

LANNETT CO INC  
Form 10-Q  
November 08, 2006

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

**☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND  
EXCHANGE ACT OF 1934  
FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2006.**

**☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES AND  
EXCHANGE ACT OF 1934  
FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_.  
Commission File No. 001-31298  
LANNETT COMPANY, INC.  
(Exact Name of Registrant as Specified in its Charter)**

**State of Delaware  
(State of Incorporation)**

**23-0787699  
(I.R.S. Employer I.D. No.)**

**9000 State Road  
Philadelphia, PA 19136  
(215) 333-9000**

**(Address of principal executive offices and telephone number)**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

**Yes ☒ No ☐**

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer" and "large accelerated filer" in Rule 12b-2 of the Exchange Act.

**Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐**

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12B-2 of the Exchange Act).

**Yes ☐ No ☒**

As of October 31, 2006, there were 24,154,374 shares of the issuer's common stock, \$.001 par value, outstanding.

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**Table of Contents****PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****LANNETT COMPANY, INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS**

|                                                                      | September 30,<br>2006<br>(unaudited) | June 30, 2006         |
|----------------------------------------------------------------------|--------------------------------------|-----------------------|
| <b>ASSETS</b>                                                        |                                      |                       |
| Current Assets                                                       |                                      |                       |
| Cash                                                                 | \$ 555,245                           | \$ 468,359            |
| Trade accounts receivable (net of allowance of \$250,000)            | 28,549,837                           | 24,921,671            |
| Inventories                                                          | 10,940,816                           | 11,476,503            |
| Interest receivable                                                  | 33,210                               | 193,549               |
| Prepaid taxes                                                        | 2,195,782                            | 3,212,511             |
| Deferred tax assets    current portion                               | 1,461,172                            | 1,461,172             |
| Other current assets                                                 | 1,734,754                            | 1,753,082             |
| <b>Total Current Assets</b>                                          | <b>45,470,816</b>                    | <b>43,486,847</b>     |
| Property, plant, and equipment                                       | 28,769,430                           | 28,782,350            |
| Less accumulated depreciation                                        | (9,686,103)                          | (9,136,801)           |
|                                                                      | 19,083,327                           | 19,645,549            |
| Construction in progress                                             | 2,254,855                            | 1,955,508             |
| Investment securities    available for sale                          | 4,599,066                            | 5,621,609             |
| Note receivable                                                      | 5,940,338                            | 3,182,498             |
| Intangible asset (product rights)    net of accumulated amortization | 13,385,002                           | 13,831,168            |
| Deferred tax asset                                                   | 17,029,341                           | 18,070,674            |
| Other assets                                                         | 249,663                              | 198,211               |
| <b>TOTAL ASSETS</b>                                                  | <b>\$ 108,012,408</b>                | <b>\$ 105,992,064</b> |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY LIABILITIES</b>              |                                      |                       |
| Current Liabilities                                                  |                                      |                       |
| Accounts payable                                                     | \$ 226,840                           | \$ 763,744            |
| Accrued expenses                                                     | 7,464,898                            | 5,217,894             |
| Unearned grant funds                                                 | 500,000                              | 500,000               |
| Current portion of long term debt                                    | 1,130,706                            | 1,130,706             |
| Rebates and chargebacks payable                                      | 11,636,171                           | 13,012,084            |
| <b>Total Current Liabilities</b>                                     | <b>20,958,615</b>                    | <b>20,624,428</b>     |
| Long term debt, less current portion                                 | 6,904,215                            | 7,065,986             |
| Deferred tax liability                                               | 2,545,734                            | 2,545,734             |
| <b>TOTAL LIABILITIES</b>                                             | <b>30,408,564</b>                    | <b>30,236,148</b>     |

**SHAREHOLDERS EQUITY**

|                                                                                                                                      |                       |                       |
|--------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|
| Common stock authorized 50,000,000 shares, par value \$0.001; issued and outstanding, 24,148,014 and 24,141,325 shares, respectively | 24,148                | 24,141                |
| Additional paid in capital                                                                                                           | 72,032,020            | 71,742,402            |
| Retained earnings                                                                                                                    | 5,984,261             | 4,456,387             |
| Accumulated other comprehensive loss                                                                                                 | (42,015)              | (72,444)              |
|                                                                                                                                      | 77,998,414            | 76,150,486            |
| Less: Treasury stock at cost - 50,900 shares                                                                                         | 394,570               | 394,570               |
| <b>TOTAL SHAREHOLDERS EQUITY</b>                                                                                                     | <b>77,603,844</b>     | <b>75,755,916</b>     |
| <b>TOTAL LIABILITIES AND SHAREHOLDERS EQUITY</b>                                                                                     | <b>\$ 108,012,408</b> | <b>\$ 105,992,064</b> |

The accompanying notes to consolidated financial statements are an integral part of these statements.

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**LANNETT COMPANY, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(UnAUDITED)

|                                                            | Three months ended<br>September 30, |               |
|------------------------------------------------------------|-------------------------------------|---------------|
|                                                            | 2006                                | 2005          |
| Net sales                                                  | \$ 21,967,826                       | \$ 13,641,532 |
| Cost of sales (excluding amortization of intangible asset) | 12,846,394                          | 6,862,785     |
| Gross profit                                               | 9,121,432                           | 6,778,747     |
| Research and development expenses                          | 1,778,427                           | 1,141,101     |
| Selling, general, & administrative expenses                | 4,382,500                           | 2,577,135     |
| Amortization of intangible assets                          | 446,166                             | 446,166       |
| Operating income                                           | 2,514,339                           | 2,614,345     |
| Other income (expense):                                    |                                     |               |
| Interest expense                                           | (64,026)                            | (108,003)     |
| Interest income                                            | 98,608                              | 148,049       |
|                                                            | 34,582                              | 40,046        |
| Income before income tax expense                           | 2,548,921                           | 2,654,391     |
| Income tax expense                                         | 1,021,047                           | 1,053,415     |
| Net income                                                 | \$ 1,527,874                        | \$ 1,600,976  |
| Basic earnings per share                                   | \$ 0.06                             | \$ 0.07       |
| Diluted earnings per share                                 | \$ 0.06                             | \$ 0.07       |
| Basic weighted average number of shares                    | 24,147,941                          | 24,110,790    |
| Diluted weighted average number of shares                  | 24,170,735                          | 24,117,149    |

The accompanying notes to consolidated financial statements are an integral part of these statements.

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**LANNETT COMPANY, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY**  
**(UNAUDITED)**

|                                                                        | Common Stock<br>Shares | Common Stock<br>Amount | Additional<br>Paid-in<br>Capital | Retained<br>Earnings<br>(Deficit) | Treasury<br>Stock | Accumulated<br>Other<br>Comprehensive<br>Loss, net | Total<br>Shareholders'<br>Equity |
|------------------------------------------------------------------------|------------------------|------------------------|----------------------------------|-----------------------------------|-------------------|----------------------------------------------------|----------------------------------|
| <b>Balance at<br/>June 30, 2006</b>                                    | 24,141,325             | \$ 24,141              | \$ 71,742,402                    | \$ 4,456,387                      | \$ (394,570)      | \$ (72,444)                                        | \$ 75,755,916                    |
| Shares issued in<br>connection with<br>employee stock<br>purchase plan | 6,689                  | 7                      | 32,344                           |                                   |                   |                                                    | 32,351                           |
| Stock<br>Compensation<br>expense                                       |                        |                        | 257,274                          |                                   |                   |                                                    | 257,274                          |
| Other<br>comprehensive<br>income                                       |                        |                        |                                  |                                   |                   | 30,429                                             | 30,429                           |
| Net Income                                                             |                        |                        |                                  | 1,527,874                         |                   |                                                    | 1,527,874                        |
| <b>Balance at<br/>September 30,<br/>2006</b>                           | 24,148,014             | \$ 24,148              | \$ 72,032,020                    | \$ 5,984,261                      | \$ (394,570)      | \$ (42,015)                                        | \$ 77,603,844                    |

The accompanying notes to consolidated financial statements are an integral part of these statements.

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**LANNETT COMPANY, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(UNAUDITED)**

|                                                                                   | <b>Three months ended<br/>September 30,</b> |                     |
|-----------------------------------------------------------------------------------|---------------------------------------------|---------------------|
|                                                                                   | <b>2006</b>                                 | <b>2005</b>         |
| <b>OPERATING ACTIVITIES:</b>                                                      |                                             |                     |
| Net income                                                                        | \$ 1,527,874                                | \$ 1,600,976        |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                             |                     |
| Depreciation and amortization                                                     | 1,079,675                                   | 954,300             |
| Deferred tax (benefit) expense                                                    | 1,041,333                                   | (27,715)            |
| Stock compensation expense                                                        | 257,274                                     | 327,889             |
| Noncash gain from sale of asset                                                   | (8,208)                                     |                     |
| Changes in assets and liabilities which provided (used) cash:                     |                                             |                     |
| Trade accounts receivable                                                         | (5,004,079)                                 | (3,934,972)         |
| Inventories                                                                       | 535,687                                     | (803,262)           |
| Prepaid taxes                                                                     | 1,016,729                                   | 1,057,641           |
| Prepaid expenses and other assets                                                 | 127,215                                     | 100,730             |
| Accounts payable                                                                  | (536,904)                                   | (240,314)           |
| Accrued expenses                                                                  | 2,247,014                                   | 1,598,168           |
| Net cash provided by operating activities                                         | 2,283,610                                   | 633,441             |
| <b>INVESTING ACTIVITIES:</b>                                                      |                                             |                     |
| Purchases of property, plant and equipment(including construction in progress)    | (372,429)                                   | (615,137)           |
| Proceeds from sale of asset                                                       | 10,000                                      |                     |
| Sales of investment securities available for sale                                 | 1,052,972                                   | 1,327,777           |
| Issuance of note receivable                                                       | (2,757,840)                                 | (2,000,000)         |
| Net cash used in investing activities                                             | (2,067,297)                                 | (1,287,360)         |
| <b>FINANCING ACTIVITIES:</b>                                                      |                                             |                     |
| Repayments of debt                                                                | (161,771)                                   | (564,016)           |
| Proceeds from issuance of stock                                                   | 32,344                                      | 33,420              |
| Net cash used in financing activities                                             | (129,427)                                   | (530,596)           |
| <b>NET INCREASE/(DECREASE) IN CASH</b>                                            | <b>86,886</b>                               | <b>(1,184,515)</b>  |
| <b>CASH, BEGINNING OF PERIOD</b>                                                  | <b>468,359</b>                              | <b>4,165,601</b>    |
| <b>CASH, END OF PERIOD</b>                                                        | <b>\$ 555,245</b>                           | <b>\$ 2,981,086</b> |

SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION -

|                   |           |            |
|-------------------|-----------|------------|
| Interest paid     | \$ 35,114 | \$ 108,003 |
| Income taxes paid | \$        | \$         |

The accompanying notes to consolidated financial statements are an integral part of these statements.

