Vanda Pharmaceuticals Inc. Form S-3 July 06, 2015 Table of Contents

As filed with the Securities and Exchange Commission on July 6, 2015

Registration No. 333-

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form S-3

REGISTRATION STATEMENT

UNDER

THE SECURITIES ACT OF 1933

VANDA PHARMACEUTICALS INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

03-0491827 (I.R.S. Employer

incorporation or organization)

Identification Number)

2200 Pennsylvania Avenue NW

Suite 300E

Washington, DC 20037

(202) 734-3400

(Address, including zip code, and telephone number, including area code, of registrant s principal executive offices)

Mihael H. Polymeropoulos, M.D.

President and Chief Executive Officer

2200 Pennsylvania Avenue NW

Suite 300E

Washington, DC 20037

(202) 734-3400

(Name, address, including zip code, and telephone number, including area code, of agent for service)

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Approximate date of commencement of proposed sale to the public: From time to time after this Registration Statement becomes effective.

If the only securities being registered on this Form are being offered pursuant to dividend or interest reinvestment plans, please check the following box.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933, as amended (the Securities Act) other than securities offered only in connection with dividend or interest reinvestment plans, check the following box. x

If this Form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, please check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering.

If this Form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. "

If this Form is a registration statement pursuant to General Instruction I.D. or a post-effective amendment thereto that shall become effective upon filing with the Commission pursuant to Rule 462(e) under the Securities Act, check the following box.

If this Form is a post-effective amendment to a registration statement filed pursuant to General Instruction I.D. filed to register additional securities or classes of additional securities pursuant to Rule 413(b) under the Securities Act, check the following box.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer " Accelerated filer x

Non-accelerated filer " (Do not check if a smaller reporting company) Smaller reporting company "

CALCULATION OF REGISTRATION FEE

Title of each class of Amount Proposed Proposed Amount of

securities to be registered to be maximum maximum registration fee registered (1)(2) offering price aggregate $per \ share \ (1)(2) \ offering \ price(1)(3)$

Preferred Stock, par value \$0.001 per share
Common Stock, par value \$0.001 per share (4)
Debt Securities
Warrants
Total

\$150,000,000 \$17,430(5)

- (1) Such indeterminate amount or number of debt securities, shares of preferred stock, shares of common stock, and warrants to purchase any combination of the foregoing securities, as may from time to time be issued at indeterminate prices, with an aggregate initial offering price not to exceed \$150,000,000. If any debt securities are issued at an original issue discount, then the issue price, and not the principal amount of such debt securities shall be used for purposes of calculating the aggregate initial offering price of all securities issued. Securities registered hereunder may be sold separately, together or as units with other securities registered hereunder. The securities also include such indeterminate number of shares of preferred stock, shares of common stock or principal amounts of debt securities as may be issued upon conversion or exchange for debt securities that provide for conversion or exchange, upon exercise of warrants to purchase preferred stock, common stock or debt securities, upon conversion of shares of preferred stock or pursuant to the anti-dilution provisions of any such securities.
- (2) Such information is not required to be included pursuant to General Instruction II.D of Form S-3 under the Securities Act of 1933, as amended, or the Securities Act.
- (3) The proposed maximum aggregate price has been estimated solely for the purpose of calculating the registration fee pursuant to Rule 457(o) under the Securities Act.
- (4) Includes rights to purchase shares of the registrant s Series A Junior Participating Preferred Stock pursuant to the Rights Agreement dated September 25, 2008, as amended. No separate consideration is paid for these rights and, as a result, the registration fee for these rights is included in the fee for the common stock.
- (5) Calculated pursuant to Rule 457(o) under the Securities Act.

The Registrant hereby amends this Registration Statement on such date or dates as may be necessary to delay its effective date until the Registrant shall file a further amendment that specifically states that the Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act or until the Registration Statement shall become effective on such date as the Securities and Exchange Commission, acting pursuant to said Section 8(a), may determine.

THE INFORMATION IN THIS PROSPECTUS IS NOT COMPLETE AND MAY BE CHANGED. THESE SECURITIES MAY NOT BE SOLD UNTIL THE REGISTRATION STATEMENT FILED WITH THE SECURITIES AND EXCHANGE COMMISSION IS EFFECTIVE. THIS PROSPECTUS IS NOT AN OFFER TO SELL THESE SECURITIES AND IS NOT AN OFFER TO BUY THESE SECURITIES IN ANY STATE WHERE THE OFFER OR SALE IS NOT PERMITTED.

SUBJECT TO COMPLETION, DATED JULY 6, 2015

PROSPECTUS

\$150,000,000

Preferred Stock

Common Stock

Debt Securities

Warrants

From time to time, we may offer and sell shares of preferred stock, common stock, debt securities or warrants to purchase preferred stock, common stock or any combination of these securities, either separately or in units, in one or more offerings in amounts, at prices and on terms that we will determine at the time of the offering. The debt securities and warrants may be convertible into or exercisable or exchangeable for preferred stock, common stock or debt securities and the preferred stock may be convertible into or exchangeable for common stock. The aggregate initial offering price of all securities sold by us under this prospectus will not exceed \$150,000,000.

Each time we offer securities, we will provide you with specific terms of the securities offered in supplements to this prospectus. The prospectus supplement may also add, update or change information contained in this prospectus. You should read this prospectus, the information incorporated by reference in this prospectus, any applicable prospectus supplement and the additional information described below under the heading Where You Can Find More Information carefully before you invest in any securities.

The securities offered by this prospectus may be sold directly by us to investors, through agents designated from time to time or to or through underwriters or dealers. We will set forth the names of any underwriters or agents in an accompanying prospectus supplement. For additional information on the methods of sale, you should refer to the section entitled Plan of Distribution. The price to the public of such securities and the net proceeds we expect to receive from such sale will also be set forth in a prospectus supplement.

Our common stock is listed on The NASDAQ Global Market under the symbol VNDA. The last reported sale price of our common stock on July 2, 2015 was \$12.63 per share.

INVESTING IN OUR SECURITIES INVOLVES A HIGH DEGREE OF RISKS. SEE <u>RISK FACTORS</u> ON PAGE 6 OF THIS PROSPECTUS AND IN THE OTHER DOCUMENTS INCORPORATED BY REFERENCE IN THIS PROSPECTUS AND THE APPLICABLE PROSPECTUS SUPPLEMENT TO READ ABOUT FACTORS YOU SHOULD CONSIDER BEFORE BUYING OUR SECURITIES.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of these securities or determined if this prospectus or any accompanying prospectus supplement is truthful or complete. Any representation to the contrary is a criminal offense.

The date of this prospectus is , 2015.

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You should rely only on the information contained or incorporated by reference in this prospectus or any applicable prospectus supplement. We have not authorized anyone to provide you with information in addition to or different from that contained in this prospectus or any applicable prospectus supplement. We will be offering to sell, and seeking offers to buy, the shares only in jurisdictions whether offers and sales are permitted. You should not assume that the information in this prospectus or any applicable prospectus supplement is accurate as of any date other than the date on the front of those documents.

Unless the context otherwise requires, throughout this prospectus and any applicable prospectus supplement, the words Vanda we, us, the registrant or the company refer to Vanda Pharmaceuticals Inc.; the term securities recollectively to our preferred stock, common stock, debt securities or warrants to purchase preferred stock, common stock or debt securities, or any combination of the foregoing securities.

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ABOUT THIS PROSPECTUS

This prospectus is part of a registration statement that we filed with the Securities and Exchange Commission, or the SEC, using a shelf registration process. Using this process, we may, from time to time, sell any combination of the securities described in this prospectus in one or more offering transactions up to a total dollar amount of \$150,000,000. This prospectus provides you with a general description of the securities we may offer. Each time we sell any securities under this prospectus, we will provide a prospectus supplement that will contain more specific information about the specific terms of that particular offering. Each such prospectus supplement may also add, update or change information contained in this prospectus or in documents we have incorporated by reference into this prospectus. To the extent that any statements that we make in a prospectus supplement are inconsistent with statements made in this prospectus, the statements made in this prospectus will be deemed modified or superseded by those made in the prospectus supplement. This prospectus, together with the applicable prospectus supplements and the documents incorporated by reference into this prospectus, includes all material information relating to the offering of the securities described in this prospectus. The information contained in this prospectus is accurate only as of the date of this prospectus, regardless of the time of delivery of this prospectus or any sales of securities. To obtain additional information that may be important to you, you should read the exhibits filed by us with the registration statement of which this prospectus is a part or our other filings with the SEC. You should read this prospectus, any applicable prospectus supplement and the additional information described below under Where You Can Find More Information before making any investment decision with respect to the securities offered hereby.

WHERE YOU CAN FIND MORE INFORMATION

We have filed with the SEC a registration statement on Form S-3 under the Securities Act with respect to the securities offered by this prospectus. This prospectus, which is part of the registration statement, omits certain information, exhibits, schedules and undertakings set forth in the registration statement, as permitted by the SEC. For further information pertaining to us and the securities offered in this prospectus, reference is made to that registration statement and the exhibits and schedules to the registration statement. Statements contained in this prospectus as to the contents or provisions of any documents referred to in this prospectus are not necessarily complete, and in each instance where a copy of the document has been filed as an exhibit to the registration statement, reference is made to the exhibit for a more complete description of the matters involved.

We file annual, quarterly and current reports, proxy statements and other information with the SEC. Our SEC filings can be read and copied at the SEC s Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. The public may obtain information on the operation of the public reference room by calling the SEC at 1-800-SEC-0330. Also, the SEC maintains a website at www.sec.gov that contains reports, proxy and information statements and other information regarding issuers that file electronically with the SEC, including us.

Our common stock is listed on the NASDAQ Global Market under the symbol VNDA. General information about our company, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, as well as any amendments and exhibits to those reports, are available free of charge through our website at www.vandapharma.com as soon as reasonably practicable after we file them with, or furnish them to, the SEC. Information on, or than can be accessed through, our website is not incorporated into this prospectus or other securities filings and is not a part of these filings.

INCORPORATION OF CERTAIN INFORMATION BY REFERENCE

The SEC allows us to incorporate by reference into this prospectus the information we file with it, which means that we can disclose important information to you by referring you to those documents. The information we incorporate by

reference is an important part of this prospectus, and later information that we file with the SEC will automatically update and supersede some of this information. We incorporate by reference the documents listed below and any future filings we make with the SEC under Section 13(a), 13(c), 14 or 15(d) of the Securities Exchange Act of 1934, as amended (the Exchange Act), including filings made after the date of the initial registration statement, until we sell all of the shares covered by this prospectus or the sale of shares by us pursuant to this prospectus is terminated. In no event, however, will any of the information that we furnish to, pursuant to Item 2.02 or Item 7.01 of any Current Report on Form 8-K (including exhibits related thereto) or other applicable SEC rules, rather than file with, the SEC be incorporated by reference or otherwise be included herein, unless such information is expressly incorporated herein by a reference in such furnished Current Report on Form 8-K or other furnished document. The documents we incorporate by reference are:

our Annual Report on Form 10-K for the year ended December 31, 2014;

our Quarterly Report on Form 10-Q for the quarter ended March 31, 2015;

our Proxy Statement on Schedule 14A filed with the SEC on April 29, 2015 (excluding those portions that are not incorporated by reference into our annual report on Form 10-K for the fiscal year ended December 31, 2014);

our Current Reports on Form 8-K filed on February 19, 2015, March 4, 2015, March 20, 2015, April 24, 2015, May 5, 2015, May 6, 2015 and June 18, 2015;

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the description of our common stock contained in our registration statement on Form 8-A (File No. 000-51863) filed under the Exchange Act on March 28, 2006, including any amendment or reports filed for the purpose of updating such descriptions; and

the description of the Rights to Purchase Series A Junior Participating Preferred Stock contained in our registration statement on Form 8-A (File No. 001-34186) filed under the Exchange Act on September 25, 2008, including any amendment or report filed for the purpose of updating such description.

Any statement contained in a document incorporated or deemed to be incorporated by reference into this prospectus will be deemed to be modified or superseded for purposes of this prospectus to the extent that a statement contained in this prospectus or any other subsequently filed document that is deemed to be incorporated by reference into this prospectus modifies or supersedes the statement. Any statement so modified or superseded will not be deemed, except as so modified or superseded, to constitute a part of this prospectus.

We will provide each person to whom a prospectus is delivered a copy of all of the information that has been incorporated by reference in this prospectus but not delivered with the prospectus. You may obtain copies of these filings, at no cost, through the Investor Relations section of our website (www.vandapharma.com) and you may request a copy of these filings (other than an exhibit to any filing unless we have specifically incorporated that exhibit by reference into the filing), at no cost, by writing or telephoning us at the following address:

Vanda Pharmaceuticals Inc.

2200 Pennsylvania Avenue N.W., Suite 300E

Washington, D.C. 20037

(202) 734-3400

Attn: Investor Relations

Information on, or that can be accessed through, our website is not incorporated into this prospectus or other securities filings and is not a part of these filings.

SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This prospectus, any applicable prospectus supplement and the documents incorporated by reference contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as, but not limited to, believe, expect, anticipate, estimate, intend, plan, project, target, goal, could, or the negative of these terms and similar expressions or words, identify forward-looking statements. Forward-looking statements are based upon current expectations that involve risks, changes in circumstances, assumptions and uncertainties. Important factors that could cause actual results to differ materially from those reflected in our forward-looking statements include, among others:

our ability to successfully commercialize HETLIOZ® (tasimelteon) for the treatment of Non-24-Hour Sleep-Wake Disorder (Non-24) in the U.S.;

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likely.

uncertainty as to the market awareness of Non-24 and the market acceptance of HETLIOZ®;

our ability to generate U.S. sales of Fanapt® (iloperidone) for the treatment of schizophrenia;

the timing and costs of our establishment of a sales and marketing, supply chain, distribution, pharmacovigilance, compliance and safety infrastructure to promote Fanapt® in the U.S.;

our dependence on third-party manufacturers to manufacture HETLIOZ® and Fanapt® in sufficient quantities and quality;

our limited sales and marketing infrastructure;

the regulatory status of HETLIOZ® and Fanapt® in Europe;

our ability to successfully commercialize HETLIOZ® and Fanapt® outside of the U.S.;

our ability to obtain the capital necessary to fund our research and development or commercial activities;

a loss of rights to develop and commercialize our products under our license agreements;

the failure to obtain, or any delay in obtaining, regulatory approval for our products or to comply with ongoing regulatory requirements;

the size and growth of the potential markets for our products and the ability to serve those markets;

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our expectations regarding trends with respect to our revenues, costs, expenses and liabilities;

the timing and costs of complying with the remaining post-marketing commitments and post-marketing requirements established in connection with the U.S. Food and Drug Administration (FDA) approval of Fanapt®;

the ability to obtain and maintain regulatory approval of our products, and the labeling for any approved products;

the scope, progress, expansion, and costs of developing and commercializing our products;

the timing and success of preclinical studies and clinical trials conducted by us and our development partners;

a failure of our products to be demonstrably safe and effective;

our failure to identify or obtain rights to new products;

a loss of any of our key scientists or management personnel;

limitations on our ability to utilize some of all of our prior net operating losses and orphan drug and research and development credits;

our ability to prepare, file, prosecute, defend and enforce any patent claims and other intellectual property rights;

the cost and effects of litigation;

losses incurred from product liability claims made against us; and

use of our existing cash, cash equivalents and marketable securities.

All written and verbal forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We caution investors not to rely too heavily on the forward-looking statements we make or that are made on our behalf. We undertake no obligation, and specifically decline any obligation, to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

In addition, you should refer to the section of this prospectus entitled Risk Factors as well as the documents we have incorporated by reference for a discussion of other important factors that may cause our actual results to differ materially from those expressed or implied by our forward-looking statements. As a result of these factors, we cannot assure you that the forward-looking statements in this prospectus will prove to be accurate. Furthermore, if our forward-looking statements prove to be inaccurate, the inaccuracy may be material. In light of the significant uncertainties in these forward-looking statements, you should not regard these statements as a representation or warranty by us or any other person that we will achieve our objectives and plans in any specified time frame, or at all.

THE COMPANY

We are a biopharmaceutical company focused on the development and commercialization of products for the treatment of central nervous system disorders. We commenced operations in 2003 and our product portfolio includes:

HETLIOZ® (tasimelteon), a product for the treatment of Non-24-Hour Sleep-Wake Disorder (Non-24), which was approved by the FDA in January 2014 and launched commercially in the U.S. in April 2014. In April 2015, the European Medicines Agency s (EMA) Committee for Medicinal Products for Human Use (CHMP) adopted a positive opinion recommending approval of HETLI®Zor the treatment of Non-24 in totally blind adults in the European Union (EU). The CHMP positive opinion will be reviewed by the European Commission (EC). If approved, the EC grants a centralized marketing authorization with unified labeling that is valid in the 28 countries that are members of the EU, as well as European Economic Area members Iceland, Liechtenstein and Norway. The EC final decision is expected mid-year 2015. HETLIOZ® has potential utility in a number of circadian rhythm disorders. Ongoing HETLIOZ® life cycle management activities include an observation study in Smith-Magenis Syndrome and a clinical development plan is being developed for pediatric Non-24. In addition, we are evaluating the use of HETLIOZ® in other circadian rhythm indications and exploring the creation of a new liquid formulation of HETLIOZ®.

Fanapt[®] (iloperidone), a product for the treatment of schizophrenia, the oral formulation of which was being marketed and sold in the U.S. by Novartis Pharma AG (Novartis) until December 31, 2014. On December 31, 2014, Novartis transferred all the U.S. and Canadian commercial rights to the Fanapt[®] franchise to us. See *Settlement Agreement with Novartis* footnote to the condensed consolidated financial statements included in Part I of in this quarterly report on Form 10-Q for additional information. Additionally, our distribution partners launched Fanapt[®] in Israel and Mexico in 2014.

