Where Food Comes From, Inc.
Form 10-Q November 08, 2016
UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
Y-VI IVAOT
QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly period ended September 30, 2016
TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to
Commission File No. 333-133624
WHERE FOOD COMES FROM, INC.
(exact name of registrant as specified in its charter)
Colorado 43-1802805
(State or other jurisdiction of (I.R.S. Employer Identification No.)
incorporation or organization)
202 Sixth Street, Suite 400
Castle Rock, Colorado 80104
(Address of principal executive offices, including zip code)

Registrant's telephone number, including area code:

(303) 895-3002

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer, or a small reporting company. See definitions of "large accelerated filer" and "accelerated filer" and "smaller reporting entity" in Rule 12b-2 of the Exchange Act.

Large accelerated filer: Accelerated filer:

Non-accelerated filer: Smaller reporting company:

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares of the registrant's common stock, \$0.001 par value per share, outstanding as of November 2, 2016, was 23,846,950.

Where Foo	d Comes	From,	Inc.
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**September 30, 2016** 

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# **Condensed Consolidated Balance Sheets**

Assets	September 30, 2016 (unaudited)	December 31, 2015
Current assets: Cash and cash equivalents		\$3,781,397
Accounts receivable, net	1,423,856	1,110,052
Prepaid expenses and other current assets	181,365	•
Total current assets	5,850,270	5,046,361
Property and equipment, net	668,982	157,950
Intangible and other assets, net	1,643,895	1,760,199
Goodwill	1,279,762	1,279,762
Deferred tax assets		231,452
Total assets	\$9,442,909	\$8,475,724
Liabilities and Equity Current liabilities:		
	¢ 471 060	¢ 417 926
Accounts payable	\$471,969	\$417,836
Accrued expenses and other current liabilities	351,592	92,574
Customer deposits Deferred revenue	109,773	77,784
	386,849	194,087
Short-term debt and current portion of notes payable		7,846
Current portion of capital lease obligations	4,033	4,634
Total current liabilities	1,324,216	794,761
Capital lease obligations, net of current portion	16,764	1,776
Notes payable and other long-term liabilities, net of current portion		8,365
Lease incentive obligation	160,734	_
Deferred tax liabilities, net	33,498	
Total liabilities	1,535,212	804,902
Commitments and contingencies		
Contingently redeemable non-controlling interest	_	936,370
Equity:  Professed stock \$0.001 per value: 5.000.000 shares authorized: pena issued or outstanding		
Preferred stock, \$0.001 par value; 5,000,000 shares authorized; none issued or outstanding Common stock, \$0.001 par value; 95,000,000 shares authorized; 23,984,101 (2016) and	_	_
23,822,295 (2015) shares issued, and 23,821,950 (2016) and 23,736,487 (2015) shares	23,984	23,822
	43,984	43,044
outstanding Additional paid-in-capital	8,317,506	7,446,634

Treasury stock of 162,151 (2016) and 85,808 (2015) shares	(357,563)	(177,916)
Accumulated deficit	(76,230)	(558,088)
Total equity	7,907,697	6,734,452
Total liabilities and stockholders' equity	\$9,442,909	\$8,475,724

The accompanying notes are an integral part of these financial statements.

# **Condensed Consolidated Statements of Income**

# (Unaudited)

September September 30, 30, 2016 2015	•
Revenues:	
Service revenues \$2,948,945 \$2,655,792	
Product sales 380,393 371,699	
Other revenue 14,908 25,417	
Total revenues 3,344,246 3,052,908	
Costs of revenues:	
Labor and other costs of services 1,522,203 1,362,800	)
Costs of products 220,599 216,298	
Total costs of revenues 1,742,802 1,579,098	
Gross profit 1,601,444 1,473,810	)
Selling, general and administrative expenses 1,239,834 1,171,513	
Income from operations 361,610 302,297	
Other expense (income):	
Interest expense 649 380	
Other expense (income), net 1,008 (2,242)	)
Income before income taxes 359,953 304,159	
Income tax expense 135,000 92,000	
Net income 224,953 212,159	
Net income attributable to non-controlling interests — (30,549)	)
Net income attributable to Where Food Comes From, Inc. \$224,953 \$181,610	
Net income per share:	
Basic \$0.01 \$0.01	
Diluted \$0.01 \$0.01	
Weighted average number of common shares outstanding:	
Basic 23,772,967 23,813,29	5
Diluted 23,929,011 23,981,13	3

The accompanying notes are an integral part of these financial statements.

# **Condensed Consolidated Statements of Income**

# (Unaudited)

	Nine months ended	
	September	September
	30,	30,
	2016	2015
Revenues:		
Service revenues	\$7,665,590	\$6,576,781
Product sales	855,986	951,556
Other revenue	68,023	84,999
Total revenues	8,589,599	7,613,336
Costs of revenues:		
Labor and other costs of services	3,973,299	3,403,398
Costs of products	490,162	573,759
Total costs of revenues	4,463,461	3,977,157
Gross profit	4,126,138	3,636,179
Selling, general and administrative expenses	3,412,211	3,120,379
Income from operations	713,927	515,800
Other expense (income):		
Interest expense	1,347	1,253
Other income, net	(2,623	) (6,721 )
Income before income taxes	715,203	521,268
Income tax expense	264,950	213,285
Net income	450,253	307,983
Net loss attributable to non-controlling interest	31,605	72,584
Net income attributable to Where Food Comes From, Inc.	\$481,858	\$380,567
N		
Net income per share:	Φ 0 02	<b>40.02</b>
Basic	\$0.02	\$0.02
Diluted	\$0.02	\$0.02
Weighted average number of common shares outstanding:		
Basic	23,817,980	23,791,825
Diluted	23,969,134	23,972,897
		, ,

The accompanying notes are an integral part of these financial statements.

