

CRANE CO /DE/
Form 10-Q
November 05, 2009

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

Mark One:

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended September 30, 2009

OR

TRANSITION REPORT PURSUANT TO SECTION 13 or 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Transition Period from _____ to _____

Commission File Number: 1-1657

CRANE CO.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

13-1952290
(I.R.S. Employer
Identification No.)

100 First Stamford Place, Stamford, CT
(Address of principal executive offices)

06902
(Zip Code)

Registrant's telephone number, including area code: 203-363-7300

(Not Applicable)

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

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Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares outstanding of the issuer's classes of common stock, as of October 31, 2009

Common stock, \$1.00 Par Value 58,485,732 shares

Part I Financial Information**Item 1. Financial Statements**

Crane Co. and Subsidiaries

Condensed Consolidated Statements of Operations

(in thousands, except per share data)

(Unaudited)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|---|-------------|--|--------------|
| | 2009 | 2008 | 2009 | 2008 |
| Net sales | \$ 550,710 | \$ 642,678 | \$ 1,651,339 | \$ 2,015,028 |
| Operating costs and expenses: | | | | |
| Cost of sales | 365,482 | 434,382 | 1,117,028 | 1,342,560 |
| Selling, general and administrative | 129,775 | 153,678 | 395,482 | 456,230 |
| Operating profit | 55,453 | 54,618 | 138,829 | 216,238 |
| Other income (expense): | | | | |
| Interest income | 270 | 3,212 | 1,578 | 8,379 |
| Interest expense | (6,821) | (6,053) | (20,370) | (19,236) |
| Miscellaneous - net | 83 | (191) | 2,323 | 1,570 |
| | (6,468) | (3,032) | (16,469) | (9,287) |
| Income before income taxes | 48,985 | 51,586 | 122,360 | 206,951 |
| Provision for income taxes | 13,832 | 15,612 | 35,973 | 63,790 |
| Net income before allocation to noncontrolling interests | 35,153 | 35,974 | 86,387 | 143,161 |
| Less: Noncontrolling interest in subsidiaries earnings (losses) | 45 | (108) | 202 | (308) |
| Net income attributable to common shareholders | \$ 35,108 | \$ 36,082 | \$ 86,185 | \$ 143,469 |
| Earnings per basic share | \$ 0.60 | \$ 0.60 | \$ 1.47 | \$ 2.40 |
| Earnings per diluted share | \$ 0.60 | \$ 0.60 | \$ 1.47 | \$ 2.36 |
| Average basic shares outstanding | 58,472 | 59,811 | 58,462 | 59,884 |
| Average diluted shares outstanding | 58,842 | 60,485 | 58,703 | 60,694 |
| Dividends per share | \$ 0.20 | \$ 0.20 | \$ 0.60 | \$ 0.56 |

See Notes to Condensed Consolidated Financial Statements.

Crane Co. and Subsidiaries

Condensed Consolidated Balance Sheets

(in thousands)

(Unaudited)

| | September 30, 2009 | December 31, 2008 |
|---|-----------------------|----------------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 304,888 | \$ 231,840 |
| Accounts receivable, net | 314,070 | 334,263 |
| Current insurance receivable - asbestos | 35,300 | 41,300 |
| Inventories, net: | | |
| Finished goods | 93,387 | 97,496 |
| Finished parts and subassemblies | 24,792 | 41,345 |
| Work in process | 56,428 | 60,106 |
| Raw materials | 128,636 | 150,979 |
| Inventories, net | 303,243 | 349,926 |
| Current deferred tax asset | 54,859 | 50,457 |
| Other current assets | 13,790 | 13,454 |
| Total current assets | 1,026,150 | 1,021,240 |
| Property, plant and equipment: | | |
| Cost | 792,848 | 786,526 |
| Less: accumulated depreciation | 508,133 | 495,712 |
| Property, plant and equipment, net | 284,715 | 290,814 |
| Long-term insurance receivable - asbestos | 222,136 | 260,660 |
| Long-term deferred tax assets | 214,102 | 233,165 |
| Other assets | 88,487 | 80,676 |
| Intangible assets, net | 126,467 | 106,701 |
| Goodwill | 770,328 | 781,232 |
| Total assets | \$ 2,732,385 | \$ 2,774,488 |

See Notes to Condensed Consolidated Financial Statements.

Crane Co. and Subsidiaries

Condensed Consolidated Balance Sheets

(in thousands, except share and per share data)

(Unaudited)

| | September 30, 2009 | December 31, 2008 |
|---|-----------------------|----------------------|
| Liabilities and equity | | |
| Current liabilities: | | |
| Short-term borrowings | \$ 952 | \$ 16,622 |
| Accounts payable | 142,861 | 182,147 |
| Current asbestos liability | 91,000 | 91,000 |
| Accrued liabilities | 226,992 | 246,915 |
| U.S. and foreign taxes on income | 4,535 | 1,980 |
| Total current liabilities | 466,340 | 538,664 |
| Long-term debt | 398,613 | 398,479 |
| Accrued pension and postretirement benefits | 158,452 | 150,125 |
| Long-term deferred tax liability | 26,525 | 22,971 |
| Long-term asbestos liability | 760,184 | 839,496 |
| Other liabilities | 63,217 | 78,932 |
| Total liabilities | 1,873,331 | 2,028,667 |
| Commitments and contingencies (Note 8) | | |
| Equity: | | |
| Preferred shares, par value \$.01; 5,000,000 shares authorized | | |
| Common stock, par value \$1.00; 200,000,000 shares authorized, 72,426,139 shares issued | 72,426 | 72,426 |
| Capital surplus | 158,703 | 157,078 |
| Retained earnings | 986,924 | 935,460 |
| Accumulated other comprehensive income (loss) | 10,473 | (45,131) |
| Treasury stock | (377,848) | (381,771) |
| Total shareholders' equity | 850,678 | 738,062 |
| Noncontrolling interest | 8,376 | 7,759 |
| Total equity | 859,054 | 745,821 |
| Total liabilities and equity | \$ 2,732,385 | \$ 2,774,488 |
| Common stock issued | 72,426,139 | 72,426,139 |
| Less: Common stock held in treasury | (13,965,083) | (13,936,373) |
| Common stock outstanding | 58,461,056 | 58,489,766 |

See Notes to Condensed Consolidated Financial Statements.

Crane Co. and Subsidiaries

Condensed Consolidated Statements of Cash Flows

(in thousands)

(Unaudited)

| | Nine Months Ended September 30, | |
|---|--|-------------|
| | 2009 | 2008 |
| Operating activities: | | |
| Net income attributable to common shareholders | \$ 86,185 | \$ 143,469 |
| Noncontrolling interest in subsidiaries earnings (losses) | 202 | (308) |
| Net income before allocation to noncontrolling interests | 86,387 | 143,161 |
| Gain on divestitures | | (932) |
| Depreciation and amortization | 43,857 | 43,965 |
| Stock-based compensation expense | 6,702 | 10,447 |
| Deferred income taxes | 14,891 | 22,639 |
| Cash provided from (used for) working capital | 13,037 | (35,435) |
| Payments for asbestos-related fees and costs, net of insurance recoveries | (34,788) | (34,915) |
| Other | (4,361) | (18,466) |
| Total provided by operating activities | 125,725 | 130,464 |
| Investing activities: | | |
| Capital expenditures | (21,259) | (33,658) |
| Proceeds from disposition of capital assets | 3,326 | 728 |
| Payment for acquisitions, net of cash acquired | | (28,009) |
| Proceeds from divestiture | | 2,106 |
| Total used for investing activities | (17,933) | (58,833) |
| Financing activities: | | |
| Equity: | | |
| Dividends paid | (35,079) | (33,521) |
| Reacquisition of shares on the open market | | (40,000) |
| Stock options exercised - net of shares reacquired | (299) | 8,704 |
| Excess tax benefit from stock-based compensation | 131 | 1,388 |
| Debt: | | |
| Net (decrease) increase in short-term debt | (16,365) | 411 |
| Total used for financing activities | (51,612) | (63,018) |
| Effect of exchange rates on cash and cash equivalents | 16,868 | (13,552) |
| Increase (decrease) in cash and cash equivalents | 73,048 | (4,939) |
| Cash and cash equivalents at beginning of period | 231,840 | 283,370 |
| Cash and cash equivalents at end of period | \$ 304,888 | \$ 278,431 |
| Detail of cash provided from (used for) working capital: | | |
| Accounts receivable | \$ 31,034 | \$ (17,824) |
| Inventories | 53,939 | (44,469) |

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| | | |
|----------------------------------|------------------|--------------------|
| Other current assets | 136 | (3,442) |
| Accounts payable | (44,707) | 18,271 |
| Accrued liabilities | (24,229) | 9,504 |
| U.S. and foreign taxes on income | (3,136) | 2,525 |
| Total | \$ 13,037 | \$ (35,435) |

Supplemental disclosure of cash flow information:

| | | |
|-------------------|-----------|-----------|
| Interest paid | \$ 19,847 | \$ 18,878 |
| Income taxes paid | \$ 8,948 | \$ 36,792 |

See Notes to Condensed Consolidated Financial Statements.

Part I Financial Information

Item 1. Financial Statements

Notes to Condensed Consolidated Financial Statements (Unaudited)

1. Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial reporting and the instructions to Form 10-Q and, therefore, reflect all adjustments which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented. These interim consolidated financial statements should be read in conjunction with the Consolidated Financial Statements and Notes to Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2008.

2. Recent Accounting Pronouncements

In June 2009, the Financial Accounting Standards Board (FASB) issued Accounting Standards Codification (ASC) 105-10, Generally Accepted Accounting Principles - Overall (ASC 105-10). ASC 105-10 establishes the FASB Accounting Standards Codification (the Codification) as the source of authoritative accounting principles recognized by the FASB to be applied by nongovernmental entities in the preparation of financial statements in conformity with Generally Accepted Accounting Principles in the United States (U.S. GAAP). Rules and interpretive releases of the SEC under authority of federal securities laws are also sources of authoritative GAAP for SEC registrants. All guidance contained in the Codification carries an equal level of authority. The Codification superseded all existing non-SEC accounting and reporting standards. The Codification does not change current U.S. GAAP, but is intended to simplify user access to all authoritative U.S. GAAP by providing all authoritative literature related to a particular topic in one place. The adoption changed certain disclosure references to U.S. GAAP, but did not have any other impact on the Company's financial statements. References made to FASB guidance throughout this document have been updated for the Codification.

In June 2009, the FASB issued Statement of Financial Accounting Standards No. 167, Amendments to FASB Interpretation No. 46(R) (SFAS No. 167). As of September 30, 2009, SFAS No. 167 has not been incorporated within the ASC. SFAS No. 167 amends FASB Interpretation No. 46 (revised December 2003), Consolidation of Variable Interest Entities (FIN 46(R)) to require an enterprise to qualitatively assess the determination of the primary beneficiary of a variable interest entity (VIE) based on whether the entity (1) has the power to direct the activities of a VIE that most significantly impact the entity's economic performance and (2) has the obligation to absorb losses of the entity or the right to receive benefits from the entity that could potentially be significant to the VIE. Also, SFAS No. 167 requires an ongoing reconsideration of the primary beneficiary, and amends the events that trigger a reassessment of whether an entity is a VIE. Enhanced disclosures are also required to provide information about an enterprise's involvement in a VIE. This statement shall be effective as of the beginning of each reporting entity's first annual reporting period that begins after November 15, 2009, for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. Earlier application is prohibited. The Company is currently evaluating the impact that SFAS No. 167 will have on the Company's financial statements upon its effectiveness.

In June 2009, the FASB issued Statement of Financial Accounting Standards No. 166, Accounting for Transfers of Financial Assets - an Amendment of FASB Statement No. 140 (SFAS No. 166). As of September 30, 2009, SFAS No. 166 has not been incorporated within the ASC. SFAS No. 166 removes the concept of a qualifying special-purpose entity from Statement of Financial Accounting Standards No. 140,

Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, establishes a new participating interest definition that must be met for transfers of portions of financial assets to be eligible for sale accounting, clarifies and amends the derecognition criteria for a transfer to be accounted for as a sale, and changes the amount that can be recognized as a gain or loss on a transfer accounted for as a sale when beneficial interests are received by the transferor. Enhanced disclosures are also required to provide information about transfers of financial assets and a transferor's continuing involvement with transferred financial assets. This statement must be applied as of the beginning of an entity's first annual reporting period that begins after November 15, 2009, for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. Earlier application is prohibited. The Company is currently evaluating the impact that SFAS No. 166 will have on the Company's financial statements upon its effectiveness.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

In May 2009, the FASB issued ASC Topic 855-10, *Subsequent Events - Overall* (ASC 855-10). ASC 855-10 defines the period after the balance sheet date during which a reporting entity's management should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements, the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements, and the disclosures an entity should make about events or transactions that occurred after the balance sheet date. ASC 855-10 is effective for interim and annual periods ending after June 15, 2009, and the Company has applied ASC 855-10 effective June 30, 2009. Subsequent events have been evaluated through November 5, 2009, the date of which the Company issued its financial statements.

