

RAND CAPITAL CORP
Form DEFA14A
April 18, 2019

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

SCHEDULE 14A

(RULE 14a-101)

**Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934**

Filed by the Registrant Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Pursuant to §240.14a-12

RAND CAPITAL CORPORATION

(Name of Registrant as Specified In Its Charter)

N/A

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

No fee required.

Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.

(1) Title of each class of securities to which transaction applies:

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

(4) Proposed maximum aggregate value of transaction:

(5) Total fee paid:

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

(1) Amount Previously Paid:

(2) Form, Schedule or Registration Statement No.:

(3) Filing Party:

(4) Date Filed:

Rand Capital Corporation issued the following press release on April 18, 2019:

FOR IMMEDIATE RELEASE

**Rand Capital Files Definitive Proxy Statement and
Responds to Public Letter from Shareholder**

Board of Directors unanimously recommends shareholders support

the transformational transactions related to

East Asset Management's \$25 million investment

BUFFALO, New York, April 18, 2019 – Rand Capital Corporation (NASDAQ: RAND) (“Rand” or “Rand Capital”), a business development company, today filed its definitive proxy statement with the Securities and Exchange Commission and recommends to its shareholders to vote “FOR” all five proposals set forth in the proxy statement. Rand also announced today that its special meeting of shareholders to seek approval of the five proposals set forth in the proxy statement will be held on May 16, 2019.

Rand shareholders who have questions about the definitive proxy statement or voting their shares should contact Alliance Advisors, LLC, which is assisting Rand with the solicitation of proxies, toll-free at 1-844-853-0931.

In addition, the Board of Directors published this letter:

April 18, 2019

Mr. Bruce Howard

Chief Executive Officer

User-Friendly Phone Book, LLC

10200 Grogans Mill Road, Suite 440

The Woodlands, TX 77380-1134

Re: Rand Capital Corporation's Proposed Transactions

Dear Mr. Howard:

The Board of Directors of Rand has diligently evaluated the transactions we are proposing to shareholders, including the \$25 million investment by East Asset Management ("East"). We have carefully reviewed your comments and, while we very much appreciate the input of shareholders, we strongly disagree with your conclusions. We believe the transaction is in the best interest of all shareholders and enables a future that we expect will be demonstrably better than if we were to maintain the status quo.

Rand's management and our financial advisor had several meetings and calls with you or your representatives over the last eight months. During that period, you or your representatives have been unable or unwilling to suggest alternatives to the East transaction that would create more value for our shareholders. By default, you are suggesting to maintain the status quo.

-MORE-

Rand Capital Files Definitive Proxy Statement and Responds to Public Letter from Shareholder

April 18, 2019

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You are incorrect in your understanding regarding the termination fee. It only applies in the event of a superior proposal, not in the event of a failed shareholders' vote. Additionally, a more thorough review of the proxy statement provides understanding on the process regarding the fair value of the contributed assets.

The transactions are transformational for Rand, expected to create both near- and long-term value for shareholders, and best position Rand for future growth.

We believe shareholders benefit from the following:

Market Value Appreciation: The \$3.00 per share purchase price by East was a 33% premium to the market price on the day prior to the announcement of the transaction.

Initial Cash and Stock Dividend: The planned Special Dividend of \$1.50 per share and the ability to receive a portion of the dividend in cash.

Total Return Potential: The opportunity to receive an ongoing dividend consistent with the election of regulated investment company ("RIC") filing status with the IRS.

More Efficient Financial Platform:

Elimination of corporate-level income tax as a RIC.

Expected reduction in operating expense ratio by externalizing management.

More income producing investments with the contributed assets.

Expected Improved Capital Markets Position: The \$25 million investment provides greater scale.

We are committed to the future potential of Rand. As a demonstration of our belief, Rand's board and management, as well as East, intend to take the proposed Special Dividend in stock. We believe this is a strong indication of our confidence in the future of Rand and has the effect of increasing the amount of cash available to all other shareholders.

We welcome ongoing conversation with our shareholders and reiterate our support for the transactions.

Sincerely,

/s/ Erland E. Kailbourne */s/ Allen F. Grum*

Chairman of the Board President and Chief Executive Officer

About Rand Capital

Rand Capital (Nasdaq: RAND) is a Business Development Company (BDC) with a wholly-owned subsidiary licensed by the U.S. Small Business Administration (SBA) as a Small Business Investment Company (SBIC). Rand currently focuses its equity investments in early or expansion stage companies and generally lends to more mature companies. The Company seeks investment opportunities in businesses with strong leaders who are bringing to market new or unique products, technologies or services that have a high potential for growth. Additional information can be found at the Company's website where it regularly posts information: <http://www.randcapital.com/>.

About East Asset Management

East Asset Management (EAM), formed in 2010, is dedicated to investing in private & public market securities and has formed multiple investment vehicles that provide capital to a variety of industries including energy, media, real estate, hospitality, sports and entertainment. EAM has developed a unique and proprietary network for sourcing investment opportunities, including opportunities in the private credit/current yield space, leveraging both its in-house and affiliated investment talent and capabilities. EAM is an entity owned by Terry and Kim Pegula, owners of Pegula Sports & Entertainment: the management company streamlining key business areas across all Pegula family-owned sports and entertainment properties including the Buffalo Bills, Buffalo Sabres, Buffalo Bandits, Rochester Americans, Harborcenter, Black River Entertainment, ADPRO Sports, PicSix Creative agency and numerous hospitality properties.

-MORE-

Rand Capital Files Definitive Proxy Statement and Responds to Public Letter from Shareholder

April 18, 2019

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Cautionary Statement Regarding Forward-Looking Statements

This press release contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than historical facts, including but not limited to statements regarding the expected timing of the closing of the proposed transactions; the ability of the parties to complete the proposed transactions considering the various closing conditions, including receipt of necessary shareholder approvals and approval from the U.S. Small Business Administration (“SBA”); the intention of Rand Capital and Rand Capital SBIC, Inc. (“Rand SBIC”) to elect to be taxed as a regulated investment companies for U.S. federal tax purposes; the intention to declare and pay a special cash and stock dividend after the closing of the proposed transactions; the intention to pay a regular cash dividend after the completion of the proposed transactions; the expected benefits of the proposed transactions such as a lower expense-to-asset ratio for Rand Capital, increased net investment income, availability of additional resources, expanded access to and sourcing platform for new investments and streamlining of operations under the external management structure; the business strategy of originating additional income producing investments; the competitive ability and position of Rand Capital following completion of the proposed transactions; and any assumptions underlying any of the foregoing, are forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words “may,” “will,” “should,” “potential,” “intend,” “expect,” “endeavor,” “seek,” “anticipate,” “estimate,” “overestimate,” “underestimate,” “could,” “project,” “predict,” “continue,” “target” or other similar words or expressions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove to be incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) that one or more closing conditions to the stock purchase may not be satisfied or waived, on a timely basis or otherwise, including that the SBA may not approve the proposed transactions or that the required approvals by the shareholders of Rand Capital may not be obtained; (2) the risk that the proposed transactions may not be completed in the time frame expected by parties, or at all; (3) the risk that Rand Capital and/or Rand SBIC may be unable to fulfill the conditions required in order to elect to be treated as a regulated investment company for U.S. tax purposes; (4) uncertainty of the expected financial performance of Rand Capital following completion of the proposed transactions; (5) failure to realize the anticipated benefits of the proposed transactions, including as a result of delay in completing the proposed transactions; (6) the risk that the board of directors of Rand Capital is unable or unwilling to declare and pay the special cash and stock dividend or pay quarterly dividends on a going forward basis; (7) the occurrence of any event that could give rise to termination of the stock purchase agreement; (8) the risk that shareholder litigation in connection with the proposed transactions may affect the timing or occurrence of the contemplated transactions or result in significant costs of defense, indemnification and liability; (9) evolving legal, regulatory and tax regimes; (10) changes in general economic and/or industry specific conditions; and (11) other risk factors as detailed from time to time in Rand Capital’s reports filed with the Securities and Exchange Commission (“SEC”), including Rand Capital’s annual report on Form 10-K for the year ended December 31, 2018, later filed quarterly reports on Form 10-Q, the

definitive proxy statement for the proposed transactions and other documents filed with the SEC. Consequently, such forward-looking statements should be regarded as Rand Capital's current plans, estimates and beliefs. Except as required by applicable law, Rand Capital assumes no obligation to update the forward-looking information contained in this release.

Additional Information and Where to Find It

This communication may be deemed to be solicitation material in respect of solicitation of proxies from shareholders of Rand Capital in respect of the proposed transactions. Rand Capital has filed the definitive proxy statement in respect of the proposed transactions, which was first sent or made available to shareholders on or about April 18, 2019. INVESTORS OF RAND CAPITAL ARE URGED TO READ THE DEFINITIVE PROXY STATEMENT AND OTHER RELEVANT DOCUMENTS CAREFULLY AND IN THEIR ENTIRETY BECAUSE THEY CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTIONS AND RELATED MATTERS. Investors may obtain the definitive proxy statement and other documents filed by Rand Capital with the SEC from the SEC's website at www.sec.gov or from Rand Capital's website at www.randcapital.com. Investors and security holders may also obtain free copies of the definitive proxy statement and other documents filed with the SEC from Rand Capital by calling Investor Relations at 716-843-3908.

Participants in the Solicitation

Rand Capital and its directors, executive officers, employees and other persons may be deemed to be participants in the solicitation of proxies from the shareholders of Rand Capital in respect of the proposed transactions. Information regarding the persons who may, under the rules of the SEC, be considered participants in the solicitation of Rand Capital shareholders in connection with the proposed transactions is set forth in the definitive proxy statement filed with the SEC, which can be obtained free of charge from the sources indicated above

Contacts:

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President and CEO
Phone: 716.853.0802

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Howard
Kei Advisors LLC
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dpawlowski@keiadvisors.com /

khoward@keiadvisors.com

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Rand Capital Corporation posted the following presentation to its website and mailed a copy of the presentation to its shareholders on April 18, 2019:

The following letter was mailed to shareholders of Rand Capital Corporation on April 18, 2019:

Cautionary Statement Regarding Forward-Looking Statements

This letter contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than historical facts, including but not limited to statements regarding the expected timing of the closing of the proposed transactions; the ability of the parties to complete the proposed transactions considering the various closing conditions, including receipt of necessary shareholder approvals and approval from the U.S. Small Business Administration (“SBA”); the intention of Rand Capital Corporation (“Rand Capital”, “Rand” or the “Company”) and Rand Capital SBIC, Inc. (“Rand SBIC”) to elect to be taxed as a regulated investment companies for U.S. federal tax purposes; the intention to declare and pay a special cash and stock dividend after the closing of the proposed transactions; the intention to pay a regular cash dividend after the completion of the proposed transactions; the expected benefits of the proposed transactions such as a lower expense-to-asset ratio for Rand Capital, increased net investment income, availability of additional resources, expanded access to and sourcing platform for new investments and streamlining of operations under the external management structure; the business strategy of originating additional income producing investments; the competitive ability and position of Rand Capital following completion of the proposed transactions; and any assumptions underlying any of the foregoing, are forward-looking statements. Forward-looking statements concern future circumstances and results and other statements that are not historical facts and are sometimes identified by the words “may,” “will,” “should,” “potential,” “intend,” “expect,” “endeavor,” “seek,” “anticipate,” “estimate,” “overestimate,” “believe,” “could,” “project,” “predict,” “continue,” “target” or other similar words or expressions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove to be incorrect, actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates or expectations will be achieved. Important factors that could cause actual results to differ materially from such plans, estimates or expectations include, among others, (1) that one or more closing conditions to the stock purchase may not be satisfied or waived, on a timely basis or otherwise, including that the SBA may not approve the proposed transactions or that the required approvals by the shareholders of Rand Capital may not be obtained; (2) the risk that the proposed transactions may not be completed in the time frame expected by parties, or at all; (3) the risk that Rand Capital and/or Rand SBIC may be unable to fulfill the conditions required in order to elect to be treated as a regulated investment company for U.S. tax purposes; (4) uncertainty of the expected financial performance of Rand Capital following completion of the proposed transactions; (5) failure to realize the anticipated benefits of the proposed transactions, including as a result of delay in completing the proposed transactions; (6) the risk that the board of directors of Rand Capital is unable or unwilling to declare and pay the special cash and stock dividend or pay quarterly dividends on a going forward basis; (7) the occurrence of any event that could give rise to termination of the stock purchase agreement; (8) the risk that shareholder litigation in connection with the proposed transactions may affect the timing or occurrence of the contemplated transactions or result in significant costs of defense, indemnification and liability; (9) evolving legal, regulatory and tax regimes; (10) changes in general economic and/or industry specific conditions; and (11) other risk factors as detailed from time to time in Rand Capital’s reports filed with the Securities and Exchange Commission (“SEC”), including Rand Capital’s annual report on Form 10-K for the year ended December 31, 2018, later filed quarterly reports on Form 10-Q, the definitive proxy statement for the proposed transactions and other documents filed with the SEC. Consequently, such forward-looking statements should be regarded as Rand Capital’s current plans, estimates and beliefs. Except as required by applicable law, Rand Capital assumes no obligation to update the forward-looking information contained in this presentation.

Additional Information and Where to Find It

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Signatures

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Exhibit Index

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Part I

FINANCIAL INFORMATION

Item 1. Financial Statements

NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

| | SEPTEMBER 30 2015 | DECEMBER 31 2014 | SEPTEMBER 30 2014 |
|---|-----------------------------------|---------------------|----------------------|
| | (In thousands, except share data) | | |
| ASSETS | | | |
| Cash and cash equivalents | \$ 11,847 | \$ 61,135 | \$ 50,598 |
| Accounts receivable, net | 118,097 | 123,466 | 97,639 |
| Accounts receivable from affiliates | 2,793 | 57,421 | 44,339 |
| Inventories, net | 234,214 | 190,382 | 220,607 |
| Deferred income taxes | 23,024 | 18,566 | 11,486 |
| Prepaid expenses and other | 21,318 | 14,743 | 25,774 |
| Total current assets | 411,293 | 465,713 | 450,443 |
| Property, plant and equipment, net | 151,767 | 159,644 | 252,039 |
| Goodwill | 6,253 | 6,253 | — |
| Other Intangibles, net | 57,650 | 60,821 | 57,017 |
| Deferred income taxes | 15,984 | 15,806 | 1,175 |
| Other non-current assets | 59,770 | 62,283 | 68,486 |
| Total assets | \$ 702,717 | \$ 770,520 | \$ 829,160 |
| LIABILITIES AND EQUITY | | | |
| Accounts payable | \$ 161,040 | \$ 133,668 | \$ 149,343 |
| Revolving credit agreements of subsidiaries - not guaranteed by the parent company | 13,858 | 55,000 | 69,805 |
| Current maturities of long-term debt of subsidiaries - not guaranteed by the parent company | 1,495 | 1,467 | 7,886 |
| Accrued payroll | 34,336 | 23,567 | 19,136 |
| Other current liabilities | 45,270 | 40,979 | 41,325 |
| Total current liabilities | 255,999 | 254,681 | 287,495 |
| Long-term debt of subsidiaries - not guaranteed by the parent company | 158,650 | 191,431 | 138,958 |
| Mine closing reserves | 40,453 | 37,399 | 36,217 |
| Pension and other postretirement obligations | 9,711 | 10,616 | 7,312 |
| Deferred income taxes | — | — | 23,304 |
| Other long-term liabilities | 53,160 | 64,919 | 66,632 |
| Total liabilities | 517,973 | 559,046 | 559,918 |
| Stockholders' equity | | | |
| Common stock: | | | |
| Class A, par value \$1 per share, 5,276,963 shares outstanding (December 31, 2014 - 5,662,214 shares outstanding; September 30, 2014 - 5,821,078 shares outstanding) | 5,277 | 5,662 | 5,821 |
| Class B, par value \$1 per share, convertible into Class A on a one-for-one basis, 1,572,027 shares outstanding (December 31, 2014 - 1,573,292 shares outstanding; September 30, 2014 - 1,573,804 shares outstanding) | 1,572 | 1,573 | 1,574 |

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| | | | | |
|--------------------------------------|-----------|------------|------------|---|
| Retained earnings | 200,853 | 224,428 | 274,297 | |
| Accumulated other comprehensive loss | (22,958 |) (20,189 |) (12,450 |) |
| Total stockholders' equity | 184,744 | 211,474 | 269,242 | |
| Total liabilities and equity | \$702,717 | \$ 770,520 | \$ 829,160 | |

See notes to Unaudited Condensed Consolidated Financial Statements.