# **Condensed Consolidated Statements of Cash Flows**

# (Unaudited)

	Nine months ended September 30,	
	2016	2015
Net cash provided by operating activities	\$1,210,574	\$1,383,239
Investing activities:		
Acquisition of Validus Verification Services, remaining interest	(162,707)	
Purchases of property and equipment	(429,333)	(22,779)
Net cash used in investing activities	(592,040)	(22,779 )
Financing activities:		
Repayments of notes payable	(16,211)	(5,555)
Repayments of capital lease obligations	(3,543)	(3,275)
Stock repurchase under Buyback Program	(179,647)	<del></del>
Proceeds from stock option exercise	44,519	50,589
Net cash (used in) provided by financing activities	(154,882)	41,759
Net change in cash and cash equivalents	463,652	1,402,219
Cash and cash equivalents at beginning of period	3,781,397	2,583,058
Cash and cash equivalents at end of period	\$4,245,049	\$3,985,277

The accompanying notes are an integral part of these financial statements.

**Condensed Consolidated Statement of Equity** 

Nine Months ended September 30, 2016

(Unaudited)

			Additional			
	Common St	ock	Paid-in	Treasury	Accumulate	ed
	Shares	Amount	Capital	Stock	Deficit	Total
Balance at January 1, 2016	23,736,487	\$23,822	\$7,446,634	\$(177,916)	\$ (558,088	) \$6,734,452
Stock-based compensation expense		_	84,457			84,457
Issuance of common shares upon exercise of options	68,749	69	44,450	_	_	44,519
Repurchase of common stock under Buyback program	(76,343)	_	_	(179,647)	_	(179,647)
Issuance of common shares for remaining interest in Validus	93,057	93	199,979	_	_	200,072
Acquisition of noncontrolling interest in Validus	_	_	541,986	_		541,986
Net income		_	_		481,858	481,858
Balance at September 30, 2016	23,821,950	\$23,984	\$8,317,506	\$(357,563)	\$ (76,230	\$7,907,697

The accompanying notes are an integral part of these financial statements.

# Note 1 - The Company and Basis of Presentation

#### **Business Overview**

Where Food Comes From, Inc. is a Colorado corporation based in Castle Rock, Colorado (the "Company," "WFCF", "our," "we," or "us"). We provide verification and certification solutions for the agriculture, livestock and food industry. Most of our customers are located throughout the United States.

On September 16, 2013, we acquired a 60% interest in Validus Verification Services LLC ("Validus") which consisted of the auditing business of Praedium Ventures, LLC ("Praedium"), previously known as Validus Ventures LLC. This acquisition was accounted for using the acquisition method of accounting and, accordingly, its results are included in the Company's consolidated financial statements from the date of acquisition. On February 29, 2016, the Company exercised its call option to acquire the remaining 40% (Note 2).

#### **Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements include the results of operations, financial position and cash flows of Where Food Comes From, Inc. and its wholly-owned subsidiaries, International Certification Services, Inc. ("ICS"), Validus, and Sterling Solutions, LLC ("Sterling") (collectively referred to as "we," "us," and "our" throughout this Form 10-Q). All intercompany balances have been eliminated in consolidation.

The condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC") and should be read in conjunction with our audited financial statements and footnotes thereto for the year ended December 31, 2015, included in our Form 10-K filed on February 16, 2016. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been omitted pursuant to such rules and regulations. However, we believe that the disclosures are adequate to make the information presented not misleading. The financial statements reflect all adjustments (consisting primarily of normal recurring adjustments) that are, in the opinion of management, necessary for a fair presentation of our financial position and results of operations. The consolidated operating results for the period ended September 30, 2016 are not necessarily indicative of the results to be expected for any other interim period of any future year.

# **Seasonality**

Our business is subject to seasonal fluctuations. Significant portions of our revenues are typically realized during the second and third quarters of the fiscal year when the calf marketings and the growing seasons are at their peak. Because of the seasonality of the business and our industry, results for any quarter are not necessarily indicative of the results that may be achieved for any other quarter or for the full fiscal year.

### **Recent Accounting Pronouncements**

We have considered recently issued accounting pronouncements and do not believe the adoption of such pronouncements will have a material impact on our consolidated financial statements.

### **Note 2 – Business Acquisition**

# Validus Acquisition

On September 16, 2013, we entered into an Asset Purchase and Contribution Agreement (the "Purchase Agreement"), by and among the Company, Validus, and Praedium (the "Seller"). In connection with this transaction, the Seller was issued a 40% interest in Validus, with the Company holding a 60% interest. The Company had the first right of refusal on the remaining 40% of the outstanding stock and a call option to acquire the remaining 40% interest.

Effective February 29, 2016, the Company exercised its call option to purchase the remaining 40% interest of Validus in exchange for cash consideration of approximately \$162,700, and 93,057 shares of common stock valued at approximately \$200,100, pursuant to the Purchase Agreement, dated September 16, 2013. The carrying amount of the contingently redeemable non-controlling interest was adjusted to \$0 to reflect the change in the Company's ownership interest up to 100%. The difference between the fair value of the consideration paid and the carrying value of the non-controlling interest on the date of the transaction, which totaled approximately \$542,000, was adjusted to equity.