Tradipitant (VLY-686), a small molecule neurokinin-1 receptor (NK-1R) antagonist, which is presently in clinical development for the treatment of chronic pruritus in atopic dermatitis. Results from a Phase II study for the treatment of chronic pruritus in atopic dermatitis were announced in March 2015. Clinical evaluation is ongoing to assess potential future development activities.

Trichostatin A, a small molecule histone deacetylase (HDAC) inhibitor.

AQW051, a Phase II alpha-7 nicotinic acetylcholine receptor partial agonist.

In May 2014, we commenced arbitration proceedings against Novartis relating to the license of Fanapt® (the Fanapt Arbitration). In December 2014, we entered into a settlement agreement with Novartis and certain of its affiliates (the Settlement Agreement). Pursuant to the terms of the Settlement Agreement, Vanda and Novartis dismissed the Fanapt® Arbitration and released each other from any related claims. In addition, in connection with the Settlement Agreement, Novartis (i) transferred all U.S. and Canadian rights in the Fanapt® franchise to us, (ii) purchased \$25.0 million of our common stock at a price per share equal to \$13.82, and (iii) granted to Vanda an exclusive worldwide license to AQW051. In connection with the Settlement Agreement, the 2009 Amended Sublicense Agreement was terminated.

Since we began operations in March 2003, we have devoted substantially all of our resources to the in-licensing, clinical development and commercialization of our products. Our products target prescription markets with significant unmet medical needs. Our ability to generate revenue and achieve profitability largely depends on our ability, alone or with others, to complete the development of our products, and to obtain the regulatory approvals for and manufacture, market and sell our products, and our ability to successfully commercialize HETLIOZ® for the treatment of Non-24 and Fanapt® for the treatment of schizophrenia. The results of our operations will vary significantly and depend on a number of factors, including risks related to our business, risks related to our industry, and other risks which are detailed in Risk Factors starting on page 6 of this prospectus.

Our activities will necessitate significant uses of working capital throughout 2015 and beyond. We are currently concentrating our efforts on the continued U.S. commercial launch of HETLIOZ[®] and selling Fanapt[®] commercially in the U.S. Additionally, we continue to pursue market approval of HETLIOZ[®] and Fanapt[®] in Europe and other regions. We will continue to work with our distribution partners who launched Fanapt[®] in Mexico and Israel during 2014. We see opportunities to grow our commercial products through life cycle management strategies that include the addition of new indications and formulations. Our pipeline includes novel programs that could address largely unmet medical needs.

Our founder and Chief Executive Officer, Mihael H. Polymeropoulos, M.D., started Vanda s operations early in 2003 after establishing and leading the Pharmacogenetics Department at Novartis. In acquiring and developing our products, we have relied upon our deep expertise in the scientific disciplines of pharmacogenetics and pharmacogenomics. These scientific disciplines examine both genetic variations among people that influence response to a particular drug, and the multiple pathways through which drugs affect people.

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OUR CORPORATE INFORMATION

Vanda was incorporated in Delaware in 2002. Our principal executive offices are located at 2200 Pennsylvania Avenue N.W., Suite 300E, Washington D.C. 20037, and our telephone number is (202) 734-3400. Our website address is www.vandapharma.com. We do not incorporate the information on our website into this prospectus and you should not consider it part of this prospectus.

Vanda is a trademark of Vanda Pharmaceuticals Inc. This prospectus may also include other registered and unregistered trademarks of Vanda Pharmaceuticals Inc. and other persons.

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RISK FACTORS

An investment in our securities involves a high degree of risk. You should carefully consider the risks described under Risk Factors in our most recent Annual Report on Form 10-K and Quarterly Reports on Form 10-Q, and all of the other information contained in this prospectus, and incorporated by reference into this prospectus, including our financial statements and related notes, before investing in our securities. If any of the possible events described below or in those sections actually occur, our business, business prospects, cash flow, results of operations or financial condition could be harmed, the trading price of our common stock could decline, and you might lose all or part of your investment in our securities. Additional risks and uncertainties not presently known to us or that we currently deem immaterial may also impair our operations and results.

Risks related to our business and industry

We are heavily dependent on the commercial success of HETLIOZ[®], which received marketing authorization in the U.S. in 2014.

Our future success is currently substantially dependent upon the commercial success of HETLIOZ® for the treatment of Non-24-Hour Sleep-Wake Disorder (Non-24). In January 2014, the U.S. Food and Drug Administration (FDA) approved our New Drug Application (NDA) for HETLI®Zor the treatment of Non-24 and in April 2014, we commenced the U.S. commercial launch of HETLIOZ®.

Because we initiated the U.S. commercialization of HETLIOZ® in 2014, we have limited information with regard to the market acceptance of HETLIOZ® in the U.S. or elsewhere. As a result, we may have to revise our estimates regarding the market acceptance of HETLIOZ® or our strategy to commercialize the product.

Market acceptance of and demand for HETLIOZ® will depend on many factors, including, but not limited to:

cost of treatment;

pricing and availability of alternative products;

the cost and success of our Non-24-Hour Sleep-Wake Disorder (Non-24) awareness campaign;

our ability to obtain third-party coverage or reimbursement for HETLIOZ®;

perceived efficacy relative to other available therapies;

shifts in the medical community to new treatment paradigms or standards of care;

relative convenience and ease of administration; and

prevalence and severity of adverse side effects associated with treatment.

In addition, we have incurred and expect to continue to incur significant expenses and to utilize a substantial portion of our cash resources as we continue the commercialization of HETLIOZ $^{\textcircled{@}}$ and our Non-24 awareness campaign in the U.S., continue to pursue regulatory approval of HETLIOZ $^{\textcircled{@}}$ in the European Union and continue to grow our operational capabilities, both domestically and abroad. This represents a significant investment in the commercial success of HETLIOZ $^{\textcircled{@}}$, which is uncertain.

If we do not successfully commercialize HETLIOZ® in the U.S. or Europe and other jurisdictions in which HETLIOZ® may be approved for sale in the future, our ability to generate increased product sales revenue may be jeopardized and, consequently, our business may be seriously harmed.

We recently acquired further rights to Fanapt[®] in the United States, and began selling, marketing and distributing Fanapt[®] in the United States in the first quarter of 2015, and our ability to generate meaningful product sales from Fanapt[®] will depend on the success of this product in the marketplace.

Our ability to generate meaningful product sales from Fanapt® will depend on many factors, including the following:

Disruptions in the commercialization of Fanapt[®] in the U.S. caused by the transfer of Fanapt[®] from Novartis to us;

the effectiveness of our sales and marketing efforts in support of Fanapt®;

the ability of patients to be able to afford Fanapt[®] or obtain health care coverage that covers Fanapt[®];

acceptance of, and ongoing satisfaction, with Fanapt® by the medical community, patients receiving therapy and third party payors;

a satisfactory efficacy and safety profile as demonstrated in a broad patient population;

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the size of the market for Fanapt[®];

the ability of our manufacturing partners to successfully expand and sustain capacity to meet demand;

cost and availability of raw materials;

safety concerns in the marketplace for schizophrenia therapies;

regulatory developments relating to the manufacture or continued use of Fanapt®;

decisions as to the timing of product launches, pricing and discounts;

the competitive landscape for approved and developing therapies that will compete with Fanapt®;

our or our partners ability to obtain regulatory approval for Fanapt in additional countries; and

the unfavorable outcome or other negative effects of any potential litigation relating to Fanapt[®]. For reasons outside of our control, including those mentioned above, sales of Fanapt[®] may not meet our or financial or industry analysts expectations. Any significant negative developments relating to Fanapt, such as safety or efficacy issues, the introduction or greater acceptance of competing products or adverse regulatory or legislative developments, will have an adverse effect on our financial condition and results of operations.

As a company, we have minimal experience selling, marketing or distributing products, which may make commercializing our products difficult.

At present, we as a company have minimal marketing experience. Therefore, in order for us to successfully commercialize HETLIOZ®, Fanapt® or our other products, we must either acquire or continue to internally develop sales, marketing and distribution capabilities, or enter into collaborations with partners to perform these services for us. We may, in some instances, rely significantly on sales, marketing and distribution arrangements with our collaborative partners and other third parties.

For the commercialization of HETLIOZ®, Fanapt® or our other products, we may not be able to establish additional sales, marketing and distribution capabilities or partnerships on acceptable terms or at all. In regard to our current foreign partners and any additional distribution arrangements or other agreements we may enter into, our success will be materially dependent upon the performance of our partners. Factors that may inhibit our efforts to commercialize our products without partners or licensees include:

our inability to recruit and retain adequate numbers of effective sales and marketing personnel;

the inability of sales personnel to obtain access to or persuade adequate numbers of physicians to prescribe our products;

the lack of complementary products to be offered by our sales personnel, which may put us at a competitive disadvantage with respect to companies with broader product lines; and

unforeseen costs associated with growing our own sales and marketing team or with entering into a partnering agreement with an independent sales and marketing organization.

The cost of growing and maintaining a sales, marketing and distribution organization may exceed its cost effectiveness. If we fail to continue to develop sales, marketing and distribution capabilities, if sales efforts are not effective or if costs of developing sales, marketing and distribution capabilities exceed their cost effectiveness, our business, results of operations and financial condition could be materially adversely affected.

We may enter into third party collaborations from time to time in order to commercialize our products. If we are unable to identify or enter into an agreement with any material third-party collaborator, if our collaborations with any such third-party are not commercially successful or if our agreement with any such third-party is terminated or allowed to expire, we could be adversely affected financially or our business reputation could be harmed.

Our business strategy includes entering into collaborations with corporate collaborators for the commercialization of HETLIOZ®, Fanapt® and our other products. Areas in which we may potentially enter into third-party collaboration arrangements include joint sales and marketing arrangements for sales and marketing in certain European Union countries and elsewhere outside of the U.S., and future product development arrangements. If we are unable to identify or enter into an agreement with any material third-party collaborator we could be adversely affected financially or our business reputation could be harmed. Any arrangements we do enter into may not be scientifically or commercially successful. The termination of any of these arrangements might adversely affect our ability to develop, commercialize and market our products.

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financially as well as harm our business reputation.

The success of our collaboration arrangements will depend heavily on the efforts and activities of our collaborators. Our collaborators will have significant discretion in determining the efforts and resources that they will apply to these collaborations. We expect that the risks which we face in connection with these future collaborations will include the following:

our collaboration agreements are expected to be for fixed terms and subject to termination under various circumstances, including, in many cases, on short notice without cause;

our collaborators may develop and commercialize, either alone or with others, products and services that are similar to or competitive with our products which are the subject of their collaboration with us; and

our collaborators may change the focus of their commercialization efforts. In recent years there have been a significant number of mergers and consolidations in the pharmaceutical and biotechnology industries, some of which have resulted in the participant companies reevaluating and shifting the focus of their business following the completion of these transactions. The ability of our products to reach their potential could be limited if any of our future collaborators decreases or fails to increase spending relating to such products. Collaborations with pharmaceutical companies and other third-parties often are terminated or allowed to expire by the other party. With respect to our future collaborations, any such termination or expiration could adversely affect us

Even after we or our partners obtain regulatory approvals of a product, acceptance of the product in the marketplace is uncertain and failure to achieve commercial acceptance will prevent or delay our ability to generate significant revenue from such product.

Even after obtaining regulatory approvals for the sale of our products, the commercial success of these products will depend, among other things, on their acceptance by physicians, patients, third-party payors and other members of the medical community as a therapeutic and cost-effective alternative to competing products and treatments. The degree of market acceptance of any product will depend on a number of factors, including the demonstration of its safety and efficacy, its cost-effectiveness, its potential advantages over other therapies, the reimbursement policies of government and third-party payors with respect to such product, our ability to attract and maintain corporate partners, including pharmaceutical companies, to assist in commercializing our products, receipt of regulatory clearance of marketing claims for the uses that we or our partners are developing and the effectiveness of our and our partners marketing and distribution capabilities. If our approved products fail to gain market acceptance, we may be unable to earn sufficient revenue to continue our business. If our approved products do not become widely accepted by physicians, patients, third-party payors and other members of the medical community, it is unlikely that we will ever become profitable on a sustained basis or achieve significant revenues.

We rely and will continue to rely on outsourcing arrangements for many of our activities, including clinical development and supply of $HETLIOZ^{\otimes}$, $Fanapt^{\otimes}$ and our other products.

As of June 30, 2015, we had 105 full-time employees and, as a result, we rely, and expect to continue to rely, on outsourcing arrangements for a significant portion of our activities, including distribution, clinical research, data collection and analysis, manufacturing, and human resources, as well as for certain functions as a public company. We may have limited control over these third parties and we cannot guarantee that they will perform their obligations in

an effective and timely manner.

Disruptions to our HETLIOZ® or Fanapt® supply chains could materially affect our ability to successfully commercialize HETLIOZ® or Fanapt®, thereby reducing our future earnings and prospects.

A loss or disruption with any one of our manufacturers or suppliers could disrupt supply of HETLIOZ® or Fanapt®, possibly for a significant time period, and we may not have sufficient inventories to maintain supply before the manufacturer or supplier could be replaced or the disruption is resolved. In addition, marketed drugs and their contract manufacturing organizations are subject to continual review, including review and approval of their manufacturing facilities and the manufacturing processes, which can result in delays in the regulatory approval process and/or commercialization. Introducing a replacement or backup manufacturer or supplier for HETLIOZ® or Fanapt® requires a lengthy regulatory and commercial process and there can be no guarantee that we could obtain necessary regulatory approvals in a timely fashion or at all. In addition, it is difficult to identify and select qualified suppliers and manufacturers with the necessary technical capabilities, and establishing new supply and manufacturing sources involves a lengthy and technical engineering process.

We and our partners face heavy government regulation. We and our partners are also continually at risk of the FDA or applicable foreign agency requiring us or them to discontinue marketing any products that have obtained, or in the future may obtain, regulatory approval.

Following marketing approval of a product, we and our partners will continue to face heavy governmental regulation. The marketing, distribution and manufacture of approved products remain subject to extensive ongoing regulatory requirements. Failure to comply with applicable regulatory requirements could result in, among other things:

warning letters;

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Table of Contents fines; civil penalties; injunctions; recall or seizure of products; total or partial suspension of production; refusal of the government to grant future approvals;

criminal prosecution.

withdrawal of approvals; and

If we or our partners become subject to any of these foregoing items, our business, results of operations and financial condition could be materially adversely affected.

Failure to comply with government regulations regarding the sale and marketing of our products could harm our business.

Our and our partners activities, including the sale and marketing of our products, are subject to extensive government regulation and oversight, including regulation under the federal Food, Drug and Cosmetic Act and other federal and state statutes. We are also subject to the provisions of the Federal Anti-Kickback Statute and several similar state laws, which prohibit payments intended to induce physicians or others either to purchase or arrange for or recommend the purchase of healthcare products or services. While the federal law applies only to products or services for which payment may be made by a federal healthcare program, state laws may apply regardless of whether federal funds may be involved. These laws constrain the sales, marketing and other promotional activities of manufacturers of drugs and biologicals, such as us, by limiting the kinds of financial arrangements, including sales programs, with hospitals, physicians, and other potential purchasers of drugs and biologicals. Other federal and state laws generally prohibit individuals or entities from knowingly presenting, or causing to be presented, claims for payment from Medicare, Medicaid, or other third party payors that are false or fraudulent, or are for items or services that were not provided as claimed. Anti-kickback and false claims laws prescribe civil and criminal penalties for noncompliance that can be substantial, including the possibility of exclusion from federal healthcare programs (including Medicare and Medicaid).

Pharmaceutical and biotechnology companies have been the target of lawsuits and investigations alleging violations of government regulation, including claims asserting antitrust violations, violations of the Federal False Claim Act, the Anti-Kickback Statute, the Prescription Drug Marketing Act and other violations in connection with off-label promotion of products and Medicare and/or Medicaid reimbursement or related to environmental matters and claims under state laws, including state anti-kickback and fraud laws.

While we continually strive to comply with these complex requirements, interpretations of the applicability of these laws to marketing practices are ever evolving. If any such actions are instituted against us or our partners and we or they are not successful in defending such actions or asserting our rights, those actions could have a significant and material adverse impact on our business, including the imposition of significant fines or other sanctions. Even an unsuccessful challenge could cause adverse publicity and be costly to respond to, and thus could have a material adverse effect on our business, results of operations and financial condition.

We intend to seek regulatory approvals for our products in foreign jurisdictions, but we may not obtain any such approvals.

We intend to market our products, alone or with others, in foreign jurisdictions. In order to market our products in foreign jurisdictions, we or our partners may be required to obtain separate regulatory approvals and to comply with numerous and varying regulatory requirements. The approval procedure varies among countries and jurisdictions and can involve additional trials, and the time required to obtain approval may differ from that required to obtain FDA approval. Additionally, the foreign regulatory approval process may include all of the risks associated with obtaining FDA approval. For all of these reasons, we or our partners may not obtain foreign regulatory approvals on a timely basis, if at all. Approval by the FDA does not ensure approval by regulatory authorities in other countries or jurisdictions, and approval by one foreign regulatory authority does not ensure approval by regulatory authorities in other foreign countries or jurisdictions or by the FDA. We or our partners may not be able to file for regulatory approvals and may not receive necessary approvals to commercialize our products in any market. The failure to obtain these approvals could harm our business materially.

If we fail to obtain the capital necessary to fund our research and development activities and commercialization efforts, we may be unable to continue operations or we may be forced to share our rights to commercialize our products with third parties on terms that may not be attractive to us.

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Our activities will necessitate significant uses of working capital throughout 2015 and beyond. It is uncertain whether our existing funds will be sufficient to meet our operating needs. As of March 31, 2015, our total cash and cash equivalents and marketable securities were \$134.3 million. Our long term capital requirements are expected to depend on many factors, including, among others:

our ability to successfully commercialize HETLIOZ® and Fanapt® globally;

costs of developing and maintaining sales, marketing and distribution channels and our ability to sell our products;

market acceptance of our products;

costs involved in establishing manufacturing capabilities for commercial quantities of our products;

the amount of royalty and milestone payments, if any, received from our commercial partners;

the number of potential formulations and products in development;

progress with pre-clinical studies and clinical trials;

time and costs involved in obtaining regulatory (including FDA) approval;

costs involved in preparing, filing, prosecuting, maintaining and enforcing patent, trademark and other intellectual property claims;

competing technological and market developments;

costs for recruiting and retaining employees and consultants;

costs for training physicians; and

legal, accounting, insurance and other professional and business related costs.

