FLIR SYSTEMS INC Form 11-K July 13, 2012 **Table of Contents**

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 11-K

(Mark one)

ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF Х 1934

for the fiscal year ended December 31, 2011

OR

•• TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT **OF 1934** •

for the transition period from to

Commission file number 0-21918

Full title of the plan and the address of the plan, if different from that of the issued named below: A.

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FLIR Systems, Inc. 401(k) Savings Plan

27700 SW Parkway Avenue

Wilsonville, Oregon 97070

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive officers: FLIR Systems, Inc.

27700 SW Parkway Avenue

Wilsonville, Oregon 97070

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

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Report of Independent Registered Public Accounting Firm

The Plan Administrator

FLIR Systems, Inc. 401(k) Savings Plan:

We have audited the accompanying statements of net assets available for benefits of FLIR Systems, Inc. 401(k) Savings Plan (the Plan) as of December 31, 2011 and 2010, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2011 and 2010, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules schedule H, line 4i schedule of assets (held at end of year) as of December 31, 2011 and schedule H, line 4a schedule of delinquent participant contributions for the year ended December 31, 2011 are presented for the purpose of additional analysis and are not a required part of the basic financial statements but are supplementary information required by the Department of Labor s Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental schedules are the responsibility of the Plan s management. The supplemental schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements

and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/ KPMG LLP

Portland, Oregon

July 13, 2012

FLIR SYSTEMS, INC.

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Statements of Net Assets Available for Benefits

December 31, 2011 and 2010

| | 2011 | 2010 |
|--|---------------|---------------|
| Participant directed investments, at fair value: | | |
| Shares in registered investment company funds: | | |
| Fidelity Retirement Money Market Portfolio | \$ 12,082,113 | \$ 10,772,633 |
| PIMCO Total Return Fund | 16,921,419 | 15,230,396 |
| DFA Emerging Markets Value Portfolio | 13,579,754 | 17,337,799 |
| Baron Growth Fund | 12,179,448 | 11,514,427 |
| Vanguard Mid-Cap Index Signal Fund | 7,986,221 | 6,632,724 |
| Spartan US Equity Index Fund | 7,523,707 | 6,988,386 |
| Dodge & Cox Stock Fund | 6,252,469 | 6,041,085 |
| Goldman Sachs Mid Cap Value Fund Institutional Class | 4,538,810 | 4,599,444 |
| JPMorgan Large Cap Growth Fund | 3,329,597 | |
| Templeton Global Bond Fund | 2,579,081 | 1,110,627 |
| Royce Pennsylvania Mutual Investment Fund | 2,404,765 | 1,363,390 |
| Neuberger Berman Real Estate Fund | 1,049,507 | |
| Growth Fund of America | | 3,508,103 |
| Fidelity Contrafund | 16,261,292 | 14,767,481 |
| Fidelity Balanced Fund | 9,354,826 | 8,481,441 |
| Fidelity Diversified International Fund | 8,169,400 | 9,020,762 |
| Fidelity Freedom Income Fund | 610,941 | 610,715 |
| Fidelity Freedom 2000 Fund | 85,771 | 63,247 |
| Fidelity Freedom 2005 Fund | 37,525 | 103,771 |
| Fidelity Freedom 2010 Fund | 637,964 | 606,465 |
| Fidelity Freedom 2015 Fund | 3,030,475 | 2,356,326 |
| Fidelity Freedom 2020 Fund | 3,933,022 | 2,393,519 |
| Fidelity Freedom 2025 Fund | 4,135,094 | 2,871,979 |
| Fidelity Freedom 2030 Fund | 5,549,741 | 3,986,026 |
| Fidelity Freedom 2035 Fund | 3,237,520 | 2,234,539 |
| Fidelity Freedom 2040 Fund | 2,318,041 | 1,289,446 |
| Fidelity Freedom 2045 Fund | 1,722,710 | 934,838 |
| Fidelity Freedom 2050 Fund | 948,014 | 507,568 |
| Common and collective trust: | | |
| Fidelity Managed Income Portfolio | 6,244,346 | 4,225,863 |
| Common stock: | | |
| FLIR Systems, Inc. | 20,690,000 | 28,347,183 |
| | | |
| Total investments | 177,393,573 | 167,900,183 |
| Receivables: | | |
| Notes receivable from participants | 2,324,820 | 2,026,793 |
| | , , | 2,020,793 |
| Participant contributions | 356,557 | |
| Employer contributions | 147,510 | 6.925 |
| Pending trades | | 6,825 |
| Total receivables | 2,828,887 | 2,033,618 |
| | ,, | ,, |