### Note 3 - Basic and Diluted Net Income per Share

Basic net income per share was computed by dividing net income available to common shareholders by the weighted average number of common shares outstanding during the period. Diluted net income per share is based on the assumption that all dilutive convertible shares and stock options were converted or exercised. Dilution is computed by applying the treasury stock method. Under this method, options and warrants are assumed to be exercised at the beginning of the period (or at the time of issuance, if later), and as if funds obtained thereby were used to purchase common stock at the average market price during the period.

The following schedule is a reconciliation of the share data used in the basic and diluted net income per share computations:

Three months ended		Nine months ended			
September	September	September	September		
30,	30,	30,	30,		
2016	2015	2016	2015		

Basic:

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Weighted average shares outstanding	23,772,967	23,813,295	23,817,980	23,791,825
Diluted:				
Weighted average shares outstanding	23,772,967	23,813,295	23,817,980	23,791,825
Weighted average effects of dilutive securities	156,044	167,838	151,154	181,072
Total	23,929,011	23,981,133	23,969,134	23,972,897
Antidilutive securities:	25,668	95,834	25,168	75,334

The effect of the inclusion of the antidilutive shares would have resulted in an increase in earnings per share. Accordingly, the weighted average shares outstanding have not been adjusted for antidilutive shares.

# Note 4 – Intangible Assets and Other Assets

The following table summarizes our intangible and other assets:

September 30, 2016	December 31, 2015	Estimated useful life
\$64,307	\$64,307	2.5 - 8.0 years
88,663	88,663	5.0 years
1,401,330	1,401,330	8.0 - 15.0 years
120,200	120,200	11.0 years
1,674,500	1,674,500	
509,150	392,846	
1,165,350	1,281,654	
465,000	465,000	indefinite
1,630,350	1,746,654	
13,545	13,545	
\$1,643,895	\$1,760,199	
	30, 2016 \$64,307 88,663 1,401,330 120,200 1,674,500 509,150 1,165,350 465,000 1,630,350 13,545	30, 31, 2016 2015  \$64,307 \$64,307 88,663 88,663 1,401,330 1,401,330 120,200 120,200 1,674,500 509,150 392,846 1,165,350 1,281,654 465,000 465,000 1,630,350 1,746,654 13,545 13,545

# **Note 5 - Stock-Based Compensation**

Our stock-based award plans (collectively referred to as the "Plan") provide for the issuance of stock-based awards to employees, officers, directors and consultants. The Plans permit the granting of stock awards and stock options. The vesting of stock-based awards is generally subject to meeting certain performance-based objectives, the passage of time or a combination of both, and continued employment through the vesting period.

The fair value of stock options is estimated using the Black-Scholes option-pricing model, which incorporates ranges of assumptions for inputs. Our assumptions are as follows:

- Dividend yield is based on our historical and anticipated policy of not paying cash dividends.
  - Expected volatility assumptions were derived from our actual volatilities.

• The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the date of grant with maturity dates approximately equal to the expected term at the grant date.

The expected term of options represents the period of time that options granted are expected to be outstanding giving consideration to vesting schedules, based on historical exercise patterns, which we believe are representative of future behavior.

There were 29,500 shares of restricted stock granted for the nine months ended September 30, 2016. These shares of restricted stock had a weighted average grant date fair value of \$2.31 and vest in March 2017. For the nine months ended September 30, 2015, 83,000 shares of restricted stock were granted. No stock options were granted during the nine months ended September 30, 2016 and 2015, respectively. Total stock-based compensation for the third quarters ended September 30, 2016 and 2015, was approximately \$27,600 and \$33,500, respectively. Total stock-based compensation expense for the nine months ended September 30, 2016 and 2015 was approximately \$84,500 and \$83,600, respectively. Stock based compensation expense is included in general and administrative expense in the statements of income.

# Note 6 - Equity Incentive Plan

Stock option activity under our Equity Incentive Plan is summarized as follows:

	Number of Options/Warrants	Weighted Avg. Exercise Price per Share	Weighted Avg. Fair Value per Share	Weighted Avg. Remaining Contractual Life (in years)	Aggregate Intrinsic Value
Outstanding, December 31, 2015	266,003	\$ 0.84	\$ 0.85	6.43	\$416,278
Granted		\$ —	\$ —		
Exercised	(68,749)	\$ 0.65	\$ 1.55	5.23	
Canceled	(500	\$ 1.85	\$ 1.85	7.30	
Outstanding, September 30, 2016	196,754	\$ 0.90	\$ 0.92	5.84	\$ 295,799
Exercisable, September 30, 2016	189,999	\$ 0.86	\$ 0.88	5.78	\$291,809

The aggregate intrinsic value represents the total pre-tax intrinsic value (the aggregate difference between the closing price of our common stock on September 30, 2016 and the exercise price for the in-the-money options) that would have been received by the option holders if all the in-the-money options had been exercised on September 30, 2016.

		Weighted
		Avg
	Number	Grant
	of	Date
	Options	Fair
	Options	Value
Non-vested options, December 31, 2015	44,173	\$ 1.44
Granted	_	\$ —
Vested	(36,918)	\$ 1.05
Forfeited	(500)	\$ 1.85
Non-vested options, September 30, 2016	6,755	\$ 1.85

Unrecognized compensation expense at September 30, 2016, was approximately \$3,400.