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**LANNETT COMPANY, INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS    UNAUDITED**

**Note 1. Interim Financial Information**

The accompanying unaudited financial statements have been prepared in accordance with U.S. generally accepted accounting principles for presentation of interim financial statements and with the instructions to Form 10-Q and Article 10 of Regulation S-X . Accordingly, the unaudited financial statements do not include all the information and footnotes necessary for a comprehensive presentation of the financial position, results of operations, and cash flows for the periods presented. In the opinion of management, the unaudited financial statements include all the normal recurring adjustments that are necessary for a fair presentation of the financial position, results of operations, and cash flows for the periods presented. Operating results for the three month period ended September 30, 2006 are not necessarily indicative of the results that may be expected for the year ending June 30, 2007. You should read these unaudited financial statements in combination with the other Notes in this section; Management's Discussion and Analysis of Financial Condition and Results of Operations appearing in Item 2; and the Financial Statements, including the Notes to the Financial Statements, included in our Annual Report on Form 10-K for the year ended June 30, 2006.

**Note 2. Summary of Significant Accounting Policies**

Lannett Company, Inc., a Delaware Corporation, and subsidiaries (the Company ), develop, manufacture, package, market, and distribute pharmaceutical products sold under generic chemical names. The Company primarily manufactures solid oral dosage forms, including tablets and capsules, and is pursuing partnerships and research contracts for the development and production of other dosage forms, including liquids and injectable products. Revenue recognition and accounts receivable, adjustments for chargebacks, rebates and returns, allowance for doubtful accounts represent significant estimates made by management.

***Principles of Consolidation*** The consolidated financial statements include the accounts of the operating parent company, Lannett Company, Inc., and its wholly owned subsidiary, Lannett Holdings, Inc.

***Revenue Recognition*** The Company recognizes revenue when its products are shipped, when title and risk of loss have transferred to the customer, and provisions for estimates, including rebates, promotional adjustments, price adjustments, returns, chargebacks, and other potential adjustments are reasonably determinable. Accruals for these provisions are presented in the consolidated financial statements as rebates and chargebacks payable on the balance sheet and are included in net sales, as reductions, on the statement of income. Net sales, as presented in the statements of income, is based upon revenue earned upon shipment, less reserves for chargebacks, rebates, returns and other adjustments to sales.

***Chargebacks*** The chargeback provision is based upon contracted prices with customers, and the accuracy of this provision is affected by changes in product sales mix and by the length of time it takes for wholesalers to move the products to the ultimate customers. This is considered the most significant and complex estimate used in the recognition of revenue.

The chargeback process begins when the Company sells its products through wholesalers to indirect customers such as independent pharmacies, managed care organizations, hospitals, nursing homes, and group purchasing organizations. The Company enters into agreements with its indirect customers to establish pricing for certain products. The indirect customers then select a wholesaler from which to receive the products at these contractual prices.

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Upon the sale of a product to a wholesaler, the Company will record the estimated chargeback provision required, based upon estimated indirect customers' purchases and the contract prices with those indirect customers. Once the sale to the indirect customer occurs, the wholesaler will request a chargeback credit from the Company equal to the difference between the contractual price with the indirect customer and the wholesaler's invoice price, if the price sold to the indirect customer is lower than the direct price to the wholesaler. The provision for chargebacks is based on expected sell-through levels by the Company's wholesale customers to the indirect customers.

**Rebates** Rebates are offered to the Company's key customers and buying groups to promote customer loyalty and encourage greater product sales. These rebate programs provide customers with rebate credits upon attainment of pre-established volumes or attainment of net sales milestones for a specified period. Other promotional programs are incentive programs offered to the customers. At the time of shipment, the Company estimates reserves for rebates and other promotional credit programs based on the specific terms in each agreement. The reserve for rebates increases as sales to certain wholesale and retail customers increase. However, these rebate programs are tailored to the customers' individual programs. Hence, the reserve will depend on the mix of customers that comprise such rebate programs.

**Returns** Consistent with industry practice, the Company has a product returns policy that allows certain customers to return product within a specified period before and after the product's lot expiration date in exchange for a credit to be applied against future purchases. The Company's policy requires that the customer obtain pre-approval from the Company for any qualifying return. The Company estimates its provision for returns based on historical experience, business practices, and credit terms. While such experience has allowed for reasonable estimations in the past, historical returns may not always be an accurate indicator of future returns. The Company monitors the provisions for returns and makes adjustments when management believes that actual product returns may differ from established reserves. Generally, the reserve for returns increases as net sales increase. The reserve for returns is included in rebates and chargebacks payable on the balance sheet.

**Other Adjustments** Other adjustments consist primarily of price adjustments, also known as shelf stock adjustments, which are credits issued to reflect decreases in the selling prices of the Company's products that customers have remaining in their inventories at the time of the price reduction. Decreases in selling prices are discretionary decisions made by management in response to competitive market conditions. Amounts recorded for estimated shelf stock adjustments are based upon specified terms with direct customers, expected declines in market prices, and estimates of inventory held by customers. The Company regularly monitors these and other factors and evaluates the reserve as additional information becomes available. Other adjustments are included in rebates and chargebacks payable on the balance sheet.

The following tables identify the reserves for each major category of revenue allowance and a summary of the activity for the three months ended September 30, 2006 and 2005:

**For the three months ended:****September 30, 2006**

| Reserve Category                                                                                   | Chargebacks   | Rebates      | Returns    | Other      | Total         |
|----------------------------------------------------------------------------------------------------|---------------|--------------|------------|------------|---------------|
| Reserve balance as of June 30, 2006                                                                | \$ 10,137,400 | \$ 2,183,100 | \$ 416,000 | \$ 275,600 | \$ 13,012,100 |
| Actual credits issued related to sales recorded in prior fiscal years                              | (7,907,000)   | (1,702,800)  | (699,000)  | (219,000)  | (10,527,800)  |
| Reserves or (reversals) charged during Fiscal 2007 related to sales recorded in prior fiscal years |               | (300,000)    | 300,000    |            |               |
| Reserves charged to net sales during fiscal 2007 related to sales recorded in fiscal 2007          | 9,040,100     | 2,393,900    | 450,000    | 120,000    | 12,004,000    |

|                                                                |             |           |  |          |             |
|----------------------------------------------------------------|-------------|-----------|--|----------|-------------|
| Actual credits issued related to sales recorded in Fiscal 2007 | (2,224,700) | (615,200) |  | (12,200) | (2,852,100) |
|----------------------------------------------------------------|-------------|-----------|--|----------|-------------|

|                                          |              |              |            |            |               |
|------------------------------------------|--------------|--------------|------------|------------|---------------|
| Reserve balance as of September 30, 2006 | \$ 9,045,800 | \$ 1,959,000 | \$ 467,000 | \$ 164,400 | \$ 11,636,200 |
|------------------------------------------|--------------|--------------|------------|------------|---------------|

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September 30, 2005**

| Reserve Category                                                                                   | Chargebacks  | Rebates      | Returns      | Other      | Total         |
|----------------------------------------------------------------------------------------------------|--------------|--------------|--------------|------------|---------------|
| Reserve balance as of June 30, 2005                                                                | \$ 7,999,700 | \$ 1,028,800 | \$ 1,692,000 | \$ 29,500  | \$ 10,750,000 |
| Actual credits issued related to sales recorded in prior fiscal years                              | (5,277,200)  | (712,000)    | (164,000)    | (20,500)   | (6,173,700)   |
| Reserves or (reversals) charged during fiscal 2006 related to sales recorded in prior fiscal years |              |              |              |            |               |
| Reserves charged to net sales during fiscal 2006 related to sales recorded in fiscal 2006          | 5,147,100    | 1,500,200    | 12,100       | 413,300    | 7,072,700     |
| Actual credits issued related to sales recorded in fiscal 2006                                     | (576,400)    | (207,600)    |              |            | (784,000)     |
| Reserve balance as of September 30, 2005                                                           | \$ 7,293,200 | \$ 1,609,400 | \$ 1,540,100 | \$ 422,300 | \$ 10,865,000 |

Please see the discussion regarding the above tables in Management's Discussion and Analysis.

**Accounts Receivable** The Company continuously monitors collections and payments from its customers and maintains a provision for estimated credit losses based upon historical experience and any specific customer collection issues that have been identified. This provision is \$250,000 at September 30, 2006 and June 30, 2006.

**Fair Value of Financial Instruments** The Company's financial instruments consist primarily of cash and cash equivalents, trade receivables, trade payables and debt instruments. The carrying values of cash and cash equivalents, trade receivables, and trade payables are considered to be representative of their respective fair values. The Company's debt instruments are fixed rate, with a lower interest rate than the prevailing market rates. The Company has been able to obtain favorable rates through Philadelphia and Pennsylvania Industrial Development Authorities.

**Deferred Debt Acquisition Costs** Costs incurred in connection with obtaining financing are amortized by the straight-line method over the term of the loan arrangements. These costs are included in interest expense in the Consolidated Statements of Income. Amortization expense for debt acquisition costs for the three months ended September 30, 2006 and 2005 was approximately \$8,900 and \$5,500, respectively.

**Shipping and Handling Costs** The cost of shipping products to customers is recognized at the time the products are shipped, and is included in **Cost of Sales**.

**Research and Development** Research and development expenses are charged to operations as incurred.

**Advertising Costs** The Company charges advertising costs to operations as incurred.

**Segment Information** The Company reports segment information in accordance with Statement of Financial Accounting Standard No. 131 (FAS 131), *Disclosures about Segments of an Enterprise and Related Information*. The Company operates one business segment - generic pharmaceuticals - and one reporting segment. In

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accordance with FAS 131, the Company aggregates its financial information for all products and reports on one operating segment. The Company's products contain various active pharmaceutical ingredients aimed at treating a diverse range of medical indications. The following table identifies the Company's approximate net product sales by medical indication for the three months ended September 30, 2006 and 2005:

| <b>Medical Indication</b> | <b>For the Three Months Ended</b> |                      |
|---------------------------|-----------------------------------|----------------------|
|                           | <b>9/30/06</b>                    | <b>9/30/05</b>       |
| Migraine Headache         | \$ 2,491,000                      | \$ 3,173,000         |
| Epilepsy                  | 2,658,000                         | 3,360,000            |
| Heart Failure             | 1,503,000                         | 1,748,000            |
| Thyroid Deficiency        | 6,509,000                         | 3,857,000            |
| Antibiotics               | 6,530,000                         |                      |
| Other                     | 2,277,000                         | 1,503,000            |
| <b>Total</b>              | <b>\$ 21,968,000</b>              | <b>\$ 13,641,000</b> |

**Stock Options** In December 2004, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards (SFAS) No. 123 (R), *Share-Based Payment* (SFAS 123(R)). This standard is a revision of SFAS 123, *Accounting for Stock-Based Compensation* and supersedes Accounting Principles Board Opinion ( APB ) No. 25, *Accounting for Stock Issued to Employees*. SFAS 123(R) addresses the accounting for share-based compensation in which we receive employee services in exchange for our equity instruments. Under the standard, we are required to recognize compensation cost for share-based compensation issued to or purchased by employees, net of estimated forfeitures, under share-based compensation plans using a fair value method.

At September 30, 2006, the Company had two stock-based employee compensation plans. Prior to July 1, 2005, the Company accounted for those plans under the recognition and measurement provisions of APB 25, and related Interpretations, as permitted by SFAS 123. Effective July 1, 2005, the Company adopted the fair value recognition provisions of SFAS 123(R), using the modified-prospective-transition method.