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| Total | 180,222,460 | 169,933,801 |
|--|----------------|----------------|
| Adjustment from fair value to contract value for fully benefit-responsive investment contracts | (154,010) | (34,360) |
| Net assets available for benefits | \$ 180,068,450 | \$ 169,899,441 |

See accompanying notes to financial statements.

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Statements of Changes in Net Assets Available for Benefits

Years ended December 31, 2011 and 2010

| | 2011 | 2010 |
|--|----------------|----------------|
| Contributions: | | |
| Participant | \$ 16,053,890 | \$ 12,121,001 |
| Rollover | 944,897 | 1,623,251 |
| Employer | 7,625,319 | 5,737,609 |
| Total contributions | 33,675,912 | 19,481,861 |
| Investment (loss) income: | | |
| Dividend income | 3,570,132 | 3,361,939 |
| Interest income | 77,373 | 50,926 |
| Net (depreciation) appreciation in fair value of investments | (13,866,840) | 10,023,395 |
| | | |
| Total investment (loss) income | (10,219,335) | 13,436,260 |
| Interest on notes receivable from participants | 114,572 | 101,920 |
| Deductions: | | |
| Benefits and withdrawals paid to participants | 13,395,912 | 7,930,622 |
| Administrative expenses | 6,228 | 4,002 |
| | | |
| Total deductions | 13,402,140 | 7,934,624 |
| | | |
| Net increase | 10,169,009 | 25,085,417 |
| Transfer of assets from another plan | 9,051,806 | <i>. . . .</i> |
| Net assets available for benefits, beginning year | 169,899,441 | 144,814,024 |
| | | |
| Net assets available for benefits, end of year | \$ 180,068,450 | \$ 169,899,441 |
| | , , | |

See accompanying notes to financial statements.

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Notes to Financial Statements

December 31, 2011 and 2010

(1) Plan Description

The following description of the FLIR Systems, Inc. 401(k) Savings Plan (the Plan), as amended and restated effective January 1, 2006 is provided for general information purposes only. More complete information regarding the Plan s provisions may be found in the Plan document.

(a) General

The Plan is a defined contribution plan established by FLIR Systems, Inc. (the Company) under the provisions of Section 401(a) of the Internal Revenue Code (the IRC), which includes a qualified cash or deferred arrangement as described in Section 401(k) of the IRC, for the benefit of eligible employees of the Company. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA).

Under the terms of the agreement between the Company and Fidelity Management Trust Company (the Trustee), all investments of the Plan are held in a trust by the Trustee. A committee comprised of management employees of the Company administers the Plan.

In May 2010, the Company acquired all of the outstanding stock of Raymarine Holdings Limited (Raymarine) and effective on the acquisition date, all eligible participants in the ADP Total Source Retirement Savings Plan (the ADP Plan) were immediately fully vested in the benefits provided pursuant to the ADP Plan. Effective January 2011, the participant accounts of all current and former employees for Raymarine who participated in the ADP Plan were transferred from the ADP Plan to the Plan.

(b) Eligibility

Employees are eligible to participate in the Plan if the employee is not covered by a collective bargaining agreement and is not a nonresident alien.

Participants may begin participating on the first day of the month following employment. Eligible employees are automatically enrolled in the Plan after their first 60 days of employment with a contribution of 3% of compensation invested in the age-appropriate Fidelity Freedom Fund unless they elect otherwise. Eligible employees who do not want to participate in the Plan are required to explicitly decline to participate.

(c) Contributions

Eligible employees may contribute an amount between 1% and 100% of compensation as defined by the Plan, not to exceed the maximum amount allowed under the federal tax laws. The Company may, at the discretion of management, make a discretionary matching and/or profit sharing contribution to the Plan. In 2011 and 2010, the discretionary matching contributions were equal to 50% of the employee s contributions. During the years ended December 31, 2011 and 2010, there were no discretionary profit sharing contributions.

