CANADIAN NATIONAL RAILWAY CO Form 6-K April 26, 2005

FORM 6-K SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Report of Foreign Issuer

Pursuant to Rule 13a-16 or 15d-16 of the Securities Exchange Act of 1934

For the month of April 2005

Commission File Number: 001-02413

Canadian National Railway Company

(Translation of registrant s name into English)

935 de la Gauchetiere Street West Montreal, Quebec Canada H3B 2M9 (Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F:

Form 20-F _____

Form 40-F <u>X</u>

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Yes ____

No <u>X</u>

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

Yes ____ No _X_

Indicate by check mark whether by furnishing the information contained in this Form, the Registrant is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934:

Yes ____ No _X_

If [Yes] is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): <u>N/A</u>

Canadian National Railway Company

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Canadian National Railway Company

By: /s/ Cristina Circelli

Name: Cristina Circelli Title: General Counsel

Date: April 26, 2005

CANADIAN NATIONAL RAILWAY COMPANY PRESS RELEASE Item 1

FOR IMMEDIATE RELEASE

www.cn.ca

CN_s first-quarter 2005 net income rises 42 per cent to \$299 million, or \$1.04 per diluted share

MONTREAL, April 20, 2005 🛛 CN today reported its financial results for the first quarter ended March 31, 2005.

Highlights

- Net income of \$299 million, or \$1.04 per diluted share, an increase of 42 per cent from year-earlier net income of \$210 million, or 73 cents per diluted share;
- Revenues of \$1,706 million, an increase of 19 per cent;
- Operating income up 33 per cent to \$526 million;
- Record first-quarter operating ratio of 69.2 per cent, a 3.3-percentage point improvement over first-quarter 2004 performance;
- Free cash flow of \$310 million, compared with \$272 million for the comparable period of 2004. (1)

E. Hunter Harrison, president and chief executive officer of CN, said: \Box CN had an exceptional quarter, achieving \Box for the first time \Box an operating ratio of less than 70 per cent for the first three months of the year. This accomplishment was all the more striking given a severe winter and weather-related disruptions on parts of our network early in the quarter.

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CANADIAN NATIONAL RAILWAY COMPANY PRESS RELEASE

□Our strong performance was driven by a number of factors - a solid economy, revenue gains from CN□s 2004 acquisitions, a higher fuel surcharge, freight rate increases, and a return to more normal traffic levels following the first-quarter 2004 Canadian Auto Workers (CAW) strike. This resulted in double-digit revenue increases at five of our seven commodity groups, with particular strength in metals and minerals, forest products, and intermodal traffic.□

 \Box By staying focused on cost control and asset utilization, we continue to be well positioned to convert revenue gains into strong bottom line growth. This is the real power of CN \Box s operating leverage.

Commodity groups that registered revenue gains during the quarter were metals and minerals (49 per cent); forest products (26 per cent); intermodal (26 per cent); coal (18 per cent); petroleum and chemicals (10 per cent); and grain and fertilizers (eight per cent). Automotive revenues declined by six per cent.

CN_[]s first-quarter 2005 performance benefited from \$121 million in revenues from the rail and related holdings of Great Lakes Transportation LLC (GLT) and BC Rail, whose operations CN consolidated on May 10, 2004, and July 14, 2004, respectively.

Operating expenses for first-quarter 2005 increased by 13 per cent to \$1,180 million, largely because of the inclusion of \$96 million in GLT and BC Rail expenses, higher labour and fringe benefits, and increased fuel costs, all of which were partly offset by lower equipment rents.

The continued appreciation of the Canadian dollar affected the conversion of CN₀s U.S. dollar-denominated revenues and expenses, and, accordingly, reduced the company₀s first-quarter 2005 revenues, operating income and net income by approximately \$60 million, \$25 million, and \$15 million, respectively. In the first quarter of 2004, the CAW strike reduced CN₀s operating income and net income by \$35 million and \$24 million, respectively.

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CANADIAN NATIONAL RAILWAY COMPANY PRESS RELEASE

The financial results in this press release are reported in Canadian dollars and were determined on the basis of U.S. generally accepted accounting principles (U.S. GAAP).