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NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|--|---------------------------------------|-----------|-------------------|-----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2015 | 2014 | 2015 | 2014 |
| | (In thousands, except per share data) | | | |
| Revenues | \$239,107 | \$221,714 | \$629,341 | \$599,497 |
| Cost of sales | 196,892 | 175,171 | 513,556 | 480,260 |
| Gross profit | 42,215 | 46,543 | 115,785 | 119,237 |
| Earnings of unconsolidated mines | 12,234 | 12,064 | 36,863 | 36,069 |
| Operating expenses | | | | |
| Selling, general and administrative expenses | 47,551 | 46,373 | 139,186 | 145,792 |
| Amortization of intangible assets | 1,138 | 911 | 3,173 | 2,667 |
| | 48,689 | 47,284 | 142,359 | 148,459 |
| Operating profit | 5,760 | 11,323 | 10,289 | 6,847 |
| Other expense (income) | | | | |
| Interest expense | 1,597 | 2,046 | 5,383 | 5,450 |
| Income from other unconsolidated affiliates | (264) | (191) | (1,736) | (159) |
| Closed mine obligations | 244 | 316 | 1,071 | 940 |
| Other, net, including interest income | 908 | 86 | 1,220 | (65) |
| | 2,485 | 2,257 | 5,938 | 6,166 |
| Income before income tax provision (benefit) | 3,275 | 9,066 | 4,351 | 681 |
| Income tax provision (benefit) | 134 | 1,367 | 458 | (1,870) |
| Net income | \$3,141 | \$7,699 | \$3,893 | \$2,551 |
| Basic earnings per share | \$0.45 | \$1.02 | \$0.55 | \$0.33 |
| Diluted earnings per share | \$0.45 | \$1.02 | \$0.55 | \$0.33 |
| Dividends per share | \$0.2625 | \$0.2575 | \$0.7825 | \$0.7650 |
| Basic weighted average shares outstanding | 6,924 | 7,515 | 7,051 | 7,688 |
| Diluted weighted average shares outstanding | 6,935 | 7,533 | 7,065 | 7,702 |

See notes to Unaudited Condensed Consolidated Financial Statements.

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NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

| | THREE MONTHS ENDED SEPTEMBER 30 | | NINE MONTHS ENDED SEPTEMBER 30 | |
|--|---------------------------------------|---------|--------------------------------------|----------|
| | 2015 | 2014 | 2015 | 2014 |
| | (In thousands) | | | |
| Net income | \$3,141 | \$7,699 | \$3,893 | \$2,551 |
| Foreign currency translation adjustment | (1,190) | (740) | (2,352) | (656) |
| Deferred gain (loss) on available for sale securities | (229) | 33 | (205) | 270 |
| Current period cash flow hedging activity, net of \$304 and \$674 tax benefit in the three and nine months ended September 30, 2015, respectively, and \$351 tax expense and \$457 tax benefit in the three and nine months ended September 30, 2014, respectively. | (558) | 590 | (1,216) | (860) |
| Reclassification of hedging activities into earnings, net of \$41 and \$178 tax benefit in the three and nine months ended September 30, 2015, respectively, and \$137 and \$324 tax benefit in the three and nine months ended September 30, 2014, respectively. | 89 | 249 | 363 | 602 |
| Reclassification of pension and postretirement adjustments into earnings, net of \$97 and \$300 tax benefit in the three and nine months ended September 30, 2015, respectively, and \$75 and \$235 tax benefit in the three and nine months ended September 30, 2014, respectively. | 216 | 180 | 641 | 453 |
| Total other comprehensive income (loss) | \$(1,672) | \$312 | \$(2,769) | \$(191) |
| Comprehensive income | \$1,469 | \$8,011 | \$1,124 | \$2,360 |

See notes to Unaudited Condensed Consolidated Financial Statements.

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NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| | NINE MONTHS ENDED SEPTEMBER 30 | |
|--|-----------------------------------|------------|
| | 2015 | 2014 |
| | (In thousands) | |
| Operating activities | | |
| Net income | \$3,893 | \$2,551 |
| Adjustments to reconcile from net income to net cash provided by operating activities: | | |
| Depreciation, depletion and amortization | 17,337 | 19,445 |
| Amortization of deferred financing fees | 946 | 347 |
| Deferred income taxes | (4,636) |) 994 |
| Other | (533) |) 10,086 |
| Working capital changes: | | |
| Accounts receivable | 59,757 | 10,511 |
| Inventories | (43,832) |) (36,183) |
| Other current assets | 2,056 | (1,075) |
| Accounts payable | 29,056 | 16,884 |
| Other current liabilities | 4,276 | (8,909) |
| Income taxes receivable/payable | (8,506) |) (12,433) |
| Net cash provided by operating activities | 59,814 | 2,218 |
| Investing activities | | |
| Expenditures for property, plant and equipment | (7,484) |) (47,663) |
| Other | 1,160 | 366 |
| Net cash used for investing activities | (6,324) |) (47,297) |
| Financing activities | | |
| Additions to long-term debt | 2,547 | 1,553 |
| Reductions of long-term debt | (2,300) |) (2,000) |
| Net additions (reductions) to revolving credit agreements | (74,143) |) 33,345 |
| Cash dividends paid | (5,502) |) (5,884) |
| Purchase of treasury shares | (23,248) |) (26,447) |
| Other | (78) |) (255) |
| Net cash provided by (used for) financing activities | (102,724) |) 312 |
| Effect of exchange rate changes on cash | (54) |) (25) |
| Cash and cash equivalents | | |
| Decrease for the period | (49,288) |) (44,792) |
| Balance at the beginning of the period | 61,135 | 95,390 |
| Balance at the end of the period | \$11,847 | \$50,598 |

See notes to Unaudited Condensed Consolidated Financial Statements.

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NACCO INDUSTRIES, INC. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

| | | | | | Accumulated Other Comprehensive | | | | |
|--|---------|---------|---------|-----------|---------------------------------|------------|----------|----------------|---------------|
| | | | | | Income (Loss) | | | | |
| | Class A | Class B | Capital | Retained | Foreign | Deferred | Deferred | Pension and | Total |
| | Common | Common | in | Earnings | Currency | Gain | Gain | Postretirement | Stockholders' |
| | Stock | Stock | Excess | | Translation | (Loss) | (Loss) | Plan | Equity |
| | | | of Par | | Adjustment | Available | on Cash | Adjustment | |
| | | | Value | | for Sale | for Sale | Flow | | |
| | | | | | Securities | Securities | Hedging | | |
| | | | | | Hedging | Hedging | | | |
| (In thousands, except per share data) | | | | | | | | | |
| Balance, January 1, 2014 | \$6,290 | \$1,581 | \$941 | \$301,227 | \$(803) | \$1,021 | \$676 | \$(13,153) | \$297,780 |
| Stock-based compensation | 26 | — | 1,407 | — | — | — | — | — | 1,433 |
| Purchase of treasury shares | (502) | — | (2,348) | (23,597) | — | — | — | — | (26,447) |
| Conversion of Class B to Class A shares | 7 | (7) | — | — | — | — | — | — | — |
| Net income | — | — | — | 2,551 | — | — | — | — | 2,551 |
| Cash dividends on Class A and Class B common stock: \$0.7650 per share | — | — | — | (5,884) | — | — | — | — | (5,884) |
| Current period other comprehensive income (loss) | — | — | — | — | (656) | 270 | (860) | — | (1,246) |
| Reclassification adjustment to net income (loss) | — | — | — | — | — | — | 602 | 453 | 1,055 |
| Balance, September 30, 2014 | \$5,821 | \$1,574 | \$— | \$274,297 | \$(1,459) | \$1,291 | \$418 | \$(12,700) | \$269,242 |
| Balance, January 1, 2015 | \$5,662 | \$1,573 | \$— | \$224,428 | \$(2,699) | \$1,463 | \$56 | \$(19,009) | \$211,474 |
| Stock-based compensation | 40 | — | 856 | — | — | — | — | — | 896 |
| Purchase of treasury shares | (426) | — | (856) | (21,966) | — | — | — | — | (23,248) |
| Conversion of Class B to Class A shares | 1 | (1) | — | — | — | — | — | — | — |
| Net income | — | — | — | 3,893 | — | — | — | — | 3,893 |
| Cash dividends on Class A and Class B common stock: \$0.7825 per share | — | — | — | (5,502) | — | — | — | — | (5,502) |
| Current period other comprehensive income (loss) | — | — | — | — | (2,352) | (205) | (1,216) | — | (3,773) |

| | | | | | | | | | |
|--|---------|----------|-----|-----------|-----------|---------|---------|------------|------------|
| Reclassification adjustment to net income (loss) | — | — | — | — | — | — | 363 | 641 | 1,004 |
| Balance, September 30, 2015 | \$5,277 | \$ 1,572 | \$— | \$200,853 | \$(5,051) | \$1,258 | \$(797) | \$(18,368) | \$ 184,744 |

See notes to Unaudited Condensed Consolidated Financial Statements.

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NACCO INDUSTRIES, INC. AND SUBSIDIARIES
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
SEPTEMBER 30, 2015

(In thousands, except as noted and per share amounts)

NOTE 1—Basis of Presentation

The accompanying Unaudited Condensed Consolidated Financial Statements include the accounts of NACCO Industries, Inc. (the “parent company” or “NACCO”) and its wholly owned subsidiaries (collectively, “NACCO Industries, Inc. and Subsidiaries” or the “Company”). Intercompany accounts and transactions are eliminated in consolidation. The Company's subsidiaries operate in the following principal industries: mining, small appliances and specialty retail. The Company manages its subsidiaries primarily by industry.

The North American Coal Corporation and its affiliated companies (collectively, “NACoal”) mine and market steam and metallurgical coal for use in power generation and steel production and provide selected value-added mining services for other natural resources companies. Hamilton Beach Brands, Inc. (“HBB”) is a leading designer, marketer and distributor of small electric household and specialty housewares appliances, as well as commercial products for restaurants, bars and hotels. The Kitchen Collection, LLC (“KC”) is a national specialty retailer of kitchenware in outlet and traditional malls throughout the United States.

These financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”) for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation of the financial position of the Company at September 30, 2015 and the results of its operations, comprehensive income (loss), cash flows and changes in equity for the nine months ended September 30, 2015 and 2014 have been included. These Unaudited Condensed Consolidated Financial Statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

The balance sheet at December 31, 2014 has been derived from the audited financial statements at that date but does not include all of the information or notes required by U.S. GAAP for complete financial statements.

Operating results for the three and nine months ended September 30, 2015 are not necessarily indicative of the results that may be expected for the remainder of the year ending December 31, 2015. The HBB and KC businesses are seasonal and a majority of revenues and operating profit typically occurs in the second half of the calendar year when sales of small electric household appliances to retailers and consumers increase significantly for the fall holiday selling season. For further information regarding seasonality of these businesses, refer to the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

NOTE 2—Recently Issued Accounting Standards

Accounting Standards Not Yet Adopted:

In May 2014, the FASB codified in ASC 606, “Revenue Recognition - Revenue from Contracts with Customers,” which supersedes most current revenue recognition guidance, including industry-specific guidance, and requires an entity to recognize revenue in an amount that reflects the consideration to which the entity expects to be entitled in exchange for transferring goods or services to customers and provide additional disclosures. As amended, the effective

date for public entities is annual reporting periods beginning after December 15, 2017 and interim periods therein. As such, the Company will be required to adopt the standard in the first quarter of fiscal year 2018. Early adoption is not permitted before the first quarter of fiscal year 2017. ASC 606 may be adopted either using a full retrospective approach, in which the standard is applied to all of the periods presented, or a modified retrospective approach. The Company is currently evaluating which transition method to use and how ASC 606 will affect the Company's financial position, results of operations, cash flows and related disclosures.

In August 2014, the FASB issued ASU No. 2014-15, "Preparation of Financial Statements - Going Concern: Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern," to provide guidance about management's responsibility to evaluate whether there is substantial doubt about an entity's ability to continue as a going concern and to provide related footnote disclosures. Specifically, the amendments (1) provide a definition of the term "substantial doubt," (2) require an evaluation every reporting period, (3) provide principles for considering the mitigating effect of management's plans, (4) require certain disclosures when substantial doubt is alleviated as a result of consideration of

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management's plans, (5) require an express statement and other disclosures when substantial doubt is not alleviated, and (6) require an assessment for a period of one year after the date that financial statements are issued. ASU 2014-15 is effective for fiscal years ending after December 15, 2016, and for annual periods and interim periods thereafter. Early application is permitted. The Company does not expect the adoption of this guidance to have an effect on the Company's financial position, results of operations, cash flows or related disclosures.

In April 2015, the FASB issued ASU No. 2015-03, "Interest - Imputation of Interest (Subtopic 835-30): Simplifying the Presentation of Debt Issuance Costs," requiring that debt issuance costs related to a recognized debt liability be presented in the balance sheet as a direct deduction from the carrying amount of that debt liability, consistent with debt discounts. ASU 2015-03 is effective for fiscal years beginning after December 15, 2015, and interim periods within fiscal years beginning after December 15, 2016. Early application is permitted. In August 2015, the FASB issued ASU 2015-15, "Interest—Imputation of Interest (Subtopic 835-30): Presentation and Subsequent Measurement of Debt Issuance Costs Associated with Line-of-Credit Arrangements—Amendments to SEC Paragraphs Pursuant to Staff Announcement at June 18, 2015 EITF Meeting (SEC Update)." ASU 2015-15 amends Subtopic 835-30 to include that the SEC would not object to the deferral and presentation of debt issuance costs as an asset and subsequent amortization of debt issuance costs over the term of the line-of-credit arrangement, whether or not there are any outstanding borrowings on the line-of-credit arrangement. This guidance is effective for fiscal years (and interim reporting periods within fiscal years) beginning after December 15, 2015. The Company does not expect the adoption of this guidance to have a material effect on the Company's financial position, results of operations, cash flows or related disclosures.

In July 2015, the FASB issued ASU No. 2015-11, "Inventory - Simplifying the Measurement of Inventory," requiring that inventory be measured at lower of cost or net realizable value. ASU 2015-11 is effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years. Early application is permitted. The Company does not expect the adoption of this guidance to have a material effect on the Company's financial position, results of operations, cash flows and related disclosures.

NOTE 3—Inventories

Inventories are summarized as follows:

| | SEPTEMBER 30 2015 | DECEMBER 31 2014 | SEPTEMBER 30 2014 |
|--|----------------------|---------------------|----------------------|
| Coal - NACoal | \$20,565 | \$29,576 | \$ 25,749 |
| Mining supplies - NACoal | 21,083 | 19,774 | 18,641 |
| Total inventories at weighted average cost | 41,648 | 49,350 | 44,390 |
| Sourced inventories - HBB | 151,663 | 104,746 | 130,012 |
| Retail inventories - KC | 40,903 | 36,286 | 46,205 |
| Total inventories at FIFO | 192,566 | 141,032 | 176,217 |
| | \$234,214 | \$ 190,382 | \$ 220,607 |

NOTE 4—Stockholders' Equity

Stock Repurchase Program: On November 12, 2013, the Company's Board of Directors approved a stock repurchase program (the "2013 Stock Repurchase Program") providing for the purchase of up to \$60.0 million of the Company's Class A Common Stock outstanding through December 31, 2015. During the three months ended September 30, 2015 and September 30, 2014, the Company repurchased 134,186 and 235,194 shares of Class A Common Stock for an aggregate purchase price of \$7.2 million and \$12.2 million under the 2013 Stock Repurchase Program at a weighted

average purchase price of \$53.95 and \$51.86 per share, respectively. During the nine months ended September 30, 2015 and September 30, 2014, the Company repurchased 426,909 and 501,531 shares of Class A Common Stock for an aggregate purchase price of \$23.2 million and \$26.4 million under the 2013 Stock Repurchase Program at a weighted average purchase price of \$54.46 and \$52.73 per share.

As of October 6, 2015, the Company completed the 2013 Stock Repurchase Program. See Note 13 for further information on the completion of the 2013 Stock Repurchase Program.

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Amounts Reclassified out of Accumulated Other Comprehensive Income (Loss): The following table summarizes the amounts reclassified out of Accumulated other comprehensive income (loss) ("AOCI") and recognized in the Unaudited Condensed Consolidated Statements of Operations:

| Details about AOCI Components | Amount Reclassified from AOCI | | | | Location of (gain) loss reclassified from AOCI into income (loss) |
|--|-------------------------------|--------|-------------------|----------|---|
| | THREE MONTHS ENDED | | NINE MONTHS ENDED | | |
| | September 30 | | September 30 | | |
| (Gain) loss on cash flow hedging | 2015 | 2014 | 2015 | 2014 | |
| Foreign exchange contracts | \$(240) | \$8 | \$(560) | \$(194) |) Cost of sales |
| Interest rate contracts | 370 | 378 | 1,101 | 1,120 |) Interest expense |
| | 130 | 386 | 541 | 926 |) Total before income tax benefit |
| | (41) | (137) | (178) | (324) |) Income tax benefit |
| | \$89 | \$249 | \$363 | \$602 |) Net of tax |
| Pension and postretirement plan | | | | | |
| Actuarial loss | \$326 | \$273 | \$983 | \$742 | (a) |
| Prior-service credit | (13) | (18) | (42) | (54) |) (a) |
| | 313 | 255 | 941 | 688 |) Total before income tax benefit |
| | (97) | (75) | (300) | (235) |) Income tax benefit |
| | \$216 | \$180 | \$641 | \$453 |) Net of tax |
| Total reclassifications for the period | \$305 | \$429 | \$1,004 | \$1,055 |) Net of tax |

(a) These AOCI components are included in the computation of pension and postretirement health care (income) expense. See Note 10 for further discussion.