FLIR SYSTEMS, INC.

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Notes to Financial Statements

December 31, 2011 and 2010

(d) Vesting

Participants are fully vested in their contributions, transfers from other qualified plans and the earnings thereon. Vesting in the participant s share of Company matching and discretionary profit sharing contributions and the earnings thereon is based on years of continuous service, according to the following schedule:

| Years of service | Percentage vested |
|-------------------|----------------------|
| Less than 1 | % |
| 1 but less than 2 | 34 |
| 2 but less than 3 | 67 |
| 3 or more | 100 |

A participant becomes 100% vested in the participant s share of Company matching contributions and the earnings thereon upon reaching age 65, death, or total and permanent disability while employed.

(e) Notes Receivable from Participants

Notes receivable from participants are carried at amortized cost plus accrued interest.

Participants may borrow the lesser of \$50,000 or 50% of their vested account balance, subject to a \$2,500 minimum and certain other restrictions. As the participant repays these loans, the proceeds, including interest, are returned to the participant s account. Loans are repayable through payroll deductions over periods ranging up to 10 years for residential loans or up to five years for all other loans. Participants were previously allowed to repay loans over periods greater than five years if for the purchase of a primary residence. The interest rate on loans is the prime rate on the first business day of the month in which the participant requests the loan plus 1.0%. Interest rates on outstanding loans at December 31, 2011 ranged from 4.25% to 9.25%, with maturities through 2021.

(f) Benefits

Upon termination of service for any reason, including a death or disability, a participant (or in the case of death, the participant s beneficiary) may elect to receive either a lump-sum amount equal to the value of the participant s vested interest in his or her account, or annual installments over a period not to exceed the beneficiary s assumed life expectancy.

(g) Withdrawals

Except upon death, total disability, termination, retirement or attainment of 59 ¹/2 years of age, withdrawal of participant balances requires approval of the Plan Administrator. Such approval is limited to cases of financial hardship, as allowed by the IRC. Participants who obtained a hardship withdrawal are prohibited from making elective deferrals for a period of six months from the date of the withdrawal.

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Notes to Financial Statements

December 31, 2011 and 2010

(h) Participant Accounts

Individual accounts are maintained for each of the Plan s participants to reflect the participant s contributions, the Company s matching contributions and an allocation of the Plan s net earnings and related administrative expenses. Allocation of earnings is based on the number of units of various investment funds assigned to each participant s account. Participant accounts are valued daily.

(i) Breaks in Service and Forfeited Accounts

A one-year break in service occurs in any plan year during which a participant does not have more than 500 hours of service. Upon resuming participation in the Plan, a participant s nonvested account balance will be restored, provided the participant had less than five consecutive one-year breaks in service and any vested amounts previously distributed are repaid to the Plan. Any forfeiture of nonvested portions of the Company s contribution account balance is utilized to offset Company contributions. During 2011 and 2010, forfeitures totaling approximately \$66,000 and \$55,000, respectively, were used to reduce employer contributions. At December 31, 2011 and 2010, forfeitures totaling approximately \$102,000 and \$87,000, respectively, were available to reduce future employer contributions.

(j) Investment Options

Participants may direct their elective contributions, including Company matching contributions, and any related earnings, into a variety of funds and into the Company s common stock. Changes to contribution allocations may be made by participants on a daily basis. Exchanges between investment options may also be made by participants on a daily basis; however, exchanges involving the Company s common stock are subject to the Company s Insider Trading and Disclosure policy and other restrictions.

(2) Summary of Significant Accounting Policies

(a) Basis of Accounting

The accompanying financial statements are prepared on the accrual basis of accounting. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires the Plan s management to make estimates and assumptions that affect the accompanying financial statements and disclosures. Actual results could differ from those estimates.

(b) Fair Value Measurements

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures*, provides the framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). The three levels of the fair value hierarchy under FASB ASC 820 are described as follows:

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Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.

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Notes to Financial Statements

December 31, 2011 and 2010

Level 2 Inputs to the valuation methodology include:

Quoted prices for similar assets or liabilities in active markets;

Quoted prices for identical or similar assets or liabilities in inactive markets;

Inputs other than quoted prices that are observable for the asset or liability; and

Inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement. The asset s or liability s fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of observable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value.