As a result, we-ALIGN: left"> 245,148 213,926

Fleet and other

	10,133 3,121 30,467 8,620
Total revenues	737,901 572,997 2,013,483 1,550,732
Cost of sales:	
New vehicle	
Used vehicle retail	361,175 264,286 971,246 701,298
Used vehicle wholesale	161,881 133,602 447,850 372,862
Service, body and parts	36,697 30,386 95,289 78,199
Fleet and other	45,034 38,850 125,725 109,113
Total cost of sales	9,443 2,684 27,945 7,392
Gross profit	614,230 469,808 1,668,055 1,268,864
•	123,671 103,189 345,428 281,868
Asset impairment	872 14,751
Selling, general and administrative	87,595 76,211 250,264 219,622
Depreciation and amortization	
Operating income	4,201 4,182 12,593 13,221
Floor plan interest expense	31,875 22,796 81,699 34,274
Other interest expense	(2,066) (3,047) (8,018) (8,276)
-	(3,082) (3,718) (9,395) (10,832)
Other income, net	216 73 463 354
Income from continuing operations before income taxes	26,943 16,104 64,749 15,520
Income tax provision	
Income from continuing operations, net of income tax	(10,604) (6,545) (25,317) (6,228)
Income from discontinued operations, net of income tax	16,339 9,559 39,432 9,292
Net income	224 233 662 48
Basic income per share from continuing operations	\$16,563 \$9,792 \$40,094 \$9,340
Basic income per share from discontinued operations	\$0.62 \$0.37 \$1.50 \$0.36
Basic net income per share	0.01 - 0.02 -
	\$0.63 \$0.37 \$1.52 \$0.36
Shares used in basic per share calculations	26,189 26,120 26,324 26,011

Diluted income per share from continuing operations

\$0.61 \$0.36 \$1.47 \$0.35

Diluted income per share from discontinued operations

0.01 0.01 0.03 0.01

Diluted net income per share

\$0.62 \$0.37 \$1.50 \$0.36

Shares used in diluted per share calculations

26,654 26,328 26,738 26,191

See accoumpanying condensed notes to consolidated financial statements.

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LITHIA MOTORS, INC. AND SUBSIDIARIES

Consolidated Statements of Cash Flows (In thousands) (Unaudited)

	Nine Months Ended September 30,			
	2011		2010	
Cash flows from operating activities:				
Net income	\$40,094		\$9,340	
Adjustments to reconcile net income to net cash provided by (used in) operating				
activities:				
Asset impairments	872		14,751	
Depreciation and amortization	12,593		13,221	
Depreciation and amortization within discontinued operations	160		176	
Stock-based compensation	1,686		1,450	`
Gain on disposal of other assets	(134)	(59)
(Gain) loss from disposal activities within discontinued operations	(116)	294	
Deferred income taxes	3,325		(2,610)
Excess tax benefit from share-based payment arrangements	(360)	(89)
(Increase) decrease, net of effects from acquisitions and divestitures:	(5.155		(15.55.4	
Accounts receivable, net	(7,177)	(17,754)
Inventories	(53,389)	(57,040)
Other current assets	(1,078)	2,564	
Other non-current assets	(4,079)	(1,313)
Increase (decrease), net of effects from acquisitions and divestitures:	(10 CO =		2.1.1	
Floor plan notes payable	(10,637)	3,111	
Trade payables	3,759		6,167	
Accrued liabilities	9,890		11,181	
Other long-term liabilities and deferred revenue	8,018		623	
Net cash provided by (used in) operating activities	3,427		(15,987)
Cash flows from investing activities:				
Principal payments received on notes receivable	97		62	
Capital expenditures	(22,996)	(3,689)
Proceeds from sales of assets	11,217		9,879	
Payments for life insurance policies, net of proceeds received	(900)	-	
Cash paid for acquisitions, net of cash acquired	(58,420)	(23,691)
Proceeds from sales of stores	6,517		941	
Net cash used in investing activities	(64,485)	(16,498)
Cash flows from financing activities:				
Net borrowings on floor plan notes payable: non-trade	67,402		13,807	
Borrowings on line of credit	38,000		40,000	
Repayments on lines of credit	(9,000)	(24,000)
Principal payments on long-term debt and capital leases, scheduled	(6,175)	(3,192)
Principal payments on long-term debt and capital leases, other	(28,679	ĺ	(34,543)
Proceeds from issuance of long-term debt	22,674		44,120	,
Proceeds from issuance of common stock	2,848		2,155	
Repurchase of common stock	(11,436)	(819)

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Excess tax benefit from share-based payment arrangements	360	89	
Dividends paid	(5,006) (2,607)
Increase in restricted cash	(3,300) -	
Net cash provided by financing activities	67,688	35,010	
Increase in cash and cash equivalents	6,630	2,525	
Cash and cash equivalents at beginning of period	9,306	12,776	
Cash and cash equivalents at end of period	\$15,936	\$15,301	
Supplemental disclosure of cash flow information:			
Cash paid during the period for interest	\$18,485	\$19,008	
Cash paid during the period for income taxes, net	20,210	3,215	

See accoumpanying condensed notes to consolidated financial statements.

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LITHIA MOTORS, INC. AND SUBSIDIARIES CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Note 1. Interim Financial Statements

Basis of Presentation

These condensed consolidated financial statements contain unaudited information as of September 30, 2011 and for the three- and nine-month periods ended September 30, 2011 and 2010. The unaudited interim financial statements have been prepared pursuant to the rules and regulations for reporting on Form 10-Q. Accordingly, certain disclosures required by accounting principles generally accepted in the United States of America for annual financial statements are not included herein. In management's opinion, these unaudited financial statements reflect all adjustments (which include only normal recurring adjustments) necessary for a fair presentation of the information when read in conjunction with our 2010 audited consolidated financial statements and the related notes thereto. The financial information as of December 31, 2010 is derived from our 2010 Annual Report on Form 10-K. The interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and the notes thereto included in our 2010 Annual Report on Form 10-K. The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for the full year.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying consolidated financial statements to maintain consistency and comparability between periods presented.

Revenues and cost of sales associated with used vehicles, previously disclosed on a combined basis, have been reclassified and are disclosed separately as used vehicle retail and used vehicle wholesale in the accompanying consolidated statements of operations for all periods presented.

The results of operations of stores classified as discontinued operations have been presented on a comparable basis for all periods presented in the accompanying consolidated statements of operations. See also Note 16.

These reclassifications had no impact on previously reported net income.

Note 2. Concentrations of Risk and Uncertainties Regarding Manufacturers

We purchase substantially all of our new vehicles and parts inventory from various manufacturers at the prevailing prices charged by automotive manufacturers to all franchised dealers. Our overall sales could be impacted by the automotive manufacturers' inability or unwillingness to supply our dealerships with an adequate supply of popular models.

In March 2011, an earthquake, tsunami and subsequent nuclear crisis in Japan impacted automotive manufacturers and automotive suppliers. These events damaged facilities, reduced production of vehicles and parts and destroyed inventory in Japan. Many Japanese manufacturers and suppliers were forced to halt production as they reconfigured production logistics. Many plants in Japan were inoperable or ran at limited capacity for a period of time. These events caused a global disruption to the supply of vehicles and automotive parts. As a result, new vehicle sales volumes for these manufacturers were negatively impacted in the second and third quarters of 2011. Vehicle production levels for these automotive manufacturers began improving during the third quarter of 2011. Despite this improvement, inventory levels may not return to normal until early 2012. We depend on our manufacturers to provide a supply of vehicles which supports expected sales levels. In the event that manufacturers are unable to supply the needed level of vehicles, our financial performance may be adversely impacted. As of September 30, 2011 and December 31, 2010, we had \$347.6 million and \$305.7 million, respectively, in new vehicle inventory. We had \$25.5 million and \$22.2 million in parts and accessories inventory as of September 30, 2011 and December 31, 2010,

respectively.

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A lack of new vehicle supply may increase demand for late-model used vehicles. In 2009 and 2010, vehicle production and sales in North America were reduced by the recessionary environment. As a result, used vehicle supply, especially late-model vehicles, may be constrained, resulting in increased supply pressures and limited availability. Our used vehicle sales volume could be adversely impacted if we are unable to maintain an adequate supply of vehicles or if we are unable to obtain the makes and models desired by our customers. As of September 30, 2011, and December 31, 2010, we had \$116.1 million and \$87.3 million, respectively, in used and program vehicle inventory.

In 2010, Toyota announced vehicle recalls for possible accelerator pedal sticking issues and also halted the sale of eight models of vehicles until potentially defective parts were replaced, both of which reduced sales at our Toyota stores and adversely affected the manufacturer's reputation for quality. We depend on our manufacturers to deliver high-quality, defect-free vehicles. In the event that manufacturers, including Toyota, experience future quality issues, our financial performance may be adversely impacted.

We are subject to a concentration of risk in the event of financial distress, including potential reorganization or bankruptcy, of a major vehicle manufacturer. We purchase substantially all of our new vehicles from various manufacturers or distributors at the prevailing prices available to all franchised dealers. Our sales volume could be materially impacted by the manufacturers' or distributors' inability to supply the stores with an adequate supply of vehicles. Our Chrysler, General Motors ("GM") and Ford (collectively, the "Domestic Manufacturers") stores represented approximately 32%, 18% and 6% of our new vehicle sales for the nine months ended September 30, 2011, respectively, and approximately 30%, 17% and 6% for all of 2010, respectively.

We receive incentives and rebates from our manufacturers, including cash allowances, financing programs, discounts, holdbacks and other incentives. These incentives are recorded as a component of accounts receivable on our Consolidated Balance Sheets until payment is received. Our financial condition could be materially impacted by the manufacturers' or distributors' inability to continue to offer these incentives and rebates at substantially similar terms, or to pay our outstanding receivables. Total accounts receivable from Domestic Manufacturers were \$13.2 million and \$8.4 million as of September 30, 2011 and December 31, 2010, respectively.

We obtain new vehicle floor plan financing from a number of manufacturers or their affiliated finance companies. Amounts financed by lenders directly associated with the vehicle manufacturer or their affiliated finance company are classified as floor plan notes payable. These lenders include Mercedes-Benz Financial Services USA, LLC, Toyota Financial Services, Ford Motor Credit Company, VW Credit, Inc., American Honda Finance Corporation, Nissan Motor Acceptance Corporation and BMW Financial Services NA, LLC. Several of these companies also provide mortgage financing.

We also obtain mortgage and new vehicle floor plan financing from certain lenders not directly affiliated with new vehicle manufacturers. Amounts financed for vehicles by these lenders are classified as floor plan notes payable: non-trade. As of September 30, 2011, Ally Bank was the primary provider for our General Motors, Chrysler, Subaru and Hyundai brands. On September 30, 2011, we executed a new \$200 million credit facility with U.S. Bank National Association and JPMorgan Chase Bank, N.A. The facility provides for \$100 million in floor plan financing that will reduce outstanding balances with certain affiliated finance companies and Ally Bank.

At September 30, 2011, Ally Bank was the floor plan provider on approximately 70% of our total floor plan amount outstanding and the provider of approximately 29% of our outstanding mortgage financing. After the implementation of the new \$100 million floor plan facility, Ally Bank will provide approximately 53% of our total floor plan amount outstanding.

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Certain floor plan and mortgage financing providers have incurred significant losses and are operating under financial constraints. Other providers may incur losses in the future or undergo funding limitations. As a result, credit that has typically been extended to us by these companies may be modified with terms unacceptable to us or revoked entirely. If these events were to occur, we may not be able to pay our debts or borrow sufficient funds to refinance the vehicles or real estate. Even if new financing were available, it may not be on terms acceptable to us.

The European Union is currently responding to a sovereign debt crisis involving Portugal, Ireland, Italy, Spain and Greece. The resolution of this crisis remains uncertain at this time. Many European and other banks have significant exposure to this sovereign debt and may be negatively affected in the event of restructuring or default. In 2008, with the significant disruption to financial markets, automotive sales were severely impacted due to the lack of available commercial and consumer credit. There can be no assurance that events in Europe will not cause a similar reduction in the availability of credit and impact to new vehicle sales as experienced in 2008.

We enter into Franchise Agreements with manufacturers. The Franchise Agreements generally limit the location of the dealership and provide the automotive manufacturer approval rights over changes in dealership management and ownership. The automotive manufacturers are also entitled to terminate the Franchise Agreements if the dealership is in material breach of the terms. Our ability to expand operations depends, in part, on obtaining consents of the manufacturers for the acquisition of additional dealerships.

Note 3. Inventories

Inventories are valued at the lower of market value or cost, using a pooled approach for vehicles and the specific identification method for parts. The cost of new and used vehicle inventories includes the cost of dealer installed accessories, reconditioning and transportation. Inventories consisted of the following (in thousands):

	September 30,		December 31,		
		2011		2010	
New vehicles	\$	347,602	\$	305,721	
Used and program					
vehicles		116,065		87,349	
Parts and accessories		25,550		22,158	
	\$	489,217	\$	415.228	

Note 4. Goodwill

The changes in the carrying amounts of goodwill are as follows (in thousands):

	Goodwill	
Balance as of December, 31, 2010, gross	\$ 305,452	
Accumulated impairment loss	(299,266)
Balance as of December 31, 2010, net	6,186	
Increase in goodwill related to acquisitions	12,102	
Transfer of goodwill related to dispositions	(97)
Balance as of September 30, 2011, net	\$ 18,191	

Note 5. Credit Facility

On September 30, 2011, we entered into a new three-year \$200 million credit facility with U.S. Bank National Association and JPMorgan Chase, N.A. This credit facility provides us with a \$100 million floor plan commitment and up to a \$100 million revolving line of credit. All conditions precedent to fund under the new facility were met on October 7, 2011. The interest rate on the revolving line of credit is the 1-month LIBOR plus 2.25%. Our financial covenants related to this loan agreement include maintaining a current ratio not less than 1.20:1.0, a fixed charge coverage ratio not less than 1.20:1.0 and a liabilities to tangible net worth ratio not more than 4.0:1.0. We are also

limited in the amount of total funded debt we may carry to \$310 million, excluding subordinated debt. No amounts were outstanding under this line of credit on September 30, 2011.

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Note 6. Comprehensive Income

Comprehensive income for the three- and nine-month periods ended September 30, 2011 and 2010 was as follows (in thousands):

		Three Months Ended September 30,		Months Ended otember 30,	
	2011	2010	2011	2010	
Net income	\$16,563	\$9,792	\$40,094	\$9,340	
Cash flow hedges:					
Derivative loss, net of tax effect of \$3	386,				
\$168, \$101 and \$1,122, respectively	(623) (272) (117) (1,826)
Total comprehensive income	\$15,940	\$9,520	\$39,977	\$7,514	

Note 7. Commitments and Contingencies

Litigation

We are party to numerous legal proceedings arising in the normal course of our business. While we cannot predict with certainty the outcomes of these matters, we do not anticipate that the resolution of legal proceedings arising in the normal course of business or the proceedings described below will have a material adverse effect on our business, results of operations, financial condition, or cash flows.

Text Messaging Claims

In April 2011, a third party vendor assisted us in promoting a targeted "0% financing on used vehicles" advertising campaign during a limited sale period. The marketing included sending a "Short Message Service" communication to cell phones (a "text message") of our previous customers. The message was sent to over 50,000 cell phones in 14 states. The message indicated that the recipients could "Opt-Out" of receiving any further messages by replying "STOP," but, due to a technical error, some recipients who responded requesting to be unsubscribed nonetheless may have received a follow-on message.

On or about April 21, 2011, a Complaint for Damages, Injunctive and Declaratory Relief was filed against us (Kevin McClintic vs. Lithia Motors, 11-2-14632-4 SEA, Superior Court of the State of Washington for King County) alleging the text messaging activity violated State of Washington anti-texting and consumer protection laws and the federal Telephone Consumer Protection Act, and seeking statutory damages of \$500 for each violation, trebled, plus injunctive relief and attorney fees. The suit seeks class action designation for all similarly situated entities and individuals. The suit has been removed to the United States District Court for the Western District of Washington at Seattle.

On or about July 5, 2011, a complaint was filed alleging nearly identical claims, also seeking class action designation (Dan McLaren vs. Lithia Motors, Civil # 11-810, United States District Court of Oregon, Portland Division). This case was stayed pending the outcome of the McClintic matter by order of the court on or about October 11, 2011. The class representative in the McLaren case also attempted to intervene in the McClintic case. This intervention motion was denied on October 19, 2011.

We participated in a mediation of the McClintic case and have entered into a settlement agreement with the plaintiffs, which is subject to court approval. Under this settlement agreement, we agreed to pay a total of \$2.5 million, all of which such amounts will be reimbursed by the vendor pursuant to contractual indemnification. No assurances can be given that the court will approve the settlement.

Alaska Consumer Protection Act Claims

In December 2006, a suit was filed against us (Jackie Neese, et al vs. Lithia Chrysler Jeep of Anchorage, Inc, et al, Case No. 3AN-06-13341 CI, and in April, 2007, a second case (Jackie Neese, et al vs. Lithia Chrysler Jeep of Anchorage, Inc, et al, Case No. 3AN-06-4815 CI) (now consolidated)), in the Superior Court for the State of Alaska, Third Judicial District at Anchorage. In the suits, plaintiffs alleged that we, through our Alaska dealerships, engaged in three practices that purportedly violate Alaska consumer protection laws: (i) charging customers dealer fees and costs (including document preparation fees) not disclosed in the advertised price, (ii) failing to disclose the acquisition, mechanical and accident history of used vehicles or whether the vehicles were originally manufactured for sale in a foreign country, and (iii) engaging in deception, misrepresentation and fraud by providing to customers financing from third parties without disclosing that we receive a fee or discount for placing that loan (a "dealer reserve"). The suit seeks statutory damages of \$500 for each violation (or three times plaintiff's actual damages, whichever is greater), and attorney fees and costs and the plaintiffs sought class action certification. Before and during the pendency of these suits, we engaged in settlement discussions with the State of Alaska through its Office of Attorney General with respect to the first two practices enumerated above. As a result of those discussions, we entered into a Consent Judgment subject to court approval and permitted potential class members to "opt-out" of the proposed settlement. Counsel for the plaintiffs attempted to intervene and, after various motions, hearings and an appeal to the state Court of Appeals, the Consent Judgment became final.

