

Altra Holdings, Inc.  
Form 10-Q  
November 03, 2011

**Table of Contents**

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended October 1, 2011**

**or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number: 001-33209  
ALTRA HOLDINGS, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or  
organization)

**61-1478870**

(I.R.S. Employer Identification No.)

**300 Granite Street, Suite 201, Braintree, MA**

(Address of principal executive offices)

**02184**

(Zip Code)

**(781) 917-0600**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large Accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting  
company

(Do not check if a smaller  
reporting company.)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of October 25, 2011, 26,812,883 shares of Common Stock, \$.001 par value per share, were outstanding.



*TABLE OF CONTENTS*

|  | Page # |
|--|--------|
| <u>PART I FINANCIAL INFORMATION</u>  |        |
| <u>Item 1. Financial Statements</u>  | 2      |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 26     |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u>                            | 38     |
| <u>Item 4. Controls and Procedures</u>   | 38     |
| <u>PART II OTHER INFORMATION</u>   |        |
| <u>Item 1. Legal Proceedings</u>   | 39     |
| <u>Item 1A. Risk Factors</u>   | 39     |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u>                           | 39     |
| <u>Item 3. Defaults Upon Senior Securities</u>   | 40     |
| <u>Item 4. (Removed and Reserved)</u>  | 40     |
| <u>Item 5. Other Information</u>   | 40     |
| <u>Item 6. Exhibits</u>  | 41     |
| <u>SIGNATURES</u>  | 42     |
| <u>EXHIBITS</u>  |        |
| <u>EX-31.1 Section 302 Certification of Chief Executive Officer</u>                                  |        |
| <u>EX-31.2 Section 302 Certification of Chief Financial Officer</u>                                  |        |
| <u>EX-32.1 Section 906 Certification of Chief Executive Officer</u>                                  |        |
| <u>EX-32.2 Section 906 Certification of Chief Financial Officer</u>                                  |        |
| <u>EX-101 INSTANCE DOCUMENT</u>  |        |
| <u>EX-101 SCHEMA DOCUMENT</u>  |        |
| <u>EX-101 CALCULATION LINKBASE DOCUMENT</u>  |        |
| <u>EX-101 LABELS LINKBASE DOCUMENT</u>   |        |
| <u>EX-101 PRESENTATION LINKBASE DOCUMENT</u>   |        |

---

**Table of Contents**

## Item 1. Financial Statements

**ALTRA HOLDINGS, INC.**  
**Condensed Consolidated Balance Sheets**  
**Amounts in thousands, except share amounts**

|   | <b>October 1,<br/>2011</b> | <b>December 31,<br/>2010</b> |
|---|----------------------------|------------------------------|
|   | <b>(Unaudited)</b>         |                              |
| <b>ASSETS</b>   |                            |                              |
| Current assets:   |                            |                              |
| Cash and cash equivalents   | \$ 90,261                  | \$ 72,723                    |
| Trade receivables, less allowance for doubtful accounts of \$2,068 and \$1,111 at October 1, 2011 and December 31, 2010, respectively                     | 103,718                    | 67,403                       |
| Inventories   | 123,539                    | 88,217                       |
| Deferred income taxes   | 4,434                      | 4,414                        |
| Income tax receivable   | 5,871                      | 4,126                        |
| Assets held for sale  |                            | 1,484                        |
| Prepaid expenses and other current assets   | 5,091                      | 4,168                        |
| <br>Total current assets  | <br>332,914                | <br>242,535                  |
| <br>Property, plant and equipment, net  | <br>122,650                | <br>105,298                  |
| Intangible assets, net  | 79,560                     | 69,250                       |
| Goodwill  | 84,862                     | 76,897                       |
| Deferred income taxes   | 89                         | 82                           |
| Other non-current assets, net   | 15,248                     | 14,040                       |
| <br>Total assets  | <br>\$ 635,323             | <br>\$ 508,102               |
| <br><b>LIABILITIES AND STOCKHOLDERS EQUITY</b>  |                            |                              |
| Current liabilities:  |                            |                              |
| Accounts payable  | \$ 50,636                  | \$ 40,812                    |
| Accrued payroll   | 21,741                     | 18,486                       |
| Accruals and other current liabilities  | 34,632                     | 24,142                       |
| Deferred income taxes   | 61                         | 59                           |
| Current portion of long-term debt   | 824                        | 3,393                        |
| <br>Total current liabilities   | <br>107,894                | <br>86,892                   |
| <br>Commitments and contingencies (Note 15)   |                            |                              |
| Long-term debt less current portion and net of unaccreted discount  | 266,417                    | 213,109                      |
| Deferred income taxes   | 31,287                     | 20,558                       |
| Pension liabilities   | 11,754                     | 11,031                       |
| Long-term taxes payable   | 6,749                      | 10,892                       |
| Other long-term liabilities   | 984                        | 868                          |
| Stockholders' equity:   |                            |                              |
| Common stock (\$0.001 par value, 90,000,000 shares authorized, 26,596,145 and 26,466,216 issued and outstanding at October 1, 2011 and December 31, 2010, | 26                         | 26                           |

|  |            |            |
|--|------------|------------|
| respectively)                              |            |            |
| Additional paid-in capital                 | 149,007    | 133,861    |
| Retained earnings                          | 77,315     | 45,536     |
| Accumulated other comprehensive income     | (16,110)   | (14,671)   |
| Total stockholders' equity                 | 210,238    | 164,752    |
| Total liabilities and stockholders' equity | \$ 635,323 | \$ 508,102 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Condensed Consolidated Statements of Income**  
**Amounts in thousands, except per share data**

|  | Quarter Ended                     |                                   | Year to Date Ended                |                                   |
|--|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
|  | October 1,<br>2011<br>(Unaudited) | October 2,<br>2010<br>(Unaudited) | October 1,<br>2011<br>(Unaudited) | October 2,<br>2010<br>(Unaudited) |
| Net sales  | \$ 177,853                        | \$ 128,930                        | \$ 503,095                        | \$ 389,624                        |
| Cost of sales  | 124,824                           | 90,289                            | 353,821                           | 273,453                           |
| Gross profit   | 53,029                            | 38,641                            | 149,274                           | 116,171                           |
| Operating expenses:  |                                   |                                   |                                   |                                   |
| Selling, general and administrative expenses                 | 31,577                            | 22,804                            | 84,005                            | 65,991                            |
| Research and development expenses                            | 2,801                             | 1,746                             | 7,544                             | 5,156                             |
| Restructuring expense  |                                   | 510                               |                                   | 2,198                             |
|  | 34,378                            | 25,060                            | 91,549                            | 73,345                            |
| Income from operations                                       | 18,651                            | 13,581                            | 57,725                            | 42,826                            |
| Other non-operating (income) expense:                        |                                   |                                   |                                   |                                   |
| Interest expense, net  | 6,698                             | 4,838                             | 18,014                            | 14,734                            |
| Other non-operating (income) expense, net                    | 216                               | (272)                             | (668)                             | 750                               |
|  | 6,914                             | 4,566                             | 17,346                            | 15,484                            |
| Income before income taxes                                   | 11,737                            | 9,015                             | 40,379                            | 27,342                            |
| (Benefit from) Provision for income taxes                    | (403)                             | 2,441                             | 8,600                             | 8,190                             |
| Net income   | \$ 12,140                         | \$ 6,574                          | \$ 31,779                         | \$ 19,152                         |
| <b>Consolidated Statement of Comprehensive (loss) income</b> |                                   |                                   |                                   |                                   |
| Minimum pension liability adjustment                         | \$                                | \$ (185)                          | \$                                | \$ (515)                          |
| Foreign currency translation adjustment                      | (7,008)                           | 12,066                            | (1,439)                           | 3,223                             |
| Comprehensive income   | \$ 5,132                          | \$ 18,455                         | \$ 30,340                         | \$ 21,860                         |
| Weighted average shares, basic                               | 26,546                            | 26,414                            | 26,508                            | 26,364                            |
| Weighted average shares, diluted                             | 26,655                            | 26,495                            | 26,712                            | 26,477                            |
| Net income per share:  |                                   |                                   |                                   |                                   |
| Basic  | \$ 0.46                           | \$ 0.25                           | \$ 1.20                           | \$ 0.73                           |
| Diluted  | \$ 0.46                           | \$ 0.25                           | \$ 1.19                           | \$ 0.72                           |

The accompanying notes are an integral part of these unaudited consolidated financial statements.



**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Condensed Consolidated Statements of Cash Flows**  
**Amounts in thousands**

|  | <b>Year to Date Ended</b>  |  |
|--|----------------------------|--|
|  | <b>October 1,<br/>2011</b> | <b>October 2, 2010<br/>(Unaudited)</b> |
| <b>Cash flows from operating activities</b>                                      |                            |  |
| Net income   | \$ 31,779                  | \$ 19,152                              |
| Adjustments to reconcile net income to net cash flows:                           |                            |  |
| Depreciation   | 13,258                     | 12,315                                 |
| Amortization of intangible assets  | 4,568                      | 3,713                                  |
| Amortization and write-offs of deferred financing costs                          | 1,372                      | 536                                    |
| (Gain) loss on foreign currency, net   | (324)                      | 270                                    |
| Accretion of debt discount, net  | 1,887                      | 225                                    |
| Fixed asset impairment/disposal  |                            | 441                                    |
| Stock-based compensation   | 1,933                      | 1,670                                  |
| Changes in assets and liabilities:   |                            |  |
| Trade receivables  | (17,671)                   | (18,798)                               |
| Inventories  | (13,873)                   | (8,687)                                |
| Accounts payable and accrued liabilities   | 9,552                      | 27,429                                 |
| Other current assets and liabilities   | 880                        | (752)                                  |
| Other operating assets and liabilities   | (4,254)                    | (186)                                  |
| Net cash provided by operating activities  | 29,107                     | 37,328                                 |
| <b>Cash flows from investing activities</b>                                      |                            |  |
| Purchase of property, plant and equipment  | (13,840)                   | (12,725)                               |
| Additional purchase price paid for acquisition                                   |                            | (1,177)                                |
| Proceeds from sale of Chattanooga Facility                                       | 1,484                      |  |
| Acquisition of Bauer, net of \$41 cash received                                  | (69,460)                   |  |
| Net cash used in investing activities  | (81,816)                   | (13,902)                               |
| <b>Cash flows from financing activities</b>                                      |                            |  |
| Payment of issuance costs for Convertible Notes                                  | (3,414)                    |  |
| Payment of issuance costs for 8 1/8 Senior Secured Notes                         |                            | (265)                                  |
| Purchase of 8 1/8 Senior Secured Notes   | (8,230)                    |  |
| Proceeds from issuance of Convertible Notes                                      | 85,000                     |  |
| Shares surrendered for tax withholdings  | (914)                      | (854)                                  |
| Redemption of variable rate demand revenue bonds related to Chattanooga facility | (2,290)                    |  |
| Payment on mortgages   | (516)                      | (481)                                  |
| Net payments on capital leases   | (627)                      | (563)                                  |
| Net cash provided by (used in) financing activities                              | 69,009                     | (2,163)                                |

Edgar Filing: Altra Holdings, Inc. - Form 10-Q

|  |           |           |
|--|-----------|-----------|
| Effect of exchange rate changes on cash and cash equivalents | 1,238     | (599)     |
| Net change in cash and cash equivalents                      | 17,538    | 20,664    |
| Cash and cash equivalents at beginning of year               | 72,723    | 51,497    |
| Cash and cash equivalents at end of period                   | \$ 90,261 | \$ 72,161 |
| Cash paid during the period for:                             |           |           |
| Interest   | \$ 10,462 | \$ 9,676  |
| Income taxes   | \$ 9,685  | \$ 1,210  |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****1. Organization and Nature of Operations**

Headquartered in Braintree, Massachusetts, Altra Holdings, Inc. (the Company), through its wholly-owned subsidiary Altra Industrial Motion, Inc. (Altra Industrial), is a leading multi-national designer, producer and marketer of a wide range of mechanical power transmission products. The Company brings together strong brands covering over 50 product lines with production facilities in nine countries and sales coverage in over 70 countries. The Company's leading brands include Boston Gear, Warner Electric, TB Woods, Formsprag Clutch, Ameridrives Couplings, Industrial Clutch, Kilian Manufacturing, Marland Clutch, Nuttall Gear, Stieber Clutch, Wichita Clutch, Twiflex Limited, Bibby Transmissions, Matrix International, Inertia Dynamics, Huco Dynatork, Warner Linear, and Bauer Gear Motor.

**2. Basis of Presentation**

The Company was formed on November 30, 2004 following acquisitions of The Kilian Company (Kilian) and certain subsidiaries of Colfax Corporation (Colfax). During 2006, the Company acquired Hay Hall Holdings Limited (Hay Hall) and Bear Linear (Warner Linear). On April 5, 2007, the Company acquired TB Woods Corporation (TB Woods), and on October 5, 2007, the Company acquired substantially all of the assets of All Power Transmission Manufacturing, Inc. (All Power). On May 29, 2011, the Company acquired substantially all of the assets of Danfoss Bauer GmbH relating to its gear motor business (Bauer).

The Company's unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and do not include all of the information and note disclosures required by accounting principles generally accepted in the United States of America. These statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2010. In the opinion of management, the accompanying unaudited condensed consolidated financial statements include all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the Company's financial position as of October 1, 2011 and December 31, 2010, results of operations for the quarter and year to date periods ended October 1, 2011 and October 2, 2010, and cash flows for the year to date periods ended October 1, 2011 and October 2, 2010.

The December 31, 2010 consolidated balance sheet data presented for the Company follows a four, four, five week calendar per quarter with all quarters consisting of thirteen weeks of operations with the fiscal year end always on December 31.

**3. Fair Value of Financial Instruments**

The carrying values of financial instruments, including accounts receivable, cash equivalents, accounts payable and other accrued liabilities, approximate their fair values due to their short-term maturities. The carrying amount of the 8 1/8% Senior Secured Notes (the Senior Secured Notes) was \$201.8 million and \$210.0 million at October 1, 2011 and December 31, 2010, respectively. The estimated fair value of the Senior Secured Notes at October 1, 2011 and December 31, 2010 was \$205.8 million and \$221.0 million, respectively, based on quoted market prices for such notes (level 1).

The carrying amount of the 2.75% Convertible Notes (the Convertible Notes) was \$85.0 million at October 1, 2011. The estimated fair value of the Convertible Notes (the at October 1, 2011, was \$67.3 million, based on quoted market prices for such notes (level 1).

Included in cash and cash equivalents as of October 1, 2011 and December 31, 2010 are money market fund investments of \$52.7 million and \$34.0 million, respectively, which are reported at fair value based on quoted market prices for such investments (level 1).