(1) Please see discussion and reconciliation of this non-GAAP adjusted performance measure in the attached supplementary schedule, Non-GAAP Measures.

This news release contains forward-looking statements. CN cautions that, by their nature, forward-looking statements involve risk and uncertainties and that its results could differ materially from those expressed or implied in such statements. Reference should be made to CN₀ most recent Form 40-F filed with the United States Securities and Exchange Commission, and the Annual Information Form filed with the Canadian securities regulators, for a summary of major risks.

Canadian National Railway Company spans Canada and mid-America, from the Atlantic and Pacific oceans to the Gulf of Mexico, serving the ports of Vancouver, Prince Rupert, B.C., Montreal, Halifax, New Orleans, and Mobile, Ala., and the key cities of Toronto, Buffalo, Chicago, Detroit, Duluth, Minn./Superior, Wis., Green Bay, Wis., Minneapolis/St. Paul, Memphis, St. Louis, and Jackson, Miss., with connections to all points in North America.

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Contacts: <u>Media</u> Mark Hallman System Director, Media Relations (905) 669-3384

Investment Community

Robert Noorigian Vice-President, Investor Relations (514) 399-0052

CONSOLIDATED STATEMENT OF INCOME (U.S. GAAP)

(In millions, except per share data)

		nths ended ch 31
	2005	2004
	(Una	udited)
Revenues	\$ 1,706	\$ 1,438
Operating expenses	1,180	1,043
Operating income	526	395
Interest expense	(75)	(72)
Other loss	(4)	(13)
Income before income taxes	447	310
Income tax expense	(148)	(100)
Net income	\$ 299	\$ 210
Earnings per share		
Basic	\$ 1.06	\$ 0.74
Diluted	\$ 1.04	\$ 0.73
Weighted-average number of shares		
Basic	281.9	284.5
Diluted	287.5	288.8

See accompanying notes to consolidated financial statements.

CANADIAN NATIONAL RAILWAY COMPANY CONSOLIDATED STATEMENT OF OPERATING INCOME (U.S. GAAP)

(In millions)

	Three months ended March 31		
	2005	2004	Variance Fav (Unfav)
Revenues	(Una	udited)	
Revenues			
Petroleum and chemicals	\$ 275	\$ 250	10%
Metals and minerals	199	134	49%
Forest products	404	320	26%
Coal	79	67	18%
Grain and fertilizers	276	256	8%
Intermodal	287	228	26%
Automotive	122	130	(6%)
Other items	64	53	21%
	1,706	1,438	19%
Operating expenses			
Labor and fringe benefits	499	419	(19%)
Purchased services and material	206	190	(8%)
Depreciation and amortization	156	142	(10%)
Fuel	166	122	(36%)
Equipment rents	47	63	25%
Casualty and other	106	107	1%
	1,180	1,043	(13%)
Operating income	\$ 526	\$ 395	33%
Operating ratio	69.2%	72.5%	5 3.3

See accompanying notes to consolidated financial statements.

Certain of the 2004 comparative figures have been reclassified in order to be consistent with the 2005 presentation.

CANADIAN NATIONAL RAILWAY COMPANY CONSOLIDATED BALANCE SHEET (U.S. GAAP)

(In millions)