3. Segment Results

The Company's segments are reported on the same basis used internally for evaluating performance and for allocating resources. The Company has five reporting segments: Aerospace & Electronics, Engineered Materials, Merchandising Systems, Fluid Handling and Controls. Furthermore, Corporate consists of corporate office expenses including compensation, benefits, occupancy, depreciation, and other administrative costs. Assets of the business segments exclude general corporate assets, which principally consist of cash, deferred tax assets, insurance receivables, certain property, plant and equipment, and certain other assets.

Financial information by reportable segment is set forth below:

| <i>(in thousands)</i> | Three Months Ended | | Nine Months Ended | |
|-----------------------------------|---------------------------|-------------------|--------------------------|---------------------|
| | September 30, | 2008 | September 30, | 2008 |
| Net sales | | | | |
| Aerospace & Electronics | \$ 136,896 | \$ 159,716 | \$ 435,838 | \$ 484,095 |
| Engineered Materials | 48,065 | 58,174 | 127,990 | 213,884 |
| Merchandising Systems | 75,879 | 93,611 | 220,905 | 323,348 |
| Fluid Handling | 266,810 | 293,621 | 796,383 | 883,221 |
| Controls | 23,060 | 37,556 | 70,223 | 110,480 |
| Total | \$ 550,710 | \$ 642,678 | \$ 1,651,339 | \$ 2,015,028 |
| Operating profit (loss) | | | | |
| Aerospace & Electronics | \$ 19,928 | \$ 10,896 | \$ 56,259 | \$ 45,378 |
| Engineered Materials | 7,530 | 4,410 | 13,597 | 24,164 |
| Merchandising Systems | 6,914 | 10,884 | 16,569 | 42,361 |
| Fluid Handling | 34,882 | 34,915 | 98,708 | 126,233 |
| Controls | (1,667) | 3,277 | (2,984) | 8,124 |
| Corporate* | (12,134) | (9,764) | (43,320) | (30,022) |
| Total | 55,453 | 54,618 | 138,829 | 216,238 |
| Interest income | 270 | 3,212 | 1,578 | 8,379 |
| Interest expense | (6,821) | (6,053) | (20,370) | (19,236) |
| Miscellaneous - net | 83 | (191) | 2,323 | 1,570 |
| Income before income taxes | \$ 48,985 | \$ 51,586 | \$ 122,360 | \$ 206,951 |

* The nine months ended September 30, 2009 includes a charge of \$7.3 million related to the settlement of a lawsuit brought against the Company by a customer alleging failure of the Company's fiberglass-reinforced plastic material (See Note 8). During the nine months ended September 30, 2008, operating results included \$4.4 million of reimbursements related to environmental remediation activities.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

| <i>(in thousands)</i> | As of | |
|-------------------------|-----------------------|----------------------|
| | September 30, 2009 | December 31, 2008 |
| <u>Assets</u> | | |
| Aerospace & Electronics | \$ 446,184 | \$ 471,768 |
| Engineered Materials | 267,160 | 270,719 |
| Merchandising Systems | 312,059 | 302,361 |
| Fluid Handling | 861,904 | 889,067 |
| Controls | 71,608 | 83,482 |
| Corporate | 773,470 | 757,091 |
| Total | \$ 2,732,385 | \$ 2,774,488 |

4. Earnings Per Share

The Company's basic earnings per share calculations are based on the weighted average number of common shares outstanding during the period. Diluted earnings per share gives effect to all dilutive potential common shares outstanding during the period.

| <i>(in thousands, except per share data)</i> | Three Months | | Nine Months Ended | |
|--|--------------------------------|-----------------------|-----------------------|-----------------------|
| | Ended September 30, 2009 | September 30, 2008 | September 30, 2009 | September 30, 2008 |
| Net income attributable to common shareholders | \$ 35,108 | \$ 36,082 | \$ 86,185 | \$ 143,469 |
| Average basic shares outstanding | 58,472 | 59,811 | 58,462 | 59,884 |
| Effect of dilutive stock options | 370 | 674 | 241 | 810 |
| Average diluted shares outstanding | 58,842 | 60,485 | 58,703 | 60,694 |
| Earnings per basic share | \$ 0.60 | \$ 0.60 | \$ 1.47 | \$ 2.40 |
| Earnings per diluted share | \$ 0.60 | \$ 0.60 | \$ 1.47 | \$ 2.36 |

Certain options granted under the Company's Stock Incentive Plan and the Non-Employee Director Stock Compensation Plan were not included in the computation of diluted earnings per share in the three-month and nine-month periods ended September 30, 2009 and 2008 because they would not have had a dilutive effect (3.3 million and 1.4 million average options for the third quarter of 2009 and 2008, respectively, and 4.2 million and 1.3 million average options for the first nine months of 2009 and 2008, respectively).

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)**5. Changes in Equity and Comprehensive Income**

Effective January 1, 2009, the Company adopted the provisions under ASC Topic 810, Consolidation as it relates to the accounting for noncontrolling interests in Consolidated Financial Statements. These provisions establish accounting and reporting standards that require that the ownership interests in subsidiaries held by parties other than the parent be clearly identified, labeled, and presented in the consolidated statement of financial position within equity, but separate from the parent's equity; the amount of consolidated net income attributable to the parent and to the noncontrolling interest be clearly identified and presented on the face of the consolidated statement of income; and changes in a parent's ownership interest while the parent retains its controlling financial interest in its subsidiary be accounted for consistently. These provisions also require that any retained noncontrolling equity investment in the former subsidiary be initially measured at fair value when a subsidiary is deconsolidated. These provisions also set forth the disclosure requirements to identify and distinguish between the interests of the parent and the interests of the noncontrolling owners.

A summary of the changes in equity for the nine months ended September 30, 2009 and 2008 is provided below:

| | Nine Months Ended September 30, | | | | | |
|---|---------------------------------|--------------------------|--------------|---------------------------|--------------------------|--------------|
| | 2009 | | | 2008 | | |
| <i>(in thousands)</i> | Total Shareholders Equity | Noncontrolling Interests | Total Equity | Total Shareholders Equity | Noncontrolling Interests | Total Equity |
| Balance, beginning of period | \$ 738,062 | \$ 7,759 | \$ 745,821 | \$ 884,803 | \$ 8,394 | \$ 893,197 |
| Dividends | (34,781) | | (34,781) | (33,597) | | (33,597) |
| Reacquisition on open market | | | | (40,000) | | (40,000) |
| Exercise of stock options, net of shares reacquired | (299) | | (299) | 8,704 | | 8,704 |
| Stock compensation expense | 6,702 | | 6,702 | 10,447 | | 10,447 |
| Excess tax benefit from stock based compensation | 131 | | 131 | 1,388 | | 1,388 |
| Other adjustments | (511) | | (511) | (1,202) | | (1,202) |
| Net income | 86,185 | 202 | 86,387 | 143,469 | (308) | 143,161 |
| Add: Currency translation adjustment | 55,189 | 415 | 55,604 | (46,164) | (275) | (46,439) |
| Comprehensive income | 141,374 | 617 | 141,991 | 97,305 | (583) | 96,722 |
| Balance, end of period | \$ 850,678 | \$ 8,376 | \$ 859,054 | \$ 927,848 | \$ 7,811 | \$ 935,659 |

6. Goodwill and Intangible Assets

The Company's business acquisitions have typically resulted in the recognition of goodwill and other intangible assets. The Company follows the provisions under ASC Topic 350, Intangibles—Goodwill and Other (ASC 350) as it relates to the accounting for goodwill in Consolidated Financial Statements. These provisions require that the Company, on at least an annual basis, evaluate the fair value of the reporting units to which goodwill is assigned and attributed and compare that fair value to the carrying value of the reporting unit to determine if impairment exists. The Company performs its annual impairment testing during the fourth quarter. Impairment testing takes place more often than annually if events or circumstances indicate a change in status that would indicate a potential impairment. A reporting unit is an operating segment unless discrete financial information is prepared and reviewed by segment management for businesses one level below that operating segment (a component), in which case the component would be the reporting unit. In certain instances, the Company has aggregated components of an operating segment into a single reporting unit based on similar economic characteristics. At September 30, 2009, the Company had twelve reporting units.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

When performing its annual impairment assessment, the Company compares the fair value of each of its reporting units to its respective carrying value. Goodwill is considered to be potentially impaired when the net book value of the reporting unit exceeds its estimated fair value. Fair values are established primarily by discounting estimated future cash flows at an estimated cost of capital which varies for each reporting unit and which, as of the Company's most recent annual impairment assessment, ranged between 10% and 15%, reflecting the respective inherent business risk of each of the reporting units tested. This methodology for valuing the Company's reporting units (commonly referred to as the Income Method) has not changed since the adoption of the provisions under ASC 350. The determination of discounted cash flows is based on the businesses' strategic plans and long-range planning forecasts, which change from year to year. The revenue growth rates included in the forecasts represent best estimates based on current and forecasted market conditions. Profit margin assumptions are projected by each reporting unit based on the current cost structure and anticipated net costs increases/reductions. There are inherent uncertainties related to these assumptions, including changes in market conditions, and management's judgment in applying them to the analysis of goodwill impairment. In addition to the foregoing, for each reporting unit, market multiples are used to corroborate its discounted cash flow results where fair value is estimated based on earnings multiples determined by available public information of comparable businesses. While the Company believes it has made reasonable estimates and assumptions to calculate the fair value of its reporting units, it is possible a material change could occur. If actual results are not consistent with management's estimates and assumptions, goodwill and other intangible assets may be overstated and a charge would need to be taken against net earnings. Furthermore, in order to evaluate the sensitivity of the fair value calculations on the goodwill impairment test performed during the fourth quarter of 2008, the Company applied a hypothetical, reasonably possible 10% decrease to the fair values of each reporting unit. The effects of this hypothetical 10% decrease would still result in the fair value calculation exceeding the carrying value for each reporting unit.

Changes to goodwill are as follows:

| <i>(in thousands)</i> | Nine Months Ended September 30, 2009 | Year Ended December 31, 2008 |
|---|--|------------------------------------|
| Balance at beginning of period | \$ 781,232 | \$ 766,550 |
| Additions | | 47,175 |
| Adjustments to purchase price allocations | (26,557) | 806 |
| Currency translation | 15,653 | (33,299) |
| Balance at end of period | \$ 770,328 | \$ 781,232 |

During the nine months ended September 30, 2009, adjustments to purchase price allocations were a result of refinements made to the fair market valuations of intangible and other assets subsequent to the initial allocation of purchase price, and were related to the Delta Fluid Products Limited (Delta) acquisition in September 2008 and Friedrich Krombach GmbH & Company KG Armaturenwerke and Krombach International GmbH (Krombach) acquisition in December 2008.

Changes to intangible assets are as follows:

| <i>(in thousands)</i> | Nine Months Ended September 30, 2009 | Year Ended December 31, 2008 |
|-------------------------------------|--|------------------------------------|
| Balance at beginning of period, net | \$ 106,701 | \$ 128,150 |
| Additions | 27,279 | |
| Amortization expense | (10,672) | (14,668) |
| Currency translation | 3,159 | (3,757) |
| Asset write-downs | | (3,024) |
| Balance at end of period, net | \$ 126,467 | \$ 106,701 |

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

A summary of intangible assets follows:

| <i>(in thousands)</i> | Weighted Average Amortization Period (in years) | September 30, 2009 | | | December 31, 2008 | | |
|------------------------------------|---|--------------------|-----------------------------|-------------------|-------------------|-----------------------------|-------------------|
| | | Gross Asset | Accumulated Amortization | Net | Gross Asset | Accumulated Amortization | Net |
| Intellectual property rights | 10.7 | \$ 98,838 | \$ 52,019 | \$ 46,819 | \$ 91,355 | \$ 48,858 | \$ 42,497 |
| Customer relationships and backlog | 6.7 | 97,693 | 37,721 | 59,972 | 85,204 | 30,325 | 54,879 |
| Drawings | 0.7 | 10,825 | 10,178 | 647 | 10,825 | 10,144 | 681 |
| Other | 4.1 | 31,804 | 12,775 | 19,029 | 17,913 | 9,269 | 8,644 |
| Total | 7.8 | \$ 239,160 | \$ 112,693 | \$ 126,467 | \$ 205,297 | \$ 98,596 | \$ 106,701 |

Amortization expense for these intangible assets is currently estimated to be approximately \$4.0 million in total for the remaining quarter in 2009, \$13.3 million in 2010, \$13.1 million in 2011, \$10.7 million in 2012, \$10.6 million in 2013 and \$50.0 million in 2014 and thereafter. Included within intangible assets is \$24.8 million of intangibles with indefinite useful lives, consisting of trade names which are not being amortized in accordance with the provisions of ASC 350.