Accordingly, prior periods have not been restated. Under this method, we are required to record compensation expense for all awards granted after the date of adoption and for the unvested portion of previously granted awards that remain outstanding as of the beginning of the period of adoption. We measured share-based compensation cost using the Black-Scholes option pricing model. The following table presents the weighted average assumptions used to estimate fair values of the stock options granted during the three months ended September 30, 2006:

|                                              |        |
|----------------------------------------------|--------|
| Risk-free interest rate                      | 5.00%  |
| Expected volatility                          | 59%    |
| Expected dividend yield                      | 0.0%   |
| Expected term (in years)                     | 5.00   |
| Forfeiture rate                              | 5.0%   |
| Weighted average fair value at date of grant | \$3.36 |

There were no options issued during the three months ended September 30, 2005.

Expected volatility is based on the historical volatility of the price of our common shares since active trading commenced on the American Stock Exchange in April 2002. We use historical information to estimate expected term within the valuation model. The expected term of awards represents the period of time that options granted are expected to be outstanding. The risk-free rate for periods within the expected life of the option is based on the

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U.S. Treasury yield curve in effect at the time of grant. Compensation cost is recognized using a straight-line method over the vesting or service period and is net of estimated forfeitures.

The forfeiture rate assumption is the estimated annual rate at which unvested awards will be forfeited during the vesting period. This assumption is based on our historical forfeiture rate. Periodically, management will assess whether it is necessary to adjust the historical rate to reflect its expectations. For example, adjustments may be needed if, historically, forfeitures were affected mainly by turnover that resulted from a business restructuring that is not expected to recur. The increase in the forfeiture rate from 3% at September 30, 2005 to 5% at September 30, 2006 is an adjustment made to account for recent turnover at manager levels. As the Company continues to grow, this rate is likely to change to match such changes in growth businesses. Under the provisions of FAS 123R, the Company will incur additional expense if the actual forfeiture rate is lower than originally estimated. A recovery of prior expense will be recorded if the actual rate is higher than originally estimated.

The following table presents all share-based compensation costs recognized in our statements of income as part of selling, general and administrative expenses:

|                                                     | <b>Three Months Ended September 30,</b> |                           |
|-----------------------------------------------------|-----------------------------------------|---------------------------|
|                                                     | <b>2006</b><br>Fair Value               | <b>2005</b><br>Fair Value |
| Method used to account for share-based compensation |                                         |                           |
| Share-based compensation under SFAS 123(R)          | \$ 257,274                              | \$ 327,889                |
| Tax benefit at effective rate                       | \$ 46,940                               | \$ 79,350                 |

A summary of award activity under the Plans as of September 30, 2006 and 2005, and changes during the three months then ended, is presented below:

|                                                      | <b>Awards</b> | <b>Weighted-Average Exercise Price</b> | <b>Aggregate Intrinsic Value</b> | <b>Weighted Average Remaining Contractual Life</b> |
|------------------------------------------------------|---------------|----------------------------------------|----------------------------------|----------------------------------------------------|
| Outstanding at July 1, 2006                          | 792,003       | \$ 10.89                               |                                  |                                                    |
| Granted                                              | 134,262       | 4.61                                   |                                  |                                                    |
| Exercised                                            |               |                                        |                                  |                                                    |
| Forfeited or expired                                 | 2,720         | 16.86                                  |                                  |                                                    |
| Outstanding at September 30, 2006                    | 923,545       | \$ 9.96                                | \$                               | 7.7                                                |
| Outstanding at September 30, 2006 and not yet vested | 435,962       | \$ 8.35                                | \$                               | 8.8                                                |
| Exercisable at September 30, 2006                    | 487,583       | \$ 11.40                               | \$                               | 6.8                                                |
|                                                      |               |                                        |                                  |                                                    |
|                                                      | <b>Awards</b> | <b>Weighted-Average Exercise Price</b> | <b>Aggregate Intrinsic Value</b> | <b>Weighted Average Remaining Contractual Life</b> |
| Outstanding at July 1, 2005                          | 857,108       | \$ 11.93                               |                                  |                                                    |
| Granted                                              |               |                                        |                                  |                                                    |
| Exercised                                            |               |                                        |                                  |                                                    |
| Forfeited or expired                                 |               |                                        |                                  |                                                    |
| Outstanding at September 30, 2005                    | 857,108       | \$ 11.93                               | \$                               | 8.2                                                |
| Outstanding at September 30, 2005 and not yet vested | 428,437       | \$ 12.69                               | \$                               | 8.4                                                |
| Exercisable at September 30, 2005                    | 428,671       | \$ 11.16                               | \$                               | 7.8                                                |



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As of September 30, 2006, there was approximately \$1,327,000 of total unrecognized compensation cost related to nonvested share-based compensation awards granted under the Plans. That cost is expected to be recognized over a weighted average period of 1.4 years.

***Unearned Grant Funds*** The Company records all grant funds received as a liability until the Company fulfills all the requirements of the grant funding program.

### **Note 3. New Accounting Standards**

In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections* a replacement of APB Opinion No. 20 and FASB Statement No. 3 (SFAS No. 154), which replaces APB Opinion No. 20, *Accounting Changes*, and SFAS No. 3, *Reporting Accounting Changes in Interim Financial Statements*, and changes the requirements for the accounting for and reporting of a change in accounting principle. SFAS No. 154 requires companies to recognize a change in accounting principle retrospectively in prior period financial statements. This applies to all voluntary changes in accounting principle, and also applies to changes required by an accounting pronouncement in the unusual instance that the pronouncement does not include specific transition provisions. SFAS No. 154 is effective for accounting changes and corrections of errors made in fiscal years beginning after December 15, 2005, which, in the Company's case, is the current fiscal year beginning July 1, 2006. SFAS No. 154 does not change the transition provisions of any existing accounting pronouncements, including those that are in a transition phase as of the effective date of SFAS No. 154. The adoption of this standard did not have a material impact on our financial statements.

In February 2006, the FASB issued SFAS No. 155, *Accounting for Certain Hybrid Financial Instruments* an amendment of FASB Statements No. 133 and 140 (SFAS 155). This Statement amends FASB Statements No. 133, *Accounting for Derivative Instruments and Hedging Activities*, and No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*. SFAS 155 resolves issues addressed in Statement 133 Implementation Issue No. D1, *Application of Statement 133 to Beneficial Interests in Securitized Financial Assets*. This Statement is effective for all financial instruments acquired or issued after the beginning of an entity's first fiscal year that begins after September 15, 2006. Management has not yet determined the effect that adoption of this statement will have upon the financial statements.

In March 2006, the FASB issued SFAS No. 156, *Accounting for Servicing of Financial Assets* an amendment of FASB Statement No. 140 (SFAS 156). This Statement amends FASB Statement No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*, with respect to the accounting for separately recognized servicing assets and servicing liabilities. This statement sets forth obligation requirements for recognizing servicing assets or liabilities and gives guidance for measuring and presenting the obligations. The effective date of SFAS 156 is for fiscal years beginning after September 15, 2006. Lannett will be required to adopt the guidance of SFAS 156 beginning July 1, 2007. Management has not yet determined the effect that adoption of this statement will have upon the financial statements.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* (SFAS 157). This Statement defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles (GAAP), and expands disclosures about fair value measurements. This Statement applies under other accounting pronouncements that require or permit fair value measurements, the Board having previously concluded in those accounting pronouncements that fair value is the relevant measurement attribute. Accordingly, this Statement does not require any new fair value measurements. However, for some entities, the application of this Statement will change current practice. This Statement is effective for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Company has not completed its study of the effects of adopting this standard.

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In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans*—an amendment of FASB Statements No. 87, 88, 106, and 132(R) (SFAS 158). This Statement improves financial reporting by requiring an employer to recognize the overfunded or underfunded status of a defined benefit postretirement plan (other than a multiemployer plan) as an asset or liability in its statement of financial position and to recognize changes in that funded status in the year in which the changes occur through comprehensive income of a business entity or changes in unrestricted net assets of a not-for-profit organization. This Statement also improves financial reporting by requiring an employer to measure the funded status of a plan as of the date of its year-end statement of financial position, with limited exceptions. SFAS 158 is effective as of the end of the fiscal year ending after December 15, 2006. The Company has concluded that the adoption of this statement will have no impact on the financial statements or disclosures of the Company.

In April 2006, the FASB issued FASB Staff Position No. FIN 46(R) 6, *Determining the Variability to Be Considered in Applying FASB Interpretation No. 46(R)* (FSP No. 46(R) 6). This pronouncement provides guidance on how a reporting enterprise should determine the variability to be considered in applying FASB Interpretation No. 46 (revised December 2003), *Consolidation of Variable Interest Entities*, which could impact the assessment of whether certain variable interest entities are consolidated. FSP No. 46(R) 6 was effective for the Company on July 1, 2006. FSP No. 46(R) 6 has had no impact to the Company in the current year.

In July 2006, the FASB issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FIN 48), to clarify the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with SFAS 109, *Accounting for Income Taxes*. Effective for tax years beginning after December 15, 2006, FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. While earlier adoption is permitted by the FASB, the Company has not yet completed its evaluation of the impact that adoption of FIN 48 will have on its financial statements.

In September 2006, the SEC staff issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*. SAB 108 was issued to provide consistency between how registrants quantify financial statement misstatements.

Historically, there have been two widely-used methods for quantifying the effects of financial statement misstatements. These methods are referred to as the *roll-over* and *iron curtain* method. The *roll-over* method quantifies the amount by which the current year income statement is misstated. Exclusive reliance on an income statement approach can result in the accumulation of errors on the balance sheet that may not have been material to any individual income statement, but which may misstate one or more balance sheet accounts. The *iron curtain* method quantifies the error as the cumulative amount by which the current year balance sheet is misstated. Exclusive reliance on a balance sheet approach can result in disregarding the effects of errors in the current year income statement that results from the correction of an error existing in previously issued financial statements. We currently use the *roll-over* method for quantifying identified financial statement misstatements.

SAB 108 established an approach that requires quantification of financial statement misstatements based on the effects of the misstatement on each of the Company's financial statements and the related financial statement disclosures. This approach is commonly referred to as the *dual approach* because it requires quantification of errors under both the *roll-over* and *iron curtain* methods.

SAB 108 allows registrants to initially apply the dual approach either by (1) retroactively adjusting prior financial statements as if the dual approach had always been used or by (2) recording the cumulative effect of initially applying the dual approach as adjustments to the carrying values of assets and liabilities as of January 1, 2006 with an offsetting adjustment recorded to the opening balance of retained earnings. Use of this *cumulative effect transition method* requires detailed disclosure of the nature and amount of each individual error being corrected through the cumulative adjustment and how and when it arose.

The effective date for SAB 108 is the first fiscal year ending after November 15, 2006. For Lannett, SAB 108 is effective immediately, for the fiscal year ending June 30, 2007, and has had no effect on the financial statements of the Company in the current year.



**Table of Contents****Note 4. Inventories**

The Company values its inventory at the lower of cost (determined by the first-in, first-out method) or market, regularly reviews inventory quantities on hand, and records a provision for excess and obsolete inventory based primarily on estimated forecasts of product demand and production requirements. Inventories consist of the following:

|                    | September 30,<br>2006 | June 30, 2006 |
|--------------------|-----------------------|---------------|
| Raw material       | \$ 4,400,897          | \$ 5,143,714  |
| Work-in-process    | 1,401,166             | 1,438,794     |
| Finished goods     | 4,732,808             | 4,511,274     |
| Packaging supplies | 405,945               | 382,721       |
|                    | \$ 10,940,816         | \$ 11,476,503 |

The preceding amounts are net of inventory reserves of \$1,278,912 and \$1,054,498 at September 30, 2006 and June 30, 2006, respectively.