Restricted stock activity under our Equity Incentive Plan is summarized as follows:

	No. of Restricted Stock Shares	Weighted Avg. Exercise Price per Share
Outstanding, December 31, 2015	74,000	\$ 2.63
Granted	29,500	\$ 2.31
Canceled	(500	\$ 1.85
Outstanding, September 30, 2016	103,000	\$ 2.54

Approximately 26,500 and 28,000 shares of restricted stock vested during the three and nine month periods ended September 30, 2016, respectively. Unrecognized compensation expense at September 30, 2016, was approximately \$182,600. These costs are expected to be recognized over a weighted average period of 1.62 years.

### Note 7 – Income Taxes

Deferred tax assets and liabilities have been determined based upon the differences between the financial statement amounts and the tax bases of assets and liabilities as measured by enacted tax rates expected to be in effect when these differences are expected to reverse. In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of our deferred tax assets is dependent upon generation of future taxable income. We consider past history, the scheduled reversal of taxable temporary differences, projected future taxable income, and tax planning strategies in making this assessment. Utilization of our NOL carry forwards reduces our federal and state income tax liability incurred.

The provision for income taxes is recorded at the end of each interim period based on the Company's best estimate of its effective income tax rate expected to be applicable for the full fiscal year. For the three months ended September 30, 2016 and 2015, we recorded income tax expense of \$135,000 and \$92,000, respectively. For the nine months ended September 30, 2016 and 2015, we recorded income tax expense of approximately \$265,000 and \$213,000, respectively.

**Note 8 - Notes Payable** 

### **Equipment Note Payable**

In December 2012, we entered into a note payable of \$37,407 for the purchase of a vehicle. Interest and principal payments were due in equal monthly installments of \$715 over five years beginning January 2013. This note carried an interest rate of 5.5% per annum and was collateralized by the vehicle. During the quarter ended September 30, 2016, the Company paid this note in full upon trade-in of the vehicle. The new vehicle was paid for in cash.

### **ICS Revolving Line of Credit**

ICS has a revolving line of credit (LOC) agreement which matures April 1, 2017. The LOC provides for \$70,050 in working capital. The interest rate is at the New York prime rate plus 2.250% and is adjusted daily. Principal and interest are payable upon demand, but if demand is not made, then annual payments of accrued interest only are due, with the principal balance due on maturity. As of September 30, 2016, the effective interest rate was 5.75%. The LOC is collateralized by all the business assets of ICS. As of September 30, 2016, ICS had no amounts outstanding under

this LOC.

# **Note 9 - Commitments and Contingencies**

### **Operating Leases**

The Company relocated its headquarters within Castle Rock, Colorado, during the third quarter 2016 and entered into a new lease agreement for approximately 8,000 square feet of office space. This space is being leased from a company in which our CEO and president, a related party to the Company, owns 27%. The lease agreement has an initial term of five years plus two renewal periods, which the Company is more likely than not to renew. The office space lease term commenced August 1, 2016. The monthly rental payments are approximately \$19,000 the first year and provides for escalating rental payments annually over the term of the lease. The Company recognizes rent expense on a straight-line basis over the non-cancelable lease term and option renewal periods. The resulting deferred rent of approximately \$8,500 is included in liabilities on the consolidated balance sheet. The Company recorded leasehold improvements of approximately \$406,400, which included approximately \$163,000 in lease incentives. Leasehold improvements are included in property and equipment on the consolidated balance sheet. Lease incentives have been included in other long-term liabilities and will reduce rent expense on a straight-line basis over 15 years. Lease incentives are excluded from minimum lease payments in the schedule below.

# **Note 9 - Commitments and Contingencies (continued)**

In September 2013, the Company entered into a lease agreement with a related party for its Urbandale, Iowa office space. The lease is for a period of three years, expires October 31, 2016, and requires rental payments of approximately \$2,600 per month. There is no renewal feature. In addition to primary rent, the lease requires additional payments for operating costs and other common area maintenance costs. At the end of the lease term, the Company will operate under similar terms on a month-to-month basis.

The Company also owns approximately ¾ acre on which a 2,300 square foot building is located in Medina, North Dakota. The Company leases space in this building under a five-year lease with an expiration date of March 1, 2018. One additional option to renew for a five-year term exists and is deemed to automatically renew unless written notice is provided 60 days before the end of the term. The Company is charged a monthly rental rate of approximately \$150 plus all utilities, taxes and other expenses based on actual expenses to maintain the building.

As of September 30, 2016, future minimum lease payments are as follows:

Years ended December 31,	Total
2016 (remaining three months)	\$59,922
2017	232,218
2018	237,615
2019	244,432
2020	251,765
Thereafter	3,173,570
Total lease commitments	\$4,199,522

#### **Legal Proceedings**

From time to time, we may become involved in various legal actions, administrative proceedings and claims in the ordinary course of business. We generally record losses for claims in excess of the limits of purchased insurance in earnings at the time and to the extent they are probable and estimable. We are not aware of any legal actions currently pending against us.

#### **Capital Leases**

The Company had a capital lease for certain office equipment with a base rent of \$405 per month. This 63-month lease was due to expire in April 2017. Approximately \$22,300 in asset cost was included in property and equipment and is being amortized over 63 months. Imputed interest of 5.25% was used in determining the minimum lease payments. During the second quarter 2016, the Company traded in the office equipment under a new capital lease agreement. The new lease expires in July 2021. Approximately \$22,400 in asset cost was included in property and equipment and is being amortized over the lease term of 63 months. Imputed interest of 3.33% was used in determining the minimum lease payments.

