

MULTI COLOR Corp  
Form 10-Q  
August 11, 2014  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, D.C. 20549**

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2014**

**OR**

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 0-16148**

**Multi-Color Corporation**

**(Exact name of Registrant as specified in its charter)**

**OHIO** **31-1125853**  
**(State or Other Jurisdiction of** **(IRS Employer**  
**Incorporation or Organization)** **Identification No.)**  
**4053 Clough Woods Dr.**  
**Batavia, Ohio 45103**  
**(Address of Principal Executive Offices)**  
**Registrant's Telephone Number (513) 381-1480**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (Check one):

Large accelerated Filer  Accelerated Filer

Non-accelerated Filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

Common shares, no par value 16,485,907 (as of July 31, 2014)

**Table of Contents**

MULTI-COLOR CORPORATION

FORM 10-Q

CONTENTS

	Page
<b>PART I. <u>FINANCIAL INFORMATION</u></b>	
Item 1. <u>Condensed Consolidated Financial Statements (unaudited)</u>	
<u>Condensed Consolidated Statements of Income for the Three Months Ended June 30, 2014 and June 30, 2013</u>	3
<u>Condensed Consolidated Statements of Comprehensive Income (Loss) for the Three Months Ended June 30, 2014 and June 30, 2013</u>	4
<u>Condensed Consolidated Balance Sheets at June 30, 2014 and March 31, 2014</u>	5
<u>Condensed Consolidated Statements of Cash Flows for the Three Months Ended June 30, 2014 and June 30, 2013</u>	6
<u>Notes to Condensed Consolidated Financial Statements</u>	7
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	18
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	21
Item 4. <u>Controls and Procedures</u>	22
<b>PART II. <u>OTHER INFORMATION</u></b>	
Item 1A. <u>Risk Factors</u>	23
Item 6. <u>Exhibits</u>	23
<u>Signatures</u>	24

***Forward-Looking Statements***

*This report contains certain statements that are not historical facts that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, and that are intended to be covered by the safe harbors created by that Act. Reliance should not be placed on forward-looking statements because they involve known and unknown risks, uncertainties and other factors which may cause actual results, performance or achievements to differ materially from those expressed or implied. Such forward-looking statements speak only as of the date made. The Company undertakes no obligation to update any forward-looking statements to reflect events or circumstances after the date on which they are made.*

*Statements concerning expected financial performance, on-going business strategies, and possible future actions which the Company intends to pursue in order to achieve strategic objectives constitute forward-looking information. Implementation of these strategies and the achievement of such financial performance are each subject to numerous conditions, uncertainties and risk factors. Factors which could cause actual performance by the Company to differ materially from these forward-looking statements include, without limitation: factors discussed in conjunction with a*

*forward-looking statement; changes in general economic and business conditions; the ability to consummate and successfully integrate acquisitions; ability to recognize the benefits of acquisitions, including potential synergies and cost savings; failure of an acquisition or acquired company to achieve its plans and objectives generally; risk that proposed or consummated acquisitions may disrupt operations or pose difficulties in employee retention or otherwise affect financial or operating results; ability to manage foreign operations; currency exchange rate fluctuations; the success and financial condition of the Company's significant customers; competition; acceptance of new product offerings; changes in business strategy or plans; quality of management; the Company's ability to maintain an effective system of internal control; the Company's ability to remediate our material weaknesses in our internal control over financial reporting; availability, terms and development of capital and credit; cost and price changes; raw material cost pressures; availability of raw materials; ability to pass raw material cost increases to its customers; business abilities and judgment of personnel; changes in, or the failure to comply with, government regulations, including U.S. environmental regulations, legal proceedings and developments; risk associated with significant leverage; increases in general interest rate levels affecting the Company's interest costs; ability to manage global political uncertainty; and terrorism and political unrest. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In addition to the factors described in this paragraph, Part I, Item 1A of our Annual Report on Form 10-K for the year ended March 31, 2014 contains a list and description of uncertainties, risks and other matters that may affect the Company.*

Table of Contents

## PART I. FINANCIAL INFORMATION

**Item 1. Condensed Consolidated Financial Statements (unaudited)**  
**MULTI-COLOR CORPORATION AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**

(unaudited)

(in thousands, except per share data)

	Three Months Ended	
	<b>June 30, 2014</b>	June 30, 2013
Net revenues	<b>\$ 203,139</b>	\$ 166,843
Cost of revenues	<b>160,337</b>	136,411
<b>Gross profit</b>	<b>42,802</b>	30,432
Selling, general and administrative expenses	<b>16,704</b>	14,333
<b>Operating income</b>	<b>26,098</b>	16,099
Interest expense	<b>5,758</b>	5,176
Other expense, net	<b>136</b>	386
<b>Income before income taxes</b>	<b>20,204</b>	10,537
Income tax expense	<b>6,904</b>	3,865
<b>Net income</b>	<b>\$ 13,300</b>	\$ 6,672
Weighted average shares and equivalents outstanding:		
Basic	<b>16,427</b>	16,278
Diluted	<b>16,663</b>	16,527
Basic earnings per common share	<b>\$ 0.81</b>	\$ 0.41
Diluted earnings per common share	<b>\$ 0.80</b>	\$ 0.40
Dividends per common share	<b>\$ 0.05</b>	\$ 0.05

*See accompanying Notes to Condensed Consolidated Financial Statements.*

Table of Contents**MULTI-COLOR CORPORATION AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**

(unaudited)

(in thousands)

	Three Months Ended	
	<b>June 30, 2014</b>	June 30, 2013
Net income	<b>\$ 13,300</b>	\$ 6,672
Other comprehensive income (loss):		
Unrealized foreign currency translation gain (loss) (1)	<b>3,174</b>	(12,399)
Unrealized (loss) gain on interest rate swaps, net of tax (2)	<b>(29)</b>	803
<b>Total other comprehensive income (loss)</b>	<b>3,145</b>	(11,596)
<b>Comprehensive income (loss)</b>	<b>\$ 16,445</b>	\$ (4,924)

(1) Amount is not net of tax as the earnings are reinvested within foreign jurisdictions.

(2) Amount is net of tax of \$18 and \$503 for the three months ended June 30, 2014 and 2013, respectively.

*See accompanying Notes to Condensed Consolidated Financial Statements.*

Table of Contents**MULTI-COLOR CORPORATION AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS**

(unaudited)

(in thousands, except per share data)

	June 30, 2014	March 31, 2014
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 13,385	\$ 10,020
Accounts receivable, net of allowance of \$2,344 and \$2,028 at June 30, 2014 and March 31, 2014, respectively	119,042	118,906
Other receivables	5,578	6,737
Inventories, net	58,834	56,296
Deferred income tax assets	11,317	11,144
Prepaid expenses and other current assets	9,144	10,321
<b>Total current assets</b>	<b>217,300</b>	<b>213,424</b>
Assets held for sale		60
Property, plant and equipment, net of accumulated depreciation of \$137,605 and \$130,193 at June 30, 2014 and March 31, 2014, respectively	198,201	194,589
Goodwill	394,874	391,690
Intangible assets, net	153,596	155,943
Deferred financing fees and other non-current assets	7,133	7,619
Deferred income tax assets	1,154	1,141
<b>Total assets</b>	<b>\$ 972,258</b>	<b>\$ 964,466</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
<b>Current liabilities:</b>		
Current portion of long-term debt	\$ 44,327	\$ 42,648
Accounts payable	69,416	69,405
Accrued expenses and other liabilities	45,276	44,378
<b>Total current liabilities</b>	<b>159,019</b>	<b>156,431</b>
Long-term debt	422,402	435,554
Deferred income tax liabilities	58,097	56,561
Other liabilities	18,330	18,173
<b>Total liabilities</b>	<b>657,848</b>	<b>666,719</b>
Commitments and contingencies		
<b>Stockholders equity:</b>		
Preferred stock, no par value, 1,000 shares authorized, no shares outstanding	1,002	994

Edgar Filing: MULTI COLOR Corp - Form 10-Q

Common stock, no par value, stated value of \$0.10 per share; 25,000 shares authorized, 16,643 and 16,571 shares issued at June 30, 2014 and March 31, 2014, respectively