Plaintiffs then filed a motion in November 2010 seeking certification of a class for (i) the 339 customers who "opted-out" of the state settlement, (ii) for those customers who did not qualify for recovery under the Consent Judgment but were allegedly eligible for recovery under the Plaintiffs' broader interpretation of the applicable statutes and (iii) arguing that since the State's suit against our dealerships did not address the loan fee/discount (dealer reserve) claim, for those customers who arranged their vehicle financing through us. On June 14, 2011, the District Court granted Plaintiffs' motion to certify a class without addressing either the merits of the claims or the size of the class or classes. We intend to defend the claims vigorously and do not believe the novel "dealer reserve" claim has merit.

The ultimate resolution of these matters cannot be predicted with certainty, and an unfavorable resolution of any of the matters could have a material adverse effect on our results of operations, financial condition or cash flows.

Note 8. Asset Impairment Charges

Long-lived assets classified as held and used and definite-lived intangible assets are reviewed for impairment whenever events or circumstances indicate that the carrying amount of such assets may not be recoverable. An estimate of future undiscounted net cash flows associated with the long-lived assets is used to determine if the carrying value of the assets is recoverable. An impairment charge is recorded if the asset is determined to not be recoverable and the carrying value of the asset exceeds its fair value.

2011 Asset Impairments

In 2011, a triggering event was determined to have occurred associated with two properties due to changes in expected future use and additional market data. We evaluated the future undiscounted net cash flows for both properties and determined the carrying values were not recoverable. As a result, we recorded asset impairment charges of \$0.9 million in the nine-month period ended September 30, 2011 on our Consolidated Statements of Operations. No asset impairment charges were recorded for the three-month period ended September 30, 2011.

2010 Asset Impairments

In the second quarter of 2010, we changed our strategy regarding our real estate held for development. Previously, we had contemplated disposition in the normal course of business under a highest and best use scenario allowing for a "market reasonable" marketing period. At that time, we adopted a strategy focused on a more immediate disposition to potential buyers meeting broader needs and characteristics. This strategy included engaging buyers with a different commercial retail use and allowed us to redeploy the invested capital to higher-growth potential opportunities within our business.

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We experienced an increase in sales interest by prospective buyers; although offers were made at prices significantly lower than we anticipated. In certain cases, these offers were made at amounts that we considered to be significantly lower than the value of these properties from a long-term income approach at their highest and best use. Also, in some cases, the offers represented amounts less than current replacement cost. However, given the prospect of accepting these offers and effecting a quick sale, or alternatively continuing the capital investment in these non-operational properties for a longer period until we, or other market participants, could find a suitable operational use for these properties, we decided to accept certain offers and redeploy the capital elsewhere.

As a result of the above factors, we believe events and circumstances indicated the carrying amount of our non-operational assets were no longer recoverable at that time, triggering an interim impairment test on the totality of our portfolio of such assets. We continued to evaluate specific properties as facts and circumstances changed for potential impairment. In connection with the impairment tests performed, we recorded asset impairment charges of \$14.8 million in the nine-month period ended September 30, 2010 as a component of asset impairment charges on our Consolidated Statements of Operations. We recorded no impairment charges for the three-month period ended September 30, 2010. See also Note 11.

Note 9. Stock-Based Compensation

Total stock-based compensation cost was \$0.7 million and \$0.5 million for the three months ended September 30, 2011 and 2010, respectively, and \$1.7 million and \$1.5 million for the nine months ended September 30, 2011 and 2010, respectively.

In the first quarter of 2011, we issued restricted stock units ("RSUs") covering 181,000 shares of our Class A common stock to certain employees. The RSUs are not participating securities and fully vest on the fourth anniversary of the grant date. We estimated compensation expense, based on a fair value methodology, of \$2.0 million related to the RSUs, which will be recognized over the vesting period. Of this amount, approximately \$0.4 million will be recognized in 2011.

In the second quarter of 2011, we issued RSUs covering 10,325 shares of our Class A common stock to members of our Board of Directors. All of these awards vest in approximately one year, on the date of the next annual shareholders' meeting. We estimated compensation expense, based on a fair value methodology, of \$170,000, which will be recognized over the vesting period. Of this amount, approximately \$115,000 will be recognized in 2011.

Note 10. Deferred Compensation and Long-term Incentive Plan

Beginning in March 2011, we offered a deferred compensation and long-term incentive plan (the "Plan") to provide certain employees the ability to accumulate assets for retirement on a tax deferred basis. Participants are allowed to defer a portion of their compensation and are 100% vested in their respective deferrals and earnings. We may also make discretionary contributions to the Plan. The vesting terms of the discretionary contribution are determined at the time of contribution. Participants receive a guaranteed return on vested deferrals and earnings. We retain discretion to set the guaranteed rate each year. We also have existing deferred compensation plans for our Board of Directors and selected executives.

In March 2011, we made a discretionary contribution of \$1.3 million to the Plan. The vesting terms range between one and seven years, based on the employee's position. Participants will receive a guaranteed return of 6% in 2011. As of September 30, 2011, the balance due to participants was \$1.1 million and was included as a component of other long-term liabilities in the Consolidated Balance Sheets.

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Note 11. Fair Value Measurements

Factors used in determining the fair value of our financial assets and liabilities are summarized into three broad categories:

- Level 1 quoted prices in active markets for identical securities;
- •Level 2 other significant observable inputs, including quoted prices for similar securities, interest rates, prepayment spreads, credit risk and
 - Level 3 significant unobservable inputs, including our own assumptions in determining fair value.

The inputs or methodology used for valuing financial assets and liabilities are not necessarily an indication of the risk associated with investing in them.

We use the income approach to determine the fair value of our interest rate swaps using observable Level 2 market expectations at each measurement date and an income approach to convert estimated future cash flows to a single present value amount (discounted) assuming that participants are motivated, but not compelled, to transact. Level 2 inputs for the swap valuations are limited to quoted prices for similar assets or liabilities in active markets (specifically futures contracts on LIBOR for the first two years) and inputs other than quoted prices that are observable for the asset or liability (specifically LIBOR cash and swap rates and credit risk at commonly quoted intervals). Mid-market pricing is used as a practical expedient for fair value measurements. Key inputs, including the cash rates for very short term, futures rates for up to two years and LIBOR swap rates beyond the derivative maturity are used to predict future reset rates to discount those future cash flows to present value at the measurement date.

Inputs are collected from Bloomberg on the last market day of the period. The same methodology is used to determine the rate used to discount the future cash flows. The valuation of the interest rate swaps also takes into consideration our own, as well as the counterparty's, risk of non-performance under the contract.

We estimate the fair value of our assets held for sale and liabilities related to assets held for sale based on a "market" valuation approach, which uses prices and other relevant information generated primarily by recent market transactions involving similar or comparable assets or liabilities, as well as our historical experience in divestitures, acquisitions and real estate transactions. When available, we use inputs from independent valuation experts, such as brokers and real estate appraisers, to corroborate our internal estimates. As these valuations contain unobservable inputs, we classified the assets held for sale and liabilities related to assets held for sale as Level 3.

We estimate the value of long-lived assets that are recorded at fair value based on a market valuation approach. We use prices and other relevant information generated primarily by recent market transactions involving similar or comparable assets, as well as our historical experience in divestitures, acquisitions and real estate transactions. Additionally, we may use a cost valuation approach to value long-lived assets when a market valuation approach is unavailable. Under this approach, we determine the cost to replace the service capacity of an asset, adjusted for physical and economic obsolescence. When available, we use valuation inputs from independent valuation experts, such as real estate appraisers and brokers, to corroborate our estimates of fair value. Real estate appraisers' and brokers' valuations are typically developed using one or more valuation techniques including market, income and replacement cost approaches. As these valuations contain unobservable inputs, we classified the measurement of fair value of long-lived assets as Level 3.

There were no changes to our valuation techniques during the nine-month period ended September 30, 2011.

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Assets and Liabilities Measured at Fair Value

Following are the disclosures related to our assets and (liabilities) that are measured at fair value (in thousands):

Measured on a recurring basis: Derivative contracts, net \$- \$(8,292)) \$- Assets held for sale \$- \$- \$4,912 Liabilities related to assets held for sale \$- \$- \$(866)) Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$1,500 Certain parcels of land - - 3,000 Total \$- \$- \$4,500 Fair Value at December 31, 2010 Level 1 Level 2 Level 3 Measured on a recurring basis: Derivative contracts, net \$- \$(8,692) \$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400 Certain parcels of land - - 13,511	Fair Value at September 30, 2011	Level 1	Level 2	Level 3
Assets held for sale \$-\$\$-\$\$-\$\$(866) Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$-\$\$-\$\$-\$\$1,500 Certain parcels of land \$-\$\$-\$\$-\$\$-\$\$4,500 Fair Value at December 31, 2010 Level 1 Level 2 Level 3 Measured on a recurring basis: Derivative contracts, net \$-\$\$(8,692)\$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$-\$\$\$-\$\$23,400	Measured on a recurring basis:			
Liabilities related to assets held for sale Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements S-	Derivative contracts, net	\$-	\$(8,292	\$-
Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements Certain parcels of land Total Fair Value at December 31, 2010 Measured on a recurring basis: Derivative contracts, net Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$-\$\$\$ \$-\$	Assets held for sale	\$-	\$-	\$4,912
Long-lived assets held and used: Certain buildings and improvements Certain parcels of land Certain parcels of land Total Fair Value at December 31, 2010 Measured on a recurring basis: Derivative contracts, net Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Liabilities related to assets held for sale	\$-	\$-	\$(866)
Long-lived assets held and used: Certain buildings and improvements Certain parcels of land Certain parcels of land Total Fair Value at December 31, 2010 Measured on a recurring basis: Derivative contracts, net Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Massyred on a non-recogning basis.			
Certain buildings and improvements Certain parcels of land 3,000 Total Fair Value at December 31, 2010 Measured on a recurring basis: Derivative contracts, net Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$-\$\$\$ \$-\$				
Certain parcels of land Total - 3,000 S- \$- \$4,500 Fair Value at December 31, 2010 Measured on a recurring basis: Derivative contracts, net Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements - 3,000 Level 1 Level 2 Level 3 ** ** ** ** ** ** ** ** **	- C	ф	Φ.	φ. 4. 7 00
Total \$- \$- \$4,500 Fair Value at December 31, 2010 Level 1 Level 2 Level 3 Measured on a recurring basis: Derivative contracts, net \$- \$(8,692) \$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400	* *	\$-	\$-	·
Fair Value at December 31, 2010 Measured on a recurring basis: Derivative contracts, net S- \$(8,692) \$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400	Certain parcels of land	-	-	3,000
Measured on a recurring basis: Derivative contracts, net \$- \$(8,692) \$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400	Total	\$-	\$-	\$4,500
Measured on a recurring basis: Derivative contracts, net \$- \$(8,692) \$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400				
Measured on a recurring basis: Derivative contracts, net \$- \$(8,692) \$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400	Fair Value at December 31, 2010	Laval 1	Level 2	Laval 3
Derivative contracts, net \$- \$(8,692) \$- Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400	· · · · · · · · · · · · · · · · · · ·	LCVCI I	LCVCI Z	LCVCI 3
Measured on a non-recurring basis: Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400	The state of the s	Ф	¢(0, C02	ν Φ
Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400	Derivative contracts, net	\$-	\$(8,692) \$-
Long-lived assets held and used: Certain buildings and improvements \$- \$- \$23,400				
Certain buildings and improvements \$- \$- \$23,400	Measured on a non-recurring basis:			
Ç 1	Long-lived assets held and used:			
Certain parcels of land - 13,511	Certain buildings and improvements	\$-	\$-	\$23,400
· - /-	Certain parcels of land	-	-	13,511
Total \$- \$- \$36,911		¢	¢	

See Note 12 for more details regarding our derivative contracts.

Financial Assets and Liabilities Not Recorded at Fair Value

We had \$93.0 million and \$118.5 million of fixed interest rate debt outstanding as of September 30, 2011 and December 31, 2010, respectively. As of September 30, 2011, this debt had maturity dates between November 2011 and May 2031. We calculate the estimated fair value of our fixed rate debt using a discounted cash flow methodology. Using estimated current interest rates based on a similar risk profile and duration, the fixed cash flows are discounted and summed to compute the fair value of the debt. Based on this analysis, we have determined that the fair value of this long-term fixed interest rate debt was approximately \$105.4 million and \$127.4 million at September 30, 2011 and December 31, 2010, respectively.

We believe the carrying value of our variable rate debt approximates fair value.

Note 12. Derivative Instruments

We enter into interest rate swaps to manage the variability of our interest rate exposure, thus fixing a portion of our interest expense in a rising or falling rate environment. We do not enter into derivative instruments for any purpose other than to manage interest rate exposure of the one-month LIBOR benchmark. That is, we do not engage in interest rate speculation using derivative instruments.

Typically, we designate all interest rate swaps as cash flow hedges and, accordingly, we record the change in fair value of these interest rate swaps in other comprehensive income rather than net income until the underlying hedged transaction affects net income. If a swap is no longer accounted for as a cash flow hedge and the forecasted transaction remains probable or reasonably possible of occurring, the gain or loss recorded in accumulated other comprehensive loss is recognized in income as the forecasted transaction occurs. If the forecasted transaction is probable of not

occurring, the gain or loss recorded in accumulated other comprehensive loss is recognized in income immediately.

At September 30, 2011 and December 31, 2010, the net fair value of all of our agreements totaled a loss of \$8.3 million and \$8.7 million, respectively, which was recorded on our Consolidated Balance Sheets as a component of accrued liabilities and other long-term liabilities. The estimated amount expected to be reclassified into earnings within the next twelve months was \$3.9 million at September 30, 2011.

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As of September 30, 2011, we had outstanding the following interest rate swaps with U.S. Bank Dealer Commercial Services:

- •effective September 16, 2006 a ten year, \$25 million interest rate swap at a fixed rate of 5.587% per annum, variable rate adjusted on the 1st and 16th of each month;
- effective January 26, 2008 a five year, \$25 million interest rate swap at a fixed rate of 4.495% per annum, variable rate adjusted on the 26th of each month;
- effective May 1, 2008 a five year, \$25 million interest rate swap at a fixed rate of 3.495% per annum, variable rate adjusted on the 1st and 16th of each month; and
 - effective May 1, 2008 a five year, \$25 million interest rate swap at a fixed rate of 3.495% per annum, variable rate adjusted on the 1st and 16th of each month.

We receive interest on all of the interest rate swaps at the one-month LIBOR rate. The one-month LIBOR rate at September 30, 2011 was 0.24% per annum, as reported in the Wall Street Journal.

The fair value of our derivative instruments was included in our Consolidated Balance Sheets as follows:

Balance Sheet Information (in thousands) Derivatives Designated as Hedging Instruments	Fair Value of Asset Location in Balance Sheet	Derivative Septemb 201	er 30, Loc	uir Value of Liabilit cation in nce Sheet	•	ivatives tember 30, 2011
Interest Rate Swap Contracts	Prepaid expenses and other Other non-current assets	\$ -	Other	ed liabilities long-term	\$	3,565 4,727
		\$ -			\$	8,292
Balance Sheet Information (in thousands) Derivatives Designated as Hedging Instruments	Fair Value of Asset Location in Balance Sheet	Derivative December 2010	er 31, Loc	iir Value of Liabilit cation in nce Sheet	•	eivatives eember 31, 2010
Interest Rate Swap Contracts	Prepaid expenses and other	\$ -	Aggrug	ed liabilities	\$	2,862
Contracts	Other non-current assets	- \$	Other	· long-term abilities	\$	5,830 8,692

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The effect of derivative instruments on our Consolidated Statements of Operations for the three- and nine-month periods ended September 30, 2011 and 2010 was as follows (in thousands):

Derivatives in Cash Flow Hedging Relationships Three Months Ended	Amount of Loss Recognized in Accumulated OCI (Effective Portion)	Location of Loss Reclassified from Accumulated OCI into Income (Effective Portion)	Amount of Loss Reclassified from Accumulated OCI into Income (Effective Portion)	Location of Gain (Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Gain (Loss) Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)
September 30, 2011		Floor plan		Floor plan	
Interest Rate Swap Contracts	\$ (1,544)	Interest expense	\$ (535) Interest expense	\$ 271
Three Months Ended September 30, 2010		Floor plan		Floor plan	
Interest Rate Swap Contracts	\$ (1,132)	Interest expense	\$ (692) Interest expense	\$ (903)
Derivatives in Cash Flow Hedging Relationships	Loss	Location of Loss Reclassified from Accumulated OCI into Income (Effective Portion)	Amount of Loss Reclassified from Accumulated OCI into Income (Effective Portion)	Location of Loss Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)	Amount of Loss Recognized in Income on Derivative (Ineffective Portion and Amount Excluded from Effectiveness Testing)
Nine Months Ended September 30, 2011		Floor plan		Floor plan	
Interest Rate Swap Contracts	\$ (1,664)	Interest expense	\$ (1,446) Interest expense	\$ (1,002)
Nine Months Ended September 30, 2010		Floor plan		Floor plan	
Interest Rate Swap Contracts	\$ (5,164)	Interest expense	\$ (2,216) Interest expense	\$ (1,390)
See also Note 11.					

