

HELIX ENERGY SOLUTIONS GROUP INC

Form 10-K

February 29, 2008

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**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**

**Form 10-K**

(Mark One)

- ☒ **ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the fiscal year ended December 31, 2007**
- or
- ☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)**  
**of the Securities Exchange Act of 1934**  
**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 001-32936**

**HELIX ENERGY SOLUTIONS GROUP, INC.**  
*(Exact name of registrant as specified in its charter)*

**Minnesota**  
*(State or other jurisdiction  
of incorporation or organization)*

**95-3409686**  
*(I.R.S. Employer  
Identification No.)*

**400 North Sam Houston Parkway East Suite 400**  
**Houston, Texas**  
*(Address of principal executive offices)*

**77060**  
*(Zip Code)*

**(281) 618-0400**  
*(Registrant's telephone number, including area code)*

**Securities registered pursuant to Section 12(b) of the Act:**

**Title of each class**  
Common Stock (no par value)

**Name of each exchange on which registered**  
New York Stock Exchange

**Securities registered Pursuant to Section 12(g) of the Act:**

**None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. ☒ Yes ☐ No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. ☐ Yes ☒ No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. ☒ Yes ☐ No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or

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information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐  
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). ☐ Yes ☒ No

The aggregate market value of the voting and non-voting common equity held by non-affiliates of the registrant based on the last reported sales price of the Registrant's Common Stock on June 30, 2007 was approximately \$3.4 billion.

The number of shares of the registrant's Common Stock outstanding as of February 26, 2008 was 91,674,430.

#### **DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the definitive Proxy Statement for the Annual Meeting of Shareholders to be held on May 6, 2008, are incorporated by reference into Part III hereof.

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**Forward Looking Statements**

This Annual Report on Form 10-K ( Annual Report ) contains certain statements that are, or may be deemed to be, forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended ( Exchange Act ). All statements, other than statements of historical facts, included herein or incorporated herein by reference are forward-looking statements. Included among forward-looking statements are, among other things:

statements regarding our anticipated production volumes, results of exploration, exploitation, development, acquisition or operations expenditures, and current or prospective reserve levels with respect to any property or well, or the ability to replace oil and gas reserves;

statements related to commodity prices for oil and gas or with respect to the supply of and demand for oil and gas;

statements relating to our proposed acquisition, exploration, development and/or production of oil and gas properties, prospects or other interests and any anticipated costs related thereto;

statements regarding any financing transactions or arrangements, or ability to enter into such transactions;

statements relating to the construction or acquisition of vessels or equipment, including statements concerning the engagement of any engineering, procurement and construction contractor and any anticipated costs related thereto;

statements that our proposed vessels, when completed, will have certain characteristics or the effectiveness of such characteristics;

statements regarding projections of revenues, gross margin, expenses, capital costs, earnings or losses or other financial items;

statements regarding our business strategy, our business plans or any other plans, forecasts or objectives;

statements regarding any Securities and Exchange Commission ( SEC ) or other governmental or regulatory inquiry or investigation;

statements regarding anticipated legislative, governmental, regulatory, administrative or other public body actions, requirements, permits or decisions;

statements regarding anticipated developments, industry trends, performance or industry ranking;

statements related to the underlying assumptions related to any projection or forward-looking statement;

statements related to environmental risks, exploration and development risks, or drilling and operating risks;

statements related to the ability of the Company to retain key members of its senior management and key employees;

statements regarding general economic or political conditions, whether international, national or in the regional and local market areas in which we do business; and

any other statements that relate to non-historical or future information.

These forward-looking statements are often identified by the use of terms and phrases such as achieve, anticipate, believe, estimate, expect, forecast, plan, project, propose, strategy, predict, envision, hope, in potential, achieve, should, could and similar terms and phrases. Although we believe that the expectations reflected in these forward-looking statements are reasonable, they do involve assumptions, risks and uncertainties, and these expectations may prove to be incorrect. You should not place undue reliance on these forward-looking statements.

Our actual results could differ materially from those anticipated in these forward-looking statements as a result of a variety of factors, including those discussed in Risk Factors beginning on page 19 of this Annual Report. All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by these risk factors. Forward-looking statements are only as of the date they are made, and other than as required under the securities laws, we assume no obligation to update or revise these forward-looking statements or provide reasons why actual results may differ.

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**PART I**

**Item 1. *Business***

**OVERVIEW**

Helix Energy Solutions Group, Inc. ( *Helix* ) is an international offshore energy company, incorporated in the state of Minnesota in 1979, that provides reservoir development solutions and other contracting services to the energy market as well as to our own oil and gas properties. Our Contracting Services segment utilizes our vessels and offshore equipment that when applied with our methodologies reduce finding and development ( *F&D* ) costs and cover the complete lifecycle of an offshore oil and gas field. Our Oil and Gas segment engages in prospect generation, exploration, development and production activities. We operate primarily in the Gulf of Mexico, North Sea, Asia Pacific and Middle East regions. Unless the context indicates otherwise, as used in this Annual Report, the terms Company, we, us and our refer collectively to Helix and its subsidiaries, including Cal Dive International, Inc. (collectively with its subsidiaries referred to as *Cal Dive* or *CDI* ), our majority-owned subsidiary.

Our principal executive offices are located at 400 North Sam Houston Parkway East, Suite 400, Houston, Texas 77060; phone number 281-618-0400. Our stock trades on the New York Stock Exchange under the ticker symbol *HLX*. Our Chief Executive Officer (formerly Executive Chairman) submitted the annual CEO certification to the New York Stock Exchange as required under the NYSE listed Company Manual in April 2007. Our principal executive officer and our principal financial officer have made the certifications required under Section 302 of the Sarbanes-Oxley Act, which are included as exhibits to this report.

Please refer to the subsection *Certain Definitions* on page 7 for definitions of additional terms used in this Annual Report.

**CONTRACTING SERVICES OPERATIONS**

We provide offshore services and methodologies that we believe are critical to finding and developing offshore reservoirs and maximizing production economics, particularly from marginal fields. By *marginal*, we mean reservoirs that are no longer wanted by major operators or are too small to be material to them. Our *life of field* services are organized in five disciplines: construction, well operations, drilling, production facilities, and reservoir and well technology services. We have disaggregated our contracting services operations into three reportable segments in accordance with Financial Accounting Standards Board ( *FASB* ) Statement No. 131 *Disclosures about Segments of an Enterprise and Related Information* ( *SFAS* No. 131 ): Contracting Services (which includes deepwater construction, well operations, reservoir and well technology services and in the future, drilling), Shelf Contracting and Production Facilities.

***Construction***

Since 1975, we have provided services in support of offshore oil and natural gas infrastructure projects involving the construction and maintenance of pipelines, production platforms, risers and subsea production systems primarily in the Gulf of Mexico, North Sea and Asia Pacific regions. Our deepwater construction services include pipelay and robotics in water depth of more than 1,000 feet. We also provide construction services periodically from our well intervention vessels. We perform traditional subsea services, including air and saturation diving, salvage work and shallow water pipelay on the Outer Continental Shelf ( *OCS* ) of the Gulf of Mexico in water depths up to 1,000 feet through Cal Dive, a majority-owned subsidiary in which we currently own 58.5%. We have consolidated the financial



results of Cal Dive as of December 31, 2007. Cal Dive stock publicly trades on the New York Stock Exchange under the ticker symbol DVR.

***Well Operations***

We believe we are the global leader in rig alternative subsea well intervention. We engineer, manage and conduct well construction, intervention and decommissioning operations in water depths ranging from 200 to 10,000 feet. With the increased demand for these services caused by the growing number of subsea tree

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installations, coupled with the shortfall in Deepwater rig availability, we are constructing a newbuild North Sea vessel and have expanded geographically in Australia and Asia with the acquisition of Seatrac Pty Ltd. ( Seatrac ), an established Australian well operations company now called Well Ops SEA Pty Limited ( WOSEA ).

### ***Production Facilities***

We own interests in certain production facilities in hub locations where there is potential for significant subsea tieback activity. Ownership of production facilities enables us to earn a transmission company type return through tariff charges while providing construction work for our vessels. We own a 50% interest in the Marco Polo tension leg platform ( TLP ), which was installed in 4,300 feet of water in the Gulf of Mexico, through Deepwater Gateway, L.L.C. ( Deepwater Gateway ). We also own a 20% interest in Independence Hub, L.L.C. ( Independence ), an affiliate of Enterprise Products Partners L.P. Independence owns the Independence Hub platform, a 105-foot deep draft, semi-submersible platform, which was installed during 2007. The platform is located in a water depth of 8,000 feet, which serves as a regional hub for up to 1 billion cubic feet of natural gas production per day from multiple ultra-deepwater fields in the previously untapped eastern Gulf of Mexico. Finally, through a consolidated 50% owned entity, we are currently converting a vessel into a floating production unit for use on our Phoenix field in the Gulf of Mexico.

### ***Reservoir and Well Technology Services***

In 2005, we acquired Helix Energy Limited, the largest outsource provider of sub-surface technology skills in the North Sea. With a technical staff of over 90 employees, we have the resources to provide valuable well enhancement services, which typically increase production or extend the life of a reservoir, to our own oil and natural gas projects as well as to our clients. Each team we assign to a specific client comprises a diverse set of skills, including reservoir engineering, geology, modeling, flow assurance, completions, well design and production enhancement. With offices in Aberdeen, Perth, London, Kuala Lumpur and Perth, we have an established market presence in regions that we have identified as strategically important to future growth.

### ***Drilling***

Contract drilling is a service we have not historically provided but have been contemplating since the construction of our Q4000 vessel over six years ago. Dayrates for deepwater drilling rigs have increased dramatically in recent years based on the significant oil and natural gas reserves located in deepwater regions and limited availability of rigs capable of drilling such depths. As a result, the drilling and completion cost of a subsea development can be as much as 50% of the total F&D costs. We are currently adding drilling capability to the Q4000, a project scheduled for completion in the second quarter of 2008. The type of drilling intended for this vessel is a hybrid slim-bore technology capable of drilling and completing 6-inch slimbore wells to 22,000 feet total depth in up to 6,000 feet of water, which will allow us to drill most of our own deepwater prospects and support the exploration and appraisal efforts of our clients. We expect approval from the MMS for cased well services including completions in 2008 and approval for drilling once we have satisfied MMS requirements.

## **OIL AND GAS OPERATIONS**

We formed our oil and gas operations in 1992 to provide a more efficient solution to offshore abandonment, to expand the off-season asset utilization of our contracting services business and to achieve incremental returns to our contracting services. Over the last 15 years, we have evolved this business model to include not only mature oil and gas properties but also proved reserves yet to be developed. In July 2006, we acquired Remington Oil and Gas Corporation ( Remington ), an exploration, development and production company with operations primarily in the Gulf of Mexico. This acquisition has led to the assembly of services that allow us to create value at key points in the life of

a reservoir from exploration through development, life of field management and operating through abandonment. We believe that owning controlling interests in reservoirs, particularly in deepwater, accomplishes the following:

provides a backlog for our service assets as a hedge against cyclical service asset utilization;

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provides enabling utilization for new non-conventional applications of service assets to hedge against lack of initial market acceptance and utilization risk;

achieves control of development assets and methodologies to be employed and therefore control costs; and

adds incremental returns.

As of December 31, 2007 we had 677 Bcfe of proved reserves with 95% of that located in the Gulf of Mexico.

Within oil and gas operations, we have assembled a team of personnel with experience in geology, geophysics, reservoir engineering, drilling, production engineering, facilities management, lease operations and petroleum land management. We seek to maximize profitability by lowering F&D costs, reducing development time, operating our fields more effectively, and extending the reservoir life through well exploitation operations. Our reservoir engineering and geophysical expertise, along with our access to contracting services assets that can positively impact development costs, have made us a preferred partner for many other oil and gas companies in offshore development projects.

Significant financial information relating to our operations by segments and by geographic areas for the last three years is contained in Item 8. *Financial Statements and Supplementary Data* Note 19 Business Segment Information. Within Contracting Services for financial reporting purposes, we have disclosed separately the financial information for Shelf Contracting and Production Facilities.

**THE INDUSTRY AND OUR STRATEGY**

Demand for our contracting services operations is primarily influenced by the condition of the oil and gas industry, and in particular, the willingness of oil and gas companies to make capital expenditures for offshore exploration, drilling and production operations. Generally, during periods of high commodity prices, oil and gas producers increase spending on our services in an effort to develop new reservoirs and enhance production from existing wells. The performance of our oil and gas operations is largely dependent on the prevailing market prices for oil and natural gas, which are impacted by global economic conditions, hydrocarbon production and excess capacity, geopolitical issues, weather and several other factors.

We believe that the long-term industry fundamentals are positive based on the following factors: (1) increasing world demand for oil and natural gas; (2) peaking global production rates; (3) globalization of the natural gas market; (4) increasing number of mature and small reservoirs; (5) increasing ratio of contribution to global production from marginal fields; (6) increasing offshore activity, particularly in Deepwater; and (7) increasing number of subsea developments. Our two-stranded strategy of combining contracting services operations and oil and gas operations allows us to focus on trends (4) through (7) in that we pursue long-term sustainable growth by applying specialized subsea services to the broad external offshore market but with a complementary focus on marginal fields and new reservoirs in which we have an equity stake.

Our primary goal is to provide services and methodologies to the industry which we believe are critical to finding and developing offshore reservoirs and maximizing the economics from marginal fields. A secondary goal is for our oil and gas operations to generate prospects and find and develop oil and gas employing our key services and methodologies resulting in a reduction in F&D costs. Meeting these objectives drives our ability to achieve our primary goal of achieving a return on invested capital of 15% or greater. In order to achieve these goals we will:

*Continue Expansion of Contracting Services Capabilities.* We will focus on providing offshore services that deliver the highest financial return to us. We will make strategic investments in capital projects that expand our services capabilities or add capacity to existing services in our key operating regions. Our capital investments have included adding offshore drilling capability to our *Q4000* vessel, converting a vessel into a dynamically positioned floating production unit (*Helix Producer I*), converting a former dynamically positioned cable lay vessel into a deepwater pipelay vessel (the *Caesar*), and constructing the *Well Enhancer* vessel with greater well servicing capabilities in the North Sea.

*Monetize Oil and Gas Reserves and Non-Core Assets.* We intend to sell down interests in oil and gas reserves once value has been created via prospect generation, discovery and/or development engineering. Through this

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approach we seek to lower reservoir and commodity risk, lower capital expenditures and increase third party contracting services profits.

As stated previously, we will focus on services which are critical to lowering F&D costs, particularly on marginal fields in the deepwater. As the strategy of our Shelf Contracting segment does not focus on minimizing F&D cost, in December 2006, a minority stake (26.5%) in this business was sold through a carve-out initial public offering. Our interest in CDI was further reduced to 58.5% through CDI's acquisition in December 2007 of Horizon Offshore, Inc. ( Horizon ). See Item 8. *Financial Statements and Supplementary Data* Note 5 Acquisition of Horizon Offshore, Inc. We believe the Shelf Contracting segment is better positioned for growth as a separately traded entity.

*Generate Prospects and Focus Exploration Drilling on Select Deepwater Prospects.* We will continue to generate prospects and drill in areas where we believe our contracting services assets can be utilized and incremental returns will be achieved through control of and application of our development services and methodologies. To minimize our F&D costs, we intend to utilize the *Q4000* for most of our deepwater drilling needs after the drilling upgrade is completed and regulatory approval has been obtained. Additionally, we plan to seek partners on these prospects to enhance financial results on the drilling and development work as well as to mitigate risk.

*Continue Exploitation Activities and Converting PUD/PDNP Reserves into Production.* Over the years, our oil and gas operations have been able to achieve a significant return on capital due in part to our ability to convert proved undeveloped reserves ( PUD ) and proved developed non-producing reserves ( PDNP ) into producing assets through successful exploitation drilling and well work. As of December 31, 2007, we had 67% of our proved reserves, or approximately 453 Bcfe, in the PUD category. We will focus on cost effectively developing these reserves to generate oil and gas production, or alternatively, selling full or partial interests in them to fund our growth initiatives and/or retire outstanding debt.

*International Expansion of the Business Model.* Based on attractive opportunities outside the Gulf of Mexico, we will continue to export our unique Gulf of Mexico business model to international offshore regions. We regard the North Sea and certain offshore areas of Southeast Asia as the primary regional targets for expansion. We have built a strong service presence in the North Sea and in December 2006 acquired our first mature oil and gas property in that area. In the Asia Pacific region, we completed two important service acquisitions in 2006 and will seek to grow our business there in a measured way over the near term.

## **Certain Definitions**

Defined below are certain terms helpful to understanding our business:

*Bcfe:* One billion cubic feet equivalent, with one barrel of oil being equivalent to six thousand cubic feet of natural gas.

*Deepwater:* Water depths beyond 1,000 feet.

*Dive Support Vessel (DSV):* Specially equipped vessel that performs services and acts as an operational base for divers, remotely operated vehicles ( ROV ) and specialized equipment.

*Dynamic Positioning (DP):* Computer-directed thruster systems that use satellite-based positioning and other positioning technologies to ensure the proper counteraction to wind, current and wave forces enabling the vessel to maintain its position without the use of anchors.

*DP-2:* Two DP systems on a single vessel pursuant to which the redundancy allows the vessel to maintain position even with the failure of one DP system; required for vessels which support both manned diving and robotics and for those working in close proximity to platforms. DP-2 are necessary to provide the redundancy required to support safe deployment of divers, while only a single DP system is necessary to support ROV operations.

*EHS:* Environment, Health and Safety programs to protect the environment, safeguard employee health and eliminate injuries.

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*E&P*: Oil and gas exploration and production activities.

*F&D*: Total cost of finding and developing oil and gas reserves.

*G&G*: Geological and geophysical.

*IMR*: Inspection, maintenance and repair activities.

*Life of Field Services*: Services performed on offshore facilities, trees and pipelines from the beginning to the end of the economic life of an oil field, including installation, inspection, maintenance, repair, contract operations, well intervention, recompletion and abandonment.

*MBbl*: When describing oil or other natural gas liquid, refers to 1,000 barrels containing 42 gallons each.

*Minerals Management Service (MMS)*: The federal regulatory body for the United States having responsibility for the mineral resources of the United States OCS.

*Mcf*: When describing natural gas, refers to 1 thousand cubic feet.

*MMcf*: When describing natural gas, refers to 1 million cubic feet.

*Moonpool*: An opening in the center of a vessel through which a saturation diving system or ROV may be deployed, allowing safe deployment in adverse weather conditions.

*MSV*: Multipurpose support vessel.

*Outer Continental Shelf (OCS)*: For purposes of our industry, areas in the Gulf of Mexico from the shore to 1,000 feet of water depth.

*Peer Group-Contracting Services*: Defined in this Annual Report as comprising Global Industries, Ltd. (NASDAQ: GLBL), Oceaneering International, Inc. (NYSE: OII), Cameron International Corporation (NYSE: CAM), Pride International, Inc. (NYSE: PDE), Oil States International, Inc. (NYSE: OIS), Grant Prideco, Inc. (NYSE: GRP), Rowan Companies, Inc. (NYSE: RDC), Complete Production Services, Inc. (NYSE: CPX), and Tidewater Inc. (NYSE: TDW).

*Oil and Gas*: Defined in this Annual Report as comprising ATP Oil & Gas Corp (NASDAQ: ATPG), W&T Offshore, Inc. (NYSE: WTI), Energy Partners, Ltd. (NYSE:EPL), and Mariner Energy, Inc. (NYSE: ME).

*Proved Developed Non-Producing (PDNP)*: Proved developed oil and gas reserves that are expected to be recovered from (1) completion intervals which are open at the time of the estimate but which have not started producing, (2) wells which were shut-in for market conditions or pipeline connections, or (3) wells that require additional completion work or future recompletion prior to the start of production.

*Proved Developed Reserves*: Reserves that geological and engineering data indicate with reasonable certainty to be recoverable today, or in the near future, with current technology and under current economic conditions.

*Proved Undeveloped Reserves (PUD)*: Proved undeveloped oil and gas reserves that are expected to be recovered from a new well on undrilled acreage, or from existing wells where a relatively major expenditure is required for recompletion.



*Remotely Operated Vehicle (ROV):* Robotic vehicles used to complement, support and increase the efficiency of diving and subsea operations and for tasks beyond the capability of manned diving operations.

*ROVDrill:* ROV deployed coring system developed to take advantage of existing ROV technology. The coring package, deployed with the ROV system, is capable of taking cores from the seafloor in water depths up to 3000m. Because the system operates from the seafloor there is no need for surface drilling strings and the larger support spreads required for conventional coring.

*Saturation Diving:* Saturation diving, required for work in water depths between 200 and 1,000 feet, involves divers working from special chambers for extended periods at a pressure equivalent to the pressure at the work site.

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*Spar:* Floating production facility anchored to the sea bed with catenary mooring lines.

*Spot Market:* Prevalent market for subsea contracting in the Gulf of Mexico, characterized by projects that are generally short in duration and often on a turnkey basis. These projects often require constant rescheduling and the availability or interchangeability of multiple vessels.

*Stranded Field:* Smaller PUD reservoir that standing alone may not justify the economics of a host production facility and/or infrastructure connections.

*Subsea Construction Vessels:* Subsea services are typically performed with the use of specialized construction vessels which provide an above-water platform that functions as an operational base for divers and ROVs. Distinguishing characteristics of subsea construction vessels include DP systems, saturation diving capabilities, deck space, deck load, craneage and moonpool launching. Deck space, deck load and craneage are important features of a vessel's ability to transport and fabricate hardware, supplies and equipment necessary to complete subsea projects.

*Tension Leg Platform (TLP):* A floating production facility anchored to the seabed with tendons.

*Trencher or Trencher System:* A subsea robotics system capable of providing post lay trenching, inspection and burial (PLIB) and maintenance of submarine cables and flowlines in water depths of 30 to 7,200 feet across a range of seabed and environmental conditions.

*Ultra-Deepwater:* Water depths beyond 4,000 feet.

*Working Interest:* The interest in an oil and natural gas property (normally a leasehold interest) that gives the owner the right to drill, produce and conduct operations on the property and to a share of production, subject to all royalties, overriding royalties and other burdens and to all costs of exploration, development and operations and all risks in connection therewith.

## **CONTRACTING SERVICES OPERATIONS**

We provide a full range of contracting services primarily in the Gulf of Mexico, North Sea, Asia Pacific and Middle East regions in both the shallow water and deepwater. Our services include:

*Exploration support.* Pre-installation surveys; rig positioning and installation assistance; drilling inspection; subsea equipment maintenance; reservoir engineering; G&G services; modeling; well design; and engineering;

*Development.* Installation of small platforms on the OCS, installation of subsea pipelines, flowlines, control umbilicals, manifolds, risers; pipelay and burial; installation and tie-in of riser and manifold assembly; commissioning, testing and inspection; and cable and umbilical lay and connection;

*Production.* Inspection, maintenance and repair of production structures, risers, pipelines and subsea equipment; well intervention; life of field support; reservoir management; providing production technology; and intervention engineering; and

*Decommissioning.* Decommissioning and remediation services; plugging and abandonment services; platform salvage and removal services; pipeline abandonment services; and site inspections.