# **Note 9 - Commitments and Contingencies (continued)**

### **Capital Leases (continued)**

As of September 30, 2016, future minimum lease payments for capital leases are as follows:

Years Ending December 31,	Amount
2016 (remaining three months)	\$1,166
2017	4,664
2018	4,664
2019	4,664
2020	4,664
Thereafter	2,723
Future minimum lease payments	22,545
Less amount representing interest	(1,748)
Present value of net minimum lease payments	20,797
Less current portion	(4,033)
Capital lease obligations	\$16,764

# Note 10 - Contingently Redeemable Non-controlling Interest

Contingently redeemable non-controlling interest on our condensed consolidated balance sheet represents the non-controlling interest related to the Validus acquisition, in which the non-controlling interest holder, at its election, can require the Company to purchase its 40% investment in Validus. Below is a table reflecting the activity of the contingently redeemable non-controlling interest at September 30, 2016. As discussed in Note 2, the Company exercised its call option to acquire the remaining non-controlling interest effective February 29, 2016.

Balance, December 31, 2015	\$936,370
Loss for year to date period ended February 29, 2016	(31,605)
Acquisition of non-controlling interest, March 1, 2016	
Cash paid	(162,707)
Fair market value of stock	(200,072)
Adjusted to APIC	(541,986)
Balance, September 30, 2016	<b>\$</b> —

The contingently redeemable non-controlling interest was adjusted to the greater of the carrying value or redemption value as of each period end.

# **Note 11 – Supplemental Cash Flow Information**

	Nine months ended September 30,	
	2016	2015
Cash paid during the year:		
Interest	\$876	\$893
Non-cash investing and financing activities:		
Common stock issued in connection with acquisitoin of Validus Verification	\$200,100	\$—
Services, remaining interest		
Equipment acquired under capital lease	\$22,439	<b>\$</b> —
Lease incentive obligation	\$162,540	\$—

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### General

This information should be read in conjunction with the condensed consolidated financial statements and the notes included in Item 1 of Part I of this Quarterly Report and the audited consolidated financial statements and notes, and Management's Discussion and Analysis of Financial Condition and Results of Operations, contained in the Form 10–K for the fiscal year ended December 31, 2015. The following discussion and analysis includes historical and certain forward–looking information that should be read together with the accompanying condensed consolidated financial statements, related footnotes and the discussion below of certain risks and uncertainties that could cause future operating results to differ materially from historical results or from the expected results indicated by forward–looking statements.

#### **Business Overview**

Where Food Comes From, Inc. and its subsidiaries ("WFCF", "the Company", "our", "we", or "us") is a leading North Americal trusted resource for third-party verification of food production practices. The Company supports more than 10,000 farmers, ranchers, processors, retailers, distributors, and restaurants with a wide variety of value-added services provided through its family of verifiers, including IMI Global, International Certification Services, Validus Verification Services, and Sterling Solutions. In order to have credibility, product claims such as gluten free, non-GMO, non-hormone treated, humane handling, and others require verification by an independent third-party such as Where Food Comes From. The Company's principal business is conducting both on-site and desk audits to verify that claims being made about livestock, crops and other food products are accurate. In addition, the Company's Where Food Comes From® retail and restaurant labeling program connects consumers directly to the source of the food they purchase by requiring all product carrying the label to be sourced from third-party verified suppliers. With the use of Quick Response Code ("QR") technology, consumers can instantly access information about the producers behind their food.

WFCF was founded in 1996 and incorporated in the state of Colorado as a subchapter C corporation on January 1, 2005. The Company's shares of common stock trade on the OTCQB marketplace under the stock ticker symbol, "WFCF".

The Company's original name – Integrated Management Information, Inc. (d.b.a. IMI Global, Inc.) – was changed to Where Food Comes From, Inc. in 2012 to better reflect the Company's mission. Early growth was attributable to

source and age verification services for beef producers who wanted access to markets overseas following the discovery of "mad cow" disease in the U.S. Over the years, Where Food Comes From has expanded its portfolio to include verification services for most food groups and more than 30 standards. This growth has been achieved both organically and through the acquisition of other companies.

# **Current Marketplace Opportunities**

Because of growing demand for increased transparency into food production practices, we believe there are three main market drivers to promote forward momentum for our business:

1) Consumer awareness and expectations

A recent survey conducted by Acosta, a leading full-service sales and marketing agency in the consumer packaged goods industry, which was released in 2015, indicates consumers are actually changing their shopping habits in the grocery store. Increasingly more Americans are shopping the perimeter of the grocery store rather than stocking their pantries, and choosing to cook healthy meals at home, even if it comes at a higher cost.

According to the US Grocery Shopper Trends 2014 Report, more than 25% of consumers surveyed are seeking products that are minimally processed, locally grown or produced, with recognizable and a short list of ingredients. Jenny Zegler, Global Food and Drink Analyst at Mintel, said "these trends explore how consumers' evolving priorities, opportunities from advancements in functional formulation and the almost inescapable reach of technology will affect food and drink in the coming year. Consumers are not only the influencers, as shifting economics, natural phenomena and social media are shaping what, how, where and with whom consumers are choosing to eat and drink…"

Based on a survey in the March 13, 2014 Cone Communication Food Issues Trend Tracker, food safety and nutritional value rose to the top as the most important factors when hitting the grocery aisles. Additionally, at least two-thirds of Americans prioritized the following as other significant factors when deciding what makes it into the shopping cart: locally produced, sustainable packaging, animal welfare, non-GMO, protection and renewal of natural resources.