7. Accrued Liabilities

Accrued liabilities consist of:

| <i>(in thousands)</i> | September 30, 2009 | December 31, 2008 |
|---------------------------|-----------------------|----------------------|
| Employee related expenses | \$ 85,972 | \$ 82,743 |
| Warranty | 21,821 | 27,305 |
| Other | 119,199 | 136,867 |
| Total | \$ 226,992 | \$ 246,915 |

The Company accrues warranty liabilities when it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated.

A summary of the warranty liabilities is as follows:

| <i>(in thousands)</i> | Nine Months Ended September 30, 2009 | Year Ended December 31, 2008 |
|---------------------------------|--|------------------------------------|
| Balance at beginning of period | \$ 27,305 | \$ 32,218 |
| Expense | 7,076 | 19,158 |
| Additions through acquisition | | 450 |
| Payments/deductions | (12,907) | (23,653) |
| Currency translation | 347 | (868) |
| Balance at end of period | \$ 21,821 | \$ 27,305 |

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)8. Commitments and ContingenciesAsbestos LiabilityInformation Regarding Claims and Costs in the Tort System

As of September 30, 2009, the Company was a defendant in cases filed in various state and federal courts alleging injury or death as a result of exposure to asbestos. Activity related to asbestos claims during the periods indicated was as follows:

| | Three Months Ended | | Nine Months Ended | | Year Ended |
|------------------|--------------------|---------|-------------------|---------|--------------|
| | September 30, | | September 30, | | December 31, |
| | 2009 | 2008 | 2009 | 2008 | 2008 |
| Beginning claims | 71,420 | 81,979 | 74,872 | 80,999 | 80,999 |
| New claims | 696 | 936 | 2,900 | 3,585 | 4,671 |
| Settlements* | (275) | (323) | (820) | (963) | (1,236) |
| Dismissals | (1,559) | (6,411) | (6,670) | (7,440) | (9,562) |
| Ending claims** | 70,282 | 76,181 | 70,282 | 76,181 | 74,872 |

* Includes *Joseph Norris* and *Earl Haupt* judgments.

** Does not include 36,447 maritime actions that were filed in the United States District Court for the Northern District of Ohio and transferred to the Eastern District of Pennsylvania pursuant to an order by the Federal Judicial Panel on Multi-District Litigation (MDL). These claims have been placed on the inactive docket of cases that are administratively dismissed without prejudice in the MDL. Of the 70,282 pending claims as of September 30, 2009, approximately 25,100 claims were pending in New York, approximately 14,200 claims were pending in Mississippi, approximately 9,800 claims were pending in Texas and approximately 2,100 claims were pending in Ohio, all jurisdictions in which legislation or judicial orders restrict the types of claims that can proceed to trial on the merits.

Substantially all of the claims the Company resolves are either dismissed or concluded through settlements. To date, the Company has paid two judgments arising from adverse jury verdicts in asbestos matters. The first payment, in the amount of \$2.54 million, was made on July 14, 2008, approximately two years after the adverse verdict, in the *Joseph Norris* matter in Los Angeles, California, after the Company had exhausted all post-trial and appellate remedies. The second payment in the amount of \$0.02 million, was made in June 2009 after an adverse verdict in the *Earl Haupt* case in Los Angeles, California on April 21, 2009. Such judgment amounts are not included in the Company's incurred costs until all available appeals are exhausted and the final payment amount is determined.

During the fourth quarter of 2007 and the first quarter of 2008, the Company tried several cases resulting in verdicts for the defense by the jury or directed verdicts for the defense by the court, one of which, the *Patrick O Neil* claim in Los Angeles, was reversed on appeal and is currently the subject of further appellate proceedings. However, on March 14, 2008, the Company received an adverse verdict in the *James Baccus* claim in Philadelphia, Pennsylvania, with compensatory damages of \$2.45 million and additional damages of \$11.9 million. The Company's post-trial motions were denied by order dated January 5, 2009. The Company intends to pursue all available rights to appeal the verdict.

On May 16, 2008, the Company received an adverse verdict in the *Chief Brewer* claim in Los Angeles, California. The amount of the judgment entered was \$0.68 million plus interest and costs. The Company is pursuing an appeal in this matter.

On February 2, 2009, the Company received an adverse verdict in the *Dennis Woodard* claim in Los Angeles, California. The jury found that the Company was responsible for one-half of one percent (0.5%) of plaintiffs' damages of \$16.93 million; however, based on California court rules regarding allocation and damages, judgment was entered against the Company in the amount of \$1.65 million, plus costs. Following entry of judgment, the Company filed a motion with the trial court requesting judgment in the Company's favor notwithstanding the jury's verdict, and on June 30, 2009 the court advised that the Company's motion was granted and judgment was entered in favor of the Company. The plaintiffs have appealed that ruling.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

The gross settlement and defense costs incurred (before insurance recoveries and tax effects) for the Company in the nine-month periods ended September 30, 2009 and 2008 totaled \$86.1 million and \$71.1 million, respectively. In contrast to the recognition of settlement and defense costs that reflect the current level of activity in the tort system, cash payments and receipts generally lag the tort system activity by several months or more, and may show some fluctuation from quarter to quarter. Cash payments of settlement amounts are not made until all releases and other required documentation are received by the Company, and reimbursements of both settlement amounts and defense costs by insurers may be uneven due to insurer payment practices, transitions from one insurance layer to the next excess layer and the payment terms of certain reimbursement agreements. The Company's total pre-tax payments for settlement and defense costs, net of funds received from insurers, in the nine-month periods ended September 30, 2009 and 2008 totaled \$34.8 million, (reflecting the receipt of \$14.5 million for full policy buyout from Highlands Insurance Company (Highlands)) and \$34.9 million, respectively. Detailed below are the comparable amounts for the periods indicated.

| <i>(in millions)</i> | Three Months Ended September 30, | | Nine Months Ended September 30, | | Year Ended December 31, |
|---|---|----------------|--|----------------|------------------------------------|
| | 2009 | 2008 | 2009 | 2008 | 2008 |
| Settlement / indemnity costs incurred (1) | \$ 14.8 | \$ 15.2 | \$ 47.0 | \$ 33.0 | \$ 45.2 |
| Defense costs incurred (1) | 11.9 | 12.5 | 39.1 | 38.1 | 51.9 |
| Total costs incurred | \$ 26.7 | \$ 27.7 | \$ 86.1 | \$ 71.1 | \$ 97.1 |
| Settlement / indemnity payments | \$ 16.0 | \$ 13.4 | \$ 41.9 | \$ 28.5 | \$ 40.8 |
| Defense payments | 15.0 | 13.3 | 37.4 | 36.5 | 55.5 |
| Insurance receipts (2) | (8.7) | (8.4) | (44.5) | (30.1) | (38.2) |
| Pre-tax cash payments (2) | \$ 22.3 | \$ 18.3 | \$ 34.8 | \$ 34.9 | \$ 58.1 |

(1) Before insurance recoveries and tax effects.

(2) The nine months ended September 30, 2009 includes a \$14.5 million payment from Highlands in January 2009.

There were no comparable policy settlements in the 2008 period.

The amounts shown for settlement and defense costs incurred, and cash payments, are not necessarily indicative of future period amounts, which may be higher or lower than those reported.

Cumulatively to date through September 30, 2009, the Company has resolved (by settlement or dismissal) approximately 57,600 claims. The related cumulative settlement costs incurred by the Company and its insurance carriers are approximately \$216 million, for an average cost per resolved claim of \$3,756. The average cost per claim resolved during the years ended December 31, 2008 and 2007 was \$4,186 and \$4,977, respectively. Because claims are sometimes dismissed in large groups, the average cost per resolved claim, as well as the number of open claims, can fluctuate significantly from period to period.

Effects on the Condensed Consolidated Financial Statements

The Company has retained the firm of Hamilton, Rabinovitz & Associates, Inc. (HR&A), a nationally recognized expert in the field, to assist management in estimating the Company's asbestos liability in the tort system. HR&A reviews information provided by the Company concerning claims filed, settled and dismissed, amounts paid in settlements and relevant claim information such as the nature of the asbestos-related disease asserted by the claimant, the jurisdiction where filed and the time lag from filing to disposition of the claim. The methodology used by HR&A to project future asbestos costs is based largely on the Company's experience during a base reference period consisting of the two full preceding calendar years (and additional quarterly periods to the estimate date) for claims filed, settled and dismissed. The Company's experience is then compared to the results of previously conducted epidemiological studies estimating the number of individuals likely to develop asbestos-related diseases. Those studies were undertaken in connection with national analyses of the population of workers believed to have been exposed to asbestos. Using that information, HR&A estimates the number of future claims that would be filed against the Company and estimates the aggregate settlement or indemnity costs that would be incurred to resolve both pending and future claims based upon the average settlement costs by disease during the reference period. This methodology has been accepted by numerous courts. After discussions with the Company,

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HR&A augments its liability estimate for the costs of defending asbestos claims in the tort system using a forecast from the Company which is based upon discussions with its defense counsel. Based on this information, HR&A

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

compiles an estimate of the Company's asbestos liability for pending and future claims, based on claim experience over the past two to three years and covering claims expected to be filed through the indicated period. The most significant factors affecting the liability estimate are (1) the number of new mesothelioma claims filed against the Company, (2) the average settlement costs for mesothelioma claims, (3) the percentage of mesothelioma claims dismissed against the Company and (4) the aggregate defense costs incurred by the Company. These factors are interdependent, and no one factor predominates in determining the liability estimate. Although the methodology used by HR&A will also show claims and costs for periods subsequent to the indicated period (up to and including the endpoint of the asbestos studies referred to above), management believes that the level of uncertainty regarding the various factors used in estimating future asbestos costs is too great to provide for reasonable estimation of the number of future claims, the nature of such claims or the cost to resolve them for years beyond the indicated estimate.

In the Company's view, the forecast period used to provide the best estimate for asbestos claims and related liabilities and costs is a judgment based upon a number of trend factors, including the number and type of claims being filed each year, the jurisdictions where such claims are filed and the effect of any legislation or judicial orders in such jurisdictions restricting the types of claims that can proceed to trial on the merits and the likelihood of any comprehensive asbestos legislation at the federal level. In addition, the dynamics of asbestos litigation in the tort system have been significantly affected over the past five to ten years by the substantial number of companies that have filed for bankruptcy protection, thereby staying any asbestos claims against them until the conclusion of such proceedings, and the establishment of a number of post-bankruptcy trusts for asbestos claimants, which are estimated to provide \$25 billion for payments to current and future claimants. These trend factors have both positive and negative effects on the dynamics of asbestos litigation in the tort system and the related best estimate of the Company's asbestos liability, and these effects do not move in a linear fashion but rather change over multi-year periods. Accordingly, the Company's management monitors these trend factors over time and periodically assesses whether an alternative forecast period is appropriate.

Liability Estimate. With the assistance of HR&A, effective as of September 30, 2007, the Company updated and extended its estimate of the asbestos liability, including the costs of settlement or indemnity payments and defense costs relating to currently pending claims and future claims projected to be filed against the Company through 2017. The Company's previous estimate was for asbestos claims filed through 2011. As a result of this updated estimate, the Company recorded an additional liability of \$586 million as of September 30, 2007. The Company's decision to take this action at such date was based on several factors. First, the number of asbestos claims being filed against the Company has moderated substantially over the past several years, and in the Company's opinion, the outlook for asbestos claims expected to be filed and resolved in the forecast period is reasonably stable. Second, these claim trends are particularly true for mesothelioma claims, which although constituting only 5% of the Company's total pending asbestos claims, have accounted for approximately 90% of the Company's aggregate settlement and defense costs over the past five years. Third, federal legislation that would significantly change the nature of asbestos litigation failed to pass in 2006, and in the Company's opinion, the prospects for such legislation at the federal level are remote. Fourth, there have been significant actions taken by certain state legislatures and courts over the past several years that have reduced the number and types of claims that can proceed to trial, which has been a significant factor in stabilizing the asbestos claim activity. Fifth, the Company has now entered into coverage-in-place agreements with a majority of its excess insurers, which enables the Company to project a more stable relationship between settlement and defense costs paid by the Company and reimbursements from its insurers. Taking all of these factors into account, the Company believes that it can reasonably estimate the asbestos liability for pending claims and future claims to be filed through 2017. While it is probable that the Company will incur additional charges for asbestos liabilities and defense costs in excess of the amounts currently provided, the Company does not believe that any such amount can be reasonably estimated beyond 2017. Accordingly, no accrual has been recorded for any costs which may be incurred for claims made subsequent to 2017.

