ |     | 46,385 |
| Noncash reduction in retained earnings due to conversion of redeemable preferred stock | \$ |     | 24,335 |
| Dividends on redeemable preferred stock  | \$ |     | 2,015  |

*See accompanying notes to consolidated financial statements.*

## AVIALL, INC.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## NOTE 1 - BASIS OF PRESENTATION

The accompanying unaudited financial statements have been prepared in accordance with generally accepted accounting principles, or GAAP, for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these financial statements do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting only of normal recurring adjustments) considered necessary for a fair presentation have been included. Operating results for the three- and nine-month periods ended September 30, 2004 are not necessarily indicative of the results that may be expected for the year ending December 31, 2004. For further information, refer to the consolidated financial statements and footnotes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2003.

## NOTE 2 - STOCK-BASED COMPENSATION

We account for our stock-based compensation plans in accordance with the recognition and measurement principles of Accounting Principles Board Opinion No. 25, or APB 25, Accounting for Stock Issued to Employees, and related interpretations. All options granted under our plans have an exercise price equal to the market value of the underlying common stock on the date of grant. Therefore, no compensation cost related to these plans is included in net earnings. We also make the appropriate disclosures as required by Statement of Financial Accounting Standards No. 123, or SFAS 123, Accounting for Stock-Based Compensation, and Statement of Financial Accounting Standards No. 148, or SFAS 148, Accounting for Stock-Based Compensation - Transition and Disclosure - an Amendment of FAS 123. Awards of restricted stock are valued at the market price of our common stock on the date of grant and recorded as unearned compensation within shareholders' equity. The unearned compensation is amortized to compensation expense over the vesting period of the restricted stock.

The following table illustrates the effect on net earnings and earnings per share, or EPS, if we had applied the fair-value recognition provisions of SFAS 123 to stock-based employee compensation (in thousands, except share data):

*Three Months Ended September 30, Nine Months Ended September 30,*

|   | <u>2004</u> |             | <u>2003</u> |             |
|---|-------------|-------------|-------------|-------------|
|   | <u>2004</u> | <u>2003</u> | <u>2004</u> | <u>2003</u> |
| Net earnings, as reported   | \$ 10,021   | 8,166       | 33,463      | 11,372      |
| Preferred stock dividends   |             |             |             | (2,016)     |
| Noncash reduction for conversion of preferred stock   |             |             |             | (24,335)    |
| Net earning (loss) available for distribution   | 10,021      | 8,166       | 33,463      | (14,979)    |
| Undistributed earnings allocated to participating preferred stockholders  |             |             |             | (1,847)     |
| Net earnings (loss) for purposes of computing basic net EPS   | 10,021      | 8,166       | 33,463      | (16,826)    |
| Deduct: Total stock-based employee compensation expense determined under fair-value-based method for all awards, net of related tax effects | (478)       | (474)       | (1,379)     | (1,069)     |
| Pro forma net earnings (loss) for purposes of computing basic net EPS   | \$ 9,543    | 7,692       | 32,084      | (17,895)    |



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| Earnings (loss) per share: |    |      |      |      |        |
|----------------------------|----|------|------|------|--------|
| Basic - as reported        | \$ | 0.31 | 0.26 | 1.05 | (0.70) |
| Basic - pro forma          | \$ | 0.30 | 0.25 | 1.01 | (0.74) |
| Diluted - as reported      | \$ | 0.30 | 0.25 | 1.00 | (0.70) |
| Diluted - pro forma        | \$ | 0.28 | 0.24 | 0.95 | (0.74) |

**NOTE 3 - NEW ACCOUNTING PRONOUNCEMENTS**

In May 2004, the Financial Accounting Standards Board, or FASB, issued FASB Staff Position No. FAS 106-2, or FSP 106-2, Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003. Beginning in 2006, the Medicare Prescription Drug, Improvement and Modernization Act of 2003, or Medicare Act, introduces a federal subsidy to sponsors of healthcare benefit plans in certain circumstances and a prescription drug benefit to eligible participants under Medicare. FSP 106-2 provides guidance on the accounting for the effects of the Medicare Act. We adopted FSP 106-2 as of July 1, 2004. The adoption of this statement had no effect on our consolidated financial position and results of operations. The accumulated postretirement benefit obligation and net postretirement benefit cost for 2004 do not reflect the effects of the Medicare Act.

**NOTE 4 - SEGMENT INFORMATION**

The following tables present information by operating segment (in thousands):

*Three Months Ended September 30, Nine Months Ended September 30,*

|                                | <u>2004</u>       | <u>2003</u>    | <u>2004</u>    | <u>2003</u>    |
|--------------------------------|-------------------|----------------|----------------|----------------|
| <b>Net Sales</b>               |                   |                |                |                |
| Aviall Services                | \$ 287,592        | 242,464        | 870,886        | 730,778        |
| ILS                            | 7,115             | 6,985          | 21,401         | 21,009         |
| Total net sales                | <u>\$ 294,707</u> | <u>249,449</u> | <u>892,287</u> | <u>751,787</u> |
| <b>Profit</b>                  |                   |                |                |                |
| Aviall Services                | \$ 19,415         | 17,165         | 62,020         | 52,685         |
| ILS                            | 2,475             | 2,703          | 7,726          | 5,773          |
| Reportable segment profit      | <u>21,890</u>     | <u>19,868</u>  | <u>69,746</u>  | <u>58,458</u>  |
| Loss on extinguishment of debt |                   |                |                | (17,315)       |
| Corporate                      | (3,739)           | (3,398)        | (11,605)       | (8,326)        |
| Interest expense               | (4,169)           | (4,938)        | (12,721)       | (16,410)       |
| Earnings before income taxes   | <u>\$ 13,982</u>  | <u>11,532</u>  | <u>45,420</u>  | <u>16,407</u>  |

**NOTE 5 - EARNINGS PER SHARE**

A reconciliation of the numerator and denominator of the basic and diluted net EPS calculations for net earnings follows:

| <i>Numerator (In Thousands)</i>  | <i>Three Months Ended September 30,</i> |             | <i>Nine Months Ended September 30,</i> |             |
|--|---|-------------|--|-------------|
|  | <i>2004</i>                             | <i>2003</i> | <i>2004</i>                            | <i>2003</i> |
| Net earnings   | \$ 10,021                               | 8,166       | 33,463                                 | 11,372      |
| Preferred stock dividends  |   |             |  | (2,016)     |
| Noncash reduction for conversion of preferred stock                                  |   |             |  | (24,335)    |
| Net earnings (loss) available for distribution                                       | 10,021                                  | 8,166       | 33,463                                 | (14,979)    |
| Undistributed earnings allocated to participating preferred stockholders             |   |             |  | (1,847)     |
| Net earnings (loss) for purposes of computing basic net EPS                          | 10,021                                  | 8,166       | 33,463                                 | (16,826)    |
| Preferred stock dividends  |   |             |  | 2,016       |
| Noncash reduction for conversion of preferred stock                                  |   |             |  | 24,335      |
| Undistributed earnings allocated to participating preferred stockholders             |   |             |  | 1,847       |
| Net earnings for purposes of computing diluted net EPS                               | \$ 10,021                               | 8,166       | 33,463                                 | 11,372      |
| <b><i>Denominator</i></b>  |   |             |  |             |
| Weighted average common shares outstanding for purposes of computing basic net EPS   | 32,105,401                              | 31,095,455  | 31,913,426                             | 24,105,082  |
| Effect of dilutive securities:   |   |             |  |             |
| Stock options  | 1,134,910                               | 799,167     | 1,025,573                              | 412,291     |
| Restricted stock rights  | 318,170                                 | 362,124     | 315,308                                | 346,728     |
| Warrants   | 262,368                                 | 268,228     | 262,348                                | 637,077     |
| Convertible redeemable preferred stock   |   |             |  | 5,125,577   |
| Weighted average common shares outstanding for purposes of computing diluted net EPS | 33,820,849                              | 32,524,974  | 33,516,655                             | 30,626,755  |

For the three- and nine-month periods ended September 30, 2004 and the three month period ended September 30, 2003, basic EPS is computed by dividing net earnings by the weighted average number of common shares outstanding during the period. Diluted EPS is computed by dividing net earnings by the weighted average number of common and dilutive potential common shares outstanding during the period.

For the nine month period ended September 30, 2003, basic EPS is computed by allocating net earnings available for distribution to the common and participating preferred shareholders using the two-class method prescribed by Statement of Financial Accounting Standards No. 128, or SFAS 128, Earnings per Share. Net earnings are reduced by dividends to preferred stockholders to arrive at net earnings available for distribution. Net earnings available for distribution are then allocated between the common and participating preferred stockholders based on the weighted average common and preferred shares outstanding, on an as-converted basis. Diluted EPS is computed by dividing net earnings by the weighted average number of common and dilutive potential common shares outstanding during the period.