**Note 5. Property, Plant and Equipment**

Property, plant and equipment are stated at cost. Depreciation is provided for by the straight-line and accelerated methods over estimated useful lives of the assets. Depreciation expense for the three months ended September 30, 2006 and 2005 was approximately \$634,000 and \$508,000, respectively. Property, plant and equipment consist of the following:

|                           | Useful<br>Lives | September<br>30,<br>2006 | June 30,<br>2006 |
|---------------------------|-----------------|--------------------------|------------------|
| Land                      |                 | \$ 233,414               | \$ 233,414       |
| Building and improvements | 10 - 39years    | 10,665,236               | 10,612,954       |
| Machinery and equipment   | 5 - 10years     | 17,044,077               | 17,109,279       |
| Furniture and fixtures    | 5 - 7years      | 826,703                  | 826,703          |
|                           |                 | \$ 28,769,430            | \$ 28,782,350    |

**Table of Contents****Note 6. Investment Securities Available-for-Sale**

The Company's investment securities consist of marketable debt securities, primarily in U.S. government and agency obligations, and a \$500,000 equity investment in an Active Pharmaceutical Ingredient ( API ) provider. All of the Company's marketable debt securities are classified as available-for-sale and recorded at fair value, based on quoted market prices. The Company accounts for its investment in the API provider at cost. Unrealized holding gains and losses are recorded, net of any tax effect, as a separate component of accumulated other comprehensive income. No gains or losses on marketable debt securities are realized until they are sold or a decline in fair value is determined to be other-than-temporary. If a decline in fair value is determined to be other-than-temporary, an impairment charge is recorded and a new cost basis in the investment is established. There were no securities determined by management to be other-than-temporarily impaired for the three month period ended September 30, 2006.

The amortized cost, gross unrealized gains and losses, and fair value of the Company's available-for-sale securities are summarized as follows:

| September 30, 2006<br>Available-for-Sale |                   |                              |                               |               |
|------------------------------------------|-------------------|------------------------------|-------------------------------|---------------|
|                                          | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Fair<br>Value |
| Other Investments                        | \$ 500,000        | \$                           | \$                            | \$ 500,000    |
| U.S. Government Agency                   | 3,568,548         | 8,218                        | (54,569)                      | 3,522,197     |
| Mortgage-Backed Securities               | 296,985           |                              | (18,558)                      | 278,427       |
| Asset-Backed Securities                  | 303,557           |                              | (5,115)                       | 298,442       |
|                                          | \$ 4,669,090      | \$ 8,218                     | \$ (78,242)                   | \$ 4,599,066  |

| June 30, 2006<br>Available-for-Sale |                   |                              |                               |               |
|-------------------------------------|-------------------|------------------------------|-------------------------------|---------------|
|                                     | Amortized<br>Cost | Gross<br>Unrealized<br>Gains | Gross<br>Unrealized<br>Losses | Fair<br>Value |
| Other Investments                   | \$ 500,000        | \$                           | \$                            | \$ 500,000    |
| U.S. Government Agency              | 4,086,248         | 78                           | (92,221)                      | 3,994,105     |
| Mortgage-Backed Securities          | 312,904           |                              | (20,916)                      | 291,988       |
| Asset-Backed Securities             | 843,197           |                              | (7,681)                       | 835,516       |
|                                     | \$ 5,742,349      | \$ 78                        | \$ (120,818)                  | \$ 5,621,609  |

The amortized cost and fair value of the Company's current available-for-sale securities by contractual maturity at September 30, 2006 are summarized as follows:

| September 30, 2006<br>Available for Sale |                   |               |
|------------------------------------------|-------------------|---------------|
|                                          | Amortized<br>Cost | Fair<br>Value |
| Due in one year or less                  | \$                | \$            |
| Due after one year through five years    | 3,076,956         | 3,053,171     |
| Due after five years through ten years   | 658,493           | 653,929       |
| Due after ten years                      | 933,641           | 891,966       |

\$ 4,669,090      \$ 4,599,066

The Company uses the specific identification method to determine the cost of securities sold. There were no securities held from a single issuer that represented more than 15% of shareholders' equity.

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The table below indicates the length of time individual securities have been in a continuous unrealized loss position as of September 30, 2006:

| Description of Securities                        | Number of Securities | As of September 30, 2006 |                 |                     |                 | Total       |                 |
|--------------------------------------------------|----------------------|--------------------------|-----------------|---------------------|-----------------|-------------|-----------------|
|                                                  |                      | Less than 12 months      |                 | 12 months or longer |                 |             |                 |
|                                                  |                      | Fair Value               | Unrealized Loss | Fair Value          | Unrealized Loss | Fair Value  | Unrealized Loss |
| U.S. Government Agency                           | 12                   | 1,110,877                | (9,259)         | 831,390             | (45,310)        | 1,942,267   | (54,569)        |
| Mortgage-Backed Securities                       | 3                    | 146,235                  | (2,359)         | 369,213             | (16,199)        | 515,448     | (18,558)        |
| Asset-Backed Securities                          | 3                    | 61,420                   | (847)           | 237,023             | (4,268)         | 298,443     | (5,115)         |
| Total temporarily impaired investment securities | 18                   | \$1,318,532              | \$(12,465)      | \$1,437,626         | \$(65,777)      | \$2,756,158 | \$(78,242)      |

The investment securities shown above currently have fair values less than amortized cost and therefore contain unrealized losses. The Company has evaluated these securities and has determined that the decline in value is not related to any company or industry specific event. At September 30, 2006, there were approximately 18 out of 25 investment securities with unrealized losses. The Company anticipates full recovery of amortized costs with respect to these securities at maturity or sooner in the event of a more favorable market interest rate environment. Realized gains and losses from sale of investment securities have been immaterial for the quarters ended September 30, 2006 and 2005.

**Note 7. Note Receivable**

A loan agreement with an API provider (the Borrower) was entered in July 2005. In the agreement, the Company loaned the Borrower \$2,000,000 to finance general business activities. Additional loans have been made to the Borrower since the loan was initiated. The current balance owed by the Borrower is approximately \$5.9 million. The note receivable is backed by a promissory note and a security interest in substantially all the Borrower's assets. Interest on the principal balance will be earned at 10% per annum for the first three years, and then at variable rates based on the Prime Rate plus 500 basis points. The agreement calls for the Borrower to pay all interest that has accrued and is due and owing on the Loan on the first, second and third anniversary date of this Agreement. The borrower requested an extension to the first interest payment, which was due in July 2006. The Company has approved this extension until January 2007. The Borrower shall pay the principal balance on the loan, plus accrued interest, in twenty four equal consecutive monthly installments beginning July 2008. Management currently believes this loan is fully collectible. In the event of a default on the loan, the Company would be able to liquidate the net assets of the Borrower. However, there is no guarantee that the net assets of the Borrower will be sufficient to allow the full repayment of the existing loan. In the event that some or all of this loan is deemed uncollectible, a reserve will be established to recognize the amount considered uncollectible.

**Note 8. Bank Line of Credit**

The Company has a \$3,000,000 line of credit from Wachovia Bank, N.A. that bears interest at the prime interest rate less 0.25% (8.0% at September 30, 2006). The line of credit was renewed and extended to November 30, 2007. At September 30, 2006 and 2005, the Company had \$0 outstanding under the line of credit. The line of credit is collateralized by substantially all of the Company's assets. The Company currently has no plans to borrow under this line of credit.

**Table of Contents****Note 9. Unearned Grant Funds**

In July 2004, the Company received \$500,000 of grant funding from the Commonwealth of Pennsylvania, acting through the Department of Community and Economic Development. The grant funding program requires the Company to use the funds for machinery and equipment located at their Pennsylvania locations, hire an additional 100 full-time employees by June 30, 2006, operate its Pennsylvania locations a minimum of five years and meet certain matching investment requirements. If the Company fails to comply with any of the requirements above, the Company would be liable to repay the full amount of the grant funding (\$500,000). The Company records the unearned grant funds as a liability until the Company complies with all of the requirements of the grant funding program. On a quarterly basis, the Company will monitor its progress in fulfilling the requirements of the grant funding program and will determine the status of the liability. As of September 30, 2006, the grant funding is recognized as a short term liability under the caption of Unearned Grant Funds, since the Company has not yet met the requirement to add 100 full-time employees. However, the Company is requesting an extension of this obligation to add 100 employees, since the other requirement related to use of funds has been met already, and the requirement to operate its Pennsylvania locations is still ongoing.

**Note 10. Long-Term Debt**

Long-term debt consists of the following:

|                                                                  | September 30,<br>2006 | June 30,<br>2006 |
|------------------------------------------------------------------|-----------------------|------------------|
| PIDC Regional Center, LP III loan                                | \$ 4,500,000          | \$ 4,500,000     |
| Pennsylvania Industrial Development Authority loan               | 1,204,692             | 1,221,780        |
| Pennsylvania Department of Community & Economic Development loan | 466,590               | 476,560          |
| Tax-exempt bond loan (PAID)                                      | 900,983               | 955,566          |
| Equipment loan                                                   | 962,656               | 1,042,786        |
| Total debt                                                       | 8,034,921             | 8,196,692        |
| Less current portion                                             | 1,130,706             | 1,130,706        |
| Long term debt                                                   | \$ 6,904,215          | \$ 7,065,986     |

On December 13, 2005, the Company refinanced \$5,750,000 of its debt through the Philadelphia Industrial Development Corporation (PIDC) and the Pennsylvania Industrial Development Authority (PIDA). With the proceeds from the refinancing, the Company paid off its Mortgage and Construction Loan, as well as a portion of the Equipment loan. These loans were with Wachovia Bank. The Company financed \$4,500,000 through the Immigrant Investor Program (PIDC Regional Center, LP III). The Company will pay a bi-annual interest payment at a rate equal to two and one-half percent per annum. The outstanding principal balance shall be due and payable 5 years (60 months) from January 1, 2006. The remaining \$1,250,000 is financed through the PIDA Loan. The Company is required to make equal payments each month for 180 months starting February 1, 2006 with interest of two and three-quarter percent per annum. The PIDA Loan has \$1,204,692 outstanding as of September 30, 2006, and \$69,536 is currently due; none of the PIDC Loan is currently due.

An additional \$500,000 was financed through the Pennsylvania Department of Community and Economic Development Machinery and Equipment Loan Fund. The Company is required to make equal payments for 60 months

starting May 1, 2006 with interest of two and three quarter percent per annum. As of September 30, 2006, \$466,590 is outstanding, and \$85,654 is currently due.