Management has made its best estimate of the costs through 2017 based on the analysis by HR&A completed in October 2007. Each quarter, HR&A compiles an update based upon the Company's experience in claims filed, settled and dismissed during the updated reference period as well as average settlement costs by disease category (mesothelioma, lung cancer, other cancer, asbestosis and other non-malignant conditions) during that period. Management discusses these trends and their effect on the liability estimate with HR&A and determines whether a change in the estimate is warranted. As part of this process the Company also takes into account trends in the tort system such as those enumerated above. As of September 30, 2009, the Company's actual experience during the updated reference period for mesothelioma claims filed and dismissed approximated the assumptions in the Company's liability estimate, while the average settlement costs for mesothelioma claims were somewhat higher, but generally consistent with the prior three quarters. In addition to this claims experience, the Company considered additional qualitative factors such as the nature of the aging of pending claims, significant appellate rulings and legislative developments, and their respective effects on expected future settlement values.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

Based on this evaluation, the Company determined that no change in the estimate was warranted for the period ended September 30, 2009. A liability of \$1,055 million was recorded as of September 30, 2007 to cover the estimated cost of asbestos claims now pending or subsequently asserted through 2017. The liability is reduced when cash payments are made in respect of settled claims and defense costs. The liability was \$851 million as of September 30, 2009, approximately 68% of which is attributable to settlement and defense costs for future claims projected to be filed through 2017. It is not possible to forecast when cash payments related to the asbestos liability will be fully expended; however, it is expected such cash payments will continue for a number of years past 2017, due to the significant proportion of future claims included in the estimated asbestos liability and the lag time between the date a claim is filed and when it is resolved. None of these estimated costs has been discounted to present value due to the inability to reliably forecast the timing of payments. The current portion of the total estimated liability at September 30, 2009 was \$91 million and represents the Company's best estimate of total asbestos costs expected to be paid during the twelve-month period. Such amount is based upon the HR&A model together with the Company's prior year payment experience for both settlement and defense costs.

Insurance Coverage and Receivables. Prior to 2005, a significant portion of the Company's settlement and defense costs were paid by its primary insurers. With the exhaustion of that primary coverage, the Company began negotiations with its excess insurers to reimburse the Company for a portion of its settlement and defense costs as incurred. To date, the Company has entered into agreements providing for such reimbursements, known as "coverage-in-place", with ten of its excess insurer groups. Under such coverage-in-place agreements, an insurer's policies remain in force and the insurer undertakes to provide coverage for the Company's present and future asbestos claims on specified terms and conditions that address, among other things, the share of asbestos claims costs to be paid by the insurer, payment terms, claims handling procedures and the expiration of the insurer's obligations. The most recent such agreement became effective April 21, 2009, between the Company and Employers Mutual Casualty Company, by and through its managing general agent and attorney-in-fact Mutual Marine Office, Inc. On March 3, 2008, the Company reached agreement with certain London Market Insurance Companies, North River Insurance Company and TIG Insurance Company, confirming the aggregate amount of available coverage under certain London policies and setting forth a schedule for future reimbursement payments to the Company based on aggregate indemnity and defense payments made. In addition, with four of its excess insurer groups, the Company entered into policy buyout agreements, settling all asbestos and other coverage obligations for an agreed sum, totaling \$61.3 million in aggregate. The most recent of these buyouts was reached in October 2008 with Highlands Insurance Company, which currently is in receivership in the State of Texas. The settlement agreement with Highlands was formally approved by the Texas receivership court on December 8, 2008, and Highlands paid the full settlement amount, \$14.5 million, to the Company on January 12, 2009. Reimbursements from insurers for past and ongoing settlement and defense costs allocable to their policies have been made as coverage-in-place and other agreements are reached with such insurers. All of these agreements include provisions for mutual releases, indemnification of the insurer and, for coverage-in-place, claims handling procedures. The Company is in discussions with or expects to enter into additional coverage-in-place or other agreements with other of its solvent excess insurers not currently subject to a settlement agreement whose policies are expected to respond to the aggregate costs included in the updated liability estimate. If it is not successful in concluding such coverage-in-place or other agreements with such insurers, then the Company anticipates that it would pursue litigation to enforce its rights under such insurers' policies. There are no pending legal proceedings between the Company and any insurer contesting the Company's asbestos claims under its insurance policies.

In conjunction with developing the aggregate liability estimate referenced above, the Company also developed an estimate of probable insurance recoveries for its asbestos liabilities. In developing this estimate, the Company considered its coverage-in-place and other settlement agreements described above, as well as a number of additional factors. These additional factors include the financial viability of the insurance companies, the method by which losses will be allocated to the various insurance policies and the years covered by those policies, how settlement and defense costs will be covered by the insurance policies and interpretation of the effect on coverage of various policy terms and limits and their interrelationships. In addition, the timing and amount of reimbursements will vary because the Company's insurance coverage for asbestos claims involves multiple insurers, with different policy terms and certain gaps in coverage. In addition to consulting with legal counsel on these insurance matters, the Company retained insurance consultants to assist management in the estimation of probable insurance recoveries based upon the aggregate liability estimate described above and assuming the continued viability of all solvent insurance carriers. Based upon the analysis of policy terms and other factors noted above by the Company's legal counsel, and incorporating risk mitigation judgments by the Company where policy terms or other factors were not certain, the Company's insurance consultants compiled a model indicating how the Company's historical insurance policies would respond to varying levels of asbestos settlement and defense costs and the allocation of such costs between such insurers and the Company. Using the estimated liability as of September 30, 2007 (for claims filed through 2017), the insurance consultant's model forecasted that approximately 33% of the liability would

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

be reimbursed by the Company's insurers. An asset of \$351 million was recorded as of September 30, 2007 representing the probable insurance reimbursement for such claims. The asset is reduced as reimbursements and other payments from insurers are received. The asset was \$257 million as of September 30, 2009.

The Company reviews the aforementioned estimated reimbursement rate with its insurance consultants on a periodic basis in order to confirm its overall consistency with the Company's established reserves. Since September 2007, there have been no developments that have caused the Company to change the estimated 33% rate, although actual insurance reimbursements vary from period to period for the reasons cited above. While there are overall limits on the aggregate amount of insurance available to the Company with respect to asbestos claims, those overall limits were not reached by the total estimated liability currently recorded by the Company, and such overall limits did not influence the Company in its determination of the asset amount to record. The proportion of the asbestos liability that is allocated to certain insurance coverage years, however, exceeds the limits of available insurance in those years. The Company allocates to itself the amount of the asbestos liability (for claims filed through 2017) that is in excess of available insurance coverage allocated to such years.

Uncertainties. Estimation of the Company's ultimate exposure for asbestos-related claims is subject to significant uncertainties, as there are multiple variables that can affect the timing, severity and quantity of claims. The Company cautions that its estimated liability is based on assumptions with respect to future claims, settlement and defense costs based on recent experience during the last few years that may not prove reliable as predictors. A significant upward or downward trend in the number of claims filed, depending on the nature of the alleged injury, the jurisdiction where filed and the quality of the product identification, or a significant upward or downward trend in the costs of defending claims, could change the estimated liability, as would substantial adverse verdicts at trial. A legislative solution or a revised structured settlement transaction could also change the estimated liability.

The same factors that affect developing estimates of probable settlement and defense costs for asbestos-related liabilities also affect estimates of the probable insurance payments, as do a number of additional factors. These additional factors include the financial viability of the insurance companies, the method by which losses will be allocated to the various insurance policies and the years covered by those policies, how settlement and defense costs will be covered by the insurance policies and interpretation of the effect on coverage of various policy terms and limits and their interrelationships. In addition, due to the uncertainties inherent in litigation matters, no assurances can be given regarding the outcome of any litigation, if necessary, to enforce the Company's rights under its insurance policies.

Many uncertainties exist surrounding asbestos litigation, and the Company will continue to evaluate its estimated asbestos-related liability and corresponding estimated insurance reimbursement as well as the underlying assumptions and process used to derive these amounts. These uncertainties may result in the Company incurring future charges or increases to income to adjust the carrying value of recorded liabilities and assets, particularly if the number of claims and settlement and defense costs change significantly or if legislation or another alternative solution is implemented; however, the Company is currently unable to estimate such future changes and, accordingly, while it is probable that the Company will incur additional charges for asbestos liabilities and defense costs in excess of the amounts currently provided, the Company does not believe that any such amount can be reasonably determined. Although the resolution of these claims may take many years, the effect on the results of operations, financial position and cash flow in any given period from a revision to these estimates could be material.

Other Contingencies

Environmental Matters

For environmental matters, the Company records a liability for estimated remediation costs when it is probable that the Company will be responsible for such costs and they can be reasonably estimated. Generally, third party specialists assist in the estimation of remediation costs. The environmental remediation liability at September 30, 2009 and December 31, 2008 is substantially all for the former manufacturing site in Goodyear, Arizona (the Goodyear Site) discussed below.

Estimates of the Company's environmental liabilities at the Goodyear Site are based on currently available facts, present laws and regulations and current technology available for remediation, and are recorded on an undiscounted basis. These estimates consider the Company's prior experience in the Goodyear Site investigation and remediation, as well as available data from, and in consultation with, the Company's environmental specialists and the EPA. Estimates at the Goodyear Site are subject to significant uncertainties caused primarily by the dynamic nature of the Goodyear Site conditions, the range

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

of remediation alternatives available, together with the corresponding estimates of cleanup methodology and costs, as well as ongoing, required regulatory approvals, primarily from the EPA. Accordingly, it is likely that adjustments to the Company's liability estimate will be necessary as further information and circumstances regarding the Goodyear Site characterization develop. While actual remediation cost therefore may be more than amounts accrued, the Company believes it has established adequate reserves for all probable and reasonably estimable costs.

The Goodyear Site was operated by UniDynamics/Phoenix, Inc. (UPI), which became an indirect subsidiary of the Company in 1985 when the Company acquired UPI's parent company, UniDynamics Corporation. UPI manufactured explosive and pyrotechnic compounds, including components for critical military programs, for the U.S. government at the Goodyear Site from 1962 to 1993, under contracts with the Department of Defense and other government agencies and certain of their prime contractors. No manufacturing operations have been conducted at the Goodyear Site since 1994. The Goodyear Site was placed on the National Priorities List in 1983, and is now part of the Phoenix-Goodyear Airport North Superfund Goodyear Site. In 1990, the EPA issued administrative orders requiring UPI to design and carry out certain remedial actions, which UPI has done. Groundwater extraction and treatment systems have been in operation at the Goodyear Site since 1994. A soil vapor extraction system was in operation from 1994 to 1998, was restarted in 2004, and is currently in operation. On July 26, 2006, the Company entered into a consent decree with the EPA with respect to the Goodyear Site providing for, among other things, a work plan for further investigation and remediation activities at the Goodyear Site. The Company recorded a liability in 2004 for estimated costs through 2014 after reaching substantial agreement on the scope of work with the EPA. At the end of September 2007, the liability totaled \$15.4 million. During the fourth quarter of 2007, the Company and its technical advisors determined that changing groundwater flow rates and contaminant plume direction at the Goodyear Site required additional extraction systems as well as modifications and upgrades of the existing systems. In consultation with its technical advisors, the Company prepared a forecast of the expenditures required for these new and upgraded systems as well as the costs of operation over the forecast period through 2014. Taking these additional costs into consideration, the Company estimated its liability for the costs of such activities through 2014 to be \$41.5 million as of December 31, 2007. During the fourth quarter of 2008, based on further consultation with our advisors and the EPA and in response to groundwater monitoring results that reflected a continuing migration in contaminant plume direction during the year, the Company revised its forecast of remedial activities to increase the level of extraction systems and the number of monitoring wells in and around the Goodyear Site, among other things. As of December 31, 2008, the revised liability estimate was \$65.2 million which resulted in an additional charge of \$24.3 million during the fourth quarter of 2008. The total estimated gross liability, excluding expected reimbursements (see below), was \$56.2 million as of September 30, 2009. The current portion was approximately \$12.8 million and represents the Company's best estimate, in consultation with its technical advisors, of total remediation costs expected to be paid during the twelve-month period.

It is not possible at this point to reasonably estimate the amount of any obligation in excess of the Company's current accruals through the 2014 forecast period because of the aforementioned uncertainties, in particular, the continued significant changes in the Goodyear Site conditions experienced in recent years.