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NOTE 5—Fair Value Disclosure

Recurring Fair Value Measurements: The following table presents the Company's assets and liabilities accounted for at fair value on a recurring basis:

| Description | Date | Fair Value Measurements at Reporting Date Using | | |
|-------------------------------------|--------------------|---|--|--|
| | | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| | September 30, 2015 | | | |
| Assets: | | | | |
| Available for sale securities | \$6,905 | \$6,905 | \$— | \$— |
| Foreign currency exchange contracts | 364 | — | 364 | — |
| | \$7,269 | \$6,905 | \$364 | \$— |
| Liabilities: | | | | |
| Interest rate swap agreements | \$1,804 | \$— | \$1,804 | \$— |
| | \$1,804 | \$— | \$1,804 | \$— |
| | December 31, 2014 | | | |
| Assets: | | | | |
| Available for sale securities | \$7,220 | \$7,220 | \$— | \$— |
| Interest rate swap agreements | 181 | — | 181 | — |
| Foreign currency exchange contracts | 292 | — | 292 | — |
| | \$7,693 | \$7,220 | \$473 | \$— |
| Liabilities: | | | | |
| Interest rate swap agreements | \$412 | \$— | \$412 | \$— |
| | \$412 | \$— | \$412 | \$— |
| | September 30, 2014 | | | |
| Assets: | | | | |
| Available for sale securities | \$6,955 | \$6,955 | \$— | \$— |
| Interest rate swap agreements | 538 | — | 538 | — |
| Foreign currency exchange contracts | 213 | — | 213 | — |
| | \$7,706 | \$6,955 | \$751 | \$— |
| Liabilities: | | | | |
| Foreign currency exchange contracts | \$29 | \$— | \$29 | \$— |
| Contingent consideration | 1,606 | — | — | 1,606 |
| | \$1,635 | \$— | \$29 | \$1,606 |

Bellaire Corporation (“Bellaire”) is a non-operating subsidiary of the Company with legacy liabilities relating to closed mining operations, primarily former Eastern U.S. underground coal mining operations. In connection with Bellaire's normal permit renewal with the Pennsylvania Department of Environmental Protection (“DEP”), Bellaire established a

\$5.0 million mine water treatment trust (the "Mine Water Treatment Trust") to provide a financial assurance mechanism in order to assure the long-term treatment of post-mining discharges. Bellaire's Mine Water Treatment Trust invests in available for sale securities that are reported at fair value based upon quoted market prices in active markets for identical assets; therefore, they are classified as Level 1 within the fair value hierarchy.

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The Company uses significant other observable inputs to value derivative instruments used to hedge foreign currency and interest rate risk; therefore, they are classified within Level 2 of the valuation hierarchy. The fair value for these contracts is determined based on exchange rates and interest rates, respectively.

There were no transfers into or out of Levels 1, 2 or 3 during the three and nine months ended September 30, 2015 and 2014.

Other Fair Value Measurement Disclosures: The carrying amounts of cash and cash equivalents, accounts receivable and accounts payable approximate fair value due to the short-term nature of these instruments. Revolving credit agreements and long-term debt are recorded at carrying value in the Unaudited Condensed Consolidated Balance Sheets. The fair value of revolving credit agreements approximates their carrying value as the stated rates of the debt reflect recent market conditions. The fair values of revolving credit agreements and long-term debt, excluding capital leases, were determined using current rates offered for similar obligations taking into account subsidiary credit risk, which is Level 2 as defined in the fair value hierarchy. At September 30, 2015, December 31, 2014 and September 30, 2014, both the fair value and the book value of the Company's revolving credit agreements and long-term debt, excluding capital leases, was \$163.5 million, \$236.3 million and \$204.7 million, respectively.

NOTE 6—Unconsolidated Subsidiaries

NACoal has two consolidated mining operations: Mississippi Lignite Mining Company (“MLMC”) and Centennial Natural Resources (“Centennial”), and provides dragline mining services for independently owned limerock quarries in Florida. NACoal also has the following wholly owned unconsolidated subsidiaries that each meet the definition of a variable interest entity and are accounted for using the equity method:

The Coteau Properties Company (“Coteau”)
The Falkirk Mining Company (“Falkirk”)
The Sabine Mining Company (“Sabine”)
Demery Resources Company, LLC (“Demery”)
Caddo Creek Resources Company, LLC (“Caddo Creek”)
Coyote Creek Mining Company, LLC (“Coyote Creek”)
Camino Real Fuels, LLC (“Camino Real”)
Liberty Fuels Company, LLC (“Liberty”)
NoDak Energy Services, LLC (“NoDak”)

The unconsolidated subsidiaries, with the exception of NoDak (collectively, the “Unconsolidated Mines”), were formed to develop, construct and operate surface coal mines under long-term contracts and are capitalized primarily with debt financing provided by or supported by their respective customers, and without recourse to NACCO and NACoal. Coteau, Falkirk, Sabine, Liberty and Coyote supply or will supply lignite coal for power generation. Demery and Caddo Creek supply lignite coal for the production of activated carbon. Camino Real supplies sub-bituminous coal for power generation. NoDak operates and maintains a coal processing facility.

The contracts with the customers of the Unconsolidated Mines provide for reimbursement at a price based on actual costs plus an agreed pre-tax profit per ton of coal sold or actual costs plus a management fee. Although NACoal owns 100% of the equity and manages the daily operations of these entities, the Company has determined that the equity capital provided by NACoal is not sufficient to adequately finance the ongoing activities or absorb any expected losses without additional support from the customers. The customers have a controlling financial interest and have the power to direct the activities that most significantly affect the economic performance of the entities. As a result, NACoal is not the primary beneficiary and, therefore, does not consolidate these entities' financial positions or results

of operations. The income taxes resulting from the operations of the Unconsolidated Mines are solely the responsibility of the Company. The pre-tax income from the Unconsolidated Mines is reported on the line "Earnings of unconsolidated mines" in the Unaudited Condensed Consolidated Statements of Operations, with related income taxes included in the provision for income taxes. The Company has included the pre-tax earnings of the Unconsolidated Mines above operating profit because they are an integral component of the Company's business and operating results. The pre-tax income from NoDak is reported on the line "(Income) loss from other unconsolidated affiliates" in the "Other expense (income)" section of the Unaudited Condensed Consolidated Statements of Operations, with the related income taxes included in the provision for income taxes.

North American Coal Corporation India Private Limited ("NACC India") was formed to provide technical business advisory services to the third-party owner of a coal mine in India. During the third quarter of 2014, NACC India's customer defaulted on its contractual payment obligations and as a result of this default, NACC India terminated its contract with the customer and is

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pursuing contractual remedies. Prior to contract termination, NACC India met the definition of a variable interest entity of which NACoal was not the primary beneficiary and was accounted for using the equity method with net income or loss reported on the line "(Income) loss from other unconsolidated affiliates" in the "Other expense (income)" section of the Unaudited Condensed Consolidated Statements of Operations. Subsequent to contract termination, NACC India is no longer a variable interest entity and its financial position and results of operations are consolidated by NACoal as of the contract termination date.

The investments in the Unconsolidated Mines and related tax positions totaled \$25.9 million, \$28.2 million and \$28.9 million at September 30, 2015, December 31, 2014 and September 30, 2014, respectively. These amounts are included on the line "Other non-current assets" in the Unaudited Condensed Consolidated Balance Sheets. The Company's maximum risk of loss relating to these entities is limited to its invested capital, which was \$3.9 million, \$4.0 million and \$3.8 million at September 30, 2015, December 31, 2014, and September 30, 2014, respectively.

Included in "Accounts receivable from affiliates" was \$53.2 million and \$42.2 million as of December 31, 2014 and September 30, 2014, respectively, due to NACoal from Coyote Creek. Coyote Creek repaid NACoal the amount outstanding during the first quarter of 2015 as a result of Coyote Creek's completion of third-party financing.

NACoal is a party to certain guarantees related to Coyote Creek. Under certain circumstances of default or termination of Coyote Creek's Lignite Sales Agreement ("LSA"), NACoal would be obligated for payment of a "make-whole" amount to Coyote Creek's third party lenders. The "make-whole" amount is based on the excess, if any, of the discounted value of the remaining scheduled debt payments over the principal amount. In addition, in the event Coyote Creek's LSA is terminated on or after January 1, 2024 by Coyote Creek's customers, NACoal is obligated to purchase Coyote Creek's dragline and rolling stock for the then net book value of those assets. To date, no payments have been required from NACoal since the inception of these guarantees. The Company believes that the likelihood of NACoal's future performance under the guarantees is remote, and no amounts related to these guarantees have been recorded.

Summarized financial information for the unconsolidated subsidiaries is as follows:

| | THREE MONTHS ENDED SEPTEMBER 30 | | NINE MONTHS ENDED SEPTEMBER 30 | |
|----------------------------|------------------------------------|-----------|-----------------------------------|-----------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenues | \$154,545 | \$150,529 | \$457,719 | \$437,127 |
| Gross profit | \$18,112 | \$19,504 | \$55,057 | \$56,123 |
| Income before income taxes | \$12,571 | \$12,201 | \$38,221 | \$36,363 |
| Net income | \$9,777 | \$9,372 | \$29,495 | \$28,046 |

NOTE 7—Contingencies

Various legal and regulatory proceedings and claims have been or may be asserted against NACCO and certain subsidiaries relating to the conduct of their businesses, including product liability, patent infringement, asbestos-related claims, environmental and other claims. These proceedings and claims are incidental to the ordinary course of business of the Company. Management believes that it has meritorious defenses and will vigorously defend the Company in these actions. The Company's policy is to expense legal fees as services are rendered and to accrue for liabilities when losses are probable and reasonably estimable. Although the ultimate disposition of these proceedings is not presently determinable, management believes, after consultation with its legal counsel, that the likelihood is remote that material losses will be incurred in excess of accruals already recognized.

HBB is investigating or remediating historical environmental contamination at some current and former sites operated by HBB or by businesses it acquired. Based on the current stage of the investigation or remediation at each known

site, HBB estimates the total investigation and remediation costs and the period of assessment and remediation activity required for each site. The estimate of future investigation and remediation costs is primarily based on variables associated with site clean-up, including, but not limited to, physical characteristics of the site, the nature and extent of the contamination and applicable regulatory programs and remediation standards. No assessment can fully characterize all subsurface conditions at a site. There is no assurance that additional assessment and remediation efforts will not result in adjustments to estimated remediation costs or the time frame for remediation at these sites.

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HBB's estimates of investigation and remediation costs may change if it discovers contamination at additional sites or additional contamination at known sites, if the effectiveness of its current remediation efforts change, if applicable federal or state regulations change or if HBB's estimate of the time required to remediate the sites changes. HBB's revised estimates may differ materially from original estimates.

At September 30, 2015, December 31, 2014 and September 30, 2014, HBB had accrued undiscounted obligations of \$8.5 million, \$9.7 million and \$10.0 million, respectively, for environmental investigation and remediation activities. In addition, HBB estimates that it is reasonably possible that it may incur additional expenses in the range of zero to \$4.7 million related to the environmental investigation and remediation at these sites. During the nine months ended September 30, 2014, HBB recorded a \$3.3 million charge to increase the liability for environmental investigation and remediation activities at the Picton, Ontario facility as a result of an environmental study performed in the second quarter of 2014.

NOTE 8—Product Warranties

HBB provides a standard warranty to consumers for all of its products. The specific terms and conditions of those warranties vary depending upon the product brand. In general, if a product is returned under warranty, a refund is provided to the consumer by HBB's customer, the retailer. Generally, the retailer returns those products to HBB for a credit. The Company estimates the costs which may be incurred under its standard warranty programs and records a liability for such costs at the time product revenue is recognized.

The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary. Factors that affect the Company's warranty liability include the number of units sold, historical and anticipated rates of warranty claims and the cost per claim.

Changes in the Company's current and long-term recorded warranty liability are as follows:

| | | |
|-------------------------|---------|---|
| | 2015 | |
| Balance at January 1 | \$5,856 | |
| Warranties issued | 6,471 | |
| Settlements made | (7,042 |) |
| Balance at September 30 | \$5,285 | |

NOTE 9—Income Taxes

The income tax provision includes U.S. federal, state and local, and foreign income taxes and is based on the application of a forecasted annual income tax rate applied to the current quarter's year-to-date pre-tax income or loss. In determining the estimated annual effective income tax rate, the Company analyzes various factors, including projections of the Company's annual earnings, taxing jurisdictions in which the earnings will be generated, the impact of state and local income taxes, the Company's ability to use tax credits and net operating loss carryforwards, and available tax planning alternatives. Discrete items, including the effect of changes in tax laws, tax rates and certain circumstances with respect to valuation allowances or other unusual or non-recurring tax adjustments are reflected in the period in which they occur as an addition to, or reduction from, the income tax provision, rather than included in the estimated effective annual income tax rate. The Company's effective income tax rate is affected by the benefit of percentage depletion.

The effective income tax rates for the three months ended September 30, 2015 and September 30, 2014 were 4.1% and 15.1%, respectively. The effective income tax rate in the three months ended September 30, 2015 was lower due to discrete tax benefits and a shift in the mix of taxable income and/or loss toward entities with lower effective income

tax rates. The effective income tax rate for the nine months ended September 30, 2015 was 10.5%. The effective income tax for the nine months ended September 30, 2014 was not meaningful as the \$1.9 million income tax benefit was not directly correlated to the \$0.7 million pre-tax income. The rate was impacted by net favorable discrete tax items totaling \$2.0 million in the nine months ended September 30, 2014 primarily from the conclusion of the 2011 and 2012 U.S. federal tax return examinations.

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NOTE 10—Retirement Benefit Plans

The Company maintains various defined benefit pension plans that provide benefits based on years of service and average compensation during certain periods. The Company's policy is to make contributions to fund these plans within the range allowed by applicable regulations. Plan assets consist primarily of publicly traded stocks and government and corporate bonds. Pension benefits were frozen for all employees effective as of the close of business on December 31, 2013. All eligible employees of the Company, including employees whose pension benefits are frozen, receive retirement benefits under defined contribution retirement plans.

The Company also maintains postretirement health care plans which provide benefits to eligible retired employees. All health care plans of the Company have a cap on the Company's share of the costs. These plans have no assets. Under the Company's current policy, plan benefits are funded at the time they are due to participants.

The components of pension and postretirement health care expense (income) are set forth below:

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|---|--------------------|----------|-------------------|----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2015 | 2014 | 2015 | 2014 |
| U.S. Pension and Postretirement Health Care | | | | |
| Service cost | \$17 | \$18 | \$52 | \$53 |
| Interest cost | 675 | 691 | 2,065 | 2,180 |
| Expected return on plan assets | (1,205) | (1,143) | (3,687) | (3,551) |
| Amortization of actuarial loss | 274 | 256 | 859 | 690 |
| Amortization of prior service credit | (13) | (18) | (42) | (54) |
| Total | \$(252) | \$(196) | \$(753) | \$(682) |
| Non-U.S. Pension | | | | |
| Interest cost | \$37 | \$50 | \$116 | \$149 |
| Expected return on plan assets | (67) | (75) | (208) | (224) |
| Amortization of actuarial loss | 11 | 17 | 34 | 52 |
| Total | \$(19) | \$(8) | \$(58) | \$(23) |

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NOTE 11—Business Segments

NACCO is a holding company with the following principal subsidiaries: NACoal, HBB and KC. See Note 1 for a discussion of the Company's industries and product lines. NACCO's non-operating segment, NACCO and Other, includes the accounts of the parent company and Bellaire Corporation ("Bellaire"), a non-operating subsidiary of the Company.