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In April 1999, the Company entered into a loan agreement (the Agreement) with a governmental authority, the Philadelphia Authority for Industrial Development (the Authority or PAID), to finance future construction and growth projects of the Company. The Authority issued \$3,700,000 in tax-exempt variable rate demand and fixed rate revenue bonds to provide the funds to finance such growth projects pursuant to a trust indenture (the Trust Indenture). A portion of the Company's proceeds from the bonds was used to pay for bond issuance costs of approximately \$170,000. The Trust Indenture requires that the Company repay the Authority loan through installment payments beginning in May 2003 and continuing through May 2014, the year the bonds mature. The bonds bear interest at the floating variable rate determined by the organization responsible for selling the bonds (the remarketing agent). The interest rate fluctuates on a weekly basis. The effective interest rate at September 30, 2006 was 3.9%. At September 30, 2006, the Company has \$900,983 outstanding on the Authority loan, of which \$654,996 is classified as currently due. The remainder is classified as a long-term liability. In April 1999, an irrevocable letter of credit of \$3,770,000 was issued by Wachovia Bank, National Association (Wachovia) to secure payment of the Authority Loan and a portion of the related accrued interest. At September 30, 2006, no portion of the letter of credit has been utilized. The Equipment Loan consists of a term loan with a maturity of five years. The Company, as part of the 2003 Loan Financing agreement with Wachovia, is required to make equal payments of principal and interest. As of September 30, 2006, the Company has outstanding \$962,656 under the Equipment Loan, of which \$320,520 is classified as currently due.

The financing facilities under the 2003 Loan Financing, of which only the Equipment Loan is left, bear interest at a variable rate equal to the LIBOR rate plus 150 basis points. The LIBOR rate is the rate per annum, based on a 30-day interest period, quoted two business days prior to the first day of such interest period for the offering by leading banks in the London interbank market of dollar deposits. As of September 30, 2006, the interest rate for the 2003 Loan Financing (of which only the Equipment loan remains) was 6.85%.

The Company has executed Security Agreements with Wachovia, PIDA and PIDC in which the Company has agreed to pledge substantially all of its assets to collateralize the amounts due.

The terms of the Equipment loan require that the Company meet certain financial covenants and reporting standards, including the attainment of standard financial liquidity and net worth ratios. As of September 30, 2006, the Company has complied with such terms, and successfully met its financial covenants.

Long-term debt amounts due, for the twelve month periods ended September 30 are as follows:

| <b>12 month period ended</b> | <b>Amounts Payable to Institutions</b> |
|------------------------------|----------------------------------------|
| <b>September 30,</b>         |                                        |
| 2007                         | \$ 1,131,000                           |
| 2008                         | 672,000                                |
| 2009                         | 569,000                                |
| 2010                         | 180,000                                |
| 2011                         | 4,600,000                              |
| Thereafter                   | 883,000                                |
|                              | <b>\$ 8,035,000</b>                    |

**Table of Contents****Note 11. Income Taxes**

The Company uses the liability method specified by Statement of Financial Accounting Standards No. 109 (FAS 109), *Accounting for Income Taxes*. Deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities as measured by the enacted tax rates which will be in effect when these differences reverse. Deferred tax expense/(benefit) is the result of changes in deferred tax assets and liabilities.

The provision for federal, state and local income taxes for the three month period ended September 30, 2006 and 2005 was \$1,021,047 and \$1,053,415, respectively, with effective tax rates of 40% and 40%, respectively.

**Note 12. Earnings Per Share**

Statement of Financial Accounting Standards No. 128 (FAS 128), Earnings Per Share, requires the presentation of basic and diluted earnings per share on the face of the Company's consolidated statement of income and a reconciliation of the computation of basic earnings per share to diluted earnings per share. Basic earnings per share excludes the dilutive impact of common stock equivalents and is computed by dividing net income by the weighted-average number of shares of common stock outstanding for the period. Diluted earnings per share includes the effect of potential dilution from the exercise of outstanding common stock equivalents into common stock using the treasury stock method. Earnings per share amounts for all periods presented have been calculated in accordance with the requirements of FAS 128. A reconciliation of the Company's basic and diluted earnings per share follows:

|                                    | Three Months Ended September 30,<br>2006 |                         | 2005                         |                         |
|------------------------------------|------------------------------------------|-------------------------|------------------------------|-------------------------|
|                                    | Net<br>Income<br>(Numerator)             | Shares<br>(Denominator) | Net<br>Income<br>(Numerator) | Shares<br>(Denominator) |
| Basic earnings per share factors   | \$ 1,527,874                             | 24,147,941              | \$ 1,600,976                 | 24,110,790              |
| Effect of dilutive stock options   |                                          | 22,794                  |                              | 6,359                   |
| Diluted earnings per share factors | \$ 1,527,874                             | 24,170,735              | \$ 1,600,976                 | 24,117,149              |
| Basic earnings per share           | \$ 0.06                                  |                         | \$ 0.07                      |                         |
| Diluted earnings per share         | \$ 0.06                                  |                         | \$ 0.07                      |                         |

The number of anti-dilutive weighted average shares that have been excluded in the computation of diluted earnings per share for the three months ended September 30, 2006 and 2005 were 736,503 and 825,608, respectively.

**Note 13. Comprehensive Income**

The Company's other comprehensive loss is comprised of unrealized losses on investment securities classified as available-for-sale. The components of comprehensive income and related taxes consisted of the following as of September 30, 2006 and 2005:

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## COMPREHENSIVE INCOME (LOSS)

|                                                 | <b>For the Three Months Ended</b> |                  |
|-------------------------------------------------|-----------------------------------|------------------|
|                                                 | <b>9/30/2006</b>                  | <b>9/30/2005</b> |
| <i>Other Comprehensive Income (Loss):</i>       |                                   |                  |
| Unrealized Holding Gain (Loss) on Securities    | \$ 50,715                         | \$ (69,287)      |
| Tax at effective rate                           | (20,286)                          | 27,715           |
| Total Unrealized Gain (Loss) on Securities, Net | 30,429                            | (41,572)         |
| Total Other Comprehensive Income (Loss)         | 30,429                            | (41,572)         |
| Net Income                                      | 1,527,874                         | 1,600,976        |
| Total Comprehensive Income                      | \$ 1,558,303                      | \$ 1,559,404     |

**Note 14. Related Party Transactions**

The Company had sales of approximately \$263,000 and \$162,000 during the three months ended September 30, 2006 and 2005, respectively, to a distributor (the related party) owned by Jeffrey Farber. Mr. Farber is a member of the Board of Directors, as well as the son of William Farber, who is the Chairman of the Board and principal shareholder of the Company. Accounts receivable includes amounts due from the related party of approximately \$157,000 and \$131,000 at September 30, 2006 and 2005, respectively. In management's opinion, the terms of these transactions were not more favorable to the related party than they would have been to a non-related party.

In January 2005, Lannett Holdings, Inc. entered into an agreement in which the Company purchased for \$100,000 and future royalty payments the proprietary rights to manufacture and distribute a product for which Pharmeral, Inc. owns the ANDA. This agreement is subject to the Company's ability to obtain FDA approval to use the proprietary rights. In the event that an approval can not be obtained, Pharmeral, Inc. must repay the \$100,000 to the Company.

Accordingly, the Company has treated this payment as a prepaid asset. Arthur Bedrosian, President of the Company, Inc. was formerly the President and Chief Executive Officer and currently owns 100% of Pharmeral, Inc. This transaction was approved by the Board of Directors of the Company and in their opinion the terms were not more favorable to the related party than they would have been to a non-related party.

**Note 15. Material Contract with Supplier**

Jerome Stevens Pharmaceuticals agreement:

The Company's primary finished product inventory supplier is Jerome Stevens Pharmaceuticals, Inc. (JSP), in Bohemia, New York. Purchases of finished goods inventory from JSP accounted for approximately 51% of the Company's inventory purchases during the first quarter of Fiscal 2007 and 62% during the first quarter of Fiscal 2006. On March 23, 2004, the Company entered into an agreement with JSP for the exclusive distribution rights in the United States to the current line of JSP products, in exchange for four million (4,000,000) shares of the Company's common stock. The JSP products covered under the agreement included Butalbital, Aspirin, Caffeine with Codeine Phosphate capsules, Digoxin tablets and Levothyroxine Sodium tablets, sold generically and under the brand name Unithroid®. The term of the agreement is ten years, beginning on March 23, 2004 and continuing through March 22, 2014. Both Lannett and JSP have the right to terminate the contract if one of the parties does not cure a material breach of the contract within thirty (30) days of notice from the non-breaching party.

During the term of the agreement, the Company is required to use commercially reasonable efforts to purchase minimum dollar quantities of JSP's products being distributed by the Company. The minimum quantity to be purchased in the first year of the agreement is \$15 million. Thereafter, the minimum quantity to be purchased increases by \$1 million per year up to \$24 million for the last year of the ten-year contract. The Company has met the minimum purchase requirement for the first two years of the contract, but there is no guarantee that the



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Company will be able to continue to do so in the future. If the Company does not meet the minimum purchase requirements, JSP's sole remedy is to terminate the agreement.

Under the agreement, JSP is entitled to nominate one person to serve on the Company's Board of Directors (the "Board") provided, however, that the Board shall have the right to reasonably approve any such nominee in order to fulfill its fiduciary duty by ascertaining that such person is suitable for membership on the board of a publicly traded corporation. Suitability is determined by, but not limited to, the requirements of the Securities and Exchange Commission, the American Stock Exchange, and other applicable laws, including the Sarbanes-Oxley Act of 2002. As of September 30, 2006, JSP has not exercised the nomination provision of the agreement. The agreement was included as an Exhibit in the Current Report on Form 8-K filed by the Company on May 5, 2004, as subsequently amended. Management determined that the intangible product rights asset created by this agreement was impaired as of March 31, 2005. Refer to Note 1 "Intangible assets" for additional disclosure and discussion of this impairment.

Other agreements:

In August 2005, the Company signed an agreement with a finished goods provider to purchase, at fixed prices, and distribute a certain generic pharmaceutical product in the United States. Purchases of finished goods inventory from this provider accounted for approximately 23% of the Company's inventory purchases during the first quarter of Fiscal 2007. There were no inventory purchases from this provider during the first quarter of Fiscal 2006. The term of the agreement is three years, beginning on August 22, 2005 and continuing through August 21, 2008.

During the term of the agreement, the Company has committed to provide a rolling twelve month forecast of the estimated Product requirements to this provider. The first three months of the rolling twelve month forecast are binding and constitute a firm order.

**Note 16. Contingencies**

The Company monitors its compliance with all environmental laws. Any compliance costs which may be incurred are contingent upon the results of future site monitoring and will be charged to operations when incurred. No monitoring costs were incurred during the three months ended September 30, 2006 and 2005.

The Company is currently engaged in several civil actions as a co-defendant with many other manufacturers of Diethylstilbestrol ("DES"), a synthetic hormone. Prior litigation established that the Company's pro rata share of any liability is less than one-tenth of one percent. The Company was represented in many of these actions by the insurance company with which the Company maintained coverage during the time period that damages were alleged to have occurred. The insurance company denies coverage for actions alleging involvement of the Company filed after January 1, 1992. With respect to these actions, the Company paid nominal damages or stipulated to its pro rata share of any liability. The Company has either settled or is currently defending over 500 such claims. At this time, management is unable to estimate a range of loss, if any, related to these actions. Management believes that the outcome of these cases will not have a material adverse impact on the financial position or results of operations of the Company.

In addition to the matters reported herein, the Company is involved in litigation which arises in the normal course of business. In the opinion of management, the resolution of these lawsuits will not have a material adverse effect on the consolidated financial position or results of operations.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

**Introduction**

The following information should be read in conjunction with the consolidated financial statements and notes in Part I, Item 1 of this Quarterly Report and with Management's Discussion and Analysis of Financial Condition and Results of Operations contained in the Company's Annual Report on Form 10-K for the fiscal year ended June 30, 2006.