Three in five Americans are on the lookout for non GMO-labeled foods when shopping. Per the March 13, 2014 Cone Communication Food Issues Trend Tracker, 39% believe that non-GMO foods are healthier, 32% are concerned about the effects on the environment, and 24% question the ethics behind the use of GMO's.

According to the USDA website, the U.S. market for certified organic products was estimated at more than \$39 billion as of October 2015 while USDA-approved organic operations have grown more than 250% since 2002. Increasing consumer demand for healthy, better-for-you products produced with sustainable agricultural practices is driving growth in the organic market.

2) Global competitiveness among retailers

Restaurant chains and retailers with dominant market shares and large buying power, like McDonald's and Wal-Mart, are leading the way in prioritizing sustainable food supply initiatives in answer to consumer demands. With information literally at our fingertips, Google searches and smart phone apps are making it easier to expose where sustainable food supply chains are, and where they are not.

Producers, packers, distributors and retailers understand that verification, identification and traceability are key competitive differentiators, and many times is necessary for export into international markets, including Korea, Russia and the European Union.

3) Government regulation

In January 2013, the Food Safety Modernization Act (FSMA) issued two major proposed rules regarding preventive controls in human/animal food and produce safety. Compliance dates for some businesses began September 2016. Under the new rules, the food safety plan defined by the regulation differs from traditional HACCP plans. It must include a hazard analysis, preventive controls, monitoring procedures, corrective action procedures, verification

procedures, a supply chain program, and a recall program. We have begun to see significant movement in companies requesting our consulting expertise to developing programs designed to assist them in maintaining compliance with the new rules.

The Animal Disease Traceability Rule primarily covers beef cattle 18 months of age or older. Under the final rule, unless specifically exempted, livestock moved interstate must be officially identified and accompanied by an interstate certificate of veterinary inspection or other documentation, such as owner-shipper statements or brand certificates.

The Saudi Arabia market has been closed to U.S. beef in 2012. Since that time, the beef industry has been working with the U.S. government to re-open that market, which officially happened in early August 2016. In order to be approved to meet the export requirements, a company must have or must be approved by a PVP, like our Verified Natural product. U.S. exports to Saudi Arabia in 2010 and 2011 were valued at \$30 million. We believe the Saudi Arabia market focuses on the highest quality middle meats, making it a valuable market for the U.S. to re-gain access.

After a recent visit to the US which included an audit of the beef supply chain, Chinese officials announced in September 2016 that the ban on imports of US beef has been lifted. While the technical requirements for export verification have yet to be determined, source and age verification will be required, at a minimum. China is the world's second largest buyer of beef, but beef imports from the US to China have been banned since 2003 BSE outbreak.

### Current Concerns in Our Industry

U.S. beef exports to the European Union (EU) must be third-party verified as High Quality Beef (a USDA feeding claim) and non-hormone treated cattle (NHTC). With duty-free access to the EU lowering the cost of doing business in Europe, we believe that it offers significantly more potential for third-party NHTC verification services and High Quality Beef verification services. However, due to the current strength of the US dollar, we are seeing downward pressure on NHTC cattle prices causing the momentum of these programs to slow.

Cattle markets moved to the lowest level since 2011 in the continuation of a trend that began during the first quarter of this year. High prices in cattle date back to the drought of 2012. When grain prices exploded to all-time highs, animal protein producers could not afford to feed their herds. As feed prices rose, producers sent the animals to processing plants early to avoid losses that would result from high feed costs. It takes between 18 and 24 months to raise cattle, so thus began the great cattle bull market of 2014. Moreover, the population of planet Earth now stands at over 7.3 billion people. In Asia, diets have changed as wealth has grown. A traditional rice-based diet now includes more complex proteins, which has increased demand for beef and pork in the region. In 2015 and early 2016, ample supplies of grains lowered the input costs for producing cattle. Therefore, lower grain or feed prices filtered through and caused the price of live cattle to drop over the course of 2015, and this continued into 2016.

During the second quarter, a rally in soybean and soybean product prices caused feed prices to rally. Live cattle prices fell as producers were facing a similar scenario they saw in 2012. The potential for an early slaughter to avoid high feed prices caused live cattle futures to fall as soybeans, and other grain prices moved higher. Slower growth in China along with rising feed prices has contributed to lower cattle prices during the second quarter of 2016. Lower cattle prices are driving many producers to reduce overall operating costs, which includes opting out of certain verification programs.

We believe this may be a short-sighted reaction and we encourage our customers to stay in those verification programs. We continue to see higher premiums paid for verified beef. We also know that early slaughter creates a short-term oversupply and increases the chances of another shortage developing in 2017 as herd sizes decline. Retail meats markets have remained virtually unchanged. At this time, we have no way to reasonably estimate the future impact this could have on our business. Management continues to monitor the situation. We believe we have diversified our product offerings across multiple species such that it will not have a significant negative impact on our 2016 operations.

Highly Pathogenic Avian Influenza, more commonly known as Bird Flu, refers to strains of influenza that primarily affect several types of birds, including farmed poultry, i.e. chickens, geese, turkeys and ducks. The virus spreads through infected birds, via their saliva, nasal secretions, feces, and feed. With the outbreak of the virus in 2015, state poultry associations limited poultry movements to control the spread of avian influenza. This included limiting our ability to conduct onsite audits. In May 2016, the United Egg Producers Association authorized our company to resume conducting onsite audits. We believe that our experience in bio-security considerations and the core competency needed to deal with verification system design gives us a competitive advantage creating a barrier to entry for less sophisticated third-party verification companies.