Financial information for each of NACCO's reportable segments is presented in the following table. The line "Eliminations" in the Revenues section eliminates revenues from HBB sales to KC. The amounts of these revenues are based on current market prices of similar third-party transactions. No other sales transactions occur among reportable segments.

| | THREE MONTHS ENDED | | NINE MONTHS ENDED | |
|--------------------------------|--------------------|-----------|-------------------|-----------|
| | SEPTEMBER 30 | | SEPTEMBER 30 | |
| | 2015 | 2014 | 2015 | 2014 |
| Revenues | | | | |
| NACoal | \$42,704 | \$49,840 | \$121,965 | \$139,492 |
| HBB | 163,291 | 135,155 | 416,082 | 354,865 |
| KC | 34,708 | 37,551 | 94,457 | 107,231 |
| Eliminations | (1,596) | (832) | (3,163) | (2,091) |
| Total | \$239,107 | \$221,714 | \$629,341 | \$599,497 |
| Operating profit (loss) | | | | |
| NACoal ^(a) | \$(4,010) | \$4,362 | \$3,579 | \$11,198 |
| HBB | 11,643 | 9,531 | 16,711 | 12,719 |
| KC | (843) | (1,429) | (6,860) | (12,198) |
| NACCO and Other ^(b) | (1,142) | (1,073) | (3,267) | (4,429) |
| Eliminations | 112 | (68) | 126 | (443) |
| Total | \$5,760 | \$11,323 | \$10,289 | \$6,847 |
| Net income (loss) | | | | |
| NACoal | \$(5,345) | \$3,185 | \$3,401 | \$8,815 |
| HBB | 6,378 | 6,008 | 8,614 | 7,717 |
| KC | (550) | (966) | (4,290) | (7,656) |
| NACCO and Other | (774) | (906) | (2,710) | (3,776) |
| Eliminations | 3,432 | 378 | (1,122) | (2,549) |
| Total | \$3,141 | \$7,699 | \$3,893 | \$2,551 |

^(a) During the third quarter of 2015, the Company recorded a \$0.5 million charge for severance as a result of the decision to cease mining operations at Centennial in Alabama by the end of 2015. Revisions were also made to Centennial's asset retirement obligations due to revised estimated cash flows and the timing of those cash flows, resulting in a \$7.5 million charge during the third quarter of 2015. Both of these charges are included in Cost of sales in NACoal. See Note 12 for further discussion on NACoal's asset retirement obligations.

^(b) During the second quarter of 2014, the Company recorded a \$1.1 million charge included in Selling, general and administrative expenses in NACCO and Other to correct a prior period accounting error related to an increase in the estimated liability for certain frozen deferred compensation plans. Management, quantitatively and qualitatively, assessed the materiality of the error and the correction thereof and concluded that the effect of the previous accounting treatment was not material to prior periods, 2014 full-year results, or trend of earnings and determined no material

misstatements existed in those prior periods and no restatement of those prior period financial statements was necessary.

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NOTE 12—Asset Retirement Obligation

NACoal's asset retirement obligations are principally for costs to dismantle certain mining equipment at the end of the life of the mine as well as for costs to close its surface mines and reclaim the land it has disturbed as a result of its normal mining activities. The Company determined the amounts of these obligations based on estimates adjusted for inflation, projected to the estimated closure dates, and then discounted using a credit-adjusted risk-free interest rate. The accretion of the liability is being recognized over the estimated life of each individual asset retirement obligation and is recorded in the line "Cost of sales" in the accompanying Unaudited Condensed Consolidated Statements of Operations. The associated asset is recorded in "Property, Plant and Equipment, net" in the accompanying Unaudited Condensed Consolidated Balance Sheets.

On July 31, 2015, management recommended and The North American Coal Corporation's Board of Directors approved cessation of coal production at Centennial by the end of 2015. The decision was made as a result of worsening conditions in the Alabama and global coal markets and the adverse effect regulatory changes have had on Centennial's business. As a result of the decision to cease mining operations, revisions were made to Centennial's asset retirement obligations due to revised estimated cash flows and the timing of those cash flows, resulting in a \$7.5 million charge in the third quarter of 2015. A reconciliation of the beginning and ending aggregate carrying amount of the Company's asset retirement obligation is as follows:

| | NACCO Consolidated | |
|---------------------------------------|-----------------------|---|
| Balance at January 1, 2015 | \$41,819 | |
| Liabilities settled during the period | (6,182 |) |
| Accretion expense | 2,049 | |
| Revision of estimated cash flows | 7,526 | |
| Balance at September 30, 2015 | \$45,212 | |

NOTE 13—Subsequent Events

As of October 6, 2015, the Company completed the 2013 Stock Repurchase Program under which the Company purchased a total of approximately 1,122,900 shares of Class A common stock for an aggregate purchase price of \$60.0 million. See Note 4 for further discussion on the 2013 Stock Repurchase Program.

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Item 2. - Management's Discussion and Analysis of Financial Condition and Results of Operations
(Dollars in thousands, except as noted and per share data)

NACCO Industries, Inc. (the "parent company" or "NACCO") and its wholly owned subsidiaries (collectively, the "Company") operate in the following principal industries: mining, small appliances and specialty retail. Results of operations and financial condition are discussed separately by subsidiary, which corresponds with the industry groupings.

The North American Coal Corporation and its affiliated coal companies (collectively, "NACoal") mine and market steam and metallurgical coal for use in power generation and steel production and provide selected value-added mining services for other natural resources companies. Hamilton Beach Brands, Inc. ("HBB") is a leading designer, marketer and distributor of small electric household and specialty housewares appliances, as well as commercial products for restaurants, bars and hotels. The Kitchen Collection, LLC ("KC") is a national specialty retailer of kitchenware in outlet and traditional malls throughout the United States.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Please refer to the discussion of the Company's Critical Accounting Policies and Estimates as disclosed on pages 34 through 37 in the Company's Annual Report on Form 10-K for the year ended December 31, 2014. The Company's Critical Accounting Policies and Estimates have not materially changed since December 31, 2014.

THE NORTH AMERICAN COAL CORPORATION

NACoal mines and markets steam and metallurgical coal for use in power generation and steel production and provides selected value-added mining services for other natural resources companies. Coal is surface mined from NACoal's developed mines in North Dakota, Texas, Mississippi, Louisiana and Alabama. Total coal reserves approximate 2.0 billion tons with approximately 1.1 billion tons committed to customers pursuant to long-term contracts.

NACoal has two consolidated mining operations: Mississippi Lignite Mining Company ("MLMC") and Centennial Natural Resources ("Centennial"), and provides dragline mining services for independently owned limerock quarries in Florida. NACoal also has the following wholly owned unconsolidated subsidiaries that each meet the definition of a variable interest entity and are accounted for using the equity method:

- The Coteau Properties Company ("Coteau")
- The Falkirk Mining Company ("Falkirk")
- The Sabine Mining Company ("Sabine")
- Demery Resources Company, LLC ("Demery")
- Caddo Creek Resources Company, LLC ("Caddo Creek")
- Coyote Creek Mining Company, LLC ("Coyote Creek")
- Camino Real Fuels, LLC ("Camino Real")
- Liberty Fuels Company, LLC ("Liberty")
- NoDak Energy Services, LLC ("NoDak")

The unconsolidated subsidiaries, with the exception of NoDak, were formed to develop, construct and operate surface coal mines under long-term contracts and are capitalized primarily with debt financing provided by or supported by their respective customers, and without recourse to NACCO and NACoal. Coteau, Falkirk, Sabine, Liberty and Coyote supply or will supply lignite coal for power generation. Demery and Caddo Creek supply lignite coal for the production of activated carbon. Camino Real supplies sub-bituminous coal for power generation. NoDak operates and

maintains a coal processing facility.

Coteau, Falkirk and Sabine were developed between 1974 and 1984. Demery commenced delivering coal in 2012 and anticipates achieving full production levels in 2017. Caddo Creek commenced delivering coal in late 2014. Camino Real commenced delivering coal in October 2015, and expects to mine approximately 2.5 million to 3.0 million tons of coal annually when at full production.

Liberty commenced production in 2013 but will not deliver any coal for power generation in 2015. Production levels at Liberty are expected to increase gradually beginning in 2016 and build to full production of approximately 4.6 million tons of coal annually beginning in 2023, although the timing of future deliveries will be affected by the pace at which construction of the Kemper County Energy Facility is completed.

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NACoal has one mine currently in development. Coyote Creek received its mining permit in October 2014 and is developing a mine in Mercer County, North Dakota, from which it expects to deliver approximately 2.5 million tons of coal annually beginning in mid-2016.

The contracts with the customers of the unconsolidated subsidiaries provide for reimbursement to the company at a price based on actual costs plus an agreed pre-tax profit per ton of coal sold or actual costs plus a management fee. The per ton fees earned at each mine escalate over time in line with various indices which reflect general inflation rates.

North American Coal Corporation India Private Limited (“NACC India”) was formed to provide technical business advisory services to the third-party owner of a coal mine in India. During the third quarter of 2014, NACC India's customer defaulted on its contractual payment obligations and, as a result of this default, NACC India terminated its contract with the customer and is pursuing contractual remedies.

FINANCIAL REVIEW

Tons of coal sold by NACoal's operating mines were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|----------------------|---------------|------|-------------|------|
| | 2015 | 2014 | 2015 | 2014 |
| | (In millions) | | | |
| Coteau | 3.3 | 3.4 | 10.5 | 10.8 |
| Falkirk | 2.1 | 2.0 | 6.0 | 5.6 |
| Sabine | 1.1 | 1.2 | 3.1 | 3.5 |
| Other | 0.1 | — | 0.3 | — |
| Unconsolidated mines | 6.6 | 6.6 | 19.9 | 19.9 |
| MLMC | 1.0 | 0.8 | 2.6 | 2.3 |
| Centennial | 0.1 | 0.3 | 0.4 | 0.7 |
| Consolidated mines | 1.1 | 1.1 | 3.0 | 3.0 |
| Total tons sold | 7.7 | 7.7 | 22.9 | 22.9 |

The limerock dragline mining operations sold 5.2 million and 14.8 million cubic yards of limerock in the three and nine months ended September 30, 2015, respectively. This compares with 5.2 million and 16.5 million cubic yards of limerock in the three and nine months ended September 30, 2014, respectively.

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The results of operations for NACoal were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|---|--------------|----------|-------------|-----------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenue - consolidated mines | \$40,284 | \$48,209 | \$115,508 | \$131,513 |
| Royalty and other | 2,420 | 1,631 | 6,457 | 7,979 |
| Total revenues | 42,704 | 49,840 | 121,965 | 139,492 |
| Cost of sales - consolidated mines | 49,018 | 47,403 | 128,492 | 134,941 |
| Cost of sales - royalty and other | 636 | 503 | 1,575 | 1,619 |
| Total cost of sales | 49,654 | 47,906 | 130,067 | 136,560 |
| Gross profit (loss) | (6,950) | 1,934 | (8,102) | 2,932 |
| Earnings of unconsolidated mines (a) | 12,234 | 12,064 | 36,863 | 36,069 |
| Selling, general and administrative expenses | 8,501 | 8,725 | 23,045 | 25,136 |
| Amortization of intangible assets | 793 | 911 | 2,137 | 2,667 |
| Operating profit (loss) | (4,010) | 4,362 | 3,579 | 11,198 |
| Interest expense | 1,080 | 1,721 | 3,900 | 4,298 |
| Other (income) or loss, including income from other unconsolidated affiliates | (181) | (367) | (1,884) | (550) |
| Income (loss) before income tax provision (benefit) | (4,909) | 3,008 | 1,563 | 7,450 |
| Income tax provision (benefit) | 436 | (177) | (1,838) | (1,365) |
| Net income (loss) | \$(5,345) | \$3,185 | \$3,401 | \$8,815 |
| Effective income tax rate (b)(c) | n/m | n/m | n/m | n/m |

(a) See Note 6 to the Unaudited Condensed Consolidated Financial Statements for a discussion of the Company's unconsolidated subsidiaries, including summarized financial information.

(b) The NACoal effective income tax rate is affected by the benefit of percentage depletion.

(c) The effective income tax rate is not meaningful in 2015 and 2014 as the income tax provision (benefit) amounts are not directly correlated to the pre-tax income (loss) for the three and nine months ended both September 30, 2015 and September 30, 2014. See further information regarding the consolidated effective income tax rate in Note 9 to Unaudited Condensed Consolidated Financial Statements.

Third Quarter of 2015 Compared with Third Quarter of 2014

The following table identifies the components of change in revenues for the third quarter of 2015 compared with the third quarter of 2014:

| | Revenues |
|--------------------------------|----------|
| 2014 | \$49,840 |
| Increase (decrease) from: | |
| Consolidated mining operations | (7,925) |
| Royalty and other income | 789 |
| 2015 | \$42,704 |

Revenues decreased in the third quarter of 2015 compared with the third quarter of 2014 primarily due to a reduction in higher-priced tons sold at Centennial partially offset by an increase in tons sold at MLMC attributable to fewer plant outage days at the customer's power plant in the third quarter of 2015 compared with the third quarter of 2014. The reduction in tons sold at Centennial was primarily due to the wind down of operations.

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The following table identifies the components of change in operating profit (loss) for the third quarter of 2015 compared with the third quarter of 2014:

| | Operating Profit/(Loss) |
|--|----------------------------|
| 2014 | \$4,362 |
| Increase (decrease) from: | |
| Centennial asset retirement obligation charge | (7,526) |
| Consolidated mining operations | (1,894) |
| Loss on sale of assets | (82) |
| Other selling, general and administrative expenses | (63) |
| Royalty and other income | 1,024 |
| Earnings of unconsolidated mines | 169 |
| 2015 | \$(4,010) |

NACoal reported an operating loss of \$4.0 million in the third quarter of 2015 compared with operating profit of \$4.4 million in the third quarter of 2014, primarily due a charge related to an increase in Centennial's asset retirement obligation. See Note 12 for further discussion of NACoal's asset retirement obligations.

At the consolidated mining operations, an operating loss at Centennial was partially offset by improved results at MLMC and an increase in royalty and other income. At Centennial, excluding the asset retirement obligation charge, the operating loss in the third quarter of 2015 resulted from a reduction in tons sold and higher labor and outside service expense, partially offset by a reduction in depreciation and amortization expense due to the \$105.1 million impairment charge taken in December 2014. The higher labor costs were partially due to a \$0.5 million charge for severance as a result of the decision to cease mining operations at Centennial by the end of 2015. Operating results at MLMC improved as a result of an increase in tons sold due to a decrease in outage days at the customer's power plant during the third quarter of 2015 compared with 2014.

NACoal recognized a net loss of \$5.3 million in the third quarter of 2015 compared with net income of \$3.2 million in the third quarter of 2014. The change in net income (loss) was due to the factors affecting operating profit (loss) and the change in the income tax provision (benefit) partially offset by decreased interest expense as a result of a reduction in average debt outstanding during the third quarter of 2015. The change in income taxes was primarily due to a change in the effective income tax rate driven by a change in the mix of earnings and the impact of discrete items.

First Nine Months of 2015 Compared with First Nine Months of 2014

The following table identifies the components of change in revenues for the first nine months of 2015 compared with the first nine months of 2014:

| | Revenues |
|--------------------------------|-----------|
| 2014 | \$139,492 |
| Increase (decrease) from: | |
| Consolidated mining operations | (16,004) |
| Royalty and other income | (1,523) |
| 2015 | \$121,965 |

Revenues decreased in the first nine months of 2015 compared with the first nine months of 2014 as a result of a decrease in revenues at the consolidated mining operations and a reduction in royalty and other income. The decrease at the consolidated mining operations was primarily due to a reduction in higher-priced tons sold at Centennial partially offset by an increase in tons sold at MLMC. The increase in tons sold at MLMC was primarily the result of fewer outage days at its customer's power plant in the first nine months of 2015 compared with the comparable 2014 period.

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The following table identifies the components of change in operating profit for the first nine months of 2015 compared with the first nine months of 2014:

| | Operating Profit |
|---|---------------------|
| 2014 | \$11,198 |
| Increase (decrease) from: | |
| Centennial asset retirement obligation charge | (7,526) |
| Consolidated mining operations | (2,538) |
| Royalty and other income | (349) |
| Reimbursement of damage to customer-owned equipment in 2014 | 1,043 |
| Earnings of unconsolidated mines | 793 |
| Gain on sale of assets | 653 |
| Other selling, general and administrative expenses | 305 |
| 2015 | \$3,579 |

Operating profit decreased in the first nine months of 2015 from the first nine months of 2014 primarily due to a charge related to an increase in Centennial's asset retirement obligation and unfavorable results at the consolidated mining operations partially offset by the absence of a \$1.0 million charge to reimburse a customer for damage to certain customer-owned equipment at the limerock dragline mining operations, an increase in earnings of unconsolidated mines mainly from higher contractual compensation levels and a gain on the sale of certain assets. See Note 12 for further discussion of NACoal's asset retirement obligations.

At the consolidated mining operations, an operating loss at Centennial was partially offset by improved results at MLMC. At Centennial, excluding the asset retirement obligation charge, an increased operating loss in the first nine months of 2015 resulted from a reduction in tons sold and higher labor and outside service expense, partially offset by a reduction in depreciation and amortization expense at Centennial due to the \$105.1 million impairment charge taken in December 2014. The higher labor costs were partially due to a \$0.5 million charge for severance as a result of the decision to cease mining operations at Centennial by the end of 2015. Improved operating results at MLMC were primarily attributable to an increase in tons sold as a result of a decrease in outage days at the customer's power plant during the first nine months of 2015 compared with 2014.