(Unaudited) (Unaudited) Assets Current assets: Cash and cash equivalents \$ 202 \$ 147 \$ 175 Accounts receivable (Note 4) 727 793 519 Material and supplies 178 127 155 Deferred income taxes 250 364 126 Other 399 279 252 1,756 1,710 1,227 Properties 19,799 19,715 18,421 Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity 225 578 149 Other 77 76 82 Intabilities: 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other 1,495 4 586 4 366		March 31 2005	December 31 2004	March 31 2004
Current assets: Cash and cash equivalents \$ 202 \$ 147 \$ 175 Accounts receivable (Note 4) 727 793 519 Material and supplies 178 127 155 Deferred income taxes 250 364 126 Other 399 279 252 1,756 1,710 1,227 Properties 19,799 19,715 18,421 Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity Current liabilities: 4 77 76 82 Quere transport of long-term debt (Note 4) 225 578 149 0 0 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 0 1,213 1,200		(Unaudited)		(Unaudited)
Cash and cash equivalents \$ 202 \$ 147 \$ 175 Accounts receivable (Note 4) 727 793 519 Material and supplies 178 127 155 Deferred income taxes 250 364 126 Other 399 279 252 1,756 1,710 1,227 Properties 19,799 19,715 18,421 Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity Current liabilities: 4 4 Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 77 76 82 Other 77 76 82 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Assets			
Accounts receivable (Note 4) 727 793 519 Material and supplies 178 127 155 Deferred income taxes 250 364 126 Other 399 279 252 1,756 1,710 1,227 Properties 19,799 19,715 18,421 Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity Current liabilities: Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200				
Material and supplies 178 127 155 Deferred income taxes 250 364 126 Other 399 279 252 1,756 1,710 1,227 Properties 19,799 19,715 18,421 Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 1,605 \$ 1,366 Current liabilities: Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Cash and cash equivalents	\$ 202	\$ 147	\$ 175
Deferred income taxes Other 250 399 364 279 126 252 1,756 1,710 1,227 Properties Intangible and other assets 19,799 19,715 18,421 Total assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 225 578 149 Other 77 76 82 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Accounts receivable (Note 4)	727	793	519
Other 399 279 252 1,756 1,710 1,227 Properties 19,799 19,715 18,421 Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities: Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current liabilities: Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 77 76 82 Other 77 76 82 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Material and supplies	178	127	155
1,756 1,710 1,227 Properties 19,799 19,715 18,421 Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,525 \$ 20,429 Liabilities: Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200		250	364	126
Properties 19,799 19,715 18,421 Intangible and other assets 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity \$ 22,428 \$ 22,365 \$ 20,429 Liabilities: Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Other	399	279	252
Intangible and other assets 873 940 781 Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity Current liabilities: \$ 1,586 \$ 1,605 \$ 1,366 Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (<i>Note 4</i>) 225 578 149 Other 77 76 82 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200		1,756	1,710	1,227
Total assets \$ 22,428 \$ 22,365 \$ 20,429 Liabilities and shareholders' equity Current liabilities: Accounts payable and accrued charges Current portion of long-term debt (Note 4) Other \$ 1,586 \$ 1,605 \$ 1,366 Other 77 76 82 Deferred income taxes Other liabilities and deferred credits 4,802 4,723 4,642	Properties	19,799	19,715	18,421
Liabilities and shareholders' equity Current liabilities: Accounts payable and accrued charges Current portion of long-term debt (Note 4) Other 77 76 Base Deferred income taxes 4,802 4,723 4,642 0ther liabilities and deferred credits	Intangible and other assets	873	940	781
Current liabilities: Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 I,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Total assets	\$ 22,428	\$ 22,365	\$ 20,429
Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Liabilities and shareholders' equity			
Accounts payable and accrued charges \$ 1,586 \$ 1,605 \$ 1,366 Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200	Current liabilities:			
Current portion of long-term debt (Note 4) 225 578 149 Other 77 76 82 1,888 2,259 1,597 Deferred income taxes 4,802 4,723 4,642 Other 1,474 1,513 1,200		\$ 1,586	\$ 1,605	\$ 1,366
Other 77 76 82 1,888 2,259 1,597 Deferred income taxes Other liabilities and deferred credits 4,802 4,723 4,642 1,474 1,513 1,200				
Deferred income taxes 4,802 4,723 4,642 Other liabilities and deferred credits 1,474 1,513 1,200		77	76	82
Other liabilities and deferred credits 1,474 1,513 1,200		1,888	2,259	1,597
Other liabilities and deferred credits 1,474 1,513 1,200	Deferred income taxes	4.802	4.723	4.642
• • • •				
	Long-term debt (<i>Note 4</i>)	4,956	4,586	4,367

Shareholders' equity:			
Common shares	4,715	4,706	4,682
Accumulated other comprehensive loss	(91)	(148)	(111)
Retained earnings	4,684	4,726	4,052
	9,308	9,284	8,623
Total liabilities and shareholders' equity	\$ 22,428	\$ 22,365	\$ 20,429

See accompanying notes to consolidated financial statements. Certain of the 2004 comparative figures have been reclassified in order to be consistent with the 2005 presentation.