We provide offshore services and methodologies that we believe are critical to finding and developing offshore reservoirs and maximizing production economics, particularly from marginal fields. Those life of field services are

organized in five disciplines: reservoir and well technology services, drilling, production facilities, construction and well operations. As of December 31, 2007, our contracting services operations had backlog of approximately \$1.1 billion, of which approximately \$630 million was expected to be completed in 2008.

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### ***Construction***

#### ***Deepwater***

Construction services which we believe are critical to the development of marginal fields in the deepwater are pipelay and robotics. We currently own three deepwater umbilical and pipelay vessels. The *Intrepid* is a 381 foot DP-2 vessel capable of laying rigid and flexible pipe (up to 8 inch) and umbilicals. The *Express*, which was acquired in 2005, is a 502 foot DP-2 vessel also capable of laying rigid and flexible pipe (up to 14 inch) and umbilicals. In January 2006, we acquired the *Caesar*, a mono-hull built in 2002 for the cable lay market. The vessel is 485 feet long and has a state-of-the-art DP-2 system. We are currently converting this vessel to a deepwater pipelay asset capable of laying rigid pipe up to 42 inch in diameter. The total estimated cost to acquire and convert the vessel is \$172.5 million and the conversion is expected to be completed in third quarter 2008. We also periodically provide construction services from our well intervention vessels, *Seawell* and *Q4000*.

We operate ROVs, trenchers and ROV Drills designed for offshore construction, rather than supporting drilling rig operations. As marine construction support in the Gulf of Mexico and other areas of the world moves to deeper waters, ROV systems play an increasingly important role. Our vessels add value by supporting deployment of our ROVs. We have positioned ourselves to provide our customers with vessel availability and schedule flexibility to meet the technological challenges of these deepwater construction developments in the Gulf of Mexico and internationally. Our 35 ROVs and four trencher systems operate in three regions: the Americas, Europe/West Africa and Asia Pacific. We are in the process of building a new 2,000 HP trencher and a portable reeled pipelay system for the installation of rigid pipe with a diameter up to 6 inch.

The results of our Deepwater division are reported under our Contracting Services segment. See Item 8. *Financial Statements and Supplementary Data* 19 Business Segment Information.

#### ***Shelf Contracting***

Our Shelf Contracting segment consists of CDI, our consolidated, majority-owned subsidiary. In shallower waters we provide manned diving, pipelay and pipe burial services, and platform installation and salvage services to the offshore oil and natural gas industry. Based on the size of our fleet, we believe that we are the market leader in the diving support business, which involves services such as construction, inspection, maintenance, repair and decommissioning of offshore production and pipeline infrastructure, on the Gulf of Mexico OCS. We also provide these services directly or through partnering relationships in select international offshore markets, such as the Middle East and Asia Pacific. Within this segment we currently own and operate a diversified fleet of 31 vessels, including 21 surface and saturation diving support vessels, six pipelay/pipebury barges, one dedicated pipebury barge, one combination derrick/pipelay barge and two derrick barges. Pipelay and pipe burial operations typically require extensive use of our diving services; therefore, we consider these services to be complementary.

Shelf Contracting performs saturation, surface and mixed gas diving which enable us to provide a full complement of marine contracting services in water depths of up to 1,000 feet. We provide our saturation diving services in water depths of 200 to 1,000 feet through our fleet of nine saturation diving vessels and ten portable saturation diving systems. We also believe that our fleet of diving support vessels is among the most technically advanced in the industry because a number of these vessels have features such as dynamic positioning, hyperbaric rescue chambers, multi-chamber systems for split-level operations and moon pool deployment, which allow us to operate effectively in challenging offshore environments. We provide surface and mixed gas diving services in water depths typically less than 300 feet through our 15 surface diving vessels.

On December 11, 2007, CDI completed its previously announced acquisition of Horizon, through the merger of Horizon with and into a wholly owned subsidiary of CDI, which resulted in Horizon becoming a wholly owned subsidiary of CDI. Under the terms of the merger, each share of common stock, par value \$0.00001 per share, of Horizon was converted into the right to receive \$9.25 in cash and 0.625 shares of CDI's common stock. All shares of Horizon restricted stock that had been issued but had not vested prior to the effective time of the merger became fully vested at the effective time of the merger and converted into the right to receive the merger consideration. CDI issued an aggregate of approximately 20.3 million shares of common stock and paid approximately \$300 million in cash in the merger. The cash portion of the merger consideration was paid from CDI's cash on hand and from

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borrowings under its new \$675 million credit facility consisting of a \$375 million senior secured term loan and a \$300 million senior secured revolving credit facility. See Item 8. *Financial Statements and Supplementary Data* Note 11 Long-Term Debt.

We have substantially increased the size of our Shelf Contracting fleet and expanded our operating capabilities on the Gulf of Mexico OCS through strategic acquisitions of Horizon (2007), Acergy US, Inc. ( Acergy ) (2006), and the assets of Torch (2005). We also acquired Fraser Diving International Limited ( Fraser ) (2006).

Shelf Contracting retained our former name of Cal Dive, and completed a carve-out initial public offering in December 2006. It trades on the New York Stock Exchange under the ticker symbol of DVR. We received pre-tax net proceeds of \$464.4 million from the initial public offering ( IPO ), which included the sale of a 26.5% interest and transfer of debt to CDI. After the consummation of the Horizon acquisition, we currently own 58.5% of CDI.

## ***Well Operations***

We believe we are the global leader in rig alternative subsea well intervention. We engineer, manage and conduct well construction, intervention, and decommissioning operations in water depths ranging from 200 to 10,000 feet. The increased number of subsea wells installed, the increasing value of the product, and the shortfall in both rig availability and equipment have resulted in an increased demand for Well Operations services in both the Gulf of Mexico and the North Sea.

As major and independent oil and gas companies expand operations in the deepwater basins of the world, development of these reserves will often require the installation of subsea trees. Historically, drilling rigs were typically necessary for subsea well operations to troubleshoot or enhance production, shift zones or perform recompletions. Two of our vessels serve as work platforms for well operations services at costs significantly less than drilling rigs. In the Gulf of Mexico, our multi-service semi-submersible vessel, the *Q4000*, has set a series of well operations' firsts' in increasingly deeper water without the use of a traditional drilling rig. In the North Sea, the *Seawell* has provided intervention and abandonment services for over 500 North Sea subsea wells since 1987. Competitive advantages of our vessels are derived from their lower operating costs, together with an ability to mobilize quickly and to maximize production time by performing a broad range of tasks for intervention, construction, inspection, repair and maintenance. These services provide a cost advantage in the development and management of subsea reservoir developments. With the increased demand for these services due to the growing number of subsea tree installations coupled with the shortfall in rig availability, we have significant backlog for both working assets and are constructing a newbuild North Sea vessel, the *Well Enhancer*. The expected cost of the new vessel is \$198 million. We also expanded our operations geographically in Australia and Asia with the 2006 acquisition of Seatrac, an established Australian well operations company now called Well Ops SEA Pty. Limited.

The results of Well Operations are reported under our Contracting Services segment. See Item 8. *Financial Statements and Supplementary Data* Note 19 Business Segment Information.

## ***Production Facilities***

We own interests in certain production facilities in hub locations where there is potential for significant subsea tieback activity. There are a significant number of small discoveries that cannot justify the economics of a dedicated host facility. These discoveries are typically developed as subsea tie backs to existing facilities when capacity through the facility is available. We invest in over-sized facilities that allow operators of these fields to tie back without burdening the operator of the hub reservoir. We are well positioned to facilitate the tie back of the smaller reservoir to these hubs through our services and production groups. Ownership of production facilities enables us to earn a transmission company type return through tariff charges while providing construction work for our vessels. We own a 50% interest

in Deepwater Gateway, L.L.C., which owns the Marco Polo TLP, which was installed in 4,300 feet of water in the Gulf of Mexico in order to process production from Anadarko Petroleum Corporation's Marco Polo field discovery. We also own a 20% interest in Independence Hub, LLC, an affiliate of Enterprise Products Partners L.P., which owns the Independence Hub platform, a 105-foot deep draft, semi-submersible platform located in a water depth of 8,000 feet that serves as a regional hub for up to 1 billion cubic feet of natural gas production per day from multiple ultra-deepwater fields in the previously untapped eastern Gulf of Mexico.

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When a hub is not feasible, we intend to apply an integrated application of our services in a manner that cumulatively lowers development costs to a point that allows for a small dedicated facility to be used. This strategy will permit the development of some fields that otherwise would be non-commercial to develop. The commercial risk is mitigated because we have a portfolio of reservoirs and the assets to redeploy the facility. For example, through a consolidated 50%-owned entity, we are currently converting a vessel into a dynamically positioned floating production unit. This unit will first be utilized on the Phoenix field (formerly known as Typhoon) which we acquired in 2006 after the hurricanes of 2005 destroyed the TLP which was being used to produce the field. Once production in the Phoenix area ceases, this re-deployable facility is expected to be moved to a new location, contracted to a third party, or used to produce other internally-owned reservoirs.

### ***Reservoir and Well Technology Services***

In 2005, we acquired Helix Energy Limited, the largest outsource provider of sub-surface technology skills in the North Sea. With a technical staff of over 90 employees, we have the resources to provide valuable well enhancement services, which typically increase production or extend the life of a reservoir, to our own oil and natural gas projects as well as provide these services to our clients. Each team we assign to a specific client comprises a diverse set of skills, including reservoir engineering, geology, modeling, flow assurance, completions, well design and production enhancement. With offices in Aberdeen, London, Kuala Lumpur and Perth, we have an established market presence in regions that we have identified as strategically important to future growth. The results of reservoir and well technology services are reported under our Contracting Services segment. See Item 8. *Financial Statements and Supplementary Data* Note 19 Business Segment Information.

### ***Drilling***

Contract drilling is a service we have not historically provided but have been contemplating since the construction of our *Q4000* vessel over six years ago. Dayrates for deepwater drilling rigs have increased dramatically in recent years based on the significant oil and natural gas reserves located in deepwater regions and limited availability of rigs capable of drilling such depths. As a result, the drilling cost of a subsea development can be as much as 50% of the total F&D costs. We are currently adding drilling capability to the *Q4000*, a project scheduled for completion in the second quarter of 2008. The type of drilling intended for this vessel is a hybrid slim-bore technology capable of drilling and completing 6-inch slimbore wells to 22,000 feet total depth in up to 6,000 feet of water, which will allow us to drill most of our own deepwater prospects and support the exploration and appraisal efforts of our clients. We expect approval from the MMS for cased well services including completions in 2008 and approval for drilling once we have satisfied MMS requirements.

## **OIL & GAS OPERATIONS**

We formed our oil and gas operations in 1992 to provide a more efficient solution to offshore abandonment, to expand our off-season asset utilization of our contracting services business and to achieve incremental additional returns to our contracting services. Over the last 15 years, we have evolved this business model to include not only mature oil and gas properties but also proved reserves yet to be developed. In July 2006, we acquired Remington, an exploration, development and production company with operations primarily in the Gulf of Mexico, for approximately \$1.4 billion in cash and Helix stock and the assumption of \$358.4 million of liabilities. This acquisition led to the assembly of services that allows us to create value at key points in the life of a reservoir from exploration through development, life of field management and operating through abandonment. As of December 31, 2007, we had 677 Bcfe of proved reserves with 95% located in the Gulf of Mexico.

We believe that owning controlling interests in reservoirs, particularly in deepwater, accomplishes the following:



provides a backlog for our service assets as a hedge against cyclical service asset utilization;

provides enabling utilization for new non-conventional applications of service assets to hedge against lack of initial market acceptance and utilization risk;

achieves control of development assets and methodologies to be employed and therefore control costs; and

adds incremental returns.

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Our oil and gas operations now seek to be involved in the reservoir at any stage of its life if we can apply our methodologies. The cumulative effect of our model is the ability to meaningfully improve the economics of a reservoir that would otherwise be considered non-commercial or non-impact, as well as making us a value adding partner to producers. Our expertise, along with similarly aligned interests, allows us to develop more efficient relationships with other producers. With a focus on acquiring non-impact reservoirs or mature fields, our approach taken as a whole is, itself, a service in demand by our producer clients and partners. As a result, we have been successful in acquiring equity interests in several deepwater undeveloped reservoirs. Developing these fields over the next few years will require meaningful capital commitments but will also provide significant backlog for our construction assets.

Our oil and gas operations have a significant prospect inventory, mostly in the deepwater, which we believe will generate significant life of field services for our vessels. To minimize F&D costs, we intend to utilize the *Q4000* for most of our deepwater drilling needs after the drilling upgrade is completed and regulatory approval has been obtained. Our Oil and Gas segment has a proven track record of cost effectively turning prospects into production on the OCS, and we believe similar success will continue to occur in the deepwater. Of the prospects we currently have in the deepwater, we intend to utilize the *Q4000* for most of our drilling needs once the drilling upgrade is completed and regulatory approval has been granted. We plan to seek partners on these prospects to enhance financial results on the drilling and development work as well as mitigate risk.

We identify prospective oil and gas properties primarily by using 3-D seismic technology. After acquiring an interest in a prospective property, our strategy is to drill one or more exploratory wells with partners. If the exploratory well(s) find commercial oil and/or gas reserves, we complete the well(s) and install the necessary infrastructure to begin producing the oil and/or gas. Because most of our operations are located offshore Gulf of Mexico, we must install facilities such as offshore platforms and gathering pipelines in order to produce the oil and gas and deliver it to the marketplace. Certain properties require additional drilling to fully develop the oil and gas reserves and maximize the production from a particular discovery.

Within our oil and gas operations, we have assembled a team of personnel with experience in geology, geophysics, reservoir engineering, drilling, production engineering, facilities management, lease operations and petroleum land management. We seek to maximize profitability by lowering F&D costs, lowering development time and cost, operating the field more effectively, and extending the reservoir life through well exploitation operations. When a company sells an OCS property, it retains the financial responsibility for plugging and decommissioning if its purchaser becomes financially unable to do so. Thus, it becomes important that a property be sold to a purchaser that has the financial wherewithal to perform its contractual obligations. Although there is significant competition in this mature field market, our oil and gas operations' reputation, supported by our financial strength, has made us the purchaser of choice of many major and independent oil and gas companies. In addition, our reservoir engineering and geophysical expertise, along with our access to contracting service assets that can positively impact development costs, have made us a preferred partner for many other oil and gas companies in offshore development projects. We share ownership in our oil and gas properties with various industry participants. We currently operate the majority of our offshore properties. An operator is generally able to maintain a greater degree of control over the timing and amount of capital expenditures than a non-operating interest owner. See Item 2. *Properties* Summary of Natural Gas and Oil Reserve Data for detailed disclosures of our oil and gas properties.

**Table of Contents****GEOGRAPHIC AREAS**

Revenue by geographic region during the years ended December 31, 2007, 2006 and 2005 were as follows (in thousands):

|                | <b>Year Ended December 31,</b> |              |             |
|----------------|--------------------------------|--------------|-------------|
|                | <b>2007</b>                    | <b>2006</b>  | <b>2005</b> |
| United States  | \$ 1,261,844                   | \$ 1,063,821 | \$ 630,227  |
| United Kingdom | 230,189                        | 190,064      | 83,239      |
| Other          | 275,412                        | 113,039      | 86,006      |
| Total          | \$ 1,767,445                   | \$ 1,366,924 | \$ 799,472  |

Property and equipment, net of depreciation, by geographic region during the years ended December 31, 2007, 2006 and 2005 were as follows (in thousands):

|                | <b>Year Ended December 31,</b> |              |             |
|----------------|--------------------------------|--------------|-------------|
|                | <b>2007</b>                    | <b>2006</b>  | <b>2005</b> |
| United States  | \$ 2,915,655                   | \$ 2,046,043 | \$ 843,304  |
| United Kingdom | 189,117                        | 110,451      | 72,932      |
| Other          | 139,916                        | 55,964       | 126         |
| Total          | \$ 3,244,688                   | \$ 2,212,458 | \$ 916,362  |

**CUSTOMERS**

Our customers include major and independent oil and gas producers and suppliers, pipeline transmission companies and offshore engineering and construction firms. The level of construction services required by any particular contracting customer depends on the size of that customer's capital expenditure budget devoted to construction plans in a particular year. Consequently, customers that account for a significant portion of contract revenues in one fiscal year may represent an immaterial portion of contract revenues in subsequent fiscal years. The percent of consolidated revenue of major customers was as follows: 2007 – Louis Dreyfus Energy Services (13%) and Shell Offshore, Inc. (10%); 2006 – Louis Dreyfus Energy Services (10%) and Shell Offshore, Inc. (10%); and 2005 – Louis Dreyfus Energy Services (10%) and Shell Trading (US) Company (10%). All of these customers were purchasers of our oil and gas production. We estimate that in 2007 we provided subsea services to over 200 customers.

Our contracting services projects have historically been of short duration and are generally awarded shortly before mobilization. As a result, no significant backlog existed prior to 2007. In 2007, we entered into several long-term contracts, for certain of our Deepwater and Well Operations vessels. In addition, our production portfolio inherently provides a backlog of work for our services that we can complete at our option based on market conditions.

**COMPETITION**

The marine contracting industry is highly competitive. While price is a factor, the ability to acquire specialized vessels, attract and retain skilled personnel, and demonstrate a good safety record are also important. Our competitors on the OCS include Global Industries, Ltd., Oceaneering International, Inc. and a number of smaller companies, some of which only operate a single vessel and often compete solely on price. For Deepwater projects, our principal competitors include Acergy, Allseas, Subsea 7, and Technip-Coflexip.

Our oil and gas operations compete with large integrated oil and gas companies as well as independent exploration and production companies for offshore leases on properties. We also encounter significant competition for the acquisition of mature oil and gas properties. Our ability to acquire additional properties depends upon our ability to evaluate and select suitable properties and consummate transactions in a highly competitive environment. Many of our competitors may have significantly more financial, personnel, technological, and other resources

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available. In addition, some of the larger integrated companies may be better able to respond to industry changes including price fluctuation, oil and gas demands, and governmental regulations. Small or mid-sized producers, and in some cases financial players, with a focus on acquisition of proved developed and undeveloped reserves are often competition on development properties.

### **TRAINING, SAFETY AND QUALITY ASSURANCE**

We have established a corporate culture in which EHS remains among the highest of priorities. Our corporate goal, based on the belief that all accidents can be prevented, is to provide an injury-free workplace by focusing on correct and safe behavior. Our EHS procedures, training programs and management system were developed by management personnel, common industry work practices and by employees with on-site experience who understand the physical challenges of the ocean work site. As a result, management believes that our EHS programs are among the best in the industry. We have introduced a company-wide effort to enhance and provide continual improvements to our behavioral based safety process, as well as our training programs, that continue to focus on safety through open communication. The process includes the documentation of all daily observations, collection of data and data treatment to provide the mechanism of understanding both safe and unsafe behaviors at the worksite. In addition, we initiated scheduled Hazard Hunts by project management on each vessel, complete with assigned responsibilities and action due dates. To further this effort, progressive auditing is done to continuously improve our EHS management system.

### **GOVERNMENT REGULATION**

Many aspects of the offshore marine construction industry are subject to extensive governmental regulations. We are subject to the jurisdiction of the U.S. Coast Guard ( USCG ), the U.S. Environmental Protection Agency, the MMS and the U.S. Customs Service, as well as private industry organizations such as the American Bureau of Shipping ( ABS ). In the North Sea, international regulations govern working hours and a specified working environment, as well as standards for diving procedures, equipment and diver health. These North Sea standards are some of the most stringent worldwide. In the absence of any specific regulation, our North Sea branch adheres to standards set by the International Marine Contractors Association and the International Maritime Organization. In addition, we operate in other foreign jurisdictions that have various types of governmental laws and regulations to which we are subject.

We support and voluntarily comply with standards of the Association of Diving Contractors International. The Coast Guard sets safety standards and is authorized to investigate vessel and diving accidents, and to recommend improved safety standards. The Coast Guard also is authorized to inspect vessels at will. We are required by various governmental and quasi-governmental agencies to obtain various permits, licenses and certificates with respect to our operations. We believe that we have obtained or can obtain all permits, licenses and certificates necessary for the conduct of our business.

In addition, we depend on the demand for our services from the oil and gas industry, and therefore, our business is affected by laws and regulations, as well as changing tax laws and policies relating to the oil and gas industry generally. In particular, the development and operation of oil and gas properties located on the OCS of the United States is regulated primarily by the MMS.

The MMS requires lessees of OCS properties to post bonds or provide other adequate financial assurance in connection with the plugging and abandonment of wells located offshore and the removal of all production facilities. Operators on the OCS are currently required to post an area-wide bond of \$3.0 million, or \$500,000 per producing lease. We have provided adequate financial assurance for our offshore leases as required by the MMS.

We acquire production rights to offshore mature oil and gas properties under federal oil and gas leases, which the MMS administers. These leases contain relatively standardized terms and require compliance with detailed MMS regulations and orders pursuant to the Outer Continental Shelf Lands Act ( OCSLA ). These MMS directives are subject to change. The MMS has promulgated regulations requiring offshore production facilities located on the OCS to meet stringent engineering and construction specifications. The MMS also has issued regulations restricting the flaring or venting of natural gas and prohibiting the burning of liquid hydrocarbons without prior authorization.

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Similarly, the MMS has promulgated other regulations governing the plugging and abandonment of wells located offshore and the removal of all production facilities. Finally, under certain circumstances, the MMS may require any operations on federal leases to be suspended or terminated or may expel unsafe operators from existing OCS platforms and bar them from obtaining future leases. Suspension or termination of our operations or expulsion from operating on our leases and obtaining future leases could have a material adverse effect on our financial condition and results of operations.

Under the OCSLA and the Federal Oil and Gas Royalty Management Act, MMS also administers oil and gas leases and establishes regulations that set the basis for royalties on oil and gas. The regulations address the proper way to value production for royalty purposes, including the deductibility of certain post-production costs from that value. Separate sets of regulations govern natural gas and oil and are subject to periodic revision by MMS.

Historically, the transportation and sale for resale of natural gas in interstate commerce has been regulated pursuant to the Natural Gas Act of 1938, the Natural Gas Policy Act of 1978 ( NGPA ), and the regulations promulgated thereunder by the Federal Energy Regulatory Commission ( FERC ). In the past, the federal government has regulated the prices at which oil and gas could be sold. While sales by producers of natural gas, and all sales of crude oil, condensate and natural gas liquids currently can be made at uncontrolled market prices, Congress could reenact price controls in the future. Deregulation of wellhead sales in the natural gas industry began with the enactment of the NGPA. In 1989, the Natural Gas Wellhead Decontrol Act was enacted. This act amended the NGPA to remove both price and non-price controls from natural gas sold in first sales no later than January 1, 1993.