NACoal recognized net income of \$3.4 million in the nine months ended September 30, 2015 compared with net income of \$8.8 million in the nine months ended September 30, 2014. The decrease in net income was primarily due to the factors affecting operating profit. In addition, NACoal recognized a \$1.0 million after-tax charge to establish an allowance against the receivable from NACC India's customer as well as a \$1.4 million discrete tax benefit resulting from the conclusion of the 2011 and 2012 U.S. federal tax return examinations during the nine months ended September 30, 2014.

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LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

The following tables detail the changes in cash flow for the nine months ended September 30:

| | 2015 | 2014 | Change |
|--|----------|-------------|------------|
| Operating activities: | | | |
| Net income | \$3,401 | \$8,815 | \$(5,414) |
| Depreciation, depletion and amortization | 12,893 | 16,063 | (3,170) |
| Other | (3,547) | 6,430 | (9,977) |
| Working capital changes | 72,916 | (16,804) | 89,720 |
| Net cash provided by operating activities | 85,663 | 14,504 | 71,159 |
| Investing activities: | | | |
| Expenditures for property, plant and equipment | (3,128) | (43,321) | 40,193 |
| Other | 1,049 | (82) | 1,131 |
| Net cash used for investing activities | (2,079) | (43,403) | 41,324 |
| Cash flow before financing activities | \$83,584 | \$(28,899) | \$112,483 |

The increase in net cash provided by operating activities was primarily the result of working capital changes during the first nine months of 2015 compared with the first nine months of 2014. The change in working capital was mainly attributable to a significant decrease in accounts receivable from affiliates as well as a decrease in intercompany taxes. Accounts receivable from affiliates decreased as NACoal received payment from Coyote Creek, an unconsolidated mine, in the first quarter of 2015. See Note 6 for further discussion on NACoal's payment from Coyote Creek.

The decrease in net cash used for investing activities was primarily attributable to a reduction in expenditures for property, plant and equipment. In the first nine months of 2014, capital expenditures were mainly for the refurbishment of a dragline and purchase of equipment at Centennial.

| | 2015 | 2014 | Change |
|--|-------------|----------|--------------|
| Financing activities: | | | |
| Net additions (reductions) to long-term debt and revolving credit agreements | \$(82,300) | \$18,000 | \$(100,300) |
| Capital contribution from NACCO | — | 11,300 | (11,300) |
| Other | (54) | — | (54) |
| Net cash provided by (used for) financing activities | \$(82,354) | \$29,300 | \$(111,654) |

The change in net cash provided by (used for) financing activities was primarily from repayments made on NACoal's revolver as a result of the payment received from Coyote Creek during the first quarter of 2015.

Financing Activities

NACoal has an unsecured revolving line of credit of up to \$225.0 million (the "NACoal Facility") that expires in November 2018. Borrowings outstanding under the NACoal Facility were \$100.0 million at September 30, 2015. At September 30, 2015, the excess availability under the NACoal Facility was \$123.8 million, which reflects a reduction for outstanding letters of credit of \$1.2 million.

The NACoal Facility has performance-based pricing, which sets interest rates based upon achieving various levels of debt to EBITDA ratios, as defined in the NACoal Facility. Borrowings bear interest at a floating rate plus a margin

based on the level of debt to EBITDA ratio achieved. The applicable margins, effective September 30, 2015, for base rate and LIBOR loans were 1.00% and 2.00%, respectively. The NACoal Facility has a commitment fee which is based upon achieving various levels of debt to EBITDA ratios. The commitment fee was 0.35% on the unused commitment at September 30, 2015. The floating rate of interest applicable to the NACoal Facility at September 30, 2015 was 3.39% including the floating rate margin and the effect of the interest rate swap agreement discussed below.

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To reduce the exposure to changes in the market rate of interest, NACoal has entered into an interest rate swap agreement for a portion of the NACoal Facility. Terms of the interest rate swap agreement require NACoal to receive a variable interest rate and pay a fixed interest rate. NACoal has interest rate swaps with notional values totaling \$100.0 million at September 30, 2015 at an average fixed rate of 1.4%.

The NACoal Facility contains restrictive covenants, which require, among other things, NACoal to maintain a maximum debt to EBITDA ratio of 3.50 to 1.00 and an interest coverage ratio of not less than 4.00 to 1.00. The NACoal Facility provides the ability to make loans, dividends and advances to NACCO, with some restrictions based on maintaining a maximum debt to EBITDA ratio of 3.00 to 1.00 in conjunction with maintaining unused availability thresholds of borrowing capacity, as defined in the NACoal Facility, of \$15.0 million. At September 30, 2015, NACoal was in compliance with all financial covenants in the NACoal Facility.

NACoal has a demand note payable to Coteau which bears interest based on the applicable quarterly federal short-term interest rate as announced from time to time by the Internal Revenue Service. At September 30, 2015, the balance of the note was \$1.6 million and the interest rate was 0.48%.

NACoal believes funds available from cash on hand at the Company, the NACoal Facility and operating cash flows will provide sufficient liquidity to meet its operating needs and commitments arising during the next twelve months and until the expiration of the NACoal Facility.

Contractual Obligations, Contingent Liabilities and Commitments

Since December 31, 2014, other than a reduction in the borrowings outstanding on NACoal's Facility and certain guarantees made by NACoal related to Coyote Creek obligations, there have been no significant changes in the total amount of NACoal's contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 46 in the Company's Annual Report on Form 10-K for the year ended December 31, 2014. See Note 6 for a discussion of certain guarantees related to Coyote Creek.

Capital Expenditures

Expenditures for property, plant and equipment were \$3.1 million during the first nine months of 2015. NACoal estimates that its capital expenditures for the remainder of 2015 will be an additional \$4.5 million, primarily for mine machinery and equipment. These expenditures are expected to be funded from internally generated funds and bank borrowings.

Capital Structure

NACoal's capital structure is presented below:

| | SEPTEMBER 30 2015 | DECEMBER 31 2014 | Change |
|------------------------------|----------------------|---------------------|-----------|
| Cash and cash equivalents | \$ 1,433 | \$ 203 | \$1,230 |
| Other net tangible assets | 168,031 | 246,519 | (78,488) |
| Coal supply agreements, net | 48,643 | 50,779 | (2,136) |
| Net assets | 218,107 | 297,501 | (79,394) |
| Total debt | (112,145) | (194,445) | 82,300 |
| Total equity | \$ 105,962 | \$ 103,056 | \$2,906 |
| Debt to total capitalization | 51% | 65% | (14)% |

The decrease in other net tangible assets and total debt during the first nine months of 2015 was primarily due to the collection of accounts receivable from affiliates as well as a decrease in intercompany taxes and property, plant and equipment. Accounts receivable from affiliates decreased as NACoal received payment from Coyote Creek in the first quarter of 2015. NACoal used the payment from Coyote Creek primarily to pay down the NACoal Facility. See Note 6 for further discussion on NACoal's payment from Coyote Creek.

OUTLOOK

NACoal expects overall improved operating performance at its coal mining operations in the fourth quarter of 2015 compared with the fourth quarter of 2014. Excluding the 2014 asset impairment charge of \$105.1 million, or \$66.4 million after tax of

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\$38.7 million and the 2014 gains on the sale of assets, NACoal expects income before income taxes in the fourth quarter of 2015 to increase substantially over the fourth quarter of 2014. Cash flow before financing activities for the fourth quarter of 2015 is expected to be modestly positive as compared with negative cash flow before financing activities in the fourth quarter of 2014. Capital expenditures in the fourth quarter of 2015 are expected to be \$4.5 million.

Centennial expects to incur a loss from operations in the fourth quarter of 2015 as it winds down mining operations while fulfilling commitments under existing sales contracts. The fourth quarter loss is expected to be moderately improved from the loss recognized in the third quarter of 2015, excluding the mine reclamation and severance charges. Cash expenditures related to mine reclamation will continue until reclamation is complete. Centennial will continue to evaluate strategies to maximize cash flow, including the sale of mineral reserves, equipment and parts inventory. Some equipment and parts inventory will be redeployed to other NACoal mine locations to minimize future capital expenditures. The company is also evaluating a range of strategies for its Alabama mineral reserves, including holding reserves with substantial unmined coal tons for sale or contract mining when conditions in Alabama and global coal markets improve.

At MLMC, tons sold and results from operations are expected to be higher in the fourth quarter of 2015 compared with the fourth quarter of 2014 when a significant planned outage took place at the customer's power plant.

At the limerock mining operations, deliveries in the remainder of 2015 are expected to be modestly lower than the fourth quarter of 2014 due to reduced customer requirements but earnings are still expected to improve as a result of lower expenses. Royalty and other income is also expected to decline in the fourth quarter of 2015 compared with the fourth quarter of 2014.

At the unconsolidated mining operations, operating results are expected to decline moderately in the fourth quarter of 2015 compared with the fourth quarter of 2014. However, this decrease will be partially offset by additional income from a full quarter of production at Caddo Creek, which commenced delivering coal in late 2014, and from Camino Real, which commenced delivering coal in October 2015. Camino Real expects to mine approximately 2.5 million to 3.0 million tons of coal annually when at full production.

Liberty commenced production in 2013 but will not deliver any coal for power generation in the fourth quarter. Production levels at Liberty are expected to increase gradually beginning in 2016 and build to full production of approximately 4.6 million tons of coal annually beginning in 2023, although the timing of future deliveries will be affected by the pace at which construction of the Kemper County Energy Facility is completed.

NACoal has one mine currently in development. Coyote Creek received its mining permit in October 2014 and is developing a mine in Mercer County, North Dakota, from which it expects to deliver approximately 2.5 million tons of coal annually beginning in mid-2016.

NACoal expects an increase in income before taxes in 2016 compared with 2015. Results in 2016 are expected to benefit significantly from the elimination of NACoal's only direct exposure to coal market price volatility with the cessation of mining operations at Centennial, as well as higher income from the unconsolidated mining operations. In 2016, Centennial expects to incur a moderate loss, excluding the effect of any potential future asset sales, as it manages mine reclamation obligations and disposes of certain assets. Results at MLMC are expected to decline in 2016 compared with 2015. MLMC sells lignite at contractually agreed upon coal prices which are subject to changes in the level of established indices over time. The price of diesel fuel is heavily-weighted among these indices. As such, the recent substantial decline in diesel prices is expected to reduce earnings, as the decline in revenue will only be partially offset by the effect of lower diesel prices on production costs.

Royalty and other income is expected to decrease in 2016 compared with 2015.

Income from the unconsolidated mining operations is expected to improve in 2016 as production levels increase at Camino Real and Coyote Creek commences delivering coal to its customer. Over the longer-term, NACoal's goal continues to be to increase earnings of its unconsolidated mines by approximately 50% by 2017 from the 2012 level of \$45.2 million through the development and maturation of its newer mines and normal escalation of contractual compensation at its existing mines.

Cash flow before financing activities is expected to decrease substantially in 2016 compared with 2015 primarily as a result of the receipt of cash from the repayment of the receivable related to Coyote Creek in 2015 and higher capital expenditures. Capital expenditures are expected to be approximately \$25 million in 2016 compared with \$7.6 million in 2015.

NACoal expects to continue its efforts to develop new mining projects and is actively pursuing opportunities for new or expanded coal mining projects, although opportunities are likely to be very limited. In addition, NACoal continues to pursue additional non-coal mining opportunities, principally in aggregates.

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HAMILTON BEACH BRANDS, INC.

HBB is a leading designer, marketer and distributor of small electric household and specialty housewares appliances, as well as commercial products for restaurants, bars and hotels. HBB's products are marketed primarily to retail merchants and wholesale distributors. HBB's business is seasonal, and a majority of its revenues and operating profit typically occurs in the second half of the year when sales of small electric appliances to retailers and consumers increase significantly for the fall holiday selling season.

FINANCIAL REVIEW

The results of operations for HBB were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|---------------------------|--------------|-----------|-------------|-----------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenues | \$163,291 | \$135,155 | \$416,082 | \$354,865 |
| Operating profit | \$11,643 | \$9,531 | \$16,711 | \$12,719 |
| Interest expense | \$476 | \$236 | \$1,397 | \$855 |
| Other expense (income) | \$926 | \$345 | \$1,576 | \$478 |
| Net income | \$6,378 | \$6,008 | \$8,614 | \$7,717 |
| Effective income tax rate | 37.7 | % 32.9 | % 37.3 | % 32.2 |

Third Quarter of 2015 Compared with Third Quarter of 2014

The following table identifies the components of change in revenues for the third quarter of 2015 compared with the third quarter of 2014:

| | Revenues |
|-----------------------------|-----------|
| 2014 | \$135,155 |
| Increase (decrease) from: | |
| Unit volume and product mix | 24,153 |
| Weston Brands | 9,544 |
| Foreign currency | (5,155) |
| Other | (406) |
| 2015 | \$163,291 |

Revenues for the third quarter of 2015 increased 20.8%, or 13.8% excluding the sales from the December 16, 2014 Weston Brands acquisition, compared with the third quarter of 2014. Revenues increased primarily due to increased sales volumes in the U.S. consumer retail market, partially offset by unfavorable foreign currency movements as both the Canadian dollar and Mexican peso weakened against the U.S. dollar.

The following table identifies the components of change in operating profit for the third quarter of 2015 compared with the third quarter of 2014:

| | Operating Profit |
|--|------------------|
| 2014 | \$9,531 |
| Increase (decrease) from: | |
| Gross profit | 3,355 |
| Weston Brands | 1,286 |
| Selling, general and administrative expenses | (1,672) |
| Foreign currency | (857) |

2015

\$11,643

HBB's operating profit increased in the third quarter of 2015 from the third quarter of 2014 due to higher gross profit partially offset by increased selling general and administrative expenses and unfavorable foreign currency movements. The increase in gross profit was mainly attributable to higher sales volumes partially offset by a shift in mix to lower-margin products and an

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increase in product costs. The higher selling, general and administrative expenses were primarily due to increased employee-related expenses and higher professional and outside service fees, as well as higher advertising costs.

HBB recognized net income of \$6.4 million in the third quarter of 2015 compared with net income of \$6.0 million in the third quarter of 2014 primarily due to the factors affecting operating profit, partially offset by unfavorable foreign currency movements.

First Nine Months of 2015 Compared with First Nine Months of 2014

The following table identifies the components of change in revenues for the first nine months of 2015 compared with the first nine months of 2014:

| | Revenues |
|-----------------------------|-----------|
| 2014 | \$354,865 |
| Increase (decrease) from: | |
| Unit volume and product mix | 54,242 |
| Weston Brands | 17,810 |
| Foreign currency | (9,836) |
| Other | (999) |
| 2015 | \$416,082 |

Revenues for the first nine months of 2015 increased 17.3%, or 12.2% excluding the sales from the December 16, 2014 Weston Brands acquisition, compared with the first nine months of 2014. Revenues increased primarily due to increased sales volumes in the U.S. consumer retail market, partially offset by unfavorable foreign currency movements as both the Canadian dollar and Mexican peso weakened against the U.S. dollar.

The following table identifies the components of change in operating profit for the first nine months of 2015 compared with the first nine months of 2014:

| | Operating Profit |
|--|------------------|
| 2014 | \$12,719 |
| Increase (decrease) from: | |
| Gross profit | 6,998 |
| Environmental expense | 2,100 |
| Weston Brands | 505 |
| Other selling, general and administrative expenses | (3,441) |
| Foreign currency | (2,170) |
| 2015 | \$16,711 |

HBB's operating profit increased in the first nine months of 2015 from the first nine months of 2014 primarily as a result of an increase in gross profit and the absence of an environmental charge partially offset by increased selling general and administrative expenses and unfavorable foreign currency movements. Gross profit improved due to the favorable effect of higher volumes partially offset by sales of lower-margin products, an increase in product costs and an increase in transportation and warehousing costs resulting from the higher volumes. The change in environmental expense is primarily attributable to a \$3.3 million charge to increase the liability for environmental investigation and remediation activities at HBB's Picton, Ontario facility, which was partially offset by a \$0.8 million receivable related to a third party's commitment to share in anticipated remediation costs at HBB's Southern Pines and Mt. Airy locations, both of which were recognized during the first nine months of 2014.

Weston Brands' operating profit includes certain integration costs, including relocation and employee severance expenses, as well as \$1.0 million in amortization expense on acquired intangibles relating to the Weston acquisition.

HBB's net income increased to \$8.6 million in the first nine months of 2015 from net income of \$7.7 million in the first nine months of 2014 primarily due to the factors affecting operating profit, partially offset by unfavorable foreign currency movements.