**4. Recent Accounting Pronouncements**

In September 2011, the Financial Accounting Standards Board (FASB) issued guidance to allow entities to use a qualitative approach to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying value. If after performing the qualitative assessment an entity determines it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, then performing the two-step impairment test is

unnecessary. However if an entity concludes otherwise, then it is required to perform the first step of the two-step goodwill impairment test. The amendments are effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011 with early adoption permitted. The Company is currently evaluating the impact of its pending adoption on the consolidated financial statements.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****5. Net Income per Share**

Basic earnings per share is based on the weighted average number of shares of common stock outstanding, and diluted earnings per share is based on the weighted average number of shares of common stock outstanding and all potentially dilutive common stock equivalents outstanding. Common stock equivalents are included in the per share calculations when the effect of their inclusion would be dilutive.

The following is a reconciliation of basic to diluted net income per share:

|  | Quarter Ended      |                    | Year to Date Ended |                    |
|--|--------------------|--------------------|--------------------|--------------------|
|  | October 1,<br>2011 | October 2,<br>2010 | October 1,<br>2011 | October 2,<br>2010 |
| Net income   | \$ 12,140          | \$ 6,574           | \$ 31,779          | \$ 19,152          |
| Shares used in net income per common share basic       | 26,546             | 26,414             | 26,508             | 26,364             |
| Incremental shares of unvested restricted common stock | 109                | 81                 | 204                | 113                |
| Shares used in net income per common share diluted     | 26,655             | 26,495             | 26,712             | 26,477             |
| Earnings per share:                                    |                    |                    |                    |                    |
| Basic  | \$ 0.46            | \$ 0.25            | \$ 1.20            | \$ 0.73            |
| Diluted  | \$ 0.46            | \$ 0.25            | \$ 1.19            | \$ 0.72            |

The Company excluded 784,890 shares related to the Convertible Notes (See Note 12) from the above earnings per share calculation as these shares were anti-dilutive.

**6. Acquisitions**

In May 2011, the Company consummated an agreement to acquire substantially all of the assets and liabilities of Danfoss Bauer GmbH relating to its gear motor business ( Bauer ) for cash consideration of 43.1 million (\$62.3 million). We refer to this transaction as the Bauer Acquisition. Following closing, the Company made additional payments in the amount of 4.8 million (\$7.0 million) to reflect an adjustment for working capital and \$0.2 million to reflect an adjustment for pension liability. The total purchase price paid for the Bauer Acquisition was 48.0 million (\$69.50 million).

The Company's payment to reflect the working capital adjustment for Bauer was paid in July 2011. The Company originally included the working capital adjustment as part of the other liabilities in the purchase price allocation instead of included as part of the purchase price of the acquisition. In the quarter ended October 1, 2011, the Company adjusted the table below to reflect the \$7.0 million working capital payment as a reduction to other liabilities and an increase in the total purchase price, excluding acquisition costs. This adjustment has no effect on the amount of goodwill acquired as part of the Bauer Acquisition.

In the quarter ended October 1, 2011, the amount of acquired goodwill the Company received from the Bauer acquisition changed by \$1.4 million due to changes in the Company's valuation of fixed assets as well as adjustments to certain reserves.

Through the Bauer Acquisition, the Company acquired a European manufacturer of high-quality gear motors, offering engineered solutions to a variety of industries, including material handling, metals, food processing and energy. With the Bauer Acquisition, in addition to a presence in Germany, the Company acquired Bauer's well-established sales network in 15 additional countries in Western and Eastern Europe, China, and the United States.

The closing date of the Bauer Acquisition was May 29, 2011, and as a result, the Company's consolidated financial statements reflect Bauer's results of operations from the beginning of business on May 30, 2011 forward. Revenue and net income for the Bauer activity included in the quarter ended October 1, 2011 were \$30.7 million and \$1.0 million, respectively. Revenue and net income for the year to date period ended October 1, 2011 were \$39.5 million and \$0.1 million, respectively.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The Company is in the process of completing its final purchase price allocation. The value of the acquired assets, assumed liabilities and identified intangibles from the acquisition of Bauer, as presented below, are based upon the Company's preliminary estimate of the fair value as of the date of the acquisition. The purchase price allocation as of the acquisition date is as follows:

|  |           |
|--|-----------|
| Total purchase price, excluding acquisition costs of approximately \$3.5 million | \$ 69,501 |
| Cash and cash equivalents  | 41        |
| Trade receivables, net of \$0.7 million for allowance for doubtful accounts      | 18,394    |
| Inventories  | 21,397    |
| Prepaid expenses and other   | 2,331     |
| Property, plant and equipment  | 18,045    |
| Intangible assets  | 15,458    |
| <br>   |           |
| Total assets acquired  | \$ 75,666 |
| Accounts payable   | 3,946     |
| Accrued expenses and other current liabilities                                   | 7,589     |
| Other liabilities  | 2,910     |
| <br>   |           |
| Total liabilities assumed  | \$ 14,445 |
| Net assets acquired  | 61,221    |
| Excess purchase price over fair value of net assets acquired                     | \$ 8,280  |

The excess of the purchase price over the fair value of the net assets acquired was recorded as goodwill. The Company is currently in the process of analyzing tax deductible goodwill for Bauer. The Company expects to develop synergies, such as lower cost country sourcing, global procurement, ability to cross-sell product, as well as penetrating certain geographic areas, as a result of the acquisition of Bauer.

The estimated amounts recorded as intangible assets consist of the following:

|   |           |
|---|-----------|
| Customer relationships, subject to amortization         | \$ 12,063 |
| Trade names and trademarks, not subject to amortization | 3,395     |
| <br>  |           |
| Total intangible assets                                 | \$ 15,458 |

Customer relationships are subject to amortization, and will be recognized on a straight-line basis over the estimated useful life of 9 years, which represents the anticipated period over which the Company estimates it will benefit from the acquired assets.

The following table sets forth the unaudited pro forma results of operations of the Company for the year and quarter to date periods ended October 1, 2011 and October 2, 2010 as if the Company had acquired Bauer at the beginning of the respective periods. The pro forma information contains the actual operating results of the Company and Bauer, adjusted to include the pro forma impact of (i) additional depreciation expense as a result of estimated depreciation based on the fair value of fixed assets; (ii) additional expense as a result of the estimated amortization of identifiable intangible assets; (iii) additional interest expense associated with the Convertible Notes issued on March 7, 2011 in connection with the Bauer Acquisition; (iv) elimination of certain acquisition related costs; and (v) the elimination of additional expense as a result of a fair value adjustment to inventory recorded in connection with the acquisition.

These pro forma amounts do not purport to be indicative of the results that would have actually been obtained if the acquisitions occurred at the beginning of the respective periods or that may be obtained in the future.





**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements**

Amounts in thousands, unless otherwise noted

|                             | Pro Forma (unaudited)<br>Quarter to Date Period Ended |                    | Pro Forma (unaudited)<br>Year to Date Period Ended |                    |
|-----------------------------|---|--------------------|--|--------------------|
|                             | October 1,<br>2011                                    | October 2,<br>2010 | October 1,<br>2011                                 | October 2,<br>2010 |
| Total revenues              | \$ 177,853  | \$ 154,641         | \$ 553,026   | \$ 460,488         |
| Net income                  | \$ 12,140   | \$ 6,159           | \$ 35,020  | \$ 14,275          |
| Basic earnings per share:   |   |                    |  |                    |
| Net income                  | \$ 0.46   | \$ 0.23            | \$ 1.32  | \$ 0.54            |
| Diluted earnings per share: |   |                    |  |                    |
| Net income                  | \$ 0.46   | \$ 0.23            | \$ 1.32  | \$ 0.54            |

**7. Inventories**

Inventories located at certain subsidiaries are stated at the lower of cost or market, principally using the last-in, first-out ( LIFO ) method. The remaining subsidiaries are stated at the lower of cost or market, using the first-in, first-out ( FIFO ) method. Market is defined as net realizable value. Inventories at October 1, 2011 and December 31, 2010 consisted of the following:

|                 | October 1,<br>2011 | December 31,<br>2010 |
|-----------------|--------------------|----------------------|
| Raw materials   | \$ 46,000          | \$ 32,826            |
| Work in process | 25,976             | 16,223               |
| Finished goods  | 51,563             | 39,168               |
| Inventories     | \$ 123,539         | \$ 88,217            |

Approximately 11% of total inventories were valued using the LIFO method as of October 1, 2011 and approximately 12% of total inventories were valued using the LIFO method as of December 31, 2010. The Company recorded a \$0.1 million provision as a component of cost of sales to value the inventory on a LIFO basis for each of the quarters ended October 1, 2011 and October 2, 2010. The Company recorded a \$0.4 million adjustment and \$0.2 million adjustment as a component of cost of sales to value the inventory on a LIFO basis for the year to date periods ended October 1, 2011 and October 2, 2010, respectively.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****8. Goodwill and Intangible Assets**

Changes to goodwill from December 31, 2010 through October 1, 2011 were as follows:

|  | <b>2011</b> |
|--|-------------|
| Gross goodwill balance as of January 1     | \$ 108,707  |
| Additional goodwill from Bauer acquisition | 8,280       |
| Impact of changes in foreign currency      | (315)       |
| Gross goodwill balance as of October 1     | 116,672     |
| Accumulated impairment as of January 1     | (31,810)    |
| Impairment charge during the period        |             |
| Accumulated impairment as of October 1     | (31,810)    |
| Net goodwill balance October 1, 2011       | \$ 84,862   |

Other intangible assets as of October 1, 2011 and December 31, 2010 consisted of the following:

|  | <b>October 1, 2011</b> |                                     | <b>December 31, 2010</b> |                                     |
|--|------------------------|-------------------------------------|--------------------------|-------------------------------------|
|  | <b>Cost</b>            | <b>Accumulated<br/>Amortization</b> | <b>Cost</b>              | <b>Accumulated<br/>Amortization</b> |
| <b>Other intangible assets</b>                 |                        |                                     |                          |                                     |
| Intangible assets not subject to amortization: |                        |                                     |                          |                                     |
| Tradenames and trademarks                      | \$ 34,125              | \$                                  | \$ 30,730                | \$                                  |
| Intangible assets subject to amortization:     |                        |                                     |                          |                                     |
| Customer relationships                         | 74,101                 | 27,607                              | 62,038                   | 23,821                              |
| Product technology and patents                 | 5,632                  | 5,701                               | 5,435                    | 4,919                               |
| Impact of changes in foreign currency          | (990)                  |                                     | (213)                    |                                     |
| Total intangible assets                        | \$ 112,868             | \$ 33,308                           | \$ 97,990                | \$ 28,740                           |

Related to the Bauer Acquisition, the Company recorded an additional \$15.5 million of intangible assets of which \$12.1 million related to customer relationships, which will be amortized on a straight line basis over 9 years, and \$3.4 million related to tradenames and trademarks which represents indefinite-lived intangible assets.

The Company recorded \$1.7 million and \$1.4 million of amortization expense in the quarters ended October 1, 2011 and October 2, 2010, respectively, and recorded \$4.6 million and \$3.7 million of amortization expense in the year to date periods ended October 1, 2011 and October 2, 2010, respectively.

The estimated amortization expense for intangible assets is approximately \$1.7 million for the remainder of 2011, \$6.8 million in 2012, and \$6.3 million in each of the next three years and then \$18.0 million thereafter.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****9. Warranty Costs**

The contractual warranty period generally ranges from three months to two years with a few extending up to thirty-six months based on product and application of the product. Changes in the carrying amount of accrued product warranty costs for each of the year to date periods ended October 1, 2011 and October 2, 2010 are as follows:

|   | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> |
|---|----------------------------|----------------------------|
| Balance at beginning of period          | \$ 3,583                   | \$ 4,047                   |
| Additional warranty related to Bauer    | 1,720                      |                            |
| Accrued current period warranty expense | 1,618                      | 1,041                      |
| Payments                                | (1,645)                    | (1,186)                    |
| Balance at end of period                | \$ 5,276                   | \$ 3,902                   |

**10. Income Taxes**

The estimated effective income tax rates recorded for the quarters ended October 1, 2011 and October 2, 2010, were based upon management's best estimate of the effective tax rate for the entire year.

The Company and its subsidiaries file a consolidated federal income tax return in the United States as well as consolidated and separate income tax returns in various state and foreign jurisdictions. In the normal course of business, the Company is subject to examination by taxing authorities in all of these jurisdictions. With the exception of certain foreign jurisdictions, the Company is no longer subject to income tax examinations for the tax years prior to 2007. Additionally, the Company has indemnification agreements with the sellers of the Colfax, Kilian and Hay Hall entities, which provide for reimbursement to the Company for payments made in satisfaction of tax liabilities relating to pre-acquisition periods.

During the quarter ended October 1, 2011, the Company recognized a tax benefit for the reduction of the Company's reserve for uncertain tax positions due to a favorable New Jersey Supreme Court ruling in a case that did not involve the Company. The reserve consisted of approximately \$2.3 million of tax, \$1.8 million accrued interest and \$0.5 million of penalties. In addition, the Company reversed \$1.4 million of deferred tax assets related to the federal benefit of the accrued state reserve. The net benefit to the Company is approximately \$3.2 million. In addition, the Company released \$0.7 million of a valuation allowance against state income tax attributes. This amount was fully recognized in the Company's effective rate for the quarter ended October 1, 2011.

**11. Pension and Other Employee Benefits*****Defined Benefit (Pension) and Post-retirement Benefit Plans***

The Company sponsors various defined benefit (pension) and post-retirement (medical, dental and life insurance coverage) plans for certain, primarily unionized, active employees.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The following table represents the components of the net periodic benefit cost associated with the respective plans for the quarter and year to date periods ended October 1, 2011 and October 2, 2010:

|                                      | <b>Quarter Ended</b>       |                            |                            |                            |
|--------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
|                                      | <b>Pension Benefits</b>    |                            | <b>Other Benefits</b>      |                            |
|                                      | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> |
| Service cost                         | \$ 25                      | \$ 50                      | \$ 1                       | \$ 1                       |
| Interest cost                        | 291                        | 334                        | 4                          | 4                          |
| Expected return on plan assets       | (266)                      | (309)                      |                            |                            |
| Amortization of prior service income |                            |                            |                            | (172)                      |
| Amortization of net gain             | 7                          |                            | (13)                       | (40)                       |
| Net periodic benefit cost (income)   | \$ 57                      | \$ 75                      | \$ (8)                     | \$ (207)                   |

|                                      | <b>Year to Date Ended</b>  |                            |                            |                            |
|--------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
|                                      | <b>Pension Benefits</b>    |                            | <b>Other Benefits</b>      |                            |
|                                      | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> |
| Service cost                         | \$ 75                      | \$ 50                      | \$ 2                       | \$ 2                       |
| Interest cost                        | 863                        | 962                        | 12                         | 17                         |
| Expected return on plan assets       | (778)                      | (919)                      |                            |                            |
| Amortization of prior service income |                            |                            | (1)                        | (515)                      |
| Amortization of net gain             | 32                         |                            | (39)                       | (121)                      |
| Net periodic benefit cost (income)   | \$ 192                     | \$ 93                      | \$ (26)                    | \$ (617)                   |

The Company made \$2.4 million of payments to the pension plan in the year to date period ended October 1, 2011 of which \$0.8 million were required payments.