Sales of natural gas are affected by the availability, terms and cost of transportation. The price and terms for access to pipeline transportation remain subject to extensive federal and state regulation. Several major regulatory changes have been implemented by Congress and FERC since 1985 that affect the economics of natural gas production, transportation and sales. In addition, FERC continues to promulgate revisions to various aspects of the rules and regulations affecting those segments of the natural gas industry, most notably interstate natural gas transmission companies that remain subject to FERC jurisdiction. Changes in FERC rules and regulations may also affect the intrastate transportation of natural gas under certain circumstances. The stated purpose of many of these regulatory changes is to promote competition among the various sectors of the natural gas industry. We cannot predict what further action FERC will take on these matters, but we do not believe any such action will materially adversely affect us differently from other companies with which we compete.

Additional proposals and proceedings before various federal and state regulatory agencies and the courts could affect the oil and gas industry. We cannot predict when or whether any such proposals may become effective. In the past, the natural gas industry has been heavily regulated. There is no assurance that the regulatory approach currently pursued by FERC will continue indefinitely. Notwithstanding the foregoing, we do not anticipate that compliance with existing federal, state and local laws, rules and regulations will have a material effect upon our capital expenditures, financial conditions, earnings or competitive position.

## **ENVIRONMENTAL REGULATION**

Our operations are subject to a variety of national (including federal, state and local) and international laws and regulations governing the discharge of materials into the environment or otherwise relating to environmental protection. Numerous governmental departments issue rules and regulations to implement and enforce such laws that are often complex and costly to comply with and that carry substantial administrative, civil and possibly criminal penalties for failure to comply. Under these laws and regulations, we may be liable for remediation or removal costs, damages and other costs associated with releases of hazardous materials (including oil) into the environment, and such liability may be imposed on us even if the acts that resulted in the releases were in compliance with all applicable laws at the time such acts were performed. Some of the environmental laws and regulations that are applicable to our

business operations are discussed in the following paragraphs, but the discussion does not cover all environmental laws and regulations that govern our operations.

The Oil Pollution Act of 1990, as amended ( OPA ), imposes a variety of requirements on Responsible Parties related to the prevention of oil spills and liability for damages resulting from such spills in waters of the



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United States. A Responsible Party includes the owner or operator of an onshore facility, a vessel or a pipeline, and the lessee or permittee of the area in which an offshore facility is located. OPA imposes liability on each Responsible Party for oil spill removal costs and for other public and private damages from oil spills. Failure to comply with OPA may result in the assessment of civil and criminal penalties. OPA establishes liability limits of \$350 million for onshore facilities, all removal costs plus \$75 million for offshore facilities, and the greater of \$800,000 or \$950 per gross ton for vessels other than tank vessels. The liability limits are not applicable, however, if the spill is caused by gross negligence or willful misconduct; if the spill results from violation of a federal safety, construction, or operating regulation; or if a party fails to report a spill or fails to cooperate fully in the cleanup. Few defenses exist to the liability imposed under OPA. Management is currently unaware of any oil spills for which we have been designated as a Responsible Party under OPA that will have a material adverse impact on us or our operations.

OPA also imposes ongoing requirements on a Responsible Party, including preparation of an oil spill contingency plan and maintaining proof of financial responsibility to cover a majority of the costs in a potential spill. We believe that we have appropriate spill contingency plans in place. With respect to financial responsibility, OPA requires the Responsible Party for certain offshore facilities to demonstrate financial responsibility of not less than \$35 million, with the financial responsibility requirement potentially increasing up to \$150 million if the risk posed by the quantity or quality of oil that is explored for or produced indicates that a greater amount is required. The MMS has promulgated regulations implementing these financial responsibility requirements for covered offshore facilities. Under the MMS regulations, the amount of financial responsibility required for an offshore facility is increased above the minimum amounts if the worst case oil spill volume calculated for the facility exceeds certain limits established in the regulations. We believe that we currently have established adequate proof of financial responsibility for our onshore and offshore facilities and that we satisfy the MMS requirements for financial responsibility under OPA and applicable regulations.

In addition, OPA requires owners and operators of vessels over 300 gross tons to provide the Coast Guard with evidence of financial responsibility to cover the cost of cleaning up oil spills from such vessels. We currently own and operate 19 vessels over 300 gross tons. We have provided satisfactory evidence of financial responsibility to the Coast Guard for all of our vessels.

The Clean Water Act imposes strict controls on the discharge of pollutants into the navigable waters of the United States and imposes potential liability for the costs of remediating releases of petroleum and other substances. The controls and restrictions imposed under the Clean Water Act have become more stringent over time, and it is possible that additional restrictions will be imposed in the future. Permits must be obtained to discharge pollutants into state and federal waters. Certain state regulations and the general permits issued under the Federal National Pollutant Discharge Elimination System Program prohibit the discharge of produced waters and sand, drilling fluids, drill cuttings and certain other substances related to the exploration for, and production of, oil and gas into certain coastal and offshore waters. The Clean Water Act provides for civil, criminal and administrative penalties for any unauthorized discharge of oil and other hazardous substances and imposes liability on responsible parties for the costs of cleaning up any environmental contamination caused by the release of a hazardous substance and for natural resource damages resulting from the release. Many states have laws that are analogous to the Clean Water Act and also require remediation of releases of petroleum and other hazardous substances in state waters. Our vessels routinely transport diesel fuel to offshore rigs and platforms and also carry diesel fuel for their own use. Our vessels transport bulk chemical materials used in drilling activities and also transport liquid mud which contains oil and oil by-products. Offshore facilities and vessels operated by us have facility and vessel response plans to deal with potential spills. We believe that our operations comply in all material respects with the requirements of the Clean Water Act and state statutes enacted to control water pollution.

OCSLA provides the federal government with broad discretion in regulating the production of offshore resources of oil and gas, including authority to impose safety and environmental protection requirements applicable to lessees and

permittees operating in the OCS. Specific design and operational standards may apply to OCS vessels, rigs, platforms, vehicles and structures. Violations of lease conditions or regulations issued pursuant to OCSLA can result in substantial civil and criminal penalties, as well as potential court injunctions curtailing operations and cancellation of leases. Because our operations rely on offshore oil and gas exploration and production, if the government were to exercise its authority under OCSLA to restrict the availability of offshore oil

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and gas leases, such action could have a material adverse effect on our financial condition and results of operations. As of this date, we believe we are not the subject of any civil or criminal enforcement actions under OCSLA.

The Comprehensive Environmental Response, Compensation, and Liability Act ( CERCLA ) contains provisions requiring the remediation of releases of hazardous substances into the environment and imposes liability, without regard to fault or the legality of the original conduct, on certain classes of persons including owners and operators of contaminated sites where the release occurred and those companies who transport, dispose of, or arrange for disposal of hazardous substances released at the sites. Under CERCLA, such persons may be subject to joint and several liability for the costs of cleaning up the hazardous substances that have been released into the environment, for damages to natural resources and for the costs of certain health studies. Third parties may also file claims for personal injury and property damage allegedly caused by the release of hazardous substances. Although we handle hazardous substances in the ordinary course of business, we are not aware of any hazardous substance contamination for which we may be liable.

We operate in foreign jurisdictions that have various types of governmental laws and regulations relating to the discharge of oil or hazardous substances and the protection of the environment. Pursuant to these laws and regulations, we could be held liable for remediation of some types of pollution, including the release of oil, hazardous substances and debris from production, refining or industrial facilities, as well as other assets we own or operate or which are owned or operated by either our customers or our sub-contractors.

Management believes that we are in compliance in all material respects with all applicable environmental laws and regulations to which we are subject. We do not anticipate that compliance with existing environmental laws and regulations will have a material effect upon our capital expenditures, earnings or competitive position. However, changes in the environmental laws and regulations, or claims for damages to persons, property, natural resources or the environment, could result in substantial costs and liabilities, and thus there can be no assurance that we will not incur significant environmental compliance costs in the future.

## **EMPLOYEES**

We rely on the high quality of our workforce. As of January 31, 2008, we had over 3,370 employees, nearly 1,000 of which were salaried personnel. Of the total employees, approximately 2,000 were employees of Cal Dive. As of December 31, 2007, we also contracted with third parties to utilize approximately 300 non-U.S. citizens to crew our foreign flag vessels. None of our employees belong to a union nor are employed pursuant to any collective bargaining agreement or any similar arrangement. We believe our relationship with our employees and foreign crew members is favorable.

## **WEBSITE AND OTHER AVAILABLE INFORMATION**

We maintain a website on the Internet with the address of [www.HelixESG.com](http://www.HelixESG.com). Copies of this Annual Report for the year ended December 31, 2007, and copies of our Quarterly Reports on Form 10-Q for 2007 and 2008 and any Current Reports on Form 8-K for 2007 and 2008, and any amendments thereto, are or will be available free of charge at such website as soon as reasonably practicable after they are filed with, or furnished to, the Securities and Exchange Commission ( SEC ). We make our website content available for informational purposes only. Information contained on our website is not part of this report and should not be relied upon for investment purposes. Please note that prior to March 6, 2006, the name of the Company was Cal Dive International, Inc.

The general public may read and copy any materials we file with the SEC at the SEC's Public Reference Room at 450 Fifth Street, N.W., Washington, D.C. 20549. The public may obtain information on the operation of the Public Reference Room by calling the SEC at 1-800-SEC-0330. We are an electronic filer, and the SEC maintains an Internet

website that contains reports, proxy and information statements, and other information regarding issuers that file electronically with the SEC, including us. The Internet address of the SEC's website is [www.sec.gov](http://www.sec.gov).

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**Item 1A. Risk Factors.**

*Shareholders should carefully consider the following risk factors in addition to the other information contained herein. You should be aware that the occurrence of the events described in these risk factors and elsewhere in this Annual Report could have a material adverse effect on our business, results of operations and financial position.*

**Risks Relating to our Contracting Services Operations**

***Our contracting services operations are adversely affected by low oil and gas prices and by the cyclical nature of the oil and gas industry.***

Our contracting services operations are substantially dependent upon the condition of the oil and gas industry, and in particular, the willingness of oil and gas companies to make capital expenditures for offshore exploration, drilling and production operations. The level of capital expenditures generally depends on the prevailing view of future oil and gas prices, which are influenced by numerous factors affecting the supply and demand for oil and gas, including, but not limited to:

- worldwide economic activity;
- demand for oil and natural gas, especially in the United States, China and India;
- economic and political conditions in the Middle East and other oil-producing regions;
- actions taken by the Organization of Petroleum Exporting Countries ( OPEC );
- the availability and discovery rate of new oil and natural gas reserves in offshore areas;
- the cost of offshore exploration for and production and transportation of oil and gas;
- the ability of oil and natural gas companies to generate funds or otherwise obtain external capital for exploration, development and production operations;
- the sale and expiration dates of offshore leases in the United States and overseas;
- technological advances affecting energy exploration, production, transportation and consumption;
- weather conditions;
- environmental and other governmental regulations; and
- tax laws, regulations and policies.

The level of offshore construction has continued to improve during 2007, following higher commodity prices from 2003 to 2007. We cannot assure you that activity levels for offshore construction will remain the same or increase. A sustained period of low drilling and production activity or the return of lower commodity prices would likely have a material adverse effect on our financial position, cash flows and results of operations.

***The operation of marine vessels is risky, and we do not have insurance coverage for all risks.***

Marine construction involves a high degree of operational risk. Hazards, such as vessels sinking, grounding, colliding and sustaining damage from severe weather conditions, are inherent in marine operations. These hazards can cause personal injury or loss of life, severe damage to and destruction of property and equipment, pollution or environmental damage, and suspension of operations. Damage arising from such occurrences may result in lawsuits asserting large claims. We maintain insurance protection as we deem prudent, including Jones Act employee coverage, which is the maritime equivalent of workers' compensation, and hull insurance on our vessels. We cannot assure you that any such insurance will be sufficient or effective under all circumstances or against all hazards to which we may be subject. A successful claim for which we are not fully insured could have a material adverse effect on us. Moreover, we cannot assure you that we will be able to maintain adequate insurance in the future at rates that we consider reasonable. As a result of market conditions, premiums and deductibles for certain of our insurance policies have increased substantially and could escalate further. In some instances, certain insurance could become

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unavailable or available only for reduced amounts of coverage. For example, insurance carriers are now requiring broad exclusions for losses due to war risk and terrorist acts and limitations for wind storm damages. As construction activity expands into deeper water in the Gulf of Mexico and other deepwater basins of the world and with our partial divestiture of Cal Dive, a greater percentage of our revenues may be from deepwater construction projects that are larger and more complex, and thus riskier, than shallow water projects. As a result, our revenues and profits are increasingly dependent on our larger vessels. The current insurance on our vessels, in some cases, is in amounts approximating book value, which could be less than replacement value. In the event of property loss due to a catastrophic marine disaster, mechanical failure, collision or other event, insurance may not cover a substantial loss of revenues, increased costs and other liabilities, and therefore, the loss of any of our large vessels could have a material adverse effect on us.

***Our contracting business typically declines in winter, and bad weather in the Gulf or North Sea can adversely affect our operations.***

Marine operations conducted in the Gulf of Mexico and North Sea are seasonal and depend, in part, on weather conditions. Historically, we have enjoyed our highest vessel utilization rates during the summer and fall when weather conditions are favorable for offshore exploration, development and construction activities. We typically have experienced our lowest utilization rates in the first quarter. As is common in the industry, we typically bear the risk of delays caused by some adverse weather conditions. Accordingly, our results in any one quarter are not necessarily indicative of annual results or continuing trends.

Certain areas in and near the Gulf of Mexico and North Sea experience unfavorable weather conditions including hurricanes and other extreme weather conditions on a relatively frequent basis. Substantially all of our facilities and assets offshore and along the Gulf of Mexico and the North Sea, including our vessels and structures on our offshore oil and gas properties, are susceptible to damage and/or total loss by these storms. Damage caused by high winds and turbulent seas could potentially cause us to curtail both service and production operations for significant periods of time until damage can be assessed and repaired. Moreover, even if we do not experience direct damage from any of these storms, we may experience disruptions in our operations because customers may curtail their development activities due to damage to their platforms, pipelines and other related facilities.

***If we bid too low on a turnkey contract, we suffer adverse economic consequences.***

A significant amount of our projects are performed on a qualified turnkey basis where described work is delivered for a fixed price and extra work, which is subject to customer approval, is billed separately. The revenue, cost and gross profit realized on a turnkey contract can vary from the estimated amount because of changes in offshore job conditions, variations in labor and equipment productivity from the original estimates, the performance of third parties such as equipment suppliers, or other factors. These variations and risks inherent in the marine construction industry may result in our experiencing reduced profitability or losses on projects.

***Delays or cost overruns in our construction projects could adversely affect our business, or the expected cash flows from these projects upon completion may not be timely or as high as expected.***

We currently have the following significant construction projects in our contracting services operations:

the construction of the *Well Enhancer*, a North Sea well services vessel;

the conversion of the *Caesar* into a deepwater pipelay asset;

the addition of a modular-based drilling system on the *Q4000*; and

the construction of the *Helix Producer I*, a minimal floating production unit to be utilized on the Phoenix field, through a consolidated 50% owned variable interest entity.

Although the construction contracts provide for delay penalties, these projects are subject to the risk of delay or cost overruns inherent in construction projects. These risks include, but are not limited to:

unforeseen quality or engineering problems;



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work stoppages;

weather interference;

unanticipated cost increases;

delays in receipt of necessary equipment; and

inability to obtain the requisite permits or approvals.

Significant delays could also have a material adverse effect on expected contract commitments for these assets and our future revenues and cash flow. We will not receive any material increase in revenue or cash flows from these assets until they are placed in service and customers enter into binding arrangements for the assets, which can potentially be several months after the construction or conversion projects are completed. Furthermore, we cannot assure you that customer demand for these assets will be as high as currently anticipated, and, as a result, our future cash flows may be adversely affected. In addition, new assets from third-parties may also enter the market in the future and compete with us.

## **Risks Relating to our Oil and Gas Operations**

***Exploration and production of oil and natural gas is a high-risk activity and is subject to a variety of factors that we cannot control.***

Our oil & gas business is subject to all of the risks and uncertainties normally associated with the exploration for and development and production of oil and natural gas, including uncertainties as to the presence, size and recoverability of hydrocarbons. We may not encounter commercially productive oil and natural gas reservoirs. We may not recover all or any portion of our investment in new wells. The presence of unanticipated pressures or irregularities in formations, miscalculations or accidents may cause our drilling activities to be unsuccessful and/or result in a total loss of our investment, which could have a material adverse effect on our financial condition, results of operations and cash flows. In addition, we often are uncertain as to the future cost or timing of drilling, completing and operating wells.

Projecting future natural gas and oil production is imprecise. Producing oil and gas reservoirs eventually have declining production rates. Projections of production rates rely on certain assumptions regarding historical production patterns in the area or formation tests for a particular producing horizon. Actual production rates could differ materially from such projections. Production rates also can depend on a number of additional factors, including commodity prices, market demand and the political, economic and regulatory climate.

Our business is subject to all of the operating risks associated with drilling for and producing oil and natural gas, including:

fires;

title problems;

explosions;

pressures and irregularities in formations;

equipment availability;

blow-outs and surface cratering;

uncontrollable flows of underground natural gas, oil and formation water;

natural events and natural disasters, such as loop currents, and hurricanes and other adverse weather conditions;

pipe or cement failures;

casing collapses;

lost or damaged oilfield drilling and service tools;

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abnormally pressured formations; and

environmental hazards, such as natural gas leaks, oil spills, pipeline ruptures and discharges of toxic gases.

If any of these events occurs, we could incur substantial losses as a result of injury or loss of life, severe damage to and destruction of property, natural resources and equipment, pollution and other environmental damage, clean-up responsibilities, regulatory investigation and penalties, suspension of our operations and repairs to resume operations.

***Natural gas and oil prices are volatile, which makes future revenue uncertain.***

Our financial condition and results of operations depend in part on the prices we receive for the oil and gas we produce. The market prices for oil and gas are subject to fluctuation in response to events beyond our control, such as:

supply of and demand for oil and gas;

market uncertainty;

worldwide political and economic instability; and

government regulations.

Oil and gas prices have historically been volatile, and such volatility is likely to continue. Our ability to estimate the value of producing properties for acquisition and to budget and project the financial returns of exploration and development projects is made more difficult by this volatility. In addition, to the extent we do not forward sell or enter into costless collars in order to hedge our exposure to price volatility, a dramatic decline in such prices could have a substantial and material effect on:

our revenues;

results of operations;

cashflow;

financial condition;

our ability to increase production and grow reserves in an economically efficient manner; and

our access to capital.

***Our commodity price risk management related to some of our oil and gas production may reduce our potential gains from increases in oil and gas prices.***

Oil and gas prices can fluctuate significantly and have a direct impact on our revenues. To manage our exposure to the risks inherent in such a volatile market, from time to time, we have forward sold for future physical delivery a portion of our future production. This means that a portion of our production is sold at a fixed price as a shield against dramatic price declines that could occur in the market. In addition, we have entered into costless collar contracts related to some of our future oil and gas production. We may from time to time engage in other hedging activities that limit our upside potential from price increases. These sales activities may limit our benefit from dramatic price

increases.

***Estimates of crude oil and natural gas reserves depend on many factors and assumptions, including various assumptions that are based on conditions in existence as of the dates of the estimates. Any material changes in those conditions, or other factors affecting those assumptions, could impair the quantity and value of our crude oil and natural gas reserves.***

This Annual Report contains estimates of our proved oil and gas reserves and the estimated future net cash flows therefrom based upon reports for the years ended December 31, 2007 and 2006, audited by our independent petroleum engineers. These reports rely upon various assumptions, including assumptions required by the SEC, as to oil and gas prices, drilling and operating expenses, capital expenditures, abandonment costs, taxes and

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availability of funds. The process of estimating oil and gas reserves is complex, requiring significant decisions and assumptions in the evaluation of available geological, geophysical, engineering and economic data for each reservoir. As a result, these estimates are inherently imprecise. Actual future production, cash flows, development and production expenditures, operating and abandonment expenses and quantities of recoverable oil and gas reserves may vary from those estimated in these reports. Any significant variance in these assumptions could materially affect the estimated quantity and value of our proved reserves. You should not assume that the present value of future net cash flows from our proved reserves referred to in this Annual Report is the current market value of our estimated oil and gas reserves. In accordance with SEC requirements, we base the estimated discounted future net cash flows from our proved reserves on prices and costs on the date of the estimate. Actual future prices and costs may differ materially from those used in the net present value estimate. In addition, if costs of abandonment are materially greater than our estimates, they could have an adverse effect on financial position, cash flows and results of operations.

***Approximately 79% of our total estimated proved reserves are either PDNP or PUD and those reserves may not ultimately be produced or developed.***

As of December 31, 2007, approximately 12% of our total estimated proved reserves were PDNP and approximately 67% were PUD. These reserves may not ultimately be developed or produced. Furthermore, not all of our PUD or PDNP may be ultimately produced during the time periods we have planned, at the costs we have budgeted, or at all, which in turn may have a material adverse effect on our results of operations.

***Reserve replacement may not offset depletion.***

Oil and gas properties are depleting assets. We replace reserves through acquisitions, exploration and exploitation of current properties. Approximately 79% of our proved reserves at December 31, 2007 are PUDs and PDNP. Further, our proved producing reserves at December 31, 2007 are expected to experience annual decline rates ranging from 30% to 40% over the next ten years. If we are unable to acquire additional properties or if we are unable to find additional reserves through exploration or exploitation of our properties, our future cash flows from oil and gas operations could decrease.

***We are in part dependent on third parties with respect to the transportation of our oil and gas production and in certain cases, third party operators who influence our productivity.***

Notwithstanding our ability to produce hydrocarbons, we are dependent on third party transporters to bring our oil and gas production to the market. In the event a third party transporter experiences operational difficulties, due to force majeure, pipeline shut-ins, or otherwise, this can directly influence our ability to sell commodities that we are able to produce. In addition, with respect to oil and gas projects that we do not operate, we have limited influence over operations, including limited control over the maintenance of safety and environmental standards. The operators of those properties may, depending on the terms of the applicable joint operating agreement:

refuse to initiate exploration or development projects;

initiate exploration or development projects on a slower or faster schedule than we prefer;

delay the pace of exploratory drilling or development; and/or

drill more wells or build more facilities on a project than we can afford, whether on a cash basis or through financing, which may limit our participation in those projects or limit the percentage of our revenues from those projects.

The occurrence of any of the foregoing events could have a material adverse effect on our anticipated exploration and development activities.

***Our oil and gas operations involve significant risks, and we do not have insurance coverage for all risks.***

Our oil and gas operations are subject to risks incident to the operation of oil and gas wells, including, but not limited to, uncontrollable flows of oil, gas, brine or well fluids into the environment, blowouts, cratering,

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mechanical difficulties, fires, explosions or other physical damage, pollution and other risks, any of which could result in substantial losses to us. We maintain insurance against some, but not all, of the risks described above. As a result, any damage not covered by our insurance could have a material adverse effect on our financial condition, results of operations and cash flows.

