PLDT Inc. Form 20-F April 05, 2018

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 20-F

REGISTRATION STATEMENT PURSUANT TO SECTION 12(b) OR 12(g) OF THE SECURITIES EXCHANGE ACT OF 1934 OR

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 – For the fiscal year ended December 31, 2017 OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 – For the transition period from _____ to _____ OR

SHELL COMPANY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 — Date of event requiring this shell company report ______ Commission file number 1-03006

PLDT Inc.

(Exact name of Registrant as specified in its charter)

Republic of the Philippines

(Jurisdiction of incorporation or organization)

Ramon Cojuangco Building

Makati Avenue

Makati City, Philippines

(Address of principal executive offices)

Atty. Ma. Lourdes C. Rausa-Chan, telephone: +(632) 816-8556; lrchan@pldt.com.ph; Ramon Cojuangco Bldg., Makati Avenue, Makati City, Philippines

(Name, telephone, e-mail and/or facsimile number and address of Company contact person)

Edgar Filing: PLDT Inc. - Form 20-F

Securities registered or to be registered pursuant to Section 12(b) of the Act.

Title of each class Common Capital Stock, Par Value Five Philippine Pesos Per Share American Depositary Shares, evidenced by American Depositary Receipts, each representing one share of Common Capital Stock Name of each exchange on which registered New York Stock Exchange* New York Stock Exchange

*Registered on the New York Stock Exchange not for trading but only in connection with the registration of American Depositary Shares, or ADSs, pursuant to the requirements of such stock exchange. Securities registered or to be registered pursuant to Section 12(g) of the Act.

None

Securities for which there is a reporting obligation pursuant to Section 15(d) of the Act.

None

Indicate the number of outstanding shares of each of the issuer's classes of capital or common stock as at the close of the period covered by the annual report.

As at December 31, 2017: 216,055,775 shares of Common Capital Stock, Par Value Five Philippine Pesos Per Share 300,000,870 shares of Non-voting Preferred Stock, Par Value Ten Philippine Pesos Per Share 150,000,000 shares of Voting Preferred Stock, Par Value One Philippine Peso Per Share Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act: Yes No

If this report is an annual or transition report, indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934: Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (of for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Edgar Filing: PLDT Inc. - Form 20-F

Large accelerated filer Accelerated filer Non-accelerated filer Emerging growth company If an emerging growth company that prepares its financial statements in accordance with U.S. GAAP, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards¹ provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark which basis of accounting the registrant has used to prepare the financial statements included in this filing:

U.S. GAAP International Financial Reporting Standards as issued by the International Accounting Standards Other Board

If "Other" has been checked in response to the previous question, indicate by check mark which financial statement item the registrant has elected to follow. Item 17 Item 18

If this is an annual report, indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

¹ The term "new or revised financial accounting standard" refers to any update issued by the Financial Accounting Standards Board to its Accounting Standards Codification after April 5, 2012.

TABLE OF CONTENTS

	IN CONVENTIONS AND TERMS USED IN THIS REPORT	3 4
FORWARD-LOOKING STATEMENTS		
PRESEN	VTATION OF FINANCIAL INFORMATION	4
<u>PART I</u>		5
Item 1.	Identity of Directors, Senior Management and Advisors	5
Item 2.	Offer Statistics and Expected Timetable	5
Item 3.	Key Information	5
	Performance Indicators	5
	Selected Financial Data	6
	Capital Stock	7
	Dividends Declared	7
	Dividends Paid	7
	Exchange Rates	8
	Capitalization and Indebtedness	9
	Reasons for the Offer and Use of Proceeds	9
	Risk Factors	9
Item 4.	Information on the Company	19
	Overview	19
	Historical Background and Development	20
	Recent Developments	20
	Business Overview	22
	Capital Expenditures and Divestitures	24
	Organization	24
	Strengths	24
	Strategy	25
	Business	26
	Infrastructure	38
	Interconnection Agreements	42
	Licenses and Regulations	42
	Material Effects of Regulation on our Business	43
	<u>Competition</u>	45
	Environmental Matters	46
	Intellectual Property Rights	47
	Properties	47
Item	Unresolved Staff Comments	• •
4A.		48
Item 5.	Operating and Financial Review and Prospects	48
100111 01	Overview	48
	Management's Financial Review	48
	Critical Accounting Policies	49
	New Accounting Standards and Interpretations to Existing Standards Effective Subsequent to December	
	31, 2016	56
	Results of Operations	56
	Plans	80
	Liquidity and Capital Resources	80 81
	Equilary and Capital Resources	01