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Notes to Unaudited Condensed Consolidated Interim Financial Statements**  
**Amounts in thousands, unless otherwise noted**

**12. Debt**

Outstanding debt obligations at October 1, 2011 and December 31, 2010 were as follows:

|  | <b>October 1,<br/>2011</b> | <b>December<br/>31, 2010</b> |
|--|----------------------------|------------------------------|
| Debt:  |                            |                              |
| Revolving Credit Agreement                       | \$                         | \$                           |
| Convertible Notes                                | 85,000                     |                              |
| Senior Secured Notes                             | 201,770                    | 210,000                      |
| Variable rate demand revenue bonds               | 3,000                      | 5,300                        |
| Mortgages  | 1,918                      | 2,372                        |
| Capital leases                                   | 605                        | 1,257                        |
| Total debt                                       | 292,293                    | 218,929                      |
| Less: debt discount, net of accretion            | (25,052)                   | (2,427)                      |
| Total long-term debt, net of unaccreted discount | \$ 267,241                 | \$ 216,502                   |
| Less current portion of long-term debt           | 824                        | 3,393                        |
| Total long-term debt                             | \$ 266,417                 | \$ 213,109                   |

**Convertible Senior Notes**

On March 7, 2011, the Company issued \$85.0 million of Convertible Notes due on March 1, 2031. Interest on the Convertible Notes is payable semiannually in arrears, on March 1 and September 1 of each year, commencing on September 1, 2011 at an annual rate of 2.75%. Proceeds from the offering were \$81.6 million, net of fees and expenses that were capitalized. The proceeds from the offering were used in part to fund the Bauer Acquisition and also to bolster the Company's cash position.

The Convertible Notes will mature on March 1, 2031, unless earlier redeemed, repurchased by the Company or converted, and are convertible into cash or shares, or a combination thereof, at the Company's election. The Convertible Notes are convertible into shares of the Company's common stock based on an initial conversion rate, subject to adjustment, of 36.0985 shares per \$1,000 principal amount of notes (which represents an initial conversion price of approximately \$27.70 per share of our common stock), in certain circumstances. Prior to March 1, 2030, the Convertible Notes are convertible only in the following circumstances: (1) during any fiscal quarter commencing after June 30, 2011 if the last reported sale price of the Company's common stock is greater than or equal to 130% of the applicable conversion price for at least 20 trading days in the period of 30 consecutive trading days ending on the last trading day of the preceding fiscal quarter; (2) during the five business day period after any 10 consecutive trading day period (the measurement period) in which the trading price per \$1,000 principal amount of notes for each trading day in the measurement period was less than 97% of the product of the last reported sale price of the Company's common stock and the conversion rate on such trading day; (3) if the Convertible Notes have been called for redemption; or (4) upon the occurrence of specified corporate transactions. On or after March 1, 2030, and ending at the close of business on the second business day immediately preceding the maturity date, holders may convert their Convertible Notes at any time, regardless of the foregoing circumstances. Upon conversion, the Company will pay or deliver, as the case may be, cash, shares of common stock, or a combination thereof, at the Company's election. The Company intends to settle the principal amount in cash and any additional amounts in shares of stock.

If a fundamental change occurs, the Convertible Notes are redeemable at a price equal to 100% of the principal amount of the notes to be repurchased, plus accrued and unpaid interest (including contingent interest and additional interest, if any) to, but excluding, the repurchase date. The Convertible Notes are also redeemable on each of March 1, 2018, March 1, 2021, and March 1, 2026 for cash at a price equal to 100% of the principal amount of the notes to be repurchased, plus accrued and unpaid interest (including contingent interest and additional interest, if any) to, but excluding, the option repurchase date.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

On or after March 1, 2015, the Company may call all or part of the Convertible Notes at a redemption price equal to 100% of the principal amount of the Convertible Notes to be redeemed, plus accrued and unpaid interest to, but excluding, the redemption date, plus a make-whole premium payment in cash, shares of the Company's common stock, or combination thereof, at the Company's option, equal to the sum of the present values of the remaining scheduled payments of interest on the Convertible Notes to be redeemed through March 1, 2018 to, but excluding, the redemption date, if the last reported sale price of the Company's common stock for 20 or more trading days in a period of 30 consecutive trading days ending on the trading day prior to the date the Company provides notice of redemption exceeds 130% of the conversion price in effect on each such trading day. On or after March 1, 2018, the Company may redeem for cash all or a portion of the notes at a redemption price of 100% of the principal amount of the Convertible Notes to be redeemed, plus accrued and unpaid interest (including contingent and additional interest, if any) to, but not including, the redemption date.

The Company separately accounted for the debt and equity components of the Convertible Notes to reflect the issuer's non-convertible debt borrowing rate, which interest costs are to be recognized in subsequent periods. The note payable principal balance at the date of issuance of \$85.0 million was bifurcated into a debt component of \$60.5 million and an equity component of \$24.5 million. The difference between the note payable principal balance and the value of the debt component is being accreted to interest expense over the term of the notes. The debt component was recognized at the present value of associated cash flows discounted using a 8.25% discount rate, the borrowing rate at the date of issuance for a similar debt instrument without a conversion feature. The Company paid approximately \$3.4 million of issuance costs associated with the Convertible Notes. The Company recorded \$1.0 million of debt issuance costs as an offset to additional paid-in capital. The balance of \$2.4 million of debt issuance costs is classified as other non-current assets and will be amortized over the term of the notes using the effective interest method.

The carrying amount of the equity component and the principal amount of the liability component, the unamortized discount, and the net carrying amount are as follows as of October 1, 2011:

|                          | <b>October 1,<br/>2011</b> |
|--------------------------|----------------------------|
| Principal amount of debt | \$ 85,000                  |
| Unamortized discount     | 22,931                     |
| Carrying value of debt   | \$ 62,069                  |

Interest expense associated with the Convertible Notes consisted of the following for the year to date period ended October 1, 2011:

|  | <b>October 1,<br/>2011</b> |
|--|----------------------------|
| Contractual coupon rate of interest  | \$ 1,364                   |
| Accretion of convertible notes discount and amortization of deferred financing costs | 1,761                      |
| Interest expense for the Convertible Notes   | \$ 3,125                   |

The effective interest yield of the Convertible Notes due in 2031 is 8.5% at October 1, 2011 and the cash coupon interest rate is 2.75%.

***Senior Secured Notes***

In November 2009, the Company issued 8 <sup>1</sup>/<sub>8</sub>% Senior Secured Notes (the Senior Secured Notes ) with a face value of \$210 million. Interest on the Senior Secured Notes is payable semi-annually in arrears, on June 1 and December 1 of each year, commencing on June 1, 2010 at an annual rate of 8 <sup>1</sup>/<sub>8</sub>%. The effective interest rate of the Senior Secured Notes was approximately 8.75% after consideration of the \$6.7 million of deferred financing costs (included in other non-current assets) which are being amortized over the term using the effective interest method. The principal balance of the Senior Secured Notes matures on December 1, 2016.



**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

During the quarter and year to date period ended October 1, 2011, the Company repurchased \$8.2 million of Senior Secured Notes. The Company repurchased the Senior Secured Notes at a premium of \$0.2 million, which was recorded as part of interest expense in the quarter ended October 1, 2011. Due to the repurchase of the Senior Secured Notes, the Company also wrote-off a proportional amount of the deferred financing fees and original issue discount associated with the Senior Secured Notes totaling \$0.3 million which was also recorded as part of interest expense in the quarter ended October 1, 2011.

The Senior Secured Notes are guaranteed by the Company's U.S. domestic subsidiaries and are secured by a second priority lien, subject to first priority liens securing the Revolving Credit Agreement, on substantially all of the Company's assets and those of its domestic subsidiaries. The indenture governing the Senior Secured Notes contains covenants which restrict the Company and its subsidiaries. These restrictions limit or prohibit, among other things, the Company's ability to incur additional indebtedness; repay subordinated indebtedness prior to stated maturities; pay cash dividends on or redeem or repurchase stock or make other distributions; make investments or acquisitions; sell certain assets or merge with or into other companies; sell stock in our subsidiaries; and create liens on their assets. There are no financial covenants associated with the Senior Secured Notes.

***Revolving Credit Agreement***

Concurrently with the closing of the offering of the Senior Secured Notes, Altra Industrial entered into a new senior secured credit facility (the "Revolving Credit Agreement"), that provides for borrowing capacity in an initial amount of up to \$50.0 million (subject to adjustment pursuant to a borrowing base and subject to increase from time to time in accordance with the terms of the credit facility). The Revolving Credit Agreement replaced Altra Industrial's then existing senior secured credit facility (the "Old Revolving Credit Agreement"), and TB Wood's existing credit facility (the "Old TB Wood's Revolving Credit Agreement"). The Company can borrow up to \$37.5 million under the Revolving Credit Agreement without being required to comply with any financial covenants under the agreement. The Company may use up to \$30.0 million of its availability under the Revolving Credit Agreement for standby letters of credit issued on its behalf, the issuance of which will reduce the amount of borrowings that would otherwise be available to the Company. The Company may re-borrow any amounts paid to reduce the amount of outstanding borrowings; however, all borrowings under the Revolving Credit Agreement must be repaid in full as of November 25, 2012. There were no borrowings under the Revolving Credit Agreement at October 1, 2011 and December 31, 2010, however, the lender had issued \$6.6 million and \$10.1 million of outstanding letters of credit on behalf of the Company as of October 1, 2011 and December 31, 2010, respectively.

Altra Industrial and all of its domestic subsidiaries are borrowers (collectively, "Borrowers") under the Revolving Credit Agreement. Certain of our existing and subsequently acquired or organized domestic subsidiaries that are not Borrowers do and will guarantee (on a senior secured basis) the Revolving Credit Agreement. Obligations of the other Borrowers under the Revolving Credit Agreement and the guarantees are secured by substantially all of Borrowers' assets and the assets of each of our existing and subsequently acquired or organized domestic subsidiaries that is a guarantor of our obligations under the Revolving Credit Agreement (with such subsidiaries being referred to as the "U.S. subsidiary guarantors"), including but not limited to: (a) a first-priority pledge of all the capital stock of subsidiaries held by Borrowers or any U.S. subsidiary guarantor (which pledge, in the case of any foreign subsidiary, will be limited to 100% of any non-voting stock and 65% of the voting stock of such foreign subsidiary) and (b) perfected first-priority security interests in and mortgages on substantially all tangible and intangible assets of each Borrower and U.S. subsidiary guarantor, including accounts receivable, inventory, equipment, general intangibles, investment property, intellectual property, certain real property, and cash and proceeds of the foregoing (in each case subject to materiality thresholds and other exceptions).

An event of default under the Revolving Credit Agreement would occur in connection with a change of control, among other things, if: (i) Altra Industrial ceases to own or control 100% of each of its borrower subsidiaries, or (ii) a change of control occurs under the Senior Secured Notes, or any other subordinated indebtedness.

An event of default under the Revolving Credit Agreement would also occur if an event of default occurs under the indentures governing the Senior Secured Notes or if there is a default under any other indebtedness of any borrower involving an aggregate amount of \$10 million or more and such default: (i) occurs at final maturity of such debt, (ii) allows the lender there under to accelerate such debt or (iii) causes such debt to be required to be repaid prior to its stated maturity. An event of default would also occur under the Revolving Credit Agreement if any of the indebtedness under the Revolving Credit Agreement ceases, with limited exception, to be secured by a full lien on the assets of Borrowers and guarantors.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted*****Variable Rate Demand Revenue Bonds***

In connection with the acquisition of TB Woods, the Company assumed obligations for certain Variable Rate Demand Revenue Bonds outstanding as of the acquisition date. TB Woods had assumed obligations for approximately \$3.0 million and \$2.3 million of Variable Rate Demand Revenue Bonds issued under the authority of the industrial development corporations of the City of San Marcos, Texas and City of Chattanooga, Tennessee, respectively. The Company sold the Chattanooga facility on April 14, 2011 and redeemed the bonds associated with the facility at the time. The bonds associated with the San Marcos facility bear a variable interest rate (less than 1% as of October 1, 2011) and mature in April 2024. The bonds were issued to finance a production facility for TB Woods manufacturing operations in the city of San Marcos and are secured by a letter of credit issued under the terms of the Revolving Credit Agreement.

***Mortgage***

In June 2006, the Company entered into a mortgage on its building in Heidelberg, Germany with a local bank. In 2009, the Company refinanced the Heidelberg mortgage and increased the amount borrowed by an additional 1.0 million. The new mortgage has an interest rate of 2.9% and is payable in monthly installments over the next six years. As of October 1, 2011 and December 31, 2010, the mortgage had a remaining principal of 1.4 million or \$1.9 million, and of 1.8 million or \$2.4 million, respectively.

***Capital Leases***

The Company leases certain equipment under capital lease arrangements, whose obligations are included in both short-term and long-term debt. Capital lease obligations amounted to approximately \$0.6 million and \$1.3 million at October 1, 2011 and December 31, 2010, respectively. Assets subject to capital leases are included in property, plant and equipment with the related amortization recorded as depreciation expense.

***Overdraft Agreements***

Certain of our foreign subsidiaries maintain overdraft agreements with financial institutions. There were no borrowings as of October 1, 2011 and December 31, 2010 under any of the overdraft agreements.

**13. Stockholders' Equity*****Stock-Based Compensation***

The Company's Board of Directors established the 2004 Equity Incentive Plan (the Plan) that provides for various forms of stock-based compensation to independent directors, officers and senior-level employees of the Company. The restricted shares of common stock issued pursuant to the Plan generally vest ratably over a period ranging from immediately to 5 years, provided that the vesting of the restricted shares may accelerate upon the occurrence of certain liquidity events, if approved by the Board of Directors in connection with the transactions. Common stock awarded under the Plan is generally subject to restrictions on transfer, repurchase rights, and other limitations and rights as set forth in the applicable award agreements. The shares are valued based on the share price on the date of grant. The Plan permits the Company to grant restricted stock, among other things, to key employees and other persons who make significant contributions to the success of the Company. The restrictions and vesting schedule for restricted stock granted under the Plan are determined by the Personnel and Compensation Committee of the Board of Directors. Compensation expense recorded during the year to date periods ended October 1, 2011 and October 2, 2010 was \$1.9 million and \$1.7 million, respectively. Compensation expense recorded during the quarter to date periods ended October 1, 2011 and October 2, 2010 was \$0.6 million and \$0.5 million, respectively. Stock-based compensation has been recorded as an adjustment to selling, general and administrative expenses in the accompanying condensed consolidated statements of income. Stock-based compensation expense is recognized on a straight-line basis over the vesting period.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

The following table sets forth the activity of the Company's unvested restricted stock grants in the year to date period ended October 1, 2011:

|  | Shares    |    | Weighted-average<br>grant date fair<br>value |
|--|-----------|----|--|
| Restricted shares unvested January 1, 2011 | 287,586   | \$ | 9.66   |
| Shares granted                             | 114,273   |    | 21.94  |
| Shares for which restrictions lapsed       | (185,121) |    | 12.66  |
| Restricted shares unvested October 1, 2011 | 216,738   | \$ | 13.57  |

Total remaining unrecognized compensation cost was \$2.8 million as of October 1, 2011, which will be recognized over a weighted average remaining period of three years. The fair market value of the shares in which the restrictions have lapsed during the year to date period ended October 1, 2011 was \$3.2 million. Restricted shares granted are valued based on the fair market value of the stock on the date of grant.