Common Stock and Registered Investment Company Funds: Valued at the quoted market price of shares held by the plan at year end.

Common and Collective Trust: Valued at fair value by discounting the related cash flows based on current yields of similar instruments with comparable durations considering the credit-worthiness of the issuer (see note 2 (c)).

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Notes to Financial Statements

December 31, 2011 and 2010

The following table sets forth by level, within the fair value hierarchy, the Plan s assets at fair value as of December 31, 2011:

| | | vestments at estin at December | • 31, 2011 | |
|--|--------------------------|-----------------------------------|---------------|-------------------------------|
| Common stock | Level 1 \$ 20,690,000 | Level 2 \$ | Level 3 \$ | Total \$ 20,690,000 |
| Shares in registered investment company funds: | \$ 20,090,000 | Ф | ф | \$ 20,090,000 |
| Money Market Fund | 12,082,113 | | | 12,082,113 |
| Bond | | | | , , |
| | 19,500,500 | | | 19,500,500 |
| International | 21,749,154 | | | 21,749,154 |
| Balanced | 9,354,826 | | | 9,354,826 |
| Small Cap Growth Equity | 12,179,448 | | | 12,179,448 |
| Large Cap Growth Equity | 19,590,889 | | | 19,590,889 |
| Small Cap Blend Equity | 2,404,765 | | | 2,404,765 |
| Mid Cap Blend Equity | 7,986,221 | | | 7,986,221 |
| Large Cap Blend Equity | 7,523,707 | | | 7,523,707 |
| Large Cap Value Equity | 6,252,469 | | | 6,252,469 |
| Mid Cap Value Equity | 4,538,810 | | | 4,538,810 |
| Specialty | 1,049,507 | | | 1,049,507 |
| Lifestyle Conservative | 1,372,201 | | | 1,372,201 |
| Lifestyle Moderate | 16,648,332 | | | 16,648,332 |
| Lifestyle Aggressive | 8,226,285 | | | 8,226,285 |
| Common and collective trust: | | | | |
| Stable Value | | 6,244,346 | | 6,244,346 |
| | | | | |
| Total investments | \$ 171,149,227 | \$ 6,244,346 | \$ | \$ 177,393,573 |

(Continued)

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Notes to Financial Statements

December 31, 2011 and 2010

The following table sets forth by level, within the fair value hierarchy, the Plan s assets at fair value as of December 31, 2010:

| | Investments at estimated fair value at December 31, 2010 | | | lue | |
|--|---|------------|--------------|---------|----------------|
| |] | Level 1 | Level 2 | Level 3 | Total |
| Common stock | \$ 2 | 28,347,183 | \$ | \$ | \$ 28,347,183 |
| Shares in registered investment company funds: | | | | | |
| Money Market Fund | 1 | 0,772,633 | | | 10,772,633 |
| Bond | 1 | 6,341,023 | | | 16,341,023 |
| International | 2 | 6,358,561 | | | 26,358,561 |
| Balanced | | 8,481,441 | | | 8,481,441 |
| Small Cap Growth Equity | 1 | 1,514,427 | | | 11,514,427 |
| Large Cap Growth Equity | 1 | 8,275,584 | | | 18,275,584 |
| Small Cap Blend Equity | | 1,363,390 | | | 1,363,390 |
| Mid Cap Blend Equity | | 6,632,724 | | | 6,632,724 |
| Large Cap Blend Equity | | 6,988,386 | | | 6,988,386 |
| Large Cap Value Equity | | 6,041,085 | | | 6,041,085 |
| Mid Cap Value Equity | | 4,599,444 | | | 4,599,444 |
| Lifestyle Conservative | | 1,384,198 | | | 1,384,198 |
| Lifestyle Moderate | 1 | 1,607,850 | | | 11,607,850 |
| Lifestyle Aggressive | | 4,966,391 | | | 4,966,391 |
| Common and collective trust: | | | | | |
| Stable value | | | 4,225,863 | | 4,225,863 |
| Total investments | \$16 | 63,674,320 | \$ 4,225,863 | \$ | \$ 167,900,183 |

(c) Investment Valuation

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See note 2(b) for a discussion of fair value measurements.

