

MULTI COLOR Corp  
Form 10-Q  
February 11, 2013  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended December 31, 2012

OR

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0-16148

**Multi-Color Corporation**

(Exact name of Registrant as specified in its charter)

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**OHIO**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**31-1125853**  
(IRS Employer  
Identification No.)

**4053 Clough Woods Dr.**  
**Batavia, Ohio 45103**

(Address of Principal Executive Offices)

**Registrant's Telephone Number (513) 381-1480**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

Common shares, no par value 16,172,522 (as of January 31, 2013)

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***Forward-Looking Statements***

*This report contains certain statements that are not historical facts that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, and that are intended to be covered by the safe harbors created by that Act. Reliance should not be placed on forward-looking statements because they involve known and unknown risks, uncertainties and other factors which may cause actual results, performance or achievements to differ materially from those expressed or implied. Such forward-looking statements speak only as of the date made. The Company undertakes no obligation to update any forward-looking statements to reflect events or circumstances after the date on which they are made.*

*Statements concerning expected financial performance, on-going business strategies, and possible future actions which the Company intends to pursue in order to achieve strategic objectives constitute forward-looking information. Implementation of these strategies and the achievement of such financial performance are each subject to numerous conditions, uncertainties and risk factors. Factors which could cause actual performance by the Company to differ materially from these forward-looking statements include, without limitation, factors discussed in conjunction with a forward-looking statement; changes in general economic and business conditions; the ability to consummate and successfully integrate acquisitions; ability to recognize the benefits of acquisitions, including potential synergies and cost savings; failure of an acquisition or acquired company to achieve its plans and objectives generally; risk that proposed or consummated acquisitions may disrupt operations or pose difficulties in employee retention or otherwise affect financial or operating results; ability to manage foreign operations; currency exchange rate fluctuations; the success and financial condition of the Company's significant customers; competition; acceptance of new product offerings; changes in business strategy or plans; quality of management; the Company's ability to maintain an effective system of internal control; availability, terms and development of capital and credit; cost and price changes; raw material cost pressures; availability of raw materials; ability to pass raw material cost increases to its customers; business abilities and judgment of personnel; changes in, or the failure to comply with, government regulations, legal proceedings and developments; risk associated with significant leverage; increases in general interest rate levels affecting the Company's interest costs; ability to manage global political uncertainty; and terrorism and political*

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*unrest. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In addition to the factors described in this paragraph, Part I, Item 1A of our Annual Report on Form 10-K for the year ended March 31, 2012 contains a list and description of uncertainties, risks and other matters that may affect the Company.*

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## PART I. FINANCIAL INFORMATION

**Item 1. Condensed Consolidated Financial Statements (unaudited)****MULTI-COLOR CORPORATION AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(unaudited)

(in thousands, except per share data)

	Three Months Ended		Nine Months Ended	
	December 31, 2012	December 31, 2011	December 31, 2012	December 31, 2011
Net revenues	\$ 156,950	\$ 146,400	\$ 491,830	\$ 349,661
Cost of revenues	126,529	122,872	400,050	282,871
<b>Gross profit</b>	<b>30,421</b>	23,528	<b>91,780</b>	66,790
Selling, general and administrative expenses	15,228	16,394	42,323	34,986
<b>Operating income</b>	<b>15,193</b>	7,134	<b>49,457</b>	31,804
Interest expense	5,686	5,392	16,849	9,678
Other (income) expense, net	250	(39)	(386)	56
<b>Income before income taxes</b>	<b>9,257</b>	1,781	<b>32,994</b>	22,070
Income tax expense	3,375	223	11,846	6,896
<b>Net income</b>	<b>5,882</b>	1,558	<b>21,148</b>	15,174
Loss attributable to non-controlling interests				32
<b>Net income attributable to Multi-Color Corporation</b>	<b>\$ 5,882</b>	\$ 1,558	<b>\$ 21,148</b>	\$ 15,206
Weighted average shares and equivalents outstanding:				
Basic	16,150	15,960	16,154	14,191
Diluted	16,340	16,225	16,333	14,439
Basic earnings per common share	\$ 0.36	\$ 0.10	\$ 1.31	\$ 1.07
Diluted earnings per common share	\$ 0.36	\$ 0.10	\$ 1.29	\$ 1.05
Dividends per common share	\$ 0.05	\$ 0.05	\$ 0.15	\$ 0.15

*See accompanying Notes to Condensed Consolidated Financial Statements.*

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## MULTI-COLOR CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(unaudited)

(in thousands)

	Three Months Ended		Nine Months Ended	
	December 31, 2012	December 31, 2011	December 31, 2012	December 31, 2011
Net income including non-controlling interests	\$ 5,882	\$ 1,558	\$ 21,148	\$ 15,174
Other comprehensive income (loss):				
Unrealized foreign currency translation gain (loss) (1)	1,434	4,987	(1,896)	(11,664)
Unrealized gain (loss) on interest rate swaps, net of tax (2)	530	(210)	(953)	88
<b>Total other comprehensive income (loss)</b>	<b>1,964</b>	<b>4,777</b>	<b>(2,849)</b>	<b>(11,576)</b>
<b>Comprehensive income</b>	<b>7,846</b>	<b>6,335</b>	<b>18,299</b>	<b>3,598</b>
Comprehensive loss attributable to non-controlling interests				32
<b>Comprehensive income attributable to MCC</b>	<b>\$ 7,846</b>	<b>\$ 6,335</b>	<b>\$ 18,299</b>	<b>\$ 3,630</b>

- (1) Amount is not net of tax as the earnings are reinvested within foreign jurisdictions. The amount for the nine months ended December 31, 2012 and 2011 includes a tax impact of \$258 and \$461, respectively, related to the settlement of a Euro denominated loan.
- (2) Amount is net of tax of \$264 and \$133 for the three months ended December 31, 2012 and 2011, respectively, and \$684 and \$56 for the nine months ended December 31, 2012 and 2011, respectively.

*See accompanying Notes to Condensed Consolidated Financial Statements.*

**Table of Contents****MULTI-COLOR CORPORATION AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS**

(unaudited)

(in thousands, except per share data)

	December 31, 2012	March 31, 2012
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 17,472	\$ 10,014
Accounts receivable, net of allowance of \$1,222 and \$1,070 at December 31, 2012 and March 31, 2012, respectively	93,233	96,179
Other receivables	3,714	4,451
Inventories, net	49,031	44,176
Deferred tax asset	6,632	5,858
Prepaid expenses and other current assets	8,845	6,424
<b>Total current assets</b>	<b>178,927</b>	<b>167,102</b>
Assets held for sale	8	159
Property, plant and equipment, net	177,794	173,137
Goodwill	349,131	342,189
Intangible assets, net	120,419	116,828
Deferred financing fees and other non-current assets	5,804	7,661
Deferred tax asset	4,659	2,578
<b>Total assets</b>	<b>\$ 836,742</b>	<b>\$ 809,654</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>Current liabilities:</b>		
Current portion of long-term debt	\$ 20,766	\$ 24,471
Accounts payable	54,403	55,947
Accrued expenses and other liabilities	33,382	51,815
<b>Total current liabilities</b>	<b>108,551</b>	<b>132,233</b>
Long-term debt	396,061	377,584
Deferred tax liability	41,111	31,284
Other liabilities	20,673	15,533
<b>Total liabilities</b>	<b>566,396</b>	<b>556,634</b>
<b>Commitments and contingencies</b>		
<b>Stockholders equity:</b>		
Preferred stock, no par value, 1,000 shares authorized, no shares outstanding		
Common stock, no par value, stated value of \$0.10 per share; 25,000 shares authorized, 16,197 and 16,138 shares issued at December 31, 2012 and March 31, 2012, respectively	964	958
Paid-in capital	124,979	123,244
Treasury stock, 70 shares at cost at December 31, 2012 and March 31, 2012	(655)	(655)
Restricted stock	(676)	(375)
Retained earnings	138,772	120,037
Accumulated other comprehensive income	6,962	9,811
<b>Total stockholders equity</b>	<b>270,346</b>	<b>253,020</b>

<b>Total liabilities and stockholders equity</b>	<b>\$</b>	<b>836,742</b>	<b>\$</b>	<b>809,654</b>
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*See accompanying Notes to Condensed Consolidated Financial Statements.*



**Table of Contents****MULTI-COLOR CORPORATION AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(unaudited)

(in thousands)

	Nine Months Ended	
	December 31, 2012	December 31, 2011
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income attributable to Multi-Color Corporation	\$ 21,148	\$ 15,206
Adjustments to reconcile net income attributable to MCC to net cash provided by operating activities:		
Depreciation	20,288	14,880
Amortization	7,184	4,172
Net loss (gain) on disposal of property, plant and equipment	566	(59)
Loss on write-off of deferred financing fees		490
Stock based compensation expense	931	794
Excess tax benefit from stock based compensation	(93)	(184)
Deferred taxes, net	4,962	4,861
Net decrease in accounts receivable	9,457	6,572
Net (increase) decrease in inventories	(2,334)	2,506
Net decrease in prepaid expenses and other	2,651	475
Net decrease in accounts payable	(11,928)	(10,086)
Net decrease in accrued expenses and other liabilities	(4,911)	(3,234)
<b>Net cash provided by operating activities</b>	<b>47,921</b>	<b>36,393</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Capital expenditures	(19,456)	(14,885)
Investment in acquisitions, net of cash acquired	(15,979)	(275,872)
Proceeds from sale of Kansas City facility	625	
Proceeds from sale of property, plant and equipment	1,265	3,187
Other		(32)
<b>Net cash used in investing activities</b>	<b>(33,545)</b>	<b>(287,602)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Borrowings under revolving lines of credit	158,343	122,908
Payments under revolving lines of credit	(123,269)	(163,367)
Borrowings of long-term debt	1,234	316,313
Repayment of long-term debt	(22,166)	(11,150)
Payment of York deferred payment	(14,380)	
Payment of Labelgraphics deferred payment	(5,049)	
Payment of CentroStampa contingent consideration		(9,267)
Proceeds from issuance of common stock	416	797
Excess tax benefit from stock based compensation	93	184
Debt issuance costs		(8,486)
Dividends paid	(2,424)	(2,136)
<b>Net cash (used in)/provided by financing activities</b>	<b>(7,202)</b>	<b>245,796</b>
Effect of foreign exchange rate changes on cash	284	(824)

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Net increase (decrease) in cash and cash equivalents	7,458	(6,237)
<b>Cash and cash equivalents, beginning of period</b>	<b>10,014</b>	<b>15,152</b>
<b>Cash and cash equivalents, end of period</b>	<b>\$ 17,472</b>	<b>\$ 8,915</b>

*See accompanying Notes to Condensed Consolidated Financial Statements.*

*See Note 15 for supplemental cash flow disclosures.*

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**MULTI-COLOR CORPORATION AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements**

(unaudited)

(in thousands, except per share data)

**1. Description of Business and Significant Accounting Policies**

**The Company**

Multi-Color Corporation (Multi-Color, MCC, We, Us, Our or the Company), headquartered in Cincinnati, Ohio, is a leader in global label solutions supporting a number of the world's most prominent brands including leading producers of home & personal care, wine & spirit, food & beverage, healthcare and specialty consumer products. MCC serves international brand owners in North, Central and South America, Europe, Australia, New Zealand, South Africa and China with a comprehensive range of the latest label technologies in Pressure Sensitive, Glue-Applied (Cut and Stack), In-Mold, Shrink Sleeve and Heat Transfer.