### **Risks Relating to General Corporate Matters**

#### ***Our substantial indebtedness could impair our financial condition and our ability to fulfill our debt obligations.***

As of December 31, 2007, we had approximately \$1.8 billion of consolidated indebtedness outstanding. The significant level of combined indebtedness may have an adverse effect on our future operations, including:

limiting our ability to obtain additional financing on satisfactory terms to fund our working capital requirements, capital expenditures, acquisitions, investments, debt service requirements and other general corporate requirements;

increasing our vulnerability to general economic downturns, competition and industry conditions, which could place us at a competitive disadvantage compared to our competitors that are less leveraged;

increasing our exposure to rising interest rates because a portion of our borrowings are at variable interest rates;

reducing the availability of our cash flow to fund our working capital requirements, capital expenditures, acquisitions, investments and other general corporate requirements because we will be required to use a substantial portion of our cash flow to service debt obligations;

limiting our flexibility in planning for, or reacting to, changes in our business and the industry in which we operate; and

limiting our ability to expand our business through capital expenditures or pursuit of acquisition opportunities due to negative covenants in senior secured credit facilities that place annual and aggregate limitations on the types and amounts of investments that we may make, and limit our ability to use proceeds from asset sales for purposes other than debt repayment (except in certain circumstances where proceeds will be reinvested under criteria defined by our credit agreements).

If we fail to comply with the covenants and other restrictions in the agreements governing our debt, it could lead to an event of default and the acceleration of our repayment of outstanding debt. Our ability to comply with these covenants and other restrictions may be affected by events beyond our control, including prevailing economic and financial conditions.

#### ***We may not be able to compete successfully against current and future competitors.***

The businesses in which we operate are highly competitive. Several of our competitors are substantially larger and have greater financial and other resources than we have. If other companies relocate or acquire vessels for operations in the Gulf or the North Sea, levels of competition may increase and our business could be adversely affected. In the exploration and production business, some of the larger integrated companies may be better able to respond to industry changes including price fluctuations, oil and gas demands, political change and government regulations.

#### ***The loss of the services of one or more of our key employees, or our failure to attract and retain other highly qualified personnel in the future, could disrupt our operations and adversely affect our financial results.***

Our industry has lost a significant number of experienced professionals over the years due to, among other reasons, the volatility in commodity prices. Our continued success depends on the active participation of our key employees. The loss of our key people could adversely affect our operations.



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In addition, the delivery of our products and services require personnel with specialized skills and experience. As a result, our ability to remain productive and profitable will depend upon our ability to employ and retain skilled workers. Our ability to expand our operations depends in part on our ability to increase the size of our skilled labor force. The demand for skilled workers in our industry is high, and the supply is limited. In addition, although our employees are not covered by a collective bargaining agreement, the marine services industry has in the past been targeted by maritime labor unions in an effort to organize Gulf of Mexico employees. A significant increase in the wages paid by competing employers or the unionization of our Gulf of Mexico employees could result in a reduction of our skilled labor force, increases in the wage rates that we must pay or both. If either of these events were to occur, our capacity and profitability could be diminished and our growth potential could be impaired.

### ***If we fail to effectively manage our growth, our results of operations could be harmed.***

We have a history of growing through acquisitions of large assets and acquisitions of companies. We must plan and manage our acquisitions effectively to achieve revenue growth and maintain profitability in our evolving market. If we fail to effectively manage current and future acquisitions, our results of operations could be adversely affected. Our growth has placed, and is expected to continue to place, significant demands on our personnel, management and other resources. We must continue to improve our operational, financial, management and legal/compliance information systems to keep pace with the growth of our business.

### ***We may need to change the manner in which we conduct our business in response to changes in government regulations.***

Our subsea construction, intervention, inspection, maintenance and decommissioning operations and our oil and gas production from offshore properties, including decommissioning of such properties, are subject to and affected by various types of government regulation, including numerous federal, state and local environmental protection laws and regulations. These laws and regulations are becoming increasingly complex, stringent and expensive to comply with, and significant fines and penalties may be imposed for noncompliance. We cannot assure you that continued compliance with existing or future laws or regulations will not adversely affect our operations.

### ***Government regulation may affect our ability to conduct operations, and the nature of our business exposes us to environmental liability.***

Numerous federal and state regulations affect our operations. Current regulations are constantly reviewed by the various agencies at the same time that new regulations are being considered and implemented. In addition, because we hold federal leases, the federal government requires us to comply with numerous additional regulations that focus on government contractors. The regulatory burden upon the oil and gas industry increases the cost of doing business and consequently affects our profitability.

Our operations are subject to a variety of national (including federal, state and local) and international laws and regulations governing the discharge of materials into the environment or otherwise relating to environmental protection. Numerous governmental agencies issue rules and regulations to implement and enforce such laws that are often complex and costly to comply with and that carry substantial administrative, civil and possibly criminal penalties for failure to comply. Under these laws and regulations, we may be liable for remediation or removal costs, damages and other costs associated with releases of hazardous materials including oil into the environment, and such liability may be imposed on us even if the acts that resulted in the releases were in compliance with all applicable laws at the time such acts were performed.

We operate in foreign jurisdictions that have various types of governmental laws and regulations relating to the discharge of oil or hazardous substances and the protection of the environment. Pursuant to these laws and regulations,

we could be held liable for remediation of some types of pollution, including the release of oil, hazardous substances and debris from production, refining or industrial facilities, as well as other assets we own or operate or which are owned or operated by either our customers or our sub-contractors.

In addition, changes in environmental laws and regulations, or claims for damages to persons, property, natural resources or the environment, could result in substantial costs and liabilities, and thus there can be no assurance that we will not incur significant environmental compliance costs in the future. Such environmental liability could

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substantially reduce our net income and could have a significant impact on our financial ability to carry out our operations.

***Certain provisions of our corporate documents and Minnesota law may discourage a third party from making a takeover proposal.***

In addition to the 55,000 shares of preferred stock issued to Fletcher International, Ltd. under the First Amended and Restated Agreement dated January 17, 2003, but effective as of December 31, 2002, by and between Helix and Fletcher International, Ltd., our board of directors has the authority, without any action by our shareholders, to fix the rights and preferences on up to 4,945,000 shares of undesignated preferred stock, including dividend, liquidation and voting rights. In addition, our by-laws divide the board of directors into three classes. We are also subject to certain anti-takeover provisions of the Minnesota Business Corporation Act. We also have employment contracts with most of our senior officers that require cash payments in the event of a change of control. Any or all of the provisions or factors described above may discourage a takeover proposal or tender offer not approved by management and the board of directors and could result in shareholders who may wish to participate in such a proposal or tender offer receiving less for their shares than otherwise might be available in the event of a takeover attempt.

***Our operations outside of the United States subject us to additional risks.***

Our operations outside of the United States are subject to risks inherent in foreign operations, including, without limitation:

the loss of revenue, property and equipment from expropriation, nationalization, war, insurrection, acts of terrorism and other political risks;

increases in taxes and governmental royalties;

changes in laws and regulations affecting our operations;

renegotiation or abrogation of contracts with governmental entities;

changes in laws and policies governing operations of foreign-based companies;

currency restrictions and exchange rate fluctuations;

world economic cycles;

restrictions or quotas on production and commodity sales;

limited market access; and

other uncertainties arising out of foreign government sovereignty over our international operations.

In addition, laws and policies of the United States affecting foreign trade and taxation may also adversely affect our international operations.

Our ability to market oil and natural gas discovered or produced in any future foreign operations, and the price we could obtain for such production, depends on many factors beyond our control, including:

ready markets for oil and natural gas;

the proximity and capacity of pipelines and other transportation facilities;

fluctuating demand for crude oil and natural gas;

the availability and cost of competing fuels; and

the effects of foreign governmental regulation of oil and gas production and sales.

Pipeline and processing facilities do not exist in certain areas of exploration and, therefore, any actual sales of our production could be delayed for extended periods of time until such facilities are constructed.

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### **Item 1B. *Unresolved Staff Comments.***

None.

### **Item 2. *Properties.***

We own a fleet of 41 vessels and 33 ROVs, 4 trenchers, and 2 ROVDrills. We also lease four vessels, one trencher and one ROV. We believe that the market in the Gulf of Mexico requires specially designed and/or equipped vessels to competitively deliver subsea construction and well operations services. Eleven of our vessels have DP capabilities specifically designed to respond to the deepwater market requirements. Fifteen of our vessels (thirteen of which are based in the Gulf of Mexico) have the capability to provide saturation diving services.

### **Acquisitions in 2007**

On December 11, 2007, our majority-owned subsidiary, CDI, completed its previously announced acquisition of Horizon through the merger of Horizon with and into a wholly owned subsidiary of CDI, which resulted in Horizon becoming a wholly owned subsidiary of CDI. Under the terms of the merger, each share of common stock, par value \$0.00001 per share, of Horizon was converted into the right to receive \$9.25 in cash and 0.625 shares of CDI's common stock. All shares of Horizon restricted stock that had been issued but had not vested prior to the effective time of the merger became fully vested at the effective time of the merger and converted into the right to receive the merger consideration. CDI issued an aggregate of approximately 20.3 million shares of common stock and paid approximately \$300 million in cash in the merger. The cash portion of the merger consideration was paid from CDI's cash on hand and from borrowings under CDI's new \$675 million credit facility consisting of a \$375 million senior secured term loan and a \$300 million senior secured revolving credit facility. See Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources.

In July 2007, we acquired the remaining 42% interest in Well Ops SEA Pty Ltd (formerly Seatrac) for total consideration of approximately \$10.1 million (see Note 6—Other Acquisitions in Item 8. *Financial Statements and Supplementary Data* for a detailed discussion of Seatrac). We changed the name of the entity to Well Ops SEA Pty Ltd in October 2006 when we purchased the initial 58% interest.

### **Divestitures in 2007**

On September 30, 2007, we sold a 30% working interest in the Phoenix oilfield (Green Canyon Blocks 236/237), the Boris oilfield (Green Canyon Block 282) and the Little Burn oilfield (Green Canyon Block 238) to Sojitz GOM Deepwater, Inc. (Sojitz), a wholly owned subsidiary of Sojitz Corporation, for a cash payment of \$40 million and the proportionate recovery of all past and future capital expenditures related to the re-development of the fields, excluding the conversion of the *Helix Producer I*, which we plan to use as a redeployable floating production unit (FPU). Proceeds of \$51.2 million from the sale were collected in October 2007. Sojitz will also pay its proportionate share of the operating costs including fees payable for the use of the FPU. A gain of approximately \$40.4 million was recorded in 2007 as a result of this sale.

In December 2006, we acquired a 100% working interest in the Camelot gas field in the North Sea in exchange for the assumption of certain decommissioning liabilities estimated at approximately \$7.6 million. In June 2007, we sold a 50% working interest in this property for approximately \$1.8 million cash and the assumption by the purchaser of 50% of the decommissioning liability of approximately \$4.0 million. We recognized a gain of approximately \$1.6 million as a result of this sale.



**Table of Contents****OUR VESSELS****Listing of Vessels, Barges and ROVs Related to Contracting Services Operations(1)**

|  | <b>Flag<br/>State</b> | <b>Placed<br/>in<br/>Service(2)</b> | <b>Length<br/>(Feet)</b> | <b>Berths</b> | <b>SAT<br/>Diving</b> | <b>DP or<br/>Anchor<br/>Moored</b> | <b>Crane<br/>Capacity<br/>(tons)</b> |
|--|-----------------------|-------------------------------------|--------------------------|---------------|-----------------------|------------------------------------|--------------------------------------|
| <b>CONTRACTING SERVICES:</b>                                     |                       |                                     |                          |               |                       |                                    |                                      |
| <b>Pipelay</b>   |                       |                                     |                          |               |                       |                                    |                                      |
| <i>Caesar</i> (3)(4)   | Vanuatu               | 1/2006                              | 482                      | 220           |                       | DP                                 | 300 and 36                           |
| <i>Express</i> (4)   | Vanuatu               | 8/2005                              | 520                      | 132           |                       | DP                                 | 500 and 120                          |
| <i>Intrepid</i> (4)  | Bahamas               | 8/1997                              | 381                      | 50            |                       | DP                                 | 400                                  |
| <i>Talisman</i> (4)  | U.S.                  | 11/2000                             | 195                      | 14            |                       |                                    |                                      |
| <b>Floating Production Unit</b>                                  |                       |                                     |                          |               |                       |                                    |                                      |
| <i>Helix Producer I</i> (5)                                      | Bahamas               |                                     | 528                      | 95            |                       | DP                                 | 26 and 26                            |
| <b>Well Operations</b>   |                       |                                     |                          |               |                       |                                    |                                      |
| <i>Q4000</i> (6)(7)  | U.S.                  | 4/2002                              | 312                      | 135           | Capable               | DP                                 | 160 and 360;<br>600 Derrick          |
| <i>Seawell</i>   | U.K.                  | 7/2002                              | 368                      | 129           | Capable               | DP                                 | 130                                  |
| <b>Robotics</b>  |                       |                                     |                          |               |                       |                                    |                                      |
| 33 ROVs, 4 Trenchers and 2                                       |                       |                                     |                          |               |                       |                                    |                                      |
| ROVDrills (8)(9)   |                       | Various                             |                          |               |                       |                                    |                                      |
| <i>Northern Canyon</i> (10)                                      | Bahamas               | 6/2002                              | 276                      | 58            |                       | DP                                 | 50                                   |
| <i>Olympic Canyon</i> (10)                                       | Norway                | 5/2007                              | 304                      | 80            |                       | DP                                 | 140                                  |
| <i>Olympic Triton</i> (10)                                       | Norway                | 11/2007                             | 311                      | 80            |                       | DP                                 | 150                                  |
|  | Majuro<br>Marshall    |                                     |                          |               |                       |                                    |                                      |
| <i>Seacor Canyon</i> (10)  | Island                | 11/2007                             | 221                      | 40            |                       | DP                                 | 20                                   |
| <b>SHELF CONTRACTING (CAL<br/>DIVE<br/>INTERNATIONAL, INC.):</b> |                       |                                     |                          |               |                       |                                    |                                      |
| <b>Pipelay/Pipebury</b>  |                       |                                     |                          |               |                       |                                    |                                      |
| <i>Brave</i> (11)  | U.S.                  | 11/2005                             | 275                      | 80            |                       | Anchor                             | 30 and 50                            |
| <i>Rider</i> (11)  | U.S.                  | 11/2005                             | 260                      | 80            |                       | Anchor                             | 50                                   |
| <i>American</i> (11)   | U.S.                  | 12/2007                             | 180                      | 74            |                       | Anchor                             | 90                                   |
| <i>Lone Star</i> (11)  | Vanuatu               | 12/2007                             | 313                      | 177           |                       | Anchor                             | 88                                   |
| <i>Brazos</i> (11)   | Vanuatu               | 12/2007                             | 210                      | 119           |                       | Anchor                             | 90                                   |
| <i>Pecos</i> (11)  | U.S.                  | 12/2007                             | 256                      | 102           |                       | Anchor                             | 114                                  |
| <b>Pipebury</b>  |                       |                                     |                          |               |                       |                                    |                                      |
| <i>Canyon</i> (11)   | U.S.                  | 12/2007                             | 330                      | 110           |                       | Anchor                             | 88                                   |
| <b>Derrick/Pipelay</b>   |                       |                                     |                          |               |                       |                                    |                                      |
| <i>Sea Horizon</i>   | Vanuatu               | 12/2007                             | 360                      | 255           |                       | Anchor                             | 1,200                                |
| <b>Derrick</b>   |                       |                                     |                          |               |                       |                                    |                                      |
| <i>Atlantic</i> (11)   | U.S.                  | 12/2007                             | 420                      | 158           |                       | Anchor                             | 500                                  |
| <i>Pacific</i> (11)  | U.S.                  | 12/2007                             | 350                      | 109           |                       | Anchor                             | 1,000                                |
| <b>Saturation Diving</b>   |                       |                                     |                          |               |                       |                                    |                                      |
| DP DSV <i>Eclipse</i> (11)                                       | Bahamas               | 3/2002                              | 367                      | 109           | Capable               | DP                                 |                                      |

|                                       |         |         |     |     |         |         |  |
|---------------------------------------|---------|---------|-----|-----|---------|---------|--|
|                                       |         |         |     |     |         |         | 5; 4.3; 92/43;<br>20.4 A-Frame<br>40; 15; 10;<br>Hydralift HLR |
| DP DSV <i>Kestrel</i> (11)            | Vanuatu | 9/2006  | 323 | 80  | Capable | DP      | 308  |
| DP DSV <i>Mystic Viking</i> (11)      | Bahamas | 6/2001  | 253 | 60  | Capable | DP      | 50   |
| DP MSV <i>Texas Horizon</i> (11)      | Vanuatu | 12/2007 | 341 | 96  | Capable | DP      | 113  |
| DP MSV <i>Uncle John</i> (11)         | Bahamas | 11/1996 | 254 | 102 | Capable | DP      | 2×100  |
| DSV <i>American Constitution</i> (11) | Panama  | 11/2005 | 200 | 46  | Capable | 4 point | 20.41  |
| DSV <i>Cal Diver I</i> (11)           | U.S.    | 7/1984  | 196 | 40  | Capable | 4 point | 20   |
| DSV <i>Cal Diver II</i> (11)          | U.S.    | 6/1985  | 166 | 32  | Capable | 4 point | 40 A-Frame   |
| DSV <i>Midnight Star</i> (11)(12)     | Vanuatu | 6/2006  | 197 | 42  |         | 4 point | 20 and 40  |
| <b>Surface Diving</b>                 |         |         |     |     |         |         |  |
| <i>American Diver</i> (11)            | U.S.    | 11/2005 | 105 | 22  |         |         |  |
| <i>American Liberty</i> (11)          | U.S.    | 11/2005 | 110 | 22  |         |         | 1.588  |



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|                                  | <b>Flag<br/>State</b> | <b>Placed<br/>in<br/>Service(2)</b> | <b>Length<br/>(Feet)</b> | <b>Berths</b> | <b>SAT<br/>Diving</b> | <b>DP or<br/>Anchor<br/>Moored</b> | <b>Crane<br/>Capacity<br/>(tons)</b> |
|----------------------------------|-----------------------|-------------------------------------|--------------------------|---------------|-----------------------|------------------------------------|--------------------------------------|
| <i>Cal Diver IV</i> (11)         | U.S.                  | 3/2001                              | 120                      | 24            |                       |                                    |                                      |
| <i>DSV American Star</i> (11)    | U.S.                  | 11/2005                             | 165                      | 30            |                       | 4 point                            | 9.072                                |
| <i>DSV American Triumph</i> (11) | U.S.                  | 11/2005                             | 164                      | 32            |                       | 4 point                            | 13.61                                |
| <i>DSV American Victory</i> (11) | U.S.                  | 11/2005                             | 165                      | 34            |                       | 4 point                            | 9.072                                |
| <i>DSV Cal Diver V</i> (11)      | U.S.                  | 9/1991                              | 166                      | 34            |                       | 4 point                            | 20 A-Frame                           |
| <i>DSV Dancer</i> (11)           | U.S.                  | 3/2006                              | 173                      | 34            |                       | 4 point                            | 30                                   |
| <i>DSV Mr. Fred</i> (11)         | U.S.                  | 3/2000                              | 166                      | 36            |                       | 4 point                            | 25                                   |
| <i>Fox</i> (11)                  | U.S.                  | 10/2005                             | 130                      | 42            |                       |                                    |                                      |
| <i>Mr. Jack</i> (11)             | U.S.                  | 1/1998                              | 120                      | 22            |                       |                                    | 10                                   |
| <i>Mr. Jim</i> (11)              | U.S.                  | 2/1998                              | 110                      | 19            |                       |                                    |                                      |
| <i>Polo Pony</i> (11)            | U.S.                  | 3/2001                              | 110                      | 25            |                       |                                    |                                      |
| <i>Sterling Pony</i> (11)        | U.S.                  | 3/2001                              | 110                      | 25            |                       |                                    |                                      |
| <i>White Pony</i> (11)           | U.S.                  | 3/2001                              | 116                      | 25            |                       |                                    |                                      |

- (1) Under government regulations and our insurance policies, we are required to maintain our vessels in accordance with standards of seaworthiness and safety set by government regulations and classification organizations. We maintain our fleet to the standards for seaworthiness, safety and health set by the ABS, Bureau Veritas ( BV ), Det Norske Veritas ( DNV ), Lloyds Register of Shipping ( Lloyds ), and the USCG. The ABS, BV, DNV and Lloyds are classification societies used by ship owners to certify that their vessels meet certain structural, mechanical and safety equipment standards.
- (2) Represents the date we placed the vessel in service and not the date of commissioning.
- (3) Currently under conversion into a deepwater pipelay asset by mid 2008.
- (4) Subject to vessel mortgages securing our Senior Credit Facilities described in Item 8. *Financial Statements and Supplementary Data* Note 11 Long-term Debt.
- (5) Former ferry vessel undergoing conversion into DP floating production unit for initial use on our Phoenix field. See Production Facilities on page 30.
- (6) Expected to complete drilling capabilities upgrade on the vessel in second quarter 2008.
- (7) Subject to vessel mortgage securing our MARAD debt described in Item 8. *Financial Statements and Supplementary Data* Note 11 Long-term Debt.
- (8) Owned and operated by our domestic subsidiary under a secured lien.
- (9) Average age of our fleet of ROVs, trenchers and ROV Drills is approximately 4.07 years.
- (10) Leased.
- (11)

Subject to vessel mortgages securing CDI's \$675 million credit facility described in Item 8. *Financial Statements and Supplementary Data* Note 11 Long-term Debt.

(12) Expected to be converted in 2008 to full saturation diving capabilities.

In addition to CDI's saturation diving vessels, CDI currently owns ten portable saturation diving systems, including six acquired from Fraser.

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The following table details the average utilization rate for our vessels by category (calculated by dividing the total number of days the vessels in this category generated revenues by the total number of calendar days in the applicable period) for the years ended December 31, 2007, 2006 and 2005:

|                       | <b>Year Ended December 31,</b> |             |             |
|-----------------------|--------------------------------|-------------|-------------|
|                       | <b>2007</b>                    | <b>2006</b> | <b>2005</b> |
| Contracting Services: |                                |             |             |
| Pipelay               | 90%                            | 86%         | 86%         |
| Well operations       | 71%                            | 81%         | 84%         |
| ROVs                  | 76%                            | 76%         | 70%         |
| Shelf Contracting     | 65%                            | 84%         | 65%         |

We incur routine drydock, inspection, maintenance and repair costs pursuant to Coast Guard regulations and in order to maintain our vessels in class under the rules of the applicable class society. In addition to complying with these requirements, we have our own vessel maintenance program that we believe permits us to continue to provide our customers with well maintained, reliable vessels. In the normal course of business, we charter in other vessels on a short-term basis, such as tugboats, cargo barges, utility boats and dive support vessels.