Paid-in capital	<b>134,314</b>	132,344
Treasury stock, 188 and 161 shares at cost at June 30, 2014 and March 31, 2014, respectively	<b>(4,743)</b>	(3,760)
Restricted stock	<b>(673)</b>	(717)
Retained earnings	<b>184,531</b>	172,052
Accumulated other comprehensive loss	<b>(21)</b>	(3,166)
<b>Total stockholders equity</b>	<b>314,410</b>	297,747
<b>Total liabilities and stockholders equity</b>	<b>\$ 972,258</b>	<b>\$ 964,466</b>

*See accompanying Notes to Condensed Consolidated Financial Statements.*



Table of Contents

**MULTI-COLOR CORPORATION AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(unaudited)

(in thousands)

	Three Months Ended	
	June 30, 2014	June 30, 2013
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net income	\$ 13,300	\$ 6,672
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	7,351	6,903
Amortization of intangible assets	2,921	2,204
Amortization of deferred financing costs	624	495
Net loss on disposal of property, plant and equipment	59	51
Stock based compensation expense	536	335
Excess tax benefit from stock based compensation	(398)	(91)
Deferred income taxes, net	771	1,403
Net decrease in accounts receivable	62	2,146
Net increase in inventories	(2,187)	(2,597)
Net decrease in prepaid expenses and other assets	2,221	1,239
Net (decrease) increase in accounts payable	(199)	3,958
Net increase (decrease) in accrued expenses and other liabilities	650	(4,231)
<b>Net cash provided by operating activities</b>	<b>25,711</b>	<b>18,487</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Capital expenditures	(10,520)	(12,609)
Investment in acquisitions, net of cash acquired		(7,495)
Proceeds from sale of property, plant and equipment	112	77
<b>Net cash used in investing activities</b>	<b>(10,408)</b>	<b>(20,027)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Borrowings under revolving lines of credit	39,021	90,521
Payments under revolving lines of credit	(40,143)	(86,425)
Borrowings of long-term debt		1,751
Repayment of long-term debt	(10,859)	(5,095)
Proceeds from issuance of common stock	366	1,716
Excess tax benefit from stock based compensation	398	91
Dividends paid	(820)	(813)
<b>Net cash (used in)/provided by financing activities</b>	<b>(12,037)</b>	<b>1,746</b>

Effect of foreign exchange rate changes on cash	<b>99</b>	(203)
Net increase in cash and cash equivalents	<b>3,365</b>	3
<b>Cash and cash equivalents, beginning of period</b>	<b>10,020</b>	15,737
<b>Cash and cash equivalents, end of period</b>	<b>\$ 13,385</b>	\$ 15,740

*See accompanying Notes to Condensed Consolidated Financial Statements.*

*See Note 16 for supplemental cash flow disclosures.*

**Table of Contents**

**MULTI-COLOR CORPORATION AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements**

(unaudited)

(in thousands, except per share data)

**1. Description of Business and Significant Accounting Policies**

**The Company**

Multi-Color Corporation (Multi-Color, MCC, we, us, our or the Company), headquartered near Cincinnati, Ohio, is a leader in global label solutions supporting a number of the world's most prominent brands including leading producers of home & personal care, wine & spirit, food & beverage, healthcare and specialty consumer products. MCC serves international brand owners in North, Central and South America, Europe, Australia, New Zealand, South Africa and China with a comprehensive range of the latest label technologies in Pressure Sensitive, Glue-Applied (Cut and Stack), In-Mold, Shrink Sleeve and Heat Transfer.

**Basis of Presentation**

The condensed consolidated financial statements included herein have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (SEC). Although certain information and footnote disclosures, normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States (U.S. GAAP), have been condensed or omitted pursuant to such rules and regulations, the Company believes that the disclosures are adequate to make the information presented not misleading. A description of the Company's significant accounting policies is included in the Company's Annual Report on Form 10-K for the year ended March 31, 2014 (the 2014 10-K). These condensed consolidated financial statements should be read in conjunction with the financial statements and the notes thereto included in the 2014 10-K.

The information furnished in these condensed consolidated financial statements reflects all estimates and adjustments which are, in the opinion of management, necessary to present fairly the results for the interim periods reported.

The condensed consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated. Certain prior period balances have been reclassified to conform to current year classifications.

**Use of Estimates in Financial Statements**

In preparing financial statements in conformity with U.S. GAAP, management makes estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**New Accounting Pronouncements**

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers (Topic 606), which provides revised guidance for revenue recognition. The standard's core principle is that an entity should recognize revenue for the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. This guidance provides five steps that should be applied to achieve that core principle. This guidance is effective for annual reporting periods beginning after December 15, 2016, including interim periods within that reporting period, which for the Company is the fiscal year beginning April 1, 2017. The Company is currently in the process of evaluating the impact of adoption of this ASU on the Company's consolidated financial statements.

## 2. Earnings Per Common Share

Basic earnings per common share (EPS) is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted EPS is computed by dividing net income by the sum of the weighted average number of common shares outstanding during the period plus if dilutive, potential common shares outstanding during the period. Potential common shares outstanding during the period consist of restricted shares and the incremental common shares issuable upon the exercise of stock options and are reflected in diluted EPS by application of the treasury stock method.

The following is a reconciliation of the number of shares used in the basic EPS and diluted EPS computations:

	Three Months Ended			
	June 30, 2014		June 30, 2013	
	Shares	Per Share Amount	Shares	Per Share Amount
Basic EPS	16,427	\$ 0.81	16,278	\$ 0.41
Effect of dilutive stock options and restricted shares	236	(0.01)	249	(0.01)
Diluted EPS	16,663	\$ 0.80	16,527	\$ 0.40

**Table of Contents**

The Company excluded 284 and 169 options to purchase shares in the three months ended June 30, 2014 and 2013, respectively, from the computation of diluted EPS because these shares would have an anti-dilutive effect.

**3. Inventories**

The Company's inventories consisted of the following:

	<b>June 30, 2014</b>	March 31, 2014
Finished goods	\$ 32,067	\$ 30,276
Work-in-process	7,975	7,539
Raw materials	22,376	21,503
Total inventories, gross	<b>62,418</b>	59,318
Inventory reserves	<b>(3,584)</b>	(3,022)
Total inventories, net	<b>\$ 58,834</b>	\$ 56,296

**4. Debt**

The components of the Company's debt consisted of the following:

	<b>June 30, 2014</b>	March 31, 2014
U.S. Revolving Credit Facility, 4.06% and 3.93% weighted variable interest rate at June 30, 2014 and March 31, 2014, respectively, due in 2016	\$ 79,600	\$ 84,200
Term Loan Facility, 3.73% variable interest rate at June 30, 2014 and March 31, 2014, due in quarterly installments from 2015 to 2016	351,750	361,875
Australian Sub-Facility, 6.22% and 6.20% variable interest rate at June 30, 2014 and March 31, 2014, respectively, due in 2016	30,374	28,536
Capital leases	1,593	2,205
Other subsidiary debt	3,412	1,386
Total debt	<b>466,729</b>	478,202
Less current portion of debt	<b>(44,327)</b>	(42,648)
Total long-term debt	<b>\$ 422,402</b>	\$ 435,554

The following is a schedule of future annual principal payments as of June 30, 2014:

Edgar Filing: MULTI COLOR Corp - Form 10-Q

	Debt	Capital Leases	Total
July 2014 - June 2015	\$ 43,025	\$ 1,302	\$ 44,327
July 2015 - June 2016	50,957	291	51,248
July 2016 - June 2017	370,933		370,933
July 2017 - June 2018	189		189
July 2018 - June 2019	32		32
Total	\$ 465,136	\$ 1,593	\$ 466,729

On February 29, 2008, the Company executed a five year \$200,000 credit agreement with a consortium of bank lenders (Credit Facility) with an original expiration date in 2013. In August 2011, the Company executed the third amendment to the Credit Facility. The third amendment extended the expiration date to August 2016 and increased the aggregate principal amount to \$500,000 with an additional \$315,000 term loan, which the Company drew down on in conjunction with the York Label Group acquisition in October 2011. In February 2014, the Company executed the seventh amendment to the Credit Facility to access \$100,000 to fund the acquisition of the DI-NA-CAL label business (see Note 9). As a result of the first through seventh amendments, which were executed in fiscal 2011 through fiscal 2014, the following current provisions are in place for the Credit Facility.