The Fidelity Managed Income Portfolio Fund (the MIP Fund) is a common and collective trust fund investing primarily in guaranteed investment contracts (GIC), synthetic GICs and U.S. government securities. The GICs are fully benefit-responsive. Investment contracts held by a defined-contribution plan are required to be reported at fair value. However, contract value is the relevant measurement attribute for that portion of the net assets available for benefits of a defined-contribution plan attributable to fully benefit-responsive investment contracts because contract value is the amount participants would receive if they were to initiate permitted transactions under the terms of the Plan.

The statements of net assets available for benefits present the fair value of the investments in the common and collective trust fund relating to fully benefit-responsive investment contracts as well as the adjustment of the investments in the common and collective trust fund relating to fully benefit-responsive investment contracts from fair value to contract value. The

FLIR SYSTEMS, INC.

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Notes to Financial Statements

December 31, 2011 and 2010

statements of changes in net assets available for benefits are prepared on a contract value basis. The fair value of the MIP Fund was calculated by discounting the related cash flows and the fair values of the underlying investments and the wrapper contracts using a discounted cash flow model that considers recent fee bids as determined by recognized dealers, discount rate, and the duration of the underlying portfolio securities. The overall effective yield and crediting interest rate for that fund was approximately 1.9% and 1.4%, respectively for 2011 and 2.7% and 1.4%, respectively, for 2010.

The Plan assets are invested in various investments. Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility risks. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of net assets available for benefits.

The Plan invests in securities with contractual cash flows, such as asset backed securities, collateralized mortgage obligations and commercial mortgage backed securities, including securities backed by subprime mortgage loans. The value, liquidity and related income of these securities are sensitive to changes in economic conditions, including real estate value, delinquencies or defaults, or both, and may be adversely affected by shifts in the market s perception of the issuers and changes in interest rates.

Certain events limit the ability of the Plan to transact contract value with Fidelity. Such events include: the Plan s failure to qualify under section 401(a) of the IRC; the establishment of a Plan or similar fund that competes for employee contributions; changes in laws or regulations that could have a material adverse effect on the MIP fund s cash flow; communication to participants influencing them to not invest in the MIP fund. The plan administrator does not believe that any events which would limit the Plan s ability to transact at contract value with participants are probable of occurring. There are no reserves against contract value for credit risk of the issuer or otherwise.

(d) Income Recognition

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recognized as earned on the accrual basis. Dividend income is recorded on the ex-dividend date.

(e) Net (Depreciation) Appreciation in Fair Value of Investments

Net (depreciation) appreciation consists of the net change in unrealized appreciation and depreciation during the year on investments held at the end of the year and the net realized gain and loss on investments sold during the year.

Brokerage fees are added to the acquisition cost of assets purchased and subtracted from the proceeds of assets sold.

(f) Payment of Benefits

Benefit payments to participants are recorded upon distribution.

FLIR SYSTEMS, INC.

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Notes to Financial Statements

December 31, 2011 and 2010

(g) Administrative expenses

Administrative expenses are generally paid by the Plan Sponsor. Certain loan and distribution expenses are paid by the respective participant from their account balance and are included in the statement of changes in net assets available for benefits.

(3) Investments

The following presents investments that represent 5% or more of the Plan s net assets available for benefits at December 31, 2011 and 2010:

| | 2011 | 2010 |
|--|---------------|---------------|
| Shares in registered investment company funds: | | |
| Fidelity Retirement Money Market Portfolio | \$ 12,082,113 | \$ 10,772,633 |
| PIMCO Total Return Fund | 16,921,419 | 15,230,396 |
| DFA Emerging Markets Value Portfolio | 13,579,754 | 17,337,799 |
| Baron Growth Fund | 12,179,448 | 11,514,427 |
| Fidelity Contrafund | 16,261,292 | 14,767,481 |
| Fidelity Balanced Fund | 9,354,826 | * |
| Fidelity Diversified International Fund | * | 9,020,762 |
| Common stock: | | |
| FLIR Systems, Inc. | 20,690,000 | 28,347,183 |

* Balances were less than 5% of total net assets available for benefits for the period.