**Basis of Presentation**

The condensed consolidated financial statements included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). Although certain information and footnote disclosures, normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States (U.S. GAAP), have been condensed or omitted pursuant to such rules and regulations, the Company believes that the disclosures are adequate to make the information presented not misleading. These condensed consolidated financial statements should be read in conjunction with the financial statements and the notes thereto included in the Company's 2012 Annual Report on Form 10-K.

The information furnished in these condensed consolidated financial statements reflects all estimates and adjustments which are, in the opinion of management, necessary to present fairly the results for the interim periods reported.

The condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated. Certain prior period balances have been reclassified to conform to current year classifications.

**Use of Estimates in Financial Statements**

In preparing financial statements in conformity with U.S. GAAP, management makes estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Revenue Recognition**

The Company recognizes revenue on sales of products when the customer receives title to the goods, which is generally upon shipment or delivery depending on sales terms. Revenues are generally denominated in the currency of the country from which the product is shipped and are net of applicable returns and discounts.

**Accounts Receivable**

Our customers are primarily major consumer product, food & beverage, and wine & spirit companies and container manufacturers. Accounts receivable consist of amounts due from customers in connection with our normal business activities and are carried at sales value less allowance for doubtful accounts. The allowance for doubtful accounts is established to reflect the expected losses of accounts receivable based on past collection history, age, account payment status compared to invoice payment terms and specific individual risks identified. The delinquency of an account receivable is determined based on these factors. The Company does not accrue interest on aged accounts receivable. Allowances are recorded and charged to expense when an account is determined to be uncollectible.

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Losses may also depend to some degree on current and future economic conditions. Although future conditions are unknown to us and may result in additional credit losses, we do not anticipate significant adverse credit circumstances in fiscal year 2013. If we are unable to collect all or part of the outstanding receivable balance, there could be a material impact on the Company's operating results and cash flows.

### Inventories

Inventories are valued at the lower of cost or market value and are maintained using the FIFO (first-in, first-out) or specific identification method. Excess and obsolete cost reductions are generally established based on inventory age.

### Property, Plant and Equipment

Property, plant and equipment are stated at cost.

Depreciation is calculated using the straight-line method over the estimated useful lives of the assets, as follows:

Buildings	20-39 years
Machinery and equipment	3-15 years
Computers	3-5 years
Furniture and fixtures	5-10 years

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### Goodwill and Other Acquired Intangible Assets

Goodwill is not amortized and the Company tests goodwill annually, as of the last day of February of each fiscal year, for impairment by comparing the fair value of the reporting unit goodwill to its carrying amount. Impairment is also tested when events or changes in circumstances indicate that the assets' carrying values may be greater than the fair values. Intangible assets with definite useful lives are amortized over periods of up to twenty years based on a number of assumptions including estimated period of economic benefit and utilization. Intangible assets are also tested for impairment when events or changes in circumstances indicate that the assets' carrying values may be greater than their fair values.

### Income Taxes

The Company is subject to income taxes in both the United States and numerous foreign jurisdictions. Income taxes are recorded based on the current year amounts payable or refundable. Deferred income taxes are recognized at the enacted tax rates for the expected future tax consequences related to temporary differences between amounts reported for income tax purposes and financial reporting purposes as well as any tax attributes. Deferred income taxes are not provided for the undistributed earnings of subsidiaries operating outside of the U.S. that have been permanently reinvested in foreign operations.

We regularly review our deferred income tax balances for each jurisdiction to estimate whether these deferred income tax balances are more likely than not to be realized based on the information currently available. Projected future taxable income is based on forecasted results and assumptions as to the jurisdiction in which the income will be earned. The timing of reversals of any existing temporary differences is based on our methods of accounting for income taxes and current tax legislation. Unless the deferred tax balances are more likely than not to be realized, a valuation allowance is established to reduce the carrying values of any deferred tax balances until circumstances indicate that realization becomes more likely than not.

The Company establishes reserves for income tax related uncertainties based on estimates of whether it is more likely than not that the tax uncertainty would be sustained upon challenge by the appropriate tax authorities which would then result in additional taxes, penalties and interest due. Provisions for and changes to these reserves and any related net interest and penalties are included in income tax expense in the condensed consolidated statements of income. Significant judgment is required when evaluating our tax provisions and determining our provision for income taxes. We regularly review our tax positions and we adjust the reserves as circumstances change.

### Derivative Financial Instruments

The Company accounts for derivative financial instruments by recognizing derivative instruments as either assets or liabilities in the balance sheet at fair value and recognizing the resulting gains or losses as adjustments to earnings or accumulated other comprehensive income. The Company does not hold or issue derivative financial instruments for trading or speculative purposes.

The Company manages interest costs using a mixture of fixed rate and variable rate debt. Additionally, the Company enters into interest rate swaps (Swaps) whereby it agrees to exchange with a counterparty, at specified intervals, the difference between fixed and variable interest amounts calculated by reference to an agreed upon notional principal amount.

The Company's Swaps have been designated as effective cash flow hedges at inception. The Company evaluates effectiveness on an ongoing quarterly basis and therefore, any changes in fair value are recorded in other comprehensive income. If a hedge or portion thereof is determined to be ineffective, any changes in fair value would be recorded in the condensed consolidated statements of income.

The Company manages foreign currency exchange rate risk by entering into forward currency contracts. The forward contracts have been designated as effective fair value hedges at inception and on an ongoing quarterly basis and any changes in fair value are recorded in earnings to offset the foreign currency effect of the transactions.

### Fair Value Measurements

The carrying value of financial instruments approximates fair value.

The Company defines fair value as the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. To increase consistency and comparability in fair value measurements, the Company uses a three-level hierarchy that prioritizes the use of observable inputs. The three levels are:

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Level 1 Quoted market prices in active markets for identical assets and liabilities

Level 2 Observable inputs other than quoted market prices in active markets for identical assets and liabilities

Level 3 Unobservable inputs

The determination of where an asset or liability falls in the hierarchy requires significant judgment.

The Company has five interest rate Swaps (four non-amortizing Swaps with a total notional amount of \$165,000 and a \$40,000 amortizing Swap with a notional value of \$2,000 at December 31, 2012) to convert variable interest rates on a portion of outstanding debt to fixed interest rates. The Company adjusts the carrying value of these derivatives to their estimated fair values and records the adjustment in accumulated other comprehensive income.

The Company has entered into multiple forward contracts to fix the U.S. dollar value of presses, other equipment, and intercompany loans. The forward contracts were designated as fair value hedges. The Company adjusts the carrying value of the derivative to the estimated fair value and records the adjustment in the condensed consolidated statements of income.

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Fair value measurements of nonfinancial assets and nonfinancial liabilities are primarily used in goodwill and other intangible asset impairment analyses, the valuation of acquired intangibles and in the valuation of assets held for sale. The Company tests goodwill for impairment annually, as of the last day of February of each fiscal year, by comparing the fair value of the reporting unit goodwill via an independent appraisal to its carrying amount. Impairment is also tested when events or changes in circumstances indicate that the assets' carrying values may be greater than the fair values.

## Foreign Exchange

The functional currency of each of the Company's subsidiaries is the currency of the country in which the subsidiary operates. Assets and liabilities of foreign operations are translated using period end exchange rates, and revenues and expenses are translated using average exchange rates during each period. Translation gains and losses are reported in accumulated other comprehensive income as a component of stockholders equity. Transaction gains and losses are reported in other income and expense in the condensed consolidated statements of income.

## Stock Based Compensation

The Company accounts for stock based compensation based on the fair value of the award which is recognized as expense over the requisite service period. The Company's stock based compensation expense for the three months ended December 31, 2012 and 2011 was \$329 and \$268, respectively. The Company's stock based compensation expense for the nine months ended December 31, 2012 and 2011 was \$931 and \$794, respectively.

## Subsequent Events

The Company evaluated subsequent events through the date the financial statements were issued.

## New Accounting Pronouncements

In December 2011, the Financial Accounting Standards Board (FASB) issued revised accounting guidance to enhance current disclosures around financial instruments and transactions eligible for offset in the financial statements and transactions subject to an agreement similar to a master netting agreement. The amendment will help facilitate a comparison between entities that prepare their financial statements on the basis of U.S. GAAP and those that prepare their financial statements on the basis of International Financial Reporting Standards (IFRS). This guidance is effective for annual reporting periods beginning on or after January 1, 2013, and interim periods within those annual periods, which for the Company is the fiscal year beginning April 1, 2013. This guidance is not expected to have a material impact on the Company.

In September 2011, the FASB issued revised accounting guidance to simplify how an entity tests goodwill for impairment. The amendment allows companies to assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. This guidance is effective for fiscal years beginning after December 15, 2011, which for the Company is the fiscal year beginning April 1, 2012, with early adoption permitted. This guidance is not expected to have a material impact on the Company.

In June 2011, the FASB issued revised accounting guidance to modify the presentation requirements for comprehensive income. The amendment gives an entity the option to present the total of comprehensive income, the components of net income and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The amendment eliminates the option to present the components of other comprehensive income as part of the statement of changes in stockholders equity. In December 2011, the FASB further amended its guidance to defer changes related to the presentation of reclassification adjustments indefinitely as a result of concerns raised by stakeholders that the new presentation requirements would be difficult for preparers and add unnecessary complexity to financial statements. This guidance (other than the portion regarding the presentation of reclassification adjustments which, as noted above, has been deferred indefinitely) is effective for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2011, which for the Company was the fiscal year beginning April 1, 2012. The Company adopted this amended standard by presenting Condensed Consolidated Statements of Comprehensive Income after the Condensed Consolidated Statements of Income. This guidance did not have a material impact on the Company, as this standard only affects the display of comprehensive income and does not affect what is included in comprehensive income.

In May 2011, the FASB issued revised accounting guidance to develop common requirements for measuring fair value and for disclosing information about fair value measurements under U.S. GAAP and IFRS. The amendment does not require additional fair value measurements. This guidance is effective for interim and annual reporting periods beginning after December 15, 2011, which for the Company was the fiscal quarter beginning January 1, 2012. This guidance did not have a material impact on the Company.

## **2. Earnings Per Common Share**

The computation of basic earnings per common share (EPS) is based upon the weighted average number of common shares outstanding during the period. Diluted EPS is computed using the weighted average number of shares, and if dilutive, potential common shares outstanding during the period. Potential common shares outstanding during the period consist of restricted shares and the incremental common shares issuable upon the exercise of stock options and are reflected in diluted EPS by application of the treasury stock method. The Company excluded 413 and 170 options to purchase shares in the three months ended December 31, 2012 and 2011, respectively, from the computation of diluted EPS because these shares would have an anti-dilutive effect. The Company excluded 493 and 223 options to purchase shares in the nine months ended December 31, 2012 and 2011, respectively, from the computation of diluted EPS because these shares would have an anti-dilutive effect.