**14. Concentrations of Credit, Segment Data and Workforce**

Financial instruments, which are potentially subject to counter party performance and concentrations of credit risk, consist primarily of trade accounts receivable. The Company manages these risks by conducting credit evaluations of customers prior to delivery or commencement of services. When the Company enters into a sales contract, collateral is normally not required from the customer. Payments are typically due within thirty days of billing. An allowance for potential credit losses is maintained, and losses have historically been within management's expectations. No customer represented greater than 10% of total sales for each of the quarters ended October 1, 2011 and October 2, 2010.

The Company is also subject to counter party performance risk of loss in the event of non-performance by counterparties to financial instruments, such as cash and investments. Cash and investments are held by international or well established financial institutions.

With the acquisition of Bauer, the Company has six operating segments that are regularly reviewed by our chief operating decision maker. Each of these operating segments represents a unit that produces mechanical power transmission products. The Company aggregates all of the operating segments into one reportable segment. The six operating segments have similar long-term average gross profit margins. All of our products are sold by one global sales force and we have one global marketing function with the exception of the newly acquired Bauer gear motor business, for which the Company is developing a plan to integrate sales and marketing activities. Strategic markets and industries are determined for the entire company and then targeted by the brands. All of our operating segments have common manufacturing and production processes. Each segment includes machine shops which use similar equipment and manufacturing techniques. Each of our segments uses common raw materials, such as aluminum, steel and copper. The Company is in the process of converging the purchasing process so that these materials are purchased and procurement contracts are negotiated by one global purchasing function.

We serve the general industrial market by selling to original equipment manufacturers ( OEM ) and distributors. Our OEM and distributor customers serve the general industrial market. Resource allocation decisions such as capital expenditure requirements and headcount requirements are made at a consolidated level and allocated to the individual operating segments.

Discrete financial information is not available by product line at the level necessary for management to assess performance or make resource allocation decisions.



**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted**

Net sales to third parties by geographic region are as follows:

|                                | Net Sales          |                    | Net Sales          |                    |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|
|                                | Quarter Ended      |                    | Year to Date Ended |                    |
|                                | October 1,<br>2011 | October 2,<br>2010 | October 1,<br>2011 | October 2,<br>2010 |
| North America (primarily U.S.) | \$ 107,000         | \$ 94,335          | \$ 36,141          | \$ 286,716         |
| Europe                         | 59,565             | 26,629             | 137,104            | 81,204             |
| Asia and other                 | 11,288             | 7,966              | 29,850             | 21,704             |
| Total                          | \$ 177,853         | \$ 128,930         | \$ 503,095         | \$ 389,624         |

Net sales to third parties are attributed to the geographic regions based on the country in which the shipment originates.

The net assets of our foreign subsidiaries at October 1, 2011 and December 31, 2010 were \$105.3 million and \$92.3 million, respectively.

**15. Commitments and Contingencies****General Litigation**

The Company is involved in various pending legal proceedings arising out of the ordinary course of business. These proceedings primarily involve commercial claims, product liability claims, personal injury claims, and workers compensation claims. None of these legal proceedings are expected to have a material adverse effect on the results of operations, cash flows, or financial condition of the Company. With respect to these proceedings, management believes that the Company will prevail, has adequate insurance coverage or has established appropriate reserves to cover potential liabilities. Any costs that management estimates may be paid related to these proceedings or claims are accrued when the liability is considered probable and the amount can be reasonably estimated. There can be no assurance, however, as to the ultimate outcome of any of these matters, and if all or substantially all of these legal proceedings were to be determined adversely to the Company, there could be a material adverse effect on the results of operations, cash flows, or financial condition of the Company. As of October 1, 2011 and December 31, 2010, the Company cannot estimate the likelihood or potential amount of the liability related to these proceedings. As a result, no amounts were accrued in the accompanying condensed consolidated balance sheets for potential litigation losses at those dates.

The Company also risks exposure to product liability claims in connection with products it has sold and those sold by businesses that the Company acquired. Although in some cases third parties have retained responsibility for product liability claims relating to products manufactured or sold prior to the acquisition of the relevant business and in other cases the persons from whom the Company has acquired a business may be required to indemnify the Company for certain product liability claims subject to certain caps or limitations on indemnification, the Company cannot assure that those third parties will in fact satisfy their obligations with respect to liabilities retained by them or their indemnification obligations. If those third parties become unable to or otherwise do not comply with their respective obligations including indemnity obligations, or if certain product liability claims for which the Company is obligated were not retained by third parties or are not subject to these indemnities, the Company could become subject to significant liabilities or other adverse consequences. Moreover, even in cases where third parties retain responsibility for product liability claims or are required to indemnify the Company, significant claims arising from products that have been acquired could have a material adverse effect on the Company's ability to realize the benefits from an acquisition, could result in the reduction of the value of goodwill that the Company recorded in connection with an acquisition, or could otherwise have a material adverse effect on the Company's business, financial condition, or

operations.

**Table of Contents****ALTRA HOLDINGS, INC.****Notes to Unaudited Condensed Consolidated Interim Financial Statements****Amounts in thousands, unless otherwise noted****16. Restructuring, Asset Impairment and Transition Expenses**

In March 2009, the Company adopted a restructuring plan ( 2009 Altra Plan ) to improve the utilization of the manufacturing infrastructure and to realign the business with the current economic conditions. The 2009 Altra Plan was intended to improve operational efficiency by reducing headcount and consolidating facilities. The Company's total restructuring expense was \$2.2 million for the year to date period ended October 2, 2010. The Company substantially completed the 2009 Altra Plan in the fourth quarter of 2010.

The Company's restructuring expense, by major component for the year to date period ended October 2, 2010, was as follows:

|   | <b>Year to Date<br/>Ended<br/>October 2, 2010<br/>2009 Altra<br/>Plan</b> |
|---|---|
| Expenses  |   |
| Severance   | \$ 1,159  |
| Moving and relocation   | 413   |
| Other cash expenses   | 395   |
| <br>Total cash expenses                                       | <br>1,967   |
| <br>Non-cash asset impairment and loss on sale of fixed asset | <br>231   |
| <br>Total restructuring expenses                              | <br>\$ 2,198  |

The following is a reconciliation of the accrued restructuring costs between December 31, 2010 and October 1, 2011:

|                                     | <b>2009 Altra Plan</b> |
|-------------------------------------|------------------------|
| Balance at December 31, 2010        | \$ 159                 |
| Cash restructuring expense incurred |                        |
| Cash payments                       | (50)                   |
| <br>Balance at October 1, 2011      | <br>\$ 109             |

The total restructuring reserve as of October 1, 2011 relates to severance costs to be paid to employees and is recorded in accruals and other current liabilities on the condensed consolidated balance sheet. As of October 1, 2011, the Company has incurred \$10.0 million of cumulative expense related to the 2009 Altra Plan. The Company does not expect to incur any additional expenses associated with the consolidation of facilities under the 2009 Altra Plan for the remainder of 2011.

**17. Guarantor Subsidiaries**



All of the Company's direct and indirect 100% owned U.S. domestic subsidiaries are guarantors of the Company's Senior Secured Notes. The following condensed consolidating financial statements present separately the financial position, results of operations, and cash flows for (a) the Company, as parent, (b) the guarantor subsidiaries of the Company consisting of all of the, directly or indirectly, 100% owned U.S. subsidiaries of the Company, (c) the non-guarantor subsidiaries of the Company consisting of all non-domestic subsidiaries of the Company, and (d) eliminations necessary to arrive at the Company's information on a consolidated basis. These statements are presented in accordance with the disclosure requirements under the Securities and Exchange Commission's Regulation S-X, Rule 3-10. Separate financial statements of the Guarantor Subsidiaries are not presented because their guarantees are full and unconditional and joint and several.

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Notes to Unaudited Condensed Consolidated Interim Financial Statements**  
**Amounts in thousands, unless otherwise noted**  
**Unaudited Condensed Consolidating Balance Sheet**  
**October 1, 2011**

|  | <b>Issuer</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non<br/>Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
|--|---------------|-----------------------------------|---|---------------------|---------------------|
| <b>ASSETS</b>  |               |                                   |   |                     |                     |
| Current assets:  |               |                                   |   |                     |                     |
| Cash and cash equivalents                                  | \$            | \$ 54,063                         | \$ 36,198                                 | \$                  | \$ 90,261           |
| Trade receivables, less<br>allowance for doubtful accounts |               | 54,008                            | 49,710                                    |                     | 103,718             |
| Loans receivable from related<br>parties                   | 267,605       |                                   |   | (267,605)           |                     |
| Inventories  |               | 72,933                            | 50,606                                    |                     | 123,539             |
| Deferred income taxes                                      |               | 3,814                             | 620                                       |                     | 4,434               |
| Income tax receivable                                      |               | 5,871                             |   |                     | 5,871               |
| Prepaid expenses and other<br>current assets               |               | 2,957                             | 2,134                                     |                     | 5,091               |
| Total current assets                                       | 267,605       | 193,646                           | 139,268                                   | (267,605)           | 332,914             |
| Property, plant and equipment,<br>net                      |               | 75,847                            | 46,803                                    |                     | 122,650             |
| Intangible assets, net                                     |               | 51,295                            | 28,265                                    |                     | 79,560              |
| Goodwill   |               | 56,446                            | 28,416                                    |                     | 84,862              |
| Deferred income taxes                                      |               |                                   | 89  |                     | 89                  |
| Investment in subsidiaries                                 | 202,650       |                                   |   | (202,650)           |                     |
| Other non-current assets                                   | 7,382         | 7,733                             | 133                                       |                     | 15,248              |
| Total assets   | \$ 477,637    | \$ 384,967                        | \$ 242,974                                | \$ (470,255)        | \$ 635,323          |
| <b>LIABILITIES AND<br/>STOCKHOLDERS EQUITY</b>             |               |                                   |   |                     |                     |
| Current liabilities:                                       |               |                                   |   |                     |                     |
| Accounts payable   | \$            | \$ 27,594                         | \$ 23,042                                 | \$                  | \$ 50,636           |
| Accrued payroll  |               | 10,037                            | 11,704                                    |                     | 21,741              |
| Accruals and other current<br>liabilities                  | 5,733         | 15,634                            | 13,265                                    |                     | 34,632              |
| Deferred income taxes                                      |               |                                   | 61  |                     | 61                  |
| Current portion of long-term<br>debt                       |               | 454                               | 370                                       |                     | 824                 |
| Loans payable to related parties                           |               | 195,086                           | 72,519                                    | (267,605)           |                     |
| Total current liabilities                                  | 5,733         | 248,805                           | 120,961                                   | (267,605)           | 107,894             |

|   |            |            |            |              |            |
|---|------------|------------|------------|--------------|------------|
| Long-term debt less current portion and net of unacreted discount | 261,666    | 3,110      | 1,641      |              | 266,417    |
| Deferred income taxes   |            | 22,434     | 8,853      |              | 31,287     |
| Pension liabilities   |            | 5,763      | 5,991      |              | 11,754     |
| Long-term taxes payable   |            | 6,749      |            |              | 6,749      |
| Other long-term liabilities                                       |            | 778        | 206        |              | 984        |
| Total stockholders equity   | 210,238    | 97,328     | 105,322    | (202,650)    | 210,238    |
| <br>  |            |            |            |              |            |
| Total liabilities and stockholders equity                         | \$ 477,637 | \$ 384,967 | \$ 242,974 | \$ (470,255) | \$ 635,323 |

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Notes to Unaudited Condensed Consolidated Interim Financial Statements**  
**Amounts in thousands, unless otherwise noted**  
**Condensed Consolidating Balance Sheet**  
**December 31, 2010**

|  | <b>Issuer</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non<br/>Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
|--|---------------|-----------------------------------|---|---------------------|---------------------|
| <b>ASSETS</b>  |               |                                   |   |                     |                     |
| Current assets:  |               |                                   |   |                     |                     |
| Cash and cash equivalents                                  | \$            | \$ 37,125                         | \$ 35,598                                 | \$                  | \$ 72,723           |
| Trade receivables, less<br>allowance for doubtful accounts |               | 44,020                            | 23,383                                    |                     | 67,403              |
| Loans receivable from related<br>parties                   | 204,667       |                                   |   | (204,667)           |                     |
| Inventories  |               | 63,226                            | 24,991                                    |                     | 88,217              |
| Deferred income taxes                                      |               | 3,813                             | 601                                       |                     | 4,414               |
| Assets held for sale                                       |               | 1,484                             |   |                     | 1,484               |
| Income tax receivable                                      |               | 4,126                             |   |                     | 4,126               |
| Prepaid expenses and other<br>current assets               |               | 2,282                             | 1,886                                     |                     | 4,168               |
| Total current assets                                       | 204,667       | 156,076                           | 86,459                                    | (204,667)           | 242,535             |
| Property, plant and equipment,<br>net                      |               | 74,956                            | 30,342                                    |                     | 105,298             |
| Intangible assets, net                                     |               | 54,321                            | 14,929                                    |                     | 69,250              |
| Goodwill   |               | 56,446                            | 20,451                                    |                     | 76,897              |
| Deferred income taxes                                      |               |                                   | 82  |                     | 82                  |
| Investment in subsidiaries                                 | 163,069       |                                   |   | (163,069)           |                     |
| Other non-current assets                                   | 6,020         | 7,905                             | 115                                       |                     | 14,040              |
| Total assets   | \$ 373,756    | \$ 349,704                        | \$ 152,378                                | \$ (367,736)        | \$ 508,102          |
| <b>LIABILITIES AND<br/>STOCKHOLDERS EQUITY</b>             |               |                                   |   |                     |                     |
| Current liabilities:                                       |               |                                   |   |                     |                     |
| Accounts payable   | \$            | \$ 26,497                         | \$ 14,315                                 | \$                  | \$ 40,812           |
| Accrued payroll  |               | 12,364                            | 6,122                                     |                     | 18,486              |
| Accruals and other current<br>liabilities                  | 1,422         | 15,458                            | 7,262                                     |                     | 24,142              |
| Deferred income taxes                                      |               |                                   | 59  |                     | 59                  |
| Current portion of long-term<br>debt                       |               | 3,028                             | 365                                       |                     | 3,393               |
| Loans payable to related parties                           |               | 185,768                           | 18,899                                    | (204,667)           |                     |