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CANADIAN NATIONAL RAILWAY COMPANY CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS EQUITY (U.S. GAAP)

(In millions)		Three months ended March 31		
	2005	2004		
	(Unau	dited)		
Common shares ⁽¹⁾				
Balance, beginning of period	\$ 4,706	\$ 4,664		
Stock options exercised and other	86	18		
Share repurchase program (Note 4)	(77)	-		
Balance, end of period	\$ 4,715	\$ 4,682		
Accumulated other comprehensive loss				
Balance, beginning of period	\$ (148)	\$ (129)		
Other comprehensive income (loss):				

Unrealized foreign exchange loss on translation of U.S. dollar denominated long-term debt designated as a hedge of the net investment in U.S. subsidiaries		(37)	(32)
Unrealized foreign exchange gain on translation of the net investment in foreign operations		44	54
Unrealized holding gain on fuel derivative instruments (Note 6)		78	20
Unrealized holding loss on interest rate derivatives (Note 6)		-	(15)
Other comprehensive income before income taxes		85	27
Income tax expense		(28)	(9)
Other comprehensive income		57	18
Balance, end of period	\$	(91)	\$ (111)
Retained earnings			
Balance, beginning of period	\$ 4	4,726	\$ 3,897
Net income		299	210
Share repurchase program (Note 4)		(270)	-
Dividends		(71)	(55)
Balance, end of period	\$ 4	4,684	\$ 4,052

See accompanying notes to consolidated financial statements.

(1) During the first quarter of 2005, the Company issued 2.0 million common shares as a result of stock options exercised. At March 31, 2005, the Company had 280.5 million common shares outstanding.

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CANADIAN NATIONAL RAILWAY COMPANY CONSOLIDATED STATEMENT OF CASH FLOWS (U.S. GAAP)

(In millions)

Three months ended March 31

	2005		2004
		(Unaudited)	
Operating activities			
Net income Adjustments to reconcile net income to net cash provided from	\$ 299		\$ 210
operating activities:			
Depreciation and amortization	157		143
Deferred income taxes	136		55
Equity in earnings of English Welsh and Scottish Railway	(5)		5
Other changes in:			
Accounts receivable	64		8
Material and supplies	(51)		(35)
Accounts payable and accrued charges	(21)		(66)
Other net current assets and liabilities	(10)		(29)
Other	14		14
Cash provided from operating activities	583		305

Investing activities

Net additions to properties Common/collective trusts Common stock	(1) 5.2 \$	153) :10pt;"> 2 57.8	\$ 15 	-
December 31, 2011:		G : .C		
	Quoted Prices in Active Market (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Cash	\$0.1			\$0.1
Money market funds	7.4	—		7.4
Mutual funds:				
Balanced funds	12.7	—		12.7
International stock funds	2.5	—		2.5
Taxable bond funds	3.0	—		3.0
U.S. stock funds	10.0	—		10.0
Danaher Corporation Stock Fund	11.1	—		11.1
Common/collective trusts	—	\$15.8		15.8
Common stock	4.9			4.9
	\$51.7	\$15.8		\$67.5

For the years ended December 31, 2012 and 2011, there were no investments transferred between levels.

NOTE 6. PARTY-IN-INTEREST TRANSACTIONS

Certain Plan investments are held in shares of mutual funds managed by Fidelity. Fidelity is the trustee as defined by the Plan and, therefore, these qualify as party-in-interest transactions. Additionally, as of December 31, 2012 and 2011, the Plan invested in 210,105 and 234,308 shares, respectively, of Danaher Corporation common stock as part of the Danaher Corporation Stock Fund. During the year ended December 31, 2012, the Plan received \$28,165 of dividends on shares of Danaher Corporation common stock. Therefore, these transactions qualify as party-in-interest.