The Credit Facility contains customary representations and warranties as well as customary negative and affirmative covenants which require the Company to maintain the following financial covenants at June 30, 2014: (i) a minimum consolidated net worth; (ii) a maximum

**Table of Contents**

consolidated leverage ratio of 4.25 to 1.00 and (iii) a minimum consolidated interest charge coverage ratio of 4.00 to 1.00. The maximum consolidated leverage ratio has scheduled step downs to 3.50 to 1.00 in future periods. The Credit Facility contains customary mandatory and optional prepayment provisions, customary events of default, and is secured by the capital stock of subsidiaries, intercompany debt and all of the Company's property and assets, but excluding real property. The Company is in compliance with all covenants under the Credit Facility as of June 30, 2014.

The Credit Facility may be used for working capital, capital expenditures and other corporate purposes. Loans under the U.S. Revolving Credit Facility and Term Loan Facility bear interest either at: (i) base rate (as defined in the credit agreement) plus the applicable margin for such loans which ranges from 1.00% to 2.50%; or (ii) the applicable London interbank offered rate, plus the applicable margin for such loans which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing. Loans under the Australian Sub-Facility bear interest at the BBSY Rate plus the applicable margin for such loans, which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing.

At June 30, 2014, the aggregate commitment amount of \$546,750 under the Credit Facility is comprised of the following: (i) a \$155,000 revolving Credit Facility that allows the Company to borrow in alternative currencies up to the equivalent of \$50,000 (U.S. Revolving Credit Facility); (ii) the Australian dollar equivalent of a \$40,000 revolving Credit Facility (Australian Sub-Facility); and (iii) a \$351,750 term loan facility (Term Loan Facility) which amortizes quarterly based on an escalating percentage of the initial aggregate value of the Term Loan Facility. The Term Loan Facility amortizes quarterly based on the following schedule: (i) March 31, 2014 through December 31, 2015 - amortization of \$10,125 and (ii) March 31, 2016 through June 30, 2016 - amortization of \$15,188, with the balance due at maturity.

In the fourth quarter of fiscal 2014, the Company incurred \$1,364 in debt issuance costs related to the debt modification that occurred as a result of the seventh amendment to the Credit Facility. We analyzed the new loan costs and the existing unamortized loan costs related to the prior agreement allocated to the amended revolving line of credit and term loan separately to determine the amount of costs to be capitalized and the amount to be expensed. As a result of the analysis, the Company recorded \$99 to selling, general and administrative expenses in fiscal 2014 to expense certain third-party fees related to the modification of the term loan. The remaining new and unamortized deferred loan costs are being deferred and amortized over the term of the modified agreement.

The Company recorded \$624 and \$495 in interest expense for the three months ended June 30, 2014 and 2013, respectively, in the condensed consolidated statements of income to amortize deferred financing costs.

Available borrowings under the Credit Facility at June 30, 2014 consisted of \$74,863 under the U.S. Revolving Credit Facility and \$9,626 under the Australian Sub-Facility. The Company also has various other uncommitted lines of credit available at June 30, 2014 in the amount of \$8,612.

**Capital Leases**

The present value of the net minimum payments on the capitalized leases is as follows:

	June 30, 2014	March 31, 2014
Total minimum lease payments	\$ 1,632	\$ 2,261
Less amount representing interest	(39)	(56)

Present value of net minimum lease payments	<b>1,593</b>	2,205
Current portion	<b>(1,302)</b>	(1,728)
Capitalized lease obligations, less current portion	<b>\$ 291</b>	\$ 477

The capitalized leases carry interest rates from 2.70% to 6.84% and mature from fiscal 2015 to fiscal 2016.

## 5. Major Customers

During the three months ended June 30, 2014 and 2013, sales to major customers (those exceeding 10% of the Company's net revenues in one or more of the periods presented) approximated 16% and 15%, respectively, of the Company's consolidated net revenues. All of these sales were made to the Procter & Gamble Company.

In addition, accounts receivable balances from the Procter & Gamble Company approximated 6% of the Company's total accounts receivable balance at June 30, 2014 and 7% at March 31, 2014. The loss or substantial reduction of the business of this major customer could have a material adverse impact on the Company's results of operations and cash flows.

## 6. Income Taxes

The Company files income tax returns in the U.S. federal jurisdiction, various foreign jurisdictions and various state and local jurisdictions where the statutes of limitations generally range from three to five years. At June 30, 2014, the Company is no longer subject to U.S. federal examinations by tax authorities for years before fiscal 2010. The Company is no longer subject to state and local examinations by



## **Table of Contents**

tax authorities for years before fiscal 2009. In foreign jurisdictions, the Company is no longer subject to examinations by tax authorities for years before fiscal 1999.

The benefits of tax positions are not recorded unless it is more likely than not the tax position would be sustained upon challenge by the appropriate tax authorities. Tax benefits that are more likely than not to be sustained are measured at the largest amount of benefit that is cumulatively greater than a 50% likelihood of being realized.

As of June 30, 2014 and March 31, 2014, the Company had liabilities of \$4,202 and \$4,161, respectively, recorded for unrecognized tax benefits for U.S. federal, state and foreign tax jurisdictions. During the three months ended June 30, 2014 and 2013, the Company recognized \$153 and \$76, respectively, of interest and penalties in income tax expense in the condensed consolidated statements of income. The liability for the gross amount of interest and penalties at June 30, 2014 and March 31, 2014, was \$1,462 and \$1,306, respectively. The liability for unrecognized tax benefits is classified in other noncurrent liabilities on the condensed consolidated balance sheets for the portion of the liability where payment of cash is not anticipated within one year of the balance sheet date. During the three months ended June 30, 2014, the Company did not release any reserves, including interest and penalties, related to uncertain tax positions that have been settled. The Company believes that it is reasonably possible that \$510 of unrecognized tax benefits as of June 30, 2014 could be released within the next 12 months due to lapse of statute of limitations and settlements of certain foreign income tax matters. The unrecognized tax benefits that, if recognized, would favorably impact the effective tax rate are \$4,202.

During the fourth quarter of fiscal year 2014, the IRS released Rev. Proc. 2014-16 and 2014-17 which provided transitional guidance related to the final tangible property regulations issued on September 13, 2013. These regulations are effective for Multi-Color's fiscal year ending March 31, 2015. Multi-Color continues to review these regulations but does not believe there will be a material impact on the consolidated financial statements when they are fully adopted.

## **7. Financial Instruments**

### **Interest Rate Swaps**

The Company uses interest rate swap agreements (Swaps) to minimize its exposure to interest rate fluctuations on variable rate debt borrowings. Swaps involve the exchange of fixed and variable rate interest payments and do not represent an actual exchange of the underlying notional amounts between the two parties.

In October 2011, in connection with the drawdown of the \$315,000 term loan for the acquisition of York Label Group, the Company entered into three forward starting non-amortizing Swaps for a total notional amount of \$125,000 to convert variable rate debt to fixed rate debt. The Swaps became effective October 2012 and expire in August 2016. The Swaps result in interest payments based on an average fixed rate of 1.396% plus the applicable margin per the requirements in the Credit Facility, which was 3.50% as of June 30, 2014.

The Swaps are designated as cash flow hedges, with the effective portion of gains and losses, net of tax, measured on an ongoing basis, recorded in accumulated other comprehensive income. If a hedge or a portion thereof were determined to be ineffective, any gains and losses would be recorded in interest expense in the condensed consolidated statements of income. The amount of gain (loss) on the interest rate swaps recognized in other comprehensive income (OCI) was as follows:

	Three Months Ended	
	June 30, 2014	June 30, 2013
Gain (loss) recognized in OCI on interest rate swaps (effective portion)	\$ (47)	\$ 1,306

There was no hedge ineffectiveness related to the Swaps during the three months ended June 30, 2014 and 2013. During the next 12 months, the amount of the gains (losses) included in the June 30, 2014 accumulated OCI balance that is expected to be reclassified into the condensed consolidated statements of income is not material. The fair value of the Swaps was included in other long-term liabilities on the condensed consolidated balance sheets. See Note 10 for additional information on the fair value of the Swaps.

### Foreign Currency Forward Contracts

Foreign currency exchange risk arises from our international operations in Australia, Europe, South America, Mexico, Canada, China and South Africa as well as from transactions with customers or suppliers denominated in currencies other than the U.S. dollar. The functional currency of each of the Company's subsidiaries is generally the currency of the country in which the subsidiary operates. At times, the Company uses forward currency contracts to minimize the impact of fluctuations in currency exchange rates.