On July 31, 2006, the Company entered into a consent decree with the U.S. Department of Justice on behalf of the Department of Defense and the Department of Energy pursuant to which, among other things, the U.S. Government reimburses the Company for 21 percent of qualifying costs of investigation and remediation activities at the Goodyear Site. As of September 30, 2009 the Company has recorded a receivable of \$12.8 million for the expected reimbursements from the U.S. Government in respect of the aggregate liability as at that date (the net liability, after expected reimbursements, was \$43.4 million as of September 30, 2009). In the first quarter of 2009, the Company issued a \$35 million letter of credit to support requirements of the consent decree for the Goodyear Site.

The Company has been identified as a potentially responsible party (PRP) with respect to environmental contamination at the Crab Orchard National Wildlife Refuge Superfund Site (the Crab Orchard Site). The Crab Orchard Site is located about five miles west of Marion, Illinois, and consists of approximately 55,000 acres. Beginning in 1941, the United States used the Crab Orchard Site for the production of ordnance and other related products for use in World War II. In 1947, the Crab Orchard Site was transferred to the United States Fish and Wildlife Service, and about 30,000 acres of the Crab Orchard Site were leased to a variety of industrial tenants whose activities (which continue to this day) included manufacturing ordnance and explosives. A predecessor to the Company formerly leased portions of the Crab Orchard Site, and conducted manufacturing operations at the Crab Orchard Site from 1952 until 1964. General Dynamics Ordnance and Tactical Systems, Inc. (GD-OTS) is in the process of conducting the remedial investigation and feasibility study at the Crab Orchard Site, pursuant to an Administrative Order on Consent between GD-OTS and the U.S. Fish and Wildlife Service, the U.S. Environmental Protection Agency (EPA) and the Illinois Environmental Protection Agency. The Company is not a party to that agreement, and has not been asked by any agency of the United States Government to participate in any activity relative to the Crab Orchard Site. The Company is informed that GD-OTS completed a Phase I remedial investigation in 2008, that GD-OTS is performing a Phase II remedial investigation scheduled for completion in

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

2010, and that the feasibility study is projected to be complete in mid to late 2012. GD-OTS has asked the Company to participate in a voluntary cost allocation exercise, but the Company, along with a number of other PRPs that were contacted, declined citing the absence of certain necessary parties as well as an undeveloped environmental record. The Company does not believe that it is likely that any discussion about the allocable share of the various PRPs, including the U.S. Government, will take place before the end of 2010. Although a loss is probable, it is not possible at this time to reasonably estimate the amount of any obligation for remediation of the Crab Orchard Site because the extent of the environmental impact, allocation among PRPs, remediation alternatives, and concurrence of regulatory authorities have not yet advanced to the stage where a reasonable estimate can be made. The Company has notified its insurers of this potential liability and will seek coverage under its insurance policies.

Other Proceedings

The Company has defended two separate lawsuits brought by customers alleging failure of the Company's fiberglass-reinforced plastic material in recreational vehicle sidewalls manufactured by such customers. The first lawsuit went to trial in January 2008, resulting in an award of \$3.2 million in compensatory damages on two out of seven claims. The Court denied the plaintiff's claim for additional post-trial equitable relief, and entered a final judgment, which included prejudgment interest of approximately \$0.6 million. The total award of \$3.8 million was paid in mid-2008, and the plaintiff has waived its right to an appeal.

The other lawsuit went to trial in mid-January of 2009 solely on the issue of liability, and on January 27 the jury returned a verdict of liability against the Company. The aggregate damages sought in this lawsuit included approximately \$9.5 million in repair costs allegedly incurred by the plaintiffs, as well as approximately \$55 million in other consequential losses such as discounts and other incentives paid to induce sales, lost market share, and lost profits. On April 17, 2009, the Company reached agreement to settle this lawsuit. In mediation, the Company agreed to a settlement aggregating \$17.75 million payable in several installments through July 1, 2009, all of which have been paid. Based upon both insurer commitments and liability estimates previously recorded in 2008, the Company recorded a pre-tax charge of \$7.25 million in connection with this settlement in 2009.

The Company is also defending a series of five separate lawsuits, which have now been consolidated, revolving around a fire that occurred in May 2003 at a chicken processing plant located near Atlanta, Georgia that destroyed the plant. The aggregate damages demanded by the plaintiff, consisting largely of an estimate of lost profits which continues to grow with the passage of time, are currently in excess of \$260 million. These lawsuits contend that certain fiberglass-reinforced plastic material manufactured by the Company that was installed inside the plant was unsafe in that it acted as an accelerant, causing the fire to spread rapidly, resulting in the total loss of the plant and property. The suits are in the late stages of pre-trial discovery, and the Company expects the trial to take place during the first quarter of 2010, although a firm date has not yet been set by the court. The Company believes that it has valid defenses to the underlying claims raised in these lawsuits. The Company has given notice of these lawsuits to its insurance carriers and will seek coverage for any resulting losses. The Company's carriers have issued standard reservation of rights letters but are engaged with the Company's trial counsel to monitor the defense of these claims. If the plaintiffs in these lawsuits were to prevail at trial and be awarded the full extent of their claimed damages, and insurance coverage were not fully available, the resulting liability could have a significant effect on the Company's results of operations and cash flows in the periods affected. As of September 30, 2009, no loss amount has been accrued in connection with these suits because a loss is not considered probable, nor can an amount be reasonably estimated.

A number of other lawsuits, claims and proceedings have been or may be asserted against the Company relating to the conduct of its business, including those pertaining to product liability, patent infringement, commercial, employment, employee benefits, environmental and stockholder matters. While the outcome of litigation cannot be predicted with certainty, and some of these other lawsuits, claims or proceedings may be determined adversely to the Company, the Company does not believe that the disposition of any such other pending matters is likely to have a significant impact on its financial condition or liquidity, although the resolution in any reporting period of one or more of these matters could have a significant impact on the Company's results of operations and cash flows for that period.

Other Commitments

The Company entered into a seven year operating lease for an airplane in the first quarter of 2007 which includes a \$14.1 million residual value guarantee by the Company.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)9. Pension and Other Postretirement Benefit Plans

The components of net periodic cost are as follows:

| <i>(in thousands)</i> | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | |
|------------------------------------|----------------------------------|------------|-------------------------------|--------|---------------------------------|-----------|-------------------------------|--------|
| | Pension Benefits | | Other Postretirement Benefits | | Pension Benefits | | Other Postretirement Benefits | |
| | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 |
| Service cost | \$ 2,503 | \$ 1,838 | \$ 26 | \$ 38 | \$ 7,574 | \$ 10,319 | \$ 79 | \$ 115 |
| Interest cost | 8,659 | 9,799 | 231 | 253 | 25,793 | 26,823 | 694 | 760 |
| Expected return on plan assets | (8,862) | (13,599) | | | (26,647) | (35,940) | | |
| Amortization of prior service cost | 428 | (26) | | (21) | 708 | 232 | | (63) |
| Amortization of net loss (gain) | 2,415 | (251) | (109) | (32) | 6,233 | 51 | (329) | (96) |
| Net periodic cost | \$ 5,143 | \$ (2,239) | \$ 148 | \$ 238 | \$ 13,661 | \$ 1,485 | \$ 444 | \$ 716 |

The Company expects, based on current actuarial calculations, to contribute approximately \$14.6 million to its domestic and foreign defined benefit plans and \$1.9 million to its other postretirement benefit plans in 2009, of which \$12.3 million and \$1.2 million have been contributed during the first nine months of 2009, respectively. The Company contributed \$10.0 million to its defined benefit plans and \$2.2 million to its other postretirement benefit plans in 2008. Cash contributions for subsequent years will depend on a number of factors, including the impact of the Pension Protection Act signed into law in 2006, changes in minimum funding requirements, long-term interest rates, the investment performance of plan assets and changes in employee census data affecting the Company's projected benefit obligations.

10. Income Taxes

The Company calculated its income tax provision for the three and nine months ended September 30, 2009 in accordance with the provisions under ASC Topic 740, Income Taxes .

A comparison of the Company's effective tax rates is as follows:

| | September 30, 2009 | September 30, 2008 |
|--------------------|-----------------------|-----------------------|
| Three Months Ended | 28.2% | 30.3% |
| Nine Months Ended | 29.4% | 30.8% |

The U.S. federal research credit, included in the 2009 effective tax rates above, is the primary reason for the Company's lower effective tax rates for the three and nine months ended September 30, 2009. This credit was excluded from the Company's effective tax rates for the three and nine months ended September 30, 2008 because its statutory reinstatement retroactive to January 1, 2008 did not occur until October 3, 2008.

The changes in the Company's gross unrecognized tax benefits are summarized below:

| <i>(in thousands)</i> | Three Months Ended September 30, 2009 | Nine Months Ended September 30, 2009 |
|---|---|--|
| Increase (decrease) as a result of: | | |
| Tax positions taken during a prior period | \$ (725) | \$ (716) |
| Tax positions taken during the current period | \$ 338 | \$ 759 |

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| | | | | |
|--------------------------------------|----|-------|----|-------|
| Settlements with taxing authorities | \$ | (100) | \$ | (315) |
| Lapses in the statute of limitations | \$ | | \$ | (31) |

During the three and nine months ended September 30, 2009, the total amount of unrecognized tax benefits that, if recognized, would affect the Company's effective tax rate decreased by approximately \$0.5 million and \$0.2 million, respectively.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

The Company recognizes interest related to uncertain tax positions in tax expense. During the three and nine months ended September 30, 2009, the total amount of interest (income)/expense related to unrecognized tax benefits recognized in the consolidated statement of operations was \$(0.1) million and \$0, respectively. At September 30, 2009 and December 31, 2008, the total amount of accrued interest expense related to unrecognized tax benefits recorded in the consolidated balance sheet was \$0.7 million and \$0.7 million, respectively.

The Company regularly assesses the potential outcomes of both ongoing examinations and future examinations for the current and prior years in order to ensure the Company's provision for income taxes is adequate. The Company believes that adequate accruals have been provided for all open years.

The Company's income tax returns are subject to examination by the Internal Revenue Service (IRS) as well as other state and non-U.S. taxing authorities. The IRS has completed its examinations of the Company's federal income tax returns for all years through 2005. During 2009, the IRS commenced an examination of the Company's 2007 federal income tax return. In addition, the IRS has informed the Company of its intent to begin an examination of the Company's 2008 federal income tax return before year end.

With few exceptions, the Company is no longer subject to U.S. state and local or non-U.S. income tax examinations by taxing authorities for years before 2004. At this time, the Company is currently under audit by various state and non-U.S. taxing authorities.

As of September 30, 2009, it is reasonably possible that the Company's unrecognized tax benefits may decrease by approximately \$4.8 million during the next twelve months as a result of activity related to tax positions expected to be taken during the remainder of the current year and the closure of the aforementioned audits.

11. Long-Term Debt and Notes Payable

The following table summarizes the Company's debt as of September 30, 2009 and December 31, 2008:

| <i>(in thousands)</i> | September 30, 2009 | December 31, 2008 |
|-----------------------------|-----------------------|----------------------|
| Long-term debt consists of: | | |
| 5.50% notes due 2013 | \$ 199,085 | \$ 199,319 |
| 6.55% notes due 2036 | 199,428 | 199,060 |
| Other | 100 | 100 |
| Total long-term debt | \$ 398,613 | \$ 398,479 |
| Short-term borrowings | \$ 952 | \$ 16,622 |

12. Derivative Instruments and Hedging Activities

In March 2009, the Company adopted the provisions under ASC Topic 815, Derivatives and Hedging (ASC 815) as it relates to disclosures about derivative instruments and hedging activities. The provisions under ASC 815 are intended to improve transparency in financial reporting by requiring enhanced disclosures of an entity's derivative instruments and hedging activities and their effects on the entity's financial position, financial performance, and cash flows.

The Company is exposed to certain risks related to its ongoing business operations, including market risks related to fluctuation in currency exchange. The Company uses foreign exchange contracts to manage the risk of certain cross-currency business relationships to minimize the impact of currency exchange fluctuations on the Company's earnings and cash flows. The Company does not hold or issue derivative financial instruments for trading or speculative purposes. As of September 30, 2009, the foreign exchange contracts designated as hedging instruments and the foreign exchange contracts not designated as hedging instruments did not have a material impact on the Company's statement of operations, balance sheet or statement of cash flows.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

13. Fair Value Measurements

The Company adopted the provisions under ASC Topic 820, Fair Value Measurements and Disclosures (ASC 820) as of January 1, 2008, with the exception of the application to non-recurring nonfinancial assets and nonfinancial liabilities, which was delayed and therefore adopted as of January 1, 2009. The provisions under ASC 820 define fair value, establish a framework for measuring fair value and generally accepted accounting principles and expand disclosures about fair value measurements.

Fair value is defined in ASC 820 as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements are to be considered from the perspective of a market participant that holds the asset or owes the liability. The provisions under ASC 820 also establish a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

ASC 820 describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices in active markets for identical or similar assets and liabilities.