This Report on Form 10-Q and certain information incorporated herein by reference contain forward-looking statements which are not historical facts made pursuant to the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not promises or guarantees and investors are cautioned that all forward looking statements involve risks and uncertainties, including but not limited to the impact of competitive products and pricing, product demand and market acceptance, new product development, the regulatory environment, including without limitation, reliance on key strategic alliances, availability of raw materials, fluctuations in operating results and other risks detailed from time to time in the Company's filings with the Securities and Exchange Commission. These statements are based on management's current expectations and are naturally subject to uncertainty and changes in circumstances. We caution you not to place undue reliance upon any such forward-looking statements which speak only as of the date made. Lannett is under no obligation to, and expressly disclaims any such obligation to, update or alter its forward-looking statements, whether as a result of new information, future events or otherwise.

**Critical Accounting Policies**

The discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amount of assets and liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities at the date of our financial statements. Actual results may differ from these estimates under different assumptions or conditions.

Critical accounting policies are defined as those that are reflective of significant judgments and uncertainties, and potentially result in materially different results under different assumptions and conditions. We believe that our critical accounting policies include those described below.

***Revenue Recognition*** The Company recognizes revenue when its products are shipped, and when title and risk of loss have transferred to the customer and provisions for estimates, including rebates, promotional adjustments, price adjustments, returns, chargebacks, and other potential adjustments are reasonably determinable. Accruals for these provisions are presented in the consolidated financial statements as rebates and chargebacks payable and reductions to net sales.

The change in the reserves for various sales adjustments may not be proportional to the change in sales because of changes in both the product mix and the customer mix. Increased sales to wholesalers will generally require additional rebates. Incentives offered to increase sales vary from product to product. Provisions for estimated rebates and promotional and other credits are estimated based on historical experience, estimated customer inventory levels, and contract terms. Provisions for other customer credits, such as price adjustments, returns, and chargebacks require management to make subjective judgments. Unlike branded innovator companies, Lannett does not use information about product levels in distribution channels from third-party sources, such as IMS Health and NDC Health, in estimating future returns and other credits. Lannett calculates a chargeback/rebate rate based on contractual terms with its customers and applies this rate to customer sales. The major variable affecting

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this rate is customer mix, and estimates of expected customer mix are based on historical experience and sales expectations. The chargeback/rebate reserve is reviewed on a monthly basis by management using several ratios and metrics. Lannett's methodology for estimating reserves in the three months ended September 30, 2006 has been consistent with previous periods.

The Company ships its products to the warehouses of its wholesale and retail chain customers. When the Company and a customer reach an agreement for the supply of a product, the customer will generally continue to purchase the product, stock its warehouse, and resell the product to its own customers. The customer will continually reorder the product as its warehouse is depleted. The Company generally has no minimum size orders for its customers. Additionally, most warehousing customers prefer not to stock excess inventory levels due to the additional carrying costs and inefficiencies created by holding excess inventory. As such, the Company's customers continually reorder the Company's products. It is common for the Company's customers to order the same products on a monthly basis. For generic pharmaceutical manufacturers, it is critical to ensure that customers' warehouses are adequately stocked with its products. This is important due to the fact that several generic competitors compete for the consumer demand for a given product. Availability of inventory ensures that a manufacturer's product is considered. Otherwise, retail prescriptions would be filled with competitors' products. For this reason, the Company periodically offers incentives to its customers to purchase its products. These incentives are generally up-front discounts off its standard prices at the beginning of a generic campaign launch for a newly-approved or newly-introduced product, or when a customer purchases a Lannett product for the first time. Customers generally inform the Company that such purchases represent an estimate of expected resales for a period of time. This period of time is generally up to three months. The Company records this revenue, net of any discounts offered and accepted by its customers at the time of shipment. The shelf-life of the Company's products ranges from 18 months to 36 months from the time of manufacture. The Company monitors its customers' purchasing trends to identify any significant lapses in purchasing activity. If the Company observes a lack of recent activity, inquiries will be made to such customer regarding the success of the customer's resale efforts. The Company attempts to minimize any potential return (or shelf life issues) by maintaining an active dialogue with the wholesale customers.

**Chargebacks** The provision is based upon contracted prices with customers, and the accuracy of this provision is affected by changes in product sales mix and delays in selling products through distributors. This is considered the most significant and complex estimate used in the recognition of revenue. The chargeback is initiated when the Company sells its products to indirect customers such as independent pharmacies, managed care organizations, hospitals, nursing homes, and group purchasing organizations. The Company enters into agreements with its indirect customers to establish pricing for certain products. The indirect customers then select wholesalers from which to purchase the products at these contractual prices.

Upon the sale of a product to a wholesaler, the Company will estimate the chargeback provision required, based upon estimated purchases by indirect customers, each of whom may have varying contracted prices. Once the actual sale to the indirect customer occurs, the wholesaler will request a chargeback credit from the Company. The chargeback is the difference between the contractual price with the indirect customer and the wholesaler's invoice price, if the price sold to the indirect customer is lower than the direct price to the wholesaler. The provision for chargebacks is based on expected sell-through levels by the Company's wholesale customers to the indirect customers. As sales increase to the large wholesale customers, such as Cardinal Health, AmerisourceBergen, and McKesson, the reserve for chargebacks will also generally increase. The size of the chargeback increase depends on the product and customer mix, as different products and customers will have different chargeback rates determined by the contractual sales prices. The Company continually monitors the reserve for chargebacks and makes adjustments as appropriate. Since the chargeback is initiated upon the transfer or sale of the product from the wholesaler to the indirect customer, there is typically a delay in processing the chargeback, based on the time to sell the product. Thus, the estimated chargeback reserve at the time of sale may vary from actual, based on this time delay and the product sales mix going through each distributor. The Company closely monitors this activity to ensure the estimates accurately reflect actual activity.

**Rebates** Rebates are offered to the Company's key customers to promote customer loyalty and encourage greater product sales. These rebate programs provide customers with rebate credits upon attainment of pre-



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established volumes or attainment of net sales milestones for a specified period. Other promotional programs are incentive programs offered to the customers. At the time of shipment, the Company estimates reserves for rebates and other promotional credit programs based on the specific terms in each agreement. The reserve for rebates increases as sales to certain wholesale and retail customers increase. However, these rebate programs are tailored to the customers individual programs. Hence, the reserve will depend on the mix of customers that comprise such rebate programs.

**Returns** Consistent with industry practice, the Company has a product returns policy that allows certain customers to return product within a specified period prior to and subsequent to the product's lot expiration date in exchange for a credit to be applied to future purchases. The Company's policy requires that the customer obtain approval from the Company for any qualifying return. The Company estimates its provision for returns based on historical experience, changes to business practices, and credit terms. While such experience has allowed for reasonable estimations in the past, history may not always be an accurate indicator of future returns. The Company continually monitors the provisions for returns and makes adjustments when management believes that actual product returns may differ from established reserves. Generally, the reserve for returns increases as net sales increase. The reserve for returns is included in the rebates and chargebacks payable account on the balance sheet.

**Other Adjustments** Other adjustments consist primarily of price adjustments, also known as shelf stock adjustments, which are credits issued to reflect decreases in the selling prices of the Company's products that customers have remaining in their inventories at the time of the price reduction. Decreases in selling prices are discretionary decisions made by management to reflect competitive market conditions. Amounts recorded for estimated shelf stock adjustments are based upon specified terms with direct customers, estimated declines in market prices, and estimates of inventory held by customers. The Company regularly monitors these and other factors and evaluates the reserve as additional information becomes available. Other adjustments are included in the rebates and chargebacks payable account on the balance sheet.

The following tables identify the reserves for each major category of revenue allowance and a summary of the activity for the three months ended September 30, 2006 and 2005:

**For the three months ended:****September 30, 2006**

| Reserve Category                                                                                   | Chargebacks   | Rebates      | Returns    | Other      | Total         |
|----------------------------------------------------------------------------------------------------|---------------|--------------|------------|------------|---------------|
| Reserve balance as of June 30, 2006                                                                | \$ 10,137,400 | \$ 2,183,100 | \$ 416,000 | \$ 275,600 | \$ 13,012,100 |
| Actual credits issued related to sales recorded in prior fiscal years                              | (7,907,000)   | (1,702,800)  | (699,000)  | (219,000)  | (10,527,800)  |
| Reserves or (reversals) charged during Fiscal 2007 related to sales recorded in prior fiscal years |               | (300,000)    | 300,000    |            |               |
| Reserves charged to net sales during Fiscal 2007 related to sales recorded in fiscal 2007          | 9,040,100     | 2,393,900    | 450,000    | 120,000    | 12,004,000    |
| Actual credits issued-related to sales recorded in Fiscal 2007                                     | (2,224,700)   | (615,200)    |            | (12,200)   | (2,852,100)   |
| Reserve balance as of September 30, 2006                                                           | \$ 9,045,800  | \$ 1,959,000 | \$ 467,000 | \$ 164,400 | \$ 11,636,200 |



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September 30, 2005**

| Reserve Category                                                                                           | Chargebacks  | Rebates      | Returns      | Other      | Total         |
|------------------------------------------------------------------------------------------------------------|--------------|--------------|--------------|------------|---------------|
| Reserve balance as of June 30, 2005                                                                        | \$ 7,999,700 | \$ 1,028,800 | \$ 1,692,000 | \$ 29,500  | \$ 10,750,000 |
| Actual credits issued related to sales recorded in prior fiscal years                                      | (5,277,200)  | (712,000)    | (164,000)    | (20,500)   | (6,173,700)   |
| Reserves or (reversals) charged during current fiscal year related to sales recorded in prior fiscal years |              |              |              |            |               |
| Reserves charged to net sales during fiscal 2006 related to sales recorded in fiscal 2006                  | 5,147,100    | 1,500,200    | 12,100       | 413,300    | 7,072,700     |
| Actual credits issued related to sales recorded in Fiscal 2006                                             | (576,400)    | (207,600)    |              |            | (784,000)     |
| Reserve balance as of September 30, 2005                                                                   | \$ 7,293,200 | \$ 1,609,400 | \$ 1,540,100 | \$ 422,300 | \$ 10,865,000 |

Credits issued during the quarter that relate to prior year sales are charged against the opening balance. Since reserves are assessed and recorded in aggregate, any potential additional reserves or reversals of reserves have historically offset each other. The table above shows the effects of reversals within the rebate and return categories. It is the Company's intention that all reserves be charged to sales in the period that the sale is recognized, however, due to the nature of this estimate, it is possible that the Company may sometimes need to increase or decrease the reserve based on prior period sales. If that were to occur, management would disclose that information at that time. If the historical data the Company uses and the assumptions management makes to calculate its estimates of future returns, chargebacks, and other credits do not accurately approximate future activity, its net sales, gross profit, net income and earnings per share could change. However, management believes that these estimates are reasonable based upon historical experience and current conditions.

Since the Company monitors and assesses these reserves in aggregate, the rates of reserves will vary, as well as the category under which the credit falls. This variability comes about when the Company is working with indirect customers to compete with the pricing of other generic companies. The Company is currently working on improving computer systems to improve the accuracy of tracking and processing chargebacks and rebates. Improvements to automate calculation of reserves will not only reduce the potential for human error, but also will result in more in-depth analysis and improved customer interaction for resolution of open credits.