**PRODUCTION FACILITIES**

Through our interest in Deepwater Gateway, L.L.C., a limited liability company in which Enterprise Products Partners L.P. is the other member, we own a 50% interest in the Marco Polo TLP, which was installed on Green Canyon Block 608 in 4,300 feet of water. Deepwater Gateway, L.L.C. was formed to construct, install and own the Marco Polo TLP in order to process production from Anadarko Petroleum Corporation's Marco Polo field discovery at Green Canyon Block 608. Anadarko required 50,000 barrels of oil per day and 150 million feet per day of processing capacity for Marco Polo. The Marco Polo TLP was designed to process 120,000 barrels of oil per day and 300 million cubic feet of gas per day and payload with space for up to six subsea tie backs.

We also own a 20% interest in Independence Hub, LLC, an affiliate of Enterprise Products Partners L.P., that owns the Independence Hub platform, a 105 foot deep draft, semi-submersible platform located in Mississippi Canyon block 920 in a water depth of 8,000 feet that serves as a regional hub for natural gas production from multiple ultra-Deepwater fields in the previously untapped eastern Gulf of Mexico. First production began in July 2007. The Independence Hub facility is capable of processing 1 billion cubic feet (bcf) per day of gas.

We own a 20% interest in the Gunnison truss spar facility, together with the operator Kerr-McGee Oil & Gas Corporation (Kerr-McGee), which owns a 50% interest, and Nexen, Inc., which owns the remaining 30% interest. The Gunnison spar, which is moored in 3,150 feet of water and located on Garden Banks Block 668, has daily production capacity of 40,000 barrels of oil and 200 million cubic feet of gas. This facility is designed with excess capacity to accommodate production from satellite prospects in the area.

Further, in October 2006, we invested \$15 million for a 50% interest in Kommandor LLC to convert a ferry vessel into a dynamically-positioned minimal floating production system to be named *Helix Producer I*. Upon completion of the initial conversion, this vessel will be leased under a bareboat charter to us for further conversion and subsequent use as a floating production system in the Deepwater Gulf of Mexico, initially for the Phoenix field. Conversion of the vessel is expected to be completed in two phases. The first phase is expected to be completed in the second quarter of 2008 for approximately \$87 million. The second phase of the conversion is expected to be completed in the third quarter of 2008. Estimated cost of conversion for the second phase is approximately \$117 million, of which we expect

to fund 100%.

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**SUMMARY OF NATURAL GAS AND OIL RESERVE DATA**

We employ full-time experienced reserve engineers and geologists who are responsible for determining proved reserves in conformance with SEC guidelines. Engineering reserve estimates were prepared by us based upon our interpretation of production performance data and sub-surface information derived from the drilling of existing wells. Our internal reservoir engineers and independent petroleum engineers analyzed 100% of our United States oil and gas fields on an annual basis (143 fields as of December 31, 2007). We consider any field with discounted future net revenues of 1% or greater of the total discounted future net revenues of all our fields to be significant. An engineering audit, as we use the term, is a process involving an independent petroleum engineering firm's (Huddleston & Co., Inc. (Huddleston)) extensive visits, collection and examination of all geologic, geophysical, engineering and economic data requested by the independent petroleum engineering firm. Our use of the term engineering audit is intended only to refer to the collective application of the procedures which Huddleston was engaged to perform and may be defined and used differently by other companies.

The engineering audit of our reserves by the independent petroleum engineers involves their rigorous examination of our technical evaluation, interpretation and extrapolations of well information such as flow rates and reservoir pressure declines as well as other technical information and measurements. Our internal reservoir engineers interpret this data to determine the nature of the reservoir and ultimately the quantity of proved oil and gas reserves attributable to a specific property. Our proved reserves in this Annual Report include only quantities that we expect to recover commercially using current prices, costs, existing regulatory practices and technology. While we are reasonably certain that the proved reserves will be produced, the timing and ultimate recovery can be affected by a number of factors including completion of development projects, reservoir performance, regulatory approvals and changes in projections of long-term oil and gas prices. Revisions can include upward or downward changes in the previously estimated volumes of proved reserves for existing fields due to evaluation of (1) already available geologic, reservoir or production data or (2) new geologic or reservoir data obtained from wells. Revisions can also include changes associated with significant changes in development strategy, oil and gas prices, or the related production equipment/facility capacity. Huddleston also examined our estimates with respect to reserve categorization, using the definitions for proved reserves set forth in Regulation S-X Rule 4-10(a) and subsequent SEC staff interpretations and guidance.

In the conduct of the engineering audit, Huddleston did not independently verify the accuracy and completeness of information and data furnished by us with respect to ownership interests, oil and gas production, well test data, historical costs of operation and development, product prices, or any agreements relating to current and future operations of the properties or sales of production. However, if in the course of the examination something came to the attention of Huddleston which brought into question the validity or sufficiency of any such information or data, Huddleston did not rely on such information or data until they had satisfactorily resolved their questions relating thereto or had independently verified such information or data. Furthermore, in instances where decline curve analysis was not adequate in determining proved producing reserves, Huddleston evaluated our volumetric analysis, which included the analysis of production and pressure data. Each of the PUDs analyzed by Huddleston included volumetric analysis, which took into consideration recovery factors relative to the geology of the location and similar reservoirs. Where applicable, Huddleston examined data related to well spacing, including potential drainage from offsetting producing wells in evaluating proved reserves for un-drilled well locations.

The engineering audit by Huddleston included 100% of our producing properties together with a percentage of our non-producing and undeveloped properties. Properties for analysis were selected by us and Huddleston based on discounted future net revenues. All of our significant properties were included in the engineering audit and such audited properties constituted 97% of the total discounted future net revenues. Huddleston audited approximately 96% of our total reserve base in the United States, including what was deemed to be the most valuable properties. Huddleston audited 92% of proved developed reserves and 98% of the proved undeveloped reserves totaling 96% of

both categories combined. Huddleston also analyzed the methods utilized by us in the preparation of all of the estimated reserves and revenues. Huddleston represents in its audit report that they believe our methodologies are consistent with the methodologies required by the SEC, Society of Petroleum Engineers ( SPE ) and FASB. There were no limitations imposed, nor limitations encountered by us or Huddleston.

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The table below sets forth information, as of December 31, 2007, with respect to estimates of net proved reserves. Proved reserves cannot be measured exactly because the estimation of reserves involves numerous judgmental determinations. Accordingly, reserve estimates must be continually revised as a result of new information obtained from drilling and production history, new geological and geophysical data and changes in economic conditions.

|                 | <b>As of December 31, 2007</b>           |  |                                  |
|-----------------|--|--|----------------------------------|
|                 | <b>Proved<br/>Developed<br/>Reserves</b> | <b>Proved<br/>Undeveloped<br/>Reserves</b> | <b>Total Proved<br/>Reserves</b> |
| United States:  |  |  |                                  |
| Gas (Bcf)       | 134                                      | 291  | 425                              |
| Oil (MMBbls)    | 15                                       | 25   | 40                               |
| Total (Bcfe)    | 222                                      | 440  | 662                              |
| United Kingdom: |  |  |                                  |
| Gas (Bcf)       | 2  | 13   | 15                               |
| Oil (MMBbls)    |  |  |                                  |
| Total (Bcfe)    | 2  | 13   | 15                               |
| Total:          |  |  |                                  |
| Gas (Bcf)       | 136                                      | 304  | 440                              |
| Oil (MMBbls)    | 15                                       | 25   | 40                               |
| Total (Bcfe)    | 224                                      | 453  | 677                              |

For additional information regarding estimates of oil and gas reserves, including estimates of proved and proved developed reserves, the standardized measure of discounted future net cash flows, and the changes in discounted future net cash flows, see Item 8. *Financial Statements and Supplementary Data* Note 21 Supplemental Oil and Gas Disclosures.

***Significant Oil and Gas Properties***

Our oil and gas properties consist primarily of interests in developed and undeveloped oil and gas leases. As of December 31, 2007, we had exploration, development and production operations in the United States, primarily in the Gulf of Mexico. In December 2006, we acquired the Camelot field, located in the North Sea, in which we subsequently sold a 50% interest in June 2007. This is our only oil and gas property in the United Kingdom.

Our U.S. operations accounted for 99% of our 2007 production and approximately 98% of total proved reserves at December 31, 2007 (79% of such total reserves are PUDs and PDNP). Further, our proved producing reserves at December 31, 2007 are expected to experience annual decline rates ranging from 30% to 40% over the next ten years. The following table provides a brief description of our domestic and international oil and gas properties we consider most significant to us at December 31, 2007:

|                         |                                 | <b>Net<br/>Total</b>                  |  |                      | <b>2007<br/>Net<br/>Production</b> | <b>Average<br/>WI%</b> | <b>Expected<br/>First<br/>Production</b> |
|-------------------------|---------------------------------|---------------------------------------|--|----------------------|------------------------------------|------------------------|--|
|                         | <b>Development<br/>Location</b> | <b>Proved<br/>Reserves<br/>(Bcfe)</b> | <b>Net Proved<br/>Reserves<br/>Oil %</b> | <b>Mix<br/>Gas %</b> | <b>(Bcfe)</b>                      |                        |  |
| United States Offshore: |                                 |                                       |  |                      |                                    |                        |  |
| Deepwater               |                                 |                                       |  |                      |                                    |                        |  |
| Bushwood (1)            | U.S. GOM                        | 206                                   | 21%                                      | 79%                  |                                    | 100%                   | 2008                                     |
| Phoenix (2)             | U.S. GOM                        | 45                                    | 79%                                      | 21%                  |                                    | 70%                    | 2008                                     |
| Gunnison (3)            | U.S. GOM                        | 27                                    | 46%                                      | 54%                  | 6                                  | 19%                    | Producing                                |
| Bass Lite (4)           | U.S. GOM                        | 24                                    |  | 100%                 |                                    | 17.5%                  | 2008                                     |



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|                           |                         | Net<br>Total                 |  |      |                                     |                |                                 |
|---------------------------|-------------------------|------------------------------|--|------|-------------------------------------|----------------|---------------------------------|
|                           | Development<br>Location | Proved<br>Reserves<br>(Bcfe) | Net Proved<br>Reserves Mix<br>Oil%      Gas% |      | 2007<br>Net<br>Production<br>(Bcfe) | Average<br>WI% | Expected<br>First<br>Production |
| Outer Continental Shelf   |                         |                              |  |      |                                     |                |                                 |
| East Cameron 346          | U.S. GOM                | 39                           | 81%  | 19%  | 4                                   | 75%            | Producing                       |
| South Timbalier 86/63     | U.S. GOM                | 34                           | 31%  | 69%  | 1                                   | 95%            | Producing                       |
| South Pass 89             | U.S. GOM                | 26                           | 42%  | 58%  | 1                                   | 27%            | Producing                       |
| Mobile 863                | U.S. GOM                | 20                           |  | 100% |                                     | 83%            | 2008                            |
| West Cameron 170          | U.S. GOM                | 20                           | 31%  | 69%  | 1                                   | 55%            | Producing                       |
| East Cameron 339          | U.S. GOM                | 13                           | 81%  | 19%  | 1                                   | 100%           | Producing                       |
| South Marsh Island 130    | U.S. GOM                | 13                           | 70%  | 30%  | 4                                   | 100%           | Producing                       |
| United States    Onshore: |                         |                              |  |      |                                     |                |                                 |
| Parker Creek              | Mississippi             | 16                           | 99%  | 1%   | 1                                   | 67%            | Producing                       |
| United Kingdom            |                         |                              |  |      |                                     |                |                                 |
| Offshore (5)              | UK Offshore             | 15                           | 2%   | 98%  |                                     | 50%            | Producing                       |

(1) Garden Banks 506 (formerly Noonan/Danny).

(2) Green Canyon blocks 236, 237, 238 and 282.

(3) An outside operated property comprised of Garden Banks blocks 625, 667, 668 and 669.

(4) Atwater Valley block 426.

(5) Consists of our only property in the United Kingdom, *Camelot*.

**United States Offshore****Deepwater**

We have proved reserves of approximately 304 Bcfe in five fields in the Gulf of Mexico Deepwater which comprised approximately 45% of our total proved reserves as of December 31, 2007. The working interests in these fields range from 17.5% to 100%. We are the operator of two of the five fields, which comprised approximately 82% of our Deepwater proved reserves (approximately 37% of total proved reserves). Gunnison, a non-operated field, has been producing since December 2003. Our net production in Deepwater totaled approximately 13 Bcfe in 2007. We continue to be active in Deepwater with an ongoing exploration and development program.

**Outer Continental Shelf**

We have proved reserves of approximately 336 Bcfe in over 130 fields in the Gulf of Mexico on the OCS which comprised approximately 50% of total proved reserves as of December 31, 2007. Our net production on the OCS totaled approximately 50 Bcfe in 2007. The working interests in our OCS fields range from 3% to 100%. Our largest field based on proved reserves is East Cameron 346, with approximately 11% of OCS reserves (approximately 6% of

total proved reserves). No other individual OCS field comprised over 5% of total proved reserves. We are the operator of 75% of our OCS proved reserves. We continue to be active on the OCS with an ongoing exploration and development program. Based on current market conditions, we plan to drill approximately 11 wells on the OCS in 2008.

***United States Onshore***

We have proved reserves of approximately 22 Bcfe in over 17 onshore fields in Mississippi, Alabama, Louisiana and Texas, with net production totaling approximately two Bcfe in 2007. Our U.S. onshore proved reserves comprised approximately 3% of total proved reserves as of December 31, 2007. The working interests in our onshore properties range from 7% to 93.6%. We are not the operator of most of the onshore fields. One onshore non-operated field (Parker Creek) in Mississippi comprised over 71% of our U.S. onshore reserves, but only

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approximately 2% of our total proved reserves. There are no significant developments scheduled for the onshore fields.

***United Kingdom Offshore***

In December 2006, we acquired the Camelot field, located in the North Sea, in which we subsequently sold a 50% interest in June 2007. This is our only oil and gas property in the United Kingdom.

***Production, Price and Cost Data***

Production, price and cost data for our oil and gas operations in the United States are as follows:

|   | <b>Year Ended December 31,</b> |             |             |
|---|--------------------------------|-------------|-------------|
|   | <b>2007</b>                    | <b>2006</b> | <b>2005</b> |
| Production:   |                                |             |             |
| Gas including natural gas liquids (Bcf)                           | 42                             | 28          | 18          |
| Oil (MMBbls)  | 4                              | 3           | 3           |
| Total (Bcfe)  | 65                             | 48          | 33          |
| Average sales prices realized (including hedges):                 |                                |             |             |
| Gas including natural gas liquids (per Mcf)                       | \$ 7.69                        | \$ 7.86     | \$ 8.08     |
| Oil (per Bbl)   | \$ 67.68                       | \$ 60.41    | \$ 49.15    |
| Total (per Mcfe)  | \$ 8.93                        | \$ 8.79     | \$ 8.13     |
| Average production cost per Mcfe                                  | \$ 1.83                        | \$ 1.85     | \$ 1.71     |
| Average depletion and amortization per Mcfe (including accretion) | \$ 3.54                        | \$ 2.79     | \$ 2.14     |

No production data is available for our oil and gas operations in the United Kingdom in 2005 and 2006 as we acquired Camelot in December 2006 (which was not then producing). Production in 2007 was insignificant (0.3 Bcfe of gas).

***Productive Wells***

The number of productive oil and gas wells in which we held interest as of December 31, 2007 is as follows:

|               |          | <b>Oil Wells</b> |            | <b>Gas Wells</b> |            | <b>Total Wells</b> |            |
|---------------|----------|------------------|------------|------------------|------------|--------------------|------------|
|               |          | <b>Gross</b>     | <b>Net</b> | <b>Gross</b>     | <b>Net</b> | <b>Gross</b>       | <b>Net</b> |
| United States | Offshore | 292              | 226        | 380              | 207        | 672                | 433        |
| United States | Onshore  | 28               | 11         | 74               | 16         | 102                | 27         |
| Total         |          | 320              | 237        | 454              | 223        | 774                | 460        |

Productive wells are producing wells and wells capable of production. A gross well is a well in which a working interest is owned. The number of gross wells is the total number of wells in which a working interest is owned. A net well is deemed to exist when the sum of fractional ownership working interests in gross wells equals one. The number

of net wells is the sum of the fractional working interests owned in gross wells expressed as whole numbers and fractions thereof. One or more completions in the same borehole are counted as one well in this table.

The following table summarizes multiple completions and non-producing wells as of December 31, 2007:

|                      | Oil Wells |     | Gas Wells |     | Total Wells |     |
|----------------------|-----------|-----|-----------|-----|-------------|-----|
|                      | Gross     | Net | Gross     | Net | Gross       | Net |
| Non-producing        | 58        | 39  | 138       | 73  | 196         | 112 |
| Multiple Completions | 220       | 168 | 314       | 173 | 534         | 341 |

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**Table of Contents*****Developed and Undeveloped Acreage***

The developed and undeveloped acreage (including both leases and concessions) that we held at December 31, 2007 is as follows:

|                         | <b>Undeveloped</b> |            | <b>Developed</b> |            |
|-------------------------|--------------------|------------|------------------|------------|
|                         | <b>Gross</b>       | <b>Net</b> | <b>Gross</b>     | <b>Net</b> |
| United States           |                    |            |                  |            |
| Offshore                | 470,885            | 333,444    | 666,819          | 391,763    |
| Onshore                 | 5,762              | 4,466      | 18,544           | 6,470      |
| Total United States     | 476,647            | 337,910    | 685,363          | 398,233    |
| United Kingdom offshore | 25,406             | 12,703     | 9,778            | 4,889      |
| Total                   | 502,053            | 350,613    | 695,141          | 403,122    |

Developed acreage is acreage spaced or assignable to productive wells. A gross acre is an acre in which a working interest is owned. A net acre is deemed to exist when the sum of fractional ownership working interests in gross acres equals one. The number of net acres is the sum of the fractional working interests owned in gross acres expressed as whole numbers and fractions thereof. Undeveloped acreage is considered to be those leased acres on which wells have not been drilled or completed to a point that would permit the production of commercial quantities of crude oil and natural gas regardless of whether or not such acreage contains proved reserves. Included within undeveloped acreage are those leased acres (held by production under the terms of a lease) that are not within the spacing unit containing, or acreage assigned to, the productive well so holding such lease. The current terms of our leases on undeveloped acreage are scheduled to expire as shown in the table below (the terms of a lease may be extended by drilling and production operations):

|       | <b>Offshore</b> |            | <b>Onshore</b> |            | <b>Total</b> |            |
|-------|-----------------|------------|----------------|------------|--------------|------------|
|       | <b>Gross</b>    | <b>Net</b> | <b>Gross</b>   | <b>Net</b> | <b>Gross</b> | <b>Net</b> |
| 2008  | 139,462         | 81,181     | 4,292          | 2,996      | 143,754      | 84,177     |
| 2009  | 121,237         | 77,745     | 1,470          | 1,470      | 122,707      | 79,215     |
| 2010  | 90,966          | 68,979     |                |            | 90,966       | 68,979     |
| 2011  | 25,112          | 19,112     |                |            | 25,112       | 19,112     |
| 2012  | 27,275          | 19,594     |                |            | 27,275       | 19,594     |
| 2013  |                 |            |                |            |              |            |
| 2014  | 17,280          | 17,280     |                |            | 17,280       | 17,280     |
| 2015  | 5,760           | 5,760      |                |            | 5,760        | 5,760      |
| Total | 427,092         | 289,651    | 5,762          | 4,466      | 432,854      | 294,117    |

***Drilling Activity***

The following table shows the results of oil and gas wells drilled in the United States for each of the years ended December 31, 2007, 2006 and 2005:

|                              | Net Exploratory Wells |     |       | Net Development Wells |     |       |
|------------------------------|-----------------------|-----|-------|-----------------------|-----|-------|
|                              | Productive            | Dry | Total | Productive            | Dry | Total |
| Year ended December 31, 2007 | 10.8                  | 1.1 | 11.9  | 6.4                   | 1.0 | 7.4   |
| Year ended December 31, 2006 | 6.5                   | 2.1 | 8.6   | 4.6                   |     | 4.6   |
| Year ended December 31, 2005 | 0.4                   |     | 0.4   | 1.2                   |     | 1.2   |

No wells were drilled in the United Kingdom in 2007, 2006 and 2005.

A productive well is an exploratory or development well that is not a dry hole. A dry hole is an exploratory or development well determined to be incapable of producing either oil or gas in sufficient quantities to justify completion as an oil or gas well.

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An exploratory well is a well drilled to find and produce oil or gas in an unproved area, to find a new reservoir in a field previously found to be productive of oil or gas in another reservoir, or to extend a known reservoir. A development well, for purposes of the table above and as defined in the rules and regulations of the SEC, is a well drilled within the proved area of a crude oil or natural gas reservoir to the depth of a stratigraphic horizon known to be productive. The number of wells drilled refers to the number of wells completed at any time during the respective year, regardless of when drilling was initiated. Completion refers to the installation of permanent equipment for the production of crude oil or natural gas, or in the case of a dry hole, to the reporting of abandonment to the appropriate agency.

At December 31, 2007, our oil and gas operations were completing one development well and one exploration well. See Item 8. *Financial Statements and Supplementary Data* Note 7 Oil and Gas Properties. These wells are located in the Gulf of Mexico.

**FACILITIES**

Our corporate headquarters are located at 400 N. Sam Houston Parkway E., Suite 400, Houston, Texas. The corporate headquarters of CDI are located at 2500 CityWest Boulevard, Suite 2200, Houston Texas. Our primary subsea and marine services operations are based in Port of Iberia, Louisiana. We own the Aberdeen (Dyce), Scotland facility and CDI owns approximately 61/2 acres of the Port of Iberia, Louisiana facility and its Port Arthur and Sabine, Texas facilities. All other facilities are leased.