Level 2: Quoted prices for identical or similar assets and liabilities in markets that are not active or observable inputs other than quoted prices in active markets for identical or similar assets and liabilities.

Level 3: Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

During the first nine months of 2009, the Company reflected the fair value of intangible assets of \$27.3 million, using Level 3 inputs for Delta, which was acquired in September 2008 and Krombach, which was acquired in December 2008.

The Company has forward contracts outstanding with related receivables of \$0.5 million and payables of \$1.4 million as of September 30, 2009 which are reported at fair value using Level 2 inputs.

The carrying value of the Company's financial assets and liabilities, including cash and cash equivalents, accounts receivable, accounts payable and short-term loans payable approximate fair value, without being discounted, due to the short periods during which these amounts are outstanding. Long-term debt rates currently available to the Company for debt with similar terms and remaining maturities are used to estimate the fair value for debt issues that are not quoted on an exchange. The estimated fair value of long-term debt was \$408.6 million at September 30, 2009.

The Company adopted the provisions under ASC Topic 825, Financial Instruments as of January 1, 2008. These provisions provide companies with an option to report selected financial assets and liabilities at fair value. The Company did not elect the fair value option for any of such eligible financial assets or financial liabilities as of the adoption date.

14. Restructuring

2008 Actions. During the fourth quarter of 2008, in response to disruptions in the credit markets and a substantially weakening global economy, the Company initiated broad-based restructuring actions in order to align its cost base to lower levels of demand. These actions include headcount reductions and select facility consolidations (the Restructuring Program). In the fourth quarter of 2008, the Company recorded pre-tax restructuring and related charges in the business segments totaling \$40.7 million and the Company currently estimates additional restructuring charges of approximately \$2.3 million during 2009 to complete these actions (total pre-tax charges, upon program completion, of approximately \$43.0 million). The Company expects the 2008 actions to result in net workforce reductions of approximately 700 employees, the exiting of five facilities and the disposal of assets associated with the exited facilities. The Company is targeting the majority of all workforce and all facility related cost reduction actions for completion during 2009. Approximately 63% of the total expected charges, or \$28 million, will be cash costs. The Company expects recurring pre-tax savings subsequent to initiating all actions to approximate \$51 million annually.

Notes to Condensed Consolidated Financial Statements (Unaudited) (Continued)

The following table summarizes the accrual balances related to the Restructuring Program:

| <i>(in millions)</i> | December 31, 2008 | Expense | Utilization | September 30, 2009 |
|----------------------|------------------------------|----------------|--------------------|-------------------------------|
| Severance | \$ 17.8 | \$ 0.7 | \$ (11.5) | \$ 7.0 |
| Other | 7.2 | 1.3 | (3.7) | 4.8 |
| Total | \$ 25.0 | \$ 2.0 | \$ (15.2) | \$ 11.8 |

During 2008 and the first nine months of 2009, the Company recorded asset impairment charges of \$15.7 million and \$0.4 million, respectively related to the Restructuring Program.

In addition to the \$2.3 million of charges expected from the Restructuring Program described above, the Company estimates that it will incur approximately \$4.0 million of integration-related expenses during 2009 in connection with the December 2008 acquisition of Krombach.

Part I Financial Information

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

This Quarterly Report on Form 10-Q contains information about Crane Co., some of which includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements other than historical information or statements about our current condition. You can identify forward-looking statements by the use of terms such as believes, contemplates, expects, may, could, should, would, or anticipates, other similar phrases, or the negatives of these terms.

Reference herein to Crane, we, us, and, our refer to Crane Co. and its subsidiaries unless the context specifically states or implies otherwise. References to core business or core sales in this report include sales from acquired businesses starting from and after the first anniversary of the acquisition, but exclude currency effects. Amounts in the following discussion are presented in millions, except employee, share and per share data, or unless otherwise stated.

We have based the forward-looking statements relating to our operations on our current expectations, estimates and projections about us and the markets we serve. We caution you that these statements are not guarantees of future performance and involve risks and uncertainties. In addition, we have based many of these forward-looking statements on assumptions about future events that may prove to be inaccurate. For example, in response to a weakening global economy, we continue to critically review our cost structure in an effort to better position our operations to accommodate potential declines in demand for our products and services. Considering the current uncertainty in estimating both the potential costs related to such efforts as well as projected levels of efficiencies that we expect to achieve, our actual outcomes and results may differ materially from what we have expressed or forecasted in the forward-looking statements. There are a number of other factors that could cause actual results or outcomes to differ materially from those addressed in the forward-looking statements. The factors that we currently believe to be material are detailed in Part II, Item 1A of this Quarterly Report on Form 10-Q and in our Annual Report on Form 10-K for the fiscal year ended December 31, 2008 filed with the Securities and Exchange Commission and are incorporated by reference herein.

Overview

We are a diversified manufacturer of highly engineered industrial products. Our business consists of five segments: Aerospace & Electronics, Engineered Materials, Merchandising Systems, Fluid Handling and Controls. Our primary markets are aerospace, defense electronics, recreational vehicle, transportation, automated merchandising, chemical, pharmaceutical, oil, gas and power, nuclear, building services and utilities.

Our strategy is to grow the earnings of niche businesses with leading market shares, acquire companies that offer strategic fits with existing businesses, aggressively pursue operational and strategic linkages among our businesses, build a performance culture that stresses continuous improvement and a committed management team whose interests are directly aligned with those of the shareholders and maintain a focused, efficient corporate structure.

Outlook

Concerns about global economic growth for industrial businesses and disruptions in the financial markets have had a significant adverse impact on end markets as well as our operating results through the first nine months of 2009. Notwithstanding the 14% sales decline that we experienced during the third quarter 2009 when compared to the same quarter last year, operating profit remained flat reflecting the favorable impact of our cost reduction programs. We continue to pursue additional opportunities to ensure our cost structure is properly aligned to demand and to maximize cash flow. Based on the traction of our cost savings initiatives, we raised our cost reduction target from \$75 million to in excess of \$125 million in July and now project our savings will be more than \$150 million for the full year. We continue to maintain a strong capital structure and liquidity position with \$305 million in cash, a \$300 million revolving credit agreement (of which \$265 million is available) and no near-term debt maturities.

Our *Aerospace and Electronics* segment operating profit was up slightly during the third quarter when compared to the same period last year. Our Electronics Group experienced higher operating profit driven by stable demand in the Defense Electronics business, strong program execution and cost reduction efforts. In our Aerospace Group, volumes and profits are expected to be unfavorably impacted by further softening of long-cycle sales to commercial aerospace customers. Consistent with our expectations, we experienced a sequential decline in engineering expense in the Aerospace Group. We expect this trend to continue and despite further delays announced by Boeing related to first flight of its 787 aircraft, we have exceeded our previously announced \$25 million year-over-year decline in engineering expenses. Boeing has communicated certain changed aircraft requirements that affect the brake control system, and we have been engaged in discussions with our customer, GE Aviation Systems, regarding development of a new version of the 787 brake control system, including whether this additional development will be funded by the customer. Although it is our position that we are not required to undertake this additional development work without customer funding, if such customer funding is not obtained and we are required to develop a new version of the brake control system, it would have a significant impact on our results of operations and cash flow.

During the third quarter, our short-cycle *Engineered Materials* segment experienced higher profit when compared to the same period last year. Despite the 17% decline in sales volumes, operating profit increased 71% reflecting cost discipline, productivity savings, and strong market position. The sales decline in Engineered Materials reflects substantially lower volumes to our transportation-related and building products customers, partially offset by an increase in sales to our traditional recreational vehicle customers. We expect demand from our transportation-related customers to remain at current levels while demand from our building products customers will continue to decline which is consistent with the slow-down in non-residential construction.

Our *Merchandising Systems* segment experienced a 19% and 37% decline in sales and operating profit, respectively, when compared to the same period last year reflecting continued difficult end market conditions. Demand for Payment Solutions products was substantially lower as end-market applications, including retail, transportation, and non-U.S. gaming declined sharply. However, we experienced a sequential quarterly increase in sales for our Vending Solutions products. We expect continued market weakness for our Payment Solutions products and anticipate normal seasonality for our Vending Solutions products in the 2009 fourth quarter.

During the third quarter, operating profit in our *Fluid Handling* segment was flat when compared to the same period last year notwithstanding a 9% decline in sales. Sales continue to be weak in the longer-cycle energy, chemical and pharmaceutical businesses, as well as the short-cycle Maintenance, Overhaul and Repair (MRO) business, which continue to be impacted by poor market conditions. We expect the chemical and pharmaceutical end markets to remain weak in the fourth quarter.

In response to all of the aforementioned outlook considerations, we have taken significant steps to reduce costs and improve cash flow across all of our businesses, which include significant headcount reductions and select facility consolidations. Excluding the effects of two acquisitions in the second half of 2008, headcount has been reduced by approximately 2,050 people, or 17%, since year-end 2007, of which 1,100 were in the first nine months of 2009.

Results from Operations**Third quarter of 2009 compared with third quarter of 2008**

| <i>(dollars in millions)</i> | Third Quarter | | Change | |
|---|---------------|----------|-----------|---------|
| | 2009 | 2008 | \$ | % |
| Net sales | \$ 550.7 | \$ 642.7 | \$ (92.0) | (14.3) |
| Operating profit | 55.5 | 54.6 | 0.9 | 1.6 |
| Restructuring charge* | 0.5 | | 0.5 | n/a |
| Operating margin | 10.1% | 8.5% | | |
| Other income (expense): | | | | |
| Interest income | 0.3 | 3.2 | (2.9) | (90.6) |
| Interest expense | (6.8) | (6.0) | (0.8) | (13.3) |
| Miscellaneous - net | | (0.2) | 0.2 | 100.0 |
| | (6.5) | (3.0) | (3.5) | (116.7) |
| Income before income taxes | 49.0 | 51.6 | (2.6) | (5.0) |
| Provision for income taxes | 13.8 | 15.6 | (1.8) | (11.5) |
| Net income before allocation to noncontrolling interests | 35.2 | 36.0 | (0.8) | (2.2) |
| Less: Noncontrolling interest in subsidiaries earnings (losses) | 0.1 | (0.1) | 0.2 | 192.6 |
| Net income attributable to common shareholders | \$ 35.1 | \$ 36.1 | \$ (1.0) | (2.8) |

* The restructuring charge is included in operating profit and operating margin.

Third quarter 2009 sales decreased \$92.0 million, or 14.3%, versus the third quarter of 2008. Core business sales for the third quarter declined approximately \$100.5 million, or 15.6%. Acquired businesses (Friedrich Krombach GmbH & Company KG Armaturenwerke and Krombach International GmbH (Krombach)) and Delta Fluid Products Limited (Delta)) contributed 4.1% growth, or \$26.3 million. The impact of currency translation decreased reported sales by approximately \$17.8 million, or 2.8%, as the U.S. dollar strengthened against other major currencies in the third quarter of 2009 compared to the third quarter of 2008. Net sales related to operations outside the U.S. were 40.9% and 41.9% of total net sales for the three month periods ended September 30, 2009 and 2008, respectively.

Operating profit was \$55.5 million in the third quarter 2009 compared to \$54.6 million in the comparable period of 2008. The slight increase in operating profit was largely attributable to improved performance in Aerospace & Electronics and Engineered Materials segments, partially offset by weaker performance in the Merchandising Systems and Controls segments. Operating profit margins were 10.1% in the third quarter 2009 compared to 8.5% in the comparable period of 2008. Operating profit in the third quarter of 2009 included restructuring charges of \$0.5 million.

Our effective tax rate of 28.2% for the three months ended September 30, 2009 is lower than our effective tax rate of 30.3% for the three months ended September 30, 2008. A tax benefit for the U.S. federal research credit was included in 2009 and not in 2008 as the statutory reinstatement of the U.S. federal research tax credit retroactive to January 1, 2008 did not occur until October 3, 2008.

Segment Results

All comparisons below refer to the third quarter 2009 versus the third quarter 2008, unless otherwise specified.

Aerospace & Electronics

| <i>(dollars in millions)</i> | Third Quarter | | Change | |
|------------------------------|---------------|----------|-----------|---------|
| | 2009 | 2008 | | |
| Sales | \$ 136.9 | \$ 159.7 | \$ (22.8) | (14.3%) |
| Operating profit | \$ 19.9 | \$ 10.9 | \$ 9.0 | 82.9% |
| Restructuring charge* | \$ 0.2 | \$ | \$ 0.2 | n/a |
| Operating margin | 14.6% | 6.8% | | |

* The restructuring charge is included in operating profit and operating margin.