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Diluted EPS was not dilutive, or lower than basic, for the nine month period ended September 30, 2003 and is therefore presented equal to basic EPS.

**NOTE 6 - INCOME TAXES**

Our income tax expense for the third quarter of 2004 was \$4.0 million, and our effective tax rate was 28.3%. Tax expense for the third quarter of 2004 includes a \$0.2 million net adjustment to our tax reserves and includes an increase in our estimate for Extraterritorial Income, or ETI, exclusion. Our income tax expense for the first nine months of 2004 was \$12.0 million, and our effective tax rate was 26.3%. The provision for income taxes for the nine month period ended September 30, 2004 includes the \$0.2 million net adjustment to our tax reserves and a \$2.8 million benefit from the release of a valuation allowance for certain state tax net operating loss, or NOL, carryforwards. Based on our recent earnings history, it appears more likely than not that a majority of the NOL carryforwards in certain states will be utilized prior to expiration. Without the release of these state tax NOL carryforwards, our provision for taxes for the nine month period ended September 30, 2004 would have been \$14.8 million, and our effective tax rate would have been 32.5%.

**NOTE 7 - PENSION PLANS AND POSTRETIREMENT BENEFITS**

The following table sets forth the components of net pension expense for all our plans (in thousands):

|                                    | <i>Three Months Ended September 30,</i> |             | <i>Nine Months Ended September 30,</i> |              |
|------------------------------------|---|-------------|--|--------------|
|                                    | <i>2004</i>                             | <i>2003</i> | <i>2004</i>                            | <i>2003</i>  |
| Service cost                       | \$ 615                                  | 549         | 1,845                                  | 1,409        |
| Interest cost                      | 969                                     | 939         | 2,907                                  | 2,711        |
| Expected return on plan assets     | (963)                                   | (910)       | (2,889)                                | (2,730)      |
| Transition obligation amortization | 35                                      | 52          | 105                                    | 52           |
| Prior service cost amortization    | 1                                       | 1           | 3                                      | 3            |
| Net loss recognition               | 117                                     | 16          | 351                                    | 48           |
| <b>Net pension expense</b>         | <b>\$ 774</b>                           | <b>647</b>  | <b>2,322</b>                           | <b>1,493</b> |

The following table sets forth the components of net postretirement benefit income for all our plans (in thousands):

|  | <i>Three Months Ended September 30,</i> |             | <i>Nine Months Ended September 30,</i> |             |
|--|---|-------------|--|-------------|
|  | <i>2004</i>                             | <i>2003</i> | <i>2004</i>                            | <i>2003</i> |
| Service cost                             | \$                                      |             |  |             |
| Interest cost                            | 23                                      | 25          | 68                                     | 74          |
| Net amortization and deferral            | (33)                                    | (32)        | (100)                                  | (96)        |
| <b>Net postretirement benefit income</b> | <b>\$ (10)</b>                          | <b>(7)</b>  | <b>(32)</b>                            | <b>(22)</b> |

In the third quarter of 2004, we made a \$6.0 million discretionary contribution related to 2003.

**NOTE 8 - GUARANTOR AND NONGUARANTOR FINANCIAL STATEMENTS**

Our senior unsecured notes, or the Senior Notes, are fully and unconditionally and jointly and severally guaranteed on a senior unsecured basis by each direct and indirect domestic subsidiary of Aviall, Inc., or Aviall, each a guarantor subsidiary. Each guarantor subsidiary is directly or indirectly 100% owned by Aviall. The Senior Notes are not guaranteed by any direct or indirect foreign subsidiary of Aviall, each a nonguarantor subsidiary.

The consolidating financial information presents the consolidating balance sheets as of September 30, 2004 and December 31, 2003, the related statements of operations for the three- and nine-month periods ended September 30, 2004 and 2003 and the statements of cash flows for the nine month periods ended September 30, 2004 and 2003 with separate columns for:

- a) Aviall, the parent;
- b) the guarantor subsidiaries on a combined basis;
- c) the nonguarantor subsidiaries on a combined basis; and
- d) total consolidated amounts.

The information includes elimination entries necessary to consolidate Aviall, the parent, with the guarantor and nonguarantor subsidiaries.

Investments in subsidiaries are accounted for by the parent using the equity method of accounting. The guarantor and nonguarantor subsidiaries are presented on a combined basis. The principal elimination entries eliminate investments in subsidiaries and intercompany balances and transactions. Separate financial statements for the guarantor and nonguarantor subsidiaries are not presented because management believes such financial statements would not be meaningful to investors.

Pursuant to the terms of our senior secured credit facility, or the Credit Facility, no subsidiary of Aviall other than Aviall Services may pay cash dividends to Aviall, other than to fund limited repurchases or redemptions of outstanding securities. In addition, Aviall Services may pay cash dividends to Aviall for the purpose of funding (i) ordinary operating expenses and scheduled debt service and (ii) payments by Aviall of taxes in respect of Aviall and its subsidiaries, up to the amount that would be payable by Aviall Services, on a consolidated basis, if it were the taxpayer. Additionally, the Credit Facility restricts intercompany loans made to Aviall from its direct and indirect subsidiaries, with the exception of intercompany loans made to fund limited repurchases or redemptions of outstanding securities and loans made by Aviall Services to fund required payments under the Senior Notes. The net assets of consolidating subsidiaries subject to these restrictions were \$721.7 million and \$707.4 million at September 30, 2004 and December 31, 2003, respectively.

**CONSOLIDATED STATEMENT OF OPERATIONS**

| <i>(In Thousands)</i>                     | <i>Three Months Ended September 30, 2004</i> |                                   |                                      |                     |                               |
|---|--|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
|   | <i>Parent</i>                                | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> | <i>Consolidated<br/>Total</i> |
| Net sales                                 | \$   | 276,726                           | 34,143                               | (16,162)            | 294,707                       |
| Cost of sales                             |  | 236,308                           | 27,626                               | (16,162)            | 247,772                       |
| Gross profit                              |  | 40,418                            | 6,517                                |                     | 46,935                        |
| Selling and administrative expenses       |  | 26,655                            | 2,129                                |                     | 28,784                        |
| Operating income                          |  | 13,763                            | 4,388                                |                     | 18,151                        |
| Interest expense (income)                 | (4,442)                                      | 8,587                             | 24                                   |                     | 4,169                         |
| Equity in (earnings) loss of subsidiaries | (7,187)                                      | (3,171)                           |                                      | 10,358              |                               |
| Earnings (loss) before income taxes       | 11,629                                       | 8,347                             | 4,364                                | (10,358)            | 13,982                        |
| Provision for income taxes                | 1,608  | 1,160                             | 1,193                                |                     | 3,961                         |
| Net earnings (loss)                       | \$ 10,021                                    | 7,187                             | 3,171                                | (10,358)            | 10,021                        |

**CONSOLIDATED STATEMENT OF OPERATIONS**

| <i>(In Thousands)</i>                     | <i>Nine Months Ended September 30, 2004</i> |                                   |                                      |                     |                               |
|---|---|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
|   | <i>Parent</i>                               | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> | <i>Consolidated<br/>Total</i> |
| Net sales                                 | \$  | 841,148                           | 98,572                               | (47,433)            | 892,287                       |
| Cost of sales                             |   | 715,841                           | 79,702                               | (47,433)            | 748,110                       |
| Gross profit                              |   | 125,307                           | 18,870                               |                     | 144,177                       |
| Selling and administrative expenses       |   | 76,582                            | 9,454                                |                     | 86,036                        |
| Operating income                          |   | 48,725                            | 9,416                                |                     | 58,141                        |
| Interest expense (income)                 | (12,931)                                    | 25,470                            | 182                                  |                     | 12,721                        |
| Equity in (earnings) loss of subsidiaries | (25,213)                                    | (6,694)                           |                                      | 31,907              |                               |
| Earnings (loss) before income taxes       | 38,144                                      | 29,949                            | 9,234                                | (31,907)            | 45,420                        |
| Provision for income taxes                | 4,681                                       | 4,736                             | 2,540                                |                     | 11,957                        |
| Net earnings (loss)                       | \$ 33,463                                   | 25,213                            | 6,694                                | (31,907)            | 33,463                        |