The Company has historically entered into multiple foreign currency forward contracts to fix the purchase price in U.S. dollars of foreign currency denominated firm commitments to purchase presses and other equipment. The forward contracts are designated as fair value hedges and changes in the fair value of the contracts are recorded in other income and expense in the condensed consolidated statements of income in the same period during which the related hedged items affect the condensed consolidated statements of income. No such foreign currency forward contracts were outstanding as of June 30, 2014. The amount of gain (loss) on the foreign currency forward contracts recognized in the condensed consolidated statements of income was as follows:

**Table of Contents**

	Three Months Ended	
	<b>June 30, 2014</b>	June 30, 2013
Gain (loss) on foreign currency forward contracts	\$	\$ 46
Gain (loss) on related hedged items	\$	\$ (58)

In fiscal 2014, the Company entered into a foreign currency forward contract to fix the U.S. dollar value of certain intercompany loan payments. The contract matured on April 1, 2014. This contract was not designated as a hedging instrument; therefore, changes in the fair value of the contract were immediately recognized in other income and expense in the condensed consolidated statements of income and were not material to the consolidated results of operations during the three months ended June 30, 2013.

The fair value of the contracts designated as hedging instruments was included in prepaid expenses and other current assets on the condensed consolidated balance sheets. The fair value of the contract not designated as a hedging instrument was included in accrued expenses and other liabilities. See Note 10 for additional information on the fair value of the contracts.

**8. Accrued Expenses and Other Liabilities**

The Company's accrued expenses and other liabilities consisted of the following:

	<b>June 30, 2014</b>	March 31, 2014
Accrued payroll and benefits	\$ 19,141	\$ 17,531
Accrued income taxes	3,836	2,366
Professional fees	707	391
Accrued taxes other than income taxes	1,123	1,210
Deferred lease incentive	340	453
Accrued interest	105	115
Accrued severance	966	1,123
Customer rebates	2,133	1,818
Deferred press payments	754	650
Plant consolidation costs (1)	27	744
Contingent consideration	10,923	10,307
Other	5,221	7,670
<b>Total accrued expenses and other liabilities</b>	<b>\$ 45,276</b>	<b>\$ 44,378</b>

- (1) The balance at June 30, 2014 and March 31, 2014 consisted of a liability related to severance and plant consolidation costs for the Company's facility in El Dorado Hills, California, as further described in Note 13.

**9. Acquisitions**DI-NA-CAL Summary

On February 1, 2014, the Company acquired the assets of the DI-NA-CAL label business, based near Cincinnati, Ohio, from Graphic Packaging International, Inc., which was accounted for as a business combination. DI-NA-CAL operates manufacturing facilities near Cincinnati, Ohio and Greensboro, North Carolina and provides decorative label solutions primarily in the heat transfer label markets for home & personal care and food & beverage through long-standing relationships with blue chip national and multi-national customers. The acquisition extends Multi-Color's position in the heat transfer label market and allows us to support a number of new customers with a broader range of label technologies. The results of DI-NA-CAL's operations were included in the Company's condensed consolidated financial statements beginning February 1, 2014.

The purchase price for DI-NA-CAL consisted of cash of \$80,667, which was funded through borrowings under the Credit Facility (see Note 4 for details of the Credit Facility). Upon closing, \$8,067 of the purchase price was deposited into an escrow account and is to be released to the seller on the 18 month anniversary of the closing date in accordance with the provisions of the escrow agreement. The escrow amount is to fund certain potential obligations of the seller with respect to the transaction. The Company spent \$407 in acquisition expenses related to the DI-NA-CAL acquisition. These expenses were recorded in selling, general and administrative expenses in the condensed consolidated statements of income, \$102 in the first quarter of 2015 and \$305 in fiscal 2014.

**Table of Contents****John Watson & Company Limited (Watson) Summary**

On October 1, 2013, the Company acquired 100% of Watson based in Glasgow, Scotland. Watson is the leading glue-applied spirit label producer in the U.K. The business is ideally located for its key customers and is complementary to MCC's existing business in Glasgow (formerly Labelgraphics), the leading pressure sensitive wine and spirit label producer in the same region. The results of Watson's operations were included in the Company's condensed consolidated financial statements beginning October 1, 2013.

The purchase price for Watson consisted of the following:

Cash from proceeds of borrowings	\$ 13,136
Contingent consideration	8,498
Purchase price, before cash acquired	21,634
Net cash acquired	(143)
Total purchase price	\$ 21,491

The cash portion of the purchase price was funded through borrowings under the Credit Facility (see Note 4 for details of the Credit Facility). The purchase price includes a future performance based earnout of \$8,498, estimated as of the acquisition date. The amount of the earnout is based on a comparison between EBITDA for the acquired business for fiscal 2013 and fiscal 2014 less certain adjustments and any claims to fund certain potential indemnification obligations of the seller with respect to the transaction. An additional \$1,063 related to the earnout due to the sellers was accrued in the fourth quarter of fiscal 2014 based on better than estimated fiscal 2014 performance by the acquired company compared to estimates made at the time of the acquisition, which was recorded in other expense in the consolidated statements of income. In June 2014, the amount of the earnout was finalized and an additional \$343 was accrued, which was recorded in other expense in the condensed consolidated statements of income. The earnout was paid in July 2014. The Company spent \$284 in acquisition expenses related to the Watson acquisition. These expenses were recorded in selling, general and administrative expenses in the condensed consolidated statements of income in fiscal 2014.

**Flexo Print S.A. De C.V. (Flexo Print) Summary**

On August 1, 2013, the Company acquired 100% of Flexo Print based in Guadalajara, Mexico. Flexo Print is a leading producer of home & personal care, food & beverage, wine & spirit and pharmaceutical labels in Latin America. The acquisition provides Multi-Color with significant growth opportunities in Mexico through our many common customers, technologies and suppliers. The results of Flexo Print's operations were included in the Company's condensed consolidated financial statements beginning August 1, 2013.

The purchase price for Flexo Print consisted of the following:

Cash from proceeds of borrowings	\$ 29,134
Deferred payment	2,713

Purchase price, before debt assumed	31,847
Net debt assumed	2,324
<b>Total purchase price</b>	<b>\$ 34,171</b>

The cash portion of the purchase price was funded through borrowings under the Credit Facility (see Note 4 for details of the Credit Facility). Assumed net debt includes \$2,884 of bank debt less \$560 of cash acquired. Upon closing, \$3,058 of the purchase price was deposited into an escrow account, and an additional \$1,956 of the purchase price was retained by MCC and is deferred until the third anniversary of the closing date, at which time it should be deposited into the escrow account. These combined escrow amounts are to be released to the seller on the fifth anniversary of the closing date in accordance with the purchase agreement. An additional \$757 of the purchase price was retained by MCC at closing and is to be paid to the seller on the 3rd anniversary of the closing date in accordance with the purchase agreement. The combined escrow and retention amounts are to fund certain potential indemnification obligations of the seller with respect to the transaction. The Company spent \$359 in acquisition expenses related to the Flexo Print acquisition. These expenses were recorded in selling, general and administrative expenses in the condensed consolidated statements of income, \$2 in the first quarter of fiscal 2015 and \$357 in fiscal 2014.

In the fourth quarter of fiscal 2014, the Company reduced the deferred payment by \$1,157 in settlement of an indemnification claim.

*Purchase Price Allocation and Other Items*

The determination of the final purchase price and its allocation to specific assets acquired and liabilities assumed for DI-NA-CAL, Watson and Flexo Print will be finalized prior to the end of January 2015, September 2014 and July 2014, respectively, once independent fair value appraisals of assets and liabilities and valuation of tax liabilities are finalized.