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The following is a reconciliation of the number of shares used in the basic EPS and diluted EPS computations:

	Three Months Ended				Nine Months Ended			
	December 31, 2012		December 31, 2011		December 31, 2012		December 31, 2011	
	Shares	Per Share Amount	Shares	Per Share Amount	Shares	Per Share Amount	Shares	Per Share Amount
Basic EPS	16,150	\$ 0.36	15,960	\$ 0.10	16,154	\$ 1.31	14,191	\$ 1.07
Effect of dilutive stock options	190		265		179	(0.02)	248	(0.02)
<b>Diluted EPS</b>	<b>16,340</b>	<b>\$ 0.36</b>	<b>16,225</b>	<b>\$ 0.10</b>	<b>16,333</b>	<b>\$ 1.29</b>	<b>14,439</b>	<b>\$ 1.05</b>

**3. Inventories**

The Company's inventories are comprised of the following:

	December 31, 2012	March 31, 2012
Finished goods	\$ 26,627	\$ 21,534
Work-in-process	8,218	8,977
Raw materials	17,110	17,569
Total gross inventory	51,955	48,080
Inventory reserves	(2,924)	(3,904)
Total	\$ 49,031	\$ 44,176

**4. Debt**

The components of the Company's debt consist of the following:

	December 31, 2012	March 31, 2012
U.S. Revolving Credit Facility, 4.01% and 4.12% weighted variable interest rate at December 31, 2012 and March 31, 2012, respectively, due in 2016	\$ 95,950	\$ 60,900
Term Loan Facility, 3.81% and 3.97% variable interest rate at December 31, 2012 and March 31, 2012, respectively, due in quarterly installments from 2008 to 2016	313,500	325,875
Capital leases	4,244	13,022
Other subsidiary debt	3,133	2,258
Total debt	416,827	402,055
Less current portion of debt	(20,766)	(24,471)
Total long-term debt	\$ 396,061	\$ 377,584

The following is a schedule of future annual principal payments as of December 31, 2012:

Debt	Capital Leases	Total
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January 2013	December 2013	\$ 18,248	\$ 2,518	\$ 20,766
January 2014	December 2014	34,120	1,330	35,450
January 2015	December 2015	33,265	354	33,619
January 2016	December 2016	326,950	42	326,992
January 2017	December 2017			
Total		\$ 412,583	\$ 4,244	\$ 416,827

On February 29, 2008, the Company executed a five year \$200,000 credit agreement with a consortium of bank lenders (Credit Facility) with an original expiration date in 2013. The Company completed the first amendment to the Credit Facility in June 2010 and the second amendment in March 2011. In August 2011, the Company executed the third amendment to the Credit Facility. The third amendment increased the aggregate principal amount to \$500,000 with an additional \$315,000 term loan to be made available to

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the Company in a single drawing. The third amendment extended the expiration date of the Credit Facility from April 2014 to August 2016, updated the financial covenants and increased the interest rate margins over the applicable Eurocurrency or Australian Bank Bill Swap Rate (BBSY) and increased the commitment fee. In October 2011, the Company drew down on the additional term loan in conjunction with the York Label Group acquisition (see Note 9). Upon drawing down on the additional term loan, the maximum leverage ratio permitted increased to 4.25 to 1.00 with scheduled step downs and the consolidated interest coverage ratio is not to be less than 4.00 to 1.00. The interest rate margins for loans based on LIBOR and BBSY range from 2.00% to 3.50%. The Credit Facility contains an election to increase the facility by up to an additional \$100,000 subject to agreement by one or more lenders to increase its commitment. In September 2011, the Company entered into the fourth amendment to the Credit Facility. The fourth amendment excluded certain subsidiaries of the York Label Group from the requirements to become guarantors under the Credit Facility. In November 2012, the Company entered into the fifth amendment to the Credit Facility. The fifth amendment increased the maximum consolidated leverage ratio permitted to 4.50 to 1.00 for December 31, 2012 through March 31, 2013 with scheduled step downs.

At December 31, 2012, the aggregate principal amount of \$483,500 under the Credit Facility is comprised of the following: (i) a \$130,000 revolving Credit Facility that allows the Company to borrow in alternative currencies up to the equivalent of \$50,000 (U.S. Revolving Credit Facility); (ii) the Australian dollar equivalent of a \$40,000 revolving Credit Facility (Australian Sub-Facility); and (iii) a \$313,500 term loan facility (Term Loan Facility) which amortizes quarterly based on an escalating percentage of the initial aggregate value of the Term Loan Facility. The Term Loan Facility amortizes quarterly based on the following schedule: (i) December 31, 2012 through December 31, 2013 amortization of \$4,125, (ii) March 31, 2014 through December 31, 2015 amortization of \$8,250 and (iii) March 31, 2016 through June 30, 2016 amortization of \$12,375, with the balance due at maturity.

The Company incurred \$8,562 of debt issuance costs related to the debt modification which are being deferred and amortized over the life of the amended Credit Facility. In conjunction with the modification to our debt in the third amendment to the Credit Facility, we analyzed the new loan costs related to the amended Credit Facility and the existing unamortized loan costs related to the prior agreement allocated to the revolving line of credit, prior term loan and amended term loan separately to determine the amount of costs to be capitalized and the amount to be expensed. As a result of the analysis, the Company recorded a charge to interest expense of \$490 to write-off certain deferred financing fees, which were paid to originate the prior agreement, including the unamortized portion of the loan costs allocated to creditors no longer participating in the amended Credit Facility. The unamortized portion of loan costs allocated to creditors participating in both the original and amended Credit facility are being amortized over the term of the modified agreement.

The Company recorded \$495 in interest expense for the three months ending December 31, 2012 and 2011, respectively, in the condensed consolidated statements of income to amortize deferred financing costs. The Company recorded \$1,484 and \$981 in interest expense for the nine months ending December 31, 2012 and 2011, respectively, in the condensed consolidated statements of income to amortize deferred financing costs.

The Credit Facility may be used for working capital, capital expenditures and other corporate purposes. Loans under the U.S. Revolving Credit Facility and Term Loan Facility bear interest either at: (i) base rate (as defined in the credit agreement) plus the applicable margin for such loans which ranges from 1.00% to 2.50%; or (ii) the applicable London interbank offered rate, plus the applicable margin for such loans which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing. Loans under the Australian Sub-Facility bear interest at the BBSY Rate plus the applicable margin for such loans, which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing.

Available borrowings under the Credit Facility at December 31, 2012 consisted of \$34,050 under the U.S. Revolving Credit Facility and \$40,000 under the Australian Sub-Facility. The Company also has various other uncommitted lines of credit available at December 31, 2012 in the amount of \$9,332.

The Credit Facility contains customary representations and warranties as well as customary negative and affirmative covenants which require the Company to maintain the following financial covenants at December 31, 2012: (i) a minimum consolidated net worth; (ii) a maximum consolidated leverage ratio of 4.50 to 1.00 and (iii) a minimum consolidated interest charge coverage ratio of 4.00 to 1.00. The Credit Facility contains customary mandatory and optional prepayment provisions, customary events of default, and is secured by the capital stock of subsidiaries, intercompany debt and all of the Company's property and assets, but excluding real property. The Company is in compliance with all covenants under the Credit Facility as of December 31, 2012.

**Capital Leases**

The present value of the net minimum payments on the capitalized leases is as follows:

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	December 31, 2012	March 31, 2012
Total minimum lease payments	\$ 4,420	\$ 13,606
Less amount representing interest	(176)	(584)
Present value of net minimum lease payments	4,244	13,022
Current portion	(2,518)	(7,027)
Capitalized lease obligations, less current portion	\$ 1,726	\$ 5,995

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The capitalized leases carry interest rates from 0.4% to 10.00% and mature from 2013 to 2016.

### **5. Major Customers**

During the three months ended December 31, 2012 and 2011, sales to major customers (those exceeding 10% of the Company's net revenues in one or more of the periods presented) approximated 17% and 14%, respectively, of the Company's consolidated net revenues. All of these sales were made to the Procter & Gamble Company.

During the nine months ended December 31, 2012 and 2011, sales to major customers (those exceeding 10% of the Company's net revenues in one or more of the periods presented) approximated 15% and 14%, respectively, of the Company's consolidated net revenues. All of these sales were made to the Procter & Gamble Company.

In addition, accounts receivable balances from the Procter & Gamble Company approximated 7% and 5% of the Company's total accounts receivable balance at December 31, 2012 and March 31, 2012. The loss or substantial reduction of the business of this major customer could have a material adverse impact on the Company's results of operations and cash flows.

### **6. Income Taxes**

The Company files income tax returns in the U.S. federal jurisdiction, various foreign jurisdictions and various state and local jurisdictions where the statutes of limitations generally range from three to five years. At December 31, 2012, the Company is no longer subject to U.S. federal examinations by tax authorities for years before fiscal 2009. The Company is no longer subject to state and local examinations by tax authorities for years before fiscal 2007. In foreign jurisdictions, the Company is no longer subject to examinations by tax authorities for years before fiscal 1999.

The benefits of tax positions are not recorded unless it is more likely than not the tax position would be sustained upon challenge by the appropriate tax authorities. Tax benefits that are more likely than not to be sustained are measured at the largest amount of benefit that is cumulatively greater than a 50% likelihood of being realized.

As of December 31, 2012 and March 31, 2012, the Company had liabilities of \$3,433 and \$3,616, respectively, recorded for unrecognized tax benefits for U.S. federal, state and foreign tax jurisdictions. The liability for the gross amount of interest and penalties at December 31, 2012 and March 31, 2012, respectively, was \$1,528 and \$1,690. The liability for unrecognized tax benefits is classified in other noncurrent liabilities on the condensed consolidated balance sheets for the portion of the liability where payment of cash is not anticipated within one year of the balance sheet date. During the nine months ended December 31, 2012, the Company released a reserve for \$627, including interest and penalties, related to uncertain tax positions that have been settled. The Company believes it is reasonably possible that approximately \$231 of unrecognized tax benefits as of December 31, 2012 will decrease within the next 12 months due to the lapse of statute of limitations and settlements of certain foreign income tax matters. The liability for these unrecognized tax benefits is classified in accrued expenses and other liabilities on the condensed consolidated balance sheets. The unrecognized tax benefits that, if recognized, would favorably impact the effective tax rate are \$3,433.

### **7. Financial Instruments**

Historically, the Company has used interest rate swap agreements (Swaps) in order to manage its exposure to interest rate fluctuations under variable rate borrowings. Swaps involve the exchange of fixed and variable rate interest payments and do not represent an actual exchange of the underlying notional amounts between the two parties. The Swaps have been designated as cash flow hedges, with the effective portion of the gains and losses, net of tax, recorded in accumulated other comprehensive income.

In April 2008, the Company entered into two Swaps, a \$40,000 non-amortizing Swap and a \$40,000 amortizing Swap, to convert variable interest rates on a portion of outstanding debt to fixed interest rates. The Swaps expire in 2013 and result in interest payments based on fixed rates of 3.45% for the non-amortizing Swap and 3.04% for the amortizing Swap, plus the applicable margin per the requirements in the Credit Facility ranging from 2.00% to 3.50% based on the Company's leverage ratio. The fixed interest rates at December 31, 2012 were 6.95% and 6.54% on the non-amortizing and amortizing Swaps, respectively. The notional balance of the amortizing Swap was \$2,000 and \$8,000 at December 31, 2012 and March 31, 2012, respectively.