Net (depreciation) appreciation in fair value of investments is comprised of the following for the year ended December 31, 2011 and 2010:

| | 2011 | 2010 |
|---|-----------------|---------------|
| Shares in registered investment company funds | \$ (10,280,094) | \$ 13,186,499 |
| FLIR Systems, Inc. common stock | (3,586,746) | (3,163,104) |
| | | |
| | \$ (13,866,840) | \$ 10,023,395 |

(4) Tax Status

The Internal Revenue Service has determined and informed the Company by a letter dated January 27, 2009, that the Plan is qualified and that the trust established under the Plan is tax-exempt, under the appropriate sections of the IRC. The Plan has been amended since that date, however, management believes that the Plan is designed and continues to operate in compliance with the IRC.

Accounting principles generally accepted in the United States of America require plan management to evaluate tax positions taken by the plan and recognize a tax liability (or asset) if the organization has taken an uncertain position that more likely than not would not be sustained upon

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examination by the Internal Revenue Service. The plan administrator has analyzed the tax positions taken by the plan, and has concluded that as of December 31, 2011, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the

(Continued)

FLIR SYSTEMS, INC.

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Notes to Financial Statements

December 31, 2011 and 2010

financial statements. The plan is subject to routine audits by taxing jurisdictions; however; there are currently no audits for any tax periods in progress. The plan administrator believes it is no longer subject to income tax examinations for years prior to 2009.

(5) Plan Termination

Although it has not expressed any intent to do so, the Company has the right under the Plan to discontinue its contributions at any time and to terminate the Plan subject to the provisions of ERISA. In the event of Plan termination, participants will become 100% vested in their accounts. The Company may elect, at its discretion, to make a complete distribution of the assets or to continue the trust created by the Plan and distribute benefits in such a manner as though the Plan has not been terminated.

(6) Related Party Transactions

Certain Plan investments are shares in registered investment company funds and a common collective trust managed by Fidelity Investments, an affiliate of the Trustee as defined by the Plan and, therefore, these transactions qualified as party-in-interest transactions.

The Plan allows for investments in the Company s common stock. The Company is the Plan Sponsor, therefore, these transactions qualify as party-in-interest transactions. These transactions are covered by an exemption from the prohibited transactions in provisions of ERISA and the IRC.

(7) Delinquent Participant Contributions

During 2011, the Company failed to remit to the plan s trustees certain employee contributions totaling \$481 within the period prescribed by Department of Labor regulations.

(8) Reconciliation to the Form 5500

The following is a reconciliation of net assets available for benefits per the financial statements to the Form 5500:

| | December 31 | |
|--|----------------|----------------|
| | 2011 | 2010 |
| Net assets available for benefits per the financial statements | \$180,068,450 | \$ 169,899,441 |
| Deemed distributions of participant loans not recorded on the | | |
| financial statements | (122,029) | (76,470) |
| Adjustment from fair value to contract value for fully | | |
| benefit-responsive investment contracts | 154,010 | 34,360 |
| | | |
| Net assets available for benefits per the Form 5500 | \$ 180,100,431 | \$ 169,857,331 |

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Notes to Financial Statements

December 31, 2011 and 2010

The following is a reconciliation of net (depreciation) appreciation in fair value of investments per the financial statements to the Form 5500:

| | Year ended December 31 2011 2010 | |
|---|-------------------------------------|---------------|
| Net (depreciation) appreciation in fair value of investments per the financial statements | \$ (13,866,840) | \$ 10,023,395 |
| Adjustment from fair value to contract value for fully benefit responsive investment contracts | 119,650 | 96,868 |
| Net (depreciation) appreciation in fair value of investments per the Form 5500 | \$ (13,747,190) | \$ 10,120,263 |

The following is a reconciliation of benefits and withdrawals paid to participants per the financial statements to the Form 5500:

| | Year ended December 31 | |
|---|------------------------|--------------|
| | 2011 | 2010 |
| Benefits and withdrawals per the financial statements | \$ 13,395,912 | \$ 7,930,622 |
| Change in deemed distributions of participant loans | 45,559 | 1,496 |
| Benefit payments per the Form 5500 | \$ 13,441,471 | \$ 7,932,118 |

(9) Subsequent Events

Effective March 1, 2012, eligible employees may contribute an amount up to 60% of compensation, instead of 100%, as defined by the Plan, subject to limitations in accordance with IRC.