# Seasonality

Our business is subject to seasonal fluctuations. Significant portions of our revenues are typically realized during the second and third quarters of the fiscal year when the calf marketings and the growing seasons are at their peak. Because of the seasonality of the business and our industry, results for any quarter are not necessarily indicative of the results that may be achieved for any other quarter or for the full fiscal year.

### **Liquidity and Capital Resources**

At September 30, 2016, we had cash and cash equivalents of \$4,245,049 compared to \$3,781,397 of cash and cash equivalents at December 31, 2015. Our working capital at September 30, 2016 was \$4,526,054 compared to \$4,251,600 at December 31, 2015.

Net cash provided by operating activities for the nine months ended September 30, 2016 was approximately \$1,210,600 compared to net cash provided of approximately \$1,383,200 during the same period in 2015. Net cash provided by operating activities is driven by our net income and adjusted by non-cash items. Non-cash adjustments primarily include depreciation, amortization of intangible assets, stock based compensation expense, and deferred taxes. In addition, deferred revenue, which due to the changes in timing of our annual billings in the current period, increased by approximately \$192,800.

Net cash used in investing activities for the nine month period ended September 30, 2016, was approximately \$592,000 compared to approximately \$22,800 used in the 2015 period. Net cash used in the nine month period ended September 30, 2016, was primarily attributable to cash paid of approximately \$162,700 in the acquisition of the non-controlling interest of Validus, as well as purchases of property and equipment of approximately \$429,300. Net cash used in the 2015 period was attributable to the purchase of property and equipment of approximately \$22,800.

Net cash used in financing activities for the nine month period ended September 30, 2016, was approximately \$154,900 compared to cash provided of \$41,800 in the 2015 period. Net cash used in the nine month period ended September 30, 2016, was due to repayments of debt and lease obligations of approximately \$19,800 and repurchase of common shares under the Buyback Program of approximately \$179,600 offset by proceeds from stock option exercises of approximately \$44,500. Net cash provided in the 2015 period was due to stock option exercises of approximately \$50,600 offset by repayments of debt and lease obligations of approximately \$8,800.

Historically, our growth has been funded through a combination of convertible debt from private investors and private placement offerings. We continually evaluate all funding options including additional offerings of our securities to private, public and institutional investors and other credit facilities as they become available.

The primary driver of our operating cash flow is our third-party verification solutions, specifically the gross margin generated from services provided. Therefore we focus on the elements of those operations including revenue growth and long term projects that ensure a steady stream of operating profits to enable us to meet our cash obligations. On a weekly basis we review the performance of each of our revenue streams focusing on third party verification solutions compared with prior periods and our operating plan. We believe that our various sources of capital, including cash flow from operating activities, overall improvement in our performance, and our ability to obtain additional financing are adequate to finance current operations as well as the repayment of current debt obligations. We are not aware of any other event or trend that would negatively affect our liquidity. In the event such a trend develops, we believe that there are sufficient financing avenues available to us and from our internal cash generating capabilities to adequately manage our ongoing business.

The culmination of all our efforts toward net income has brought opportunities to us including: increased investor confidence and renewed interest in our company, third-party interest in our expertise, as well as the potential to develop business relationships with long term strategic partners. In keeping with our core business, we will continue to review our business model with a focus on profitability, long term capital solutions and the potential impact of acquisitions or divestitures, if such an opportunity arises.

Our plan for continued growth is primarily based upon acquisitions as well as intensifying our focus on international markets. We believe that there are significant growth opportunities available to us because often the only means to entry as imposed on international market imports/exports is via a quality verification program.

### **Debt Facility**

ICS has a revolving line of credit (LOC) agreement which was renewed on April 1, 2014 and matures April 1, 2017. The LOC provides for \$70,050 in working capital. The interest rate is at the New York prime rate plus 2.250% and is adjusted daily. Principal and interest are payable upon demand, but if demand is not made, then annual payments of accrued interest only are due, with the principal balance due on maturity. The LOC is collateralized by all the business assets of ICS.

#### **Off-Balance Sheet Arrangements**

As of September 30, 2016, we had no off-balance sheet arrangements of any type.

#### RESULTS OF OPERATIONS

Third quarter and year to date period ended September 30, 2016 compared to the same periods in fiscal year 2015

#### **Revenues**

Total revenues for the third quarter ended September 30, 2016, increased 9.5% compared to the same period in 2015. Total revenues for the year to date period ended September 30, 2016 increased 12.8%.

Service revenues include sales of our US Verified solutions and related consulting, program development and web-based development services. Service revenues for the quarter ended September 30, 2016, of approximately \$2,948,900 increased approximately \$293,200 or 11.0% compared to the same period in 2015. Service revenues for the year to date period ended September 30, 2016, of approximately \$7,665,600 increased \$1,088,800 or 16.6% compared to the same period in 2015. Overall, the increase is due to both an increase in new verification customers, as well as an increase in product offerings.

Product sales represent sales of cattle identification ear tags. Product sales of approximately \$380,400 for the third quarter ended September 30, 2016 increased approximately \$8,700 or 2.3% compared to the same period in 2015. Product sales of approximately \$856,000 for the year to date period ended September 30, 2016 decreased approximately \$95,600 or 10.0% compared to same period in 2015. As further discussed under Current Concerns in Our Industry, product sales have mostly decreased in response to a slowing NHTC beef export market due to the strength of the US dollar.