NOTE 7. RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500

The accompanying financial statements present fully benefit-responsive investment contracts at contract value. The Form 5500 requires fully benefit-responsive contracts to be reported at fair value. Therefore, the adjustment from contract value to fair value for fully benefit-responsive investment contracts represents a reconciling item. The participant loan balance shown in the accompanying financial statements includes loans with no post-default payments. A deemed distribution occurs when a participant loan goes into default but the participant is not eligible for a Plan distribution. The Form 5500 excludes the value of any outstanding loans that were deemed distributions in the current or prior years unless repayment was initiated. Therefore, the value of loans with no post-default payments represents a reconciling item.

The following is a reconciliation of net assets available for benefits per the financial statements as of December 31, 2012 and 2011 to the Form 5500:

	2012		2011	
Net assets available for benefits per the financial statements	\$75,568,654		\$69,791,043	
Less loans with no post-default payment activity that are deemed distributions	(154,812)	(151,011)
Plus adjustment from contract value to fair value for fully benefit-responsive investment contracts	420,632		383,028	
Net assets available for benefits per the Form 5500	\$75,834,474		\$70,023,060	
The following is a reconciliation of total additions and benefits paid to par income and benefits paid in the Form 5500 for the year ended December 3		nanc	ial statements to	total

Total additions per the financial statements: Add adjustment from fair value to contract value for fully benefit-responsive investment contracts as of December 31, 2012	\$13,369,931 420,632	
Less adjustment from fair value to contract value for fully benefit-responsive investment contracts as of December 31, 2011	(383,028)
Less interest payments on loans deemed distributed that have had no post-default payment activity	(44,682)
Total income per the Form 5500	\$13,362,853	
Benefits paid to participants per the financial statements Less loan defaults previously deemed distributed that reached a distributable event Benefits paid to participants per the Form 5500	\$7,555,637 (66,153 \$7,489,484)

SUPPLEMENTAL SCHEDULE

DANAHER CORPORATION & SUBSIDIARIES RETIREMENT AND SAVINGS PLAN EIN: 59-1995548, PLAN NO. 004 FORM 5500, SCHEDULE H, LINE 4i — SCHEDULE OF ASSETS (HELD AT END OF YEAR) AS OF DECEMBER 31, 2012

(a)	(b) Identity of issue, borrower, lessor or similar party	(c) Description of investment including maturity date, rate of interest, collateral, par, or maturity value		(d) Cost	(e) Current value
Mo	ney Market Fund				
*	Fidelity Institutional Money Market Fund	7,194,094	shares	**	\$7,194,094
	JP Morgan US Govt Institutional Shares	41,072	shares	**	41,334
					7,235,428
Coi	mmon/Collective Trust				
*	Fidelity Managed Income Portfolio II – Class 3 (at FMV)	15,089,572	units	**	15,510,204
	itized Stock Fund				
*	Danaher Corporation Stock Fund	210,105	units	**	11,839,029
Reg	gistered Investment Companies				
	American Beacon Small Cap Value Fund Class	23,379	units	**	497,976
	Institutional				·
	American Funds The Growth Fund of America R6	41,793	units	**	1,435,180
	Dodge & Cox International Stock Fund	5,223	units	**	180,916
*	Fidelity® Diversified International Fund - Class K	38,284	units	**	1,144,315
*	Fidelity® Equity-Income Fund - Class K	78,299	units	**	3,683,176
*	Fidelity Freedom K® Income Fund	47,892	units	**	559,378
*	Fidelity Freedom K® 2005 Fund	2,065	units	**	26,083
*	Fidelity Freedom K® 2010 Fund	173,735	units	**	2,237,712
*	Fidelity Freedom K [®] 2015 Fund	142,193	units	**	1,842,825
*	Fidelity Freedom K [®] 2020 Fund	453,267	units	**	6,069,248
*	Fidelity Freedom K [®] 2025 Fund	53,996	units	**	733,263
*	Fidelity Freedom K [®] 2030 Fund	197,347	units	**	2,707,595
*	Fidelity Freedom K [®] 2035 Fund	22,334	units	**	309,775
*	Fidelity Freedom K [®] 2040 Fund	82,934	units	**	1,153,607
*	Fidelity Freedom K [®] 2045 Fund	18,026	units	**	253,988
*	Fidelity Freedom K [®] 2050 Fund	13,997	units	**	197,636
*	Fidelity Freedom K [®] 2055 Fund	5,249	units	**	52,229
*	Fidelity® Low-Priced Stock Fund - Class K	52,483	units	**	2,071,504
	Franklin Small-Mid Cap Growth Fund Class Advisor	25,543	units	**	901,169
	PIMCO Total Return Fund Institutional Class	323,241	units	**	3,633,229
*	Spartan® Extended Market Index Fund - Fidelity	1,063	units	**	42,433
	Advantage				·
*	Spartan® 500 Index Fund - Institutional Class	28,831	units	**	1,455,679
	Templeton World Fund Class Advisor	91,959	units	**	1,444,670
	Vanguard Total Bond Market Index Fund Institutional	5,333	units	**	59,146
	Shares			**	
		320	units	-11-	9,623