**CONSOLIDATED STATEMENT OF OPERATIONS***Three Months Ended September 30, 2003*

| <i>(In Thousands)</i>                     | <i>Parent</i> | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> | <i>Consolidated<br/>Total</i> |
|---|---------------|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
| Net sales                                 | \$            | 237,347                           | 26,098                               | (13,996)            | 249,449                       |
| Cost of sales                             |               | 200,863                           | 21,071                               | (13,996)            | 207,938                       |
| Gross profit                              |               | 36,484                            | 5,027                                |                     | 41,511                        |
| Selling and administrative expenses       | 8             | 22,004                            | 3,029                                |                     | 25,041                        |
| Impairment loss                           |               |                                   |                                      |                     |                               |
| Operating (expense) income                | (8)           | 14,480                            | 1,998                                |                     | 16,470                        |
| Interest expense (income)                 | (4,466)       | 9,344                             | 60                                   |                     | 4,938                         |
| Equity in (earnings) loss of subsidiaries | (5,322)       | (1,410)                           |                                      | 6,732               |                               |
| Earnings (loss) before income taxes       | 9,780         | 6,546                             | 1,938                                | (6,732)             | 11,532                        |
| Provision for income taxes                | 1,614         | 1,224                             | 528                                  |                     | 3,366                         |
| Net earnings (loss)                       | \$ 8,166      | 5,322                             | 1,410                                | (6,732)             | 8,166                         |

**CONSOLIDATED STATEMENT OF OPERATIONS***Nine Months Ended September 30, 2003*

| <i>(In Thousands)</i>                     | <i>Parent</i> | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> | <i>Consolidated<br/>Total</i> |
|---|---------------|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
| Net sales                                 | \$            | 713,997                           | 77,792                               | (40,002)            | 751,787                       |
| Cost of sales                             |               | 602,395                           | 63,156                               | (40,002)            | 625,549                       |
| Gross profit                              |               | 111,602                           | 14,636                               |                     | 126,238                       |
| Selling and administrative expenses       | 13            | 65,979                            | 8,407                                |                     | 74,399                        |
| Impairment loss                           |               | 1,707                             |                                      |                     | 1,707                         |
| Operating (expense) income                | (13)          | 43,916                            | 6,229                                |                     | 50,132                        |
| Loss on extinguishment of debt            |               | 17,315                            |                                      |                     | 17,315                        |
| Interest expense (income)                 | (15,612)      | 31,703                            | 319                                  |                     | 16,410                        |
| Equity in (earnings) loss of subsidiaries | (1,420)       | (4,419)                           |                                      | 5,839               |                               |
| Earnings (loss) before income taxes       | 17,019        | (683)                             | 5,910                                | (5,839)             | 16,407                        |
| Provision (benefit) for income taxes      | 5,647         | (2,103)                           | 1,491                                |                     | 5,035                         |
| Net earnings (loss)                       | \$ 11,372     | 1,420                             | 4,419                                | (5,839)             | 11,372                        |



**CONSOLIDATED BALANCE SHEET**

|   | <i>September 30, 2004</i> |                                   |                                      |                     |                               |
|---|---------------------------|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
| <i>(In Thousands)</i>                             | <i>Parent</i>             | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> | <i>Consolidated<br/>Total</i> |
| <b>Assets</b>                                     |                           |                                   |                                      |                     |                               |
| Current assets:                                   |                           |                                   |                                      |                     |                               |
| Cash and cash equivalents                         | \$ (24)                   | 55,251                            | 8,802                                |                     | 64,029                        |
| Receivables                                       |                           | 129,952                           | 25,190                               |                     | 155,142                       |
| Inventories                                       |                           | 281,247                           | 12,862                               |                     | 294,109                       |
| Prepaid expenses and other current assets         |                           | 3,476                             | 160                                  |                     | 3,636                         |
| Deferred income taxes                             |                           | 19,036                            | 39                                   |                     | 19,075                        |
| <b>Total current assets</b>                       | <b>(24)</b>               | <b>488,962</b>                    | <b>47,053</b>                        |                     | <b>535,991</b>                |
| Property and equipment                            |                           | 31,762                            | 611                                  |                     | 32,373                        |
| Investment in subsidiaries                        | 768,657                   | 37,487                            |                                      | (806,144)           |                               |
| Intercompany receivables                          |                           | 244,260                           |                                      | (244,260)           |                               |
| Goodwill  |                           | 44,904                            | 1,939                                |                     | 46,843                        |
| Intangible assets                                 |                           | 47,929                            |                                      |                     | 47,929                        |
| Deferred income taxes                             |                           | 26,033                            | 382                                  |                     | 26,415                        |
| Other assets                                      | 6,748                     | 5,456                             | 2                                    |                     | 12,206                        |
| <b>Total assets</b>                               | <b>\$ 775,381</b>         | <b>926,793</b>                    | <b>49,987</b>                        | <b>(1,050,404)</b>  | <b>701,757</b>                |
| <b>Liabilities and Shareholders' Equity</b>       |                           |                                   |                                      |                     |                               |
| Current liabilities:                              |                           |                                   |                                      |                     |                               |
| Current portion of long-term debt                 | \$                        | 1,878                             | 10                                   |                     | 1,888                         |
| Revolving line of credit                          |                           |                                   |                                      |                     |                               |
| Accounts payable                                  | 2                         | 111,276                           | 1,060                                |                     | 112,338                       |
| Accrued expenses                                  | 7,380                     | 25,758                            | 5,694                                |                     | 38,832                        |
| <b>Total current liabilities</b>                  | <b>7,382</b>              | <b>138,912</b>                    | <b>6,764</b>                         |                     | <b>153,058</b>                |
| Long-term debt                                    | 200,000                   | 2,586                             | 12                                   |                     | 202,598                       |
| Intercompany payables                             | 230,225                   |                                   | 14,035                               | (244,260)           |                               |
| Other liabilities                                 |                           | 8,327                             |                                      |                     | 8,327                         |
| Commitments and contingencies                     |                           |                                   |                                      |                     |                               |
| Shareholders' equity                              |                           |                                   |                                      |                     |                               |
| Common stock                                      | 345                       | 33                                | 7,542                                | (7,575)             | 345                           |
| Additional paid-in-capital                        | 443,089                   | 862,358                           | 9,918                                | (872,276)           | 443,089                       |
| Retained earnings (accumulated deficit)           | (71,836)                  | (80,773)                          | 11,716                               | 69,057              | (71,836)                      |
| Treasury stock, at cost                           | (28,218)                  |                                   |                                      |                     | (28,218)                      |
| Unearned compensation - restricted stock          | (956)                     |                                   |                                      |                     | (956)                         |
| Accumulated other comprehensive income            | (4,650)                   | (4,650)                           |                                      | 4,650               | (4,650)                       |
| <b>Total shareholders' equity</b>                 | <b>337,774</b>            | <b>776,968</b>                    | <b>29,176</b>                        | <b>(806,144)</b>    | <b>337,774</b>                |
| <b>Total liabilities and shareholders' equity</b> | <b>\$ 775,381</b>         | <b>926,793</b>                    | <b>49,987</b>                        | <b>(1,050,404)</b>  | <b>701,757</b>                |