Other revenue primarily represents the fees earned from our WFCF labeling program. Other revenue of approximately \$14,900 for the third quarter ended September 30, 2016 decreased approximately \$10,500 or 41.3% compared to the same period in 2015. Other revenue of approximately \$68,000 for the year to date period ended September 30, 2016 decreased approximately \$17,000 or 20.0% compared to the same period in 2015.

# **Cost of Revenues and Gross Margin**

Cost of revenues for the third quarter ended September 30, 2016 was approximately \$1,742,800 compared to approximately \$1,579,100 during the same period in 2015. Cost of revenues for the year to date period ended September 30, 2016 was approximately \$4,463,500 compared to \$3,977,200 during the same period in 2015. Gross margin for the third quarter ended 2016 fell slightly to 47.9% of revenues compared to 48.3% of revenues for the third quarter ended 2015. Gross margin for the year to date period ended September 30, 2016 improved slightly to 48.0% compared to 47.8% during the same period in 2015. Overall the year to date improvement is due to absorption of costs over a higher sales base, as well as a slight change in product mix coupled with bundling opportunities where we can provide multiple verifications and/or certifications with one site visit.

Our margins are impacted by various costs such as cost of products, salaries and benefits, insurance, and taxes. Because certain elements of our cost of revenues are fixed in nature, incremental sales positively impact our margins.

### **Selling, General and Administrative Expenses**

Selling, general and administrative expenses for the third quarter 2016 were approximately \$1,239,800, an increase of approximately \$68,300, or 5.8% over the third quarter ended 2015. Selling, general and administrative expenses for the year to date period ended September 30, 2016 were approximately \$3,412,200, an increase of approximately \$291,800 or 9.4%. Overall, the increase in our selling, general and administrative expenses is due in part to higher head count, increased sales and marketing costs, and higher costs related to being a publicly held company, as well as higher lease costs under the terms of our lease agreement executed in August 2016. In addition, the Company is making significant investments in IT process redesigns related to the integration and standardization of differing field audit and accounting systems used by IMI Global, ICS and Validus. However, in spite of an increase in costs, selling, general and administrative costs as a percentage of revenue decreased to 39.7% for the nine months ended September 30, 2016 compared to 41.0% for the same period in 2015.

### **Income Tax Expense**

The provision for income taxes is recorded at the end of each interim period based on the Company's best estimate of its effective income tax rate expected to be applicable for the full fiscal year. For the third quarters ended September 30, 2016 and 2015, we recorded income tax expense of approximately \$135,000 and \$92,000, respectively. For the year to date periods ended September 30, 2016 and 2015, we recorded income tax expense of approximately \$265,000 and \$213,300, respectively.

### **Net Income and Per Share Information**

As a result of the foregoing, net income attributable to WFCF shareholders for the third quarter ended September 30, 2016 was approximately \$225,000, or \$0.01 per basic and diluted common share, compared to approximately \$181,600, or \$0.01 per basic and diluted common share for the same period in 2015. Net income attributable to WFCF shareholders for the year to date period ended September 30, 2016 was approximately \$481,900 or \$0.02 per basic and diluted common share, compared to approximately \$380,600 or \$0.02 per basic and diluted common share for the same period in 2015.

# ITEM 4. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

Our Chief Executive Officer and Chief Financial Officer, after evaluating the effectiveness of the Company's "disclosure controls and procedures" (as defined in the Securities Exchange Act of 1934 (Exchange Act) Rule 13a-15(e) as of the end of the period covered by this report, have concluded that our disclosure controls and procedures are effective based on our evaluation of these controls and procedures as required by paragraph (b) of Exchange Act Rules 13a-15 or 15d-15.

### **Internal Control Over Financial Reporting**

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rule 13a-15(f) under the Exchange Act) during the most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

#### PART II – OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

From time to time, we may become involved in various legal actions, administrative proceedings and claims in the ordinary course of business. We generally record losses for claims in excess of the limits of purchased insurance in earnings at the time and to the extent they are probable and estimable.

### ITEM 1A. RISK FACTORS

Our business is subject to a number of risks, including those identified in Item 1A. — "Risk Factors" of our 2015 Annual Report on Form 10–K, that could have a material effect on our business, results of operations, financial condition and/or liquidity and that could cause our operating results to vary significantly from period to period. As of September

30, 2016, there have been no material changes to the risks disclosed in our most recent Annual Report on Form 10–K. We may also disclose changes to such factors or disclose additional factors from time to time in our future filings with the SEC.

# ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

In connection with the acquisition of the remaining non-controlling interest of Validus (see Note 2 to the accompanying condensed consolidated financial statements), we issued 93,057 shares of common stock of Where Food Comes From, Inc. valued at approximately \$200,100 pursuant to the terms of the Purchase Agreement dated September 16, 2013.

### **ITEM 6. EXHIBITS**

### (a) Exhibits

Number	Description
10.3	Lease with commencement date of August 1, 2016 for office space in Castle Rock, Colorado
31.1	Certification of CEO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of CFO pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of CEO pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of CFO pursuant to 18 U.S.C. Section 1350, as adopted by Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 8, 2016 Where Food Comes From, Inc.

By:/s/ John K. Saunders Chief Executive Officer

By:/s/ Dannette Henning Chief Financial Officer