Note 13. Purchase Option

On December 31, 2009, we entered into an option agreement with our Vice Chairman, Dick Heimann, who is a related party. Under the terms of the option agreement, Mr. Heimann may purchase our Volkswagen and Nissan franchises in Medford, Oregon, and acquire their operations, including inventories and equipment, at valuations set forth in our standard form of agreement, which we believe will approximate fair value at the time of exercise. Any purchased real estate will be priced at the then fair market value. Existing leases, if any, will be assumed at the time of exercise of the option. The purchase price for the intangible assets (manufacturers' franchise rights) was set at \$10 in the agreement. The option may be exercised by Mr. Heimann at any time prior to December 31, 2012. No consideration was received in exchange for this option.

We estimate the fair value of the option at the end of each period using a discounted cash flow analysis, valuation inputs from independent third parties and the use of a Black-Scholes option valuation model. As of both September 30, 2011 and December 31, 2010, we had \$0.6 million recorded as a liability in other long-term liabilities in our Consolidated Balance Sheets associated with this option.

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Any changes in the fair value of the option are recorded each period as a component of selling, general and administrative expenses in our Consolidated Statements of Operations. No expense was recorded in the three- and nine-month periods ended September 30, 2011 or September 30, 2010 associated with this option.

Note 14. Share Repurchase Program

In June 2000, our Board of Directors authorized the repurchase of up to 1,000,000 shares of our Class A common stock. Through September 30, 2011, we have purchased all available shares under this program. In August 2011, our Board of Directors authorized the repurchase of up to 2,000,000 additional shares of our Class A common stock. This plan does not have an expiration date. As of September 30, 2011, 1,765,967 shares remained available for purchase pursuant to this program.

The following is a summary of our repurchases in the three- and nine-month periods ended September 30, 2011 and 2010:

		Three Months Ended September 30,		Nine Mon Septer			
		2011		2010		2011	2010
Shares repurchased		650,809		100,893		653,409	100,893
Total purchase price (in						
thousands)	\$	11,293	\$	795	\$	11,328	\$ 795
Average purchase price p	er						
share	\$	17.35	\$	7.88	\$	17.34	\$ 7.88

We may continue to purchase shares from time to time in the future as conditions warrant.

Note 15. Acquisitions

On April 18, 2011, we acquired the inventory, equipment, real estate and intangible assets of, and assumed certain liabilities related to, Mercedes-Benz of Portland, Oregon, Mercedes Benz of Wilsonville, Oregon and Rasmussen BMW/MINI in Portland, Oregon from the Don Rasmussen Group. This acquisition contributed revenues of \$35.6 million and \$71.9 million for the three- and nine-month periods ended September 30, 2011, respectively.

The following unaudited pro forma summary presents consolidated information as if the acquisition had occurred on January 1, 2010 (in thousands, except for per share amounts):

	Three Months Ended September 30,			Nine Months Ended September 30,				
		2011		2010		2011		2010
Revenue	\$	737,901	\$	616,530	\$	2,054,608	\$	1,668,550
Income from continuing operations, net of tax		16,339		9,965		40,693		10,393
Basic income per share from continuing operations, net of								
tax		0.62		0.38		1.55		0.40
Diluted income per share from continuing operations,								
net of tax		0.61		0.38		1.52		0.40

These amounts have been calculated by estimating and applying our accounting policies. The results of these stores have been adjusted to reflect depreciation on a straight-line basis over our expected lives for property, plant and equipment; accounting for inventory on a specific identification method and recognition of interest expense for real

estate financing related to stores where we purchased the facility.

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The following table summarizes the consideration paid for the acquisition of Mercedes-Benz of Portland, Oregon, Mercedes Benz of Wilsonville, Oregon and Rasmussen BMW/MINI in Portland, Oregon and the amount of identified assets acquired and liabilities assumed as of the acquisition date (in thousands):

	Co	onsideration
Cash paid	\$	53,302
Floor plan financing		
assumed		18,553
	\$	71,855
	Asset	s Acquired and
	Liabi	lities Assumed
Inventories	\$	28,033
Franchise value		13,822
Property, plant and		
equipment		17,217
Real estate lease		
reserves		325
Other assets		1,445
Reserves		(663)
Other liabilities		(426)
	\$	59,753
Goodwill	\$	12,102

We account for franchise value as an indefinite-lived intangible asset. We expect the full amount of the goodwill recognized to be deductible for tax purposes. We did not have any material acquisition related expenses in the three-or nine-month periods ended September 30, 2011.

We were awarded a Ford franchise in Klamath Falls, Oregon in the third quarter of 2011. Consideration of \$5.1 million was paid for the inventory, equipment and associated real estate.

In 2010, we completed two acquisitions. We acquired the inventory, equipment, intangible assets and certain reserves related to Honda of Bend and agreed to the transfer of Chevrolet and Cadillac brands from Bob Thomas Chevrolet Cadillac, both located in Bend, Oregon in July 2010. In August 2010, we acquired the inventory, equipment, real estate, intangible assets and certain reserves related to Toyota of Billings from Prestige Toyota, located in Billings, Montana. The results of operations of these two acquisitions are included in our consolidated financial statements from the date of acquisition and pro forma results of operations are not materially different from actual results of operations.

Note 16. Discontinued Operations

We classify a store as discontinued operations if the location has been sold, we have ceased operations at that location or if management has committed to a plan to dispose of the store. Additionally, the store must meet the criteria as required by U.S. generally accepted accounting standards:

- our management team, possessing the necessary authority, commits to a plan to sell the store;
 - the store is available for immediate sale in its present condition;
- an active program to locate buyers and other actions that are required to sell the store are initiated;
 - a market for the store exists and we believe its sale is likely within one year;

- active marketing of the store commences at a price that is reasonable in relation to the estimated fair market value; and
- our management team believes it is unlikely changes will be made to the plan or withdrawal of the plan to dispose of the store will occur.

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We reclassify the store's operations to discontinued operations in our Consolidated Statements of Operations, on a comparable basis for all periods presented, provided we do not expect to have any significant continuing involvement in the store's operations after its disposal.

In June 2011, we classified the operating results of a Chrysler Jeep Dodge store in Concord, California, which was sold, as discontinued operations. On October 19, 2011, we sold a Volkswagen store in Thornton, Colorado. We determined the criteria to classify the assets and related liabilities as held for sale had been met as of September 30, 2011, and the historical operating results for the store were classified as discontinued operations.

Interest expense is allocated to stores classified as discontinued operations for actual flooring interest expense directly related to the new vehicles in the store. Interest expense related to our working capital, acquisition and used vehicle credit facility is allocated based on the amount of assets pledged towards the total borrowing base.

Certain financial information related to discontinued operations was as follows (in thousands):

	Three Months Ended September 30,			Months Ended ptember 30,	
	2011	2010	2011	2010	
Revenue	\$6,114	\$9,690	\$26,157	\$31,277	
Pre-tax gain from discontinued operations	\$199	\$397	\$964	\$382	
Gain (loss) on disposal activities	169	-	116	(294)
	368	397	1,080	88	
Income tax expense	(144) (164) (418) (40)
Income from discontinued operations, net of					
income tax expense	\$224	\$233	\$662	\$48	
Cash generated from disposal activities	\$6,105	\$-	\$6,517	\$941	
Floor plan debt paid in connection with					
disposal activities	\$-	\$-	\$-	\$2,134	

The gain (loss) on disposal activities included the following (in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,		
	2011	2010	2011	2010)
Property, plant and equipment	\$-	\$-	\$-	\$(210)
Other	169	-	116	(84)
	\$169	\$-	\$116	\$(294)

As of September 30, 2011, we had one store classified as held for sale. There were no stores classified as held for sale as of December 31, 2010. Assets held for sale included the following (in thousands):

	Se	ptember 30,
		2011
Inventories	\$	2,528
Property, plant and		
equipment		1,673
Goodwill and other		
intangible assets		711
	\$	4,912

Liabilities related to assets held for sale included the following (in thousands):

		September 30, 2011
Floor plan	notes	
payable	\$	866
	\$	866

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Note 17. Dividends

During 2011, we paid dividends of \$0.05 per share on our Class A and Class B common stock, or a total of \$1.3 million, related to our fourth quarter 2010 financial results, dividends of \$0.07 per share, or a total of \$1.9 million, related to our first quarter 2011 financial results and dividends of \$0.07 per share or a total of \$1.8 million, related to our second quarter 2011 financial results. See Note 20 for a discussion of dividends declared related to our third quarter 2011 financial results.

Note 18. Earnings Per Share

We compute net income per share of Class A and Class B common stock using the two-class method. Under this method, basic net income per share is computed using the weighted average number of common shares outstanding during the period excluding unvested common shares subject to repurchase or cancellation. Diluted net income per share is computed using the weighted average number of common shares and, if dilutive, potential common shares outstanding during the period. Potential common shares consist of the incremental common shares issuable upon the exercise of stock options and unvested restricted shares subject to repurchase or cancellation. The dilutive effect of outstanding stock options and other grants is reflected in diluted earnings per share by application of the treasury stock method. The computation of the diluted net income per share of Class A common stock assumes the conversion of Class B common stock, while the diluted net income per share of Class B common stock does not assume the conversion of those shares.

Except with respect to voting rights, the rights of the holders of our Class A and Class B common stock are identical. Our Restated Articles of Incorporation require that the Class A and Class B common stock must share equally in any dividends, liquidation proceeds or other distribution with respect to our common stock and the Articles of Incorporation can only be amended by a vote of the shareholders. Additionally, Oregon law provides that amendments to our Articles of Incorporation, which would have the effect of adversely altering the rights, powers or preferences of a given class of stock, must be approved by the class of stock adversely affected by the proposed amendment. As a result, the undistributed earnings for each period are allocated based on the contractual participation rights of the Class A and Class B common shares as if the earnings for the period had been distributed. As the liquidation and dividend rights are identical, the undistributed earnings are allocated on a proportionate basis. Further, as we assume the conversion of Class B common stock in the computation of the diluted net income per share of Class A common stock, the distributed and undistributed earnings are equal to net income for that computation.

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Following is a reconciliation of the income from continuing operations and weighted average shares used for our basic earnings per share ("EPS") and diluted EPS from continuing operations for the three- and nine-month periods ended September 30, 2011 and 2010 (in thousands, except per share amounts):

Three Months Ended September 30,		2011		2010	
Basic EPS from Continuing Operations	Class A	Class B	Class A	Class B	
Numerator:					
Income from continuing operations applicable	#12.002	Φ2.247	φο 10 3	0.1.077	
to common stockholders	\$13,992	\$2,347	\$8,182	\$1,377	
Distributed income applicable to common					
stockholders	(1,574) (264) (1,119) (188)
Basic undistributed income from continuing					
operations applicable to common stockholders	\$12,418	\$2,083	\$7,063	\$1,189	
Denominator:					
Weighted average number of shares					
outstanding used to calculate basic income per					
share	22,427	3,762	22,358	3,762	
	,,	-,	,	-,,,,-	
Basic income per share from continuing					
operations applicable to common stockholders	\$0.62	\$0.62	\$0.37	\$0.37	
Basic distributed income per share from	ψ0.02	Ψ0.02	ψ0.57	Ψ0.57	
•					
continuing operations applicable to common	(0.07) (0.07	(0.05	(0.05	\
stockholders	(0.07)) (0.07) (0.05) (0.05)
Basic undistributed income per share from					
continuing operations applicable to common	* · · · ·	* 0 = =			
stockholders	\$0.55	\$0.55	\$0.32	\$0.32	
19					

Three Months Ended September 30, Diluted EPS from Continuing Operations Numerator:	Class A	2011 Class B	Class A	2010 Class B
Distributed income applicable to common stockholders	\$1,574	\$264	\$1,119	\$188
Reallocation of distributed income as a result of conversion of dilutive stock options	5	(5) -	-
Reallocation of distributed income due to conversion of Class B to Class A common shares outstanding	259	-	188	_
Diluted distributed income applicable to common stockholders	\$1,838	\$259	\$1,307	\$188
Undistributed income from continuing operations applicable to common stockholders Reallocation of undistributed income as a	\$12,418	\$2,083	\$7,063	\$1,189
result of conversion of dilutive stock options	36	(36) 10	(10)
Reallocation of undistributed income due to conversion of Class B to Class A	2,047	-	1,179	-
Diluted undistributed income from continuing operations applicable to common stockholders	\$14,501	\$2,047	\$8,252	\$1,179
Denominator: Weighted average number of shares				
outstanding used to calculate basic income per share from continuing operations	22,427	3,762	22,358	3,762
Weighted average number of shares from stock options	465	-	208	-
Conversion of Class B to Class A common shares outstanding	3,762	-	3,762	-
Weighted average number of shares outstanding used to calculate diluted income per share from continuing operations	26,654	3,762	26,328	3,762
Diluted income per share from continuing operations applicable to common stockholders Diluted distributed income per share from	\$0.61	\$0.61	\$0.36	\$0.36
continuing operations applicable to common stockholders	(0.07) (0.07) (0.05) (0.05)
Diluted undistributed income per share from continuing operations applicable to common stockholders	\$0.54	\$0.54	\$0.31	\$0.31
Three Months Ended September 30, Diluted EPS Antidilutive Securities	Class A	2011 Class B	Class A	2010 Class B
Shares issuable pursuant to stock options not included since they were antidilutive	275	-	708	-

Nine Months Ended September 30,		2011		2010	
Basic EPS from Continuing Operations	Class A	Class B	Class A	Class B	
Numerator:					
Income from continuing operations applicable					
to common stockholders	\$33,797	\$5,635	\$7,948	\$1,344	
Distributed income applicable to common					
stockholders	(4,291) (715) (2,230) (377)
Basic undistributed income from continuing					
operations applicable to common stockholders	\$29,506	\$4,920	\$5,718	\$967	
Denominator:					
Weighted average number of shares					
outstanding used to calculate basic income per					
share	22,562	3,762	22,249	3,762	
Basic income per share from continuing					
operations applicable to common stockholders	\$1.50	\$1.50	\$0.36	\$0.36	
Basic distributed income per share from					
continuing operations applicable to common					
stockholders	(0.19) (0.19) (0.10) (0.10)
Basic undistributed income per share from					
continuing operations applicable to common					
stockholders	\$1.31	\$1.31	\$0.26	\$0.26	
21					

Nine Months Ended September 30, Diluted EPS from Continuing Operations Numerator:	Class A	2011 Class B	Class A	2010 Class B	
Distributed income applicable to common stockholders	\$4,291	\$715	\$2,230	\$377	
Reallocation of distributed income as a result of conversion of dilutive stock options	11	(11) 3	(3)
Reallocation of distributed income due to conversion of Class B to Class A common shares outstanding	704	-	374	-	
Diluted distributed income applicable to common stockholders	\$5,006	\$704	\$2,607	\$374	
Undistributed income from continuing operations applicable to common stockholders	\$29,506	\$4,920	\$5,718	\$967	
Reallocation of undistributed earnings as a result of conversion of dilutive stock options	76	(76) 7	(7)
Reallocation of undistributed income due to conversion of Class B to Class A	4,844	-	960	-	
Diluted undistributed income from continuing operations applicable to common stockholders	\$34,426	\$4,844	\$6,685	\$960	
Denominator: Weighted average number of shares					
outstanding used to calculate basic income per share from continuing operations	22,562	3,762	22,249	3,762	
Weighted average number of shares from stock options	414	-	180	-	
Conversion of Class B to Class A common shares outstanding	3,762	-	3,762	-	
Weighted average number of shares outstanding used to calculate diluted income per share from continuing operations	26,738	3,762	26,191	3,762	
Diluted income per share from continuing operations applicable to common stockholders Diluted distributed income per share from	\$1.47	\$1.47	\$0.35	\$0.35	
continuing operations applicable to common stockholders	(0.19) (0.19) (0.10) (0.10)
Diluted undistributed income per share from continuing operations applicable to common stockholders	\$1.28	\$1.28	\$0.25	\$0.25	
Nine Months Ended September 30, Diluted EPS Antidilutive Securities	Class A	2011 Class B	Class A	2010 Class B	
Shares issuable pursuant to stock options not included since they were antidilutive	314	-	725	-	

Note 19. Recent Accounting Pronouncements

In June 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") 2011-05, "Presentation of Comprehensive Income," which eliminates the current option of reporting other comprehensive income and its components in the statement of changes in equity. While the new guidance changes the presentation of comprehensive income, there are no changes to the components that are recognized in net income or other comprehensive income under current accounting guidance. Upon adoption of ASU 2011-05, comprehensive income will either be reported in a single continuous financial statement or in two separate but consecutive financial statements. ASU 2011-05 is effective for fiscal years and interim periods beginning after December 15, 2011. Since ASU 2011-05 just relates to presentation of comprehensive income, we do not believe our adoption of ASU 2011-05 in the first quarter of 2012 will have any impact on our financial position, results of operations or cash flows.

In September 2011, the FASB issued ASU 2011-08, "Testing Goodwill for Impairment," which simplifies how the test for goodwill impairment is performed. A qualitative assessment may now be performed first to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If the qualitative analysis determines there is more than a 50% chance the fair value of the reporting unit is less than its carrying amount, performance of the two-step goodwill impairment test will be required. ASU 2011-08 is effective for fiscal years and interim periods beginning after December 15, 2011 and early adoption of the standard is permitted. We do not expect the adoption of ASU 2011-08 to have any impact on our financial position, results of operations or cash flows.

Note 20. Subsequent Events

Acquisition of Stores

On October 6, 2011 we acquired the inventory, equipment, intangible assets and certain reserves related to Subaru and Mitsubishi brands of Fresno, California from Herwaldt Automotive Group for a purchase price of \$2.9 million, of which \$2.1 million was paid in cash and \$0.8 million was financed through a floor plan credit facility. As of October 28, 2011, the initial accounting for determining the acquisition-date fair value for each major class of assets and liabilities acquired, including goodwill, was not yet complete.

Disposal of Real Estate

In October 2011, we disposed of real estate in Vacaville, California. The disposal generated net cash of approximately \$3.0 million, after the payoff of the outstanding mortgage of \$11.8 million, and resulted in a pre-tax gain of approximately \$6.3 million.