**Table of Contents**

Based on fair value estimates, the final purchase prices for DI-NA-CAL, Watson and Flexo Print have been allocated to individual assets acquired and liabilities assumed as follows:

	DI-NA-CAL	Watson	Flexo Print
<b>Assets Acquired:</b>			
Net cash acquired	\$	\$ 143	\$
Accounts receivable	7,589	4,606	7,930
Inventories	3,489	1,974	2,110
Property, plant and equipment	7,803	5,404	11,522
Intangible assets	37,700	4,090	5,367
Goodwill	28,792	10,085	16,185
Other assets	52	518	6,716
<b>Total assets acquired</b>	<b>85,425</b>	<b>26,820</b>	<b>49,830</b>
<b>Liabilities Assumed:</b>			
Accounts payable	4,273	2,610	7,177
Accrued income taxes payable		316	247
Accrued expenses and other liabilities	485	728	5,010
Net debt assumed			2,324
Deferred tax liabilities		1,532	3,225
<b>Total liabilities assumed</b>	<b>4,758</b>	<b>5,186</b>	<b>17,983</b>
<b>Net assets acquired</b>	<b>\$ 80,667</b>	<b>\$ 21,634</b>	<b>\$ 31,847</b>

The estimated fair value of identifiable intangible assets and their estimated useful lives are as follows:

	DI-NA-CAL		Watson		Flexo Print	
	Fair Value	Useful Lives	Fair Value	Useful Lives	Fair Value	Useful Lives
Customer relationships	\$ 34,550	21 years	\$ 4,090	20 years	\$ 5,367	17 years
Trademarks						
Non-compete agreements	3,150	7 years				
<b>Total identifiable intangible assets</b>	<b>\$ 37,700</b>		<b>\$ 4,090</b>		<b>\$ 5,367</b>	

Identifiable intangible assets are amortized over their useful lives based on a number of assumptions including the estimated period of economic benefit and utilization. The weighted-average amortization period for identifiable intangible assets acquired in the DI-NA-CAL, Watson and Flexo Print acquisitions is 20, 20 and 17 years, respectively.

The goodwill for DI-NA-CAL is attributable to opportunities to expand business with new blue chip national and multi-national customers through multiple label technology offerings and the acquired workforce. The goodwill for Flexo Print is attributable to access to the Mexican label market and the acquired workforce. The goodwill for Watson

Edgar Filing: MULTI COLOR Corp - Form 10-Q

is attributable to access to the UK spirit label market and the acquired workforce. None of the goodwill arising from the Watson or Flexo Print, acquisitions is deductible for income tax purposes. Approximately \$28,792 of the goodwill arising from the DI-NA-CAL acquisition is deductible for income tax purposes. Below is a roll forward of the acquisition goodwill from acquisition date to June 30, 2014:

	DI-NA-CAL	Watson	Flexo Print
Balance at acquisition date	\$ 28,792	\$ 10,085	\$ 16,185
Foreign exchange impact		566	(305)
Balance at June 30, 2014	\$ 28,792	\$ 10,651	\$ 15,880

The accounts receivable acquired as part of the DI-NA-CAL acquisition had a fair value of \$7,589 at the acquisition date. The gross contractual value of the receivables prior to any adjustments was \$7,626 and the estimated contractual cash flows that are not expected to be collected are \$37. The accounts receivable acquired as part of the Watson acquisition had a fair value of \$4,606 at the acquisition date. The gross contractual value of the receivables prior to any adjustment was \$4,623 and the estimated contractual cash flows that are not



---

**Table of Contents**

expected to be collected are \$17. The accounts receivable acquired as part of the Flexo Print acquisition had a fair value of \$7,930 at the acquisition date. The gross contractual value of the receivables prior to any adjustments was \$8,258 and the estimated contractual cash flows that are not expected to be collected are \$328.

**Other Acquisition Activity**

On October 1, 2013, the Company acquired Gern & Cie SA (Gern) in Neuchatel, Switzerland for \$5,939. Gern is the premier wine label producer in Switzerland, with similar customer profiles and technologies as our existing French operations. On April 2, 2013, the Company completed acquisitions in Australia and France for \$7,362. In Adelaide, Australia, MCC acquired Labelmakers Wine Division. In the Champagne region of France, MCC acquired Imprimerie Champenoise, which increases our ability to support local champagne producers in the region. The results of operations of these acquired businesses have been included in the consolidated financial statements since the date of acquisition and have been determined to be individually and collectively immaterial for further disclosure.

On April 2, 2012, the Company acquired 100% of Labelgraphics (Holdings) Ltd. (Labelgraphics), a wine & spirit label specialist located in Glasgow, Scotland, for \$24,634 plus net debt assumed of \$712. The purchase price includes a future performance based earnout of \$3,461, estimated as of the acquisition date. The amount of the earnout is based on a comparison between EBITDA for the acquired business for fiscal 2012 and the average for fiscal 2013 and fiscal 2014 less certain adjustments and any claims to fund certain potential indemnification obligations of the seller with respect to the transaction. The accrual related to the earnout due to sellers was decreased to \$500 in the fourth quarter of fiscal 2014 based upon the actual results of the acquired company for fiscal 2013 and 2014 compared to the estimates made at the time of acquisition and was paid in July 2014. The Company spent \$394 in acquisition expenses related to the Labelgraphics acquisition. These expenses were recorded in selling, general and administrative expenses in the condensed consolidated statements of income, \$7 in the first quarter of 2014 and \$387 in fiscal 2013.

**10. Fair Value Measurements**

The Company defines fair value as the price that would be received to sell an asset, or paid to transfer a liability, in an orderly transaction between market participants at the measurement date. To increase consistency and comparability in fair value measurements, the Company uses a three-level hierarchy that prioritizes the use of observable inputs. The three levels are:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 - Inputs other than quoted prices included within Level 1 that are observable, either directly or indirectly.

Level 3 - Unobservable inputs.

The determination of where an asset or liability falls in the hierarchy requires significant judgment.

**Derivative Financial Instruments**

The Company has three non-amortizing interest rate Swaps with a total notional amount of \$125,000 at June 30, 2014 to convert variable interest rates on a portion of outstanding debt to fixed interest rates to minimize interest rate risk. The Company adjusts the carrying value of these derivatives to their estimated fair values and records the adjustment in accumulated other comprehensive income. See Note 7 for additional information on the Swaps.

The Company has historically entered into multiple foreign currency forward contracts to fix the purchase price in U.S. dollars of foreign currency denominated firm commitments to purchase presses and other equipment. The forward contracts are designated as fair value hedges and changes in the fair value of the contracts are recorded in other income and expense in the condensed consolidated statements of income in the same period during which the related hedged items affect the condensed consolidated statements of income. No such foreign currency forward contracts were outstanding as of June 30, 2014.

In fiscal 2014, the Company entered into a foreign currency forward contract to fix the U.S. dollar value of certain intercompany loan payments. The contract matured on April 1, 2014. This contract was not designated as a hedging instrument; therefore, changes in the fair value of the contract were immediately recognized in other income and expense in the condensed consolidated statements of income. See Note 7 for additional information on the foreign currency forward contracts.

Financial liabilities for interest rate swaps are carried in other long term liabilities. Financial liabilities for foreign currency forward contracts are carried in accrued expenses and other liabilities.

At June 30, 2014, the Company carried the following financial liabilities at fair value:

	<b>Fair Value at June 30, 2014</b>	<b>Fair Value Measurement Using</b>		
		<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>
<b>Derivatives designated as hedging instruments:</b>				
Interest rate swap liabilities	\$ (2,080)	\$	\$ (2,080)	\$

**Table of Contents**

At March 31, 2013, the Company carried the following financial liabilities at fair value:

	Fair Value at March 31, 2014	Fair Value Measurement Using		
		Level 1	Level 2	Level 3
<b>Derivatives designated as hedging instruments:</b>				
Interest rate swap liabilities	\$ (2,033)	\$	\$ (2,033)	\$

The Company values interest rate Swaps using pricing models based on well recognized financial principles and available market data. The Company values foreign currency forward contracts by using spot rates at the date of valuation.

**Other Fair Value Measurements**

Fair value measurements of nonfinancial assets and nonfinancial liabilities are primarily used in goodwill, other intangible assets and long-lived assets impairment analyses, the valuation of acquired intangibles and in the valuation of assets held for sale. The Company tests goodwill for impairment annually, as of the last day of February of each fiscal year. Impairment is also tested when events or changes in circumstances indicate that the assets carrying values may be greater than the fair values. During fiscal 2015 (through June 30, 2014), the Company did not adjust goodwill to its fair value as a result of any impairment analyses. During the fourth quarter of fiscal 2014, the Company recorded a \$13,475 goodwill impairment charge related to our Latin America Wine & Spirit reporting unit. See Note 12 for further information on the goodwill impairment. During fiscal 2015 (through June 30, 2014) and fiscal 2014, the Company did not adjust intangible assets to their fair values as a result of any impairment analyses. Goodwill and intangible assets are valued using Level 3 inputs.

As part of the recent acquisitions, the Company acquired presses that were appraised and adjusted to their fair value as part of the purchase price accounting. See Note 9 for further information regarding the acquisitions. The carrying value of cash and equivalents, accounts receivable, accounts payable and debt approximate fair value. The fair value of long-term debt is based on observable inputs, including quoted market prices for similar instruments (Level 2).