Vanguard Total International Stock Index Fund Signal				
Shares				
Vanguard Inflation-Protected Securities Fund Institutional	36,408	units	**	423,056
				33,125,411
Common Stock				
Accenture PLC	259	shares	**	17,336
Akamai Technologies	78	shares	**	3,232
Alexion Pharmaceutical	518	shares	**	48,910
Allergan Inc.	463	shares	**	42,753
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(c) Description of investment including maturity date, rate of

DANAHER CORPORATION & SUBSIDIARIES RETIREMENT AND SAVINGS PLAN EIN: 59-1995548, PLAN NO. 004 FORM 5500, SCHEDULE H, LINE 4i ---SCHEDULE OF ASSETS (HELD AT END OF YEAR) AS OF DECEMBER 31, 2012 (CONTINUED)

)	(b) Identity of issue, borrower, lessor or similar party	maturity date, interest, colla		(d) Cost	(e) Current value
		or			
		maturity value	e		
	Alliance Data Systems Corp	130	shares	**	18,868
	Altera Corporation	24	shares	**	816
	Amazon Com Inc.	914	shares	**	231,124
	American Express	981	shares	**	56,758
	American Tower Corp	1,609	shares	**	125,132
	Ameriprise Financial Inc.	196	shares	**	12,369
	Ametek Inc.	16	shares	**	594
	Amgen Inc.	67	shares	**	5,796
	Amphenol Corp	71	shares	**	4,600
	Anheuser-Busch Inbev	118	shares	**	10,357
	Apple Inc.	867	shares	**	465,283
	Autodesk Inc.	569	shares	**	20,246
	Baidu Inc.	687	shares	**	69,322
	Baxter International Inc.	330	shares	**	22,116
	Biogen Idec Inc.	518	shares	**	76,469
	Boeing Company	510	shares	**	38,695
	Broadcom Corp	1,911	shares	**	63,881
	C H Robinson Worldwide Inc.	4	shares	**	250
	Cameron International Corp	624	shares	**	35,458
	Cardinal Health Inc.	39	shares	**	1,626
	Carnival Corporation Paired Certificate	1,593	shares	**	58,965
	Celgene Corp	691	shares	**	54,723
	Cerner Corp	63	shares	**	4,907
	Chipotle Mexican Grill	98	shares	**	29,373
	Citigroup Inc.	16	shares	**	625
	Citrix Systems Inc.	8	shares	**	519
	Coach Inc.	255	shares	**	14,251
	Coca Cola Company	24	shares	**	859
	Cognizant Tech Solutions Corp	255	shares	**	19,011
	Concho Resources Inc.	137	shares	**	11,137
	Costco Wholesale Corp	71	shares	**	7,022
	Covidien PLC	232	shares	**	13,456
	CVS Caremark Corporation	373	shares	**	18,142
	Discovery Communications	820	shares	**	48,292
	Dollar Tree Inc.	137	shares	**	5,607
	eBay Inc.	1,986	shares	**	101,968