Disposal of Store

In October 2011, we disposed of the Lithia Volkswagen of Thornton store in Thornton, Colorado. The disposal generated cash of approximately \$4.8 million and resulted in a gain of \$0.9 million.

Common Stock Dividend

On October 26, 2011, we announced that our Board of Directors approved a dividend of \$0.07 per share on our Class A and Class B common stock related to our third quarter 2011 financial results. The dividend will total approximately \$1.8 million and will be paid on November 25, 2011 to shareholders of record on November 11, 2011.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements and Risk Factors

Certain statements under the sections entitled "Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Risk Factors" and elsewhere in this Form 10-Q constitute forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Generally, you can identify forward looking statements by terms such as "may," "will," "should," "expect," "plan," "intend," "forecast," "anticipate," "believe," "estin "potential," and "continue" or the negative of these terms or other comparable terminology. The forward looking statements contained in this Form 10-Q involve known and unknown risks, uncertainties and situations that may cause our actual results, level of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these statements. Some of the important factors that could cause actual results to differ from our expectations are discussed in Part II - Other Information, Item 1A. in this Form 10-Q and in the Risk Factors section of our Annual Report on Form 10-K, as supplemented and amended from time to time in Quarterly Reports on Form 10-Q and our other filings with the SEC.

While we believe that the expectations reflected in the forward looking statements are reasonable, we cannot guarantee future results, levels of activity, performance or achievements. You should not place undue reliance on these forward looking statements. Any forward looking statement speaks only as of the date on which it is made. We assume no obligation to update or revise any forward looking statements.

Overview

We are a leading operator of automotive franchises and a retailer of new and used vehicles and services. As of October 28, 2011, we offered 28 brands of new vehicles and all brands of used vehicles in 86 stores in the United States and online at Lithia.com. We sell new and used cars and light trucks and replacement parts; provide vehicle maintenance, warranty, paint and repair services and arrange related financing, service contracts, protection products and credit insurance.

We believe that the fragmented nature of the automotive dealership sector provides us with the opportunity to achieve growth through consolidation. We seek exclusive franchises for acquisition, where we are the only representative of the brand within a market. We have completed over 100 acquisitions since our initial public offering in 1996. Our acquisition strategy has been to acquire underperforming dealerships and, through the application of our centralized operating structure, leverage costs and improve store profitability. We believe the current economic environment provides us with attractive acquisition opportunities.

We also believe that we can continue to improve operations at our existing stores. By promoting entrepreneurial leadership in our general manager position, we anticipate continuing improvement in the percentage of new vehicle sales we capture in our local markets. While we retail approximately one used vehicle for every new vehicle sold, we believe we can make additional improvements in our used vehicle sales performance by offering lower-priced value vehicles and selling brands other than the new vehicle franchise at each location. Our service, body and parts operations provide important repeat business for our stores. We have increased our marketing efforts, lowered prices on routine maintenance items and focused on offering more commodity products to offset the impact of fewer units in operations. In 2011, we also focused on organic growth through improved operations.

We believe our cost structure is aligned with current industry sales levels. Through initiatives started in the second quarter of 2008, we have successfully established a cost structure which can be leveraged as vehicle sales levels improve. As we focus on maintaining discipline in controlling costs, we target retaining, on a pre-tax basis, 50% of each incremental gross profit dollar after deducting selling, general and administrative ("SG&A") expense.

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Results of Continuing Operations

For the three months ended September 30, 2011 and 2010, we reported income from continuing operations, net of tax, of \$16.3 million, or \$0.61 per diluted share, and \$9.6 million, or \$0.36 per diluted share, respectively.

For the nine months ended September 30, 2011 and 2010, we reported income from continuing operations, net of tax, of \$39.4 million, or \$1.47 per diluted share, and \$9.3 million, or \$0.35 per diluted share, respectively.

Discontinued Operations

Results for sold or closed stores qualifying for reclassification under the applicable accounting guidance are presented as discontinued operations in our Consolidated Statements of Operations. As a result, our results from continuing operations are presented on a comparable basis for all periods.

The income from discontinued operations for the three months ended September 30, 2011 and 2010 totaled \$224,000 and \$233,000, respectively, and for the nine months ended September 30, 2011 and 2010 totaled \$662,000 and \$48,000, respectively. See Note 16 of the Condensed Notes to Consolidated Financial Statements for additional information.

Key Performance Metrics

Certain key performance metrics for revenue and gross profit were as follows for the three and nine months ended September 30, 2011 and 2010 (dollars in thousands):

		Percent of							Percent of	
Three months ended		Total					Gross Profi	t	Total	
September 30, 2011	Revenues	Revenues		(Gross Profit		Margin		Gross Profit	t
New vehicle	\$ 391,120	53.0	9	6 \$	29,945		7.7	%	24.2	%
Used vehicle retail	189,338	25.7			27,457		14.5		22.2	
Used vehicle wholesale	36,612	4.9			(85)	(0.2)	(0.1)
Finance and insurance(1)	23,029	3.1			23,029		100.0		18.6	
Service, body and parts	87,669	11.9			42,635		48.6		34.5	
Fleet and other	10,133	1.4			690		6.8		0.6	
	\$ 737,901	100.0	9	6 \$	123,671		16.8	%	100.0	%

		Percent of						Percent of	
Three months ended		Total				Gross Profi	t	Total	
September 30, 2010	Revenues	Revenues		(Gross Profit	Margin		Gross Profit	t
New vehicle	\$ 288,125	50.3	9	% \$	23,839	8.3	%	23.1	%
Used vehicle retail	156,539	27.3			22,937	14.7		22.2	
Used vehicle wholesale	30,414	5.3			28	0.1		-	
Finance and insurance(1)	18,629	3.3			18,629	100.0		18.1	
Service, body and parts	76,169	13.3			37,319	49.0		36.2	
Fleet and other	3,121	0.5			437	14.0		0.4	
	\$ 572,997	100.0	9	6 \$	103,189	18.0	%	100.0	%

		Percent of						Percent of	f
Nine months ended		Total				Gross Profit	t	Total	
September 30, 2011	Revenues	Revenues		(Gross Profit	Margin		Gross Prof	ït
New vehicle	\$ 1,052,252	52.3	%	\$	81,006	7.7	%	23.4	%
Used vehicle retail	525,919	26.1			78,069	14.8		22.6	
Used vehicle wholesale	95,882	4.7			593	0.6		0.2	
Finance and insurance(1)	63,815	3.2			63,815	100.0		18.5	

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Service, body and parts	245,148	12.2			119,423	48.7		34.6	
Fleet and other	30,467	1.5			2,522	8.3		0.7	
	\$ 2,013,483	100.0	9	6\$	345,428	17.2	%	100.0	%

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Nine months ended		F	Percent of Total			Gross Profi	t	Percent of Total	•
September 30, 2010	Revenues	I	Revenues		Gross Profit	Margin		Gross Profi	it
New vehicle	\$ 765,009		49.3	%	\$ 63,711	8.3	%	22.6	%
Used vehicle retail	435,186		28.1		62,324	14.3		22.1	
Used vehicle wholesale	78,895		5.1		696	0.9		0.3	
Finance and insurance(1)	49,096		3.2		49,096	100.0		17.4	
Service, body and parts	213,926		13.8		104,813	49.0		37.2	
Fleet and other	8,620		0.5		1,228	14.2		0.4	
	\$ 1,550,732		100.0	%	\$ 281,868	18.2	%	100.0	%

(1) Commissions reported net of anticipated cancellations.

Same Store Operating Data

We believe that same store comparisons are a key indicator of our financial performance. Same store metrics demonstrate our ability to grow our revenue and profitability in our existing locations. As a result, same store comparisons have been integrated into the discussion below.

A same store basis represents stores that were operating during the three- and nine-month periods ended September 30, 2011, and only includes the months when operations occur in both comparable periods. For example, a store acquired in August 2010 would be included in same store operating data beginning in September 2011, after its first full complete comparable month of operation. Thus, operating results for same store comparisons would include only the period of September for both comparable periods.

		_
New	Vehicl	e Revenues

		Months Ended ember 30,		%	
(Dollars in thousands, except per unit		emoer 50,		70	
amounts)	2011	2010	Increase	Increase	
Reported					
Revenue	\$391,120	\$288,125	\$102,995	35.7	%
Retail units sold	11,729	9,045	2,684	29.7	
Average selling price per retail unit	\$33,346	\$31,855	\$1,491	4.7	
Same store					
Revenue	\$369,518	\$287,821	\$81,697	28.4	%
Retail units sold	11,213	9,030	2,183	24.2	
Average selling price per retail unit	\$32,954	\$31,874	\$1,080	3.4	
	Nina M	Ionths Ended			
				%	
(Dollars in thousands, avant per unit		ember 30,		%	
(Dollars in thousands, except per unit	2011	2010	Increase	Increase	
amounts) Reported	2011	2010	merease	Hicrease	
Revenue	\$1,052,252	\$765,009	\$287,243	37.5	%
Retail units sold	32,386	24,345	8,041	33.0	/0
Average selling price per retail unit	\$32,491	\$31,424	\$1,067	3.4	
Average seming price per retain unit	$\psi J \omega, \tau J I$	Ψ J 1, τ Δ τ	Ψ1,007	J. T	

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Same store					
Revenue	\$999,136	\$765,861	\$233,275	30.5	%
Retail units sold	31,011	24,364	6,647	27.3	
Average selling price per retail unit	\$32,219	\$31,434	\$785	2.5	

New vehicle sales in the third quarter of 2011 improved compared to the third quarter of 2010 as both volumes and average selling prices increased. We remain focused on increasing our share of overall new vehicle sales within our markets, and have targeted increased market share as an operational objective in 2011. As a result of this initiative, as well as improved consumer demand, domestic brand new vehicle same store sales increased 47% and 44%, respectively, in the three- and nine-month periods ended September 30, 2011 compared to the same periods in 2010.

Import and luxury brands had a same store sales improvement of 7% and 15%, respectively, for the three- and nine-month periods ended September 30, 2011 compared to the same periods of 2010. The sales growth for these brands was not as robust as domestic brands as inventory constraints resulting from the events in Japan and the subsequent disruption to new vehicle supply affected sales.

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Used Vehicle Retail Revenues

		Nonths Ended ember 30,		%	
(Dollars in thousands, except per unit					
amounts)	2011	2010	Increase	Increase	
Reported					
Retail revenue	\$189,338	\$156,539	\$32,799	21.0	%
Retail units sold	10,912	9,547	1,365	14.3	
Average selling price per retail unit	\$17,351	\$16,397	\$954	5.8	
Same store					
Retail revenue	\$177,737	\$155,620	\$22,117	14.2	%
Retail units sold	10,395	9,480	915	9.7	
Average selling price per retail unit	\$17,098	\$16,416	\$682	4.2	
	Nine M	Ionths Ended			
		Ionths Ended ember 30,		%	
(Dollars in thousands, except per unit	Sept			%	
(Dollars in thousands, except per unit amounts)	Sept		Increase	% Increase	
amounts)	Sept	ember 30,	Increase		
	Sept	ember 30,	Increase \$90,733		%
amounts) Reported	Sept t 2011	2010		Increase	%
amounts) Reported Retail revenue Retail units sold	Sept t 2011 \$525,919 30,758	2010 \$435,186 26,133	\$90,733	Increase 20.8	%
amounts) Reported Retail revenue	Sept t 2011 \$525,919	2010 \$435,186	\$90,733 4,625	Increase 20.8 17.7	%
amounts) Reported Retail revenue Retail units sold	Sept t 2011 \$525,919 30,758	2010 \$435,186 26,133	\$90,733 4,625	Increase 20.8 17.7	%
amounts) Reported Retail revenue Retail units sold Average selling price per retail unit	Sept t 2011 \$525,919 30,758	2010 \$435,186 26,133	\$90,733 4,625	Increase 20.8 17.7	%
amounts) Reported Retail revenue Retail units sold Average selling price per retail unit Same store	Sept t 2011 \$525,919 30,758 \$17,099	\$435,186 26,133 \$16,653	\$90,733 4,625 \$446	Increase 20.8 17.7 2.7	

We continue to emphasize used vehicle retail sales. The initiatives started in 2010 focus on increasing the number of lower-price, higher-margin, older used vehicles we sell and increasing the sale of brands other than the store's new vehicle franchise. We have expanded sales of these vehicles to comprise a larger part of our used vehicle retail business. Our retail used to new vehicle sales ratio fell slightly to 0.9:1 for the three- and nine-month periods ended September 30, 2011 compared to 1.1:1 in the same periods in 2010, primarily related to stronger growth in new vehicle sales in 2011. Our goal continues to be a retail used to new ratio of 1.0:1.

We anticipate potential supply constraints in late-model used vehicles as a result of the lower new vehicle sales in 2008, 2009 and 2010. To counteract this trend, we will continue to focus on growing our sales of older used vehicles and increasing the conversion of vehicles acquired via trade-in to retail used vehicle sales.

Used Vehicle Wholesale Revenues

	Three Market Sep	%			
(Dollars in thousands, except per un amounts)	it 2011	Increase			
Reported	2011	2010	Increase	Hicieasc	7
Wholesale revenue	\$36,612	\$30,414	\$6,198	20.4	%
Wholesale units sold	4,618	3,984	634	15.9	
Average selling price per wholesale unit	\$7,928	\$7,634	\$294	3.9	

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Same store					
Wholesale revenue	\$34,841	\$30,158	\$4,683	15.5	%
Wholesale units sold	4,477	3,959	518	13.1	
Average selling price per wholesale unit	\$7,782	\$7,618	\$164	2.2	
27					

	Nine M				
	Sep	%			
(Dollars in thousands, except per un	nit				
amounts)	2011	Increase			
Reported					
Wholesale revenue	\$95,882	\$78,895	\$16,987	21.5	%
Wholesale units sold	12,246	10,476	1,770	16.9	
Average selling price per wholesale unit	\$7,830	\$7,531	\$299	4.0	
Same store					
Wholesale revenue	\$92,445	\$77,487	\$14,958	19.3	%
Wholesale units sold	11,912	10,344	1,568	15.2	
Average selling price per wholesale unit	\$7,761	\$7,491	\$270	3.6	

Wholesale transactions are vehicles we have purchased from customers or vehicles we have attempted to sell via retail that we elect to dispose of due to inventory age or other factors. The increases in wholesale revenues are mainly due to increased volume. More recently, we have concentrated on directing more lower-priced, older vehicles to retail sale rather than wholesale disposal. As a result, for the three- and nine-month periods ended September 30, 2011, we have seen an increase in the average selling price per wholesale unit, and have increased wholesale revenues by a larger percentage than wholesale units.

Finance and Insurance						
	Three Market Sept	%				
(Dollars in thousands, except per uni	t					
amounts)	2011 2010 Incre			Increase		
Reported						
Revenue	\$23,029	\$18,629	\$4,400	23.6	%	
Revenue per retail unit	\$1,017	\$1,002	\$15	1.5		
Same store						
Revenue	\$21,741	\$18,032	\$3,709	20.6	%	
Revenue per retail unit	\$1,006	\$974	\$32	3.3		
	Nine M	Ionths Ended				
	Sept	September 30,				
(Dollars in thousands, except per uni	t					
amounts)	2011	2010	Increase	Increase	;	
Reported						
Revenue	\$63,815	\$49,096	\$14,719	30.0	%	
Revenue per retail unit	\$1,011	\$973	\$38	3.9		
Same store						
Revenue	\$60,474	\$47,264	\$13,210	27.9	%	
Revenue per retail unit	\$999	\$940	\$59	6.3		

The increases in finance and insurance sales were primarily due to more vehicles sold in 2011 compared to the same periods of 2010. The availability of consumer credit has expanded and lenders have increased the loan-to-value amount available to most customers. As a result, we have seen continued improvement in the average amount of

revenue per unit. These shifts afford us the opportunity to sell additional or more comprehensive products, while remaining within a loan-to-value framework acceptable to our retail customer lenders.

Penetration rates for certain products were as follows:

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2011	_	2010		2011		2010	
Finance and insurance	74	%	72	%	73	%	71	%
Service contracts	40		40		40		41	
Lifetime oil change								
and filter	36		34		37		34	

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Service, Body and Parts Revenue

	Three Months		Increase	0/ In ana	
(D. 11. 1. 1. 1.)	-	September 30,		% Increa	
(Dollars in thousands) Reported	2011	2011 2010		(Decreas	se)
Customer pay	\$50,317	\$43,395	\$6,922	16.0	%
Warranty	14,227	13,131	1,096	8.3	
Wholesale parts	15,194	12,484	2,710	21.7	
Body shop	7,931	7,159	772	10.8	
Total service, body and parts	\$87,669	\$76,169	\$11,500	15.1	%
Same store					
Customer pay	\$44,365	\$43,286	\$1,079	2.5	%
Warranty	12,393	13,082	(689) (5.3)
Wholesale parts	13,608	12,426	1,182	9.5)
Body shop	7,859	7,126	733	10.3	
Total service, body and parts	\$78,225	\$75,920	\$2,305	3.0	%
	Nine Months		Increase		
		September 30,		% Increa	
(Dollars in thousands) Reported	2011	2010	(Decrease)	(Decreas	se)
Customer pay	\$137,554	\$120,458	\$17,096	14.2	%
Warranty	41,433	37,753	3,680	9.7	
Wholesale parts	42,633	35,738	6,895	19.3	
Body shop	23,528	19,977	3,551	17.8	
Total service, body and parts	\$245,148	\$213,926	\$31,222	14.6	%
Same store					
Customer pay	\$124,995	\$120,203	\$4,792	4.0	%
Warranty	37,181	37,702	(521) (1.4)
Wholesale parts	39,598	35,541	4,057	11.4	,
Body shop	23,005	19,945	3,060	15.3	
Total service, body and parts	\$224,779	\$213,391	\$11,388	5.3	%

Our service, body and parts business continued to improve in the third quarter of 2011. Our customer pay business continued to increase as we maintained our focus on retaining customers through competitively-priced routine maintenance offerings and increased marketing efforts.