**11. Accumulated Other Comprehensive Income**

The components of the Company's accumulated other comprehensive income (loss) consisted of the following:

	June 30, 2014	March 31, 2014
Net unrealized foreign currency translation adjustments	\$ 1,494	\$ (1,680)
Net unrealized loss on interest rate swaps, net of tax	(1,273)	(1,244)
Minimum pension liability, net of tax	(242)	(242)
Accumulated other comprehensive loss	\$ (21)	\$ (3,166)

No material amounts were reclassified out of accumulated other comprehensive income (loss) into net income during the three months ended June 30, 2014 and 2013.

## 12. Goodwill and Intangible Assets

Below is a roll-forward of the Company's goodwill:

Balance at March 31, 2014	\$ 391,690
Adjustment to acquisitions	<b>453</b>
Currency translation	<b>2,731</b>
Balance at June 30, 2014	<b>\$ 394,874</b>

During the three months ended June 30, 2014, goodwill increased by \$453 for purchase accounting adjustments related to prior year acquisitions. This increase is primarily due to the finalization of the valuation of deferred tax liabilities related to the intangible assets acquired in the John Watson acquisition.

During the fourth quarter of fiscal 2014, the Company recorded a \$13,475 goodwill impairment charge related to our Latin America Wine & Spirit reporting unit. The impairment loss recorded is an estimate, as the fair value appraisals of the fixed assets and lease intangibles used in step 2 of the two-step goodwill impairment test were not completed prior to the filing date of the 2014 10-K or this Form 10-Q for the three months ended June 30, 2014. Once the final step 2 valuations are completed, any resulting adjustments will be recognized in the second quarter of fiscal 2015.

**Table of Contents**

The Company's intangible assets consisted of the following:

	June 30, 2014			March 31, 2014		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Customer relationships	\$ 182,594	\$ (33,273)	\$ 149,321	\$ 181,408	\$ (30,069)	\$ 151,339
Technologies	1,535	(1,389)	146	1,561	(1,360)	201
Trademarks	1,047	(1,047)		1,019	(1,019)	
Licensing intangible	2,516	(2,012)	504	2,474	(1,842)	632
Non-compete agreements	4,097	(472)	3,625	4,072	(301)	3,771
Total	\$ 191,789	\$ (38,193)	\$ 153,596	\$ 190,534	\$ (34,591)	\$ 155,943

The amortization expense of intangible assets for the three months ended June 30, 2014 and 2013 was \$2,921 and \$2,204, respectively.

**13. Facility Closures**

On October 16, 2013, the Company announced plans to consolidate our manufacturing facility located in El Dorado Hills, California, into the Napa, California facility. The transition was completed in the fourth quarter of fiscal 2014. In connection with the closure of the El Dorado Hills facility, the Company recorded initial charges in the third quarter of fiscal 2014 of \$1,382 for employee termination benefits, including severance and relocation and other costs. These were recorded in selling, general and administrative expenses in the condensed consolidated statement of income. During the fourth quarter of fiscal 2014, the nature of the employee termination benefits was determined to be such that adjustments were made to reduce the pre-tax impact to the initial charge by \$216. The total amount of charges related to closure for El Dorado Hills for fiscal 2014 was \$1,166, which were recorded in selling, general and administrative expenses in the consolidated statement of income. The total costs incurred in connection with the closure is expected to be approximately \$1,400. Below is a roll forward of the accrued (prepaid) severance and other termination benefits and relocation and other costs related to the El Dorado Hills facility:

	Balance at March 31, 2014	Amounts Expensed	Amounts Paid	Balance at June 30, 2014
Accrued (prepaid) severance and other termination benefits and relocation and other costs	\$ 744	66	872	\$ (62)

**14. Geographic Information**

During fiscal 2014, the Company acquired the DI-NA-CAL label business, Watson, Gern, Flexo Print, Labelmakers Wine Division and Imprimerie Champenoise. All of these acquisitions expanded the Company's geographic presence. For further information regarding these acquisitions, see Note 9 to the Company's condensed consolidated financial statements. The Company now manufactures labels in the United States, Argentina, Australia, Canada, Chile, China, France, Italy, Mexico, Poland, Scotland, South Africa and Switzerland. Net revenues, based on the geographic area

from which the product is shipped, for the three months ended June 30, 2014 and 2013 and long-lived assets by geographic area as of June 30, 2014 and March 31, 2014 are as follows:

	Three Months Ended	
	<b>June 30, 2014</b>	June 30, 2013
Net revenues:		
United States	\$ <b>129,814</b>	\$ 108,926
Australia	<b>15,107</b>	17,293
Italy	<b>16,132</b>	14,377
Other International	<b>42,086</b>	26,247
 Total	 <b>\$ 203,139</b>	 \$ 166,843
	 <b>June 30,</b>	
	<b>2014</b>	March 31, 2014
Long-lived assets:		
United States	\$ <b>394,013</b>	\$ 394,997
Australia	<b>101,512</b>	100,467
Italy	<b>63,294</b>	60,882
Other International	<b>194,985</b>	193,555
 Total	 <b>\$ 753,804</b>	 \$ 749,901

**Table of Contents****15. Commitments and Contingencies****Litigation**

The Company is subject to various legal claims and contingencies that arise out of the normal course of business, including claims related to commercial transactions, product liability, health and safety, taxes, environmental matters, employee matters and other matters. Litigation is subject to numerous uncertainties and the outcome of individual claims and contingencies is not predictable. It is possible that some legal matters for which reserves have or have not been established could result in an unfavorable outcome for the Company and any such unfavorable outcome could be of a material nature or have a material adverse effect on our financial condition, results of operations and cash flows.

**16. Supplemental Cash Flow Disclosures**

Supplemental disclosures with respect to cash flow information and non-cash investing and financing activities are as follows:

	Three Months Ended	
	<b>June 30, 2014</b>	June 30, 2013
<b>Supplemental Disclosures of Cash Flow Information:</b>		
Interest paid	<b>\$ 5,123</b>	\$ 4,324
Income taxes paid, net of refunds	<b>3,454</b>	632
<b>Supplemental Disclosures of Non-Cash Activities:</b>		
Change in interest rate swap fair value	<b>(47)</b>	1,306
<b>Business combinations accounted for as a purchase:</b>		
Assets acquired (excluding cash)	<b>\$ (598)</b>	\$ 8,535
Liabilities assumed	<b>598</b>	(1,040)
<b>Net cash paid</b>	<b>\$</b>	<b>\$ 7,495</b>

**17. Subsequent Events**

Effective July 1, 2014, the Company acquired 100% of Multiprint Labels Limited (Multiprint) in Dublin, Ireland. Multiprint specializes in pressure sensitive labels for the wine & spirit and beverage markets in Ireland and the UK.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

Information included in this Quarterly Report on Form 10-Q contains certain forward-looking statements that involve potential risks and uncertainties. Multi-Color Corporation's future results could differ materially from those discussed herein. Factors that could cause or contribute to such differences include, but are not limited to, those discussed herein and those discussed in the Company's Annual Report on Form 10-K for the year ended March 31, 2014 (the "2014 10-K"). Readers are cautioned not to place undue reliance on these forward-looking statements that speak only as of the date thereof. Results for interim periods may not be indicative of annual results.

*Refer to Forward-Looking Statements following the index in this Form 10-Q. In the discussion that follows, all amounts are in thousands (both tables and text), except per share data and percentages.*

Following is a discussion and analysis of the financial statements and other statistical data that management believes will enhance the understanding of the company's financial condition and results of operations:

**Executive Overview**

We are a leader in global label solutions supporting a number of the world's most prominent brands including leading producers of home & personal care, wine & spirit, food & beverage, healthcare and specialty consumer products. MCC serves international brand owners in North, Central and South America, Europe, Australia, New Zealand, South Africa and China with a comprehensive range of the latest label technologies in Pressure Sensitive, Glue-Applied (Cut and Stack), In-Mold, Shrink Sleeve and Heat Transfer.

**Results of Operations****Three Months Ended June 30, 2014 compared to the Three Months Ended June 30, 2013:****Net Revenues**

	<b>2014</b>	2013	<b>\$ Change</b>	<b>% Change</b>
Net revenues	<b>\$ 203,139</b>	\$ 166,843	<b>\$ 36,296</b>	<b>22%</b>

Net revenues increased 22% to \$203,139 from \$166,843 in the prior year quarter. Acquisitions occurring after the beginning of fiscal 2014 account for 20% of the increase or \$33,223. Organic revenues increased 3% in volume offset by a 1% decrease due to the unfavorable impact of sales mix and pricing.