In October 2011, in connection with the draw down of the \$315,000 term loan for the acquisition of the York Label Group, the Company entered into three forward starting non-amortizing Swaps for a total notional amount of \$125,000 to convert variable rate debt for fixed rate debt. The Swaps are effective October 2012 and expire in August 2016. The Swaps result in interest payments based on an average fixed rate of 1.396%

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plus the applicable margin per the requirements in the Credit Facility.

The Swaps were designated as highly effective cash flow hedges, with the effective portion of gains and losses, net of tax, recorded in accumulated other comprehensive income and measured on an ongoing basis. At December 31, 2012 and March 31, 2012, the fair value of the Swaps was a net liability of \$4,042 and \$2,286, respectively, and was included in other liabilities on the condensed consolidated balance sheets. In October 2011, the Company purchased a one year 2% interest rate cap on a total notional value of \$125,000 for \$25.

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Foreign currency exchange risk arises from our international operations in Australia, Europe, South America, Canada, China and South Africa as well as from transactions with customers or suppliers denominated in foreign currencies. The functional currency of each of the Company's subsidiaries is the currency of the country in which the subsidiary operates. At times, the Company uses forward currency contracts to manage the impact of fluctuations in currency exchange rates.

At December 31, 2012, the Company had entered into multiple foreign currency forward contracts to fix the U.S. dollar value of presses, other equipment and intercompany loans. The forward contracts are designated as fair value hedges and changes in the fair value of the contracts are recorded in earnings in the same period during which the related item affects earnings. The net fair value of the contracts is an asset of \$29 as of December 31, 2012.

**8. Accrued Expenses and Other Liabilities**

The Company's accrued expenses and other liabilities consist of the following:

	December 31, 2012	March 31, 2012
Deferred payment (1)	\$ 6,929	\$ 21,309
Accrued payroll and benefits	15,308	14,849
Unrecognized tax benefits (including interest and penalties)	231	633
Accrued income taxes	815	2,441
Professional fees	749	788
Accrued taxes other than income taxes	1,144	1,231
Deferred lease incentive	544	451
Accrued interest	240	185
Accrued severance	1,036	2,720
Customer rebates	1,325	1,653
Other	5,061	5,555
Total accrued expenses and other liabilities	\$ 33,382	\$ 51,815

- (1) The balance at December 31, 2012 consists of a deferred payment of \$6,929 related to the acquisition of York Label Group that was to be paid on April 1, 2012. This \$6,929 related to the acquisition of York Label Group is subject to dispute as further described in Note 14 and was placed in an escrow account controlled by the Company. The balance at March 31, 2012 consists of a deferred payment of \$21,309 related to the York Label Group acquisition. See further details at Note 9.

**9. Acquisitions****Labelgraphics (Holdings) Ltd. (Labelgraphics) Summary**

On April 2, 2012, the Company acquired 100% of Labelgraphics, a wine & spirit label specialist located in Glasgow, Scotland. The acquisition expanded MCC's global presence in the wine & spirit label market, particularly in the United Kingdom. The results of Labelgraphics operations were included in the Company's condensed consolidated financial statements beginning April 2, 2012.

The purchase price for Labelgraphics consisted of the following:

Cash from proceeds of borrowings	\$ 16,024
Deferred payment	5,149
Contingent consideration	3,461
Purchase price, before debt assumed	24,634
Net debt assumed	712

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Total purchase price	\$ 25,346
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The cash portion of the purchase price was funded through borrowings under the Credit Facility (see Note 4 for details of the Credit Facility). Assumed net debt includes \$757 of bank debt and capital leases less \$45 of cash acquired. The purchase price includes a future performance based earn out of approximately 15% of the above total which will be paid out in July 2014 assuming certain financial targets are met. The Company spent \$387 in acquisition expenses related to the Labelgraphics acquisition, which was recorded in selling, general and administrative expense in the condensed consolidated statements of income.



**Table of Contents****Adhesion Holdings, Inc. (York Label Group) Summary**

On October 3, 2011, the Company acquired 100% of York Label Group (York), including its joint venture in Santiago, Chile. York, which was headquartered in Omaha, Nebraska, is a leader in the home & personal care, food & beverage and wine & spirit label markets with manufacturing facilities in the U.S., Canada and Chile. The acquisition is expected to strengthen Multi-Color's presence in its core markets through the combination of the Company's existing customer relationships with York's customer base.

The Company plans to leverage York's strength in pressure sensitive label technologies to expand into new market segments. In addition, Multi-Color can offer all label technologies including IML, Heat Transfer and Shrink Sleeve to York's customers. The combined entities of Multi-Color and York anticipate opportunities to leverage raw material purchases and streamline suppliers. The results of York Label Group's operations have been included in the Company's condensed consolidated financial statements beginning October 3, 2011.

The purchase price for York consisted of the following:

Cash from proceeds of borrowings	\$ 261,211
MCC common stock (2,664 shares issued)	46,684
Deferred payment	21,309
Purchase price, before debt assumed	329,204
Net debt assumed	9,870
Total purchase price	\$ 339,074

The Company issued 2,664 shares of its common stock to York with a restriction on sale or transfer within two years of the closing date. All shares are restricted from sale until the one year anniversary of the closing date of the transaction and 50% of the shares are restricted from sale from the one year anniversary date to the two year anniversary date of the closing of the transaction. The value of this stock was based on the estimated fair value determined using the average share price (\$21.91 per share) of common shares on October 3, 2011, the day of the closing of the transaction. The stock value was then reduced by 20% to reflect the estimated fair value of the discount for the one to two year sale restriction as determined by an independent valuation.

The cash portion of the purchase price was funded through borrowings under the amended Credit Facility (see Note 4 for details of the Credit Facility). Assumed net debt included \$10,479 of bank debt and capital leases, less \$609 of cash acquired. Of the purchase price, \$21,309 was to be paid on April 1, 2012 and of this amount, \$2,500 was required to be deposited into an escrow account to satisfy DLJ South American Partners, L.P. (DLJ)'s indemnification obligations with respect to the transaction. On April 1, 2012, the Company paid DLJ \$11,880 and deposited \$2,500 into escrow in accordance with the Purchase Agreement. The balance due DLJ (\$6,929) is subject to dispute as further described in Note 14 and was placed into a separate escrow account controlled by the Company. The Company spent \$1,385 in acquisition expenses related to the acquisition of York.

**Warszawski Dom Handlowy (WDH) Summary**

On July 1, 2011, the Company acquired WDH, a consumer products and spirit label company located in Warsaw, Poland. WDH supplies a number of large consumer products to international brand owners in home & personal care markets, consistent with MCC's large customers in the U.S. The results of WDH's operations have been included in the Company's condensed consolidated financial statements beginning July 1, 2011.

The purchase price for WDH consisted of the following:

Cash from proceeds of borrowings	\$ 3,953
Amount held in escrow	450
Deferred payment	438
Contingent consideration	2,919

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Purchase price, before debt assumed	7,760
Net debt assumed	4,019
<b>Total purchase price</b>	<b>\$ 11,779</b>

The cash portion of the purchase price was funded through borrowings under the Credit Facility (see Note 4 for details of the Credit Facility). Assumed net debt included \$4,023 of capital leases and other debt, less \$4 of cash acquired. The Company had \$408 and \$398 in escrow at December 31, 2012 and March 31, 2012, respectively, which is deferred for three years after the closing date. Any change in escrow amounts would represent an offset to additional assumed liabilities with no change in the purchase price. The Company spent \$181 in acquisition expenses related to the acquisition of WDH.

The acquisition agreement provides for a contingent payment to be made to the selling shareholders if certain financial targets are reached. The financial targets were reached in calendar year 2011 and the contingent payment and deferred payment were made in the fourth quarter of fiscal year 2012.

**Table of Contents**La Cromografica Summary

On April 1, 2011, the Company acquired La Cromografica, an Italian wine label specialist located in Florence, Italy. La Cromografica specializes in high quality wine labels for premium Italian wines and provides further access to the Italian wine label market. The results of La Cromografica's operations have been included in the Company's condensed consolidated financial statements beginning April 1, 2011.

The purchase price for La Cromografica consisted of the following:

Cash from proceeds of borrowings	\$ 9,880
Net debt assumed	1,628
<b>Total purchase price</b>	<b>\$ 11,508</b>

The purchase price was paid at the end of June 2011 and funded through \$9,880 of borrowings under the Credit Facility (see Note 4 for details of the Credit Facility). The Company assumed net debt of \$1,628 which included \$2,083 of bank debt and capital leases less \$455 of cash acquired. The Company spent \$41 in acquisition expenses related to the La Cromografica acquisition.

Purchase Price Allocation and Other Items

The determination of the final purchase price and its allocation to specific assets acquired and liabilities assumed for Labelgraphics was finalized during the third quarter of fiscal year 2013 once independent fair value appraisals of assets and liabilities and valuation of tax liabilities were finalized. The determination of the final purchase price and its allocation to specific assets acquired and liabilities assumed for York was finalized during the third quarter of fiscal year 2013 after fair value appraisals of assets and valuation of tax liabilities were finalized. The determination of the final purchase price and its allocation to specific assets acquired and liabilities assumed for WDH was finalized during the first quarter of fiscal year 2013 after fair value appraisals of assets and valuation of tax liabilities were finalized. The determination of the final purchase price and its allocation to specific assets acquired and liabilities assumed for La Cromografica was finalized during the fourth quarter of fiscal year 2012 after fair value appraisals of assets and valuation of tax liabilities were finalized. There were no material changes to the preliminary purchase price or related allocation for Labelgraphics, York, WDH or La Cromografica.

Based on fair value estimates, the final purchase price for La Cromografica, WDH, York and Labelgraphics has been allocated to individual assets acquired and liabilities assumed as follows:

	La Cromografica	WDH	York	Labelgraphics
<b>Assets Acquired:</b>				
Cash, less debt assumed	\$	\$	\$	\$
Accounts receivable	4,534	2,673	33,410	3,275
Inventories	1,254	1,000	20,460	1,794
Property, plant and equipment	5,638	3,486	54,795	8,680
Intangible assets	1,280	2,393	82,500	10,319
Goodwill	3,488	6,709	176,714	9,102
Other assets	30	703	9,570	2,780
<b>Total assets acquired</b>	<b>\$ 16,224</b>	<b>\$ 16,964</b>	<b>\$ 377,449</b>	<b>\$ 35,950</b>
<b>Liabilities Assumed:</b>				
Accounts payable	2,320	3,765	20,911	6,954
Accrued income taxes payable			324	369
Accrued expenses and other liabilities	1,287	981	12,068	375
Net debt assumed	1,628	4,019	9,870	712
Deferred tax liabilities	1,109	439	5,072	2,906

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Total liabilities assumed		6,344	9,204	48,245	11,316
Net assets acquired	\$	9,880	\$ 7,760	\$ 329,204	\$ 24,634

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The estimated fair value of identifiable intangible assets and their estimated useful lives are as follows:

	La Cromografica		WDH		York		Labelgraphics	
	Fair Value	Useful Lives	Fair Value	Useful Lives	Fair Value	Useful Lives	Fair Value	Useful Lives
Customer relationships	\$ 1,138	16 years	\$ 2,393	18 years	\$ 82,500	17 years	\$ 9,775	20 years
Trademarks	142	2 years					320	2 years
Non-compete agreements							224	5 years
Total identifiable intangible assets	\$ 1,280		\$ 2,393		\$ 82,500		\$ 10,319	

Identifiable intangible assets are amortized over their estimated useful lives based on a number of assumptions including the estimated period of economic benefit and utilization. The Company expects amortization expense related to the fiscal 2013 and 2012 acquisitions to be approximately \$5,700 annually for the next five years.