	Impact of Inflation and Changing Prices	87
Item 6.	Directors, Senior Management and Employees	87
	Directors and Executive Officers	87
	Terms of Office	97
	Family Relationships	97
	Compensation of Key Management Personnel	97
	Share Ownership	98
	Board Practices	98
	Audit, Governance and Nomination, Executive Compensation and Technology Strategy Committees	99
	Employees and Labor Relations	101
	Pension and Retirement Benefits	102

Page 2 of 2

Item 7.	Major Shareholders and Related Party Transactions	102
T O	Related Party Transactions	104
Item 8.	Financial Information	104
	Consolidated Financial Statements and Other Financial Information	104
	Legal Proceedings	104
T. O	Dividend Distribution Policy	105
Item 9.	The Offer and Listing	105
T. 10	Common Capital Stock and American Depositary Shares	105
Item 10.	Additional Information	105
	Share Capital	105
	Amended Articles of Incorporation and By-Laws	106
	Issuance and Redemption of Preferred Stock	106
	Material Contracts	106
	Exchange Controls and Other Limitations Affecting Securities Holders	107
	Taxation	107
	Documents on Display	113
Item 11.	Quantitative and Qualitative Disclosures About Market Risks	113
Item 12	Description of Securities Other than Equity Securities	113
<u>PART II</u>		115
Item 13.	Defaults, Dividend Arrearages and Delinquencies	115
Item 14.	Material Modifications to the Rights of Security Holders and Use of Proceeds	115
Item 15.	Controls and Procedures	115
Item 16A.	Audit Committee Financial Expert	116
Item 16B.	Code of Business Conduct and Ethics	116
Item 16C.	Principal Accountant Fees and Services	116
Item 16D.	Exemption from the Listing Standards for Audit Committees	117
tem 16E.	IPurchases of Equity Securities by the Issuer and Affiliated Purchaser	117
Item 16F.	Change in Registrant's Certifying Accountant	118
Item 16G.	Corporate Governance	118
Item 16H.	Mine Safety Disclosure	119
<u>PART III</u>		120
Item 17.	Financial Statements	120
Item 18.	Financial Statements	120
Item 19.	Exhibits	123
	Exhibit Index	123
	Certifications	

CERTAIN CONVENTIONS AND TERMS USED IN THIS REPORT

Unless the context indicates or otherwise requires, references to "we," "us," "our" or "PLDT Group" mean PLDT Inc. (formerly Philippine Long Distance Telephone Company) and its consolidated subsidiaries, and references to "PLDT" or "the Company" mean PLDT Inc., excluding its consolidated subsidiaries (see Note 2 – Summary of Significant Accounting Policies to the accompanying audited consolidated financial statements in Item 18. "Financial Statements" for a list of these subsidiaries, including a description of their respective principal business activities).

Any discrepancies in any table between totals and the sums of the amounts listed are due to rounding.

All references to the "Philippines" contained in this report mean the Republic of the Philippines and all references to the "U.S." or the "United States" are to the United States of America.

In this report, unless otherwise specified or the context otherwise requires, all references to "pesos," "Philippine pesos" or "Php" are to the lawful currency of the Philippines, all references to "dollars," "U.S. dollars" or "US\$" are to the lawful currency of the United States and all references to "Japanese yen," "JP¥" or "¥" are to the lawful currency of Japan. Unless otherwise indicated, conversion of peso amounts into U.S. dollars in this report were made based on the volume weighted average exchange rate quoted through the Philippine Dealing System, which was Php49.96 to US\$1.00 on December 31, 2017. On March 26, 2018, the volume weighted average exchange rate quoted was Php52.29 to US\$1.00.