**Cost of Revenues and Gross Profit**

	<b>2014</b>	2013	<b>\$ Change</b>	<b>% Change</b>
Cost of revenues	<b>\$ 160,337</b>	\$ 136,411	<b>\$ 23,926</b>	<b>18%</b>
% of Net revenues	<b>78.9%</b>	81.8%		
Gross profit	<b>\$ 42,802</b>	\$ 30,432	<b>\$ 12,370</b>	<b>41%</b>
% of Net revenues	<b>21.1%</b>	18.2%		



Cost of revenues increased 18% or \$23,926 compared to the prior year quarter primarily due to acquisitions occurring after the beginning of fiscal 2014 partially offset by unusually high costs related to press transfers and installations and charges for inventory write-offs in the prior year quarter.

Gross profit increased \$12,370 or 41% compared to the prior year quarter. Acquisitions occurring after the beginning of fiscal 2014 contributed \$7,468 to the increase. Gross margins increased to 21.1% of net revenues primarily due to improved operating efficiencies in North America and South America and acquisitions occurring after the beginning of fiscal 2014. Prior year quarter gross margins at 18.2% were impacted by unusually high costs related to press transfers and installations and charges for inventory write-offs.

**Table of Contents****Selling, General and Administrative Expenses**

	2014	2013	\$ Change	% Change
Selling, general and administrative expenses	\$ 16,704	\$ 14,333	\$ 2,371	17%
% of Net revenues	8.2%	8.6%		

Selling, general and administrative (SG&A) expenses increased \$2,371 or 17% compared to the prior year quarter but decreased as a percentage of sales from 8.6% in the prior year quarter to 8.2% in the current year quarter. In the current quarter, the Company incurred \$232 of acquisition expenses. In the prior year quarter, the Company incurred \$999 of expense related to the integration of the Labelmakers Wine Division in Australia, as well as related acquisition expenses of \$382.

**Interest Expense and Other Expense, Net**

	2014	2013	\$ Change	% Change
Interest expense	\$ 5,758	\$ 5,176	\$ 582	11%
Other expense, net	\$ 136	\$ 386	\$ (250)	(65)%

Interest expense increased by \$582 or 11% compared to the prior year quarter primarily due to an increase in debt borrowings to finance fiscal 2014 acquisitions. The Company had \$466,729 of debt outstanding at June 30, 2014 compared to \$400,899 outstanding at June 30, 2013.

Other expense was \$136 in the current quarter compared to expense of \$386 in prior year quarter. This was primarily due to realized gains and losses on foreign exchange, partially offset by an adjustment of \$339 to the supplemental purchase price accrual related to the acquisition of the John Watson business.

**Income Tax Expense**

	2014	2013	\$ Change	% Change
Income tax expense	\$ 6,904	\$ 3,865	\$ 3,039	79%

Our effective tax rate decreased from 37% in the three months ended June 30, 2013 to 34% in the three months ended June 30, 2014 primarily due to the geographical mix of worldwide earnings. The Company expects its annual effective tax rate to be approximately 35% in fiscal year 2015.

**Liquidity and Capital Resources****Comparative Cash Flow Analysis**

Through the three months ended June 30, 2014, net cash provided by operating activities was \$25,711 compared to \$18,487 in the same period of the prior year. The cash provided by operating activities came from net income adjusted primarily for non-cash expenses of depreciation and amortization, stock-based compensation expense and changes in

deferred taxes and working capital. The increase in cash provided by operating activities in the three months ended June 30, 2014, compared to the same period of the prior year, was primarily due to an increase in cash generated from earnings and depreciation and amortization and a decrease in changes in deferred taxes. Changes in working capital provided (used) cash from operating activities was \$547 and \$515 in the three months ended June 30, 2014 and 2013, respectively.

Through the three months ended June 30, 2014, net cash used in investing activities was \$10,408 compared to \$20,027 in the same period of the prior year. Investing activities in the current year include capital expenditures of \$10,520. Cash used in investing activities in the prior year period included capital expenditures of \$12,609 and investment in acquisitions of \$7,495.

Capital expenditures in both periods were funded primarily from cash flows from operations and related primarily to the purchase of new presses. The projected amount of capital expenditures for fiscal year 2015 is approximately \$35,000.

Through the three months ended June 30, 2014, net cash used in financing activities was \$12,037 compared to net cash provided by financing activities of \$1,746 in the same period of the prior year. During the three months ended June 30, 2014, we had net debt

---

**Table of Contents**

payments of \$11,981, proceeds from issuance of common stock of \$366 and dividends paid of \$820 compared to net debt additions of \$752, proceeds from issuance of common stock of \$1,716 and dividends paid of \$813 in the same period of the prior year.

**Capital Resources**

On February 29, 2008, the Company executed a five year \$200,000 credit agreement with a consortium of bank lenders (Credit Facility) with an original expiration date in 2013. In August 2011, the Company executed the third amendment to the Credit Facility. The third amendment extended the expiration date to August 2016 and increased the aggregate principal amount to \$500,000 with an additional \$315,000 term loan, which the Company drew down on in conjunction with the York Label Group acquisition in October 2011. In February 2014, the Company executed the seventh amendment to the Credit Facility to access \$100,000 to fund the acquisition of the DI-NA-CAL label business (see Note 9). As a result of the first through seventh amendments, which were executed in fiscal 2011 through fiscal 2014, the following current provisions are in place for the Credit Facility.

The Credit Facility contains customary representations and warranties as well as customary negative and affirmative covenants which require the Company to maintain the following financial covenants at June 30, 2014: (i) a minimum consolidated net worth; (ii) a maximum consolidated leverage ratio of 4.25 to 1.00 and (iii) a minimum consolidated interest charge coverage ratio of 4.00 to 1.00. The maximum consolidated leverage ratio has scheduled step downs to 3.50 to 1.00 in future periods. The Credit Facility contains customary mandatory and optional prepayment provisions, customary events of default, and is secured by the capital stock of subsidiaries, intercompany debt and all of the Company's property and assets, but excluding real property. The Company is in compliance with all covenants under the Credit Facility as of June 30, 2014.

The Credit Facility may be used for working capital, capital expenditures and other corporate purposes. Loans under the U.S. Revolving Credit Facility and Term Loan Facility bear interest either at: (i) base rate (as defined in the credit agreement) plus the applicable margin for such loans which ranges from 1.00% to 2.50%; or (ii) the applicable London interbank offered rate, plus the applicable margin for such loans which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing. Loans under the Australian Sub-Facility bear interest at the BBSY Rate plus the applicable margin for such loans, which ranges from 2.00% to 3.50% based on the Company's leverage ratio at the time of the borrowing.

At June 30, 2014, the aggregate commitment amount of \$546,750 under the Credit Facility is comprised of the following: (i) a \$155,000 revolving Credit Facility that allows the Company to borrow in alternative currencies up to the equivalent of \$50,000 (U.S. Revolving Credit Facility); (ii) the Australian dollar equivalent of a \$40,000 revolving Credit Facility (Australian Sub-Facility); and (iii) a \$351,750 term loan facility (Term Loan Facility) which amortizes quarterly based on an escalating percentage of the initial aggregate value of the Term Loan Facility. The Term Loan Facility amortizes quarterly based on the following schedule: (i) March 31, 2014 through December 31, 2015 - amortization of \$10,125 and (ii) March 31, 2016 through June 30, 2016 - amortization of \$15,188, with the balance due at maturity.

In the fourth quarter of fiscal 2014, the Company incurred \$1,364 in debt issuance costs related to the debt modification that occurred as a result of the seventh amendment to the Credit Facility. We analyzed the new loan costs and the existing unamortized loan costs related to the prior agreement allocated to the amended revolving line of credit and term loan separately to determine the amount of costs to be capitalized and the amount to be expensed. As a result of the analysis, the Company recorded \$99 to selling, general and administrative expenses in fiscal 2014 to expense certain third-party fees related to the modification of the term loan. The remaining new and unamortized deferred loan costs are being deferred and amortized over the term of the modified agreement.

## Edgar Filing: MULTI COLOR Corp - Form 10-Q

The Company recorded \$624 and \$495 in interest expense for the three months ended June 30, 2014 and 2013, respectively, in the condensed consolidated statements of income to amortize deferred financing costs.