Edgar Filing: Altra Holdings, Inc. - Form 10-Q

|  |            |            |            |              |            |
|--|------------|------------|------------|--------------|------------|
| Total current liabilities  | 1,422      | 243,115    | 47,022     | (204,667)    | 86,892     |
| Long-term debt less current portion and net of unaccreted discount | 207,582    | 3,338      | 2,189      |              | 213,109    |
| Deferred income taxes  |            | 13,043     | 7,515      |              | 20,558     |
| Pension liabilities  |            | 7,596      | 3,212      |              | 10,808     |
| Other post retirement benefits                                     |            | 223        |            |              | 223        |
| Long-term taxes payables   |            | 10,892     |            |              | 10,892     |
| Other long-term liabilities  |            | 762        | 106        |              | 868        |
| Total stockholders equity  | 164,752    | 70,735     | 92,334     | (163,069)    | 164,752    |
| <br>   |            |            |            |              |            |
| Total liabilities and stockholders equity                          | \$ 373,756 | \$ 349,704 | \$ 152,378 | \$ (367,736) | \$ 508,102 |

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Notes to Unaudited Condensed Consolidated Interim Financial Statements**  
**Amounts in thousands, unless otherwise noted**  
**Unaudited Condensed Consolidating Statement of Income**

|   | <b>Year to Date Ended October 1, 2011</b> |                                   |                                       |                     |                     |
|---|---|-----------------------------------|---------------------------------------|---------------------|---------------------|
|   | <b>Issuer</b>                             | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
| Net sales                                       | \$  | \$ 344,731                        | \$ 191,944                            | \$ (33,580)         | \$ 503,095          |
| Cost of sales                                   |   | 249,795                           | 137,606                               | (33,580)            | 353,821             |
| Gross profit                                    |   | 94,936                            | 54,338                                |                     | 149,274             |
| Selling, general and<br>administrative expenses |   | 51,639                            | 32,366                                |                     | 84,005              |
| Research and development<br>expenses            |   | 3,962                             | 3,582                                 |                     | 7,544               |
| Income from operations                          |   | 39,335                            | 18,390                                |                     | 57,725              |
| Interest expense, net                           | 17,265                                    | 659                               | 90                                    |                     | 18,014              |
| Other non-operating income,<br>net              |   | (432)                             | (236)                                 |                     | (668)               |
| Equity in earnings of<br>subsidiaries           | 39,581                                    |                                   |                                       | (39,581)            |                     |
| Income before income taxes                      | 22,316                                    | 39,108                            | 18,536                                | (39,581)            | 40,379              |
| Provision (benefit) for income<br>taxes         | (9,463)                                   | 12,515                            | 5,548                                 |                     | 8,600               |
| Net income                                      | \$ 31,779                                 | \$ 26,593                         | \$ 12,988                             | \$ (39,581)         | \$ 31,779           |

**Unaudited Condensed Consolidating Statement of Income**

|   | <b>Year to Date Ended October 2, 2010</b> |                                   |                                       |                     |                     |
|---|---|-----------------------------------|---------------------------------------|---------------------|---------------------|
|   | <b>Issuer</b>                             | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
| Net sales                                       | \$  | \$ 293,134                        | \$ 125,836                            | \$ (29,346)         | \$ 389,624          |
| Cost of sales                                   |   | 215,547                           | 87,252                                | (29,346)            | 273,453             |
| Gross profit                                    |   | 77,587                            | 38,584                                |                     | 116,171             |
| Selling, general and<br>administrative expenses | 46  | 44,916                            | 21,029                                |                     | 65,991              |
| Research and development<br>expenses            |   | 3,091                             | 2,065                                 |                     | 5,156               |
| Restructuring costs                             |   | 1,207                             | 991                                   |                     | 2,198               |
| Income (loss) from operations                   | (46)                                      | 28,373                            | 14,499                                |                     | 42,826              |
| Interest expense, net                           | 13,526                                    | 1,083                             | 125                                   |                     | 14,734              |
| Other non-operating expense,<br>net             |   | 764                               | (14)                                  |                     | 750                 |

|                                      |           |           |          |             |           |
|--------------------------------------|-----------|-----------|----------|-------------|-----------|
| Equity in earnings of subsidiaries   | 26,594    |           |          | (26,594)    |           |
| Income before income taxes           | 13,022    | 26,526    | 14,388   | (26,594)    | 27,342    |
| Provision (benefit) for income taxes | (6,130)   | 9,284     | 5,036    |             | 8,190     |
| Net income                           | \$ 19,152 | \$ 17,242 | \$ 9,352 | \$ (26,594) | \$ 19,152 |

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Notes to Unaudited Condensed Consolidated Interim Financial Statements**  
**Amounts in thousands, unless otherwise noted**  
**Unaudited Condensed Consolidating Statement of Income**

|   | <b>Quarter Ended October 1, 2011</b> |                                   |                                       |                     |                     |
|---|--------------------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
|   | <b>Issuer</b>                        | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
| Net sales                                       | \$                                   | \$ 110,929                        | \$ 79,500                             | \$ (12,576)         | \$ 177,853          |
| Cost of sales                                   |                                      | 80,066                            | 57,334                                | (12,576)            | 124,824             |
| Gross profit                                    |                                      | 30,863                            | 22,166                                |                     | 53,029              |
| Selling, general and<br>administrative expenses |                                      | 16,595                            | 14,982                                |                     | 31,577              |
| Research and development<br>expenses            |                                      | 1,306                             | 1,495                                 |                     | 2,801               |
| Income from operations                          |                                      | 12,962                            | 5,689                                 |                     | 18,651              |
| Interest expense, net                           | 6,395                                | 253                               | 50                                    |                     | 6,698               |
| Other non-operating income,<br>net              |                                      | 30                                | 186                                   |                     | 216                 |
| Equity in earnings of<br>subsidiaries           | 11,806                               |                                   |                                       | (11,806)            |                     |
| Income before income taxes                      | 5,411                                | 12,679                            | 5,453                                 | (11,806)            | 11,737              |
| Provision (benefit) for income<br>taxes         | (6,729)                              | 3,264                             | 3,062                                 |                     | (403)               |
| Net income                                      | \$ 12,140                            | \$ 9,415                          | \$ 2,391                              | \$ (11,806)         | \$ 12,140           |

**Unaudited Condensed Consolidating Statement of Income**

|   | <b>Quarter Ended October 2, 2010</b> |                                   |                                       |                     |                     |
|---|--------------------------------------|-----------------------------------|---------------------------------------|---------------------|---------------------|
|   | <b>Issuer</b>                        | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-Guarantor<br/>Subsidiaries</b> | <b>Eliminations</b> | <b>Consolidated</b> |
| Net sales                                       | \$                                   | \$ 96,652                         | \$ 42,156                             | \$ (9,878)          | \$ 128,930          |
| Cost of sales                                   |                                      | 70,207                            | 29,960                                | (9,878)             | 90,289              |
| Gross profit                                    |                                      | 26,445                            | 12,196                                |                     | 38,641              |
| Selling, general and<br>administrative expenses |                                      | 15,702                            | 7,102                                 |                     | 22,804              |
| Research and development<br>expenses            |                                      | 1,043                             | 703                                   |                     | 1,746               |
| Restructuring costs                             |                                      | 229                               | 281                                   |                     | 510                 |
| Income from operations                          |                                      | 9,471                             | 4,110                                 |                     | 13,581              |
| Interest expense, net                           | 4,465                                | 359                               | 14                                    |                     | 4,838               |
| Other non-operating<br>(income) expense, net    |                                      | 638                               | (910)                                 |                     | (272)               |



|                                      |          |          |          |            |          |
|--------------------------------------|----------|----------|----------|------------|----------|
| Equity in earnings of subsidiaries   | 8,762    |          |          | (8,762)    |          |
| Income before income taxes           | 4,297    | 8,474    | 5,006    | (8,762)    | 9,015    |
| Provision (benefit) for income taxes | (2,277)  | 2,966    | 1,752    |            | 2,441    |
| Net income                           | \$ 6,574 | \$ 5,508 | \$ 3,254 | \$ (8,762) | \$ 6,574 |

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Notes to Unaudited Condensed Consolidated Interim Financial Statements**  
**Amounts in thousands, unless otherwise noted**  
**Unaudited Condensed Consolidating Statement of Cash Flows**

|  | Year to Date Ended October 1, 2011 |                           |                               |              |              |
|--|------------------------------------|---------------------------|-------------------------------|--------------|--------------|
|  | Issuer                             | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
| <b>Cash flows from operating activities</b>                  |                                    |                           |                               |              |              |
| Net income   | \$ 31,779                          | \$ 26,593                 | \$ 12,988                     | \$ (39,581)  | \$ 31,779    |
| Undistributed equity in earnings of subsidiaries             | (39,581)                           |                           |                               | 39,581       |              |
| Adjustments to reconcile net income to net cash flows:       |                                    |                           |                               |              |              |
| Depreciation   |                                    | 5,422                     | 7,836                         |              | 13,258       |
| Amortization of intangible assets                            |                                    | 3,089                     | 1,479                         |              | 4,568        |
| Amortization and write-offs of deferred financing costs      | 1,037                              | 335                       |                               |              | 1,372        |
| (Gain) loss on foreign currency, net                         |                                    |                           | (324)                         |              | (324)        |
| Accretion of debt discount, net                              | 1,887                              |                           |                               |              | 1,887        |
| Stock-based compensation                                     |                                    | 1,933                     |                               |              | 1,933        |
| Changes in assets and liabilities:                           |                                    |                           |                               |              |              |
| Trade receivables  |                                    | (9,354)                   | (8,317)                       |              | (17,671)     |
| Inventories  |                                    | (9,008)                   | (4,865)                       |              | (13,873)     |
| Accounts payable and accrued liabilities                     | 4,311                              | (3,329)                   | 8,570                         |              | 9,552        |
| Other current assets and liabilities                         |                                    | (675)                     | 1,555                         |              | 880          |
| Other operating assets and liabilities                       |                                    | (6,364)                   | 2,110                         |              | (4,254)      |
| Net cash provided by (used in) operating activities          | (567)                              | 8,642                     | 21,032                        |              | 29,107       |
| <b>Cash flows used in investing activities</b>               |                                    |                           |                               |              |              |
| Purchase of property, plant and equipment                    |                                    | (5,966)                   | (7,874)                       |              | (13,840)     |
| Acquisition of Bauer net of cash \$41 thousand cash received |                                    | (1,146)                   | (68,314)                      |              | (69,460)     |
| Proceeds from sale of Chattanooga                            |                                    | 1,484                     |                               |              | 1,484        |

|   |          |           |           |           |
|---|----------|-----------|-----------|-----------|
| Net cash used in investing activities   |          | (5,628)   | (76,188)  | (81,816)  |
| <b>Cash flows from financing activities</b>   |          |           |           |           |
| Proceeds from issuance of Convertible Notes   | 85,000   |           |           | 85,000    |
| Purchase of 8 1/8 Senior Secured Notes  | (8,230)  |           |           | (8,230)   |
| Payment of issuance costs for Convertible Notes                                     | (3,414)  |           |           | (3,414)   |
| Shares surrendered for tax withholdings   | (914)    |           |           | (914)     |
| Redemption of variable rate demand revenuebonds related to the Chattanooga facility |          | (2,290)   |           | (2,290)   |
| Payments on mortgages   |          |           | (516)     | (516)     |
| Payments on capital leases  |          | (228)     | (399)     | (627)     |
| Change in affiliate debt  | (71,875) | 16,442    | 55,433    |           |
| Net cash provided by financing activities   | 567      | 13,924    | 54,518    | 69,009    |
| Effect of exchange rate changes on cash and cash equivalents                        |          |           | 1,238     | 1,238     |
| Net change in cash and cash equivalents   |          | 16,938    | 600       | 17,538    |
| Cash and cash equivalents at beginning of year                                      |          | 37,125    | 35,598    | 72,723    |
| Cash and cash equivalents at end of period  | \$       | \$ 54,063 | \$ 36,198 | \$ 90,261 |

**Table of Contents**

**ALTRA HOLDINGS, INC.**  
**Notes to Unaudited Condensed Consolidated Interim Financial Statements**  
**Amounts in thousands, unless otherwise noted**  
**Unaudited Condensed Consolidating Statement of Cash Flows**

|   | Year to Date Ended October 2, 2010 |                           |                               |              |              |
|---|------------------------------------|---------------------------|-------------------------------|--------------|--------------|
|   | Issuer                             | Guarantor<br>Subsidiaries | Non-Guarantor<br>Subsidiaries | Eliminations | Consolidated |
| <b>Cash flows from operating activities</b>             |                                    |                           |                               |              |              |
| Net income  | \$ 19,152                          | \$ 17,242                 | \$ 9,352                      | \$ (26,594)  | \$ 19,152    |
| Undistributed equity in earnings of subsidiaries        | (26,594)                           |                           |                               | 26,594       |              |
| Adjustments to reconcile net income to net cash flows:  |                                    |                           |                               |              |              |
| Depreciation  |                                    | 9,521                     | 2,794                         |              | 12,315       |
| Amortization of intangible assets                       |                                    | 3,046                     | 667                           |              | 3,713        |
| Amortization and write-offs of deferred financing costs | 536                                |                           |                               |              | 536          |
| Fixed asset impairment/disposal                         |                                    | 92                        | 349                           |              | 441          |
| Loss on foreign currency, net                           |                                    |                           | 270                           |              | 270          |
| Accretion of debt discount                              | 225                                |                           |                               |              | 225          |
| Stock based compensation                                |                                    | 1,670                     |                               |              | 1,670        |
| Changes in assets and liabilities:                      |                                    |                           |                               |              |              |
| Trade receivables                                       |                                    | (11,409)                  | (7,389)                       |              | (18,798)     |
| Inventories   |                                    | (5,148)                   | (3,539)                       |              | (8,687)      |
| Accounts payable and accrued liabilities                | 5,145                              | 15,287                    | 6,997                         |              | 27,429       |
| Other current assets and liabilities                    |                                    | (352)                     | (400)                         |              | (752)        |
| Other operating assets and liabilities                  |                                    | (86)                      | (100)                         |              | (186)        |
| Net cash provided by (used in) operating activities     | (1,536)                            | 29,863                    | 9,001                         |              | 37,328       |
| <b>Cash flows from investing activities</b>             |                                    |                           |                               |              |              |
| Purchase of fixed assets                                |                                    | (10,570)                  | (2,155)                       |              | (12,725)     |
| Additional purchase price paid for acquisition          |                                    | (645)                     | (532)                         |              | (1,177)      |
| Net cash used in investing activities                   |                                    | (11,215)                  | (2,687)                       |              | (13,902)     |

**Cash flows from financing activities**

|  |       |           |           |    |           |
|--|-------|-----------|-----------|----|-----------|
| Payment of debt issuance costs                               | (265) |           |           |    | (265)     |
| Shares surrendered for tax withholdings                      | (854) |           |           |    | (854)     |
| Payments on mortgages  |       |           | (481)     |    | (481)     |
| Change in affiliate debt                                     | 2,654 | 1,361     | (4,015)   |    |           |
| Payment on capital leases                                    |       | (470)     | (93)      |    | (563)     |
| Net cash (used in) provided by financing activities          | 1,535 | 891       | (4,589)   |    | (2,163)   |
| Effect of exchange rate changes on cash and cash equivalents |       |           | (599)     |    | (599)     |
| Net change in cash and cash equivalents                      | (1)   | 19,539    | 1,126     |    | 20,664    |
| Cash and cash equivalents at beginning of year               | 1     | 19,744    | 31,752    |    | 51,497    |
| Cash and cash equivalents at end of period                   | \$    | \$ 39,283 | \$ 32,878 | \$ | \$ 72,161 |

**Table of Contents**

**ALTRA HOLDINGS, INC.**

**Notes to Unaudited Condensed Consolidated Interim Financial Statements**

**Amounts in thousands, unless otherwise noted**

**18. Subsequent Events**

In October 2011, the Company repurchased an additional \$3.7 million of Senior Secured Notes at a premium of \$0.1 million.