## CONSOLIDATED BALANCE SHEET

|   | <i>December 31, 2003</i> |                                   |                                      |                     |                               |
|---|--------------------------|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
| <i>(In Thousands)</i>                             | <i>Parent</i>            | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> | <i>Consolidated<br/>Total</i> |
| <b>Assets</b>                                     |                          |                                   |                                      |                     |                               |
| Current assets:                                   |                          |                                   |                                      |                     |                               |
| Cash and cash equivalents                         | \$                       | 21,187                            | 2,237                                |                     | 23,424                        |
| Receivables                                       |                          | 118,972                           | 20,307                               |                     | 139,279                       |
| Inventories                                       |                          | 315,896                           | 11,964                               |                     | 327,860                       |
| Prepaid expenses and other current assets         |                          | 2,344                             | 157                                  |                     | 2,501                         |
| Deferred income taxes                             |                          | 19,036                            | 39                                   |                     | 19,075                        |
| <b>Total current assets</b>                       |                          | <b>477,435</b>                    | <b>34,704</b>                        |                     | <b>512,139</b>                |
| Property and equipment                            |                          | 31,226                            | 803                                  |                     | 32,029                        |
| Investment in subsidiaries                        | 748,125                  | 30,793                            |                                      | (778,918)           |                               |
| Intercompany receivables                          |                          | 262,513                           |                                      | (262,513)           |                               |
| Goodwill  |                          | 44,904                            | 1,939                                |                     | 46,843                        |
| Intangible assets                                 |                          | 51,908                            |                                      |                     | 51,908                        |
| Deferred income taxes                             |                          | 35,376                            | 373                                  |                     | 35,749                        |
| Other assets                                      | 7,376                    | 5,147                             | 1                                    |                     | 12,524                        |
| <b>Total assets</b>                               | <b>\$ 755,501</b>        | <b>939,302</b>                    | <b>37,820</b>                        | <b>(1,041,431)</b>  | <b>691,192</b>                |
| <b>Liabilities and Shareholders' Equity</b>       |                          |                                   |                                      |                     |                               |
| Current liabilities:                              |                          |                                   |                                      |                     |                               |
| Current portion of long-term debt                 | \$                       | 3,282                             | 11                                   |                     | 3,293                         |
| Revolving line of credit                          |                          |                                   | 509                                  |                     | 509                           |
| Accounts payable                                  | 34                       | 137,548                           | 855                                  |                     | 138,437                       |
| Accrued expenses                                  | 3,567                    | 32,756                            | 3,244                                |                     | 39,567                        |
| <b>Total current liabilities</b>                  | <b>3,601</b>             | <b>173,586</b>                    | <b>4,619</b>                         |                     | <b>181,806</b>                |
| Long-term debt                                    | 200,000                  | 3,391                             | 20                                   |                     | 203,411                       |
| Intercompany payables                             | 251,816                  |                                   | 10,697                               | (262,513)           |                               |
| Other liabilities                                 |                          | 5,891                             |                                      |                     | 5,891                         |
| Commitments and contingencies                     |                          |                                   |                                      |                     |                               |
| Shareholders' equity                              |                          |                                   |                                      |                     |                               |
| Common stock                                      | 339                      | 33                                | 7,542                                | (7,575)             | 339                           |
| Additional paid-in-capital                        | 439,080                  | 862,357                           | 9,918                                | (872,275)           | 439,080                       |
| Retained earnings (accumulated deficit)           | (105,299)                | (101,306)                         | 5,024                                | 96,282              | (105,299)                     |
| Treasury stock, at cost                           | (27,867)                 |                                   |                                      |                     | (27,867)                      |
| Unearned compensation restricted stock            | (1,519)                  |                                   |                                      |                     | (1,519)                       |
| Accumulated other comprehensive income            | (4,650)                  | (4,650)                           |                                      | 4,650               | (4,650)                       |
| <b>Total shareholders' equity</b>                 | <b>300,084</b>           | <b>756,434</b>                    | <b>22,484</b>                        | <b>(778,918)</b>    | <b>300,084</b>                |
| <b>Total liabilities and shareholders' equity</b> | <b>\$ 755,501</b>        | <b>939,302</b>                    | <b>37,820</b>                        | <b>(1,041,431)</b>  | <b>691,192</b>                |



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**CONSOLIDATED STATEMENT OF CASH FLOWS**

*Nine Months Ended September 30, 2004*

| <i>(In Thousands)</i>                                | <i>Parent</i> | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> | <i>Consolidated<br/>Total</i> |
|--|---------------|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
| <b><i>Operating activities:</i></b>                  |               |                                   |                                      |                     |                               |
| Net earnings (loss)                                  | \$ 33,463     | 25,213                            | 6,694                                | (31,907)            | 33,463                        |
| Depreciation and amortization                        | 758           | 12,231                            | 211                                  |                     | 13,200                        |
| Deferred income taxes                                |               | 9,721                             | (19)                                 |                     | 9,702                         |
| Compensation expense on restricted stock awards      | 510           |                                   |                                      |                     | 510                           |
| Changes in:  |               |                                   |                                      |                     |                               |
| Receivables  |               | (10,980)                          | (4,883)                              |                     | (15,863)                      |
| Inventories  |               | 34,649                            | (898)                                |                     | 33,751                        |
| Intercompany receivables and payables                | (21,591)      | 18,253                            | 3,338                                |                     |                               |
| Accounts payable                                     | (34)          | 10,253                            | 221                                  |                     | 10,440                        |
| Accrued expenses                                     | 3,813         | (6,998)                           | 2,450                                |                     | (735)                         |
| Other, net   | 4,680         | (3,702)                           | 4                                    |                     | 982                           |
| Net cash provided by (used for) operating activities | 21,599        | 88,640                            | 7,118                                | (31,907)            | 85,450                        |
| <b><i>Investing activities:</i></b>                  |               |                                   |                                      |                     |                               |
| Capital expenditures                                 |               | (6,846)                           | (20)                                 |                     | (6,866)                       |
| Purchase of distribution rights                      |               | (1,339)                           |                                      |                     | (1,339)                       |
| Investment in subsidiaries                           | (25,213)      | (6,694)                           |                                      | 31,907              |                               |
| Sales of property, plant and equipment               |               | 113                               |                                      |                     | 113                           |
| Net cash provided by (used for) investing activities | (25,213)      | (14,766)                          | (20)                                 | 31,907              | (8,092)                       |
| <b><i>Financing activities:</i></b>                  |               |                                   |                                      |                     |                               |
| Debt issue costs paid                                | (130)         | (622)                             |                                      |                     | (752)                         |
| Issuance of common stock                             | 4,069         |                                   |                                      |                     | 4,069                         |
| Purchase of treasury stock                           | (351)         |                                   |                                      |                     | (351)                         |
| Net change in revolving credit facility              |               |                                   | (509)                                |                     | (509)                         |
| Cash overdrafts                                      | 2             | (36,525)                          | (16)                                 |                     | (36,539)                      |
| Debt repaid  |               | (2,663)                           | (8)                                  |                     | (2,671)                       |
| Net cash provided by (used for) financing activities | 3,590         | (39,810)                          | (533)                                |                     | (36,753)                      |
| Change in cash and cash equivalents                  | (24)          | 34,064                            | 6,565                                |                     | 40,605                        |
| Cash and cash equivalents, beginning of period       |               | 21,187                            | 2,237                                |                     | 23,424                        |
| Cash and cash equivalents, end of period             | \$ (24)       | 55,251                            | 8,802                                |                     | 64,029                        |

**CONSOLIDATED STATEMENT OF CASH FLOWS**

| <i>(In Thousands)</i>                                | <i>Nine Months Ended September 30, 2003</i> |                                   |                                      |                     | <i>Consolidated<br/>Total</i> |
|--|---|-----------------------------------|--------------------------------------|---------------------|-------------------------------|
|  | <i>Parent</i>                               | <i>Guarantor<br/>Subsidiaries</i> | <i>Nonguarantor<br/>Subsidiaries</i> | <i>Eliminations</i> |                               |
| <b><i>Operating activities:</i></b>                  |   |                                   |                                      |                     |                               |
| Net earnings (loss)                                  | \$ 11,372                                   | 1,420                             | 4,419                                | (5,839)             | 11,372                        |
| Loss on extinguishment of debt                       |   | 17,315                            |                                      |                     | 17,315                        |
| Impairment loss                                      |   | 1,707                             |                                      |                     | 1,707                         |
| Depreciation and amortization                        | 243   | 13,355                            | 149                                  |                     | 13,747                        |
| Deferred income taxes                                |   | 3,304                             | (5)                                  |                     | 3,299                         |
| Paid-in-kind interest                                |   | 405                               |                                      |                     | 405                           |
| Compensation expense on restricted stock awards      | 474   |                                   |                                      |                     | 474                           |
| Changes in:  |   |                                   |                                      |                     |                               |
| Receivables  |   | (13,254)                          | 674                                  |                     | (12,580)                      |
| Inventories  |   | 45,109                            | (235)                                |                     | 44,874                        |
| Intercompany receivables and payables                | (213,174)                                   | 218,970                           | (5,796)                              |                     |                               |
| Accounts payable                                     | 74  | 12,750                            | 75                                   |                     | 12,899                        |
| Accrued expenses                                     | 3,800                                       | (6,600)                           | 1,428                                |                     | (1,372)                       |
| Other, net   | 5,545                                       | (8,150)                           | (96)                                 |                     | (2,701)                       |
| Net cash provided by (used for) operating activities | (191,666)                                   | 286,331                           | 613                                  | (5,839)             | 89,439                        |
| <b><i>Investing activities:</i></b>                  |   |                                   |                                      |                     |                               |
| Purchase of distribution rights                      |   | (7,200)                           |                                      |                     | (7,200)                       |
| Capital expenditures                                 |   | (5,495)                           | (648)                                |                     | (6,143)                       |
| Investment in subsidiaries                           | (1,420)                                     | (4,439)                           | 20                                   | 5,839               |                               |
| Sales of property, plant and equipment               |   | 1                                 | (1)                                  |                     |                               |
| Net cash provided by (used for) investing activities | (1,420)                                     | (17,133)                          | (629)                                | 5,839               | (13,343)                      |
| <b><i>Financing activities:</i></b>                  |   |                                   |                                      |                     |                               |
| Debt proceeds  | 200,000                                     | 78                                |                                      |                     | 200,078                       |
| Debt issue costs paid                                | (7,767)                                     | (51)                              |                                      |                     | (7,818)                       |
| Issuance of common stock                             | 854   |                                   |                                      |                     | 854                           |
| Net change in revolving credit facility              |   | (140,301)                         |                                      |                     | (140,301)                     |
| Cash overdrafts                                      |   | (18,932)                          | (1)                                  |                     | (18,933)                      |
| Debt repaid  |   | (83,800)                          | (10)                                 |                     | (83,810)                      |
| Cash dividends paid on redeemable preferred stock    | (1)   |                                   |                                      |                     | (1)                           |
| Net cash provided by (used for) financing activities | 193,086                                     | (243,006)                         | (11)                                 |                     | (49,931)                      |
| Change in cash and cash equivalents                  |   | 26,192                            | (27)                                 |                     | 26,165                        |
| Cash and cash equivalents, beginning of period       |   | 3,330                             | 1,667                                |                     | 4,997                         |
| Cash and cash equivalents, end of period             | \$  | 29,522                            | 1,640                                |                     | 31,162                        |