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LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

The following tables detail the changes in cash flow for the nine months ended September 30:

| | 2015 | 2014 | Change |
|--|------------|----------|------------|
| Operating activities: | | | |
| Net income | \$8,614 | \$7,717 | \$897 |
| Depreciation and amortization | 3,088 | 1,587 | 1,501 |
| Other | (2,964) | 3,168 | (6,132) |
| Working capital changes | (13,569) | (7,741) | (5,828) |
| Net cash (used for) provided by operating activities | (4,831) | 4,731 | (9,562) |
| Investing activities: | | | |
| Expenditures for property, plant and equipment | (3,155) | (2,751) | (404) |
| Other | 3 | — | 3 |
| Net cash used for investing activities | (3,152) | (2,751) | (401) |
| Cash flow before financing activities | \$(7,983) | \$1,980 | \$(9,963) |

Net cash used for operating activities decreased by \$9.6 million in the first nine months of 2015 compared with the first nine months of 2014 primarily as a result of a change in other and working capital. The change in other was primarily attributable to the changes in environmental liabilities and deferred income taxes in the first nine months of 2015 compared with the first nine months of 2014. The change in working capital was mainly due to a smaller decrease in accounts receivable and a larger increase in inventory purchases in the first nine months of 2015 compared with 2014. These items were partially offset by a larger increase in accounts payable in the first nine months of 2015 compared with 2014. The changes in accounts receivable and inventory were primarily attributable to higher actual and forecasted sales in the first nine months of 2015 compared with the first nine months of 2014 and the increase in accounts payable was mainly the result of the increase in inventory purchases.

| | 2015 | 2014 | Change |
|---|---------|---------|---------|
| Financing activities: | | | |
| Net additions to revolving credit agreement and other | \$7,079 | \$4,094 | \$2,985 |
| Net cash provided by financing activities | \$7,079 | \$4,094 | \$2,985 |

The change in net cash provided by financing activities was mainly the result of an increase in borrowings as HBB required more cash to fund working capital due to higher actual and forecasted sales during the first nine months of 2015 than in the first nine months of 2014.

Financing Activities

HBB has a \$115.0 million senior secured floating-rate revolving credit facility (the “HBB Facility”) that expires in July 2019. The obligations under the HBB Facility are secured by substantially all of HBB's assets. The approximate book value of HBB's assets held as collateral under the HBB Facility was \$311.8 million as of September 30, 2015. At September 30, 2015, the borrowing base under the HBB Facility was \$110.2 million and borrowings outstanding under the HBB Facility were \$60.1 million. At September 30, 2015, the excess availability under the HBB Facility was \$50.1 million.

The maximum availability under the HBB Facility is governed by a borrowing base derived from advance rates against eligible accounts receivable, inventory and trademarks of the borrowers, as defined in the HBB Facility. Adjustments to reserves booked against these assets, including inventory reserves, will change the eligible borrowing base and thereby impact the liquidity provided by the HBB Facility. A portion of the availability is denominated in Canadian dollars to provide funding to HBB's Canadian subsidiary. Borrowings bear interest at a floating rate, which can be a base rate or LIBOR, as defined in the HBB Facility, plus an applicable margin. The applicable margins, effective September 30, 2015, for base rate loans and LIBOR loans denominated in U.S. dollars were 0.00% and 1.50%, respectively. The applicable margins, effective September 30, 2015, for base rate loans and bankers' acceptance loans denominated in Canadian dollars were 0.00% and 1.50%, respectively. The

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HBB Facility also required a fee of 0.25% per annum on the unused commitment. The margins and unused commitment fee under the HBB Facility are subject to quarterly adjustment based on average excess availability. The floating rate of interest applicable to the HBB Facility at September 30, 2015 was 2.45% including the floating rate margin and the effect of interest rate swap agreements discussed below.

To reduce the exposure to changes in the market rate of interest, HBB has entered into interest rate swap agreements for a portion of the HBB Facility. Terms of the interest rate swap agreements require HBB to receive a variable interest rate and pay a fixed interest rate. HBB has interest rate swaps with notional values totaling \$20.0 million at September 30, 2015 at an average fixed rate of 1.4%.

The HBB Facility includes restrictive covenants, which, among other things, limit the payment of dividends to NACCO, subject to achieving availability thresholds. Dividends are discretionary to the extent that for the thirty days prior to the dividend payment date, and after giving effect to the dividend payment, HBB maintains excess availability of not less than \$25.0 million. The HBB Facility also requires HBB to achieve a minimum fixed charge coverage ratio in certain circumstances, as defined in the HBB Facility. At September 30, 2015, HBB was in compliance with all financial covenants in the HBB Facility.

HBB believes funds available from cash on hand at the Company, the HBB Facility and operating cash flows will provide sufficient liquidity to meet its operating needs and commitments arising during the next twelve months and until the expiration of the HBB Facility.

Contractual Obligations, Contingent Liabilities and Commitments

In the nine months ended September 30, 2015, there were no significant changes in the total amount of HBB's contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 53 in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

Capital Expenditures

Expenditures for property, plant and equipment were \$3.2 million for the first nine months of 2015 and are estimated to be an additional \$2.6 million for the remainder of 2015. These planned capital expenditures are primarily for tooling for new products and improvements to HBB's information technology infrastructure. These expenditures are expected to be funded from internally generated funds and bank borrowings.

Capital Structure

Working capital is significantly affected by the seasonality of HBB's business. The following is a discussion of the changes in HBB's capital structure at September 30, 2015 compared with both September 30, 2014 and December 31, 2014.

September 30, 2015 Compared with September 30, 2014

| | SEPTEMBER 30 2015 | SEPTEMBER 30 2014 | Change |
|-------------------------------------|----------------------|----------------------|------------|
| Cash and cash equivalents | \$ 484 | \$ 6,060 | \$(5,576) |
| Other net tangible assets | 100,942 | 76,099 | 24,843 |
| Goodwill and intangible assets, net | 15,260 | — | 15,260 |
| Net assets | 116,686 | 82,159 | 34,527 |
| Total debt | (60,532) | (22,781) | (37,751) |

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| | | | | | | |
|------------------------------|-----------|---|-----------|---|-----------|---|
| Total equity | \$ 56,154 | | \$ 59,378 | | \$(3,224) |) |
| Debt to total capitalization | 52 | % | 28 | % | 24 | % |

Net assets increased \$34.5 million from September 30, 2014 primarily due to the acquisition of Weston Brands resulting in \$15.3 million of goodwill and intangible assets, net, as well as an increase in other net tangible assets. Other net tangible assets increased \$24.8 million from September 30, 2014 mainly as a result of an increase in accounts receivable and inventory partially offset by an increase in accounts payable. The increases in accounts receivable and inventory were primarily attributable to higher actual and forecasted sales in the first nine months of 2015 compared with the first nine months of 2014 and the increase in accounts payable was mainly the result of the increase in inventory purchases.

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Total debt increased \$37.8 million due to additional borrowings made during the fourth quarter of 2014 to fund the acquisition of Weston Brands and required funding of net working capital.

September 30, 2015 Compared with December 31, 2014

| | SEPTEMBER 30 2015 | DECEMBER 31 2014 | Change |
|-------------------------------------|----------------------|---------------------|----------|
| Cash and cash equivalents | \$ 484 | \$ 1,442 | \$(958) |
| Other net tangible assets | 100,942 | 85,329 | 15,613 |
| Goodwill and intangible assets, net | 15,260 | 16,295 | (1,035) |
| Net assets | 116,686 | 103,066 | 13,620 |
| Total debt | (60,532) | (53,453) | (7,079) |
| Total equity | \$ 56,154 | \$ 49,613 | \$ 6,541 |
| Debt to total capitalization | 52 % | 52 % | — % |

Other net tangible assets increased \$15.6 million from December 31, 2014 primarily due to a significant increase in inventory partially offset by an increase in accounts payable and a decrease in accounts receivable during the first nine months of 2015. The changes in inventory, accounts payable and accounts receivable were primarily attributable to the seasonality of the business.

Total debt increased \$7.1 million mainly as a result of the seasonality of the business and the required funding of operations during the first nine months of 2015.

OUTLOOK

Uneven consumer traffic to retail locations is creating continued uncertainty about the ongoing growth prospects for the U.S. retail market for small appliances. HBB's target consumer, the middle-market consumer, continues to experience financial pressures and shifting spending patterns. As a result, sales volumes in the middle-market portion of the U.S. small kitchen appliance market in which HBB's core brands participate are projected to decline modestly in the fourth quarter of 2015 compared with the fourth quarter of 2014. Hunting, gardening and food enthusiast markets are expected to generate increased demand over time in the categories in which HBB's new subsidiary, Weston Brands, participates. The Canadian retail market is expected to continue to experience difficulty as the Canadian economy continues to struggle. Other international and commercial product markets in which HBB participates are anticipated to grow moderately in the fourth quarter of 2015.

In spite of current market conditions, HBB expects consolidated sales volumes in the fourth quarter of 2015 to increase compared with the fourth quarter of 2014. HBB's international and commercial product sales volumes are expected to increase during the fourth quarter of 2015 compared with the same period in 2014 as a result of the company's strategic initiatives. While the company believes there are a number of placement opportunities that can be secured going forward for the Weston-branded business, the lower-margin, private-label business is expected to experience reduced distribution as a result of fewer placements at a large customer account.

HBB continues to focus on strengthening its North American consumer market position through product innovation, promotions, increased placements and branding programs, together with higher levels of advertising for the company's highly successful and innovative product lines and its new line of Weston products. HBB expects to expand its FlexBrew™ coffee maker and Hamilton Beach® Breakfast Sandwich Maker lines by offering products with a broader range of features. The company is continuing to introduce other new, innovative products, as well as upgrades to certain existing products in several small appliance categories and in its growing global commercial business. HBB expects the commercial business to benefit from broadening the distribution of several newer products, including the Fury™ and Eclipse™ high-performance blenders and the Blend-in-Cup mixer. Finally, HBB's new Jamba®-branded

and Wolf Gourmet® -branded products, both of which entered the market in the first half of 2015, are expected to expand and gain market position during the fourth quarter of 2015 and in 2016. Specifically, HBB secured its lead distribution partners for the Wolf Gourmet® -branded products in the first half of the year, and, with this distribution in place, volumes for these products are gaining traction in the market and are expected to build gradually in the fourth quarter and in 2016. These products, as well as other new product introductions in the pipeline for the balance of 2015 and 2016, and the broad line of Weston products, are expected to enhance both revenues and operating profit.

As a result of new products and the execution of the company's strategic initiatives, HBB expects an increase in revenues in the fourth quarter of 2015 compared with the fourth quarter of 2014, provided consumer spending is at expected fourth quarter levels. Due to the seasonality of the Weston business, HBB expects Weston's revenues to be significantly higher in total for the

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second half of 2015 than in the first half of the year. HBB expects fourth quarter 2015 operating profit to be comparable to the fourth quarter of 2014. The benefits from the anticipated increase in sales volumes and revenues, along with recognition of a full quarter of Weston's operating profit and related synergies from the acquisition, are expected to be fully offset by unfavorable foreign currency movements, increased advertising costs and higher transportation and warehousing costs from the increased sales volumes. HBB continues to monitor both currency effects and commodity costs closely and intends to continue to adjust product prices and product placements, as market conditions permit. Fourth-quarter 2015 net income is expected to be lower than in the fourth quarter of 2014 primarily as a result of the absence of \$1.6 million of discrete tax benefits realized in 2014.

Excluding the cash paid for Weston in 2014, HBB expects cash flow before financing activities in 2015, including expected capital expenditures of \$2.6 million in the fourth quarter, to be higher than 2014.

In 2016, the consumer retail market for small kitchen appliances is expected to be comparable to down slightly from 2015. However, the hunting, gardening and food enthusiast markets, as well as HBB's international markets are expected to grow moderately. Overall HBB's sales volumes, revenues and net income are expected to increase in 2016 compared with 2015 due to enhanced distribution and increased higher-margin product placements resulting from the execution of the company's strategic initiatives, partially offset by the costs to implement these initiatives, increased advertising costs, modest increases in distribution costs and unfavorable foreign currency movements. Cash flow before financing activities in 2016 is also expected to be slightly higher than 2015.

Longer term, HBB will work to improve return on sales through economies of scale derived from market growth and its five strategic volume growth initiatives: (1) enhancing its placements in the North American consumer business through consumer-driven innovative products and strong sales and marketing support, (2) enhancing internet sales by providing best-in-class retailer support and increased consumer content and engagement, (3) participating in the "only-the-best" market with a strong brand and broad product line, including investing in new products to be sold under the Jamba[®], Wolf Gourmet[®] and Weston brand names, (4) expanding internationally in the emerging Asian and Latin American markets by increasing product offerings and expanding its distribution channels and sales and marketing capabilities, and (5) achieving global Commercial market leadership through a commitment to an enhanced global product line for chains and distributors serving the global food service and hospitality markets. HBB expects to make continued progress in the execution of its strategic initiatives in the fourth quarter of 2015 and in 2016.

THE KITCHEN COLLECTION, LLC

KC is a national specialty retailer of kitchenware in outlet and traditional malls throughout the United States. KC's business is seasonal, and a majority of its revenues and operating profit is typically earned in the second half of the year when sales of kitchenware to consumers increase significantly for the fall holiday selling season.

FINANCIAL REVIEW

The results of operations for KC were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|---------------------------|--------------|------------|-------------|-------------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenues | \$34,708 | \$37,551 | \$94,457 | \$107,231 |
| Operating loss | \$(843) | \$(1,429) | \$(6,860) | \$(12,198) |
| Interest expense | \$40 | \$90 | \$85 | \$270 |
| Other expense, net | \$21 | \$16 | \$68 | \$50 |
| Net loss | \$(550) | \$(966) | \$(4,290) | \$(7,656) |
| Effective income tax rate | 39.2 % | 37.1 % | 38.8 % | 38.8 % |

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Third Quarter of 2015 Compared with Third Quarter of 2014

The following table identifies the components of change in revenues for the third quarter of 2015 compared with the third quarter of 2014:

| | Revenues |
|---------------------------------------|----------|
| 2014 | \$37,551 |
| Increase (decrease) from: | |
| Le Gourmet Chef ("LGC") closed stores | (1,957) |
| KC closed stores | (1,404) |
| KC comparable stores | (280) |
| Other | (194) |
| KC new store sales | 992 |
| 2015 | \$34,708 |

Revenues for the third quarter of 2015 decreased compared with the third quarter of 2014 primarily due to the loss of sales from closing unprofitable LGC and KC stores since September 30, 2014 partially offset by an increase in sales at newly opened KC stores.

At September 30, 2015, KC operated a total of 224 stores compared with 253 stores at September 30, 2014 and 248 stores at December 31, 2014.

The following table identifies the components of change in operating loss for the third quarter of 2015 compared with the third quarter of 2014:

| | Operating Loss |
|--|-------------------|
| 2014 | \$(1,429) |
| (Increase) decrease from: | |
| KC comparable stores | 258 |
| KC closed stores | 152 |
| Other | 132 |
| LGC closed stores | 126 |
| KC new stores | 50 |
| Selling, general and administrative expenses | (132) |
| 2015 | \$(843) |

KC recognized a lower operating loss in the third quarter of 2015 compared with the third quarter of 2014 primarily as a result of improvements in KC comparable store operating margins and closing unprofitable KC and LGC stores since September 30, 2014.

KC reported a net loss of \$0.6 million in the third quarter of 2015 compared with a net loss of \$1.0 million in the third quarter of 2014 primarily due to the factors affecting the operating loss.

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First Nine Months of 2015 Compared with First Nine Months of 2014

The following table identifies the components of change in revenues for the first nine months of 2015 compared with the first nine months of 2014:

| | Revenues |
|---------------------------|-----------|
| 2014 | \$107,231 |
| Increase (decrease) from: | |
| LGC closed stores | (8,089) |
| KC closed stores | (7,171) |
| KC comparable store sales | (935) |
| Other | (353) |
| KC new store sales | 3,774 |
| 2015 | \$94,457 |

Revenues decreased for the first nine months of 2015 compared with the first nine months of 2014. The decrease was primarily the result of the loss of sales from closing unprofitable LGC and KC stores since September 30, 2014 partially offset by an increase in sales at newly opened KC stores.

The following table identifies the components of change in operating loss for the first nine months of 2015 compared with the first nine months of 2014:

| | Operating Loss |
|--|-------------------|
| 2014 | \$(12,198) |
| (Increase) decrease from: | |
| KC comparable stores | 2,427 |
| LGC closed stores | 1,383 |
| KC closed stores | 1,228 |
| Other | 394 |
| KC new stores | 22 |
| Selling, general and administrative expenses | (116) |
| 2015 | \$(6,860) |

KC recognized a lower operating loss in the first nine months of 2015 compared with the first nine months of 2014 primarily as a result of improvements in KC comparable store operating margins and closing unprofitable LGC and KC stores since September 30, 2014. Comparable store operating margins improved due to fewer promotional sales and mark-downs, a shift in mix to higher-margin products and a reduction in store expenses.

KC reported a net loss of \$4.3 million in the first nine months of 2015 compared with a net loss of \$7.7 million in the first nine months of 2014 primarily due to the factors affecting the operating loss.