**Properties and Facilities Summary**

| <b>Location</b>           | <b>Function</b>  | <b>Size</b>                                 |
|---------------------------|--|---|
| Houston, Texas            | <u>Helix Energy Solutions Group, Inc.</u><br>Corporate Headquarters, Project Management, and Sales Office<br><u>Energy Resource Technology GOM, Inc.</u><br>Corporate Headquarters<br><u>Well Ops Inc.</u><br>Corporate Headquarters, Project Management, and Sales Office<br><u>Kommandor LLC (1)</u><br>Corporate Headquarters | 92,300 square feet                          |
| Houston, Texas            | <u>Canyon Offshore, Inc.</u><br>Corporate, Management and Sales Office   | 27,000 square feet                          |
| Dallas, Texas             | <u>Energy Resource Technology GOM, Inc.</u><br>Dallas Office   | 25,000 square feet                          |
| Dulac, Louisiana          | <u>Energy Resource Technology GOM, Inc.</u><br>Shore Base  | 20 acres 1,720 square feet                  |
| Aberdeen (Dyce), Scotland | <u>Well Ops (U.K.) Limited</u><br>Corporate Offices and Operations   | 3.9 acres<br>(Building: 42,463 square feet) |

Canyon Offshore Limited  
Corporate Offices, Operations and  
Sales Office

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| <b>Location</b>               | <b>Function</b>   | <b>Size</b>                                 |
|-------------------------------|---|---|
| Aberdeen (Westhill), Scotland | <u>Helix RDS Limited</u><br>Corporate Offices   |   |
|                               | <u>ERT (UK) Limited</u><br>Corporate Offices  | 11,333 square feet                          |
| London, England               | <u>Helix RDS Limited</u><br>Corporate Offices   | 3,365 square feet                           |
| Kuala Lumpur, Malaysia        | <u>Helix RDS Sdn Bhd</u><br>Corporate Offices   | 2,227 square feet                           |
| Perth, Australia              | <u>Well Ops SEA Pty Ltd</u><br>Corporate Offices  | 1.0 acre<br>(Building: 12,040 square feet)  |
| Perth, Australia              | <u>Helix RDS Pty Ltd</u><br>Corporate Offices   | 8,202 square feet                           |
|                               | <u>Helix ESG Pty Ltd.</u><br>Corporate Offices  |   |
| Rotterdam, The Netherlands    | <u>Helix Energy Solutions BV</u><br>Corporate Offices   | 17,000 square feet                          |
| Singapore                     | <u>Canyon Offshore International Corp</u><br>Corporate, Operations and Sales                                | 13,180 square feet                          |
|                               | <u>Well Ops PTE Ltd</u><br>Corporate Headquarters   |   |
| Houston, Texas                | <u>Cal Dive International, Inc. (2)</u><br>Corporate Headquarters, Project<br>Management, and Sales Office  | 89,000 square feet                          |
| Port Arthur, Texas            | <u>Cal Dive International, Inc. (2)</u><br>Marine, Spoolbase  | 23 acres<br>(Buildings: 6,000 square feet)  |
| Sabine, Texas                 | <u>Cal Dive International, Inc. (2)</u><br>Marine, Warehouse  | 26 acres<br>(Buildings: 59,000 square feet) |
| Port of Iberia, Louisiana     | <u>Cal Dive International, Inc. (2)</u><br>Operations, Offices and Warehouse                                | 23 acres<br>(Buildings: 68,602 square feet) |
| Fourchon, Louisiana           | <u>Cal Dive International, Inc. (2)</u><br>Marine, Operations, Living Quarters                              | 10 acres<br>(Buildings: 2,300 square feet)  |
| New Orleans, Louisiana        | <u>Cal Dive International, Inc. (2)</u><br>Sales Office   | 2,724 square feet                           |
| Dubai, United Arab Emirates   | <u>Cal Dive International, Inc. (2)</u><br>Sales Office and Warehouse                                       | 29,013 square feet                          |
| Perth, Australia              | <u>Cal Dive International, Inc. (2)</u><br>Operations, Offices and Project<br>Management                    | 22,970 square feet                          |
| Singapore                     | <u>Cal Dive International, Inc. (2)</u><br>Marine, Operations, Offices, Project<br>Management and Warehouse | 30,484 square feet                          |
| Del Carmen, Mexico            | <u>Cal Dive International, Inc. (2)</u><br>Operations, Offices and dock                                     | 8,165 sq. ft.                               |
| Jakarta, Indonesia            | <u>Cal Dive International, Inc. (2)</u><br>Sales Offices and dock   | 1,733 sq. ft.                               |



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| <b>Location</b> | <b>Function</b>   | <b>Size</b>    |
|-----------------|---|----------------|
| Vietnam         | <u>Cal Dive International, Inc. (2)</u><br>Sales Office       | 603 sq. ft.    |
| Nigeria         | <u>Cal Dive International, Inc. (2)</u><br>Project Management | 13,136 sq. ft. |

(1) Kommandor LLC is a joint venture in which we owned 50% at December 31, 2007. Kommandor LLC is included in our consolidated results as of December 31, 2007.

(2) Cal Dive International, Inc. is our Shelf Contracting subsidiary, of which we owned 58.5% at December 31, 2007.

**Item 3. *Legal Proceedings.*****Insurance and Litigation**

Our operations are subject to the inherent risks of offshore marine activity, including accidents resulting in personal injury and the loss of life or property, environmental mishaps, mechanical failures, fires and collisions. We insure against these risks at levels consistent with industry standards. We also carry workers' compensation, maritime employer's liability, general liability and other insurance customary in our business. All insurance is carried at levels of coverage and deductibles that we consider financially prudent. Our services are provided in hazardous environments where accidents involving catastrophic damage or loss of life could occur, and litigation arising from such an event may result in our being named a defendant in lawsuits asserting large claims. Although there can be no assurance that the amount of insurance we carry is sufficient to protect us fully in all events, or that such insurance will continue to be available at current levels of cost or coverage, we believe that our insurance protection is adequate for our business operations. A successful liability claim for which we are underinsured or uninsured could have a material adverse effect on our business. We also are involved in various legal proceedings, primarily involving claims for personal injury under the General Maritime Laws of the United States and the Jones Act as a result of alleged negligence. In addition, we from time to time incur other claims, such as contract disputes, in the normal course of business.

On December 2, 2005, we received an order from the MMS that the price threshold for both oil and gas was exceeded for 2004 production and that royalties are due on such production notwithstanding the provisions of the Outer Continental Shelf Deep Water Royalty Relief Act of 2005 ( "DWRRA" ), which was intended to stimulate exploration and production of oil and natural gas in the deepwater Gulf of Mexico by providing relief from the obligation to pay royalty on certain federal leases. Our only oil and gas leases affected by this dispute are Garden Banks Blocks 667, 668 and 669 ( "Gunnison" ). On May 2, 2006, the MMS issued another order that superseded the December 2005 order, and claimed that royalties on gas production are due for 2003 in addition to oil and gas production in 2004. The May 2006 Order also seeks interest on all royalties allegedly due. We filed a timely notice of appeal with respect to both the December 2005 Order and the May 2006 Order. Other operators in the Deep Water Gulf of Mexico who have received notices similar to ours are seeking royalty relief under the DWRRA, including Kerr-McGee, the operator of Gunnison. In March of 2006, Kerr-McGee filed a lawsuit in federal district court challenging the enforceability of price thresholds in certain deepwater Gulf of Mexico Leases, including ours. On October 30, 2007, the federal district court in the Kerr-McGee case entered judgment in favor of Kerr-McGee and held that the Department of the Interior exceeded its authority by including the price thresholds in the subject leases. The government filed a notice of appeal of that decision on December 21, 2007. We do not anticipate that the MMS director will issue decisions in our or the other companies' administrative appeals until the Kerr-McGee litigation has been resolved in a final decision. As a

result of this dispute, we have recorded reserves for the disputed royalties (and any other royalties that may be claimed for production during 2005, 2006 and 2007) plus interest at 5% for our portion of the Gunnison related MMS claim. The total reserved amount at December 31, 2007 was approximately \$55.1 million and was included in Other Long Term Liabilities in the accompanying consolidated balance sheet included herein. At this time, it is not anticipated that any penalties would be assessed even if we are unsuccessful in our appeal.

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Although the above discussed matters may have the potential for additional liability and may have an impact on our consolidated financial results for a particular reporting period, we believe that the outcome of all such matters and proceedings will not have a material adverse effect on our consolidated financial position, results of operations or cash flows.

During the fourth quarter of 2006, Horizon received a tax assessment from the Servicio de Administracion Tributaria ( SAT ), the Mexican taxing authority, for approximately \$23 million related to fiscal 2001, including penalties, interest and monetary correction. The SAT 's assessment claims unpaid taxes related to services performed among the Horizon subsidiaries that CDI acquired at the time it acquired Horizon. CDI believes under the Mexico and United States double taxation treaty that these services are not taxable and that the tax assessment itself is invalid. On February 14, 2008, CDI received notice from the SAT upholding the original assessment. We believe that CDI 's position is supported by law and CDI intends to vigorously defend its position. However, the ultimate outcome of this litigation and CDI 's potential liability from this assessment, if any, cannot be determined at this time. Nonetheless, an unfavorable outcome with respect to the Mexico tax assessment could have a material adverse effect on our financial position and results of operations. Horizon 's 2002 through 2007 tax years remain subject to examination by the appropriate governmental agencies for Mexico tax purposes, with 2002 and 2003 currently under audit.

**Item 4. *Submission of Matters to a Vote of Security Holders.***

None.

***Executive Officers of the Company***

The executive officers of Helix are as follows:

| <b>Name</b>        | <b>Age</b> | <b>Position</b>  |
|--------------------|------------|--|
| Owen Kratz         | 53         | President and Chief Executive Officer and Director                 |
| Bart H. Heijermans | 41         | Executive Vice President and Chief Operating Officer               |
| Robert P. Murphy   | 49         | Executive Vice President – Oil & Gas                               |
| A. Wade Pursell    | 43         | Executive Vice President and Chief Financial Officer               |
| Alisa B. Johnson   | 50         | Senior Vice President, General Counsel and Corporate Secretary     |
| Lloyd A. Hajdik    | 42         | Vice President – Corporate Controller and Chief Accounting Officer |

*Owen Kratz* is President and Chief Executive Officer and the principal executive officer of Helix. He was appointed Chairman in May 1998 and served as our Chief Executive Officer from April 1997 until October 2006, at which time he was appointed Executive Chairman. Mr. Kratz subsequently resumed his role as Chief Executive Officer on February 4, 2008 upon the resignation of Mr. Martin R. Ferron, and was subsequently elected President and Chief Executive Officer on February 28, 2008. Mr. Kratz served as President from 1993 until February 1999, and has been a Director since 1990. He served as Chief Operating Officer from 1990 through 1997. Mr. Kratz joined Helix in 1984 and has held various offshore positions, including saturation diving supervisor, and has had management responsibility for client relations, marketing and estimating. Mr. Kratz has a Bachelor of Science degree in Biology and Chemistry from State University of New York.

*Bart H. Heijermans* became Executive Vice President and Chief Operating Officer of Helix in September 2005. Prior to joining Helix, Mr. Heijermans worked as Senior Vice President Offshore and Gas Storage for Enterprise Products Partners, L.P. from 2004 to 2005 and previously from 1998 to 2004 was Vice President Commercial and Vice President Operations and Engineering for GulfTerra Energy Partners, L.P. Before his employment with GulfTerra,

Mr. Heijermans held various positions with Royal Dutch Shell in the United States, the United Kingdom and the Netherlands. Mr. Heijermans received a Master of Science degree in Civil and Structural Engineering from the University of Delft, the Netherlands and is a graduate of the Harvard Business School Executive Program.

*Robert P. Murphy* was elected as Executive Vice President Oil & Gas of Helix on February 28, 2007, and as President and Chief Operating Officer of Helix Oil & Gas, Inc., a wholly owned subsidiary, on November 29, 2006. Mr. Murphy joined Helix on July 1, 2006 when Helix acquired Remington Oil & Gas Corporation, where

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Mr. Murphy served as President, Chief Operating Officer and was on the Board of Directors. Prior to joining Remington, Mr. Murphy was Vice President Exploration of Cairn Energy USA, Inc, of which Mr. Murphy also served on the Board of Directors. Mr. Murphy received a Bachelor of Science degree in Geology from The University of Texas at Austin, and has a Master of Science in Geosciences from the University of Texas at Dallas.

A. Wade Pursell was elected as Executive Vice President and Chief Financial Officer on February 28, 2007, and prior to that, held the office of Senior Vice President and Chief Financial Officer, to which he was appointed in October 2000. Mr. Pursell oversees the finance, treasury, accounting, tax, information technology, administration and corporate planning functions. He joined Helix in May 1997, as Vice President Finance and Chief Accounting Officer. From 1988 through 1997 he was with Arthur Andersen LLP, lastly as an Experienced Manager specializing in the offshore services industry. Mr. Pursell received a Bachelor of Science degree from the University of Central Arkansas.

Alisa B. Johnson became Senior Vice President, General Counsel and Secretary of Helix in September 2006. Ms. Johnson has been involved with the energy industry for over 17 years. Prior to joining Helix, Ms. Johnson worked for Dynegy Inc. for nine years, at which company she held various legal positions, including Senior Vice President and Group General Counsel Generation. From 1990 to 1997, Ms. Johnson held various legal positions at Destec Entergy, Inc. Prior to that Ms. Johnson was in private law practice. Ms. Johnson received her Bachelor of Arts degree from Rice University and her law degree from the University of Houston.

Lloyd A. Hajdik joined the Company in December 2003 as Vice President Corporate Controller and became Chief Accounting Officer in February 2004. From January 2002 to November 2003 he was Assistant Corporate Controller for Houston-based NL Industries, Inc. Prior to NL Industries, Mr. Hajdik served as Senior Manager of SEC Reporting and Accounting Services for Compaq Computer Corporation from 2000 to 2002, and as Controller for Halliburton's Baroid Drilling Fluids and Zonal Isolation product service lines from 1997 to 2000. Mr. Hajdik served as Controller for Engineering Services for Cliffs Drilling Company from 1995 to 1997 and was with Ernst & Young in the audit practice from 1989 to 1995. Mr. Hajdik graduated from Texas State University San Marcos (formerly Southwest Texas State University) receiving a Bachelor of Business Administration degree. Mr. Hajdik is a Certified Public Accountant and a member of the Texas Society of CPAs as well as the American Institute of Certified Public Accountants.

*Resignation of Martin Ferron*

Martin Ferron resigned as our President and Chief Executive Officer effective February 4, 2008. Concurrently, Mr. Ferron resigned from our Board of Directors. Mr. Ferron remained employed by us through February 18, 2008, after which his employment was terminated. At the time of Mr. Ferron's resignation, Owen Kratz, who served as Executive Chairman, resumed the role and assumed the duties of the President and Chief Executive Officer, and was subsequently elected as President and Chief Executive Officer of Helix,.

**Table of Contents****PART II****Item 5. *Market for the Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity Securities.***

Our common stock is traded on the New York Stock Exchange ( NYSE ) under the symbol HLX. Prior to July 18, 2006, our common stock was quoted on the NASDAQ under the symbol HELX. Prior to March 6, 2006, our common stock traded under the symbol CDIS on the NASDAQ. The following table sets forth, for the periods indicated, the high and low closing sale prices per share of our common stock:

|                   | <b>Common Stock<br/>Prices</b> |            |
|-------------------|--------------------------------|------------|
|                   | <b>High</b>                    | <b>Low</b> |
| <b>2006</b>       |                                |            |
| First Quarter     | \$ 45.61                       | \$ 32.85   |
| Second Quarter    | \$ 45.00                       | \$ 29.14   |
| Third Quarter     | \$ 41.92                       | \$ 30.00   |
| Fourth Quarter    | \$ 37.30                       | \$ 27.55   |
| <b>2007</b>       |                                |            |
| First Quarter     | \$ 37.45                       | \$ 28.00   |
| Second Quarter    | \$ 41.44                       | \$ 35.52   |
| Third Quarter     | \$ 42.95                       | \$ 35.25   |
| Fourth Quarter    | \$ 46.84                       | \$ 39.08   |
| <b>2008</b>       |                                |            |
| First Quarter (1) | \$ 42.57                       | \$ 32.52   |

(1) Through February 26, 2008

On February 26, 2008, the closing sale price of our common stock on the NYSE was \$34.63 per share. As of February 22, 2008, there were an estimated 312 registered shareholders of our common stock.

We have never declared or paid cash dividends on our common stock and do not intend to pay cash dividends in the foreseeable future. We currently intend to retain earnings, if any, for the future operation and growth of our business. In addition, our financing arrangements prohibit the payment of cash dividends on our common stock. See *Management's Discussion and Analysis of Financial Condition and Results of Operations* Liquidity and Capital Resources.

**Shareholder Return Performance Graph**

The following graph compares the cumulative total shareholder return on our common stock for the period since December 31, 2002 to the cumulative total shareholder return for (i) the stocks of 500 large-cap corporations maintained by Standard & Poor's ( S&P 500 ), assuming the reinvestment of dividends; (ii) the Philadelphia Oil Service Sector index ( OSX ), a price-weighted index of leading oil service companies, assuming the reinvestment of dividends; and (iii) a peer group selected by us (the Peer Group ) consisting of the following companies: Global Industries, Ltd.,



Oceaneering International, Inc., Cameron International Corporation, Pride International, Inc., Oil States International, Inc., Grant Prideco, Inc., Rowan Companies, Inc., Complete Production Services, Inc., Tidewater Inc., ATP Oil & Gas Corp, W&T Offshore, Inc., Energy Partners, Ltd., and Mariner Energy, Inc. The returns of each member of the Peer Group have been weighted according to each individual company's equity market capitalization as of December 31, 2007 and have been adjusted for the reinvestment of any dividends. We believe that the members of the Peer Group provide services and products more comparable to us than those companies included in the OSX. The graph assumes \$100 was invested on December 31, 2002 in our common stock at the closing price on that date price and on December 31, 2002 in the three indices presented. We paid no cash dividends during the period presented. The cumulative total percentage returns for the period presented were as

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follows: our stock 253.2%; the Peer Group 273.3%; the OSX 258.9%; and S&P 500- 74.9%. These results are not necessarily indicative of future performance.

**Comparison of Five Year Cumulative Total Return among Helix, S&P 500,  
OSX and Peer Group**

|                   |          |          | As of December 31, |          |          |          |
|-------------------|----------|----------|--------------------|----------|----------|----------|
|                   | 2002     | 2003     | 2004               | 2005     | 2006     | 2007     |
| Helix             | \$ 100.0 | \$ 102.6 | \$ 173.4           | \$ 305.4 | \$ 267.0 | \$ 353.2 |
| Peer Group Index  | \$ 100.0 | \$ 109.6 | \$ 152.0           | \$ 251.2 | \$ 263.8 | \$ 373.3 |
| Oil Service Index | \$ 100.0 | \$ 109.0 | \$ 143.4           | \$ 209.9 | \$ 231.1 | \$ 358.9 |
| S&P 500           | \$ 100.0 | \$ 126.4 | \$ 139.5           | \$ 145.7 | \$ 166.4 | \$ 174.9 |

Source: Bloomberg

**Issuer Purchases of Equity Securities**

| Period                            | (a)   |          | (c)   | (d)  |
|-----------------------------------|-------|----------|---|--|
|                                   | Total | (b)      | Total<br>Number<br>of Shares<br>Purchased as<br>Part of<br>Publicly<br>Announced<br>Program | Maximum<br>Value of Shares<br>That May Yet<br>Be<br>Purchased<br>Under<br>the Program<br>(In<br>thousands) (2) |
| October 1 to October 31, 2007 (1) | 1,862 | \$ 44.83 |   | \$ N/A   |
| November 1 to November 30, 2007   |       | \$       |   | N/A  |
| December 1 to December 31, 2007   |       | \$       |   | N/A  |
|                                   | 1,862 | \$ 44.83 |   | \$   |

(1) Represents shares delivered to the Company by employees in satisfaction of withholding taxes and upon forfeiture of restricted shares.

(2) In January 2008, we issued 46,152 shares of our common stock to our employees under our 1998 Employee Stock Purchase Plan to satisfy the employee purchase period from July 1, 2007 to December 31, 2007.



**Table of Contents****Item 6. Selected Financial Data.**

The financial data presented below for each of the five years ended December 31, 2007, should be read in conjunction with Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations* and Item 8. *Financial Statements and Supplementary Data* included elsewhere in this Form 10-K.

|  | Year Ended December 31,                  |              |            |            |            |
|--|--|--------------|------------|------------|------------|
|  | 2007 (4)                                 | 2006 (1)     | 2005       | 2004       | 2003       |
|  | (In thousands, except per share amounts) |              |            |            |            |
| Net revenues   | \$ 1,767,445                             | \$ 1,366,924 | \$ 799,472 | \$ 543,392 | \$ 396,269 |
| Gross profit   | 513,756                                  | 515,408      | 283,072    | 171,912    | 92,083     |
| Equity in earnings (losses) of investments                   | 19,698                                   | 18,130       | 13,459     | 7,927      | (87)       |
| Net income before change in accounting principle (2)         | 320,478                                  | 347,394      | 152,568    | 82,659     | 33,678     |
| Cumulative effect of change in accounting principle, net     |  |              |            |            | 530        |
| Net income (2)   | 320,478                                  | 347,394      | 152,568    | 82,659     | 34,208     |
| Preferred stock dividends and accretion                      | 3,716                                    | 3,358        | 2,454      | 2,743      | 1,437      |
| Net income applicable to common shareholders (2)             | 316,762                                  | 344,036      | 150,114    | 79,916     | 32,771     |
| Earnings per common share Basic (3):                         |  |              |            |            |            |
| Earnings per share before change in accounting principle(2)  | \$ 3.52                                  | \$ 4.07      | \$ 1.94    | \$ 1.05    | \$ 0.43    |
| Cumulative effect of change in accounting principle          |  |              |            |            | 0.01       |
| Earnings per share Basic (2)                                 | \$ 3.52                                  | \$ 4.07      | \$ 1.94    | \$ 1.05    | \$ 0.44    |
| Earnings per common share Diluted (2):                       |  |              |            |            |            |
| Earnings per share before change in accounting principle (2) | \$ 3.34                                  | \$ 3.87      | \$ 1.86    | \$ 1.03    | \$ 0.43    |
| Cumulative effect of change in accounting principle          |  |              |            |            | 0.01       |
| Earnings per share Diluted (2)                               | \$ 3.34                                  | \$ 3.87      | \$ 1.86    | \$ 1.03    | \$ 0.44    |

(1) Includes effect of the Remington acquisition since July 1, 2006. See Item 8. *Financial Statements and Supplementary Data* Note 4 Acquisition of Remington Oil and Gas Corporation for additional information.

(2)

Includes the impact of gains on subsidiary equity transactions of \$98.5 million and \$96.5 million for the year ended December 31, 2007 and 2006, respectively. The gains were derived from the difference in the value of our investment in CDI immediately before and after its issuance of stock as related to its acquisition of Horizon (non-cash gain) and its initial public offering.

- (3) All earnings per share information reflects a two-for-one stock split effective as of the close of business on December 8, 2005.
- (4) Includes effect of the Horizon acquisition since December 11, 2007. See Item 8. *Financial Statements and Supplementary Data* Note 5 Acquisition of Horizon Offshore, Inc. for additional information.

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|   | As of December 31, |              |              |              |            |
|---|--------------------|--------------|--------------|--------------|------------|
|   | 2007 (2)           | 2006 (1)     | 2005         | 2004         | 2003       |
|   | (In thousands)     |              |              |              |            |
| Total assets  | \$ 5,452,353       | \$ 4,290,187 | \$ 1,660,864 | \$ 1,038,758 | \$ 882,842 |
| Long-term debt and capital leases<br>(including current maturities) | 1,800,387          | 1,480,356    | 447,171      | 148,560      | 222,831    |
| Minority interest   | 263,926            | 59,802       |              |              |            |
| Convertible preferred stock   | 55,000             | 55,000       | 55,000       | 55,000       | 24,538     |
| Shareholders' equity  | 1,846,566          | 1,525,948    | 629,300      | 485,292      | 381,141    |

- (1) Includes effect of the Remington acquisition since July 1, 2006. See Item 8. *Financial Statements and Supplementary Data* Note 4 Acquisition of Remington Oil and Gas Corporation for additional information.
- (2) Includes effect of the Horizon acquisition since December 11, 2007. See Item 8. *Financial Statements and Supplementary Data* Note 5 Acquisition of Horizon Offshore, Inc. for additional information.