The third quarter 2009 sales decrease of \$22.8 million reflected a sales decrease of \$20.6 million and \$2.2 million in the Aerospace Group and Electronics Group, respectively. The segment's operating profit increased \$9.0 million, or 82.9%, in the third quarter of 2009 when compared to the same period in the prior year. The increase in operating profit was driven by higher profits in both the Aerospace Group and Electronics Group.

Aerospace Group sales of \$80.3 million decreased \$20.6 million, or 20.4%, from \$100.9 million in the prior year period. This was largely attributable to declines in original equipment manufacturer (OEM) product sales of 26.6% and declines in commercial aftermarket product sales of 21.9%, partially offset by higher military product sales (OEM and spares) and aftermarket sales. During the third quarter of 2009, sales to OEMs and sales to aftermarket customers were 56.6% and 43.4%, respectively, of total sales, compared to 61.3% and 38.7%, respectively, in the same period last year. Operating profit increased by \$6.2 million in the third quarter of 2009, compared to the third quarter of 2008 primarily reflecting a \$17.9 million decline in engineering expenses and savings associated with cost reduction initiatives, partially offset by the unfavorable impact of the lower sales volumes. Total engineering expense for the Aerospace Group was \$14.7 million in the third quarter of 2009 compared to \$18.8 million in the second quarter of 2009, \$21.0 million in the first quarter of 2009 and \$28.3 million in the fourth quarter of 2008.

Electronics Group sales of \$56.6 million decreased \$2.2 million, or 3.7%, from \$58.8 million in the prior period year primarily driven largely by a decline in the Custom and Standard Power businesses. Despite the sales decline, strong program execution, savings associated with cost reduction initiatives and lower engineering spending increased operating profit by \$2.8 million in the third quarter of 2009, compared to the third quarter of 2008.

Engineered Materials

| <i>(dollars in millions)</i> | Third Quarter | | Change | |
|------------------------------|---------------|---------|-----------|---------|
| | 2009 | 2008 | | |
| Sales | \$ 48.1 | \$ 58.2 | \$ (10.1) | (17.4%) |
| Operating profit | \$ 7.5 | \$ 4.4 | \$ 3.1 | 70.8% |
| Restructuring charge* | \$ 0.2 | \$ | \$ 0.2 | n/a |
| Operating margin | 15.7% | 7.6% | | |

* The restructuring charge is included in operating profit and operating margin.

Third quarter 2009 sales decreased \$10.1 million, or 17.4%, reflecting substantially lower volumes to our transportation and building products customers when compared to the prior year, partially offset by higher sales to our traditional recreation vehicle customers. Sales to our transportation-related customers declined 28.8%, in line with the reduced trailer build rates. We experienced a 26.9% decline to our building products customers, resulting from the soft non-residential construction market. Sales to our traditional recreational vehicle customers increased by 6.3%, reflecting market share gains and moderate improvement in industry sales. Operating profit in the third quarter of 2009 increased 70.8% reflecting savings associated with ongoing cost reduction initiatives and productivity improvements. We have reduced employment levels in this segment by 42% and 12%, respectively, compared to December 2007 and December 2008, and facility consolidation activities have been largely completed pursuant to our restructuring program.

Merchandising Systems

| <i>(dollars in millions)</i> | Third Quarter | | Change | |
|------------------------------|---------------|---------|-----------|---------|
| | 2009 | 2008 | | |
| Sales | \$ 75.9 | \$ 93.6 | \$ (17.7) | (18.9%) |
| Operating profit | \$ 6.9 | \$ 10.9 | \$ (4.0) | (36.5%) |
| Restructuring gain* | \$ (1.5) | \$ | \$ (1.5) | n/a |
| Operating margin | 9.1% | 11.6% | | |

* The restructuring gain is included in operating profit and operating margin.

Third quarter 2009 sales decreased \$17.7 million, or 18.9%, including a core sales decline of \$15.5 million, or 16.6% and unfavorable foreign currency translation of \$2.2 million, or 2.4%. The decline in core sales primarily reflects substantially lower demand for both Payments Solutions and Vending Solutions products. The global slowdown in the gaming (in part due to changes in gaming regulations), retail and transportation end markets was the primary driver for the decline in demand for our Payments Solutions products. The primary drivers of the end market softness for our Vending Solutions products are unchanged from the first half of 2009, as commercial office space vacancies remain high and factory employment levels continue to decline. Operating profit for the segment decreased by \$4.0 million versus the third quarter of 2008, or 36.5%, due primarily to the deleverage on reduced sales, partially offset by savings associated with cost reduction initiatives, the favorable impact of a legal settlement and the reduction of a liability estimate associated with the restructuring program. In response to the lower levels of demand, general expense reduction programs continue to be implemented, we have reduced employment levels by 21% compared to year-end 2007 and, as previously disclosed, we are consolidating certain vending machine production facilities.

Fluid Handling

| <i>(dollars in millions)</i> | Third Quarter | | Change | |
|------------------------------|---------------|----------|-----------|--------|
| | 2009 | 2008 | | |
| Sales | \$ 266.8 | \$ 293.6 | \$ (26.8) | (9.1%) |
| Operating profit | \$ 34.9 | \$ 34.9 | \$ | |
| Restructuring charge* | \$ 1.6 | \$ | \$ 1.6 | n/a |
| Operating margin | 13.1% | 11.9% | | |

* The restructuring charge is included in operating profit and operating margin.

Third quarter 2009 sales decreased \$26.8 million, or 9.1%, driven by a decline in core sales of \$38.4 million, or 13.1%, and unfavorable foreign currency exchange of \$14.7 million, or 5.0%, partially offset by a net increase in sales from two acquired businesses (Krombach and Delta) of \$26.3 million, or 8.9%. The core sales performance was impacted by a broad-based volume decline across the majority of businesses and reflects unfavorable end markets which continue to impact many longer-cycle, project-based chemical and pharmaceutical businesses, as well as several of our short-cycle MRO businesses. Notwithstanding the unfavorable impact of lower core sales and foreign currency exchange, operating profit was flat compared to the same prior year period, primarily due to disciplined pricing, productivity improvements and savings associated with ongoing cost reduction initiatives. Operating profit in the third quarter of 2009 included restructuring charges of \$1.6 million.

Controls

| <i>(dollars in millions)</i> | Third Quarter | | Change | |
|------------------------------|---------------|---------|-----------|----------|
| | 2009 | 2008 | | |
| Sales | \$ 23.1 | \$ 37.6 | \$ (14.5) | (38.7%) |
| Operating (loss) profit | \$ (1.7) | \$ 3.3 | \$ (4.9) | (151.9%) |
| Operating margin | (7.2%) | 8.7% | | |

The third quarter 2009 sales decrease of \$14.5 million and the \$4.9 million operating profit decline reflects substantial volume declines to our oil and gas, and transportation end market customers, driven by depressed market conditions. The impact of the volume decline on operating profit was partially offset by savings associated with ongoing cost reduction initiatives. We have reduced employment levels in this segment by 24% compared to December 2007.

Results from Operations*Year-to-date period ended September 30, 2009 compared to year-to-date period ended September 30, 2008*

| <i>(dollars in millions)</i> | Year-to-Date | | Change | |
|---|--------------|------------|------------|--------|
| | 2009 | 2008 | \$ | % |
| Net sales | \$ 1,651.3 | \$ 2,015.0 | \$ (363.7) | (18.0) |
| Operating profit | 138.8 | 216.2 | (77.4) | (35.8) |
| Restructuring charge* | 2.4 | | 2.4 | n/a |
| Operating margin | 8.4% | 10.7% | | |
| Other income (expense): | | | | |
| Interest income | 1.6 | 8.4 | (6.8) | (81.0) |
| Interest expense | (20.3) | (19.2) | (1.1) | (5.7) |
| Miscellaneous - net | 2.3 | 1.6 | 0.7 | 43.8 |
| | (16.4) | (9.2) | (7.2) | (78.3) |
| Income before income taxes | 122.4 | 207.0 | (84.6) | (40.9) |
| Provision for income taxes | 36.0 | 63.8 | (27.8) | (43.6) |
| Net income before allocation to noncontrolling interests | 86.4 | 143.2 | (56.8) | (39.7) |
| Less: Noncontrolling interest in subsidiaries earnings (losses) | 0.2 | (0.3) | 0.5 | 165.6 |
| Net income attributable to common shareholders | \$ 86.2 | \$ 143.5 | \$ (57.3) | (39.9) |

* The restructuring charge is included in operating profit and operating margin.

Year-to-date 2009 sales decreased \$363.7 million, or 18.0%, over the same period in 2008. Core business year-to-date 2009 sales declined \$354.2 million or 17.6%. The core decline was broad-based and attributable to significant volume declines resulting from very difficult end market conditions. Acquired businesses (Krombach and Delta), net of \$1.4 million of lost sales resulting from divestitures, contributed 4.7% growth, or \$94.9 million. The impact of currency translation decreased reported sales by approximately \$104.4 million or 5.2%, as the U.S. dollar strengthened against other major currencies in the first nine months of 2009 compared to the same period in 2008. Net sales related to operations outside the U.S. for the nine month periods ended September 30, 2009 and 2008 were 40.0% and 40.3% of total net sales, respectively.

Operating profit was \$138.8 million in the first nine months of 2009 compared to \$216.2 million in the comparable period of 2008. The decrease over the prior year period was broad-based, led by substantial declines in operating profit in our Merchandising Systems, Fluid Handling, Controls and Engineered Materials segments, and due largely to lower sales levels. Operating profit margins were 8.4% in the first nine months of 2009 compared to 10.7% in the comparable period of 2008. Operating profit in the first nine months of 2009 included restructuring charges of \$2.4 million.

In addition, operating profit for the first nine months of 2009 included a charge of \$7.3 million related to a settlement of a previously disclosed lawsuit. The operating profit for the first nine months of 2008 included \$4.4 million of reimbursements related to our environmental remediation activities.

Our effective tax rate of 29.4% for the nine months ended September 30, 2009 is lower than our effective tax rate of 30.8% for the nine months ended September 30, 2008. A tax benefit for the U.S. federal research credit was included in 2009 and not in 2008 as the statutory reinstatement of the U.S. federal research tax credit retroactive to January 1, 2008 did not occur until October 3, 2008.

Order backlog at September 30, 2009 totaled \$681.6 million, 2.2% lower than the backlog of \$696.9 million at June 30, 2009, 5.9% lower than the backlog of \$724.5 million at March 31, 2009, and 12.8% lower than \$781.9 million at December 31, 2008, and 12.5% lower than the backlog of \$778.8 million at September 30, 2008. Order backlog at

September 30, 2009 and December 31, 2008 included \$40.4 million and \$57.0 million, respectively, related to Delta and Krombach, both of which were acquired in the second half of 2008.

Segment Results

All comparisons below reference the year-to-date period ended September 30, 2009 versus the year-to-date period ended September 30, 2008 (prior year), unless otherwise specified.

Aerospace & Electronics

| <i>(dollars in millions)</i> | Year-to-Date | | Change | |
|------------------------------|--------------|----------|-----------|---------|
| | 2009 | 2008 | | |
| Sales | \$ 435.8 | \$ 484.1 | \$ (48.3) | (10.0%) |
| Operating profit | \$ 56.3 | \$ 45.4 | \$ 10.9 | 24.0% |
| Restructuring charge* | \$ 1.2 | \$ | \$ 1.2 | n/a |
| Operating margin | 12.9% | 9.4% | | |

* The restructuring charge is included in operating profit and operating margin.

The year-to-date 2009 sales decrease of \$48.3 million, or 10.0%, reflected a sales decrease of \$49.2 million in the Aerospace Group and an increase of \$0.9 million in the Electronics Group. The segment's operating profit increased \$10.9 million, or 24.0%, in the first nine months of 2009 when compared to the same period in the prior year. The increase in operating profit reflects a \$2.0 million and \$8.9 million increase in operating profit in the Aerospace Group and Electronics Group, respectively.

Aerospace Group sales of \$261.2 million decreased \$49.2 million, or 15.8%, from \$310.4 million in the prior year period. This decrease was attributable to declines in OEM product sales of 21.9% and declines in commercial aftermarket product sales of 17.1%, partially offset by higher sales of military product sales (OEM and spares) and modernization and upgrade product sales. Operating profit increased \$2.0 million, or 7.9%, in the first nine months of 2009 when compared to the same period in the prior year. This improvement reflected a \$28.3 million decline in engineering expenses and savings associated with cost reduction initiatives, partially offset by the unfavorable impact of the aforementioned lower sales volumes. Total engineering expense for the Aerospace Group was \$54.4 million in the first nine months of 2009 compared to \$82.6 million in the first nine months of 2008.

Electronics Group sales of \$174.6 million increased \$0.9 million, or 0.5%. Operating profit increased by \$8.9 million, or 43.5%, in the first nine months of 2009 when compared to the first nine months of 2008. The increase was due largely to savings associated with cost reduction initiatives and strong program execution.