Same store warranty sales for the three months ended September 30, 2011, decreased 5.3% compared to the same period in 2010. Import and luxury brand warranty work decreased 2.2% on a same store basis in the three months ended September 30, 2011 compared to the same period in 2010. In addition, there was a 7.9% decrease for domestic brands on a same store basis. Warranty work continues to be negatively impacted by the decline in units in operation associated with the lower Seasonally Adjusted Annual Rate ("SAAR") levels in 2008, 2009 and 2010 and increased vehicle reliability. In addition, domestic brand warranty work has been more acutely impacted due to a loss of market share in addition to lower overall sales levels.

We continue to grow our wholesale parts and body shop sales in 2011. These businesses represented 27.4% and 27.9%, respectively, of our same store service, body and parts revenue mix for the three- and nine-month periods ended September 30, 2011 and grew 9.8% and 12.8%, respectively, on a same store basis in those periods compared to the same periods in 2010. We have implemented initiatives in both categories to aggressively pursue revenue increases. As both wholesale parts and body shop margins are lower than service work, we expect gross margins may modestly decline as these areas of the business comprise a larger portion of the total.

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Gross Profit

Gross profit increased \$20.5 million and \$63.6 million, respectively, in the three- and nine-month periods ended September 30, 2011 compared to the same periods in 2010 due to increases in total revenues, offset by a decrease in our overall gross profit margin. Our gross profit margin by business line was as follows:

	Three Month	ns Ende	d September 30 2010),	Basis Point Change*	
New vehicle	7.7	%	8.3	%	(60) bp
Used vehicle retail	14.5		14.7		(20)
Used vehicle wholesale	(0.2)	0.1		(30)
Finance and insurance	100.0		100.0		-	
Service, body and parts	48.6		49.0		(40)
Overall	16.8	%	18.0	%	(120)
	Nine Month	s Ende	d September 30 2010	,	Basis Point Change*	
New vehicle	7.7	%	8.3	%	(60) bp
Used vehicle retail	14.8		14.3		50	
Used vehicle wholesale	0.6		0.9		(30)
Finance and insurance	100.0		100.0		-	
Service, body and parts	48.7		49.0		(30)
Overall	17.2	%	18.2	%	(100)

^{*} One basis point is equal to 1/100th of one percent.

Our overall gross profit margin decreased slightly in all lines of the business for the three months ended September 30, 2011 and in all areas except used vehicle retail for the nine months ended September 30, 2011. New vehicle margins decreased during 2011 due to reduced manufacturer incentive programs and a shift in vehicle sales mix away from smaller vehicles and import brands which typically have a higher gross margin percentage. Used vehicle margins have increased for the first six months of 2011 due to a scarcity of supply of late model used vehicles. Supply of these types of vehicles has been lower as a result of reduced new vehicle production in 2008, 2009 and 2010, which was exacerbated by the import brand shortages in the second and third quarters of 2011 as a result of events in Japan. In the three months ended September 30, 2011, used vehicle margins declined due to a slight decline in used vehicle prices. Despite these recent trends, we believe our "single-point" strategy of maintaining franchise exclusivity within the markets we serve protects profitability and allows us to maintain overall margin levels.

Asset Impairment Charges

Long-lived assets classified as held and used and definite-lived intangible assets are reviewed for impairment whenever events or circumstances indicate that the carrying amount of assets may not be recoverable. An estimate of future undiscounted net cash flows associated with the long-lived assets is used to determine if the carrying value of the assets is recoverable. An impairment charge is recorded for the amount the carrying value of the asset exceeds its fair value.

Asset impairments recorded as a component of continuing operations consisted of the following (in thousands):

Three Months Ended Nine Months Ended

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	Septe	ember 30,	Sept	ember 30,
	2011	2010	2011	2010
Long-lived assets	\$ -	\$ -	\$ 872	\$ 14,751

In the first nine months of 2011, we recorded impairment charges associated with two of our properties. Due to changes in the expected future uses for these facilities and additional market data, the long-lived assets were tested for recoverability. As a result, we determined the carrying values exceeded the fair values of the properties and an asset impairment charge of \$0.9 million was recorded during the nine-month period ended September 30, 2011.

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In the nine-month period ended September 30, 2010, due to a change in our strategy regarding our real estate held for development, which included engaging buyers with a different commercial retail use for the properties, we were able to more quickly redeploy the invested capital to higher-growth potential opportunities within our business. We tested these long-lived assets for recoverability and determined the carrying values exceeded the fair values of the properties. As a result, a \$14.8 million asset impairment charge was recorded for the nine months ended September 30, 2010.

As additional market information becomes available and negotiations with prospective buyers continue, estimated fair market values of our properties may change. These changes may result in the recognition of additional asset impairment charges in future periods.

Selling, General and Administrative Expense ("SG&A")

SG&A includes salaries and related personnel expenses, advertising (net of manufacturer cooperative advertising credits), rent, facility costs, and other general corporate expenses.

Three Months Ended								%	
		Sep	tember 30,			Increase		Increase	
(Dollars in thousands)		2011		2010		(Decrease)		(Decrease)	
Personnel	\$	56,279	\$	46,549	\$	9,730		20.9	%
Advertising		6,661		6,858		(197)	(2.9)
Rent		4,013		3,414		599		17.5	
Facility costs		6,033		5,901		132		2.2	
Other		14,609		13,489		1,120		8.3	
Total SG&A	\$	87,595	\$	76,211	\$	11,384		14.9	%
		Nine N	Months End	ed				%	
		Sep	tember 30,			Increase	Increase		
(Dollars in thousands)		2011		2010		(Decrease)		(Decrease)	
Personnel	\$	161,903	\$	135,293	\$	26,610		19.7	%
Advertising		18,994		19,172		(178)	(0.9)
Rent		11,424		11,318		106		0.9	
Facility costs		18,614		17,480		1,134		6.5	
Other		39,329		36,359		2,970		8.2	
Total SG&A	\$	250,264	\$	219,622	\$	30,642		14.0	%

SG&A expense increased \$11.4 million and \$30.6 million, respectively, in the three- and nine-month periods ended September 30, 2011 compared to the same periods in 2010. These changes were driven by increased sales volumes resulting in increased variable costs, offset by a continued focus to reduce or maintain fixed costs and effectively manage variable costs. SG&A as a percentage of gross profit was 70.8% compared to 73.9%, respectively, for the three months ended September 30, 2011 and 2010 and was 72.5% compared to 77.9%, respectively, for the nine months ended September 30, 2011 and 2010. As sales volume increases and we gain leverage in our cost structure, we anticipate achieving metrics of SG&A as a percentage of gross profit in the low 70% range.

We also measure the leverage of our cost structure by evaluating throughput, which is calculated as the incremental percentage of gross profit retained after deducting SG&A expense. For the three- and nine-month periods ended September 30, 2011 and 2010, our incremental throughput was 44.4% compared to 34.8%, respectively, and 51.8% compared to 43.1%, respectively. We completed the acquisition of four stores in 2011, which reduces our throughput. Throughput contributions for new stores are on a 'first dollar' basis. For example, if a new store operates at a similar level to our overall SG&A to gross profit percentage, which is in the low- to mid-70s, a 30% throughput is implied. Also, as we target underperforming stores, which often have less efficient cost structures than our existing portfolio, their percentage of SG&A to gross profit may be significantly higher than our overall company average. As these

locations have been in our portfolio for over a year, we expect our incremental throughput to return to our target of approximately 50%.

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Depreciation and Amortization

Depreciation and amortization is comprised of depreciation expense related to buildings, significant remodels or betterments, furniture, tools, equipment and signage and amortization of certain intangible assets, including customer lists and non-compete agreements.

		Thr	ee Months	En	ded					
September 30,							%			
(Dollars in thousands)		2011			2010	Inci	ease		Increase	
Depreciation and amortization	\$	4,201		\$	4,182	\$ 19)		0.5	%
		Nine	e Months I	Ende	ed					
		S	eptember :	30,					%	
(Dollars in thousands)		2011			2010	Decr	ease		Decrease	
Depreciation and amortization	\$	12,593	9	\$	13,221	\$ (62	8)	(4.8)%

Depreciation and amortization for the three months ended September 30, 2011 was consistent with the same period in 2010 and decreased \$0.6 million in the nine-month period ended September 30, 2011 compared to the same period of 2010. This was due primarily to the sale of facilities in the second half of 2010 and early 2011.

Operating Income

Operating income in the three-month period ended September 30, 2011 was 4.3% of revenue compared to 4.0% in the comparable period of 2010. Operating income in the nine-month period ended September 30, 2011 was 4.1% of revenue compared to 2.2% in the comparable period of 2010. These improvements were primarily due to improved sales and continued cost control in both the three- and nine-month periods and lower asset impairment charges in the nine-month period.

Floor Plan Interest Expense and Floor Plan Assistance

Floor plan interest expense decreased \$1.0 million in the three-month period ended September 30, 2011 compared to the same period of 2010. An increase of \$0.8 million resulted from changes in the average outstanding balances of our floor plan facilities. Changes in the average interest rates on our floor plan facilities decreased the expense \$0.5 million and changes related to our interest rate swaps resulted in a decrease of \$1.3 million.

Floor plan interest expense decreased \$0.3 million in the nine-month period ended September 30, 2011 compared to the same period of 2010. An increase of \$1.8 million resulted from changes in the average outstanding balances of our floor plan facilities. Changes in the average interest rates on our floor plan facilities decreased the expense \$1.0 million and changes related to our interest rate swaps resulted in a decrease of \$1.1 million.

Floor plan assistance is provided by manufacturers to support store financing of new vehicle inventory. Under accounting standards, floor plan assistance is recorded as a component of new vehicle gross profit when the specific vehicle is sold. However, as manufacturers provide this assistance to offset inventory carrying costs, we believe a comparison of floor plan interest expense to floor plan assistance may be used to evaluate the efficiency of our new vehicle sales relative to stocking levels. The following tables detail the carrying costs for new vehicles and include new and program vehicle floor plan interest net of floor plan assistance earned.

Three Months Ended				%
	Septem	Increase		
(Dollars in thousands)	2011	2010	(Decrease)	(Decrease)
Floor plan interest expense (new\$	2,066	\$ 3,047	\$ (981)	(32.2)%
vehicles)				
	(3,542)	(2,549)	993	39.0

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Floor plan assistance (included as an

offset to cost of sales)

Net new vehicle carrying costs \$ (1,476) \$ 498 \$ (1,974) (396.4)%

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	Nine		%			
	Se	Increase		Increase		
(Dollars in thousands)	2011	2010	(Decrease)		(Decrease)	
Floor plan interest expense (new vehicles)	\$8,018	\$8,276	\$(258)	(3.1)%
Floor plan assistance (included as an offset t	o					
cost of sales)	(9,680) (7,047) 2,633		37.4	
Net new vehicle carrying costs	\$(1,662) \$1,229	\$(2,891)	(235.2)%

Other Interest Expense

Other interest expense includes interest on debt incurred related to acquisitions, real estate mortgages and our working capital, acquisition and used vehicle credit facility.

	Three M	Three Months Ended					
	Sep	tember 30,	Increase		Increase		
(Dollars in thousands)	2011	2010	(Decrease	e)	(Decrease))	
Mortgage interest	\$2,712	\$3,424	\$(712)	(20.8)%	
Other interest	414	294	120		40.8		
Capitalized interest	(44) -	44		-		
Total other interest expense	\$3,082	\$3,718	\$(636)	(17.1)%	
	Nine N	Nine Months Ended			%		
	Sep	tember 30,	Increase		Increase		
(Dollars in thousands)	2011	2010	(Decrease	e)	(Decrease))	
Mortgage interest	\$8,339	\$10,229	\$(1,890)	(18.5)%	
Other interest	1,149	603	546		90.5		
Capitalized interest	(93) -	93		-		
Total other interest expense	\$9,395	\$10,832	\$(1,437)	(13.3)%	

For the three- and nine-month periods ended September 30, 2011, compared to the same periods of 2010, other interest expense decreased \$0.6 million and \$1.4 million, respectively, primarily due to decreases in outstanding real estate mortgage debt, partially offset by an increase in interest on our working capital, acquisition and used vehicle credit facility due to a higher volume of borrowing compared to the same periods in 2010.

Income Tax Expense

Our effective income tax rate was 39.4% for the three-month period ended September 30, 2011, compared to 40.6% in the comparable period of 2010. Our effective income tax rate was 39.1% for the nine-month period ended September 30, 2011, compared to 40.1% in the comparable period of 2010.

For the full year 2011, we anticipate our income tax rate to be approximately 39.2%.

Non-GAAP Reconciliations

We believe each of the non-GAAP financial measures below improves the transparency of our disclosures, provides a meaningful presentation of our results from the core business operations excluding adjustments for items not related to our ongoing core business operations or other non-cash adjustments, and improves the period-to-period comparability of our results from the core business operations. These presentations are not intended to provide SG&A expense, income from operations, income from continuing operations before income taxes, income from continuing operations or diluted income per share from continuing operations in accordance with GAAP and should not be considered an alternative to GAAP measures.

The following table reconciles certain reported GAAP amounts per the Consolidated Statements of Operations to the comparable non-GAAP amounts (dollars in thousands, except per share amounts):

	S	ee months ended september 30,	Se	Nine months ended September 30,			
SG&A expense	2011	2010	2011	2010			
As reported	\$87,595	\$76,211	\$250,264	\$219,622			
Disposal gain	-	-	580	365			
Reserve adjustments	-	-	-	(1,334)		
Adjusted	\$87,595	\$76,211	\$250,844	\$218,653			
SG&A expense as a % of gross profit							
As reported	70.8	% 73.9	% 72.5	% 77.9	%		
Adjusted	70.8	73.9	72.6	77.6			
Income from operations							
As reported	\$31,875	\$22,796	\$81,699	\$34,274			
Impairments and disposal gain	-	-	292	14,452			
Reserve adjustments	-	-	-	1,334			
Adjusted	\$31,875	\$22,796	\$81,991	\$50,060			
Income from operations as % of total							
revenues							
As reported	4.3	% 4.0	% 4.1	% 2.2	%		
Adjusted	4.3	4.0	4.1	3.2			
·							
Income from continuing operations before							
income taxes							
As reported	\$26,943	\$16,104	\$64,749	\$15,520			
Impairments and disposal gain	_	_	292	14,452			
Reserve adjustments	_	_	-	1,334			
Adjusted	\$26,943	\$16,104	\$65,041	\$31,306			
J							
Income from continuing operations before							
income taxes as a % of total revenues							
As reported	3.7	% 2.8	% 3.2	% 1.0	%		
Adjusted	3.7	2.8	3.2	2.0			
Income from continuing operations							
As reported	\$16,339	\$9,559	\$39,432	\$9,292			
Impairments and disposal gain	-	-	176	8,776			
Reserve adjustments	_	_	-	722			
Adjusted	\$16,339	\$9,559	\$39,608	\$18,790			
rajusted	Ψ10,337	Ψ,55,5	Ψ32,000	ψ10,770			
Diluted income per share from continuing							
operations							
As reported	\$0.61	\$0.36	\$1.47	\$0.35			
Impairments and disposal gain	-	-	0.01	0.34			
Reserve adjustments	_	-	-	0.03			
Adjusted	\$0.61	\$0.36	\$1.48	\$0.72			
	Ψ 0.01	Ψ 0.50	Ψ1.10	Ψ 0.72			

Liquidity and Capital Resources

We manage our liquidity and capital resources to be able to fund future capital expenditures, working capital requirements and contractual obligations. Additionally, we use capital resources to fund cash dividend payments, share repurchases and acquisitions.

Available Sources

We have relied primarily upon internally generated cash flows from operations, borrowings under our credit agreements, financing of real estate and the proceeds from equity and debt offerings to finance operations and expansion. Based on these factors and our normal operational cash flow, we believe we have sufficient availability to accommodate both our short- and long-term capital needs.

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Below is a summary and discussion of our available funds (in thousands):

	As of	As of		%	
	September 30,	December 31,	Increase	Increase	
	2011	2010	(Decrease)	(Decrease	e)
Cash and cash equivalents	\$15,936	\$9,306	\$6,630	71.2	%
Available credit on the Revolving Lin	e of				
Credit(1)	28,800	23,332	5,468	23.4	
Unfinanced new vehicles	48,674	65,601	(16,927) (25.8)
Total available funds	\$93,410	\$98,239	\$(4,829) (4.9)%

(1) This available amount was available once all conditions precedent to fund were met, which was on October 7, 2011.

Historically, we have raised capital through the sale of assets, sale of stores, issuance of stock and the issuance of debt. We may strategically use excess cash to reduce the amount of debt outstanding when appropriate. During the nine months ended September 30, 2011 and September 30, 2010, we generated \$11.7 million and \$20.4 million, respectively, through the sale of assets and stores and the issuance of long-term debt (primarily related to the financing of certain real estate), net of debt repayments in excess of scheduled amounts.

In the first nine months of 2011, we invested approximately \$58.4 million for the purchase of three stores in Portland, Oregon and the opening of an awarded franchise in Klamath Falls, Oregon. We subsequently financed the real estate associated with some of these stores for \$13.1 million. We estimate the stores will provide \$185 million in revenues over the next twelve months.

In addition to the above sources of liquidity, potential sources include the placement of subordinated debentures or loans, additional store sales or additional other asset sales. We will evaluate all of these options and may select one or more of them depending on overall capital needs and the availability and cost of capital, although no assurances can be provided that these capital sources will be available in sufficient amounts or with terms acceptable to us.