In this annual report, each reference to:

ARPU means average revenue per user; BIR means Bureau of Internal Revenue; BSP means Bangko Sentral ng Pilipinas; CMTS means cellular mobile telephone system; CPCN means Certificate of Public Convenience and Necessity; DFON means domestic fiber optic network; Digitel means Digital Telecommunications Phils., Inc.; **DMPI** means Digitel Mobile Philippines, Inc.; DSL means digital subscriber line; First Pacific means First Pacific Company Limited; First Pacific Group means First Pacific and its Philippine affiliates; **FP** Parties means First Pacific and certain Philippine affiliates and wholly-owned non-Philippine subsidiary; FTTH means Fiber-to-the-HOME; GSM means global system for mobile communications; HSPA means high-speed packet access: **IFRS** means International Financial Reporting Standards, as issued by the International Accounting Standards Board; **I**GF means international gateway facility; **I**P means internet protocol; **I**T means information technology; LEC means local exchange carrier; LTE means long-term evolution; MVNO means mobile virtual network operations; **NGN** means Next Generation Network; NTC means the National Telecommunications Commission of the Philippines;

NTT means Nippon Telegraph and Telephone Corporation; 3

NTT Communications means NTT Communications Corporation, a wholly-owned subsidiary of NTT; NTT DOCOMO means NTT DOCOMO, Inc., a majority-owned and publicly traded subsidiary of NTT; PAPTELCO means Philippine Association of Private Telephone Companies, Inc.; PCEV means PLDT Communications and Energy Ventures, Inc.; PDRs means Philippine Depositary Receipts; Philippine SEC means the Philippine Securities and Exchange Commission; PLDT Beneficial Trust Fund means the beneficial trust fund created by PLDT to pay the benefits under the PLDT Employees' Benefit Plan; PLP means PLDT Landline Plus; **PSE** means the Philippine Stock Exchange, Inc.; R.A. means Republic Act of the Philippines; SIM means Subscriber Identification Module; Smart means Smart Communications, Inc.; U.S. SEC means the United States Securities and Exchange Commission; **V**AS means Value-Added Service: **V**oIP means Voice over Internet Protocol; VPN means virtual private network; W-CDMA means Wideband-Code Division Multiple Access; and WiMAX means Worldwide Interoperability for Microwave Access. FORWARD-LOOKING STATEMENTS

Some information in this report may contain forward-looking statements within the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934, as amended. We have based these forward-looking statements on our current beliefs, expectations and intentions as to facts, actions and events that will or may occur in the future. Such statements are generally identified by forward-looking words such as "believe," "plan," "anticipate," "continue," "estimate," "expect," "may," "will" or other similar

A forward-looking statement may include a statement of the assumptions or bases underlying the forward-looking statement. We have chosen these assumptions or bases in good faith. These forward-looking statements are subject to risks, uncertainties and assumptions, some of which are beyond our control. In addition, these forward-looking statements reflect our current views with respect to future events and are not a guarantee of future performance. Actual results may differ materially from information contained in the forward-looking statements as a result of a number of factors, including, without limitation, the risk factors set forth in Item 3. "Key Information – Risk Factors." When considering forward-looking statements, you should keep in mind the description of risks and other cautionary statements in this report.

You should also keep in mind that any forward-looking statement made by us in this report or elsewhere speaks only as at the date on which we made it. New risks and uncertainties come up from time to time, and it is impossible for us to predict these events or how they may affect us. We have no duty to, and do not intend to, update or revise the statements in this report after the date hereof. In light of these risks and uncertainties, you should keep in mind that actual results may differ materially from any forward-looking statement made in this report or elsewhere.

PRESENTATION OF FINANCIAL INFORMATION

Our consolidated financial statements as at December 31, 2017 and 2016 and for the three years in the period ended December 31, 2017 included in Item 18. "Financial Statements" of this annual report on Form 20-F have been prepared in conformity with IFRS.

As at December 31, 2017, our business activities were categorized into three business units: Wireless, Fixed Line and Others.

4

PART I

Item 1. Identity of Directors, Senior Management and Advisors Not applicable.

Item 2. Offer Statistics and Expected Timetable Not applicable.

Item 3. Key Information Performance Indicators

We use a number of non-GAAP performance indicators to monitor financial performance. These are summarized below and discussed later in this report.