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**Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations**

*Executive Overview*

We are the largest independent global provider of new parts, supply-chain management and other related value-added services to the aerospace aftermarket. The aerospace aftermarket consists of parts needed for the scheduled and unscheduled maintenance, repair and modification of aircraft already in use but does not include parts used in the construction of new aircraft or engines. We serve this market through our two wholly-owned subsidiaries, Aviall Services, Inc., or Aviall Services, and Inventory Locator Service, LLC, or ILS. Aviall Services provides new parts and related supply-chain management services to the aerospace industry, and ILS operates electronic marketplaces for buying and selling parts, equipment and services for the aerospace, defense and marine industries.

Aviall Services purchases a broad range of new parts, components and supplies from over 200 original equipment manufacturers, including in some cases several business units within such manufacturers, or OEMs, and resells them to over 17,500 government/military, general aviation/corporate and commercial airline customers, including over 290 airlines. Aviall Services also provides value-added services to our customers and suppliers, such as repair and assembly services, supply-chain management services and information-gathering and delivery services.

ILS operates electronic marketplaces for buying and selling parts, equipment and services for the global aerospace, defense and marine industries. With more than 13,000 users in more than 82 countries, ILS's electronic marketplaces contain more than 53 million line items representing over five billion parts for sale. ILS also maintains databases of over 112 million cross-referenced United States, or U.S., government records, allowing users to research manufacturers and prices for specific parts, locate alternate parts, find additional uses and markets for parts and review U.S. government procurement histories.

Our third quarter 2004 net earnings of \$10.0 million or \$0.30 diluted earnings per share increased 22% compared to \$8.2 million net earnings or \$0.25 diluted earnings per share in the third quarter of 2003. Our operating income in the third quarter of 2004 was \$18.2 million, an increase of \$1.7 million or 10% from the same quarter in 2003. These results were driven by Aviall Services' sales across all geographic regions and market sectors, the incremental impact of new Honeywell products added in 2003 and the ongoing growth of military-related parts sales. Sales of products under the Rolls-Royce T56 distribution agreement were \$128.0 million and \$110.4 million in the third quarter of 2004 and 2003, respectively. Aggregate sales of products supplied by Rolls-Royce and Honeywell were \$191.7 million and \$152.6 million in the third quarter of 2004 and 2003, respectively. In addition, while our selling and administrative expense increased \$3.7 million in the third quarter of 2004 compared to the third quarter of 2003, we continue to benefit from leveraging selling and administrative expense as a percentage of sales. Our third quarter 2004 selling and administrative expense as a percentage of sales was 9.8% compared to 10.0% in the third quarter of 2003.

Market conditions have become more challenging during the course of 2004. The combination of record high fuel costs, a slowing of growth in the economies of many regions and the uncertain future being faced by many of our airline customers have combined to make our future performance and opportunities less certain. However, management believes that these conditions also support the need for the services offered by Aviall Services and ILS, which is the principal reason for Aviall's improved results in 2004. We expect these circumstances to support the value of Aviall to its customers and suppliers throughout the regions and markets we serve.

Our future strategy will continue to focus on the acquisition of new long-term supplier contracts as well as adding other traditional supplier relationships, delivering superior customer service and investing in technology and infrastructure to increase supplier and customer efficiencies. We will also continue to evaluate potential strategic acquisitions and changes to our capital structure. We believe our ability to grow at a pace similar to that which we have experienced since 2000 will depend on the award of one or a series of new long-term supplier contracts, the expansion of our traditional supplier base and product offerings and/or completion of a strategic acquisition. The timing and length of the

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process to procure new long-term agreements or relationships or a strategic acquisition is unpredictable. We are currently actively pursuing a number of opportunities for additional growth, including possible significant, new long-term supplier arrangements. No assurance can be given that we will be able to procure any such new arrangements. To the extent we do secure any such relationship, the economies of scale derived from recent contracts may not be indicative of our future results, particularly in the early stages of new contract implementation.

**Critical Accounting Policies**

For a discussion of our critical accounting policies refer to Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies included in our Annual Report on Form 10-K for the year ended December 31, 2003. There have been no material changes to the critical accounting policies discussed in our Annual Report on Form 10-K for the year ended December 31, 2003.

**Results of Operations-Three Months Ended September 30, 2004 Compared to Three Months Ended September 30, 2003**

**Net Sales.** Net sales for Aviall Services were \$287.6 million, an increase of \$45.1 million or 18.6% from the \$242.5 million recorded in the third quarter of 2003.

Sales for Aviall Services improved in each of its geographic regions and in all market sectors (amounts in millions):

|                            | <i>Amount</i>      | <i>Percentage</i> |
|----------------------------|--------------------|-------------------|
|                            | <i>of Increase</i> | <i>Increase</i>   |
|                            | <u>          </u>  | <u>          </u> |
| <b>Geographic region:</b>  |                    |                   |
| Americas                   | \$ 32.9            | 16.2%             |
| Asia-Pacific               | \$ 6.4             | 28.2%             |
| Europe                     | \$ 5.8             | 35.6%             |
| <b>Market sector:</b>      |                    |                   |
| Government/Military        | \$ 20.0            | 15.9%             |
| Commercial Airline         | \$ 16.5            | 31.9%             |
| General Aviation/Corporate | \$ 8.6             | 13.3%             |

Sales in the general aviation/corporate sector increased primarily as the overall market strengthened. Sales in the commercial airline sector increased due primarily to stronger sales volumes in the sector as well as the addition of a new Honeywell lighting product line. Sales in the government/military sector increased primarily due to the ongoing growth of military-related parts under the Rolls-Royce T-56, or RR T56, distribution agreement. Sales of RR T56 products were \$128.0 million in the third quarter of 2004 and \$110.4 million in the third quarter of 2003. Aggregate sales of products supplied by Rolls-Royce and Honeywell were \$191.7 million and \$152.6 million in the third quarter of 2004 and 2003, respectively.

Net sales for ILS were \$7.1 million, an increase of \$0.1 million or 1.4% from the \$7.0 million recorded in the third quarter of 2003.

**Gross Profit.** Gross profit of \$46.9 million increased \$5.4 million or 13.1% in the third quarter of 2004 compared to \$41.5 million in the third quarter of 2003. Gross profit as a percentage of net sales was 15.9% in the third quarter of 2004 as compared to 16.6% in the third quarter of 2003. The decreased gross profit percentage was due to a higher proportion of lower margin sales in Aviall Services as price levels were substantially similar year-over-year.

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**Selling and Administrative Expense.** Selling and administrative expense increased \$3.7 million to \$28.8 million in the third quarter of 2004 but decreased as a percentage of net sales to 9.8% from 10.0% in the third quarter of 2003. Selling and administrative expense increased primarily due to higher commission expenses and costs to comply with the Sarbanes-Oxley Act.

**Interest Expense.** Interest expense decreased \$0.7 million to \$4.2 million in the third quarter of 2004 from \$4.9 million in the third quarter of 2003. Noncash interest expense amounted to \$0.4 million and \$0.6 million in 2004 and 2003, respectively. Our net interest expense declined due to the combination of higher cash balances and a \$50.0 million fixed to floating interest rate swap put in place in the fourth quarter of 2003.

**Provision (Benefit) for Income Taxes.** Our income tax expense for the third quarter of 2004 was \$4.0 million, and our effective tax rate was 28.3%. Tax expense for the third quarter of 2004 includes a \$0.2 million net adjustment to our tax reserves. Our income tax expense for the third quarter of 2003 was \$3.4 million, and our effective tax rate was 29.2%. The reduction in our effective tax rate from 29.2% in 2003 to 28.3% in 2004 resulted primarily from an increase in the benefit for 2004 from the Extraterritorial Income, or ETI, exclusion.