The rate of credits issued is monitored by the Company on a quarterly basis. The Company may change the estimate of future reserves based on the amount of credits processed, or the rate of sales made to indirect customers. The decrease of reserves to \$11,636,000 at September 30, 2006 from \$13,012,000 at June 30, 2006 is due to the timing of credits being processed by the customers and by the Company. Approximately 80% of the reserve balance from June 30, 2006 has been processed through the first quarter of Fiscal 2007. Management estimates reserves based on sales mix. A comparison to wholesaler inventory reports is performed quarterly, in order to justify the balance of unclaimed chargebacks and rebates. The Company has historically found a direct correlation between the calculation of the reserve based on sales mix, and the wholesaler inventory analysis.

Each category of reserve shown has decreased since June 30, 2006, except for the reserve for returns. An increased level of chargebacks processed by customers and the Company has led to this change. On a quarter to quarter basis, the chargeback reserves may fluctuate, due to the increasingly competitive generic pharmaceutical market. The increased competition in certain drugs and increase in chargebacks has resulted in decreased prices to Lannett customers. Recent quarters have seen declining sales prices in certain products, and increases in others.

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**Accounts Receivable** The Company performs credit evaluations of its customers and adjusts credit limits based upon payment history and the customer's current credit worthiness, as determined by a review of available credit information. The Company continuously monitors collections and payments from its customers and maintains a provision for estimated credit losses based upon historical experience and any specific customer collection issues that have been identified. While such credit losses have historically been within the both Company's expectations and the provisions established, the Company cannot guarantee that it will continue to experience the same credit loss rates that it has in the past.

The Company also regularly monitors customer Accounts Receivable (AR) balances through a tool known as Days Sales Outstanding (DSO). This calculation for Net DSO begins with the Gross AR less the Rebates and Chargeback reserve. This net amount is then divided by the average daily net sales for the period. The table below shows the results of these calculations for the relevant periods.

|                     | Quarter<br>ended | Fiscal Year<br>ended | Quarter<br>ended |
|---------------------|------------------|----------------------|------------------|
|                     | 9/30/05          | 6/30/06              | 9/30/06          |
| Net DSO (in days)   | 26.4             | 67.9                 | 70.8             |
| Gross DSO (in days) | 63.0             | 76.5                 | 73.3             |

The Gross DSO above shows the result of the same calculation without regard to rebates and chargebacks. It is generally higher than the Net DSO calculation. The Company monitors both Net DSO and Gross DSO as an overall check on collections and reasonableness of reserves. In order to be effective indicators, both types of DSO are evaluated on a quarterly basis. The Gross DSO calculation provides management with an understanding of the frequency of customer payments, and the ability to process customer payments and deductions. The Net DSO calculation provides management with an understanding of the relationship of the A/R balance net of the reserve liability compared to net sales after reserves charged during the period.

The Company's payment terms are consistent with the generic industry at 60 days for payment from all customers, including wholesalers. Net DSO for the Fiscal 2007 first quarter, net of rebates and chargebacks, increased as a result of additional sales made during the most recent period, plus an unusually low A/R balance at the end of the first quarter of Fiscal 2006, September 30, 2005. This low balance in the prior year was due to wholesale customers who had paid the balance owed to Lannett in a timely manner, but had not taken chargebacks before the balance sheet date of September 30, 2005. Thus, the reserve for chargebacks remained high as of the balance sheet date, while the A/R balance was reduced. Gross DSO has also increased since the prior year. This is primarily due to increasing sales in the latter months of the quarter. Management expects the DSO calculation to approximate 60 days. Significant variances greater or less than 60 are reviewed and, if necessary, action is taken.

**Inventories** The Company values its inventory at the lower of cost (determined by the first-in, first-out method) or market, regularly reviews inventory quantities on hand, and records a provision for excess and obsolete inventory based primarily on estimated forecasts of product demand and production requirements. The Company's estimates of future product demand may prove to be inaccurate, in which case it may have understated or overstated the provision required for excess and obsolete inventory. In the future, if the Company's inventory is determined to be overvalued, the Company would be required to recognize such costs in cost of goods sold at the time of such determination. Likewise, if inventory is determined to be undervalued, the Company may have recognized excess cost of goods sold in previous periods and would be required to recognize such additional operating income at the time of sale.

**Stock Options** Statement of Financial Accounting Standards (SFAS) No. 123 (revised 2004), *Share-Based Payment*, (123(R)) was adopted effective July 1, 2005. The Company applied the standard using the modified prospective-transition method with no restatement of prior periods. Prior to July 1, 2005, the Company accounted for those plans under the recognition and measurement provisions of APB 25, and related Interpretations, as permitted by SFAS 123. No stock-based employee compensation cost was recognized in the Statement of

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Operations for the year ended June 30, 2005, as all options granted had an exercise price equal to the market value of the underlying common stock on the date of the grant.

Since the standard was applied using the modified-prospective-transition-method, prior periods have not been restated. Under this method, the Company is required to record compensation expense for all awards granted after the date of adoption and for the unvested portion of previously granted awards that remain outstanding as of the beginning of the period of adoption. Share-based compensation cost is measured using the Black-Scholes option pricing model. The following table highlights relevant stock-option plan information.

|                                                                         | September 30,<br>2006 | September 30,<br>2005 |
|-------------------------------------------------------------------------|-----------------------|-----------------------|
| Total share-based compensation expense                                  | \$ 257,000            | \$ 328,000            |
| Total compensation cost related to non-vested awards not yet recognized | \$1,327,000           | \$1,932,000           |
| Weighted average period over which it is to be recognized               | 1.4 years             | 1.5 years             |

**Results of Operations Three months ended September 30, 2006 compared with three months ended September 30, 2005**

Net sales for the three months ended September 30, 2006 ( Fiscal 2007 ) increased 61% to \$21,968,000 from \$13,642,000 for the three months ended September 30, 2005 ( Fiscal 2006 ). The increase was primarily due to greater demand for generic medication used to treat thyroid deficiency, greater demand for generic antibiotics, and new products that were approved by the FDA in the current or previous year. The Company was able to increase sales of thyroid medication through a new customer acquisition and expanded sales to existing customers. In the prior year, the thyroid medications were declining, due to a delay in the AB rating of Levothyroxine. In the current year, the increase is likely due to Lannett's ability to provide the product quickly and cost effectively to all of our customers. The following table highlights the reasons for the increase, and the percentage each area had on the overall increase of \$8,326,000.

| Description              | % of<br>increase |
|--------------------------|------------------|
| Greater demand/volume    | 33%              |
| New product launches     | 24%              |
| Marketing agreements     | 78%              |
| Existing product changes | -35%             |
| Total                    | 100%             |

The majority of the increases are due to increased volumes. However, these increases may not be indicative of the full year sales growth. Existing product changes are also primarily driven by volume, with a small amount of decline due to pricing.

The existing product sales decline can be attributed to several products. Sales of Primidone tablets decreased by approximately \$700,000 in Fiscal 2007 because the Company is no longer the primary manufacturer of the 50mg Primidone tablet. Sales of Butalbital with Aspirin and Caffeine capsules and Butalbital with Aspirin and Caffeine with Codeine, declined \$900,000. This decline can be attributed to a combination of lower product sales prices, and increased competition. Methyltestosterone and Esterified Estrogens sales declined nearly \$800,000 in Fiscal 2007 because of greater competition and pricing pressure added by new competitors in the marketplace.

The Company sells its products to customers in various categories. The table below identifies the Company's approximate net sales to each category for the three months ended September 30, 2006 and 2005:

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| Customer Category      | Three Months Ended September 30, |               |
|------------------------|----------------------------------|---------------|
|                        | 2006                             | 2005          |
| Wholesaler/Distributor | \$ 16,199,000                    | \$ 7,746,000  |
| Retail Chain           | 4,163,000                        | 3,405,000     |
| Mail-Order Pharmacy    | 1,533,000                        | 1,601,000     |
| Private Label          | 73,000                           | 890,000       |
| Total                  | \$ 21,968,000                    | \$ 13,642,000 |

The increase in sales to wholesaler/distributor customers is due mainly to issues associated with Levothyroxine Sodium tablets in the prior year. Excess product in 2005 resulted in little or no sales in the quarter ended September 30, 2005. In the quarter ended September 30, 2006, the excess inventory and returns of this product were no longer an issue, and the product was again being sold on a regular basis. In addition, sales of new products grew through wholesalers, which is a typical strategy for promoting new products.

Cost of sales (excluding amortization of intangible asset) for the first quarter increased 87% to \$12,846,000 in Fiscal 2007 from \$6,863,000 in Fiscal 2006. The increase is due to the 61% increase in sales which was driven mostly by volume. In addition, new product sales and marketing agreements consisted of products that have higher costs to produce or purchase. Gross profit margins (excluding amortization of intangible asset) for the first quarter of Fiscal 2007 and Fiscal 2006 were 42% and 50%, respectively. While the Company is continuously striving to keep product costs low, there can be no guarantee that profit margins will not fluctuate in future periods. Pricing pressure from competitors and costs of producing or purchasing new drugs may also fluctuate in the future. Changes in the future sales product mix may also occur. These changes may affect the gross profit percentage in future periods.

Research and development ( R&D ) expenses in the first quarter increased 56% to \$1,778,000 for Fiscal 2007 from \$1,141,000 for Fiscal 2006. The increase is primarily due to an increase in production of drugs in development and preparation for submission to the FDA. The Company expenses all production costs as R&D until the drug is approved by the FDA. R&D expenses may fluctuate from period to period, based on R&D plans for submission to the FDA.

Selling, general and administrative expenses in the first quarter increased 70% to \$4,833,000 in Fiscal 2007 from \$2,577,000 in Fiscal 2006. The increase is primarily due to \$1,300,000 of expenses related to marketing agreements tied to sales of new generic products. The remaining increase in expense is due to additional administrative personnel costs, related to increased headcount, professional fees and computer support fees. While the Company is focused on controlling costs, increases in personnel costs may have an ongoing, and longer lasting impact on the administrative cost structure. Other costs are being incurred to facilitate improvements in the Company's infrastructure. These costs are expected to be temporary investments in the future of the Company and may not continue at the same level. However, as the Company continues to invest in technology, the Company may need to invest additional funds in technology or professional services.

Amortization expense for the intangible asset for the three months ended September 30, 2006 and 2005 was approximately \$446,000 and \$446,000, respectively. The amortization expense relates to the March 23, 2004 exclusive marketing and distribution rights agreement with JSP. For the remaining seven and a half years of the contract, the Company will incur annual amortization expense of approximately \$1,785,000.

The Company's interest expense in the first quarter decreased to \$64,000 in Fiscal 2007 from \$108,000 in Fiscal 2006 primarily as a result of a decrease in principal balances and the refinancing of mortgage debt in November 2005. Interest income in the first quarter decreased to \$99,000 in Fiscal 2007 from \$148,000 in Fiscal 2006.

The Company's income tax expense in the first quarter decreased to \$1,021,000 in Fiscal 2007 from \$1,053,000 in Fiscal 2006, with a 40% effective tax rate in both periods.



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The Company reported net income of \$1,528,000 in the first quarter of Fiscal 2007, or \$0.06 basic and diluted income per share, as compared to net income of \$1,601,000 in the First Quarter Fiscal 2006, or \$0.07 basic and diluted income per share.