The Company considers events or transactions that occur after the balance sheet date but before the financial statements are issued to provide additional evidence relative to certain estimates or to identify matters that require additional disclosure. The Company has evaluated subsequent events through the date the financial statements were issued and determined that with the exception of the above repurchase of Senior Secured Notes, no material subsequent events have occurred that would effect the information presented in these condensed consolidated financial statements or require additional disclosure.

**Table of Contents****Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS**

This Quarterly Report on Form 10-Q contains forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which reflect the Company's current estimates, expectations and projections about the Company's future results, performance, prospects and opportunities. Forward-looking statements include, among other things, the information concerning the Company's possible future results of operations including revenue, costs of goods sold, gross margin, future profitability, future economic improvement, business and growth strategies, financing plans, the Company's competitive position and the effects of competition, the projected growth of the industries in which we operate, and the Company's ability to consummate strategic acquisitions and other transactions. Forward-looking statements include statements that are not historical facts and can be identified by forward-looking words such as anticipate, believe, could, estimate, expect, intend, plan, may, should, will, would, project, and similar expressions. These forward-looking statements are based upon information currently available to the Company and are subject to a number of risks, uncertainties, and other factors that could cause the Company's actual results, performance, prospects, or opportunities to differ materially from those expressed in, or implied by, these forward-looking statements. Important factors that could cause the Corporation's actual results to differ materially from the results referred to in the forward-looking statements the Corporation makes in this report include:

- the Company's access to capital, credit ratings, indebtedness, and ability to raise additional capital and operate under the terms of the Company's debt obligations;
- the risks associated with our debt;
- the effects of intense competition in the markets in which we operate;
- the Company's ability to successfully execute, manage and integrate key acquisitions and mergers, including the Bauer Acquisition;
- the Company's ability to obtain or protect intellectual property rights;
- the Company's ability to retain existing customers and our ability to attract new customers for growth of our business;
- the effects of the loss or bankruptcy of or default by any significant customer, suppliers, or other entity relevant to the Company's operations;
- the Company's ability to successfully pursue the Company's development activities and successfully integrate new operations and systems, including the realization of revenues, economies of scale, cost savings, and productivity gains associated with such operations;
- the Company's ability to complete cost reduction actions and risks associated with such actions;
- the Company's ability to control costs;
- failure of the Company's operating equipment or information technology infrastructure;
- the Company's ability to achieve its business plans, including with respect to an uncertain economic environment;
- the effects of unanticipated deficiencies, if any, in the disclosure controls and internal controls of Bauer;
- changes in employment, environmental, tax and other laws and changes in the enforcement of laws;
- the accuracy of estimated forecasts of OEM customers and the impact of the current global economic environment on our customers;
- fluctuations in the costs of raw materials used in our products;
- the Company's ability to attract and retain key executives and other personnel;
- work stoppages and other labor issues;
- changes in the Company's pension and retirement liabilities;
- the Company's risk of loss not covered by insurance;
- the outcome of litigation to which the Company is a party from time to time, including product liability claims;
- changes in accounting rules and standards, audits, compliance with the Sarbanes-Oxley Act, and regulatory investigations;

changes in market conditions that would result in the impairment of goodwill or other assets of the Company;  
changes in market conditions in which we operate that would influence the value of the Company's stock;



**Table of Contents**

the effects of changes to critical accounting estimates; changes in volatility of the Company's stock price and the risk of litigation following a decline in the price of the Company's stock;  
the cyclical nature of the markets in which we operate;  
the risks associated with the global recession and volatility and disruption in the global financial markets;  
political and economic conditions nationally, regionally, and in the markets in which we operate;  
natural disasters, war, civil unrest, terrorism, fire, floods, tornadoes, earthquakes, hurricanes, or other matters beyond the Company's control;  
the risks associated with international operations, including currency risks;  
the risks associated with the Company's planned investment in a new manufacturing facility in China;  
and  
other factors, risks, and uncertainties referenced in the Company's filings with the Securities and Exchange Commission, including the Risk Factors set forth in the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

**ALL FORWARD-LOOKING STATEMENTS SPEAK ONLY AS OF THE DATE OF THIS REPORT. EXCEPT AS REQUIRED BY LAW, WE UNDERTAKE NO OBLIGATION TO PUBLICLY UPDATE OR RELEASE ANY REVISIONS TO THESE FORWARD-LOOKING STATEMENTS TO REFLECT ANY EVENTS OR CIRCUMSTANCES AFTER THE DATE OF THIS REPORT OR TO REFLECT THE OCCURRENCE OF UNANTICIPATED EVENTS. ALL SUBSEQUENT WRITTEN AND ORAL FORWARD-LOOKING STATEMENTS ATTRIBUTABLE TO US OR ANY PERSON ACTING ON THE COMPANY'S BEHALF ARE EXPRESSLY QUALIFIED IN THEIR ENTIRETY BY THE CAUTIONARY STATEMENTS CONTAINED OR REFERRED TO IN THIS SECTION AND IN OUR RISK FACTORS SET FORTH IN PART I, ITEM 1A OF THE COMPANY'S ANNUAL REPORT ON FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2010, AND IN OTHER REPORTS FILED WITH THE SEC BY THE COMPANY.**

*The following discussion of the financial condition and results of operations of Altra Holdings, Inc. and its subsidiaries should be read together with the audited financial statements of Altra Holdings, Inc. and its subsidiaries and related notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2010. Unless the context requires otherwise, the terms Altra Holdings, the Company, we, us, and our refer to Altra Holdings, Inc. and its subsidiaries.*

**Table of Contents**

**General**

Altra Holdings, Inc. is the parent company of Altra Industrial Motion, Inc. ( Altra Industrial ), and owns 100% of Altra Industrial s outstanding capital stock. Altra Industrial, directly or indirectly, owns 100% of the capital stock of its 56 subsidiaries. The following chart illustrates a summary of our corporate structure:

Although we were incorporated in Delaware in 2004, much of our current business has its roots with the prior acquisition by Colfax Corporation, or Colfax, of a series of power transmission businesses. In December 1996, Colfax acquired the MPT group of Zurn Technologies, Inc. Colfax subsequently acquired Industrial Clutch Corp. in May 1997, Nuttall Gear Corp. in July 1997 and the Boston Gear and Delroyd Worm Gear brands in August 1997 as part of Colfax s acquisition of Imo Industries, Inc. In February 2000, Colfax acquired Warner Electric, Inc., which sold products under the Warner Electric, Formsprag Clutch, Stieber, and Wichita Clutch brands. Colfax formed Power Transmission Holding LLC, or PTH , in June 2004 to serve as a holding company for all of these power transmission businesses. Boston Gear was established in 1877, Warner Electric, Inc. in 1927, and Wichita Clutch in 1949. On November 30, 2004, we acquired our original core business through the acquisition of PTH from Colfax. We refer to this transaction as the PTH Acquisition.

On October 22, 2004, The Kilian Company, or Kilian, a company formed at the direction of Genstar Capital, then the largest stockholder of Altra Holdings, acquired Kilian Manufacturing Corporation from Timken U.S. Corporation. At the completion of the PTH Acquisition, (i) all of the outstanding shares of Kilian capital stock were exchanged for shares of our capital stock and (ii) Kilian and its subsidiaries were transferred to Altra Industrial.

On February 10, 2006, we purchased all of the outstanding share capital of Hay Hall Holdings Limited, or Hay Hall. Hay Hall was a UK-based holding company established in 1996 that was focused primarily on the manufacture of couplings and clutch brakes.

On May 18, 2006, we acquired substantially all of the assets of Bear Linear Inc., or Warner Linear. Warner Linear manufactures high value-added linear actuators which are electromechanical power transmission devices designed to move and position loads linearly for mobile off-highway and industrial applications.

On April 5, 2007, the Company acquired all of the outstanding shares of TB Wood s Corporation, or TB Wood s. TB Wood s is an established designer, manufacturer and marketer of mechanical and electronic industrial power transmission products with a history dating back to 1857.

On October 5, 2007, we acquired substantially all of the assets of All Power Transmission Manufacturing, Inc., or All Power, a manufacturer of universal joints.

**Table of Contents**

On December 31, 2007, we sold the TB Wood s adjustable speed drives business, or Electronics Division. We sold the Electronics Division in order to continue our strategic focus on our core electro-mechanical power transmission business.

On May 29, 2011, the Company acquired substantially all of the assets of Danfoss Bauer GmbH relating to its gear motor business ( Bauer ). Bauer is a European manufacturer of high-quality gearmotors, offering engineered solutions to a variety of industries, including material handling, metals, food processing and energy. We refer to this transaction as the Bauer Acquisition.

We are a leading global designer, producer and marketer of a wide range of MPT and motion control products with a presence in over 70 countries. Our global sales and marketing network includes over 1,000 direct OEM customers and over 3,000 distributor outlets. Our product portfolio includes industrial clutches and brakes, enclosed gear drives, open gearing, couplings, engineered bearing assemblies, linear components and other related products. Our products serve a wide variety of end markets including energy, general industrial, material handling, mining, transportation and turf and garden. We primarily sell our products to a wide range of OEMs and through long-standing relationships with industrial distributors such as Motion Industries, Applied Industrial Technologies, Kaman Industrial Technologies and W.W. Grainger.

While the power transmission industry has undergone some consolidation, we estimate that in 2010 the top five broad-based MPT companies represented approximately 20% of the U.S. power transmission market. The remainder of the power transmission industry remains fragmented with many small and family-owned companies that cater to a specific market niche often due to their narrow product offerings. We believe that consolidation in our industry will continue because of the increasing demand for global distribution channels, broader product mixes and better brand recognition to compete in this industry.

Our products, principal brands and markets and sample applications are set forth below:

| <b>Products</b>               | <b>Principal Brands</b>   | <b>Principal Markets</b>  | <b>Sample Applications</b>   |
|-------------------------------|---|---|--|
| Clutches and Brakes           | Warner Electric, Wichita Clutch, Formsprag Clutch, Stieber Clutch, Matrix, Inertia Dynamics, Twiflex, Industrial Clutch, Marland Clutch | Aerospace, energy, material handling, metals, turf and garden, mining | Elevators, forklifts, lawn mowers, oil well draw works, punch presses, conveyors |
| Gearing                       | Boston Gear, Nuttall Gear, Delroyd, Bauer Gear Motor  | Food processing, material handling, metals, transportation            | Conveyors, ethanol mixers, packaging machinery, metal processing equipment       |
| Engineered Couplings          | Ameridrives, Bibby Transmissions, TB Wood s   | Energy, metals, plastics, chemical                                    | Extruders, turbines, steel strip mills, pumps                                    |
| Engineered Bearing Assemblies | Kilian  | Aerospace, material handling, transportation                          | Cargo rollers, seat storage systems, conveyors                                   |
| Power Transmission Components | Warner Electric, Boston Gear, Huco Dynatork, Warner Linear, Matrix, TB Wood s   | Material handling, metals, turf and garden                            | Conveyors, lawn mowers, machine tools  |
| Engineered Belted Drives      | TB Wood s   | Aggregate, HVAC, material handling                                    | Pumps, sand and gravel conveyors, industrial fans                                |

Our Internet address is [www.altramotion.com](http://www.altramotion.com). By following the link [Investor Relations](#) and then [SEC filings](#) on our Internet website, we make available, free of charge, our Annual Report on Form 10-K, our Quarterly Reports on Form 10-Q, our Current Reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended (the Exchange Act ) as soon as reasonably practicable after such forms are filed with or furnished to the SEC. We are not including the information contained on or available through our website as a part of, or incorporating such information by reference into, this Form 10-Q.



**Table of Contents**

**Business Outlook**

Our future financial performance depends, in large part, on conditions in the markets that we serve and on the U.S. and global economies in general. In both the remainder of 2011 and the first portion of 2012, we expect to continue to focus on the execution of our long-term growth strategy and the integration of Bauer. Among other items, we expect our growth initiatives will continue to include investing in organic growth, pursuing strategic acquisitions, targeting key underpenetrated geographic regions, entering new high-growth markets, enhancing our efficiency and productivity through the Altra Business System and focusing on the development of our people and processes. During the remainder of 2011, as a result of the positive demand environment for our products, we expect that early-cycle and late-cycle markets will continue to be strong although growth rates for early-cycle business are moderating as a result of a difficult year-over-year comparison. The Bauer Acquisition has created business opportunities for us in certain previously underpenetrated geographic regions and we believe the Bauer Acquisition will provide us with a platform from which we can further execute our acquisition strategy.

**Critical Accounting Policies**

The preparation of our condensed consolidated financial statements and related disclosures in conformity with accounting principles generally accepted in the United States requires management to make judgments, assumptions and estimates that affect our reported amounts of assets, revenues and expenses, as well as related disclosure of contingent assets and liabilities. We base our estimates on past experiences and other assumptions we believe to be appropriate, and we evaluate these estimates on an on-going basis. With the exception of business combinations noted below, management believes there have been no significant changes in our critical accounting policies since December 31, 2010. See the discussion of critical accounting policies in our Annual Report on Form 10-K for the year ended December 31, 2010.

*Business Combinations*

Business combinations are accounted for at fair value. Acquisition costs are generally expensed as incurred and recorded in selling, general and administrative expenses; and changes in deferred tax asset valuation allowances and income tax uncertainties after the acquisition date generally affect income tax expense. The accounting for business combinations requires estimates and judgment as to expectations for future cash flows of the acquired business, and the allocation of those cash flows to identifiable intangible assets, in determining the estimated fair value for assets and liabilities acquired. The fair values assigned to tangible and intangible assets acquired and liabilities assumed are based on management's estimates and assumptions, as well as other information compiled by management, including valuations that utilize customary valuation procedures and techniques. If the actual results differ from the estimates and judgments used in these estimates, the amounts recorded in the financial statements could result in a possible impairment of the intangible assets and goodwill, or require acceleration of the amortization expense of finite-lived intangible assets.