Cash payments made for federal, state and foreign income taxes were \$0.8 million in the third quarter of 2004. Cash refunds received for federal, state and foreign income taxes were \$0.4 million in the third quarter of 2003. Our cash income tax expense is primarily comprised of Alternative Minimum Tax, or AMT, and foreign taxes on our foreign operations. Our cash income tax expense continues to be substantially lower than the U.S. federal statutory rate through the use of our U.S. federal NOL carryforward.

**Results of Operations-Nine Months Ended September 30, 2004 Compared to Nine Months Ended September 30, 2003**

**Net Sales.** Net sales for Aviall Services were \$870.9 million, an increase of \$140.1 million or 19.2% from the \$730.8 million recorded in the first nine months of 2003.

Sales for Aviall Services improved in each of its geographic regions and in all market sectors (amounts in millions):

|                            | <i>Amount</i>      | <i>Percentage</i> |
|----------------------------|--------------------|-------------------|
|                            | <i>of Increase</i> | <i>Increase</i>   |
|                            | <u>          </u>  | <u>          </u> |
| <b>Geographic region:</b>  |                    |                   |
| Americas                   | \$ 104.2           | 17.0%             |
| Asia-Pacific               | \$ 21.5            | 30.7%             |
| Europe                     | \$ 14.4            | 30.6%             |
| <b>Market sector:</b>      |                    |                   |
| Government/Military        | \$ 63.5            | 16.4%             |
| Commercial Airline         | \$ 52.7            | 34.3%             |
| General Aviation/Corporate | \$ 23.9            | 12.7%             |

Sales in the general aviation/corporate sector increased primarily as the overall market strengthened. Sales in the commercial airline sector increased due primarily to stronger sales volumes in the sector as well as the addition of a new Honeywell product line. Sales in the government/military sector increased primarily due to the ongoing growth of military-related parts sales under the RR T56 distribution agreement. Sales of RR T56 products were \$393.0 million in the first nine months of 2004 and \$352.3 million in the first nine months of 2003. Aggregate sales of products supplied by Rolls-Royce and Honeywell were \$584.4 million and \$480.4 million in the first nine months of 2004 and 2003, respectively.

Net sales for ILS were \$21.4 million, an increase of \$0.4 million or 1.9% from the \$21.0 million recorded in the first nine months of 2003.

**Gross Profit.** Gross profit of \$144.2 million increased \$18.0 million or 14.2% in the first nine months of 2004 compared to \$126.2 million in the first nine months of 2003. Gross profit as a percentage of net sales was 16.2% in the first nine months of 2004 as compared to 16.8% in the first nine months of 2003. The decreased gross profit percentage was due to a higher proportion of lower margin sales in Aviall Services as price levels were substantially similar year-over-year.

**Selling and Administrative Expense.** Selling and administrative expense increased \$11.6 million to \$86.0 million in the first nine months of 2004 but decreased as a percentage of net sales to 9.6% from 9.9% in the first nine months of 2003. Selling and administrative expense increased primarily due to higher commission expenses, costs of complying with the Sarbanes-Oxley Act, increased allowance for doubtful accounts, and

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costs associated with the registration of securities in the first quarter of 2004 and the subsequent underwritten resale of common stock by affiliates of The Carlyle Group in April 2004.

**Impairment Loss.** The \$1.7 million impairment loss resulted from the write-off in June 2003 of a vendor software license purchased in 2001. Beginning in the second quarter of 2003, we began to pursue other cost-effective alternatives resulting from the vendor's change in strategic focus.

**Loss on Extinguishment of Debt.** On June 30, 2003, Aviall issued \$200 million of senior unsecured notes, or Senior Notes. A portion of the net proceeds was used to redeem the entire principal amount of Aviall Services' 14% senior notes due 2007, or the 14% Notes. The remaining proceeds were used to repay approximately \$106.3 million of outstanding indebtedness under our revolving credit facility. This refinancing resulted in a \$17.3 million noncash charge in June 2003 arising from the extinguishment of debt.

**Interest Expense.** Interest expense decreased \$3.7 million to \$12.7 million in the first nine months of 2004 from \$16.4 million in the first nine months of 2003. Noncash interest expense amounted to \$1.2 million and \$3.3 million in 2004 and 2003, respectively. Our net interest expense declined due to the effect of the refinancing completed in June 2003, higher cash balances in 2004 and a \$50.0 million fixed to floating interest rate swap put in place in the fourth quarter of 2003.

**Provision (Benefit) for Income Taxes.** Our income tax expense for the first nine months of 2004 was \$12.0 million, and our effective tax rate was 26.3%. Our income tax expense for the first nine months of 2003 was \$5.0 million, and our effective tax rate was 30.7%. Tax expense for the first nine months of 2004 includes a \$2.8 million benefit from the release of a valuation allowance for certain state tax NOL carryforwards, which have become useable because of our profitability in these states, and a \$0.2 million net adjustment to our tax reserves. Without the release of the state tax NOL valuation allowance, our tax expense would have been \$14.8 million, and our effective tax rate would have been 32.5%.

Cash payments made for federal, state and foreign income taxes were \$1.4 million and \$0.3 million in the first nine months of 2004 and 2003, respectively. Our cash income tax expense is primarily comprised of AMT and foreign taxes on our foreign operations. Our cash income tax expense continues to be substantially lower than the U.S. federal statutory rate through the use of our U.S. federal NOL carryforward.

**Preferred Stock Dividend in 2003.** The noncash preferred stock dividend of \$2.0 million in the first nine months of 2003 represents accrued and unpaid payable-in-kind dividends on the Series D Senior Convertible Participating Preferred Stock, or Series D Redeemable Preferred Stock, prior to being converted into shares of common stock on June 12, 2003.

**Noncash Reduction for Conversion of Preferred Stock in 2003.** The \$24.3 million noncash reduction for conversion of preferred stock in the first nine months of 2003 originated from the conversion of all of our outstanding shares of Series D Redeemable Preferred Stock into 11,100,878 shares of our common stock on June 12, 2003 following a reduction by our board of directors of the conversion price of the shares of Series D Redeemable Preferred Stock from \$5.80 per share to approximately \$4.62 per share.

### *Liquidity and Capital Resources*

**Cash Flow.** Net cash flow provided by operations was \$85.5 million in the first nine months of 2004 compared to \$89.4 million in the first nine months of 2003. The \$4.0 million decrease in cash provided by operating activities in 2004 compared to the same period in 2003 resulted primarily from increased cash earnings in 2004 offset by a decrease in Variable Working Capital (see definition below). Aviall Services inventory turns improved from 3.1 turns in December 2003 to 3.4 turns in September 2004 due to higher sales volumes and lower inventory levels. The days sales outstanding for Aviall's receivables increased from 43 days at December 31, 2003 to 50 days at September 30, 2004 associated with longer terms granted to selected customers.

Capital expenditures were \$7.0 million in the first nine months of 2004 compared to \$7.3 million in the first nine months of 2003, including \$0.1 million and \$1.2 million for noncash capital expenditures in 2004 and 2003, respectively. Capital spending in both 2004 and 2003 was primarily for upgrades to Aviall Services' enterprise resource planning software, computer hardware and operations infrastructure. In September 2003, we acquired from Honeywell Lighting and Electronics Group (formerly Grimes Lighting) the rights to distribute for a ten-year period aircraft lighting products for the airline and general aviation markets. As a result of this contract, \$7.2 million in distribution rights was recorded. Based on the capital projects approved by our board of directors, we expected to make capital expenditures, including noncash capital amounts, totaling approximately \$12.9 million in 2004. This assumed no major distribution agreements with suppliers were entered into in 2004. We review our capital expenditure program periodically and modify it as required to meet current business needs. We now believe we will spend approximately \$10 million in 2004 because projects have been postponed or delayed by our efforts to comply with the Sarbanes-Oxley Act. Under our senior secured credit facility, or the Credit Facility, our capital expenditure limit is approximately \$15.6 million, comprised of a \$11.0 million limit for 2004 plus \$4.6 million of carryover amounts from prior years.

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In summary, our cash provided by operating activities decreased by \$4.0 million to \$85.5 million during the nine month period ended September 30, 2004 compared to the same period in 2003. This includes a reduction of \$28.3 million in Variable Working Capital (see definition below), in the aggregate, in 2004 as compared to a reduction of \$45.2 million, in the aggregate, in 2003. In 2004, we invested \$8.1 million in net capital expenditures and distribution rights as compared to \$13.3 million in 2003. The combined cash provided in the first nine months of 2004 of \$77.4 million from both operating and investing activities together with the \$4.1 million of common stock issued was primarily used to fund the \$36.5 million decrease in our cash overdraft position. This resulted in a \$40.6 million increase in our cash balance.