(c) Description of

DANAHER CORPORATION & SUBSIDIARIES RETIREMENT AND SAVINGS PLAN EIN: 59-1995548, PLAN NO. 004 FORM 5500, SCHEDULE H, LINE 4i -SCHEDULE OF ASSETS (HELD AT END OF YEAR) AS OF DECEMBER 31, 2012 (CONTINUED)

(a) (b) Ide

	(e) Description of				
		investment including			
(b) Identity of issue, borrower, lessor or similar party	maturity date, rate of		(d) Cost	(e) Current	
	interest, colla	teral, par,		value	
	or				
	maturity valu				
EQT Corporation	326	shares	**	19,335	
Expedia Inc.	90	shares	**	5,582	
Express Scripts Inc.	710	shares	**	38,605	
F5 Networks Inc.	4	shares	**	384	
Facebook Inc.	1,287	shares	**	34,500	
Fastenal Company	1,264	shares	**	59,382	
FedEx Corporation	699	shares	**	64,485	
Fiserv Inc.	212	shares	**	16,856	
FMC Technologies Inc.	184	shares	**	7,951	
Fossil Incorporated	581	shares	**	54,423	
Franklin Resources Inc.	710	shares	**	89,864	
Gilead Sciences Inc.	1,040	shares	**	76,879	
Goldman Sachs Group Inc.	98	shares	**	12,596	
Google Inc.	365	shares	**	260,573	
Green Mountain Coffee Roasters	94	shares	**	3,921	
Harley Davidson Inc.	565	shares	**	27,779	
Henry Schein Inc.	39	shares	**	3,178	
Home Depot Inc.	530	shares	**	32,980	
Honeywell International Inc.	632	shares	**	40,361	
Hunt J B Transport Services Inc.	126	shares	**	7,547	
IHS Inc.	255	shares	**	24,647	
IntercontinentalExchange Inc.	177	shares	**	22,006	
Intuit Inc.	243	shares	**	14,571	
Intuitive Surgical Inc.	6	shares	**	2,905	
Invesco Ltd	2,084	shares	**	54,719	
JP Morgan Chase & Co	192	shares	**	8,510	
Juniper Networks Inc.	1,009	shares	**	19,967	
Kansas City Southern	404	shares	**	33,962	
Las Vegas Sands Corp	1,130	shares	**	52,509	
Lennar Corporation	12	shares	**	458	
Liberty Interactive Corp	773	shares	**	15,313	
Limited Brands Inc.	542	shares	**	25,651	
LinkedIn Corp	216	shares	**	24,943	
M&T Bank Corp	12	shares	**	1,167	
Marriott International Inc.	644	shares	**	24,142	
Marsh & McLennan Co Inc.	283	shares	**	9,803	
				,	

MasterCard Inc.	330	shares	**	162,998
McGraw Hill Companies	8	shares	**	432
McKesson Corp	860	shares	**	83,871
Michael Kors Holdings Ltd	608	shares	**	31,241

(c) Description of investment including maturity date, rate of

DANAHER CORPORATION & SUBSIDIARIES RETIREMENT AND SAVINGS PLAN EIN: 59-1995548, PLAN NO. 004 FORM 5500, SCHEDULE H, LINE 4i ---SCHEDULE OF ASSETS (HELD AT END OF YEAR) AS OF DECEMBER 31, 2012 (CONTINUED)