The Aerospace & Electronics segment backlog was \$369.9 million at September 30, 2009, compared with \$418.3 million at September 30, 2008 and \$418.4 million at December 31, 2008.

Engineered Materials

| <i>(dollars in millions)</i> | Year-to-Date | | Change | |
|------------------------------|--------------|----------|-----------|---------|
| | 2009 | 2008 | | |
| Sales | \$ 128.0 | \$ 213.9 | \$ (85.9) | (40.2%) |
| Operating profit | \$ 13.6 | \$ 24.2 | \$ (10.6) | (43.7%) |
| Restructuring charge* | \$ 0.4 | \$ | \$ 0.4 | n/a |
| Operating margin | 10.6% | 11.3% | | |

* The restructuring charge is included in operating profit and operating margin.

Year-to-date 2009 sales decreased \$85.9 million, or 40.2%, reflecting substantially lower volumes when compared to the prior year period. Sales to our traditional recreational vehicle customers declined 53.1%, sales to transportation-related customers declined 38.5% and we experienced a 27.7% decline in sales to our building products customers. Operating profit in the first nine months of 2009 decreased 43.7%, resulting from the

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substantially lower volumes, partially offset by savings associated with ongoing cost reduction initiatives and productivity improvements.

The Engineered Materials segment backlog was \$8.5 million at September 30, 2009, compared with \$11.0 million at September 30, 2008 and \$6.9 million at December 31, 2008.

Merchandising Systems

| <i>(dollars in millions)</i> | Year-to-Date | | Change | |
|------------------------------|--------------|----------|------------|---------|
| | 2009 | 2008 | | |
| Sales | \$ 220.9 | \$ 323.3 | \$ (102.4) | (31.7%) |
| Operating profit | \$ 16.6 | \$ 42.4 | \$ (25.8) | (60.9%) |
| Restructuring gain* | \$ (1.5) | \$ | \$ (1.5) | n/a |
| Operating margin | 7.5% | 13.1% | | |

* The restructuring gain is included in operating profit and operating margin.

Year-to-date 2009 sales decreased \$102.4 million, or 31.7%, including a core sales decline of \$87.7 million, or 27.1% and unfavorable foreign currency translation of \$14.7 million, or 4.6%. The decline in core sales primarily reflects substantially lower demand for both Vending Solutions and Payments Solutions products. The primary drivers of the end market softness for our Vending Solutions products were higher commercial office space vacancies, declining factory employment levels and continuing margin pressure on vending route operators. The global slowdown in the gaming, retail and transportation end markets was the primary driver for the decline in demand for our Payments Solutions products. Operating profit for the segment for the first nine months of 2009 decreased by \$25.8 million, or 60.9% over the same period in 2008, due primarily to the deleverage on reduced sales, partially offset by savings associated with ongoing cost reduction initiatives. In response to the lower levels of demand, general expense reduction programs have been implemented to align operations with the current market conditions, including consolidating certain vending machine production facilities.

The Merchandising Systems segment backlog was \$23.6 million at September 30, 2009, compared with \$25.7 million at September 30, 2008 and \$23.4 million at December 31, 2008.

Fluid Handling

| <i>(dollars in millions)</i> | Year-to-Date | | Change | |
|------------------------------|--------------|----------|-----------|---------|
| | 2009 | 2008 | | |
| Sales | \$ 796.4 | \$ 883.2 | \$ (86.8) | (9.8%) |
| Operating profit | \$ 98.7 | \$ 126.2 | \$ (27.5) | (21.8%) |
| Restructuring charge* | \$ 2.0 | \$ | \$ 2.0 | n/a |
| Operating margin | 12.4% | 14.3% | | |

* The restructuring charge is included in operating profit and operating margin.

Year-to-date 2009 sales decreased \$86.8 million, or 9.8%, driven by a core sales decline of \$97.0 million, or 11.0%, and unfavorable foreign currency translation of \$84.7 million, or 9.6%, partially offset by a net increase in sales from two acquired businesses (Krombach and Delta) of \$94.9 million, or 10.7%. The core sales performance was impacted by a broad-based volume decline across all major business units in the segment and reflected weakness in our longer and late cycle businesses, including the energy, chemical, and pharmaceutical businesses, coupled with difficult end markets for our short cycle businesses. Segment operating profit decreased \$27.5 million, or 21.8%, over the first nine months of 2009. The operating profit decrease was primarily due to the unfavorable impact of volume deleverage and foreign currency exchange, partially offset by disciplined pricing and savings associated with ongoing cost reduction initiatives.

The Fluid Handling segment backlog was \$252.3 million at September 30, 2009, compared with \$286.0 million at September 30, 2008 and \$302.7 million at December 31, 2008. Order backlog at September 30, 2009 and December 31, 2008 included \$40.4 million and \$57.0 million, respectively, related to Delta and Krombach, both of which were acquired in the second half of 2008.

Controls

| <i>(dollars in millions)</i> | Year-to-Date | | Change | |
|------------------------------|--------------|----------|-----------|----------|
| | 2009 | 2008 | | |
| Sales | \$ 70.2 | \$ 110.5 | \$ (40.3) | (36.4%) |
| Operating (loss) profit | \$ (3.0) | \$ 8.1 | \$ (11.1) | (136.7%) |
| Restructuring charge* | \$ 0.3 | \$ | \$ 0.3 | n/a |
| Operating margin | (4.2%) | 7.4% | | |

* The restructuring charge is included in operating profit and operating margin.

The year-to-date 2009 sales decrease of \$40.3 million and the \$11.1 million operating profit decline reflects substantial volume declines to our oil and gas, and transportation end use applications, partially offset by savings associated with ongoing cost reduction initiatives.

The Controls segment backlog was \$27.3 million at September 30, 2009, compared with \$37.8 million at September 30, 2008 and \$30.5 million at December 31, 2008.

Liquidity and Capital Resources

Cash and cash equivalents increased by \$73 million to \$305 million at September 30, 2009 compared with \$232 million at December 31, 2008. Our operating philosophy is to deploy cash provided from operating activities, when appropriate, to provide value to shareholders by paying dividends and/or repurchasing shares, by reinvesting in existing businesses and by making acquisitions that will complement our portfolio of businesses. Concerns about global economic growth for industrial businesses and disruptions in the financial markets have had a significant and adverse impact on our operating results through the first nine months of 2009. In response, we have initiated a variety of actions to generate operating cash and maintain liquidity:

These actions include restructuring initiatives (which commenced in December 2008), engineering expense reductions and other discretionary cost reduction initiatives. As part of these efforts, we have reduced company-wide employment, excluding the impact of acquisitions, by 2,050 people since December 2007, representing a decline of 17%. Based on the traction of our cost saving initiatives through the first nine months of 2009, we expect over \$150 million in cost savings for the full year.

We expect to reduce our level of capital expenditures in 2009 to approximately \$35 million, which compares to \$45 million in 2008.

Our repurchase of shares, which is discretionary and flexible, may not occur at all, in the same amount, or at the same pace as in prior years. There have been no open-market share repurchases in the first nine months of 2009.

We have no borrowings outstanding under our five-year \$300 million Amended and Restated Credit Agreement which expires in September 2012 (of which \$35 million was committed to secure a letter of credit to support requirements of the consent decree for the Goodyear, AZ site) and we have no significant debt maturities coming due until the third quarter of 2013, when senior unsecured notes having an aggregate principal amount of \$200 million mature.

Notwithstanding the lower levels of demand experienced and forecasted for the remainder of 2009, our current cash balance of \$305 million, together with cash generated from future operations and \$265 million available under our existing committed \$300 million revolving credit facility are expected to be sufficient to finance our short- and long-term capital requirements, as well as fund cash payments associated with our asbestos and environmental exposures, expected increases in pension contributions and restructuring costs. We believe our cost reduction initiatives will have a meaningful impact and are designed to align our cost structure and operating cash requirements to lower levels of demand expected for the remainder of 2009, to the extent global demand for industrial products and services declines further, and/or if we are required to provide further unfunded engineering resources for the development of brake control systems for the Boeing 787 we will have lower operating profit than we currently expect, and we may need to implement additional restructuring initiatives, both of which would have an adverse impact on our 2009 operating cash flow.

Operating Activities

Cash provided by operating activities, a key source of our liquidity, was \$125.7 million for the first nine months of 2009, a decrease of \$4.7 million, or 3.6%, compared to the first nine months of 2008. This slight decrease resulted primarily from the lower earnings, offset by substantially reduced working capital requirements.

Investing Activities

Cash flows relating to investing activities consist primarily of cash used for capital expenditures and cash flows from divestitures of businesses or assets. Cash used in investing activities was \$17.9 million in the first nine months of 2009, compared to \$58.8 million used in the comparable period of 2008. The lower levels of cash flows used in investing activities were primarily due to the absence of a \$28.0 million net payment made for the Delta acquisition during the prior year third quarter. Also contributing to the decline was a decrease in capital spending of \$12.4 million; capital expenditures were \$21.3 for the first nine months of 2009 when compared to \$33.7 million from the first nine months of 2008. Capital expenditures are made primarily for increasing capacity, replacing equipment, supporting new product development and improving information systems. We expect full-year 2009 capital expenditures to approach \$35 million, compared to \$45 million in 2008.

Financing Activities

Financing cash flows consist primarily of repayments of indebtedness, share repurchases and payments of dividends to shareholders. Cash used in financing activities was \$51.6 million during the first nine months of 2009, compared to \$63.0 million used during the first nine months of 2008. The lower levels of cash flows used in financing activities during the first nine months of 2009 was driven by the absence of open-market share repurchases, which compares to \$40.0 million of open-market share repurchases in the same period last year. Offsetting this favorable comparison, during the first nine months of 2009, \$16.4 million of short-term debt was repaid.

Recent Accounting Pronouncements

Information regarding new accounting pronouncements is included in Note 2 to the Consolidated Financial Statements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in the information called for by this item since the disclosure in our Annual Report on Form 10-K for the year ended December 31, 2008.

Item 4. Controls and Procedures

Disclosure Controls and Procedures. The Company's Chief Executive Officer and Chief Financial Officer have evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the period covered by this quarterly report. The Company's disclosure controls and procedures are designed to ensure that information required to be disclosed by the Company in the reports that are filed or submitted under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that the information is accumulated and communicated to the Company's Chief Executive Officer and Chief Financial Officer to allow timely decisions regarding required disclosure. Based on this evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that these controls are effective as of the end of the period covered by this quarterly report.

Changes in Internal Control over Financial Reporting. During the fiscal quarter ended September 30, 2009, there have been no changes in the Company's internal control over financial reporting, identified in connection with our evaluation thereof, that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

Part II Other Information

Item 1. Legal Proceedings

Discussion of legal matters is incorporated by reference from Part 1, Item 1, Note 8, Commitments and Contingencies, of this Quarterly Report on Form 10-Q, and should be considered an integral part of Part II, Item 1, Legal Proceedings.

Item 1A. Risk Factors

Information regarding risk factors appears in Management's Discussion and Analysis of Financial Condition and Results of Operations Information Relating to Forward-Looking Statements, in Part I Item 2 of this Quarterly Report on Form 10-Q and in Item 1A of Crane Co.'s Annual Report on Form 10-K for the year ended December 31, 2008. There has been no significant change to the risk factors disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2008.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds(c) Share Repurchases

| | Total number of shares repurchased | Average price paid per share | Total number of shares purchased as part of publicly announced plans or programs | Maximum number (or approximate dollar value) of shares that may yet be purchased under the plans or programs |
|----------------------|------------------------------------|------------------------------|--|--|
| July 1-31, 2009 | | \$ | | |
| August 1-31, 2009 | | | | |
| September 1-30, 2009 | | | | |
| Total | | \$ | | |

The table above only includes the open-market repurchases of the Company's common stock in the third quarter of 2009. The Company routinely receives shares of its common stock as payment for stock option exercises and the withholding taxes due on stock option exercises and the vesting of restricted stock awards from stock-based compensation program participants.

Item 6. Exhibits

- Exhibit 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a)
- Exhibit 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a)
- Exhibit 32.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(b) or 15d-14(b)
- Exhibit 32.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(b) or 15d-14(b)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

CRANE CO.
REGISTRANT

Date

November 5, 2009

By /s/ Eric C. Fast
Eric C. Fast
President and Chief Executive Officer

Date

November 5, 2009

By /s/ Timothy J. MacCarrick
Timothy J. MacCarrick
Vice President, Chief Financial Officer

Exhibit Index

| Exhibit No. | Description |
|--------------------|--|
| Exhibit 31.1 | Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) |
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| Exhibit 32.2 | Certification of Chief Financial Officer pursuant to Rule 13a-14(b) or 15d-14(b) |