Schedule I

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Schedule H, Line 4i Schedule of Assets (Held at End of Year)

December 31, 2011

Description of investment, including

maturity date, rate of interest, collateral,

| Identity of issue, borrower, lessor, or similar party | par, or maturity value | Current value |
|---|---|---------------|
| | Shares in registered investment company funds: | |
| *Fidelity Investments | Fidelity Retirement Money Market Portfolio | \$ 12,082,113 |
| Pacific Investment Management Company | PIMCO Total Return Fund | 16,921,419 |
| DFA Investment Dimensions Group Inc. | DFA Emerging Markets Value Portfolio | 13,579,754 |
| Baron Funds | Baron Growth Fund | 12,179,448 |
| The Vanguard Group | Vanguard Mid-Cap Index Signal Fund | 7,986,221 |
| *Fidelity Investments | Spartan US Equity Index Fund | 7,523,707 |
| Dodge & Cox | Dodge & Cox Stock Fund | 6,252,469 |
| Goldman Sachs | Goldman Sachs Mid Cap Value Fund Institutional Class | 4,538,810 |
| JPMorgan Asset Management | JPMorgan Large Cap Growth Fund | 3,329,597 |
| Franklin Templeton Investments | Templeton Global Bond Fund | 2,579,081 |
| Royce & Associates, LLC | Royce Pennsylvania Mutual Investment Fund | 2,404,765 |
| Neuberger Berman | Neuberger Berman Real Estate Fund | 1,049,507 |
| *Fidelity Investments | Fidelity Contrafund | 16,261,292 |
| *Fidelity Investments | Fidelity Balanced Fund | 9,354,826 |
| *Fidelity Investments | Fidelity Diversified International Fund | 8,169,400 |
| *Fidelity Investments | Fidelity Freedom Income Fund | 610,941 |
| *Fidelity Investments | Fidelity Freedom 2000 Fund | 85,771 |
| *Fidelity Investments | Fidelity Freedom 2005 Fund | 37,525 |
| *Fidelity Investments | Fidelity Freedom 2010 Fund | 637,964 |
| *Fidelity Investments | Fidelity Freedom 2015 Fund | 3,030,475 |
| *Fidelity Investments | Fidelity Freedom 2020 Fund | 3,933,022 |
| *Fidelity Investments | Fidelity Freedom 2025 Fund | 4,135,094 |
| *Fidelity Investments | Fidelity Freedom 2030 Fund | 5,549,741 |
| *Fidelity Investments | Fidelity Freedom 2035 Fund | 3,237,520 |
| *Fidelity Investments | Fidelity Freedom 2040 Fund | 2,318,041 |
| *Fidelity Investments | Fidelity Freedom 2045 Fund | 1,722,710 |
| *Fidelity Investments | Fidelity Freedom 2050 Fund | 948,014 |
| | Common and collective trust: | |
| *Fidelity Investments | Fidelity Managed Income Portfolio | 6,244,346 |
| *FLIR Systems, Inc. | Common stock: | |
| | FLIR Systems, Inc. common stock | 20,690,000 |
| *Participants | Notes receivable from participants (4.25% to 9.25% maturing through | |
| | 2021) | 2,324,820 |

Total investments

\$179,718,393

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* Represents a party-in-interest transaction as of December 31, 2011 See accompanying report of independent registered public accounting firm.

Schedule II

FLIR SYSTEMS, INC.

401(k) SAVINGS PLAN

Schedule H, Line 4a Schedule of Delinquent Participant Contributions

Year ended December 31, 2011

Participant contributions transferred late to the Plan

Total that constitute nonexempt prohibited transactions

| | | | | Total fully corrected |
|--|---|---|---|--|
| Check here if late participant loan repayments are included: " | Contributions not corrected \$ 481 | Contributions corrected outside VFCP | Contributions pending correction in VFCP | under VFCP and PTE 2002-51 |

See accompanying report of independent registered public accounting firm.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned thereunto duly authorized.

FLIR Systems, Inc. 401(k) Savings Plan

Date: July 13, 2012

FLIR Systems, Inc. (Plan Sponsor)

By: /s/ Anthony L. Trunzo Senior Vice President, Finance and Chief Financial Officer