)	(b) Identity of issue, borrower, lessor or similar party	maturity date, interest, collat		(d) Cost	(e) Current value
		or			
		maturity value	e		
	Monsanto Co	479	shares	**	45,609
	Monster Beverage Corp	243	shares	**	12,950
	Morgan Stanley	59	shares	**	1,133
	National Oilwell Varco Inc.	12	shares	**	810
	Nike Inc.	597	shares	**	30,979
	Northern Trust Corp	432	shares	**	21,793
	O'Reilly Automotive Inc.	420	shares	**	37,791
	Occidental Petroleum	4	shares	**	303
	Omnicom Group	224	shares	**	11,248
	Oracle Corp	12	shares	**	395
	Perrigo Company	12	shares	**	1,233
	Petsmart Inc.	39	shares	**	2,699
	Pioneer Natural Resources Co	298	shares	**	31,997
	Praxair Inc.	848	shares	**	93,378
	Precision Castparts Corp	514	shares	**	98,010
	Priceline Com Inc.	235	shares	**	147,216
	Prudential Financial Inc.	4	shares	**	211
	PVH Corp	451	shares	**	50,423
	Qualcomm Inc.	1,837	shares	**	114,644
	Ralph Lauren Corp	290	shares	**	43,819
	Range Resources Corp	334	shares	**	21,094
	Red Hat Inc.	522	shares	**	27,821
	Regeneron Pharmaceutical	169	shares	**	29,055
	Roper Industries Inc.	224	shares	**	25,098
	Ross Stores Inc.	208	shares	**	11,336
	Salesforce Com Inc.	369	shares	**	62,412
	Schlumberger Ltd	1,173	shares	**	81,830
	Sherwin-Williams Company	447	shares	**	69,261
	Starbucks Corporation	1,860	shares	**	100,387
	Starwood Hotels & Resorts Worldwide Inc.	993	shares	**	57,319
	State Street Corporation	243	shares	**	11,512
	Stryker Corp	290	shares	**	16,023
	TD Ameritrade Holding Corporation	455	shares	**	7,702
	Tencent Holdings Ltd	1,652	shares	**	53,419
	Thermo Fisher Scientific Inc.	573	shares	**	36,780
	Tiffany & Company	4	shares	**	226

Tim Hortons Inc.	8	shares	** **	388
Trimble Navigation Ltd Union Pacific Corp	20 812	shares shares	**	1,181 102,789
United Continental Holdings Inc.	565	shares	**	13,298

DANAHER CORPORATION & SUBSIDIARIES RETIREMENT AND SAVINGS PLAN EIN: 59-1995548, PLAN NO. 004 FORM 5500, SCHEDULE H, LINE 4i — SCHEDULE OF ASSETS (HELD AT END OF YEAR) AS OF DECEMBER 31, 2012 (CONTINUED)

(a) (b)	Identity of issue, borrower, lessor or similar party	(c) Description investment in maturity date interest, collar or	cluding , rate of tteral, par,	(d) Cost	(e) Current value
		maturity valu			
	ited Technologies	67	shares	**	5,507
	itedHealth Group Inc.	565	shares	**	30,850
	Bancorp	761	shares	**	24,474
Val	leant Pharmaceuticals International	35	shares	**	2,125
Ver	risk Analytics Inc.	12	shares	**	604
Vis	sa Inc.	542	shares	**	82,622
W	W Grainger Inc.	106	shares	**	21,582
Dis	sney (Walt) Co	667	shares	**	33,432
Wh	nole Foods Market Inc.	389	shares	**	35,713
Wy	ynn Resorts Ltd	4	shares	**	444
-	inx Inc.	526	shares	**	19,001
Yu	m Brands Inc.	502	shares	**	33,570
3M	I Company	110	shares	**	10,269
	1 5				5,162,059
Self-Dir	rected Brokerage Account				-, -,
Brokeragelink		Combination of common stock, mutual funds, and money market funds			454,223
Particip	ant Loans				
		Interest rates	range from		
Par	ticipant loans	4.25% to 9.7	•	**	2,441,318
i ui	articipant round	maturity at various dates			_,,010
		mutanty at v			\$75,767,672
* Don	otos o portu in interact to the Dlan				

* Denotes a party-in-interest to the Plan.

** Historical cost not required to be presented as all investments are participant-directed.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned thereunto duly authorized.

DANAHER CORPORATION & SUBSIDIARIES RETIREMENT AND SAVINGS PLAN

Date: June 24, 2013

By: /s/ R. L. King R. L. King Vice President – Benefits

EXHIBIT INDEX

Exhibit Number	Description
23.1	Consent of Ernst & Young LLP, Independent Registered Public Accounting Firm