In the first nine months of 2003, the combined cash of \$76.1 million from both operating and investing activities together with the \$1.0 of common stock issued was primarily used to repay our outstanding indebtedness and fund the decrease in our cash overdraft position. This resulted in a \$26.2 million increase in our cash balance. Overdraft positions arise when we settle our accounts payable by issuing checks at month end and the recipients of these checks have not presented them to our banks for payment before our cut-off for accounting purposes. Generally accepted accounting principles, or GAAP, treats these amounts similar to debt in the statement of cash flows by presenting cash overdrafts as a financing activity; however, the balance sheet reflects these amounts as accounts payable. We expect to continue large month end settlements with our major suppliers but the overdrafts will change in accordance with the variable amounts of product shipped to us from time to time.

Assuming our current level of internal growth, profitability, and the present relationship between increased revenues, Variable Working Capital requirements and our annual capital expenditures, we expect to generate strong positive cash flows from operations although these may be offset from time to time by overdraft obligations and increases in Variable Working Capital, particularly when our business is growing. Assuming the foregoing, we project cash flow in 2004 for operating activities will exceed \$40.0 million. Our cash flow from operating activities also depends on the timing of the delivery and payment for inventory as discussed in connection with the cash flow summary analysis. In some months, we receive much larger deliveries than the average of the preceding several months. These larger deliveries can significantly alter our cash flow for that month and on a cumulative basis for both the quarter and the fiscal year to date. In 2003 and 2002, we received large deliveries in November, which when paid for in December reduced our cash flow from operations for that quarter and twelve month period.

In 2004, we expect to fund our internal growth and any related capital expenditures out of cash flow from operations. If we are awarded one or more long term supplier agreements in 2004 that require significant investments in distribution rights and inventory, we may be required to increase availability under our Credit Facility and borrow significant amounts under our Credit Facility or we may be required to sell debt, equity or other securities under our shelf registration statement or otherwise to fund the costs associated with the investment. Likewise, if we enter into a strategic acquisition or if our current projections prove to be inaccurate in 2004, we may be required to borrow significant amounts under our Credit Facility or to sell securities.

The following table presents a reconciliation of our Variable Working Capital to working capital for the periods presented:

| <i>(In Thousands)</i>                              | <i>Nine Months Ended September 30,</i> |                |
|--|--|----------------|
|  | <i>2004</i>                            | <i>2003</i>    |
| Receivables  | \$ 155,142                             | 107,802        |
| Plus: Inventories                                  | 294,109                                | 303,153        |
| Less: Accounts payable (excluding cash overdrafts) | (105,262)                              | (92,985)       |
| <b>Variable Working Capital</b>                    | <b>343,989</b>                         | <b>317,970</b> |
| Plus:  |  |                |
| Cash and cash equivalents                          | 64,029                                 | 31,162         |
| Prepays and other current assets                   | 3,636                                  | 3,498          |
| Deferred taxes                                     | 19,075                                 | 23,266         |
| Less:  |  |                |
| Current portion of long-term debt                  | (1,888)                                | (3,816)        |
| Cash overdrafts                                    | (7,076)                                | (15,244)       |
| Revolving line of credit                           |  |                |
| Accrued expenses                                   | (38,832)                               | (39,613)       |
| <b>Working capital</b>                             | <b>\$ 382,933</b>                      | <b>317,223</b> |

We define Variable Working Capital as receivables plus inventories less accounts payable (excluding cash overdrafts). In no event should Variable Working Capital be considered as an alternative to working capital or any other GAAP measure as an indicator of our performance, nor should Variable Working Capital be considered as an alternative to working capital as an indicator of our relative liquidity to meet our obligations within an ordinary business cycle. We believe that Variable Working Capital is a useful measure, along with measurements under GAAP, in evaluating our financial performance and our ability to leverage sales and earnings from our Variable Working Capital. In addition, we use Variable Working Capital as a financial measure to evaluate our management of working capital and as a metric to measure contract and supplier performance.

**Senior Unsecured Debt.** We have \$200.0 million of Senior Notes outstanding. The Senior Notes bear interest at 7.625% per annum and mature on July 1, 2011, unless previously redeemed at our option. We may redeem some or all of the Senior Notes at specified redemption prices at any time after July 1, 2007. In addition, prior to July 1, 2006, we may redeem up to 35% of the Senior Notes from the proceeds of qualifying equity offerings.

The Senior Notes are our senior unsecured obligations and are equal in right of payment to all of our senior indebtedness. The Senior Notes are guaranteed on a senior unsecured basis by each of our domestic subsidiaries.

In November 2003, we entered into an interest rate swap agreement to manage interest rate risk exposure on \$50.0 million of the \$200.0 million principal amount of Senior Notes. Under this agreement, we pay floating interest amounts in exchange for giving up the right to pay a fixed amount without an exchange of the underlying principal amount.

**Senior Secured Debt.** On June 30, 2004, we entered into an amendment to the Credit Facility to reduce interest payments, change certain financial ratios and covenants and to permit limited repurchases and redemptions of outstanding securities. Our amended Credit Facility consists of a \$200.0 million revolving credit and letter of credit facility due as a balloon payment in 2006, with availability determined by reference to a borrowing base calculated using our eligible accounts receivable and inventory and after deducting reserves required by the lenders. As of September 30, 2004, we had no borrowings outstanding under the Credit Facility and had issued letters of credit for \$1.0 million. We had \$185.0 million available for additional borrowings under the Credit Facility and our borrowing base was \$186.0 million as of September 30, 2004. Until December 31, 2004, borrowings under the Credit Facility bear interest, at our option, at a Base Rate plus an applicable margin equal to 1.0% per annum; or at a Eurodollar Rate plus an applicable margin equal to 2.0% per annum. After December 31, 2004, borrowings under the Credit Facility bear interest based upon either: a Eurodollar Rate plus an applicable margin ranging from 1.5% to 2.25% depending upon our financial ratios or a Base Rate plus an applicable margin ranging from 0.5% to 1.25% depending upon the same financial ratios. We expect to utilize both of these interest rate options. As of September 30, 2004, the interest rate on the Credit Facility would have been 6.25%. A commitment fee of 0.5% is payable monthly in arrears on the daily unused portion of the Credit Facility. Obligations under the Credit Facility are collateralized by substantially all of our domestic assets and 65% of the stock of certain of our foreign subsidiaries. The Credit Facility also contains default clauses that permit the acceleration of all amounts due following an event of default at the discretion of the lenders, and lock-box provisions that apply our cash collections to outstanding borrowings. Based on the terms of the Credit Facility and pursuant to EITF Issue No. 95-22, Balance Sheet Classification of Revolving Credit Agreement Obligations Involving Lock-Box Arrangements, we classify amounts outstanding under the Credit Facility, if any, as current.

We also maintain a secured revolving credit facility in Canada with a total availability of Canadian \$6.0 million. At September 30, 2004, we had no borrowings under this Canadian facility.

**Debt Covenants.** The Credit Facility contains various restrictive operating and financial covenants, including several that are based on earnings before interest, taxes, depreciation, amortization, extraordinary gains or losses, and one-time items, or Adjusted EBITDA.

We must comply with a maximum leverage ratio covenant that measures the ratio of our outstanding debt to our Adjusted EBITDA for the trailing four quarters. This maximum leverage ratio covenant was 3.25 to 1 at September 30, 2004 and will remain at that level for all periods thereafter. We must also comply with a minimum interest coverage ratio covenant that measures the ratio of our Adjusted EBITDA for the trailing four quarters to our interest expense during the trailing four quarters. The minimum interest coverage ratio covenant was 3.25 to 1 at September 30, 2004 and will increase to 3.50 to 1 for December 31, 2004 and all periods thereafter. Furthermore, we must maintain a tangible net worth of not less than \$205.8 million plus 75% of the cumulative consolidated net income for each fiscal quarter ending on or after September 30, 2004. As of September 30, 2004, the required tangible net worth was \$223.4 million. Finally, we must limit our capital expenditures to no more than \$15.6 million, which includes \$4.6 million of allowed carryover spending from prior years, and \$11.0 million for each of 2005 and 2006 plus any unused carryover, up to a maximum amount of \$10.0 million in such fiscal year.