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation**

*The following management's discussion and analysis should be read in conjunction with our historical consolidated financial statements and their notes included elsewhere in this report. This discussion contains forward-looking statements that reflect our current views with respect to future events and financial performance. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of certain factors, such as those set forth under Risk Factors and elsewhere in this report.*

**Executive Summary****Our Business**

We are an international offshore energy company that provides reservoir development solutions and other contracting services to the open energy market as well as to our own oil and gas properties. Our oil and gas business is a prospect generation, exploration, development and production company. Employing our own key services and methodologies we seek to lower finding and development costs, relative to industry norms.

**Industry Overview and Major Influences**

The offshore oil and gas industry originated in the early 1950s as producers began to explore and develop the new frontier of offshore fields. The industry has grown significantly since the 1970s with service providers taking on greater roles on behalf of the producers. Industry standards were established during this period largely in response to the emergence of the North Sea as a major province leading the way into a new hostile frontier. The methodology of these standards was driven by the requirement of mitigating the risk of developing relatively large reservoirs in a then challenging environment. These standards are still largely adhered to today for all developments even if they are small and the frontier is more understood. There are factors we believe will influence the industry in the coming years:

- (1) increasing world demand for oil and natural gas; (2) global production rates peaking; (3) globalization of the natural gas market; (4) increasing number of mature and small reservoirs; (5) increasing ratio of contribution to global production from marginal fields; (6) increasing offshore activity; and (7) increasing number of subsea developments.

Our business is substantially dependent upon the condition of the oil and natural gas industry and, in particular, the willingness of oil and natural gas companies to make capital expenditures for offshore exploration, drilling and production operations. The level of capital expenditure generally depends on the prevailing views of future oil and natural gas prices, which are influenced by numerous factors, including but not limited to:

worldwide economic activity;

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demand for oil and natural gas, especially in the United States, China and India;

economic and political conditions in the Middle East and other oil-producing regions;

actions taken by the OPEC;

the availability and discovery rate of new oil and natural gas reserves in offshore areas;

the cost of offshore exploration for and production and transportation of oil and gas;

the ability of oil and natural gas companies to generate funds or otherwise obtain external capital for exploration, development and production operations;

the sale and expiration dates of offshore leases in the United States and overseas;

technological advances affecting energy exploration production transportation and consumption;

weather conditions;

environmental and other governmental regulations; and

tax policies.

**Activity Summary**

Over the last few years we continued to evolve the Helix model by completing a variety of transactions and events that have had, and we believe will continue to have, significant impacts on our results of operations and financial condition. In 2005, we substantially increased the size of our Shelf Contracting fleet and deepwater pipelay fleet through the acquisition of assets from Torch Offshore, Inc. and Acergy US Inc. for a combined purchase price of \$210.2 million. We also acquired a significant mature property package on the Gulf of Mexico OCS from Murphy Oil Corporation for \$163.5 million cash and assumption of abandonment liability of \$32 million. Finally, we established our Reservoir and Well Technology Services group through the acquisition of Helix Energy Limited for \$32.7 million and the assumption of \$7.5 million of liabilities. In 2006, we acquired Remington, an exploration, development and production company, for approximately \$1.4 billion in cash and stock and the assumption of \$358.4 million of liabilities. We changed our name from Cal Dive International, Inc. to Helix Energy Solutions Group, Inc., leaving the Cal Dive name in our Shelf Contracting subsidiary, and in December 2006 completed a carve-out initial public offering of that company, selling a 26.5% stake and receiving pre-tax net proceeds of \$264.4 million from Cal Dive and a pre-tax dividend of \$200 million from additional borrowings under the Cal Dive revolving credit facility.

During 2006 we committed to four capital projects which will significantly expand our contracting services capabilities: conversion of the *Caesar* into a deepwater pipelay vessel, upgrading of the *Q4000* to include drilling capability, conversion of a ferry vessel into a DP floating production unit (*Helix Producer I*) and construction of a multi-service DP dive support/well intervention vessel for the North Sea (*Well Enhancer*). During 2007, we successfully completed the drilling of exploratory wells in our 100% owned Noonan and Danny prospects located in Garden Banks Block 506 in the Gulf of Mexico. First production for Noonan is expected in the second half of 2008 and Danny is expected in the first half of 2009.



In June 2007, Cal Dive and Horizon announced that they had entered into an agreement under which Cal Dive would acquire Horizon for approximately \$650.0 million. CDI issued an aggregate of approximately 20.3 million shares of common stock and paid approximately \$300 million in cash in the merger. The cash portion of the merger consideration was paid from CDI's cash on hand and from borrowings under its new \$675 million credit facility consisting of a \$375 million senior secured term loan and a \$300 million senior secured revolving credit facility, each of which is non-recourse to Helix. As a result of CDI's equity issued, we recorded a \$98.6 million gain, net of \$53.1 million of taxes. The gain was calculated as the difference in the value of our investment in CDI immediately before and after CDI's stock issuance. The transaction closed on December 11, 2007.

**Table of Contents****Results of Operations**

Our operations are conducted through the following lines of business: contracting services operations and oil and gas operations. We have disaggregated our contracting services operations into three reportable segments in accordance with SFAS No. 131. As a result, our reportable segments consist of the following: Contracting Services, Shelf Contracting, Production Facilities, and Oil and Gas. Contracting Services operations include services such as deepwater pipelay, well operations, robotics and reservoir and well technology services. Shelf Contracting operations represent Cal Dive, in which we owned 58.5% at December 31, 2007. All material intercompany transactions between the segments have been eliminated in our consolidated results of operations.

***Comparison of Years Ended December 31, 2007 and 2006***

The following table details various financial and operational highlights for the periods presented:

|  | <b>Year Ended December 31,<br/>2007</b> | <b>2006</b>  | <b>Increase/<br/>(Decrease)</b> |
|--|---|--------------|---------------------------------|
| Revenues (in thousands)                |   |              |                                 |
| Contracting Services                   | \$ 708,833                              | \$ 485,246   | \$ 223,587                      |
| Shelf Contracting (1)                  | 623,615                                 | 509,917      | 113,698                         |
| Oil and Gas                            | 584,563                                 | 429,607      | 154,956                         |
| Intercompany elimination               | (149,566)                               | (57,846)     | (91,720)                        |
|  | \$ 1,767,445                            | \$ 1,366,924 | \$ 400,521                      |
| Gross profit (in thousands)            |   |              |                                 |
| Contracting Services                   | \$ 188,505                              | \$ 138,516   | \$ 49,989                       |
| Shelf Contracting (1)                  | 227,398                                 | 222,530      | 4,868                           |
| Oil and Gas                            | 120,861                                 | 162,386      | (41,525)                        |
| Intercompany elimination               | (23,008)                                | (8,024)      | (14,984)                        |
|  | \$ 513,756                              | \$ 515,408   | \$ (1,652)                      |
| Gross Margin                           |   |              |                                 |
| Contracting Services                   | 27%                                     | 29%          | (2) pts                         |
| Shelf Contracting (1)                  | 36%                                     | 44%          | (8) pts                         |
| Oil and Gas                            | 21%                                     | 38%          | (17) pts                        |
| Total company                          | 29%                                     | 38%          | (9) pts                         |
| Number of vessels (2)/ Utilization (3) |   |              |                                 |
| Contracting Services:                  |   |              |                                 |
| Pipelay                                | 3/90%                                   | 3/86%        |                                 |
| Well operations                        | 2/71%                                   | 2/81%        |                                 |
| ROVs                                   | 42/76%                                  | 32/76%       |                                 |
| Shelf Contracting                      | 34/65%                                  | 25/84%       |                                 |

1) Represented by our consolidated, majority owned subsidiary, CDI. At December 31, 2007 and 2006, our ownership interest in CDI was approximately 58.5% and 73.0%, respectively.

- 2) Represents number of vessels as of the end the period excluding acquired vessels prior to their in-service dates, vessels taken out of service prior to their disposition and vessels jointly owned with a third party.
- 3) Average vessel utilization rate is calculated by dividing the total number of days the vessels in this category generated revenues by the total number of calendar days in the applicable period.

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Intercompany segment revenues during the years ended December 31, 2007 and 2006 were as follows (in thousands):

|                      | <b>Year Ended<br/>December 31,</b> |             | <b>Increase/<br/>(Decrease)</b> |
|----------------------|------------------------------------|-------------|---------------------------------|
|                      | <b>2007</b>                        | <b>2006</b> |                                 |
| Contracting Services | \$ 115,864                         | \$ 42,585   | \$ 73,279                       |
| Shelf Contracting    | 33,702                             | 15,261      | 18,441                          |
|                      | \$ 149,566                         | \$ 57,846   | \$ 91,720                       |

Intercompany segment profit (which only relates to intercompany capital projects) during the years ended December 31, 2007 and 2006 were as follows (in thousands):

|                      | <b>Year Ended<br/>December 31,</b> |             | <b>Increase/<br/>(Decrease)</b> |
|----------------------|------------------------------------|-------------|---------------------------------|
|                      | <b>2007</b>                        | <b>2006</b> |                                 |
| Contracting Services | \$ 10,026                          | \$ 2,460    | \$ 7,566                        |
| Shelf Contracting    | 12,982                             | 5,564       | 7,418                           |
|                      | \$ 23,008                          | \$ 8,024    | \$ 14,984                       |

The following table details various financial and operational highlights related to our Oil and Gas segment for the periods presented (U.S. operations only as U.K. operations were immaterial for the periods presented):

|   | <b>Year Ended December 31,<br/>2007</b> | <b>2006</b> | <b>Increase/<br/>Decrease</b> |
|---|---|-------------|-------------------------------|
| Oil and Gas information                               |   |             |                               |
| Oil production volume (MBbls)                         | 3,723                                   | 3,400       | 323                           |
| Oil sales revenue (in thousands)                      | \$ 251,955                              | \$ 205,415  | \$ 46,540                     |
| Average oil sales price per Bbl (excluding hedges)    | \$ 70.17                                | \$ 61.08    | \$ 9.09                       |
| Average realized oil price per Bbl (including hedges) | \$ 67.68                                | \$ 60.41    | \$ 7.27                       |
| Increase in oil sales revenue due to:                 |   |             |                               |
| Change in prices (in thousands)                       | \$ 24,699                               |             |                               |
| Change in production volume (in thousands)            | 21,841                                  |             |                               |
| Total increase in oil sales revenue (in thousands)    | \$ 46,540                               |             |                               |
| Gas production volume (MMcf)                          | 42,163                                  | 27,949      | 14,214                        |
| Gas sales revenue (in thousands)                      | \$ 324,282                              | \$ 219,674  | \$ 104,608                    |
| Average gas sales price per mcf (excluding hedges)    | \$ 7.46                                 | \$ 7.46     | \$                            |

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|   |            |            |            |
|---|------------|------------|------------|
| Average realized gas price per mcf (including hedges) | \$ 7.69    | \$ 7.86    | \$ (0.17)  |
| Increase (decrease) in gas sales revenue due to:      |            |            |            |
| Change in prices (in thousands)                       | \$ (4,718) |            |            |
| Change in production volume (in thousands)            | 109,326    |            |            |
| Total increase in gas sales revenue (in thousands)    | \$ 104,608 |            |            |
| Total production (MMcfe)                              | 64,500     | 48,349     | 16,151     |
| Price per Mcfe  | \$ 8.93    | \$ 8.79    | \$ 0.14    |
| Oil and Gas revenue information (in thousands)        |            |            |            |
| Oil and gas sales revenue                             | \$ 576,237 | \$ 425,089 | \$ 151,148 |
| Miscellaneous revenues (1)                            | \$ 5,667   | \$ 4,518   | \$ 1,149   |

(1) Miscellaneous revenues primarily relate to fees earned under our process handling agreements.

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Presenting the expenses of our Oil and Gas segment (U.S. operations only) on a cost per Mcfe of production basis normalizes for the impact of production gains/losses and provides a measure of expense control efficiencies. The following table highlights certain relevant expense items in total (in thousands) and on a cost per Mcfe of production basis (with barrels of oil converted to Mcfe at a ratio of one barrel to six Mcf):

|                                     | Year Ended December 31, |          |            |          |
|-------------------------------------|-------------------------|----------|------------|----------|
|                                     | 2007                    |          | 2006       |          |
|                                     | Total                   | Per Mcfe | Total      | Per Mcfe |
| Oil and gas operating expenses (1): |                         |          |            |          |
| Direct operating expenses (2)       | \$ 80,410               | \$ 1.25  | \$ 50,930  | \$ 1.05  |
| Workover                            | 11,840                  | 0.18     | 11,462     | 0.24     |
| Transportation                      | 4,560                   | 0.07     | 3,174      | 0.07     |
| Repairs and maintenance             | 12,191                  | 0.19     | 13,081     | 0.27     |
| Overhead and company labor          | 9,031                   | 0.14     | 10,492     | 0.22     |
| Total                               | \$ 118,032              | \$ 1.83  | \$ 89,139  | \$ 1.85  |
| Depletion and amortization          | \$ 217,382              | \$ 3.37  | \$ 126,350 | \$ 2.61  |
| Abandonment                         | 21,073                  | 0.33     |            |          |
| Accretion                           | 10,701                  | 0.17     | 8,617      | 0.18     |
| Impairments                         | 73,950                  | 1.14     |            |          |
|                                     | \$ 323,106              | \$ 5.01  | \$ 134,967 | \$ 2.79  |

(1) Excludes exploration expense of \$16.8 million and \$43.1 million for the years ended December 31, 2007 and 2006, respectively. Exploration expense is not a component of lease operating expense.

(2) Includes production taxes.

*Revenues.* During the year ended December 31, 2007, our revenues increased by 29% as compared to 2006. Contracting Services revenues increased primarily due to improved contract pricing for the pipelay, well operations and ROV divisions. Shelf Contracting revenues increased primarily as a result of the initial deployment of certain assets we acquired through the Torch, Acergy and Fraser acquisitions that came into service subsequent to the first quarter of 2006 as well as the Horizon assets acquired in late 2007. These increases were partially offset by two vessels CDI did not operate (one owned and one chartered) in 2007 that were in operation in 2006 and an increased number of out-of-service days for regulatory drydock and vessel upgrades for certain vessels in our Shelf Contracting segment.

Oil and Gas revenues increased 36% during 2007 as compared to the prior year. The increase was primarily due to increases in oil and natural gas production. The production volume increase of 33% over 2006 was mainly attributable to properties acquired in connection with the Remington acquisition, which closed on July 1, 2006.

*Gross Profit.* The Contracting Services gross profit increase was primarily attributable to improved contract pricing for the pipelay, well operations and ROV divisions. The gross profit increase within Shelf Contracting was primarily

attributable to increased gross profit derived from the initial deployment of certain assets we acquired subsequent to the first quarter 2006, offset by increased out-of-service days referred to above, lower vessel utilization as a result of seasonal weather in the fourth quarter 2007, and increased depreciation and deferred drydock amortization.

The Oil and Gas gross profit decrease in 2007 as compared to 2006 was primarily due to the following factors:

impairment expense of approximately \$59.4 million (all recorded in fourth quarter 2007) related to our proved oil and gas properties primarily as a result of downward reserve revisions and weak end of life well performance in some of our domestic properties;

an increase of \$91.0 million in depletion expense in 2007 because of higher overall production based on a full year of activity from the Remington acquisition as compared to only half a year of impact in 2006

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including approximately \$12.5 million of increased fourth quarter 2007 depletion due to certain producing properties experiencing significant proved reserve declines;

approximately \$9.9 million of impairment expense (\$9.0 million in fourth quarter 2007) related to our unproved properties primarily due to management's assessment that exploration activities for certain properties will not commence prior to the respective lease expiration dates;

approximately \$9.6 million additional impairment expense in fourth quarter 2007, as we increased our future abandonment liability at December 31, 2007 for work yet to be done for certain properties, partially offset by estimated insurance recoveries of \$4.9 million related to properties damaged by hurricanes *Katrina* and *Rita*;

approximately \$25.1 million of plug and abandonment overruns related to properties damaged by the hurricanes, partially offset by insurance recoveries of \$4.0 million (\$6.6 million of overruns in fourth quarter 2007, offset by \$2.1 million of insurance recoveries);

the gross profit decrease was partially offset by lower dry hole expense in 2007 of \$10.3 million, of which \$5.9 million was related to our South Marsh Island 123 #1 well, as compared to \$38.3 million dry hole expense in 2006 related to the Tulane prospect and two deep shelf wells commenced by Remington prior to the acquisition.

As a result of our unsuccessful development well in January 2008 on Devil's Island, we expect to expense an additional \$13 million in the first quarter of 2008. Costs incurred as of December 31, 2007 related to this well were charged to income in 2007 and were included in the 2007 impairment expense described above.

*Gain on Sale of Assets, Net.* Gain on sale of assets, net, increased by \$47.6 million during 2007 as compared to 2006. On September 30, 2007, we sold a 30% working interest in the Phoenix oilfield (Green Canyon Blocks 236/237), the Boris oilfield (Green Canyon Block 282) and the Little Burn oilfield (Green Canyon Block 238) to Sojitz for a cash payment of \$51.2 million and recognized a gain of \$40.4 million in 2007. We also recognized the following gains in 2007:

\$2.4 million related to the sale of a mobile offshore production unit;

\$1.6 million related to the sale of 50% interest in Camelot; and

\$3.9 million related to the sale of assets owned by CDI.

*Selling and Administrative Expenses.* Selling and administrative expenses of \$151.4 million were \$31.8 million higher than the \$119.6 million incurred in 2006. The increase was due primarily to higher overhead to support our growth and increased incentive compensation accruals. Further, in June 2007, CDI recorded a \$2.0 million charge for a cash settlement with the Department of Justice. Selling and administrative expenses as a percent of revenues were 9% for both 2007 and 2006.

*Equity in Earnings of Investments, Net of Impairment Charge.* Equity in earnings of investments increased by \$1.6 million during 2007 as compared to 2006. Equity in earnings related to our 20% investment in Independence Hub increased \$10.5 million as we reached mechanical completion in March 2007 and began receiving demand fees and tariffs as production began in the third quarter. In addition, equity in earnings of our 50% investment in Deepwater Gateway increased by \$2.2 million in 2007 as compared to 2006 due to higher throughput at the *Marco Polo* TLP. These increases were offset by second quarter 2007 equity losses from CDI's 40% investment in OTSL and a related non-cash asset impairment charge together totaling \$11.8 million.



*Net Interest Expense and Other.* We reported net interest and other expense of \$59.4 million in 2007 as compared to \$34.6 million in the prior year. Gross interest expense of \$100.4 million during 2007 was higher than the \$51.9 million incurred in 2006 as a result of our Term Loan and Revolving Loans, which closed in July 2006, and CDI's revolving credit facility, which closed in December 2006. Offsetting the increase in interest expense was \$31.8 million of capitalized interest and \$9.5 million of interest income in 2007, compared with \$10.6 million of capitalized interest and \$6.3 million of interest income in the same prior year period. We expect interest expense to increase in 2008 as a result of the Senior Unsecured Notes we issued in December 2007 and the Term Loan CDI entered into as a result of the Horizon acquisition. See Item 8. *Financial Statements and Supplementary Data*

Note 11 Long-Term Debt for detailed description of these notes.

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**Gain on Subsidiary Equity Transaction.** We recognized a non cash pre-tax gain of \$151.7 million (\$98.6 million net of taxes of \$53.1 million) in 2007 as our share of CDI's underlying equity increased as a result of CDI's issuance of 20.3 million shares of its common stock to former Horizon stockholders in connection with CDI's acquisition of Horizon, which reduced our ownership in CDI to 58.5%. The non-cash gain is derived from the difference in the value of our investment in CDI immediately before and after the acquisition. In 2006, CDI received net proceeds of \$264.4 million from the initial public offering of 22.2 million shares of its common stock. Together with CDI's drawdown of its revolving credit facility, CDI paid pre-tax dividends of \$464.4 million to us in December 2006. As a result of these transactions, we recorded a pre-tax gain of \$223.1 million (\$96.5 million net of taxes of \$126.6 million) in 2006.

**Provision for Income Taxes.** Income taxes decreased to \$174.9 million in 2007 compared to \$257.2 million in the prior year. \$126.6 million of the income tax expense decrease was related to the CDI dividends paid to us in 2006. This decrease was partially offset by increased profitability in 2007. The effective tax rate of 33.3% for 2007 was lower than the 42.5% effective tax rate for same period 2006 due primarily to the CDI dividends of \$464.4 million received in December 2006. We expect our 2008 income tax rate to be higher than it has historically been as a result of providing a deferred tax liability on the difference between the book and tax basis of our investment in CDI.

**Comparison of Years Ended December 31, 2006 and 2005**

The following table details various financial and operational highlights for the periods presented:

|  | <b>Year Ended December 31,</b> |             | <b>Increase/<br/>(Decrease)</b> |
|--|--------------------------------|-------------|---------------------------------|
|  | <b>2006</b>                    | <b>2005</b> |                                 |
| Revenues (in thousands)                |                                |             |                                 |
| Contracting Services                   | \$ 485,246                     | \$ 328,315  | \$ 156,931                      |
| Shelf Contracting (1)                  | 509,917                        | 223,211     | 286,706                         |
| Oil and Gas                            | 429,607                        | 275,813     | 153,794                         |
| Intercompany elimination               | (57,846)                       | (27,867)    | (29,979)                        |
|  | \$ 1,366,924                   | \$ 799,472  | \$ 567,452                      |
| Gross profit (in thousands)            |                                |             |                                 |
| Contracting Services                   | \$ 138,516                     | \$ 69,381   | \$ 69,135                       |
| Shelf Contracting (1)                  | 222,530                        | 71,215      | 151,315                         |
| Oil and Gas                            | 162,386                        | 142,476     | 19,910                          |
| Intercompany elimination               | (8,024)                        |             | (8,024)                         |
|  | \$ 515,408                     | \$ 283,072  | \$ 232,336                      |
| Gross Margin                           |                                |             |                                 |
| Contracting Services                   | 29%                            | 21%         | 8 pts                           |
| Shelf Contracting (1)                  | 44%                            | 32%         | 12 pts                          |
| Oil and Gas                            | 38%                            | 52%         | (14) pts                        |
| Total company                          | 38%                            | 35%         | 3 pts                           |
| Number of vessels (2)/ Utilization (3) |                                |             |                                 |
| Contracting Services:                  |                                |             |                                 |
| Pipelay                                | 3/86%                          | 2/86%       |                                 |

|                   |        |        |
|-------------------|--------|--------|
| Well operations   | 2/81%  | 2/84%  |
| ROVs              | 32/76% | 30/70% |
| Shelf Contracting | 25/84% | 23/65% |

- (1) Shelf Contracting is represented by CDI. At December 31, 2006, our ownership interest in CDI was approximately 73.0%. At December 31, 2005, CDI was a wholly-owned subsidiary.