**Table of Contents****Results of Operations**

| (In thousands)                               | Quarter Ended      |                    | Year to Date Ended |                    |
|--|--------------------|--------------------|--------------------|--------------------|
|  | October 1,<br>2011 | October 2,<br>2010 | October 1,<br>2011 | October 2,<br>2010 |
| Net sales                                    | \$ 177,853         | \$ 128,930         | \$ 503,095         | \$ 389,624         |
| Cost of sales                                | 124,824            | 90,289             | 353,821            | 273,453            |
| Gross profit                                 | 53,029             | 38,641             | 149,274            | 116,171            |
| <i>Gross profit percentage</i>               | 29.82%             | 29.97%             | 29.67%             | 29.82%             |
| Selling, general and administrative expenses | 31,577             | 22,804             | 84,005             | 65,991             |
| Research and development expenses            | 2,801              | 1,746              | 7,544              | 5,156              |
| Restructuring costs                          |                    | 510                |                    | 2,198              |
| Income from operations                       | 18,651             | 13,581             | 57,725             | 42,826             |
| Interest expense, net                        | 6,698              | 4,838              | 18,014             | 14,734             |
| Other non-operating (income) expense, net    | 216                | (272)              | (668)              | 750                |
| Income before income taxes                   | 11,737             | 9,015              | 40,379             | 27,342             |
| Provision for income taxes                   | (403)              | 2,441              | 8,600              | 8,190              |
| Net income                                   | \$ 12,140          | \$ 6,574           | \$ 31,779          | \$ 19,152          |

***Quarter Ended October 1, 2011 compared with Quarter Ended October 2, 2010***  
*(Amounts in thousands unless otherwise noted)*

|                  | Quarter Ended      |                    |           |       |
|------------------|--------------------|--------------------|-----------|-------|
|                  | October 1,<br>2011 | October 2,<br>2010 | Change    | %     |
| <i>Net sales</i> | \$ 177,853         | \$ 128,930         | \$ 48,923 | 37.9% |

The increase in sales during the third quarter of 2011 is primarily due to approximately \$30.7 million of additional sales related to the acquisition of Bauer, improvements in the end markets we serve compared to 2010, and \$1.7 million is related to the impact of foreign exchange rate increases attributed to the increase in the Euro and British Pound rates compared to 2010. We expect that demand of our late-cycle markets will remain strong and that we will see further improvement from many of our late-cycle markets, such as mining, power generation, and oil production, as the year progresses. We expect to see continued increases in sales in 2011 compared to 2010.

**Table of Contents**

|   | <b>Quarter Ended</b>       |                            |               |          |
|---|----------------------------|----------------------------|---------------|----------|
|   | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
| <i>Gross Profit</i>                       | \$ 53,029                  | \$ 38,641                  | \$ 14,388     | 37.2%    |
| <i>Gross Profit as a percent of sales</i> | 29.8%                      | 30.0%                      |               |          |

The decrease in gross profit as a percentage of sales was primarily due to higher material costs in the third quarter of 2011, primarily relating to copper and steel, and the inclusion of Bauer results. This has been offset by the effect of price increases of \$2.4 million. We expect to be able to offset the majority of material cost increases with price increases and surcharges to our customers during future periods. We expect our gross profit as a percentage of sales to improve in the fourth quarter of 2011 as price increases continue to be implemented.

|   | <b>Quarter Ended</b>       |                            |               |          |
|---|----------------------------|----------------------------|---------------|----------|
|   | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
| <i>Selling, general and administrative expense<br/>( SG&amp;A )</i> | \$ 31,577                  | \$ 22,804                  | \$ 8,773      | 38.5%    |
| <i>SG&amp;A as a percent of sales</i>                               | 17.8%                      | 17.7%                      |               |          |

SG&A increased compared to the third quarter of 2010 due to additional headcount to meet increased demand, higher wage rates, and higher commissions related to the increase in sales, \$0.6 million of costs associated with the acquisition of Bauer, as well as the impact of foreign exchange of \$0.2 million. During the remainder of 2011, we expect SG&A as a percentage of sales to remain consistent with the third quarter of 2011.

|                              | <b>Quarter Ended</b>       |                            |               |          |
|------------------------------|----------------------------|----------------------------|---------------|----------|
|                              | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
| <i>Restructuring Expense</i> | \$                         | \$ 510                     | \$ (510)      | -100.0%  |

In March 2009, we adopted a restructuring plan to continue to improve the utilization of our manufacturing infrastructure and to realign our business with economic conditions by consolidating certain facilities. We substantially concluded our restructuring efforts as of the fourth quarter 2010 and expect no additional expense associated with this restructuring effort going forward.

|                              | <b>Quarter Ended</b>       |                            |               |          |
|------------------------------|----------------------------|----------------------------|---------------|----------|
|                              | <b>October 1,<br/>2011</b> | <b>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
| <i>Interest Expense, net</i> | \$ 6,698                   | \$ 4,838                   | \$ 1,860      | 38.4%    |

Net interest expense increased due to the issuance of \$85 million of Convertible Notes in March 2011 as well as the repurchase of \$8.2 million of Senior Secured Notes in the third quarter of 2011 at a premium of \$0.2 million, which was recorded as part of interest expense in the third quarter of 2011. Due to the repurchase of the Senior Secured Notes, the Company also wrote-off a proportional amount of the deferred financing fees and original issue discount associated with the Senior Secured Notes totaling \$0.3 million which was also recorded as part of interest expense in the third quarter of 2011.





**Table of Contents**

|  | <b>October 1,<br/>2011</b> | <b>Quarter Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|--|----------------------------|--|---------------|----------|
| <i>Other non-operating (income) expense, net</i> | \$ 216                     | \$ (272)                                     | \$ 488        | -179.4%  |

Other non-operating (income) expense in both the third quarter 2011 and 2010 relates primarily to changes in foreign currency, primarily the British Pound Sterling and Euro.

|  | <b>October 1,<br/>2011</b> | <b>Quarter Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|--|----------------------------|--|---------------|----------|
| <i>Provision for income taxes</i>                                      | \$ (403)                   | \$ 2,441                                     | \$ (2,844)    | -116.5%  |
| <i>Provision for income taxes as a % of income before income taxes</i> | -3.4%                      | 27.1%  |               |          |

The 2011 third quarter provision for income taxes, as a percentage of income before taxes, was lower than that of the third quarter 2010. The income tax rate before discrete items was 31.8% in the third quarter of 2011. The primary reason for the decrease in tax provision is due to discrete items. The Company recognized a tax benefit for the reduction of the Company's reserve for uncertain tax positions due to a favorable New Jersey Supreme Court ruling in a case that did not involve the Company. The reserve amount consisted of approximately \$2.3 million of tax, \$1.8 million accrued interest and \$0.5 million of penalties. In addition, the Company reversed \$1.4 million of deferred tax assets related to the federal benefit of the accrued state reserve. The net benefit to the Company is approximately \$3.2 million. In addition, the Company released \$0.7 million of a valuation allowance against state income tax attributes. This amount was fully recognized in the Company's effective rate for the quarter ended October 1, 2011.

**Table of Contents****Year to Date Period Ended October 1, 2011 compared with the Year to Date Period Ended October 2, 2010  
(Amounts in thousands unless otherwise noted)**

|                  | <b>October 1,<br/>2011</b> | <b>Year to Date Period Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|------------------|----------------------------|--|---------------|----------|
| <i>Net sales</i> | \$ 503,095                 | \$ 389,624   | \$ 113,471    | 29.1%    |

The majority of the increase in sales during 2011 is due to improvements in nearly all of the end markets we serve compared to 2010 and to a lesser extent, the acquisition of Bauer. Of the increase in sales, approximately \$39.5 million relates to the additional sales related to the acquisition of Bauer, \$6.5 million relates to the impact of foreign exchange rate increases attributed to the increase in the Euro and British Pound rates compared to 2010, and approximately \$5.9 million relates to the impact of price increases. We expect to see continued increases in sales in 2011 compared to 2010.

|   | <b>October 1,<br/>2011</b> | <b>Year to Date Period Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|---|----------------------------|--|---------------|----------|
| <i>Gross Profit</i>                       | \$ 149,274                 | \$ 116,171   | \$ 33,103     | 28.5%    |
| <i>Gross Profit as a percent of sales</i> | 29.7%                      | 29.8%  |               |          |

The decrease in gross profit as a percentage of sales was primarily due to increases in material costs, specifically related to the price of copper and steel. Gross profit was favorably impacted by the effect of foreign exchange of \$2.3 million when compared to 2010, primarily related to the increase in the Euro and British Pound exchange rates, off-set by the incorporation of four months of results for Bauer which includes an inventory fair value charge of \$0.6 million. We expect our full year 2011 gross profit as a percentage of sales to increase when compared to 2010 as we expect to continue to implement price increases to offset material costs.

|   | <b>October 1,<br/>2011</b> | <b>Year to Date Period Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|---|----------------------------|--|---------------|----------|
| <i>Selling, general and administrative expense<br/>( SG&amp;A )</i> | \$ 84,005                  | \$ 65,991  | \$ 18,014     | 27.3%    |
| <i>SG&amp;A as a percent of sales</i>                               | 16.7%                      | 16.9%  |               |          |

SG&A increased due to the acquisition of Bauer as well as the reinstatement of certain employee benefits that were temporarily suspended during 2009 and not reinstated until July 2010. The increase in SG&A costs is also attributed to approximately \$2.7 million of acquisition costs related to the Bauer acquisition as well as the effect of foreign exchange of \$1.4 million. However, due to our cost reduction efforts over the past two years that were focused on headcount reductions and the elimination of non-critical expenses, SG&A as a percentage of sales decreased in the year to date period ended October 1, 2011 when compared to the year to date period ended October 2, 2010. During the remainder of 2011, we expect to focus on maintaining our reduced cost base and to develop synergies as we incorporate Bauer into our corporate structure.

**Table of Contents**

|                               | <b>October 1,<br/>2011</b> | <b>Year to Date Period Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|-------------------------------|----------------------------|--|---------------|----------|
| <i>Restructuring expenses</i> | \$                         | \$ 2,198   | \$ (2,198)    | -100.0%  |

In March 2009, we adopted a restructuring plan to continue to improve the utilization of our manufacturing infrastructure and to realign our business with economic conditions by consolidating certain facilities. We substantially concluded our restructuring efforts as of the fourth quarter 2010 and expect no additional expense associated with this restructuring effort going forward.

|                              | <b>October 1,<br/>2011</b> | <b>Year to Date Period Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|------------------------------|----------------------------|--|---------------|----------|
| <i>Interest Expense, net</i> | \$ 18,014                  | \$ 14,734  | \$ 3,280      | 22.3%    |

Net interest expense increased due to the issuance of \$85.0 million of Convertible Notes in March 2011, as well as the repurchase of \$8.2 million of Senior Secured Notes in the third quarter of 2011 at a premium of \$0.2 million, which was recorded as part of interest expense in the year to date period ended October 1, 2011. Due to the repurchase of the Senior Secured Notes, the Company also wrote-off a proportional amount of the deferred financing fees and original issue discount associated with the Senior Secured Notes totaling \$0.3 million which was also recorded as part of interest expense in the year to date period ended October 1, 2011.

|  | <b>October 1,<br/>2011</b> | <b>Year to Date Period Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|--|----------------------------|--|---------------|----------|
| <i>Other non-operating (income) expense, net</i> | \$ (668)                   | \$ 750   | \$ (1,418)    | -189.1%  |

Other non-operating (income) expense in both the year to date periods ended October 1, 2011 and October 2, 2010 primarily relates to changes in foreign currency, primarily the British Pound Sterling and Euro.

|  | <b>October 1,<br/>2011</b> | <b>Year to Date Period Ended<br/>October 2,<br/>2010</b> | <b>Change</b> | <b>%</b> |
|--|----------------------------|--|---------------|----------|
| <i>Provision for income taxes</i>                                      | \$ 8,600                   | \$ 8,190   | \$ 410        | 5.0%     |
| <i>Provision for income taxes as a % of income before income taxes</i> | 21.3%                      | 30.0%  |               |          |

The 2011 year to date provision for income taxes, as a percentage of income before taxes, was lower than 2010. The income tax rate before discrete items was 32.3%. The decrease in the amount of the provision for income taxes as a percentage of income from operations before income taxes from 2010 to 2011 is primarily due to discrete items. The Company recognized a tax benefit for the reduction of the Company's reserve for uncertain tax positions due to a favorable New Jersey Supreme Court ruling in a case that did not involve the Company. The reserve amount consisted of approximately \$2.3 million of tax, \$1.8 million accrued interest and \$0.5 million of penalties. In addition, the Company reversed \$1.4 million of deferred tax assets related to the federal benefit of the accrued state reserve. The net benefit to the Company is approximately \$3.2 million. In addition, the Company released \$0.7 million of a valuation allowance against state income tax attributes. This amount was fully recognized in the Company's effective rate for the quarter ended October 1, 2011. Also, there was a refund of foreign taxes paid of \$0.6 million that was previously determined to be more likely than not to be uncollectible during the first quarter of 2011.



**Table of Contents****Liquidity and Capital Resources*****Overview***

We finance our capital and working capital requirements through a combination of cash flows from operating activities and borrowings under our senior secured revolving credit facility ( *Revolving Credit Agreement* ). We expect that our primary ongoing requirements for cash will be for working capital, debt service, capital expenditures, acquisitions and pension plan funding. In the event additional funds are needed, we could borrow additional funds under our *Revolving Credit Agreement*, or attempt to raise capital in the equity and debt markets. Presently, we have capacity under our *Revolving Credit Agreement* to borrow up to \$50.0 million, based on monthly asset collateral calculations, including letters of credit of which we currently have \$6.6 million outstanding. Of this total capacity, we can currently borrow up to an additional \$30.9 million without being required to comply with any financial covenants under the agreement. There can be no assurance however that additional debt financing will be available on commercially acceptable terms, or at all. Similarly, there can be no assurance that equity financing will be available on commercially acceptable terms, or at all.