The Senior Notes also contain various restrictive covenants. We may not incur additional indebtedness unless we maintain a consolidated interest coverage ratio of at least 2.0 to 1.0 or unless the debt is otherwise permitted under the indenture. The consolidated interest coverage ratio measures the ratio of our EBITDA, as defined in the indenture relating to the Senior Notes, for the trailing four quarters to our interest expense for such quarters. Subject to specified exceptions, we may not make payments on or redeem our capital stock, make certain investments or make other restricted payments unless we maintain a consolidated interest coverage ratio of at least 2.0 to 1.0 and otherwise have available 50% of cumulative consolidated net income or capital stock sale proceeds from which such payments may be made. We are unable to incur liens unless expressly permitted under the Senior Notes or unless the Senior Notes are equally and ratably secured. We may not sell or otherwise dispose of any of the capital stock of our subsidiaries unless specifically authorized. We must receive fair market value for any asset sales and the consideration must be paid at least 75% in cash, cash equivalents or assumed liabilities. To the extent such proceeds are received, we must reinvest any proceeds exceeding \$10 million in additional assets within a period of 365 days or thereafter repay senior debt or repurchase Senior Notes. Additionally, we must repurchase the Senior Notes at a price equal to 101% of the principal amount of the Senior Notes upon a change of control. The indenture relating to the Senior Notes also contains additional covenants.

We are currently, and expect to remain, in compliance for at least the next twelve months in all material respects with the covenants in the Credit Facility and the Senior Notes.

The following table presents a reconciliation of our EBITDA and Adjusted EBITDA, as defined in the Credit Facility, to net earnings for the trailing four quarters ended September 30, 2004:

| <i>(In Thousands)</i>                 | <i>Fourth<br/>Quarter<br/>2003</i> | <i>First<br/>Quarter<br/>2004</i> | <i>Second<br/>Quarter<br/>2004</i> | <i>Third<br/>Quarter<br/>2004</i> | <i>Total</i> |
|---------------------------------------|------------------------------------|-----------------------------------|------------------------------------|-----------------------------------|--------------|
| Net earnings                          | \$ 9,406                           | 9,977                             | 13,465                             | 10,021                            | 42,869       |
| Earnings from discontinued operations | 125                                |                                   |                                    |                                   | 125          |
| Earnings from continuing operations   | 9,281                              | 9,977                             | 13,465                             | 10,021                            | 42,744       |
| Plus:                                 |                                    |                                   |                                    |                                   |              |
| Income tax expense                    | 3,770                              | 5,177                             | 2,819                              | 3,961                             | 15,727       |
| Interest and related expense          | 4,565                              | 4,345                             | 4,207                              | 4,169                             | 17,286       |
| Depreciation and amortization expense | 3,804                              | 3,842                             | 3,914                              | 4,020                             | 15,580       |
| EBITDA                                | 21,420                             | 23,341                            | 24,405                             | 22,171                            | 91,337       |
| Noncash (gains) losses                | (418)                              | (125)                             | 615                                | (490)                             | (418)        |
| Adjusted EBITDA                       | \$ 21,002                          | 23,216                            | 25,020                             | 21,681                            | 90,919       |

The Adjusted EBITDA calculation above is prepared in accordance with the terms of the Credit Facility. The noncash gains and losses, which are included in the Adjusted EBITDA calculation in accordance with the terms of the Credit Facility, may occur again. The depreciation and amortization expense above excludes debt issue cost and debt discount amortization. Adjusted EBITDA is presented solely to provide information on our debt covenants, and EBITDA and Adjusted EBITDA should not be considered an alternative to operating results or cash flows calculated in accordance with GAAP.

**Contractual Obligations.** There have been no material changes in our contractual obligations as set forth in Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations - Contractual Obligations in our Annual Report on Form 10-K for the year ended December 31, 2003.

**New Accounting Pronouncements.** In May 2004, the Financial Accounting Standards Board, or FASB, issued FASB Staff Position No. FAS 106-2, or FSP 106-2, Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003. Beginning in 2006, the Medicare Prescription Drug, Improvement and Modernization Act of 2003, or Medicare Act, introduces a federal subsidy to sponsors of healthcare benefit plans in certain circumstances and a prescription drug benefit to eligible participants under Medicare. FSP 106-2 provides guidance on the accounting for the effects of the Medicare Act. We adopted FSP 106-2 as of July 1, 2004. The adoption of this statement had no effect on our consolidated financial position and results of operations. The accumulated postretirement benefit obligation and net postretirement benefit cost for 2004 does not reflect the effects of the Medicare Act.

### ***Forward-Looking Statements***

This report contains certain forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) that are based on the beliefs of our management, as well as assumptions and estimates made by, and information currently available to, our management. When used in this report, the words anticipate, believe, estimate, expect, intend and similar expressions, as they relate to us or our management, identify forward-looking statements. Such statements reflect our current views with respect to future events and are subject to risks, uncertainties and assumptions relating to our operations and results of operations as well as those of our customers and suppliers, including as a result of competitive factors and pricing pressures, shifts in market demand, general economic conditions and other factors including, among others, those that effect flight activity in the commercial, business, government/military, and general/corporate aviation segments, the business activities of our customers and suppliers and developments in information and communication technology. Additional risks are set forth in our Annual Report on Form 10-K for the year ended December 31, 2003. Should one or more of these risks or uncertainties materialize, or should underlying assumptions or estimates prove incorrect, actual results may vary materially from those described in the forward-looking statements.

### **Item 3: Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to market risk from changes in interest rates and foreign exchange rates. From time to time, we have used financial instruments to offset these risks. These financial instruments are not used for trading or speculative purposes. We did not experience any significant changes in market risk during the first nine months of 2004. Our market risk is described in more detail in Item 7A: Quantitative and Qualitative Disclosures About Market Risk in our Annual Report on Form 10-K for the year ended December 31, 2003.

### **Item 4: Controls and Procedures**

The term disclosure controls and procedures is defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, or the Exchange Act. This term refers to the controls and procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission. Our management, including our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this quarterly report. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures were effective as of the end of the period covered by this quarterly report.

During the second quarter of 2004, our management discovered approximately \$0.6 million of misappropriated funds which dated from 1999 to the present resulting from an internal control failure related to a lack of segregation of duties at our Singapore subsidiary. Due to the method used to effectuate the misappropriation of funds, the losses were in most cases expensed during the periods in which they actually occurred. These amounts were not material to the financial statements in any of the financial periods affected. During the second quarter of 2004, we terminated the employee and instituted additional internal controls over cash functions, including transferring responsibility for those functions to the Treasury and Accounting departments at Aviall's headquarters. Our investigation is complete. The former employee has received a sentence of 51 months and we have obtained partial restitution amounting to \$0.4 million. We are continuing efforts to obtain further restitution.

There were no changes to our internal control over financial reporting during our third quarter of 2004 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. At all times and even given the foregoing, we believe our disclosure controls and procedures provided reasonable assurance that information required to be disclosed in our reports under the Exchange Act was recorded, processed, summarized and reported within the time periods specified by the SEC.





Under Section 404 of the Sarbanes-Oxley Act of 2002 ( Section 404 ), we will be required to include a report containing our management 's assessment of the effectiveness of our internal control over financial reporting and a related attestation of our independent auditors, PricewaterhouseCoopers LLP ( PwC ), in our Annual Report on Form 10-K for the year ending December 31, 2004. Under the direction of our management, we have been working to complete a comprehensive review of the effectiveness of our internal controls as part of our ongoing efforts to prepare for compliance with the requirements of Section 404. PwC has likewise been working to evaluate management 's assessment and to test the design and operating effectiveness of the Company 's internal control over financial reporting. We are conducting this review and evaluation pursuant to a time schedule agreed with PwC. To date, it is the view of management that the work can be completed on a timely basis. If slippage occurs going forward and we are not able to adhere to the time schedule agreed upon, we have been informed that there can be no assurance that PwC will be able to complete their Section 404 assessment and report on internal control over financial reporting on a timely basis.

**PART II - OTHER INFORMATION**

**Item 1: Legal Proceedings**

Not applicable.

**Item 2: Changes in Securities and Use of Proceeds**

Not applicable.

**Item 3: Defaults Upon Senior Securities**

Not applicable.

**Item 4: Submission of Matters to a Vote of Security Holders**

Not applicable.

**Item 5: Other Information**

Not applicable.

**Item 6: Exhibits**

31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934

31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934

32.1 Certifications pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AVIALL, INC.

October 28, 2004

By: /s/ Colin M. Cohen

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Colin M. Cohen  
Vice President and Chief Financial Officer  
(Principal Financial Officer)

**INDEX TO EXHIBITS**

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 31.1               | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934  |
| 31.2               | Certification of Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934  |
| 32.1               | Certifications pursuant to Rule 13a-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 |