LIQUIDITY AND CAPITAL RESOURCES

Cash Flows

The following tables detail the changes in cash flow for the nine months ended September 30:

| | 2015 | 2014 | Change |
|-------------------------------|------------|------------|---------|
| Operating activities: | | | |
| Net loss | \$(4,290) | \$(7,656) | \$3,366 |
| Depreciation and amortization | 1,146 | 1,561 | (415) |

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| | | | | |
|--|----------|------|-----------|-----------|
| Other | 415 | (509 |) | 924 |
| Working capital changes | (2,495 |) | (3,303 |) 808 |
| Net cash used for operating activities | (5,224 |) | (9,907 |) 4,683 |
| Investing activities: | | | | |
| Expenditures for property, plant and equipment | (1,173 |) | (1,038 |) (135 |
| Other | 37 | | 388 | (351 |
| Net cash used for investing activities | (1,136 |) | (650 |) (486 |
| Cash flow before financing activities | \$(6,360 |) | \$(10,557 |) \$4,197 |

Net cash used for operating activities decreased \$4.7 million in the first nine months of 2015 compared with the first nine months of 2014 primarily due to a decrease in the net loss.

| | 2015 | 2014 | Change |
|---|---------|----------|-----------|
| Financing activities: | | | |
| Net additions to revolving credit agreement | \$1,325 | \$10,564 | \$(9,239) |
| Other | (15) | (15) | — |
| Net cash provided by financing activities | \$1,310 | \$10,549 | \$(9,239) |

The reduction in net cash provided by financing activities was the result of a decrease in borrowings as KC required less cash for working capital during the first nine months of 2015 compared with the first nine months of 2014.

Financing Activities

KC has a \$25.0 million secured revolving line of credit that expires in September 2019 (the “KC Facility”). The obligations under the KC Facility are secured by substantially all of the assets of KC. The approximate book value of KC's assets collateralized under the KC Facility was \$49.2 million as of September 30, 2015. At September 30, 2015, the borrowing base under the KC Facility was \$21.2 million and borrowings outstanding under the KC Facility were \$1.3 million. At September 30, 2015, the excess availability under the KC Facility was \$19.8 million.

The maximum availability under the KC Facility is derived from a borrowing base formula using KC's eligible inventory and eligible credit card accounts receivable, as defined in the KC Facility. Borrowings bear interest at a floating rate plus a margin based on the excess availability under the agreement, as defined in the KC Facility, which can be either a base rate plus a margin of 1.00% or LIBOR plus a margin of 2.00% as of September 30, 2015. The KC Facility also requires a commitment fee of 0.32% per annum on the unused commitment. The floating rate of interest applicable to the KC Facility at September 30, 2015 was 4.25% including the floating rate margin.

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The KC Facility allows for the payment of dividends to NACCO, subject to certain restrictions based on availability and meeting a fixed charge coverage ratio as described in the KC Facility. Dividends are limited to (i) \$6.0 million in any twelve-month period, so long as KC has excess availability, as defined in the KC Facility, of at least \$7.5 million after giving effect to such payment and maintaining a minimum fixed charge coverage ratio of 1.1 to 1.0, as defined in the KC Facility; (ii) \$2.0 million in any twelve-month period, so long as KC has excess availability, as defined in the KC Facility, of at least \$7.5 million after giving effect to such payment and (iii) in such amounts as determined by KC, so long as KC has excess availability under the KC Facility of \$15.0 million after giving effect to such payment. At September 30, 2015, KC was in compliance with all financial covenants in the KC Facility.

KC believes funds available from cash on hand at the Company, the KC Facility and operating cash flows will provide sufficient liquidity to meet its operating needs and commitments arising during the next twelve months and until the expiration of the KC Facility.

Contractual Obligations, Contingent Liabilities and Commitments

Since December 31, 2014, there have been no significant changes in the total amount of KC's contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 59 in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

Capital Expenditures

Expenditures for property, plant and equipment were \$1.2 million for the first nine months of 2015 and are estimated to be an additional \$0.5 million for the remainder of 2015. These planned capital expenditures are primarily for fixtures and equipment at new or existing stores and improvements to KC's information technology infrastructure. These expenditures are expected to be funded from internally generated funds and bank borrowings.

Capital Structure

Working capital is significantly affected by the seasonality of KC's business. The following is a discussion of the changes in KC's capital structure at September 30, 2015 compared with both September 30, 2014 and December 31, 2014.

September 30, 2015 Compared with September 30, 2014

| | SEPTEMBER 30 2015 | SEPTEMBER 30 2014 | Change |
|------------------------------|----------------------|----------------------|------------|
| Cash and cash equivalents | \$ 484 | \$ 773 | \$(289) |
| Other net tangible assets | 28,722 | 40,367 | (11,645) |
| Net assets | 29,206 | 41,140 | (11,934) |
| Total debt | (1,326) | (12,024) | 10,698 |
| Total equity | \$ 27,880 | \$ 29,116 | \$(1,236) |
| Debt to total capitalization | 5 % | 29 % | (24)% |

The \$11.6 million decrease in other net tangible assets at September 30, 2015 compared with September 30, 2014 was mainly due to a significant reduction in inventory primarily from the decrease in the number of stores open at September 30, 2015 compared with September 30, 2014. The decrease in other net tangible assets was also the result of a decrease in intercompany tax receivables.

KC required less cash for working capital, mainly due to the reduction in the number of stores, which resulted in a \$10.7 million reduction in borrowings at September 30, 2015 compared with September 30, 2014.

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September 30, 2015 Compared with December 31, 2014

| | SEPTEMBER 30 2015 | DECEMBER 31 2014 | Change |
|------------------------------|----------------------|---------------------|------------|
| Cash and cash equivalents | \$ 484 | \$ 5,534 | \$(5,050) |
| Other net tangible assets | 28,722 | 26,636 | 2,086 |
| Net assets | 29,206 | 32,170 | (2,964) |
| Total debt | (1,326) | — | (1,326) |
| Total equity | \$ 27,880 | \$ 32,170 | \$(4,290) |
| Debt to total capitalization | 5 | % (a) | (a) |

(a)Debt to total capitalization is not meaningful.

Other net tangible assets increased \$2.1 million at September 30, 2015 compared with December 31, 2014 primarily as a result of an increase in inventory and a decrease in sales tax payable, which were both due to the seasonality of the business, partially offset by a decrease in intercompany tax receivables.

OUTLOOK

The overall retail market has experienced lower consumer traffic and demand patterns at certain mall locations during 2015 - trends that are expected to continue in the fourth quarter of 2015 and in 2016. KC's target customer is the middle-market consumer interested in housewares and small appliances. Financial pressures and a shift in the spending patterns of this target consumer group have resulted in relatively flat sales trends in these categories over the last few years. These factors and uncertain economic conditions are expected to continue to limit target consumer spending on housewares and small appliances at its mall locations. As a result, KC expects continued market softness in the fourth quarter of 2015 and in 2016. Given this market environment, KC has realigned its business by closing 30 underperforming stores and only opening six new stores during the first nine months of 2015, leaving a smaller number of core Kitchen Collection® outlet stores which are expected to perform with acceptable profitability. KC expects to open an additional seven outlet stores during the fourth quarter of 2015. In total, fewer stores will be open during the fourth quarter than a year ago, which is expected to result in lower fourth-quarter 2015 revenues compared with the fourth quarter of 2014.

Despite substantially lower sales volumes, KC expects a significant improvement in operating profit in the fourth quarter of 2015 compared with the fourth quarter of 2014, largely due to the absence of charges totaling \$2.8 million pre-tax recorded in the fourth quarter of 2014 related to realigning the business. The improvement in profitability per store is primarily the result of closing underperforming and loss-generating stores early in 2015 and reducing the company's expense structure. The anticipated improved fourth quarter results are also expected to contribute to roughly break-even operating profit for full year 2015. Cash flow before financing activities for the 2015 full year is expected to be positive again, but down from the level generated in 2014. Capital expenditures are expected to be \$0.5 million in the fourth quarter of 2015.

Despite continued market weakness, KC anticipates 2016 revenues to increase marginally compared with 2015. The company expects an increase in revenues as it adds stores cautiously in optimum locations in strong outlet malls. As a result of the anticipated increase in revenues and the comprehensive realignment actions taken during 2014 and 2015, KC anticipates it may return to profitability in 2016. In addition, KC believes its remaining stores are well-positioned to allow the company to continue to be profitable in the current challenging environment and be prepared to take advantage of any future market rebound. Cash flow before financing activities is expected to be positive in 2016 but substantially lower than 2015.

Longer term, KC plans to continue to focus on comparable store sales growth around a solid core store portfolio. KC expects to accomplish this by enhancing sales volume and profitability through continued refinement of its formats and ongoing review of specific product offerings, merchandise mix, store displays and appearance, while continuing to improve inventory efficiency. Increasing sales of higher-margin products will also continue to be a key focus, as well as continuing to evaluate and, as lease contracts permit, close or restructure leases for underperforming and loss-generating stores.

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NACCO AND OTHER

NACCO and Other includes the parent company operations and Bellaire.

FINANCIAL REVIEW

Operating Results

The results of operations at NACCO and Other were as follows for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|----------------|--------------|------------|-------------|------------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenues | \$— | \$— | \$— | \$— |
| Operating loss | \$(1,142) | \$(1,073) | \$(3,267) | \$(4,429) |
| Other expense | \$123 | \$216 | \$796 | \$765 |
| Net loss | \$(774) | \$(906) | \$(2,710) | \$(3,776) |

Third Quarter of 2015 Compared with Third Quarter of 2014 and First Nine Months of 2015 Compared with First Nine Months of 2014

The increase in the operating loss in the third quarter of 2015 compared with the third quarter of 2014 was primarily due to a decrease in management fees charged to the subsidiaries partially offset by a reduction in professional fees.

The decrease in the operating loss in the first nine months of 2015 compared with the first nine months of 2014 was primarily due to higher employee-related expenses in 2014 partially offset by a decrease in management fees charged to the subsidiaries.

The increased employee-related expenses was primarily attributable to a \$1.1 million charge in the second quarter of 2014 for the correction of an error related to the estimated liabilities on certain frozen retirement plans. See Note 11 to the Unaudited Condensed Consolidated Financial Statements in this Form 10-Q for further discussion of this error.

The change in net loss for both the three and nine months ended September 30, 2015 compared with the 2014 comparable periods was primarily due to the factors affecting operating loss.

Management Fees

The management fees charged to the operating subsidiaries represent an allocation of corporate overhead of the parent company. Management fees are allocated among all subsidiaries based upon the relative size and complexity of each subsidiary. The Company believes the allocation method is consistently applied and reasonable.

Following are the parent company management fees included in each subsidiary's selling, general and administrative expenses for the three and nine months ended September 30:

| | THREE MONTHS | | NINE MONTHS | |
|--------|--------------|---------|-------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| NACoal | \$950 | \$1,104 | \$2,457 | \$3,103 |
| HBB | \$928 | \$914 | \$2,905 | \$2,742 |
| KC | \$67 | \$65 | \$202 | \$195 |

Stock Repurchase Program

See Item 2, Note 4 and Note 13 to the Unaudited Condensed Consolidated Financial Statements in this Form 10-Q for a discussion of the Company's stock repurchase program.

LIQUIDITY AND CAPITAL RESOURCES

Although NACCO's subsidiaries have entered into substantial borrowing agreements, NACCO has not guaranteed any borrowings of its subsidiaries. The borrowing agreements at NACoal, HBB and KC allow for the payment to NACCO of dividends and advances under certain circumstances. Dividends (to the extent permitted by its subsidiaries' borrowing agreements), advances and management fees from its subsidiaries are the primary sources of cash for NACCO.

The Company believes funds available from cash on hand, its subsidiaries' credit facilities and anticipated funds generated from operations are sufficient to finance all of the subsidiaries' scheduled principal repayments, and its operating needs and commitments arising during the next twelve months and until the expiration of its subsidiaries' credit facilities.

Contractual Obligations, Contingent Liabilities and Commitments

Since December 31, 2014, there have been no significant changes in the total amount of NACCO and Other contractual obligations, contingent liabilities or commercial commitments, or the timing of cash flows in accordance with those obligations as reported on page 62 in the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

Capital Structure

NACCO's consolidated capital structure is presented below:

| | SEPTEMBER 30 2015 | DECEMBER 31 2014 | Change |
|--|----------------------|---------------------|-------------|
| Cash and cash equivalents | \$ 11,847 | \$ 61,135 | \$(49,288) |
| Other net tangible assets | 298,493 | 346,703 | (48,210) |
| Goodwill and intangible assets, net | 63,903 | 67,074 | (3,171) |
| Net assets | 374,243 | 474,912 | (100,669) |
| Total debt | (174,003) | (247,898) | 73,895 |
| Bellaire closed mine obligations, net of tax | (15,496) | (15,540) | 44 |
| Total equity | \$ 184,744 | \$ 211,474 | \$(26,730) |
| Debt to total capitalization | 49% | 54% | (5)% |

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EFFECTS OF FOREIGN CURRENCY

HBB operates internationally and enters into transactions denominated in foreign currencies. As a result, the Company is subject to the variability that arises from exchange rate movements. The effects of foreign currency fluctuations on revenues, operating profit and net income at HBB are addressed in the previous discussions of operating results. See also Item 3, "Quantitative and Qualitative Disclosures About Market Risk," in Part I of this Form 10-Q.

FORWARD-LOOKING STATEMENTS

The statements contained in this Form 10-Q that are not historical facts are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are made subject to certain risks and uncertainties, which could cause actual results to differ materially from those presented. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to publicly revise these forward-looking statements to reflect events or circumstances that arise after the date hereof. Such risks and uncertainties with respect to each subsidiary's operations include, without limitation:

NACoal: (1) changes in tax laws or regulatory requirements, including changes in mining or power plant emission regulations and health, safety or environmental legislation, (2) additional charges to be incurred in connection with or as a result of the decision to cease operations at Centennial, (3) changes in costs related to geological conditions, repairs and maintenance, new equipment and replacement parts, fuel or other similar items, (4) regulatory actions, changes in mining permit requirements or delays in obtaining mining permits that could affect deliveries to customers, (5) weather conditions, extended power plant outages, utility dispatch decisions on the basis of cost or regulatory compliance criteria which may result in the utilization of electric generating units other than generating units supplied by NACoal, or other events that would change the level of customers' coal or limerock requirements, (6) weather or equipment problems that could affect deliveries to customers, (7) changes in the power industry that would affect demand for NACoal's reserves, (8) uncertainties associated with the wind down of the Centennial operation, including the market demand and price for Centennial's equipment, coal inventory and reserves and the timing and cost of final mine reclamation activities, (9) changes in the costs to reclaim NACoal mining areas and the required timing of such reclamation activities, (10) costs to pursue and develop new mining and other business development opportunities, (11) changes or termination of a long-term mining contract, or a customer default under a contract and (12) increased competition, including consolidation within the industry.

HBB: (1) changes in the sales prices, product mix or levels of consumer purchases of small electric and specialty housewares appliances, (2) changes in consumer retail and credit markets, (3) bankruptcy of or loss of major retail customers or suppliers, (4) changes in costs, including transportation costs, of sourced products, (5) delays in delivery of sourced products, (6) changes in or unavailability of quality or cost effective suppliers, (7) exchange rate fluctuations, changes in the foreign import tariffs and monetary policies and other changes in the regulatory climate in the foreign countries in which HBB buys, operates and/or sells products, (8) product liability, regulatory actions or other litigation, warranty claims or returns of products, (9) customer acceptance of, changes in costs of, or delays in the development of new products, (10) the successful integration of the Weston Brands acquisition, (11) increased competition, including consolidation within the industry and (12) changes mandated by federal, state and other regulation, including health, safety or environmental legislation.

KC: (1) changes in gasoline prices, weather conditions, the level of consumer confidence and disposable income as a result of economic conditions, unemployment rates or other events or conditions that may adversely affect the number of customers visiting Kitchen Collection® stores, (2) changes in the sales prices, product mix or levels of consumer purchases of kitchenware, small electric appliances and gourmet foods, (3) changes in costs, including transportation costs, of inventory, (4) delays in delivery or the unavailability of inventory, (5) customer acceptance of new products,

(6) the anticipated impact of the opening of new stores, the ability to renegotiate existing leases and effectively and efficiently close under-performing stores and (7) increased competition, including by internet-based retailers.

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Item 3. Quantitative and Qualitative Disclosures About Market Risk

INTEREST RATE RISK

The Company's subsidiaries, NACoal, HBB and KC, have entered into certain financing arrangements that require interest payments based on floating interest rates. As such, the Company's financial results are subject to changes in the market rate of interest. There is an inherent rollover risk for borrowings as they mature and are renewed at current market rates. The extent of this risk is not quantifiable or predictable because of the variability of future interest rates and business financing requirements. To reduce the exposure to changes in the market rate of interest, NACoal and HBB have entered into interest rate swap agreements for a portion of its floating rate financing arrangements. The Company does not enter into interest rate swap agreements for trading purposes. Terms of the interest rate swap agreements provide for the subsidiaries to receive a variable interest rate and pay a fixed interest rate.