None of the goodwill arising from the La Cromografica, WDH or Labelgraphics acquisitions is deductible for income tax purposes. Approximately \$50,381 of the goodwill arising from the York acquisition is deductible for income tax purposes. Below is a roll forward of the acquisition goodwill from acquisition date to December 31, 2012:

	La Cromografica	WDH	York	Labelgraphics
Balance at acquisition date	\$ 3,488	\$ 6,709	\$ 176,714	\$ 9,102
Foreign exchange impact	(252)	(683)	(1,953)	127
Balance at December 31, 2012	\$ 3,236	\$ 6,026	\$ 174,761	\$ 9,229

The goodwill for La Cromografica is attributable to the workforce of the acquired business and the access to two significant markets, the olive oil label market and the Italian wine label market. Italy represents approximately 20% of the world's wine production and is also a leading producer of olive oils. The goodwill for WDH is attributable to access to the Eastern European pressure sensitive label market and the workforce of the acquired business. The goodwill for York is attributable to strengthening MCC's presence in home & personal care, food & beverage and wine & spirit label markets in North America and Chile and the workforce of the acquired business. The goodwill for Labelgraphics is attributable to access to the UK spirit label market and the acquired workforce.

The accounts receivable acquired as part of the La Cromografica acquisition had a fair value of \$4,534 at the acquisition date. The gross contractual value of the receivables prior to any adjustments was \$4,620 and the estimated contractual cash flows that are not expected to be collected are \$86. The accounts receivable acquired as part of the WDH acquisition had a fair value of \$2,673 at the acquisition date. The gross contractual value of the receivables prior to any adjustments was \$3,132 and the estimated contractual cash flows that are not expected to be collected are \$459. The accounts receivable acquired as part of the York acquisition had a fair value of \$33,410 at the acquisition date. The gross contractual value of the receivables prior to any adjustments was \$35,378 and the estimated contractual cash flows that are not expected to be collected are \$1,968. The accounts receivable acquired as part of the Labelgraphics acquisition had a fair value of \$3,275 at the acquisition date. The gross contractual value of the receivables prior to any adjustments was \$3,403 and the estimated contractual cash flows that are not expected to be collected are \$128.

The net revenues and net income for WDH, York and Labelgraphics are included in the condensed consolidated statements of income for the three and nine months ended December 31, 2012. The combined net revenues and net income for the three months ended December 31, 2012 attributable to Labelgraphics were \$5,807 and \$172, respectively. The combined net revenues and net income for the nine months ended December 31, 2012 attributable to Labelgraphics were \$17,142 and \$579, respectively.

**Pro Forma Information**

The following table provides the unaudited pro forma results of operations for the three and nine months ended December 31, 2012 and 2011 as if WDH, York and Labelgraphics had been acquired as of the beginning of fiscal year 2012. The pro forma results include certain purchase

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accounting adjustments, such as capital lease adjustments, the estimated changes in depreciation, intangible asset amortization, inventory step-up and interest expense. However, pro forma results do not include any anticipated synergies from the combination of the companies, and accordingly, are not necessarily indicative of the results that would have occurred if the acquisitions had occurred on the dates indicated or that may result in the future.

	Three Months Ended December 31,		Nine Months Ended December 31,	
	2012	2011	2012	2011
Net revenues	\$ <b>156,950</b>	\$ 151,442	\$ <b>491,830</b>	\$ 490,171
Net income attributable to Multi-Color	\$ <b>5,882</b>	\$ 1,561	\$ <b>21,148</b>	\$ 3,494
Diluted earnings per share	\$ <b>0.36</b>	\$ 0.08	\$ <b>1.29</b>	\$ 0.20

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Pro forma information was prepared for the financial results of WDH, York and Labelgraphics for the three and nine months ended December 31, 2011 as if these acquisitions had occurred at the beginning of the period. Net income for the nine months ended December 31, 2011 includes a non-recurring loss on extinguishment of debt recorded by York of \$13,569, prior to acquisition. Below is a table detailing a reconciliation of actual net revenues and net income to the pro forma net revenues and net income:

	Three Months Ended December 31, 2011		Nine Months Ended December 31, 2011	
	Net Revenues	Net Income	Net Revenues	Net Income
Multi-Color Corporation actual results	\$ 146,400	\$ 1,558	\$ 349,661	\$ 15,206
Acquired companies results	5,042	595	140,510	(14,166)
Pro forma adjustments		(592)		2,454
Pro forma results	\$ 151,442	\$ 1,561	\$ 490,171	\$ 3,494

Below is a table detailing the pro forma adjustments:

	Three Months Ended December 31, 2011	Nine Months Ended December 31, 2011
Present value of earnout payment for Labelgraphics	\$ (1)	\$ (50)
Acquired intangibles amortization	(174)	876
Amortization of debt issuance costs relating to the amendment of the credit facility		997
Depreciation expense related to capital leases		(158)
Lease expense related to capital leases		(317)
Interest expense related to capital leases		(54)
Depreciation expense adjustment		1,470
Interest expense adjustment		4,691
Finished goods inventory adjustment		(2,001)
Acquisition expense adjustment		1,158
Income taxes	(417)	(3,678)
Other adjustments		(480)
Total pro forma adjustments	\$ (592)	\$ 2,454

Other Acquisition Activity

On May 2, 2011, the Company entered into agreements to buy 70% ownership in two label operations in Latin America; one in Santiago, Chile and the other in Mendoza, Argentina with a regional partner owning the remaining 30%. MCC's investment including debt assumed was approximately \$3,900. These companies focus on providing premium labels to the expanding Latin American wine and spirit markets. The results of operations of these acquired businesses have been included in the condensed consolidated financial statements since the date of the acquisition and have been determined to be individually and collectively immaterial for further disclosure.

In September 2011, the Company bought the regional partner's 30% ownership interest in the two label operations in Latin America for 40 shares of Multi-Color stock. As a result, MCC now owns 100% of the label operations in Chile and Argentina.

On October 1, 2010, the Company acquired Monroe Etiquette. The seller received approximately 89% of the proceeds in the form of cash on October 1, 2010. The remaining 11% of the purchase price will be paid in cash, but is deferred for five years after the closing date.

On July 1, 2010, the Company acquired Guidotti CentroStampa. The selling shareholders agreed to indemnify MCC with respect to the acquisition, including certain losses arising out of a breach of their warranties or covenants under the acquisition agreement. The acquisition agreement provides that 5% of the purchase price is subject to achieving certain financial targets and subject to certain quantitative measures. On

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December 31, 2010, certain financial targets subject to certain quantitative measures required to realize the contingent payment were satisfied in full and the entire liability was paid in July 2011. An additional 10% is held in escrow for up to five years to fund certain potential indemnification obligations of the selling shareholders. The Company had \$4,143 and \$5,617 at December 31, 2012 and March 31, 2012, respectively, in this escrow account. The escrow will be released from the first to the fifth anniversary of the date of closing in the amount of 2% of the purchase price per year in accordance with the provisions of the escrow agreement.



**Table of Contents****10. Fair Value Measurements**

The Company defines fair value as the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. To increase consistency and comparability in fair value measurements, the Company uses a three-level hierarchy that prioritizes the use of observable inputs. The three levels are:

Level 1 Quoted market prices in active markets for identical assets and liabilities

Level 2 Observable inputs other than quoted market prices in active markets for identical assets and liabilities

Level 3 Unobservable inputs

The determination of where an asset or liability falls in the hierarchy requires significant judgment.

**Derivative Financial Instruments**

The Company has five interest rate Swaps (four non-amortizing Swaps with a total notional amount of \$165,000 and a \$40,000 amortizing swap with a notional value of \$2,000 at December 31, 2012) to convert variable interest rates on a portion of outstanding debt to fixed interest rates. The Company adjusts the carrying value of these derivatives to their estimated fair values and records the adjustment in accumulated other comprehensive income. See Note 7.

The Company has entered into multiple foreign currency forward contracts to fix the U.S. dollar value of presses, other equipment and intercompany loans (see Note 7). The Company adjusts the carrying value of the derivative to the estimated fair value and records the adjustment in earnings.

At December 31, 2012, the Company carried the following financial assets and liabilities at fair value:

	Fair Value at December 31, 2012	Fair Value Measurement Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Interest rate swaps	\$ (4,042)		\$ (4,042)	
Foreign currency forward contracts	\$ 29		\$ 29	

At March 31, 2012, the Company carried the following financial assets and liabilities at fair value:

	Fair Value at March 31, 2012	Fair Value Measurement Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Interest rate swaps	\$ (2,286)		\$ (2,286)	
Foreign currency forward contracts	\$ (2)		\$ (2)	

The Company values interest rate Swaps using proprietary pricing models based on well recognized financial principles and available market data. The Company values foreign currency forward contracts by using spot rates at the date of valuation.

**Other Fair Value Measurements**

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Fair value measurements of nonfinancial assets and nonfinancial liabilities are primarily used in goodwill and other intangible asset impairment analyses, the valuation of acquired intangibles and in the valuation of assets held for sale. The Company tests goodwill for impairment annually, as of the last day of February of each fiscal year, by comparing the fair value of the reporting unit goodwill to its carrying amount. Impairment is also tested when events or changes in circumstances indicate that the assets' carrying values may be greater than the fair values. In fiscal years 2013 and 2012, the Company did not adjust goodwill or intangible assets to their fair values on a nonrecurring basis. Goodwill and intangible assets are valued using level 3 inputs.

As part of the recent acquisitions, the Company acquired presses that were appraised and adjusted to their fair value as part of the purchase price accounting. See Note 9 for further information regarding the acquisitions. The carrying value of cash and equivalents, accounts receivable, accounts payable and debt approximate fair value.