Adjusted EBITDA

Adjusted EBITDA is measured as net income excluding depreciation and amortization, amortization of intangible assets, asset impairment on noncurrent assets, financing costs, interest income, equity share in net earnings (losses) of associates and joint ventures, foreign exchange gains (losses) - net, gains (losses) on derivative financial instruments net, provision for (benefit from) income tax and other income (expenses) – net. Adjusted EBITDA is monitored by the management for each business unit separately for purposes of making decisions about resource allocation and performance assessment. Adjusted EBITDA is presented because our management believes that it is widely used by investors in their analysis of the performance of PLDT and can assist them in their comparison of PLDT's performance with those of other companies in the technology, media and telecommunications sector. We also present Adjusted EBITDA because it is used by some investors as a way to measure a company's ability to incur and service debt, make capital expenditures and meet working capital requirements. Companies in the technology, media and telecommunications sector have historically reported Adjusted EBITDA as a supplement to financial measures in accordance with IFRS. Adjusted EBITDA should not be considered as an alternative to net income as an indicator of our performance, nor should Adjusted EBITDA be considered as an alternative to cash flows from operating activities as a measure of liquidity or as an alternative to any other measure determined in accordance with IFRS. Unlike net income, Adjusted EBITDA does not include depreciation and amortization or financing costs and, therefore, does not reflect current or future capital expenditures or the cost of capital. We compensate for these limitations by using Adjusted EBITDA as only one of several comparative tools, together with IFRS-based measurements, to assist in the evaluation of operating performance. Such IFRS-based measurements include income before income tax, net income, and operating, investing and financing cash flows. We have significant uses of cash flows, including capital expenditures, interest payments, debt principal repayments, taxes and other non-recurring charges, which are not reflected in Adjusted EBITDA. Our calculation of Adjusted EBITDA may be different from the calculation methods used by other companies and, therefore, comparability may be limited. A reconciliation of our consolidated Adjusted EBITDA to our consolidated net income for the years ended December 31, 2017, 2016 and 2015 is presented in Item 5. "Operating and Financial Review and Prospects — Management's Financial Review" and Note 4 — Operating Segment Information to the accompanying audited consolidated financial statements in Item 18. "Financial Statements".

Core Income

Core income is measured as net income attributable to equity holders of PLDT (net income less net income attributable to non-controlling interests), excluding foreign exchange gains (losses) – net, gains (losses) on derivative financial instruments – net (excluding hedge costs), asset impairment on noncurrent assets, nonrecurring gains (losses), net of tax effect of aforementioned adjustments, as applicable, and similar adjustments to equity share in net earnings (losses) of associates and joint ventures. Core income results are monitored by the management for each business unit

Edgar Filing: PLDT Inc. - Form 20-F

separately for purposes of making decisions about resource allocation and performance assessment. Also, core income is used by the management as a basis for determining the level of dividend payouts to shareholders and a basis for granting incentives to employees. Core income should not be considered as an alternative to income before income tax or net income determined in accordance with IFRS as an indicator of our performance. Unlike income before income tax, core income does not include foreign exchange gains and losses, gains and losses on derivative financial instruments, asset impairments and nonrecurring gains and losses. We compensate for these limitations by using core income as only one of several comparative tools, together with IFRS-based measurements, to assist in the evaluation of operating performance. Such IFRS-based measurements include income before income tax and net income. Our calculation of core income may be different from the calculation methods used by other companies and, therefore, comparability

may be limited. A reconciliation of our consolidated core income to our consolidated net income for the years ended December 31, 2017, 2016 and 2015 is presented in Item 5. "Operating and Financial Review and Prospects – Management's Financial Review" and Note 4 – Operating Segment Information to the accompanying audited consolidated financial statements in Item 18. "Financial Statements".

Selected Financial Data

The selected consolidated financial information below as at December 31, 2017, 2016 and 2015 and for the financial years ended December 31, 2017, 2016 and 2015, should be read in conjunction with, and is qualified in its entirety by reference to, our audited consolidated financial statements, and the accompanying notes, included elsewhere in Item 18. "Financial Statements" of this annual report on Form 20-F. As disclosed under "Presentation of Financial Information," our consolidated financial statements as at and for the years ended December 31, 2017, 2016 and 2015 have been prepared and presented in conformity with IFRS. The selected consolidated financial information as at December 31, 2014 and 2013 have been derived from our audited financial statements not included in this annual report.

	2017 ⁽¹⁾ (in millions, e	2017 except earnings per o	2016 common share	2015 amounts,	2014	2013
	weighted average number of common shares, ratio of earnings to fixed charges					
	ints)					
Statements of Operations Data:		•				
Revenues	US\$ 3,201	Php 159,926				