***Borrowings***

|                                    | <b>Amounts in millions</b> |                              |
|------------------------------------|----------------------------|------------------------------|
|                                    | <b>October 1,<br/>2011</b> | <b>December 31,<br/>2010</b> |
| Debt:                              |                            |                              |
| Revolving Credit Agreement         | \$                         | \$                           |
| Convertible Notes                  | 85.0                       |                              |
| Senior Secured Notes               | 201.8                      | 210.0                        |
| Variable rate demand revenue bonds | 3.0                        | 5.3                          |
| Mortgages                          | 1.9                        | 2.4                          |
| Capital leases                     | 0.6                        | 1.3                          |
| Total Debt                         | \$ 292.3                   | \$ 219.0                     |

***Convertible Senior Notes***

In March 2011, the Company issued Convertible Senior Notes (the *Convertible Notes* ) due March 1, 2031. The *Convertible Notes* are guaranteed by the Company's U.S. domestic subsidiaries and are secured by a second priority lien, subject to first priority liens securing our *Revolving Credit Agreement*, on substantially all of our assets and those of our domestic subsidiaries. Interest on the *Convertible Notes* is payable semi-annually in arrears, on March 1 and September 1 of each year, commencing on September 1, 2011 at an annual rate of 2.75%. Proceeds from the offering were \$81.6 million, net of fees and expenses that were capitalized. The proceeds from the offering were used to fund the Bauer Acquisition, as well as bolster the Company's cash position.

**Table of Contents*****Senior Secured Notes***

In November 2009, the Company issued \$210 million of 8<sup>1</sup>/<sub>8</sub>% Senior Secured Notes (the "Senior Secured Notes"). During the quarter and year to date period ending October 1, 2011, the Company repurchased \$8.2 million of Senior Secured Notes. The Company repurchased the Senior Secured Notes at a premium of \$0.2 million, which was recorded as part of interest expense in the quarter ended October 1, 2011. Due to the repurchase of the Senior Secured Notes, the Company also wrote-off a proportional amount of the deferred financing fees and original issue discount associated with the Senior Secured Notes totaling \$0.3 million which was also recorded as part of interest expense in the quarter ended October 1, 2011.

The Senior Secured Notes are guaranteed by the Company's U.S. domestic subsidiaries and are secured by a second priority lien, subject to first priority liens securing our Revolving Credit Agreement, on substantially all of our assets and those of our domestic subsidiaries. Interest on the Senior Secured Notes is payable in arrears, semi-annually on June 1 and December 1 of each year, commencing on June 1, 2010. The indenture governing the Senior Secured Notes contains covenants which restrict the Company and our subsidiaries. These restrictions limit or prohibit, among other things, the ability to incur additional indebtedness; repay subordinated indebtedness prior to stated maturities; pay dividends on or redeem or repurchase stock or make other distributions; make investments or acquisitions; sell certain assets or merge with or into other companies; sell stock in our subsidiaries; and create liens on their assets. We were in compliance in all material respects with all covenants of the indenture governing the Senior Secured Notes at October 1, 2011.

***Revolving Credit Agreement***

Concurrently with the closing of the offering of the Senior Secured Notes, Altra Industrial entered into the Revolving Credit Agreement, which provides for borrowing capacity in an initial amount of up to \$50.0 million (subject to adjustment pursuant to a borrowing base and subject to increase from time to time in accordance with the terms of the credit facility). The Revolving Credit Agreement replaced Altra Industrial's then existing senior secured credit facility and the TB Wood's existing credit facility.

Altra Industrial and all of its domestic subsidiaries are borrowers, or "Borrowers", under the Revolving Credit Agreement. Certain of our existing and subsequently acquired or organized domestic subsidiaries that are not Borrowers do and will guarantee (on a senior secured basis) the Revolving Credit Agreement. Obligations of the other Borrowers under the Revolving Credit Agreement and the guarantees are secured by substantially all of Borrowers' assets and the assets of each of our existing and subsequently acquired or organized domestic subsidiaries that is a guarantor of our obligations under the Revolving Credit Agreement (with such subsidiaries being referred to as the "U.S. subsidiary guarantors"), including but not limited to: (a) a first-priority pledge of all the capital stock of subsidiaries held by Borrowers or any U.S. subsidiary guarantor (which pledge, in the case of any foreign subsidiary, will be limited to 100% of any non-voting stock and 65% of the voting stock of such foreign subsidiary) and (b) perfected first-priority security interests in and mortgages on substantially all tangible and intangible assets of each Borrower and U.S. subsidiary guarantor, including accounts receivable, inventory, equipment, general intangibles, investment property, intellectual property, certain real property, cash and proceeds of the foregoing (in each case subject to materiality thresholds and other exceptions).

An event of default under the Revolving Credit Agreement would occur in connection with a change of control, among other things, if: (i) Altra Industrial ceases to own or control 100% of each of its Borrower subsidiaries, or (ii) a change of control occurs under the Senior Secured Notes, or any other subordinated indebtedness.

An event of default under the Revolving Credit Agreement would also occur if an event of default occurs under the indentures governing the Senior Secured Notes or if there is a default under any other indebtedness that any Borrower may have involving an aggregate amount of \$10 million or more and such default: (i) occurs at final maturity of such debt, (ii) allows the lender there under to accelerate such debt or (iii) causes such debt to be required to be repaid prior to its stated maturity. An event of default would also occur under the Revolving Credit Agreement if any of the indebtedness under the Revolving Credit Agreement ceases with limited exception to be secured by a full lien of the assets of Borrowers and guarantors.

As of October 1, 2011, we were in compliance in all material respects with all covenant requirements associated with all of our borrowings. As of October 1, 2011, we had no borrowings and \$6.6 million in letters of credit outstanding

under the Revolving Credit Agreement.

**Table of Contents****Cash and Cash Equivalents**

| (in thousands)                   | Year to Date Period Ended |                      |           |       |
|----------------------------------|---------------------------|----------------------|-----------|-------|
|                                  | October 1,<br>2011        | December 31,<br>2010 | Change    | %     |
| <i>Cash and cash equivalents</i> | \$ 90,261                 | \$ 72,723            | \$ 17,538 | 24.1% |

**Cash Flows for year to date period ended October 1, 2011**

The primary sources of funds provided by operating activities of \$29.1 million for the year to date period ended October 1, 2011 resulted from cash provided from net income of \$31.8 million, which was offset by the net impact of the add-back of non-cash depreciation, amortization, stock-based compensation, accretion of debt discount, deferred financing costs, non-cash gain on foreign currency offset by a net increase in working capital all totaling \$2.7 million. While a variety of factors can influence our ability to project future cash flow, we expect to continue to see positive cash flows from operating activities during the remainder of 2011.

Net cash used in investing activities was \$81.8 million for the year to date period ended October 1, 2011. The increase from 2010 primarily relates to the acquisition of Bauer for \$69.5 million as well as capital expenditures of \$13.8 million offset by proceeds from the sale of our Chattanooga facility of \$1.5 million. We expect to incur between \$4.0 million and \$6.0 million of additional capital expenses in 2011.

Net cash provided by financing activities was \$69.0 million for the year to date period ended October 1, 2011. This resulted primarily from the proceeds of the issuance of \$85.0 million in Convertible Notes, offset by the payments of capital lease obligations of \$0.6 million, \$0.5 million of payments on mortgages, \$2.3 million related to the redemption of bonds in connection with the sale of our Chattanooga facility, \$8.2 million related to the purchase of Senior Secured Notes, \$0.9 million of shares repurchased to satisfy employee tax withholdings upon vesting, and \$3.4 million of costs associated with the issuance of the Convertible Notes.

We intend to use our remaining existing cash and cash equivalents and cash flow from operations to provide for our working capital needs, to fund potential future acquisitions, debt service, capital expenditures, pension funding, and to repay our debt. We believe our future operating cash flows will be sufficient to meet our future operating and investing cash needs. Furthermore, the existing cash balances and the availability of additional borrowings under our Revolving Credit Agreement provide additional potential sources of liquidity should they be required.

**Contractual Obligations**

There were no significant changes in our contractual obligations subsequent to December 31, 2010, with the exception of the issuance of \$85.0 million of Convertible Notes in March 2011, due on March 1, 2031. Interest on the Convertible Notes is payable semiannually in arrears, on March 1 and September 1 of each year, commencing on September 1, 2011 at an annual rate of 2.75%. Interest payments on these notes will be approximately \$1.9 million in 2011 and approximately \$2.3 million of interest will be due each year from 2012 through 2031 when the Convertible Notes become due.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to various market risk factors such as fluctuating interest rates, changes in foreign currency rates, and changes in commodity prices. At present, we do not utilize derivative instruments to manage these risks. During the reporting period, there have been no material changes to the quantitative and qualitative disclosures regarding our market risk set forth in our Annual Report on Form 10-K for the year ended December 31, 2010.

**Item 4. Controls and Procedures****Disclosure Controls and Procedures**

As of October 1, 2011, our management, under the supervision and with the participation of our chief executive officer and chief financial officer, carried out an evaluation of the effectiveness of our disclosure controls and procedures defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended or the Exchange Act. Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed in reports filed under the Exchange Act, such as this Form 10-Q, is (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and (ii) accumulated and



communicated to management, including the principal executive and financial officers, as appropriate to allow timely decisions regarding required disclosures. Based upon that evaluation, our chief executive officer and chief financial officer have concluded that, as of October 1, 2011, our disclosure controls and procedures are effective at a reasonable assurance level.

**Table of Contents****Changes in Internal Control Over Financial Reporting**

With the exception changes resulting from the Bauer Acquisition that occurred during the quarter ended July 2, 2011, there has been no change in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) that occurred during our fiscal quarter ended October 1, 2011, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Note Regarding Acquisition**

In making its assessment of disclosure controls and procedures and of changes in internal control over financial reporting as of October 1, 2011, management has excluded the operations of various legal entities which make up the Bauer Acquisition (consolidated by the Company as of May 30, 2011). The Company is currently assessing the control environment of this acquired business.

The Company's consolidated financial statements reflect Bauer's results of operations from the beginning of business on May 30, 2011 forward. The acquired business' total revenue were less than 10% of the Company's total revenue at October 1, 2011.

**PART II OTHER INFORMATION****Item 1. Legal Proceedings**

We are, from time to time, party to various legal proceedings arising out of our business. During the reporting period, there have been no material changes to the description of legal proceedings set forth in our Annual Report on Form 10-K for the year ended December 31, 2010.

**Item 1A. Risk Factors**

The reader should carefully consider the Risk Factors described in our Annual Report on Form 10-K for the year ended December 31, 2010 and our Quarterly Reports on Form 10-Q for the quarters ended April 2, 2011 and July 2, 2011 filed with the Securities and Exchange Commission. Those risk factors described below, elsewhere in this report on Form 10-Q and in our Annual Report on Form 10-K for the year ended December 31, 2010 and our Quarterly Reports on Form 10-Q for the quarters ended April 2, 2011 and July 2, 2011 are not the only ones we face, but are considered to be the most material. These risk factors could cause our actual results to differ materially from those stated in forward looking statements contained in this Form 10-Q and elsewhere. All risk factors stated in our Annual Report on Form 10-K for the year ended December 31, 2010 and our Quarterly Reports on Form 10-Q for the quarters ended April 2, 2011 and July 2, 2011 are incorporated herein by reference.

During the reporting period, except as set forth below, there have been no material changes to the risk factors set forth in our Annual Report on Form 10-K for the year ended December 31, 2010 and our Quarterly Reports on Form 10-Q for the quarters ended April 2, 2011 and July 2, 2011.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

The following table summarizes our share repurchase activity by month for the quarter ended October 1, 2011.

| <b>Approximate Period</b>                 | <b>Total<br/>Number<br/>of Shares<br/>Purchased<br/>(1)</b> | <b>Average<br/>Price Paid<br/>per<br/>Share</b> | <b>Total Number of<br/>Shares Purchased<br/>as<br/>Part of Publicly<br/>Announced Plans<br/>or Programs</b> | <b>Dollar Value of<br/>Shares That<br/>May Yet be<br/>Purchased<br/>Under<br/>The Plans or<br/>Programs</b> |
|---|---|---|---|---|
| <i>July 3, 2011 to July 30, 2011</i>      |   | \$  |   | \$  |
| <i>July 31, 2011 to August 27, 2011</i>   | 41,118  | \$ 17.64  |   | \$  |
| <i>August 28, 2011 to October 1, 2011</i> | 10,682  | \$ 15.52  |   | \$  |

- (1) We repurchased these shares of common stock in connection with the vesting of certain stock awards to cover minimum statutory withholding taxes.



**Table of Contents**

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. (Removed and Reserved)**

**Item 5. Other Information**

None.

**Table of Contents**

**Item 6. Exhibits**

The following exhibits are filed as part of this report:

| Exhibit<br>Number | Description   |
|-------------------|---|
| 3.1(1)            | Second Amended and Restated Certificate of Incorporation of the Registrant.   |
| 3.2(2)            | Second Amended and Restated Bylaws of the Registrant.   |
| 31.1*             | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2*             | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1**            | Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2**            | Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 101***            | The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended October 1, 2011, formatted in XBRL (Extensible Business Reporting Language): (i) the Unaudited Condensed Consolidated Statement of Earnings, (ii) the Unaudited Condensed Consolidated Balance Sheet, (iii) the Unaudited Condensed Consolidated Statement of Cash Flows, and (iv) Notes to Unaudited Condensed Consolidated Financial Statements, tagged as blocks of text. |

\* Filed herewith.

\*\* Furnished herewith.

\*\*\* As provided in Rule 406T of Regulation S-T, this information is furnished herewith and not filed for purposes of sections 11 and 12 of the Securities Act of 1933, as amended, or section 18 of the Securities Exchange Act of 1934, as amended.

(1) Incorporated by reference to Altra Holdings, Inc.'s Registration Statement on Form S-1/A, as amended, filed with the Securities and Exchange Commission on December 4, 2006.

(2) Incorporated by reference to Altra Holdings, Inc.'s Current Report on form 8-K filed with the Securities and Exchange Commission on October 27, 2008.

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALTRA HOLDINGS, INC.

November 3, 2011

By: /s/ Carl R. Christenson  
Name: Carl R. Christenson  
Title President and Chief Executive Officer

November 3, 2011

By: /s/ Christian Storch  
Name: Christian Storch  
Title: Vice President and Chief Financial  
Officer

November 3, 2011

By: /s/ Todd B. Patriacca  
Name: Todd B. Patriacca  
Title: Vice President of Finance,  
Corporate Controller and Treasurer

**Table of Contents**

**EXHIBIT INDEX**

| <b>Exhibit Number</b> | <b>Description</b>  |
|-----------------------|---|
| 31.1                  | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2                  | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1                  | Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 32.2                  | Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   |
| 101***                | The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended October 1, 2011, formatted in XBRL (Extensible Business Reporting Language): (i) the Unaudited Condensed Consolidated Statement of Earnings, (ii) the Unaudited Condensed Consolidated Balance Sheet, (iii) the Unaudited Condensed Consolidated Statement of Cash Flows, and (iv) Notes to Unaudited Condensed Consolidated Financial Statements, tagged as blocks of text. |

\* Filed herewith.

\*\* Furnished herewith.

\*\*\* As provided in Rule 406T of Regulation S-T, this information is furnished herewith and not filed for purposes of sections 11 and 12 of the Securities Act of 1933, as amended, or section 18 of the Securities Exchange Act of 1934, as amended.