**Table of Contents****11. Accumulated Other Comprehensive Income**

The components of the Company's accumulated other comprehensive income consist of:

	December 31, 2012	March 31, 2012
Net unrealized foreign currency translation adjustments	\$ 9,766	\$ 11,662
Net unrealized (loss) on interest rate swaps, net of tax	(2,350)	(1,397)
Minimum pension liability	(454)	(454)
Accumulated other comprehensive income	\$ 6,962	\$ 9,811

**12. Goodwill and Intangible Assets**

The Company's goodwill consists of the following:

Balance at March 31, 2012	\$ 342,189
<b>Acquisition of Labelgraphics</b>	<b>9,102</b>
<b>Adjustment to York acquisition</b>	<b>(991)</b>
<b>Currency translation</b>	<b>(1,169)</b>
<b>Balance at December 31, 2012</b>	<b>\$ 349,131</b>

The \$991 reduction to goodwill arising from the York acquisition includes a \$400 increase in the fair value of intangible assets based on a revision to the inputs used in the independent appraisal of customer relationships during the first quarter of fiscal 2013. The remaining net \$206 change during the first and second quarter of fiscal 2013 consists of adjustments recorded to the valuation of inventory, primarily a \$222 true-up of inventory that, based on the best available information at the time, was fully reserved in the opening balance sheet. Upon a detailed review completed in the first quarter of fiscal 2013, it was determined that a portion of this inventory could be used in operations. During the third quarter of fiscal 2013, goodwill arising from the York acquisition decreased \$385 due to the completion of the reconciliation of the opening balance sheet for the foreign operations in Chile at the beginning of the third quarter. This resulted in numerous reclassifications among trade receivables, inventory, prepaid expenses, accounts payable and accrued liabilities and adjustments to goodwill for prepaid expenses, receivables and liabilities that existed at the acquisition date. The Company also finalized the valuation of tax liabilities in the third quarter of fiscal 2013. The net \$991 increase in the value of net assets acquired resulted in an offsetting decrease to goodwill.

The Company's intangible assets consist of the following:

	Balance at cost at March 31, 2012	Labelgraphics Acquisition	Adjustment to York Acquisition	Foreign Exchange	Intangibles at Cost	Accumulated Amortization	Net Intangibles at December 31, 2012
Customer relationships	\$ 127,322	\$ 9,775	\$ 400	\$ 90	\$ 137,587	\$ (19,311)	\$ 118,276
Technologies	1,608			(7)	1,601	(1,082)	519
Trademarks	705	320			1,025	(805)	220
Licensing intangible	2,468			(29)	2,439	(1,228)	1,211
Non-compete agreement		224		2	226	(33)	193
	\$ 132,103	\$ 10,319	\$ 400	\$ 56	\$ 142,878	\$ (22,459)	\$ 120,419

The amortization expense of intangible assets for the three months ended December 31, 2012 and 2011 was \$2,363 and \$2,011, respectively. The amortization expense of intangible assets for the nine months ended December 31, 2012 and 2011 was \$7,184 and \$4,172, respectively.

**13. Facility Closures**

In January 2012, the Company announced plans to consolidate its manufacturing facility located in Kansas City, Missouri into its other existing facilities. In connection with the consolidation of the Kansas City facility, the Company incurred a charge of \$855 in fiscal 2013 and \$1,182 in the fourth quarter of fiscal 2012 primarily for employee severance and other termination benefits, non-cash charges related to asset impairments and relocation and other costs. The transition from the Kansas City facility has been completed. In September 2012, the Kansas City facility was sold for net proceeds of \$625. Below is a roll-forward of severance and other termination benefits related to the Kansas City facility:

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	Balance at March 31, 2012	Amounts Expensed	Amounts Paid	Balance at December 31, 2012
Severance and Other Termination Benefits	\$ 990		(892)	\$ 98

In the third quarter of fiscal 2013, the Company consolidated the two operations located in Montreal, Canada into one manufacturing facility. The Company incurred charges of \$498 in the third quarter of fiscal 2013 related to fixed asset write-offs and relocation costs in conjunction with the plant consolidation.

**14. Commitments and Contingencies****Litigation**

The Company is a party in a case styled DLJ South American Partners, L.P. ( DLJ ) v. Multi-Color Corporation, et al., Case No. C.A. No. 7417-CS which is pending in the Delaware Court of Chancery. In a complaint filed on April 13, 2012, DLJ alleges that the Company failed to make certain payments required by the Merger and Stock Purchase Agreement (the Merger Agreement ) entered into by the Company with Adhesion Holdings, Inc., a Delaware corporation, DLJ, and Diamond Castle Partners IV, L.P., a Delaware limited partnership, ( Diamond Castle ), pursuant to which the Company acquired York Label Group. Ari J. Benacerraf and Simon T. Roberts, who are affiliated with Diamond Castle, are current members of the Company s Board of Directors.

DLJ seeks the payment of \$6,939 and interest, legal fees and other equitable relief that the Company is unable to reasonably estimate at this time. On May 18, 2012, the Company filed an answer, counterclaim and third party complaint asserting various causes of action against DLJ, Diamond Castle and affiliated entities arising out of their breaches of the Merger Agreement and other actions.

DLJ and Diamond Castle filed motions to dismiss with respect to certain claims asserted in the Company s counterclaim and third party complaint. DLJ has also filed a partial motion for judgment on the pleadings as to its complaint against the Company. The Company opposed the motions to dismiss and the partial motion for judgment on the pleadings.

On December 19, 2012, the Delaware Court of Chancery heard oral arguments and ruled on Diamond Castle s and DLJ s motions to dismiss Multi-Color s counterclaim and third party complaint. The Court ruled that Multi-Color is permitted to pursue its primary causes of action against Diamond Castle and DLJ and denied DLJ s partial motion for judgment on the pleadings.

The Company is also subject to various legal claims and contingencies that arise out of the normal course of business, including claims related to commercial transactions, product liability, health and safety, taxes, environmental, employee-related matters and other matters. Litigation is subject to numerous uncertainties and the outcome of individual claims and contingencies is not predictable. It is possible that some legal matters for which reserves have not been established could result in an unfavorable outcome for the Company and any such unfavorable outcome could have a material adverse effect on our financial condition, results of operations and cash flows.

**15. Supplemental Cash Flow Disclosures**

Supplemental disclosures with respect to cash flow information and non-cash investing and financing activities are as follows:

	Nine months ended	
	December 31, 2012	December 31, 2011
Supplemental Disclosures of Cash Flow Information:		
Interest paid	\$ 14,741	\$ 7,943
Income taxes paid, net of refunds	8,719	3,492
Supplemental Disclosures of Non-Cash Activities:		
Change in interest rate swap fair value	(1,756)	143
Common stock issued to buy-out noncontrolling interest		(842)
Business combinations accounted for as a purchase:		
Assets acquired (excluding cash)	35,478	414,135
Liabilities assumed	(10,889)	(66,412)
Common stock issued		(46,684)
Liabilities for deferred payments	(8,610)	(24,228)

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Non-controlling interest			(939)
Cash acquired	<b>45</b>		<b>1,394</b>
Net cash paid	<b>\$ 16,024</b>	\$	277,266

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Information included in this Quarterly Report on Form 10-Q contains certain forward-looking statements that involve potential risks and uncertainties. Multi-Color Corporation's future results could differ materially from those discussed herein. Factors that could cause or contribute to such differences include, but are not limited to, those discussed herein and those discussed in the Company's Annual Report on Form 10-K for the year ended March 31, 2012. Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of the date thereof. Results for interim periods may not be indicative of annual results.

*Refer to Forward-Looking Statements following the index in this Form 10-Q. In the discussion that follows, all amounts are in thousands (both tables and text), except per share data and percentages.*

**Executive Overview**

We are a leader in global label solutions supporting a number of the world's most prominent brands including leading producers of home & personal care, wine & spirit, food & beverage, healthcare and specialty consumer products. MCC serves international brand owners in North, Central and South America, Europe, Australia, New Zealand, South Africa and China with a comprehensive range of the latest label technologies in Pressure Sensitive, Glue-Applied (Cut and Stack), In-Mold, Shrink Sleeve and Heat Transfer.

**Results of Operations****Three Months Ended December 31, 2012 compared to the Three Months Ended December 31, 2011:****Net Revenues**

	2012	2011	\$ Change	% Change
Net Revenues	<b>\$ 156,950</b>	\$ 146,400	<b>\$ 10,550</b>	<b>7%</b>

Net revenues increased 7% to \$156,950 from \$146,400 compared to the three months ended December 31, 2011. Net revenues increased 4% or \$5,807 due to acquisitions occurring after December 31, 2011. In addition, net revenues increased by 3% due to higher North American sales volumes primarily due to higher sales to our largest customer.

**Cost of Revenues and Gross Profit**

	2012	% of Revenues	2011	% of Revenues	\$ Change	% Change
Cost of Revenues	<b>\$ 126,529</b>	<b>81%</b>	\$ 122,872	84%	<b>\$ 3,657</b>	<b>3%</b>
Gross Profit	<b>\$ 30,421</b>	<b>19%</b>	\$ 23,528	16%	<b>\$ 6,893</b>	<b>29%</b>

Cost of revenues increased 3% or \$3,657 compared to the prior year quarter due primarily to acquisitions that occurred after December 31, 2011. The cost of revenues in the prior year was impacted by a one-time charge of \$1,530 for an adjustment related to the step-up of finished goods and work-in-process inventory in the purchase price accounting for the York Label Group (York) acquisition.

Gross profit increased 29% or \$6,893 compared to the prior year quarter due primarily to acquisitions occurring after the beginning of the prior year period and higher North American sales volumes in the current year quarter. Gross margins increased from 16% to 19% of net revenues in the current year quarter due primarily to improvements in operations in North and Latin America related to the completion of most of the integration of the York acquisition.

**Selling, General and Administrative Expenses**

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	2012	% of Revenues	2011	% of Revenues	\$ Change	% Change
Selling, General and Administrative Expenses	<b>\$ 15,228</b>	<b>10%</b>	\$ 16,394	11%	<b>\$ (1,166)</b>	<b>(7%)</b>

Selling, general and administrative (SG&A) expenses decreased \$1,166 compared to the prior year quarter due primarily to lower integration expenses related to the acquisition of York partially offset by the impact of acquisitions occurring after the beginning of the prior year period and costs related to the consolidation and relocation of plants. SG&A expenses, as a percentage of net revenues, decreased from 11% to 10% compared to the prior year quarter.



**Table of Contents****Interest Expense and Other (Income) Expense, Net**

	2012	2011	\$ Change	% Change
Interest Expense	\$ 5,686	\$ 5,392	\$ 294	5%
Other (Income) Expense, net	\$ 250	\$ (39)	\$ 289	741%

Interest expense increased by \$294 compared to the prior year quarter due primarily to a 1% increase in the interest rate on \$125,000 of variable rate debt swapped to fixed rate debt starting October 3, 2012. The Company had \$416,827 of debt at December 31, 2012 compared to \$409,882 of debt at December 31, 2011.

Other income decreased due primarily to higher realized losses on foreign exchange in the three months ending December 31, 2012.

**Income Tax Expense**

	2012	2011	\$ Change	% Change
Income Tax Expense	\$ 3,375	\$ 223	\$ 3,152	1413%

Our effective tax rate increased from 13% in the three months ending December 31, 2011 to 36% in the three months ending December 31, 2012 due primarily to a shift in the geographical mix of worldwide earnings between domestic and foreign jurisdictions and due to a higher tax benefit in the prior year quarter related to the release of reserves for uncertain tax positions whose statutes of limitations have expired. The Company expects its annual effective tax rate to be approximately 36% in fiscal year 2013 reflecting a higher percentage of income in North America.

**Nine Months Ended December 31, 2012 compared to the Nine Months Ended December 31, 2011:****Net Revenues**

	2012	2011	\$ Change	% Change
Net Revenues	\$ 491,830	\$ 349,661	\$ 142,169	41%

Net revenues increased 41% to \$491,830 from \$349,661 compared to the nine months ended December 31, 2011. Net revenues increased 39% or \$134,318 due to acquisitions occurring after the beginning of the prior year period. Net revenues increased by 3% compared to the prior year due to higher sales volumes and 1% due to a favorable impact of pricing and sales mix. Net revenues decreased 2% compared to the prior year due to the unfavorable impact of foreign exchange rates primarily driven by depreciation in the Australian dollar and the Euro at the beginning of fiscal 2013.