The fair value of the Company's interest rate swap agreements was a net payable of \$1.8 million at September 30, 2015. A hypothetical 10% change in interest rates would not cause a material change in the fair value of the interest rate swap agreements at September 30, 2015 and, assuming no changes in the Company's financial structure as it stands, would not have a material effect on annual interest expense.

FOREIGN CURRENCY EXCHANGE RATE RISK

HBB operates internationally and enters into transactions denominated in foreign currencies, principally the Canadian dollar, the Mexican peso and, to a lesser extent, the Chinese yuan and Brazilian real. As such, its financial results are subject to the variability that arises from exchange rate movements. The fluctuation in the value of the U.S. dollar against other currencies affects the reported amounts of revenues, expenses, assets and liabilities. The potential impact of currency fluctuation increases as international expansion increases.

HBB uses forward foreign currency exchange contracts to partially reduce risks related to transactions denominated in foreign currencies and not for trading purposes. These contracts generally mature within twelve months and require HBB to buy or sell the functional currency in which the applicable subsidiary operates and buy or sell U.S. dollars at rates agreed to at the inception of the contracts. The fair value of these contracts was a net receivable of \$0.4 million at September 30, 2015.

For purposes of risk analysis, the Company uses sensitivity analyses to measure the potential loss in fair value of financial instruments sensitive to changes in foreign currency exchange rates. The Company assumes that a loss in fair value is either a decrease to its assets or an increase to its liabilities. Assuming a hypothetical 10% weakening of the U.S. dollar compared with other foreign currencies at September 30, 2015, the fair value of foreign currency-sensitive financial instruments, which primarily represent forward foreign currency exchange contracts, would not cause a material change in the fair value of the contracts at September 30, 2015. It is important to note that the change in fair value indicated in this sensitivity analysis would be somewhat offset by changes in the fair value of the underlying receivables and payables, which would not be material.

COMMODITY PRICE RISK

The Company uses certain commodities, including steel and diesel fuel, in the normal course of its mining processes. As such, the cost of operations is subject to variability as the market for these commodities changes. The Company monitors this risk and utilizes forward purchase contracts to manage a portion of NACoal's exposure related to diesel fuel volatility. There have been no material changes in the Company's commodity price risk during the third quarter of 2015.

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Item 4. Controls and Procedures

Evaluation of disclosure controls and procedures: An evaluation was carried out under the supervision and with the participation of the Company's management, including the principal executive officer and the principal financial officer, of the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, these officers have concluded that the Company's disclosure controls and procedures are effective.

Changes in internal control over financial reporting: During the third quarter of 2015, there have been no changes in the Company's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

The Company acquired Weston Brands on December 16, 2014, and is currently in the process of integrating Weston Brands' operations, processes and internal controls.

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PART II

OTHER INFORMATION

Item 1 Legal Proceedings

None.

Item 1A Risk Factors

The specific risk factor set forth below was included within risk factors in the Company's Annual Report on Form 10-K and has been updated to provide information as of September 30, 2015. There have been no other material changes to the risk factors for HBB, KC, NACoal or General from the Company's Annual Report on Form 10-K for the year ended December 31, 2014.

The Clean Air Act ("CAA") and Clean Power Plan ("CPP") requirements affecting coal consumption could increase mining expenses and reduce the demand for coal.

The process of burning coal can cause many compounds and impurities in the coal to be released into the air, including sulfur dioxide, nitrogen oxides, mercury, particulates and other matter. The CAA and the corresponding state laws that extensively regulate the emissions of materials into the air affect coal mining operations both directly and indirectly. Direct impacts on coal mining operations occur through CAA permitting requirements and/or emission control requirements relating to air contaminants, especially particulate matter. Indirect impacts on coal mining operations occur through regulation of the air emissions of sulfur dioxide, nitrogen oxides, mercury, particulate matter and other compounds emitted by coal-fired power plants. The U.S. Environmental Protection Agency (the "EPA") has promulgated or proposed regulations that impose tighter emission restrictions in a number of areas, some of which are currently subject to litigation. The general effect of tighter restrictions could be to reduce demand for coal. Any reduction in coal's share of the capacity for power generation could have a material adverse effect on the Company's business, financial condition and results of operations.

States are required to submit to the EPA revisions to their state implementation plans ("SIPs") that demonstrate the manner in which the states will attain national ambient air quality standards ("NAAQS") every time a NAAQS is issued or revised by the EPA. The EPA has adopted NAAQS for several pollutants, which continue to be reviewed periodically for revisions. When the EPA adopts new, more stringent NAAQS for a pollutant, some states have to change their existing SIPs. If a state fails to revise its SIP and obtain EPA approval, the EPA may adopt regulations to effect the revision. Coal mining operations and coal-fired power plants that emit particulate matter or other specified material are, therefore, affected by changes in the SIPs. Through this process over the last few years, the EPA has reduced the NAAQS for particulate matter, ozone, and nitrogen oxides. NACoal's coal mining operations and power generation customers may be directly affected when the revisions to the SIPs are made and incorporate new NAAQS for sulfur dioxide, nitrogen oxides, ozone and particulate matter. In response to a court remand of earlier rules to control the regional dispersion of sulfur dioxide and nitrogen oxides from coal-fired power plants and their impacts of downwind NAAQS areas, in mid-2011, the EPA finalized the Cross-State Air Pollution Rule ("CSAPR") to address interstate transport of pollutants. This affects states in the eastern half of the U.S. and Texas. This rule imposes additional emission restrictions on coal-fired power plants to attain ozone and fine particulate NAAQS. On August 21, 2012, the U.S. Court of Appeals struck down the CSAPR rule, effectively eliminating the new additional emission restrictions. The EPA subsequently appealed to the U.S. Supreme Court, which overturned the lower court ruling on April 29, 2014. EPA began implementation of the rule January 1, 2015. Some questions regarding the rule remain unresolved and additional litigation is pending.

The CAA Acid Rain Control Provisions were promulgated as part of the CAA Amendments of 1990 in Title IV of the CAA ("Acid Rain Program"). The Acid Rain Program required reductions of sulfur dioxide emissions from coal-fired power plants. The Acid Rain Program is now a mature program, and the Company believes that any market impacts of

the required controls have likely been factored into the coal market.

The EPA promulgated a regional haze program designed to protect and to improve visibility at and around Class I Areas, which are generally National Parks, National Wilderness Areas and International Parks. This program may restrict the construction of new coal-fired power plants, the operation of which may impair visibility at and around the Class I Areas. Additionally, the program requires certain existing coal-fired power plants to install additional control measures designed to limit haze-causing emissions, such as sulfur dioxide, nitrogen oxide and particulate matter. States were required to submit Regional Haze SIPs to the EPA by December 2007; however, many states did not meet that deadline.

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Under the CAA, new and modified sources of air pollution must meet certain new source standards (the “New Source Review Program”). In the late 1990s, the EPA filed lawsuits against owners of many coal-fired power plants in the eastern U.S. alleging that the owners performed non-routine maintenance, causing increased emissions that should have triggered the application of these new source standards. Some of these lawsuits have been settled with the owners agreeing to install additional emission control devices in their coal-fired power plants. The remaining litigation and the uncertainty around the New Source Review Program rules could adversely impact demand for coal. Regardless of the outcome of litigation on either rule, stricter controls on emissions of sulfur dioxide, nitrogen oxide and mercury are likely. Any such controls may have an adverse impact on the demand for coal, which may have a material adverse effect on the Company’s business, financial condition or results of operations.

Under the CAA, the EPA also adopts national emission standards for hazardous air pollutants. In December 2011, the EPA adopted a final rule called the Mercury and Air Toxics Standard (“MATS”), which applies to new and existing coal-fired and oil-fired units. This rule requires mercury emission reductions in fine particulates, which are being regulated as a surrogate for certain metals. In *Michigan vs. Environmental Protection Agency*, the U.S. Circuit Court of Appeals for the District of Columbia affirmed MATS, and that ruling was appealed. On June 29, 2015, the U.S. Supreme Court remanded the rule back to the Circuit Court, directing it to address deficiencies in the EPA’s MATS cost-benefit analysis.

NACoal’s power generation customers must incur substantial costs to control emissions to meet all of the CAA requirements, including the requirements under MATS and the EPA’s regional haze program. These costs could raise the price of coal-generated electricity, making coal-fired power less competitive with other sources of electricity, thereby reducing demand for coal. In addition, NACoal’s power generation customers may choose to close coal-fired generation units or to postpone or cancel plans to add new capacity, in light of these costs and the limited time available for compliance with the requirements and the prospects of the imposition of additional future requirements on emissions from coal-fired units. If NACoal’s customers cannot offset the cost to control certain regulated pollutant emissions by lowering the costs of delivery of its coal on an energy equivalent basis or if NACoal’s customers elect to close coal-fired units, the Company’s business, financial condition and results of operations could be materially adversely affected.

Global climate change continues to attract considerable public and scientific attention and a considerable amount of legislative and regulatory attention in the United States. The U.S. Congress has considered climate change legislation that would reduce greenhouse gas (“GHG”) emissions, particularly from coal combustion by power plants. Enactment of laws and passage of regulations regarding GHG emissions by the U.S. or some of its states, or other actions to limit carbon dioxide emissions, such as opposition by environmental groups to expansion or modification of coal-fired power plants, could result in electric generators switching from coal to other fuel sources.

The U.S. Congress continues to consider a variety of proposals to reduce GHG emissions from the combustion of coal and other fuels. These proposals include emission taxes, emission reductions, including “cap-and-trade” programs, and mandates or incentives to generate electricity by using renewable resources, such as wind or solar power. Some states have established programs to reduce GHG emissions. Further, governmental agencies have been providing grants or other financial incentives to entities developing or selling alternative energy sources with lower levels of GHG emissions, which may lead to more competition from those entities.

The EPA has begun to establish a GHG regulation program under the CAA by issuing a finding that the emission of six GHGs, including carbon dioxide and methane, may reasonably be anticipated to endanger public health and welfare. On June 26, 2012 the U.S. Court of Appeals - DC Circuit upheld this finding. Based on this finding, in 2012 the EPA published a New Source Performance Standard for greenhouse gases, emitted from future new power plants. This was withdrawn and subsequently reissued in January 2014. On June 2, 2014, the EPA proposed new regulations limiting carbon dioxide emissions from existing power plants. On June 18, 2014, the EPA also issued a proposed

carbon dioxide emission regulation for reconstructed and modified power plants, which addresses carbon dioxide emissions limits for power plants subsequent to modification. On August 3, 2015, President Obama and the EPA announced the CPP, which includes final emission guidelines for States to follow in developing plans to reduce GHG emissions from existing fossil fuel-fired electric generating units ("EGUs") as well as limits on GHG emission rates for new, modified and reconstructed EGUs. Under the CPP, nationwide carbon dioxide emissions would be reduced by 32% from 2005 levels by 2030 with emissions reductions scheduled to be phased in between 2022 and 2030. The EPA is requiring states to frame initial SIPs by September 6, 2016, and is allowing states two additional years to submit final SIPs, if justified (to be submitted by September 6, 2018). Enactment of laws and passage of regulations regarding GHG emissions by the U.S. or some of its states or other actions to limit carbon dioxide emissions, such as opposition by environmental groups to expansion or modification of coal-fired power plants, could result in electric generators

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reducing generation or closing coal-fired power plants and/or switching from coal to other fuel sources and could have a materially adverse effect on NACoal's business, financial condition and results of operations.

The U.S. has not implemented the 1992 Framework Convention on Global Climate Change ("Kyoto Protocol"), which became effective for many countries on February 16, 2005. The Kyoto Protocol was intended to limit or reduce emissions of GHGs. The U.S. has not ratified the emission targets of the Kyoto Protocol or any other GHG agreement. Because the first Protocol commitment period ended in 2012, an amendment to extend the Kyoto Protocol was adopted in Doha, Qatar on December 8, 2012. The U.S. is not a signatory to the amendment. Even though the U.S. has not accepted these international GHG limiting treaties or enacted domestic legislation to control GHGs, numerous lawsuits and regulatory actions have been undertaken by states and environmental groups to try to force controls on the emission of carbon dioxide; or to prevent the construction of new coal-fired power plants. On November 11, 2014, President Obama and Chinese President Xi Jinping jointly announced each nation's intentions to limit GHG emissions. These are non-binding statements of intent. It is expected that President Obama will make some commitments to the United Nations Framework Convention on Climate Change in Paris in late 2015. The implementation by the U.S. of an international agreement, the regulations promulgated to date by the EPA with respect to GHG emissions or the adoption of legislation to control GHG emissions, could have a materially adverse effect on the Company's business, financial condition and results of operations.

Significant public opposition has also been raised with respect to the proposed construction of certain new coal-fueled EGUs due to the potential for increased air emissions. Such opposition, as well as any corporate or investor policies against coal-fired EGUs could also reduce the demand for NACoal's coal. Further, policies limiting available financing for the development of new coal-fueled EGUs could adversely impact the global demand for coal in the future. The potential impact on NACoal of future laws, regulations or other policies or circumstances will depend upon the degree to which any such laws, regulations or other policies or circumstances force electricity generators to diminish their reliance on coal as a fuel source. In view of the significant uncertainty surrounding each of these factors, it is not possible for us to predict reasonably the impact that any such laws, regulations or other policies may have on NACoal's business, financial condition and results of operations. However, such impacts could have a material adverse effect on NACoal's business, financial condition and results of operations.

NACoal has obtained all necessary permits under the CAA at all of its coal mining operations where it is responsible for permitting.

Item 2 Unregistered Sales of Equity Securities and Use of Proceeds

Purchases of Equity Securities by the Issuer and Affiliated Purchasers

Issuer Purchases of Equity Securities

| Period | (a) Total Number of Shares Purchased | (b) Average Price Paid per Share | (c) Total Number of Shares Purchased as Part of the Publicly Announced Program | (d) Maximum Number of Shares (or Approximate Dollar Value) that May Yet Be Purchased Under the Program (1) |
|------------------------------------|--|--|--|--|
| Month #1 (July 1 to 31, 2015) | 27,264 | \$59.44 | 27,264 | \$6,379,593 |
| Month #2 (August 1 to 31, 2015) | 38,812 | \$52.43 | 38,812 | \$4,344,513 |
| Month #3 | 68,110 | \$52.61 | 68,110 | \$761,376 |

(September 1 to 30, 2015)

| | | | | |
|-------|---------|---------|---------|-----------|
| Total | 134,186 | \$53.95 | 134,186 | \$761,376 |
|-------|---------|---------|---------|-----------|

(1) On November 12, 2013, the Company's Board of Directors approved a stock repurchase program (the "2013 Stock Repurchase Program") providing for the purchase of up to \$60 million of the Company's Class A Common Stock

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outstanding through December 31, 2015. The timing and amount of any repurchases under the 2013 Stock Repurchase Program are determined at the discretion of the Company's management based on a number of factors, including the availability of capital, other capital allocation alternatives and market conditions for the Company's Class A Common Stock. The 2013 Stock Repurchase Program does not require the Company to acquire any specific number of shares. It may be modified, suspended, extended or terminated by the Company at any time without prior notice and may be executed through open market purchases, privately negotiated transactions or otherwise. All or part of the repurchases under the 2013 Stock Repurchase Program may be implemented under a Rule 10b5-1 trading plan, which would allow repurchases under pre-set terms at times when the Company might otherwise be prevented from doing so. As of September 30, 2015, the Company had repurchased \$59.2 million of Class A Common Stock under the 2013 Stock Repurchase Program.

Item 3 Defaults Upon Senior Securities

None.

Item 4 Mine Safety Disclosures

Information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K is included in Exhibit 95 filed with this Quarterly Report on Form 10-Q for the period ended September 30, 2015.

Item 5 Other Information

None.

Item 6 Exhibits

Incorporated by reference to the Exhibit Index on page 44 of this Quarterly Report on Form 10-Q for the period ended September 30, 2015.

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Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NACCO Industries, Inc.
(Registrant)

Date: November 3, 2015

/s/ Elizabeth I. Loveman
Elizabeth I. Loveman
Vice President and Controller
(principal financial and accounting
officer)

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Exhibit Index

Exhibit

Number*

Description of Exhibits

| | |
|----------|---|
| 31(i)(1) | Certification of Alfred M. Rankin, Jr. pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act |
| 31(i)(2) | Certification of Elizabeth I. Loveman pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act |
| 32 | Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, signed and dated by Alfred M. Rankin, Jr. and Elizabeth I. Loveman |
| 95 | Mine Safety Disclosure Exhibit |
| 101.INS | XBRL Instance Document |
| 101.SCH | XBRL Taxonomy Extension Schema Document |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document |

* Numbered in accordance with Item 601 of Regulation S-K.