Available borrowings under the Credit Facility at June 30, 2014 consisted of \$74,863 under the U.S. Revolving Credit Facility and \$9,626 under the Australian Sub-Facility. The Company also has various other uncommitted lines of credit available at June 30, 2014 in the amount of \$8,612.

We believe that we have both sufficient short and long-term liquidity and financing at this time. We anticipate being able to support our short-term liquidity and operating needs largely through cash generated from operations. We had a working capital position of \$58,281 and \$56,993 at June 30, 2014 and March 31, 2014, respectively, and were in compliance with our loan covenants and current in our principal and interest payments on all debt.

**Table of Contents****Contractual Obligations**

The following table summarizes the Company's contractual obligations as of June 30, 2014:

	<b>Total</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	<b>More than 5 years</b>
Long-term debt	\$ 465,136	\$ 43,025	\$ 50,957	\$ 370,933	\$ 189	\$ 32	\$
Capital leases	1,593	1,302	291				
Interest on long-term debt (1)	47,094	22,043	21,503	3,537	9	2	
Rent due under operating leases	69,114	13,142	10,500	8,918	7,258	6,270	23,026
Unconditional purchase obligations	1,285	1,285					
Pension and post retirement obligations	1,074	21	34	50	63	118	788
Unrecognized tax benefits (2)							
Deferred purchase price	14,623	10,923	1,117	1,963		620	
<b>Total contractual obligations</b>	<b>\$ 599,919</b>	<b>\$ 91,741</b>	<b>\$ 84,402</b>	<b>\$ 385,401</b>	<b>\$ 7,519</b>	<b>\$ 7,042</b>	<b>\$ 23,814</b>

- (1) Interest on floating rate debt was estimated using projected forward LIBOR and BBSY rates as of June 30, 2014.  
(2) The table excludes \$4,202 of liabilities related to unrecognized tax benefits as the timing and extent of such payments are not determinable.

**Recent Acquisitions**

On February 1, 2014, the Company acquired the assets of the DI-NA-CAL label business, based near Cincinnati, Ohio, from Graphic Packaging International, Inc. for \$80,667. DI-NA-CAL operates manufacturing facilities near Cincinnati, Ohio and Greensboro, North Carolina and provides decorative label solutions primarily in the heat transfer label markets for home & personal care and food & beverage through long-standing relationships with blue chip national and multi-national customers. The acquisition extends Multi-Color's position in the heat transfer label market and allows us to support a number of new customers with a broader range of label technologies.

On October 1, 2013, the Company acquired John Watson & Company Limited (Watson), based in Glasgow, Scotland, for \$21,634 less net cash acquired of \$143. Watson is the leading glue-applied spirit label producer in the U.K. The business is ideally located for its key customers and is complementary to MCC's existing business in Glasgow (formerly Labelgraphics), the leading pressure sensitive wine and spirit label producer in the same region.

On October 1, 2013, the Company acquired Gern & Cie SA (Gern), the premier wine label producer in Switzerland, located in Neuchatel, Switzerland for \$5,939. Gern has similar customer profiles and technologies as our existing French operations.

On August 1, 2013, the Company acquired Flexo Print S.A. De C.V., based in Guadalajara, Mexico, for \$31,847 plus net debt assumed of \$2,324. Flexo Print is a leading producer of home & personal care, food & beverage, wine & spirit and pharmaceutical labels in Latin America. The acquisition provides Multi-Color with significant growth opportunities in Mexico through our many common customers, technologies and suppliers.

On April 2, 2013, the Company acquired Labelmakers Wine Division in Adelaide, Australia and Imprimerie Champenoise in the Champagne region of France for \$7,362.

### **Critical Accounting Policies and Estimates**

The preparation of condensed consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses. We continually evaluate our estimates, including, but not limited to, those related to revenue recognition, bad debts, inventories and any related reserves, income taxes, fixed assets, goodwill and intangible assets. We base our estimates on historical experience and on various other assumptions believed to be reasonable under the facts and circumstances. Actual results may differ from these estimates under different assumptions or conditions.

Our critical accounting policies and estimates are discussed in the **Critical Accounting Policies and Estimates** section of **Management's Discussion and Analysis of Financial Condition and Results of Operations** in Part II, Item 7 of our 2014 10-K. In addition, our significant accounting policies are discussed in Note 2 of the Notes to Consolidated Financial Statements included in our 2014 10-K.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company has no material changes to the disclosures made in the Company's Annual Report on Form 10-K for the year ended March 31, 2014.

---

**Table of Contents**

**Item 4. Controls and Procedures**  
**Evaluation of Disclosure Controls and Procedures**

Under the supervision and with the participation of the Company's management, including the Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of the Company's disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act), as of June 30, 2014. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures were not effective as of June 30, 2014 due to the material weaknesses identified in our internal control over financial reporting described below.

As previously disclosed in our Annual Report on Form 10-K for the fiscal year ended March 31, 2014, we identified the following material weaknesses in the Company's internal control over financial reporting: (1) failure to maintain a sufficient complement of corporate accounting and finance personnel to design and execute an effective system of internal controls in accordance with an appropriate framework; (2) failure to adequately restrict our general information technology controls intended to ensure that access to applications and data, and the ability to place program changes into production for such applications and data to the appropriate personnel resulting from inadequate segregation of duties; and (3) inappropriate design and ineffective operation of our internal controls over the accounting for restructuring activities, loss contingencies, business combinations, inventory, cost of sales, the sale and leaseback of equipment, and accounting for the valuation of long-lived assets, including property, plant equipment, amortizing intangible assets and goodwill, as well as failure to maintain sufficient documentary evidence of the controls' operating effectiveness to demonstrate that the controls, as designed, would detect a material misstatement in the Company's consolidated financial statements.

As a result of these material weaknesses, there is a reasonable possibility that a material misstatement of the annual or interim financial statements will not be prevented or detected on a timely basis.

The Company has implemented and continues to implement changes to its internal control over financial reporting to remediate the control deficiencies that gave rise to the material weaknesses. Since the end of the fiscal year, we have taken steps, including the following, to begin the remediation of the material weaknesses described above: (1) Completed an evaluation of the complement of corporate accounting and finance personnel. The need for additional personnel, including a separate Chief Accounting Officer, was identified, and recruitment for those positions began in July 2014. (2) Evaluated the roles and responsibilities of information technology personnel to ensure proper segregation of duties is maintained within our information technology environments. System changes have been made to remediate some of the segregation of duties issues identified, and we continue to make the necessary adjustments to specific personnel access and implement additional controls to properly segregate duties across our general information technology environments. (3) An evaluation of our system of internal controls is in process. Several controls have been added to ensure the Company's internal controls are complete and suitably designed to address the relevant control objectives for all significant financial statement assertions and are designed at an appropriate level of precision such that they would detect a material misstatement in the consolidated financial statements. We are working to complete our evaluation, fully implement these controls and identify the appropriate level of documentation to be maintained to evidence the effectiveness of these controls.

We believe the remediation measures will strengthen our internal control over financial reporting and remediate the material weaknesses identified. However, as we are still assessing the design and operating effectiveness of these measures, the identified material weaknesses have not been fully remediated as of June 30, 2014. We will continue to monitor the effectiveness of these remediation measures and will make any changes and take such other actions that we deem appropriate.



We assessed the material weaknesses' impact to the consolidated financial statements to ensure they were prepared in accordance with GAAP and present fairly the consolidated financial position, financial results of operations and cash flows as of and for the three months ended June 30, 2014. Based on these additional procedures and assessment, we concluded that the consolidated financial statements included in this Form 10-Q present fairly, in all material aspects, our financial position, results of operations and cash flows for the periods presented.

### **Changes in Internal Control Over Financial Reporting**

Except as described above in regards to the remediation process described above, there were no changes in our internal control over financial reporting (as that term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended June 30, 2014 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents**

PART II. OTHER INFORMATION

**Item 1A. Risk Factors**

The Company had no material changes to the Risk Factors disclosed in the Company's Annual Report on Form 10-K for the year ended March 31, 2014.

**Item 6. Exhibits**

10.1	Employment Agreement between Multi-Color Corporation and Sharon Birkett effective as of July 1, 2014
31.1	Certification by the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification by the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification by the Chief Executive Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification by the Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

Table of Contents

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Multi-Color Corporation  
(Registrant)

Date: August 11, 2014

By: /s/ Sharon E. Birkett  
Sharon E. Birkett  
Vice President, Chief Financial  
and Accounting Officer, Secretary