**Cost of Revenues and Gross Profit**

	2012	% of Revenues	2011	% of Revenues	\$ Change	% Change
Cost of Revenues	\$ 400,050	81%	\$ 282,871	81%	\$ 117,179	41%
Gross Profit	\$ 91,780	19%	\$ 66,790	19%	\$ 24,990	37%

Cost of revenues increased 41% or \$117,179 compared to the prior year due primarily to acquisitions that occurred after the beginning of the prior year period. Included in the impact of the acquisition increase is a charge of \$458 for an adjustment related to the step-up of finished goods and work-in-process inventory in the purchase price accounting for Labelgraphics. The cost of revenues in the prior year was impacted by a one-time charge of \$1,530 for an adjustment related to the step-up of finished goods and work-in-process inventory in the purchase price accounting for York. The cost of revenues was also impacted by the unfavorable impact of foreign exchange rates and integration inefficiencies in North and Latin America.



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Gross profit increased 37% or \$24,990 compared to the prior year due primarily to acquisitions occurring after the beginning of the prior year period partially offset by a decrease related to the unfavorable impact of foreign exchange rates in the current year. Gross margins remained consistent at 19% of net revenues compared to the prior year.

**Selling, General and Administrative Expenses**

	2012	% of Revenues	2011	% of Revenues	\$ Change	% Change
Selling, General and Administrative Expenses	<b>\$ 42,323</b>	<b>9%</b>	\$ 34,986	10%	<b>\$ 7,337</b>	<b>21%</b>

Selling, general and administrative (SG&A) expenses increased \$7,337 compared to the prior year due primarily to the impact of acquisitions occurring after the beginning of the prior year period. In addition, SG&A expenses increased due to \$1,531 of costs related to the consolidation and relocation of plants partially offset by lower integration expenses related to the York acquisition and the impact of foreign exchange rates in the current year. SG&A expenses, as a percentage of net revenues, decreased from 10% to 9% compared to the prior year.

**Interest Expense and Other (Income) Expense, Net**

	2012	2011	\$ Change	% Change
Interest Expense	<b>\$ 16,849</b>	\$ 9,678	<b>\$ 7,171</b>	<b>74%</b>
Other (Income) Expense, net	<b>\$ (386)</b>	\$ 56	<b>\$ (442)</b>	<b>(789%)</b>

Interest expense increased by \$7,171 compared to the prior year due to the increase in debt borrowings to finance acquisitions (primarily York) and higher interest rates. The Company had \$416,827 of debt at December 31, 2012 compared to \$409,882 of debt at December 31, 2011.

Other income increased due primarily to higher realized gains on foreign exchange in the nine months ending December 31, 2012.

**Income Tax Expense**

	2012	2011	\$ Change	% Change
Income Tax Expense	<b>\$ 11,846</b>	\$ 6,896	<b>\$ 4,950</b>	<b>72%</b>

Our effective tax rate increased from 31% in the nine months ending December 31, 2011 to 36% in the nine months ending December 31, 2012 due primarily to a shift in the geographical mix of worldwide earnings between domestic and foreign jurisdictions. The Company expects its annual effective tax rate to be approximately 36% in fiscal year 2013 reflecting a higher percentage of income in North America.

**Liquidity and Capital Resources****Comparative Cash Flow Analysis**

Through the nine months ended December 31, 2012, net cash provided by operating activities was \$47,921 compared to \$36,393 in the same period of the prior year. The increase in operating cash flow is primarily due to the impact of acquisitions since the beginning of the prior year period. The consolidated days sales outstanding (DSO) at December 31, 2012 was approximately 50 days.

Through the nine months ended December 31, 2012, net cash used in investing activities was \$33,545 compared to \$287,602 in the same period of the prior year. Investing activities include cash used for the acquisition of Labelgraphics in the first quarter of fiscal 2013 and the acquisition of York, La Cromografica, two label operations in Latin America and WDH in fiscal 2012. Capital expenditures in the nine months ended December 31, 2012 were \$19,456 and were partially offset by proceeds from the sale of the Kansas City facility of \$625 and proceeds from the sale of other property, plant and equipment of \$1,265. The majority of these capital expenditures were made to purchase new presses. Cash used in investing activities in the prior year included capital expenditures of \$14,885 partially offset by proceeds from the sale of plant and equipment of \$3,187. The projected amount of capital expenditures for fiscal year 2013 is \$28,000.



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Through the nine months ended December 31, 2012, net cash used in financing activities was \$7,202 compared to net cash provided of \$245,796 in the same period of the prior year. During the nine months ended December 31, 2012, we had net debt additions of \$14,142 compared to net debt additions of \$264,704 in the prior year. Financing activities include net debt additions to finance the acquisition of Labelgraphics in the first quarter of fiscal 2013 and York in the third quarter of fiscal 2012. Net cash used in financing activities for the nine months ended December 31, 2012 includes deferred payments related to the Labelgraphics acquisition of \$5,049 and the York acquisition of \$14,380, which the Company paid on July 2, 2012 and April 1, 2012, respectively.

**Capital Resources**

On February 29, 2008, the Company executed a five year \$200,000 credit agreement with a consortium of bank lenders (Credit Facility) with an original expiration date in 2013. The Company completed the first amendment to the Credit Facility in June 2010 and the second amendment in March 2011. In August 2011, the Company executed the third amendment to the Credit Facility. The third amendment increased the aggregate principal amount to \$500,000 with an additional \$315,000 term loan to be made available to the Company in a single drawing. The third amendment extended the expiration date of the Credit Facility from April 2014 to August 2016, updated the financial covenants and increased the interest rate margins over the applicable Eurocurrency or Australian Bank Bill Swap Rate (BBSY) and increased the commitment fee. In October 2011, the Company drew down on the additional term loan in conjunction with the York acquisition. Upon drawing down on the additional term loan, the maximum leverage ratio permitted increased to 4.25 to 1.00 with scheduled step downs and the consolidated interest coverage ratio is not to be less than 4.00 to 1.00. The interest rate margins for loans based on LIBOR and BBSY range from 2.00% to 3.50%. The Credit Facility contains an election to increase the facility by up to an additional \$100,000 subject to agreement by one or more lenders to increase its commitment. In September 2011, the Company entered into the fourth amendment to the Credit Facility. The fourth amendment excludes certain subsidiaries of York from the requirements to become guarantors under the Credit Facility. In November 2012, the Company entered into the fifth amendment to the Credit Facility. The fifth amendment increased the maximum consolidated leverage ratio permitted to 4.50 to 1.00 for December 31, 2012 through March 31, 2013 with scheduled step downs.

At December 31, 2012, the aggregate principal amount of \$483,500 under the Credit Facility is comprised of the following: (i) a \$130,000 revolving Credit Facility that allows the Company to borrow in alternative currencies up to the equivalent of \$50,000 (U.S. Revolving Credit Facility); (ii) the Australian dollar equivalent of a \$40,000 revolving Credit Facility (Australian Sub-Facility); and (iii) a \$313,500 term loan facility (Term Loan Facility) which amortizes quarterly based on an escalating percentage of the initial aggregate value of the Term Loan Facility. The Term Loan Facility amortizes quarterly based on the following schedule: (i) December 31, 2012 through December 31, 2013 amortization of \$4,125, (ii) March 31, 2014 through December 31, 2015 amortization of \$8,250 and (iii) March 31, 2016 through June 30, 2016 amortization of \$12,375, with the balance due at maturity.

The Company incurred \$8,562 of debt issuance costs related to the debt modification which are being deferred and amortized over the life of the amended Credit Facility. In conjunction with the modification to our debt in the third amendment to the Credit Facility, we analyzed the new loan costs related to the amended Credit Facility and the existing unamortized loan costs related to the prior agreement allocated to the revolving line of credit, prior term loan and amended term loan separately to determine the amount of costs to be capitalized and the amount to be expensed. As a result of the analysis, the Company recorded a charge to interest expense of \$490 to write-off certain deferred financing fees, which were paid to originate the prior agreement, including the unamortized portion of the loan costs allocated to creditors no longer participating in the amended Credit Facility. The unamortized portion of loan costs allocated to creditors participating in both the original and amended Credit Facility are being amortized over the term of the modified agreement.

The Company recorded \$495 in interest expense for the three months ending December 31, 2012 and 2011, respectively, in the condensed consolidated statements of income to amortize deferred financing costs. The Company recorded \$1,484 and \$981 in interest expense for the nine months ending December 31, 2012 and 2011, respectively, in the condensed consolidated statements of income to amortize deferred financing costs.

The Credit Facility may be used for working capital, capital expenditures and other corporate purposes. Loans under the U.S. Revolving Credit Facility and Term Loan Facility bear interest either at: (i) base rate (as defined in the credit agreement) plus the applicable margin for such loans which range from 1.00% to 2.50%; or (ii) the applicable London interbank offered rate, plus the applicable margin for such loans which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing. Loans under the Australian Sub-Facility bear interest at the BBSY Rate plus the applicable margin for such loans, which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing.

Available borrowings under the Credit Facility at December 31, 2012 consisted of \$34,050 under the U.S. Revolving Credit Facility and \$40,000 under the Australian Sub-Facility. The Company also has various uncommitted lines of credit available at December 31, 2012 in the amount of \$9,332.

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The Credit Facility contains customary representations and warranties as well as customary negative and affirmative covenants which require the Company to maintain the following financial covenants at December 31, 2012: (i) a minimum consolidated net worth; (ii) a maximum consolidated leverage ratio of 4.50 to 1.00 and (iii) a minimum consolidated interest charge coverage ratio of 4.00 to 1.00. The Credit Facility contains customary mandatory and optional prepayment provisions, customary events of default, and is secured by the capital stock of subsidiaries, intercompany debt and all of the Company's property and assets, but excluding real property. The Company is in compliance with all covenants under the Credit Facility as of December 31, 2012.

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We believe that we have both sufficient short and long-term liquidity and financing at this time. We had a working capital position of \$70,376 and \$34,869 at December 31, 2012 and March 31, 2012, respectively, and were in compliance with our loan covenants and current in our principal and interest payments on all debt.

**Contractual Obligations**

The following table summarizes the Company's contractual obligations as of December 31, 2012:

(in thousands)	Total	Year 1	Year 2	Year 3	Year 4	Year 5	More than 5 years
Long-term debt	\$ 412,583	\$ 18,248	\$ 34,120	\$ 33,265	\$ 326,950	\$	\$
Capital leases	4,244	2,518	1,330	354	42		
Interest on long-term debt (1)	58,700	17,723	16,317	15,147	9,513		
Rent due under operating leases	61,506	10,011	9,705	8,838	7,316	5,220	20,416
Unconditional purchase obligations	1,285	1,143	47	47	48		
Pension and post retirement obligations	901	23	13	45	69	82	669
Unrecognized tax benefits (2)							
Deferred purchase price	11,982	6,929	3,976	1,077			
<b>Total contractual obligations</b>	<b>\$ 551,201</b>	<b>\$ 56,595</b>	<b>\$ 65,508</b>	<b>\$ 58,773</b>	<b>\$ 343,938</b>	<b>\$ 5,302</b>	<b>\$ 21,085</b>

(1) Interest on floating rate debt was estimated using projected forward LIBOR and BBSY rates as of December 31, 2012.