Summary of Outstanding Balances on Credit Facilities and Long-Term Debt Below is a summary of our outstanding balances on credit facilities and long-term debt (in thousands):

	estanding as of eptember 30,	Av	Remaining vailable as of eptember 30,	
	2011		2011	
Floor plan facilities	\$ 324,307	\$	-	(1)(2)
Revolving line of credit	69,000		28,800	(3)(4)(5)
Real estate mortgages	222,991		-	
Other debt	5,596		-	
Total debt	\$ 621,894	\$	28,800	

- (1) Certain new and program floor plan lines have maximum availability limits. Depending on the provider, these limits are applied in the aggregate, individually or on a unit basis.
- (2) We had approximately \$48.7 million in unfloored new vehicles at September 30, 2011.
- (3) Reduced by \$2.2 million for outstanding letters of credit.
- (4) The amount available on the credit facility is limited based on a borrowing base calculation and fluctuates monthly.
- (5) This available amount was available once all conditions precedent to fund were met, which was on October 7, 2011.

New and Program Vehicle Floor plan Lines

Mercedes-Benz Financial Services USA, LLC, Toyota Financial Services, Ford Motor Credit Company, VW Credit, Inc., American Honda Finance Corporation, Nissan Motor Acceptance Corporation and BMW Financial Services NA, LLC provide new vehicle floor plan financing for their respective brands. Ally Bank serves as the primary lender for all other brands. On September 30, 2011, we entered into a three-year \$200 million credit facility with U.S. Bank National Association and JPMorgan Chase Bank, N.A., which included a \$100 million floor plan commitment. We could borrow on this facility effective October 7, 2011. The new and program vehicle lines are secured by new and program vehicle inventory of the stores financed by that lender. The weighted average interest rate associated with our new and program vehicle lines, excluding the effects of our interest rate swaps, was 2.7% at September 30, 2011. We estimate the weighted average interest rate associated with our new vehicle floor plan lines, adjusted for the new floor plan facility and assuming amounts outstanding as of the end of the quarter, would have decreased our weighted average interest rate approximately 10 basis points.

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Vehicles financed by lenders not directly associated with the manufacturer are classified as floor plan notes payable: non-trade and are included as a financing activity in our Consolidated Statements of Cash Flows. Vehicles financed by lenders directly associated with the manufacturer are classified as floor plan notes payable and are included as an operating activity in our Consolidated Statements of Cash Flows.

To improve the visibility of cash flows related to vehicle financing, which is a core part of our business, the non-GAAP financial measures below demonstrate cash flows assuming all floor plan notes payable are included as an operating activity. We believe that this non-GAAP financial measure improves the transparency of our disclosure by considering all cash flows to finance our inventory.

	For the Nine Months Ended September 30,),
(In thousands)		2011			2010	
Net cash (used in) provided by operating activities						
As reported	\$	3,427		\$	(15,987)
Change in floor plan notes payable: non-trade		67,402			13,807	
Adjusted	\$	70,829		\$	(2,180)
Net cash provided by (used in) financing activities						
As reported	\$	67,688		\$	35,010	
Change in floor plan notes payable: non-trade		(67,402)		(13,807)
Adjusted	\$	286		\$	21,203	

Working Capital, Acquisition and Used Vehicle Credit Facility

On September 30, 2011, we entered into a new three-year loan agreement which includes a \$100 million credit facility with U.S. Bank National Association and JPMorgan Chase Bank, N.A. As of September 30, 2011, approximately \$28.8 million was available on the credit facility, which we could fund effective October 7, 2011. We believe the credit facility is an attractive source of financing given the current cost and availability of credit alternatives. The interest rate on the credit facility is the one-month LIBOR plus 2.25%, which totaled 2.5% at September 30, 2011.

Real Estate Mortgages and Other Debt

We have mortgages associated with our owned real estate and leasehold improvements. Interest rates related to this debt ranged from 2.0% to 7.3% at September 30, 2011. The mortgages are payable in various installments through May 2031 with approximately \$3.0 million maturing in November 2011 and no other maturities until 2013.

Our other debt includes various notes, capital leases and obligations assumed as a result of acquisitions and other agreements and have interest rates that range from 4.0% to 9.0% at September 30, 2011.

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Debt Covenants

Under the terms of our Credit Facility and other debt agreements, we are subject to certain financial and restrictive covenants. In addition, the covenants place limitations or restrictions on our incurring additional indebtedness, making investments, selling or acquiring assets and granting security interests in our assets.

Debt Covenant Ratio	Requirement	As of September 30, 2011
Current ratio	Not less than 1.20 to 1	1.45 to 1
Fixed charge coverage ratio	Not less than 1.20 to 1	1.69 to 1
Liabilities to tangible net		
worth ratio	Not more than 4.00 to 1	2.87 to 1
	Not to exceed \$310	
Funded debt restriction	million	\$228.6 million

Based on the information in the above table, we were in compliance with the financial covenants in our Credit Facility and other debt agreements as of September 30, 2011.

We expect to remain in compliance with the financial and restrictive covenants in our Credit Facility and other debt agreements. However, no assurances can be provided that we will continue to remain in compliance with the financial and restrictive covenants.

In the event that we are unable to meet the financial and restrictive covenants, we would enter into a discussion with the lender to remediate the condition. If we were unable to remediate or cure the condition, a breach would give rise to certain remedies under the agreement, the most severe of which is the termination of the agreement and acceleration of the amounts owed, including the triggering of cross-default provisions to other debt agreements.

Inventories

We calculate days supply based on current inventory levels, excluding in-transit vehicles, and a 30-day historical cost of sales level. As of September 30, 2011, our new vehicle days supply was 66, or 7 days lower than our days supply as of September 30, 2010. Our days supply of used vehicles was 53 days as of September 30, 2011, or 4 days higher than our days supply level as of September 30, 2010. We have continued to focus on managing our mix and maintaining an appropriate level of used vehicle inventory.

Capital Expenditures

Capital expenditures were \$23.0 million and \$3.7 million for the nine months ended September 30, 2011 and 2010, respectively. The increase in capital expenditures in 2011 compared to the same period of 2010 was related to improvements at certain of our store facilities, the purchase of new store locations, replacement of equipment and construction of a new headquarters building.

We anticipate approximately \$35.0 million in capital expenditures for all of 2011. This amount is associated with improvements to and purchases of certain store facilities, replacement of equipment and future relocation to a new headquarters building.

Many manufacturers provide assistance in the form of additional vehicle incentives if facilities meet image standards and requirements. Accordingly, we believe it is an attractive time to invest in certain facility upgrades and remodels that will generate additional manufacturer incentive payments. Also, recently enacted tax law changes that accelerate deductions for capital expenditures have accelerated project timelines to ensure completion before the law changes expire.

In the event we undertake a significant capital commitment in the future, we expect to pay for the construction out of existing cash balances, construction financing and borrowings on our Credit Facility. Upon completion of the projects,

we would anticipate securing long-term financing and general borrowings from third party lenders for 70% to 90% of the amounts expended, although no assurances can be provided that these financings will be available to us in sufficient amounts or on terms acceptable to us.

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Dividends

In the first nine months of 2011, we paid dividends on our Class A and Class B common stock totaling \$5.0 million. In addition, our Board of Directors approved a dividend of \$0.07 per share on our Class A and Class B common stock related to our third quarter 2011 financial results. The dividend will total approximately \$1.8 million and will be paid on November 25, 2011 to shareholders of record on November 11, 2011.

Share Repurchase Program

In June 2000, our Board of Directors authorized the repurchase of up to 1,000,000 shares of our Class A common stock. Through September 30, 2011, we have purchased all available shares under this program, 419,376 of which were purchased during 2011 at an average price of \$17.92 per share.

In August 2011, our Board of Directors authorized the repurchase of up to an additional 2,000,000 shares of our Class A common stock. Through September 30, 2011, we have purchased 234,033 shares under this program at an average price of \$16.30 per share.

As of September 30, 2011, 1,765,967 shares remained available for purchase pursuant to this program. We may continue to purchase shares from time to time in the future as conditions warrant.

Recent Accounting Pronouncements

See Note 19 of the Condensed Notes to Consolidated Financial Statements in this Quarterly Report on Form 10-Q.

Critical Accounting Policies and Use of Estimates

Beginning in March 2011, we offer a deferred compensation and long-term incentive plan (the "Plan") to provide certain employees the ability to accumulate assets for retirement on a tax deferred basis. Participants are allowed to defer a portion of their compensation and are 100% vested in their respective deferrals and earnings. We may also make discretionary contributions to the Plan. The vesting terms of the discretionary contribution are determined at the time of contribution. Participants receive a guaranteed return on vested deferrals and earnings. We retain discretion to set the guaranteed rate each year. We also have existing deferred compensation plans for our Board of Directors and selected executives.

In March 2011, we made a discretionary contribution of \$1.3 million to the Plan. The vesting terms range between one and seven years, based on the employee's position. Participants will receive a guaranteed return of 6% in 2011. As of September 30, 2011, the balance due to participants was \$1.1 million and was included as a component of other long-term liabilities in the Consolidated Balance Sheets.

With the addition of the above, we reaffirm our critical accounting policies and use of estimates as described in our 2010 Annual Report on Form 10-K as filed with the Securities and Exchange Commission on March 7, 2011.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in our reported market risks or risk management policies since the filing of our 2010 Annual Report on Form 10-K, which was filed with the Securities and Exchange Commission on March 7, 2011.

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Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management evaluated, with the participation and under the supervision of our Chief Executive Officer and Chief Financial Officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information we are required to disclose in reports that we file or submit under the Securities Exchange Act of 1934 is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure and that such information is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms.

Changes in Internal Control Over Financial Reporting

There was no change in our internal control over financial reporting that occurred during our last fiscal quarter that has materially affected or is reasonably likely to materially affect our internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

We are party to numerous legal proceedings arising in the normal course of our business. While we cannot predict with certainty the outcomes of these matters, we do not anticipate that the resolution of legal proceedings arising in the normal course of business or the proceedings described below will have a material adverse effect on our business, results of operations, financial condition, or cash flows.

Text Messaging Claims

In April 2011, a third party vendor assisted us in promoting a targeted "0% financing on used vehicles" advertising campaign during a limited sale period. The marketing included sending a "Short Message Service" communication to cell phones (a "text message") of our previous customers. The message was sent to over 50,000 cell phones in 14 states. The message indicated that the recipients could "Opt-Out" of receiving any further messages by replying "STOP," but, due to a technical error, some recipients who responded requesting to be unsubscribed nonetheless may have received a follow-on message.

On or about April 21, 2011, a Complaint for Damages, Injunctive and Declaratory Relief was filed against us (Kevin McClintic vs. Lithia Motors, 11-2-14632-4 SEA, Superior Court of the State of Washington for King County) alleging the text messaging activity violated State of Washington anti-texting and consumer protection laws and the federal Telephone Consumer Protection Act, and seeking statutory damages of \$500 for each violation, trebled, plus injunctive relief and attorney fees. The suit seeks class action designation for all similarly situated entities and individuals. The suit has been removed to the United States District Court for the Western District of Washington at Seattle.

On or about July 5, 2011, a complaint was filed alleging nearly identical claims, also seeking class action designation (Dan McLaren vs. Lithia Motors, Civil # 11-810, United States District Court of Oregon, Portland Division). This case was stayed pending the outcome of the McClintic matter by order of the court on or about October 11, 2011. The class representative in the McLaren case also attempted to intervene in the McClintic case. This intervention motion was denied on October 19, 2011.

We participated in a mediation of the McClintic case and have entered into a settlement agreement with the plaintiffs, which is subject to court approval. Under this settlement agreement, we agreed to pay a total of \$2.5 million, all of which such amounts will be reimbursed by the vendor pursuant to contractual indemnification. No assurances can be

given that the court will approve the settlement.

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Alaska Consumer Protection Act Claims

In December 2006, a suit was filed against us (Jackie Neese, et al vs. Lithia Chrysler Jeep of Anchorage, Inc, et al, Case No. 3AN-06-13341 CI and in April, 2007, a second case (Jackie Neese, et al vs. Lithia Chrysler Jeep of Anchorage, Inc, et al, Case No. 3AN-06-4815 CI) (now consolidated)), in the Superior Court for the State of Alaska, Third Judicial District at Anchorage. In the suits, plaintiffs alleged that we, through our Alaska dealerships, engaged in three practices that purportedly violate Alaska consumer protection laws: (i) charging customers dealer fees and costs (including document preparation fees) not disclosed in the advertised price, (ii) failing to disclose the acquisition, mechanical and accident history of used vehicles or whether the vehicles were originally manufactured for sale in a foreign country, and (iii) engaging in deception, misrepresentation and fraud by providing to customers financing from third parties without disclosing that we receive a fee or discount for placing that loan (a "dealer reserve"). The suit seeks statutory damages of \$500 for each violation (or three times plaintiff's actual damages, whichever is greater), and attorney fees and costs and the plaintiffs sought class action certification. Before and during the pendency of these suits, we engaged in settlement discussions with the State of Alaska through its Office of Attorney General with respect to the first two practices enumerated above. As a result of those discussions, we entered into a Consent Judgment subject to court approval and permitted potential class members to "opt-out" of the proposed settlement. Counsel for the plaintiffs attempted to intervene and, after various motions, hearings and an appeal to the state Court of Appeals, the Consent Judgment became final.

Plaintiffs then filed a motion in November 2010 seeking certification of a class for (i) the 339 customers who "opted-out" of the state settlement, (ii) for those customers who did not qualify for recovery under the Consent Judgment but were allegedly eligible for recovery under the Plaintiffs' broader interpretation of the applicable statutes and (iii) arguing that since the State's suit against our dealerships did not address the loan fee/discount (dealer reserve) claim, for those customers who arranged their vehicle financing through us. On June 14, 2011, the District Court granted Plaintiffs' motion to certify a class without addressing either the merits of the claims or the size of the class or classes. We intend to defend the claims vigorously and do not believe the novel "dealer reserve" claim has merit.

The ultimate resolution of these matters cannot be predicted with certainty, and an unfavorable resolution of any of the matters could have a material adverse effect on our results of operations, financial condition or cash flows.

Item 1A. Risk Factors

Adverse conditions resulting from the natural disaster in Japan may negatively impact our business, results of operations, financial condition and cash flows.

In March 2011, an earthquake, tsunami and subsequent nuclear crisis in Japan impacted automotive manufacturers and automotive suppliers. These events damaged facilities, reduced production of vehicles and parts and destroyed inventory in Japan. Many Japanese manufacturers and suppliers were forced to halt production as they reconfigured production logistics. Many plants in Japan were inoperable for a period of time and certain plants continue to run at limited capacity. These events caused a global disruption to the supply of vehicles and automotive parts. As a result, new vehicle sales volumes for these manufacturers were impacted in the second and third quarters of 2011. Vehicle production levels for these automotive manufacturers have improved during the third quarter of 2011. Despite this improvement, inventory levels may not return to normal until early 2012. We depend on our manufacturers to provide a supply of vehicles which supports expected sales levels. In the event that manufacturers are unable to supply the needed level of vehicles, our financial performance may be adversely impacted. As of September 30, 2011 and December 31, 2010, we had \$347.6 million and \$305.7 million, respectively, in new vehicle inventory. We had \$25.5 million and \$22.2 million in parts and accessories inventory as of September 30, 2011 and December 31, 2010, respectively.

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A lack of new vehicle supply may increase demand for late-model used vehicles. In 2009 and 2010, vehicle production and sales in North America were reduced by the recessionary environment. As a result, used vehicle supply, especially late-model vehicles, may be constrained, resulting in increased supply pressures and limited availability. Our used vehicle sales volume could be adversely impacted if we are unable to maintain an adequate supply of vehicles or if we are unable to obtain the makes and models desired by our customers. As of September 30, 2011, and December 31, 2010, we had \$116.1 million and \$87.3 million, respectively, in used and program vehicle inventory.

With the addition of the above, there have been no material changes from the risk factors previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010. Accordingly, the information in this Form 10-Q should be read in conjunction with the risk factors and information disclosed in our Annual Report on Form 10-K for the year ended December 31, 2010, which was filed with the Securities and Exchange Commission on March 7, 2011.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

We repurchased the following shares of our Class A common stock during the third quarter of 2011:

			Total number of shares purchased as part of	Maximum number of shares that may
	Total number of shares purchased	Average price paid per share	publicly announced plan	yet be purchased under the plans
July 1 to July 31	-	\$-	-	416,776
August 1 to August 31	584,776	17.63	584,776	1,832,000
September 1 to September 30	66,033	14.93	66,033	1,765,967
Total	650,809	17.35	650,809	1,765,967

The plan to repurchase up to a total of 1.0 million shares of our Class A common stock, which was approved by our Board of Directors in June 2000 and renewed in August 2005, was fully utilized during the third quarter of 2011. In August 2011, our Board of Directors approved a plan to repurchase up to a total of 2.0 million shares of our Class A common stock. This plan does not have an expiration date.

Item 6. Exhibits

The following exhibits are filed herewith and this list is intended to constitute the exhibit index:

- 3.1 Restated Articles of Incorporation of Lithia Motors, Inc., as amended May 13, 1999 (filed as Exhibit 3.1 to Form 10-K filed March 30, 2000 and incorporated herein by reference).
- 3.2 Amended and Restated Bylaws of Lithia Motors, Inc. Corrected (filed as Exhibit 3.2 to Form 10-K filed March 16, 2009 and incorporated herein by reference).
- 10.1 Loan agreement with U.S. National Association and JPMorgan Chase Bank dated September 30, 2011 (filed as exhibit 99.1 to Form 8-K filed October 5, 2011 and incorporated herein by reference).
- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934.

- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934.
- 32.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350.
- 32.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(b) or Rule 15d-14(b) of the Securities Exchange Act of 1934 and 18 U.S.C. Section 1350.
- 101.INS XBRL Instance Document.
- 101.SCH XBRL Taxonomy Extension Schema Document.
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase Document.
- 101.DEF XBRL Taxonomy Extension Definition Linkbase Document.
- 101.LAB XBRL Taxonomy Extension Label Linkbase Document.
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: October 28, 2011 LITHIA MOTORS, INC.

By:/s/ Christopher S. Holzshu Christopher S. Holzshu Senior Vice President and Chief Financial Officer (Principal Financial Officer)

By: /s/ John F. North III John F. North III Vice President and Corporate Controller (Principal Accounting Officer)

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