**Liquidity and Capital Resources**

The Company has historically financed its operations by cash flow from operations. At September 30, 2006, working capital was \$24,512,000, as compared to \$22,862,000 at June 30, 2006, an increase of \$1,650,000. Net cash provided by operating activities of \$2,284,000 in the first quarter of Fiscal 2007 is due to net income of \$1,528,000, and adjustments for the effects of non-cash items of \$2,370,000 and decrease in operating assets and liabilities of \$1,614,000. Significant changes in operating assets and liabilities are comprised of:

An increase in trade accounts receivable of \$5,004,000 due to increased sales in the first quarter of Fiscal 2007.

A decrease in prepaid taxes as a result of receipt of \$1,017,000 tax refund.

An increase in accrued expenses resulting from personnel expenses increasing as a result of an accrual of bonuses plus a change in timing of employee payroll during September amounting to \$0.7 million, \$1.0 million accrual owed to a marketing partner as part of a royalty agreement, and normal timing fluctuations related to receiving raw materials.

The net cash used in investing activities of \$2,067,000 for the three months ended September 30, 2006 was due to an additional \$2.8 million note receivable signed with an API provider. This was partially offset by the sale of a portion of the Company's investment securities, which consist primarily of U. S. government and agency marketable debt securities.

The following table summarizes the remaining repayments of debt, including sinking fund requirements as of September 30, 2006 for the subsequent twelve month periods:

| Twelve Month Periods | Amounts<br>Payable<br>to Institutions |
|----------------------|---------------------------------------|
| 2007                 | 1,131,000                             |
| 2008                 | 672,000                               |
| 2009                 | 569,000                               |
| 2010                 | 180,000                               |
| 2011                 | 4,600,000                             |
| Thereafter           | 883,000                               |
|                      | \$ 8,035,000                          |

The Company has a \$3,000,000 line of credit from Wachovia Bank, N.A. that bears interest at the prime interest rate less 0.25% (8.0% at September 30, 2006). The line of credit was renewed and extended to November 30, 2007. At September 30, 2006 and 2005, the Company had \$0 outstanding under the line of credit. The line of credit is collateralized by substantially all of the Company's assets. The Company currently has no plans to borrow under this line of credit.

The terms of the line of credit, the loan agreement, the related letter of credit and the 2003 Loan Financing require that the Company meet certain financial covenants and reporting standards, including the attainment of standard financial liquidity and net worth ratios. As of September 30, 2006, the Company has complied with such terms, and successfully met its financial covenants.

In July 2004, the Company received \$500,000 of grant funding from the Commonwealth of Pennsylvania, acting through the Department of Community and Economic Development. The grant funding program requires the Company to use the funds for machinery and equipment located at their Pennsylvania locations, hire an additional 100 full-time employees by June 30, 2006, operate its Pennsylvania locations a minimum of five years and meet



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certain matching investment requirements. If the Company fails to comply with any of the requirements above, the Company would be liable to the full amount of the grant funding (\$500,000). The Company records the unearned grant funds as a liability until the Company complies with all of the requirements of the grant funding program. On a quarterly basis, the Company will monitor its progress in fulfilling the requirements of the grant funding program and will determine the status of the liability. As of September 30, 2006, the Company has recognized the grant funding as a current liability under the caption of Unearned Grant Funds. Currently, the grant funding is recognized as a short term liability under the caption of Unearned Grant Funds, since the Company has not yet met the requirement to add 100 full-time employees.

Except as set forth in this report, the Company is not aware of any trends, events or uncertainties that have or are reasonably likely to have a material adverse impact on the Company's short-term or long-term liquidity or financial condition.

### **Prospects for the Future**

The Company has several generic products under development. These products are all orally-administered topical and parenteral products designed to be generic equivalents to brand named innovator drugs. The Company's developmental drug products are intended to treat a diverse range of indications. As the oldest generic drug manufacturer in the country, formed in 1942, Lannett currently owns several ANDAs for products which it does not manufacture and market. These ANDAs are simply dormant on the Company's records. Occasionally, the Company reviews such ANDAs to determine if the market potential for any of these older drugs has recently changed, so as to make it attractive for Lannett to reconsider manufacturing and selling it. If the Company makes the determination to introduce one of these products into the consumer marketplace, it must review the ANDA and related documentation to ensure that the approved product specifications, formulation and other factors meet current FDA requirements for the marketing of that drug. The Company would then redevelop the product and submit it to the FDA for supplemental approval. The FDA's approval process for ANDA supplements is similar to that of a new ANDA. Generally, in these situations, the Company must file a supplement to the FDA for the applicable ANDA, informing the FDA of any significant changes in the manufacturing process, the formulation, or the raw material supplier of the previously-approved ANDA.

A majority of the products in development represent either previously approved ANDAs that the Company is planning to reintroduce (ANDA supplements), or new formulations (new ANDAs). The products under development are at various stages in the development cycle—formulation, scale-up, and/or clinical testing. Depending on the complexity of the active ingredient's chemical characteristics, the cost of the raw material, the FDA-mandated requirement of bioequivalence studies, the cost of such studies and other developmental factors, the cost to develop a new generic product varies. It can range from \$100,000 to \$1 million. Some of Lannett's developmental products will require bioequivalence studies, while others will not—depending on the FDA's Orange Book classification. Since the Company has no control over the FDA review process, management is unable to anticipate whether or when it will be able to begin producing and shipping additional products.

In addition to the efforts of its internal product development group, Lannett has contracted with several outside firms for the formulation and development of several new generic drug products. These outsourced R&D products are at various stages in the development cycle—formulation, analytical method development and testing and manufacturing scale-up. These products are orally-administered solid dosage, injectables, as well as topical products intended to treat a diverse range of medical indications. It is the Company's intention to ultimately transfer the formulation technology and manufacturing process for all of these R&D products to the Company's own commercial manufacturing sites. The Company initiated these outsourced R&D efforts to complement the progress of its own internal R&D efforts.

Lannett also manufactures and sells products which are equivalent to innovator drugs which are grand-fathered, under FDA rules, prior to the passage of the Hatch-Waxman Act of 1984. The FDA allows generic manufacturers to produce and sell generic versions of such grand-fathered products by simply

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performing and internally documenting the product's stability over a period of time. Under this scenario, a generic company can forego the time required for FDA ANDA approval.

The Company signed supply and development agreements with Olive Healthcare, of India; Orion Pharma, of Finland; Azad Pharma AG, of Switzerland, and is in negotiations with companies in Israel and Greece for similar new product initiatives, in which Lannett will market and distribute products manufactured by third parties. Lannett intends to use its strong customer relationships to build its market share for such products, and increase future revenues and income. The majority of the Company's R&D projects are being developed in-house under Lannett's direct supervision and with Company personnel. Hence, the Company does not believe that its outside contracts for product development and manufacturing supply are material in nature, nor is the Company substantially dependent on the services rendered by such outside firms. Since the Company has no control over the FDA review process, management is unable to anticipate whether or when it will be able to begin producing and shipping such additional products.

Lannett may increase its focus on certain specialty markets in the generic pharmaceutical industry. Such a focus is intended to provide Lannett customers with increased product alternatives in categories with relatively few market participants. While there is no guarantee that Lannett has the market expertise or financial resources necessary to succeed in such a market specialty, management is confident that such future focus will be well received by Lannett customers and increase shareholder value in the long run.

The Company plans to enhance relationships with strategic business partners, including providers of product development research, raw materials, active pharmaceutical ingredients as well as finished goods. Management believes that mutually beneficial strategic relationships in such areas, including potential financing arrangements, partnerships, joint ventures or acquisitions, could allow for potential competitive advantages in the generic pharmaceutical market. For example, the Company has entered into prepayment arrangements in exchange for discounted purchase prices on certain active pharmaceutical ingredients (API) and oral dosage forms. The Company has also arranged for a loan to a certain API provider as well as continued funding of recent operations of this API provider that should facilitate the availability of difficult to source material in the future. The Company plans to continue to explore such areas for potential opportunities to enhance shareholder value.

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**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The Company has debt instruments with variable interest rates. The Equipment loan, amounting to \$963,000 at September 30, 2006, bears interest at a variable rate equal to the LIBOR rate plus 150 basis points. In addition, the Company has a \$3 million line of credit that bears interest at the prime interest rate less 0.25%. The Company currently has \$0 outstanding under this line of credit. Loans are collateralized by inventory, accounts receivable and other assets. The agreement contains covenants with respect to working capital, net worth and certain ratios, as well as other covenants.

The Company invests in U.S. treasury notes, government asset-backed securities and mortgage-backed securities, all of which are exposed to interest rate fluctuations. The interest earned on these investments may vary based on fluctuations in the interest rate.

**ITEM 4. CONTROLS AND PROCEDURES**

**Evaluation of Disclosure Controls and Procedures**

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in its Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Management necessarily applies its judgment in assessing the costs and benefits of such controls and procedures, which, by their nature, can provide only reasonable assurance regarding management's control objectives.

With the participation of management, the Company's Chief Executive Officer and Chief Financial Officer evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures at the conclusion of the three months ended September 30, 2006. Based upon this evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective in ensuring that material information required to be disclosed is included in the reports that it files with the Securities and Exchange Commission.

**Changes in Internal Controls**

There were no significant changes in the Company's internal controls or, to the knowledge of management of the Company, in other factors that could significantly affect internal controls subsequent to the date of the Company's most recent evaluation of its disclosure controls and procedures utilized to compile information included in this filing.

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**PART II. OTHER INFORMATION**

**ITEM 1. LEGAL PROCEEDINGS**

**Regulatory Proceedings**

The Company is engaged in an industry which is subject to considerable government regulation relating to the development, manufacturing and marketing of pharmaceutical products. Accordingly, incidental to its business, the Company periodically responds to inquiries or engages in administrative and judicial proceedings involving regulatory authorities, particularly the FDA and the Drug Enforcement Agency.

**DES Cases**

The Company is currently engaged in several civil actions as a co-defendant with many other manufacturers of Diethylstilbestrol ( DES ), a synthetic hormone. Prior litigation established that the Company's pro rata share of any liability is less than one-tenth of one percent. The Company was represented in many of these actions by the insurance company with which the Company maintained coverage during the time period that damages were alleged to have occurred. The insurance company denies coverage for actions alleging involvement of the Company filed after January 1, 1992. With respect to these actions, the Company paid nominal damages or stipulated to its pro rata share of any liability. The Company has either settled or is currently defending over 500 such claims. At this time, management is unable to estimate a range of loss, if any, related to these actions. Management believes that the outcome of these cases will not have a material adverse impact on the financial position or results of operations of the Company.

**ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K**

- (a) A list of the exhibits required by Item 601 of Regulation S-K to be filed as a part of this Form 10-Q is shown on the Exhibit Index filed herewith.

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**SIGNATURE**

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**LANNETT COMPANY, INC.**

Dated: Nov. 8, 2006

By: /s/ Brian Kearns  
Brian Kearns  
Vice President of Finance, Treasurer and  
Chief Financial Officer

Dated: Nov. 8, 2006

By: /s/ Arthur P. Bedrosian  
Arthur P. Bedrosian  
President and Chief Executive Officer

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**Exhibit Index**

|      |                                                                                                                                 |                |    |
|------|---------------------------------------------------------------------------------------------------------------------------------|----------------|----|
| 31.1 | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002                              | Filed Herewith | 36 |
| 31.2 | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002                              | Filed Herewith | 37 |
| 32   | Certifications of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 | Filed Herewith | 38 |
|      |                                                                                                                                 | 35             |    |