(2) The table excludes \$3,433 of liabilities related to unrecognized tax benefits as the timing and extent of such payments are not determinable.

**Recent Acquisitions**

On April 2, 2012, the Company acquired Labelgraphics (Holdings) Ltd., a wine & spirit label specialist located in Glasgow, Scotland, for \$24,634 plus net debt assumed of \$712. The purchase price includes a future performance based earn out of approximately 15% of the above total. The acquisition expanded MCC's global presence in the wine & spirit label market, particularly in the United Kingdom.

On October 3, 2011, the Company acquired York, including its joint venture in Santiago, Chile, for \$329,204 plus net debt assumed of \$9,870. York, which was headquartered in Omaha, Nebraska, is a leader in the home & personal care, food & beverage and wine & spirit label markets with manufacturing facilities in the U.S., Canada and Chile. The acquisition is expected to strengthen Multi-Color's presence in its core markets through the combination of the Company's existing customer relationships with York's customer base.

The Company plans to leverage York's strength in pressure sensitive label technologies to expand into new market segments. In addition, Multi-Color can offer all label technologies including IML, Heat Transfer and Shrink Sleeve to York's customers. The combined entities of Multi-Color and York anticipate opportunities to leverage raw material purchases and streamline suppliers.

On July 1, 2011, the Company acquired WDH, a consumer products and spirit label company located in Warsaw, Poland, for \$7,760 plus net debt assumed of \$4,019. The purchase price includes a contingent payment to be made to the selling shareholders if certain financial targets are reached. The financial targets were reached in calendar year 2011 and the contingent payment was made in the fourth quarter of fiscal 2012. WDH supplies a number of large consumer products international brand owners in home & personal care markets, consistent with MCC's largest customers in the U.S.

On May 2, 2011, the Company entered into agreements to buy 70% ownership in two label operations in Latin America; one in Santiago, Chile and the other in Mendoza, Argentina with a regional partner owning the remaining 30%. MCC's investment including debt assumed was approximately \$3,900. The label operations focus on providing premium labels to the expanding Latin American wine and spirit markets. In September 2011, the Company bought the regional partner's 30% ownership interest in the two label operations in Latin America for 40 shares of Multi-Color stock. As a result, MCC now owns 100% of the acquired label operations in Chile and Argentina.

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On April 1, 2011, the Company acquired La Cromografica, an Italian wine label specialist, for a purchase price of approximately \$9,880 payable in cash plus net debt assumed. La Cromografica is located in Florence, Italy and specializes in high quality wine labels for premium Italian wines.

On October 1, 2010, MCC acquired Monroe Etiquette for \$9,896, plus net debt assumed. The selling shareholder received approximately 89% of the proceeds in the form of cash on October 1, 2010. The remaining 11% of the purchase price will be paid in cash, but is deferred for five years after the closing date. Monroe Etiquette provides labels to the premium French wine market.



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On July 1, 2010, the Company acquired CentroStampa for \$58,199 less net debt assumed but including a contingent payment. The selling shareholders received approximately 80% of the proceeds in the form of cash and 20% in the form of 935 shares of MCC common stock. This stock represented approximately 8% of MCC's shares outstanding immediately prior to consummation of the acquisition. At the date of acquisition 5% of the purchase price was subject to achieving certain financial targets. On December 31, 2010, these financial targets subject to certain quantitative measures required to realize the contingent payment were satisfied in full and the entire liability was paid in July 2011.

## **Critical Accounting Policies and Estimates**

The preparation of condensed consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses. We continually evaluate our estimates, including, but not limited to, those related to revenue recognition, bad debts, inventories and any related reserves, income taxes, fixed assets, goodwill and intangible assets. We base our estimates on historical experience and on various other assumptions believed to be reasonable under the facts and circumstances. Actual results may differ from these estimates under different assumptions or conditions.

We believe the following critical accounting policies impact the more significant judgments and estimates used in the preparation of our condensed consolidated financial statements. Additionally, our senior management has reviewed the critical accounting policies and estimates with the Board of Directors Audit and Finance Committee. For a more detailed discussion of the application of these and other accounting policies, refer to Note 2 of the Notes to the Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended March 31, 2012.

### **Revenue Recognition**

The Company recognizes revenue on sales of products when the customer receives title to the goods, which is generally upon shipment or delivery depending on sales terms. Revenues are generally denominated in the currency of the country from which the product is shipped and are net of applicable returns and discounts.

### **Accounts Receivable**

Our customers are primarily major consumer product, food & beverage, and wine & spirit companies and container manufacturers. Accounts receivable consist of amounts due from customers in connection with our normal business activities and are carried at sales value less allowance for doubtful accounts. The allowance for doubtful accounts is established to reflect the expected losses of accounts receivable based on past collection history, age, account payment status compared to invoice payment terms and specific individual risks identified. The delinquency of an account receivable is determined based on these factors. The Company does not accrue interest on aged accounts receivable. Allowances are recorded and charged to expense when an account is determined to be uncollectible.

Losses may also depend to some degree on current and future economic conditions. Although these conditions are unknown to us and may result in additional credit losses, we do not anticipate significant adverse credit circumstances in fiscal 2013. If we are unable to collect all or part of the outstanding receivable balance, there could be a material impact on the Company's operating results and cash flows.

### **Inventories**

Inventories are valued at the lower of cost or market value and are maintained using the FIFO (first-in, first-out) or specific identification method. Excess and obsolete cost reductions are generally established based on inventory age.

### **Goodwill and Other Acquired Intangible Assets**

Goodwill is not amortized and the Company tests goodwill for impairment annually, as of the last day of February of each fiscal year, by comparing the fair value of the reporting unit goodwill to its carrying amount. Impairment is also tested when events or changes in circumstances indicate that the assets' carrying values may be greater than the fair values. Intangible assets with definite useful lives are amortized over periods of up to twenty years based on a number of assumptions including estimated period of economic benefit and utilization. Intangible assets are also tested for impairment when events or changes in circumstances indicate that the assets' carrying values may be greater than their fair values.

### **Impairment of Long-Lived Assets**

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We review long-lived assets for impairment whenever events or changes in circumstances indicate that assets might be impaired and the related carrying amounts may not be recoverable. The determination of whether impairment exists involves various estimates and assumptions, including the determination of the undiscounted cash flows estimated to be generated by the assets involved in the review. The cash flow estimates are based upon our historical experience, adjusted to reflect estimated future market and operating conditions. Measurement of an impairment loss requires a determination of fair value. We base our estimates of fair values on quoted market prices when available, independent appraisals as appropriate and industry trends or other market knowledge. Changes in the market condition and/or losses of a production line could have a material impact on the condensed consolidated statements of income.

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### **Income Taxes**

The Company is subject to income taxes in both the United States and numerous foreign jurisdictions. Income taxes are recorded based on the current year amounts payable or refundable. Deferred income taxes are recognized at the enacted tax rates for the expected future tax consequences related to temporary differences between amounts reported for income tax purposes and financial reporting purposes as well as any tax attributes. Deferred income taxes are not provided for the undistributed earnings of subsidiaries operating outside of the U.S. that have been permanently reinvested in foreign operations.

We regularly review our deferred income tax balances for each jurisdiction to estimate whether these deferred income tax balances are more likely than not to be realized based on the information currently available. Projected future taxable income is based on forecasted results and assumptions as to the jurisdiction in which the income will be earned. The timing of reversals of any existing temporary differences is based on our methods of accounting for income taxes and current tax legislation. Unless the deferred tax balances are more likely than not to be realized, a valuation allowance is established to reduce the carrying values of any deferred tax balances until circumstances indicate that realization becomes more likely than not.

The Company establishes reserves for income tax related uncertainties based on estimates of whether it is more likely than not that the tax uncertainty would be sustained upon challenge by the appropriate tax authorities which would then result in additional taxes, penalties and interest due. Provisions for and changes to these reserves and any related net interest and penalties are included in income tax expense in the condensed consolidated statements of income. Significant judgment is required when evaluating our tax provisions and determining our provision for income taxes. We regularly review our tax positions and we adjust the reserves as circumstances change.

### **Derivative Financial Instruments**

The Company accounts for derivative financial instruments by recognizing derivative instruments as either assets or liabilities in the condensed consolidated balance sheets at fair value and recognizing the resulting gains or losses as adjustments to earnings or accumulated other comprehensive income. The Company does not hold or issue derivative financial instruments for trading or speculative purposes.

The Company manages interest costs using a mixture of fixed rate and variable rate debt. Additionally, the Company enters into interest rate swaps (Swaps) whereby it agrees to exchange with a counterparty, at specified intervals, the difference between fixed and variable interest amounts calculated by reference to an agreed upon notional principal amount.

The Company's interest rate Swaps have been designated as effective cash flow hedges at inception. The Company evaluates effectiveness on an ongoing quarterly basis and therefore, any changes in fair value are recorded in other comprehensive income. If a hedge or portion thereof is determined to be ineffective, any changes in fair value would be recorded in the condensed consolidated statements of income.

The Company manages foreign currency exchange rate risk by entering into forward currency contracts. The forward contracts have been designated as effective fair value hedges at inception. The Company evaluates effectiveness on an ongoing quarterly basis and therefore, any changes in fair value are recorded in earnings to offset the foreign currency effect of the transactions.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company has no material changes to the disclosures made in the Company's Form 10-K for the year ended March 31, 2012.

### **Item 4. Controls and Procedures**

The Company's Chief Executive Officer and Chief Financial Officer evaluated the Company's disclosure controls and procedures as of the end of the period covered by this report pursuant to Rule 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934. Their evaluation concluded that the disclosure controls and procedures are effective in connection with the filing of this Quarterly Report on Form 10-Q for the quarter ended December 31, 2012.

During the quarter ended December 31, 2012, there were no changes in the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, MCC's internal control over financial reporting.



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PART II. OTHER INFORMATION

**Item 1. Legal Proceedings**

Refer to Note 14 in this Form 10-Q for update on legal proceedings.

**Item 1A. Risk Factors**

The Company had no material changes to the Risk Factors disclosed in the Company's Form 10-K for the year ended March 31, 2012.

**Item 6. Exhibits**

31.1	Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS (1)	XBRL Instance Document
101.SCH (1)	XBRL Taxonomy Extension Schema Document
101.CAL (1)	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF (1)	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB (1)	XBRL Taxonomy Extension Label Linkbase Document
101.PRE (1)	XBRL Taxonomy Extension Presentation Linkbase Document

(1) XBRL (eXtensible Business Reporting Language) information is furnished and not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Securities Act of 1934, as amended, and otherwise is not subject to liability under those sections.

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Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: February 11, 2013

Multi-Color Corporation  
(Registrant)

By: /s/ Sharon E. Birkett  
Sharon E. Birkett  
Vice President, Chief Financial  
and Accounting Officer, Secretary