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- (2) Represents number of vessels as of the end the period excluding acquired vessels prior to their in-service dates, vessels taken out of service prior to their disposition and vessels jointly owned with a third party.
- (3) Average vessel utilization rate is calculated by dividing the total number of days the vessels in this category generated revenues by the total number of calendar days in the applicable period.

Intercompany segment revenues during the years ended December 31, 2006 and 2005 were as follows (in thousands):

|                      | <b>Year Ended<br/>December 31,</b> |             | <b>Increase/<br/>(Decrease)</b> |
|----------------------|------------------------------------|-------------|---------------------------------|
|                      | <b>2006</b>                        | <b>2005</b> |                                 |
| Contracting Services | \$ 42,585                          | \$ 26,431   | \$ 16,154                       |
| Shelf Contracting    | 15,261                             | 1,436       | 13,825                          |
|                      | \$ 57,846                          | \$ 27,867   | \$ 29,979                       |

Intercompany segment profit (which only relates to intercompany capital projects) during the years ended December 31, 2006 and 2005 were as follows (in thousands):

|                      | <b>Year Ended<br/>December 31,</b> |             | <b>Increase/<br/>(Decrease)</b> |
|----------------------|------------------------------------|-------------|---------------------------------|
|                      | <b>2006</b>                        | <b>2005</b> |                                 |
| Contracting Services | \$ 2,460                           | \$          | \$ 2,460                        |
| Shelf Contracting    | 5,564                              |             | 5,564                           |
|                      | \$ 8,024                           | \$          | \$ 8,024                        |

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The following table details various financial and operational highlights related to our oil and gas operations for the periods presented (U.S. operations only as U.K. operations were immaterial for the periods presented):

|   | <b>Year Ended<br/>December 31,</b> |             | <b>Increase/<br/>Decrease</b> |
|---|------------------------------------|-------------|-------------------------------|
|   | <b>2006</b>                        | <b>2005</b> |                               |
| Oil and Gas information                               |                                    |             |                               |
| Oil production volume (MBbls)                         | 3,400                              | 2,473       | 927                           |
| Oil sales revenue (in thousands)                      | \$ 205,415                         | \$ 121,510  | \$ 83,905                     |
| Average oil sales price per Bbl (excluding hedges)    | \$ 61.08                           | \$ 51.87    | \$ 9.21                       |
| Average realized oil price per Bbl (including hedges) | \$ 60.41                           | \$ 49.15    | \$ 11.26                      |
| Increase in oil sales revenue due to:                 |                                    |             |                               |
| Change in prices (in thousands)                       | \$ 27,840                          |             |                               |
| Change in production volume (in thousands)            | 56,065                             |             |                               |
| Total increase in oil sales revenue (in thousands)    | \$ 83,905                          |             |                               |
| Gas production volume (MMcf)                          | 27,949                             | 18,137      | 9,812                         |
| Gas sales revenue (in thousands)                      | \$ 219,674                         | \$ 146,591  | \$ 73,083                     |
| Average gas sales price per mcf (excluding hedges)    | \$ 7.46                            | \$ 8.48     | \$ (1.02)                     |
| Average realized gas price per mcf (including hedges) | \$ 7.86                            | \$ 8.08     | \$ (0.22)                     |
| Increase (decrease) in gas sales revenue due to:      |                                    |             |                               |
| Change in prices (in thousands)                       | \$ (4,018)                         |             |                               |
| Change in production volume (in thousands)            | 77,101                             |             |                               |
| Total increase in gas sales revenue (in thousands)    | \$ 73,083                          |             |                               |
| Total production (MMcfe)                              | 48,349                             | 32,975      | 15,374                        |
| Price per Mcfe  | \$ 8.79                            | \$ 8.13     | \$ 0.66                       |

Presenting the expenses of our Oil and Gas segment (U.S. operations only) on a cost per Mcfe of production basis normalizes for the impact of production gains/losses and provides a measure of expense control efficiencies. The following table highlights certain relevant expense items in total (in thousands) and on a cost per Mcfe of production basis (with barrels of oil converted to Mcfe at a ratio of one barrel to six Mcf):

|                                    | <b>Year Ended December 31,</b> |                 |              |                 |
|------------------------------------|--------------------------------|-----------------|--------------|-----------------|
|                                    | <b>2006</b>                    |                 | <b>2005</b>  |                 |
|                                    | <b>Total</b>                   | <b>Per Mcfe</b> | <b>Total</b> | <b>Per Mcfe</b> |
| Oil and gas operating expense (1): |                                |                 |              |                 |
| Direct operating expenses (2)      | \$ 50,930                      | \$ 1.05         | \$ 26,997    | \$ 0.82         |
| Workover                           | 11,462                         | 0.24            | 9,668        | 0.29            |
| Transportation                     | 3,174                          | 0.07            | 3,814        | 0.12            |
| Repairs and maintenance            | 13,081                         | 0.27            | 6,030        | 0.18            |
| Overhead and company labor         | 10,492                         | 0.22            | 9,726        | 0.30            |

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|                            |            |         |           |         |
|----------------------------|------------|---------|-----------|---------|
| Total                      | \$ 89,139  | \$ 1.85 | \$ 56,235 | \$ 1.71 |
| Depletion and amortization | \$ 126,350 | \$ 2.61 | \$ 64,938 | \$ 1.97 |
| Accretion                  | 8,617      | 0.18    | 5,699     | 0.17    |
|                            | \$ 134,967 | \$ 2.79 | \$ 70,637 | \$ 2.14 |

(1) Excludes exploration expense of \$43.1 million and \$6.5 million for the years ended December 31, 2006 and 2005, respectively. Exploration expense is not a component of lease operating expense.

(2) Includes production taxes.

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*Revenues.* During the year ended December 31, 2006, our revenues increased by 71% as compared to 2005. Contracting Services revenues increased primarily due to improved market demand (resulting in improved contract pricing for the Pipelay, Well Operations and ROV divisions), and the addition of the *Express* acquired from Torch in 2005 and Helix Energy Limited acquired in 2005. Shelf Contracting revenue increased due to the additional vessels acquired from Acergy and Torch during 2005 and improved market demand, much of which was the result of damages sustained in the 2005 hurricanes in the Gulf of Mexico. This resulted in significantly improved utilization rates and an overall increase in pricing for our Shelf Contracting services.

Oil and Gas revenue increased 56%, during 2006 compared with the prior year. The increase was primarily due to increases in oil and natural gas production. The production volume increase of 47% over 2005 was mainly attributable to the full second half impact of the Remington acquisition, partially offset by continued pipeline shut-ins on certain fields. Oil and Gas revenue also increased due to higher oil prices realized in 2006 as compared to 2005, offset slightly by a \$0.22 decline in average realized gas prices.

*Gross Profit.* Gross profit in 2006 increased 82% as compared to the same period in 2005. The Contracting Services gross profit increase was primarily attributable to improved contract pricing for the Pipelay, Well Operations and ROV divisions, and the addition of the *Express*. The gross profit increase within Shelf Contracting was primarily attributable to additional gross profit derived from the Torch and Acergy acquisitions, improved utilization rates and increased contract pricing as discussed above.

Oil and Gas gross profit increased 14% in 2006 compared to 2005. Gross profit was negatively impacted by \$43.1 million of exploration costs incurred during 2006 compared with \$6.5 million incurred in 2005. The increase in exploration costs was primarily due to dry hole costs of \$21.7 million related to the Tulane prospect as a result of mechanical difficulties experienced in the drilling of this well. The well was subsequently plugged and abandoned in the first quarter of 2006. In addition, we incurred dry hole costs totaling approximately \$15.9 million in the third quarter of 2006 associated with two deep shelf wells commenced by Remington prior to the acquisition. We expensed inspection and repair costs of approximately \$16.8 million as a result of Hurricanes *Katrina* and *Rita*, partially offset by \$9.7 million in insurance recoveries in 2006 compared to \$7.1 million of hurricane inspection and repair costs in 2005. In addition, depletion and amortization per Mcfe increased 30% in 2006 compared to 2005 due primarily to the acquisition costs associated with the Remington properties acquired in July 2006. These decreases were offset by higher oil prices realized and higher oil and gas production as discussed above.

In addition, in 2005 we recorded \$2.7 million of losses associated with hedge instrument ineffectiveness as a result of production shut-ins caused by the aforementioned hurricanes. No hedge ineffectiveness was recorded in 2006.

*Selling and Administrative Expenses.* Selling and administrative expenses of \$119.6 million were \$56.8 million higher than the \$62.8 million incurred in 2005. The increase was due primarily to higher overhead to support our growth. Selling and administrative expenses increased slightly to 9% of revenues in 2006 compared to 8% in 2005.

*Equity in Earnings of Investments.* Equity in earnings of our 50% investment in Deepwater Gateway, L.L.C. increased to \$18.4 million in 2006 compared with \$10.6 million in 2005 due to increased throughput at the Marco Polo TLP. Further, equity losses in our 40% minority ownership interest in OTSL for 2006 totaled approximately \$487,000 compared with equity earnings of \$2.8 million in 2005.

*Gain on Subsidiary Equity Transaction.* Gain on subsidiary equity transaction of \$223.1 million is related to the CDI initial public offering of 22,173,000 shares of its common stock in December 2006, together with shares issued to CDI employees immediately after the offering, our ownership reduced to 73.0%. CDI received net proceeds of \$264.4 million from its initial public offering. Together with CDI's drawdown of its revolving credit facility, CDI paid

pre-tax dividends of \$464.4 million to us in December 2006. The gain is as a result of these transactions.

*Net Interest Expense and Other.* We reported interest and other expense of \$34.6 million in 2006 compared to \$7.6 million in the prior year. Gross interest expense of \$51.9 million during 2006 was higher than the \$15.0 million incurred in 2005. Approximately \$31.4 million of the increase was related to our Term Loan which closed in July 2006 and \$2.4 million of the increase was related to our \$300 million Convertible Senior Notes which closed in



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March 2005. Offsetting the increase in interest expense was \$10.6 million of capitalized interest in 2006, compared with capitalized interest of \$2.0 million in the prior year.

*Provision for Income Taxes.* Income taxes increased to \$257.2 million in 2006 compared to \$75.0 million in the prior year. \$126.6 million of the income tax expense increase was related to the CDI dividends to us. The remaining increase was primarily due to increased profitability. The effective tax rate of 42.5% for 2006 was higher than the 33.0% effective tax rate for same period in 2005 due primarily to the CDI dividends of \$464.4 million received in December 2006.

**Liquidity and Capital Resources*****Overview***

The following tables present certain information useful in the analysis of our financial condition and liquidity for the periods presented (in thousands):

|                     | 2007         | 2006         |
|---------------------|--------------|--------------|
| Net working capital | \$ 48,290    | \$ 310,524   |
| Long-term debt (1)  | \$ 1,725,541 | \$ 1,454,469 |

(1) Long-term debt does not include current maturities portion of the long-term debt as amount is included in net working capital.

|                                 | Year Ended December 31, |                |              |
|---------------------------------|-------------------------|----------------|--------------|
|                                 | 2007                    | 2006           | 2005         |
| Net cash provided by (used in): |                         |                |              |
| Operating activities            | \$ 416,326              | \$ 514,036     | \$ 242,432   |
| Investing activities            | \$ (739,654)            | \$ (1,379,930) | \$ (499,925) |
| Financing activities            | \$ 206,445              | \$ 978,260     | \$ 288,066   |

Our primary cash needs are to fund capital expenditures to allow the growth of our current lines of business and to repay outstanding borrowings and make related interest payments. Historically, we have funded our capital program, including acquisitions, with cash flows from operations, borrowings under credit facilities and use of project financing along with other debt and equity alternatives. Some of the significant financings, and corresponding uses, during 2007 were as follows:

In July 2007, we purchased the remaining 42% of WOSEA for \$10.1 million. We now own 100% of this company (see Note 6 Other Acquisitions in Item 8. *Financial Statements and Supplementary Data* for a detailed discussion of WOSEA).

In December 2007, we issued \$550 million of 9.5% Senior Unsecured Notes due 2016 (Senior Unsecured Notes). Proceeds from the offering were used to repay outstanding indebtedness under our senior secured credit facilities. For additional information on the terms of the Senior Unsecured Notes, see Note 11 Long-term Debt in Item 8. *Financial Statements and Supplementary data*.

Also in December 2007, CDI replaced its five-year \$250 million revolving credit facility with a secured credit facility consisting of a \$375 million term loan and a \$300 million revolving credit facility. Proceeds from the CDI term loan were used to fund the cash portion of the Horizon acquisition. CDI expects to use the remaining capacity under the revolving credit facility for its working capital and other general corporate purposes. We do not have access to the unused portion of CDI's revolving credit facility. See Note 11 Long-Term Debt in Item 8. *Financial Statements and Supplementary Data* for additional information.

Some of the significant financings and corresponding uses during 2006 and 2005 were as follows:

In July 2006, we borrowed \$835 million in a term loan ( Term Loan ) and entered into a new \$300 million revolving credit facility. The proceeds of the Term Loan were used to fund the cash portion of the acquisition of Remington. We also issued 13,032,528 shares of our common stock to the Remington shareholders. See

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Note 11 Long-Term Debt in Item 8. *Financial Statements and Supplementary Data* for additional information.

In December 2006, we completed an IPO of our Shelf Contracting business segment (Cal Dive International, Inc.), selling 26.5% of that company and receiving pre-tax net proceeds of \$264.4 million. We may sell additional shares of CDI common stock in the future. Proceeds from the offering were used for general corporate purposes, including the repayment of \$71.0 million of our revolving credit facility. See Note 3 Initial Public Offering of Cal Dive, International, Inc. in Item 8. *Financial Statements and Supplementary Data* for additional information.

In connection with the IPO, CDI Vessel Holdings LLC ( CDI Vessel ), a subsidiary of CDI, entered into a secured credit facility for up to \$250 million in revolving loans under a five-year revolving credit facility. During December 2006, CDI Vessel borrowed \$201 million under the revolving credit facility and distributed \$200 million of those proceeds to us as a dividend. This revolving loan was replaced in December 2007 by the \$300 million revolving credit facility described above.

In October 2006, we invested \$15 million for a 50% interest in Kommandor LLC, a Delaware limited liability company, to convert a ferry vessel into a dynamically-positioned minimal floating production system. We have consolidated the results of Kommandor LLC in accordance with FASB Interpretation No. 46(R), *Consolidation of Variable Interest Entities* ( FIN 46 ). For additional information, see Item 8. *Financial Statements and Supplementary Data* Note 10 Consolidated Variable Interest Entities. We have named the vessel *Helix Producer I*.

Also in October 2006, we acquired the original 58% interest in WOSEA for total consideration of approximately \$12.7 million (including \$180,000 of transaction costs), with approximately \$9.1 million paid to existing shareholders and \$3.4 million for subscription of new WOSEA shares (see Note 6 Other Acquisitions in Item 8. *Financial Statements and Supplementary Data* for a detailed discussion of WOSEA).

In 2006, our Board of Directors also authorized us to discretionarily purchase up to \$50 million of our common stock in the open market. In October and November 2006, we purchased approximately 1.7 million shares under this program for a weighted average price of \$29.86 per share, or \$50.0 million.

In March 2005, we issued \$300 million of 3.25% Convertible Senior Notes due 2025 ( Convertible Senior Notes ). Proceeds from the offering were used for general corporate purposes including a capital contribution of \$72 million (made in March 2005) to Deepwater Gateway to enable it to repay its term loan and to fund the acquisitions described below. For additional information on the terms of the Convertible Senior Notes, see Note 11 Long-term Debt in Item 8. *Financial Statements and Supplementary Data*.

In June 2005, we were the high bidder for seven vessels in a bankruptcy auction, including the *Express*, and a portable saturation system for approximately \$85.9 million, including certain costs incurred related to the transaction.

In November 2005, we closed the transaction to purchase the diving assets of Acergy that operate in the Gulf of Mexico for approximately \$46.1 million. In addition, we purchased the *DLB 801* and *Kestrel* for approximately \$78.2 million in the first quarter of 2006 when these assets completed their work campaigns in Trinidadian waters. These vessels were conveyed to CDI in 2006.

In June 2005, we acquired a mature property package on the Gulf of Mexico shelf from Murphy Oil Corporation ( Murphy ). The acquisition cost included both cash (\$163.5 million) and the assumption of the abandonment liability from Murphy of approximately \$32.0 million (a non-cash investing activity).

In accordance with our Senior Unsecured Notes, Senior Credit Facilities, the Convertible Senior Notes, the MARAD debt and Cal Dive's credit facilities, we are required to comply with certain covenants and restrictions, including the maintenance of minimum net worth, working capital and debt-to-equity requirements. As of December 31, 2007, we were in compliance with these covenants. The Senior Credit Facilities contain provisions that limit our ability to incur certain types of additional indebtedness. These provisions effectively prohibit us from incurring any additional secured indebtedness or indebtedness guaranteed by the Company. The Senior Credit

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Facilities do permit us to incur unsecured indebtedness, and also provide for our subsidiaries to incur project financing indebtedness (such as our MARAD loans) secured by the underlying asset, provided that the indebtedness is not guaranteed by us. Upon the occurrence of certain dispositions or the issuance or incurrence of certain types of indebtedness, we may be required to prepay a portion of the Term Loan equal to the amount of proceeds received from such occurrences. Such prepayments will be applied first to the Term Loan, and any excess will be applied to the Revolving Loans, if any.

As of December 31, 2007, we had approximately \$241 million of available borrowing capacity under our credit facilities, and CDI had \$273 million of available borrowing under its revolving credit facility. See Note 11 Long-term Debt in Item 8. *Financial Statements and Supplementary Data* for additional information related to our long-term debts, including our obligations under capital commitments.

***Working Capital***

Cash flow from operating activities decreased \$97.7 million in 2007 as compared to 2006 primarily due to negative working capital changes in 2007. Compared to 2006, increased expenditures in other noncurrent assets, net, consisted of an additional \$21.6 million in drydock expenses (net of amortization), \$8.8 million for an equipment deposit and \$14.6 million related to a non-current contract receivable for retainage. Working capital, net of cash, decreased approximately \$145.5 million in 2007 when compared to 2006. Cash from operating activities was negatively impacted by higher income taxes paid in 2007 versus 2006 of approximately \$146.9 million, of which \$126.6 million was related to CDI's initial public offering. These decreases were partially offset by increase in profitability, excluding the impact of non-cash related items, in 2007 as compared to 2006.

Cash flow from operating activities increased \$271.6 million in 2006 as compared to 2005. This increase was primarily due to higher net income and positive working capital changes. Of the \$194.8 million increase in net income in 2006, compared with 2005, approximately \$96.5 million, net of \$126.6 million of taxes, was related to the gain on the CDI initial public offering and related debt push down to CDI. Further, the net income increased due to higher oil and gas production and oil price realized in 2006, and as a result of net income contribution from the Remington, Acergy and Torch acquisitions. Cash from operating activities was more favorable in 2006 as compared to 2005 due to higher income tax payable, which we expect to pay in the first quarter of 2007 and as a result of more favorable accounts receivable turnover.

**Table of Contents*****Investing Activities***

Capital expenditures have consisted principally of strategic asset acquisitions related to the purchase or construction of DP vessels, acquisition of select businesses, improvements to existing vessels, acquisition of oil and gas properties and investments in our Production Facilities. Significant sources (uses) of cash associated with investing activities for the years ended December 31, 2007, 2006 and 2005 were as follows (in thousands):

|  | <b>Year Ended December 31,</b> |                |              |
|--|--------------------------------|----------------|--------------|
|  | <b>2007</b>                    | <b>2006</b>    | <b>2005</b>  |
| Capital expenditures:                            |                                |                |              |
| Contracting services                             | \$ (287,577)                   | \$ (130,938)   | \$ (90,037)  |
| Shelf contracting                                | (30,301)                       | (38,086)       | (32,383)     |
| Oil and gas (1)                                  | (519,632)                      | (282,318)      | (238,698)    |
| Production facilities                            | (106,086)                      | (17,749)       | (369)        |
| Acquisition of businesses, net of cash acquired: |                                |                |              |
| Remington Oil and Gas Corporation (2)            |                                | (772,244)      |              |
| Horizon Offshore Inc. (3)                        | (137,431)                      |                |              |
| Acergy US Inc. (4)                               |                                | (78,174)       | (66,586)     |
| Fraser Diving International Ltd. (4)             |                                | (21,954)       |              |
| WOSEA(4)   | (10,067)                       | (10,571)       |              |
| Kommandor LLC                                    |                                | (5,000)        |              |
| (Purchases) sale of short-term investments       | 285,395                        | (285,395)      | 30,000       |
| Investments in production facilities             | (17,459)                       | (27,578)       | (112,756)    |
| Distributions from equity investments, net (5)   | 6,679                          |                | 10,492       |
| Increase in restricted cash                      | (1,112)                        | (6,666)        | (4,431)      |
| Proceeds from sale of subsidiary stock           |                                | 264,401        |              |
| Proceeds from sale of properties                 | 78,073                         | 32,342         | 5,617        |
| Other, net                                       | (136)                          |                | (774)        |
| Cash used in investing activities                | \$ (739,654)                   | \$ (1,379,930) | \$ (499,925) |

(1) Includes approximately \$10.3 million and \$38.3 million of capital expenditures related to exploratory dry holes in 2007 and 2006, respectively. For additional information, see Item 8. *Financial Statements and Supplementary Data* Note 7.

(2) For additional information related to the Remington acquisition, see Item 8. *Financial Statements and Supplementary Data* Note 4.

(3) For additional information related to the Horizon acquisition, see Item 8. *Financial Statements and Supplementary Data* Note 5.

(4) For additional information related to these acquisitions, see Item 8. *Financial Statements and Supplementary Data* Note 6.

(5)

Distributions from equity investments is net of undistributed equity earnings from our investments. Gross distributions from our equity investments are detailed in Item 8. *Financial Statements and Supplementary Data* Note 9.

*Short-term Investments*

As of December 31, 2006, we held approximately \$285.4 million in municipal auction rate securities. We did not hold these types of securities at December 31, 2007 or 2005. These instruments were long-term variable rate bonds tied to short-term interest rates reset through a Dutch Auction process which occurred every 7 to 35 days and were classified as available-for-sale securities.

**Table of Contents***Restricted Cash*

As of December 31, 2007, we had \$34.8 million of restricted cash, included in other assets, net, in the accompanying consolidated balance sheet, all of which related to the escrow funds for decommissioning liabilities associated with the South Marsh Island 130 ( SMI 130 ) acquisition in 2002 by our Oil and Gas segment. Under the purchase agreement for the acquisition, we are obligated to escrow 50% of production up to the first \$20 million and 37.5% of production on the remaining balance up to \$33 million in total escrow. We had fully escrowed the requirement as of December 31, 2007. We may use the restricted cash for decommissioning the related field.

*Outlook*

We anticipate capital expenditures in 2008 will range from \$800 million to \$900 million. We may increase or decrease these plans based on various economic factors. We believe internally generated cash flow, cash from future sale of oil and gas interests and borrowings under our existing credit facilities will provide the necessary capital to fund our 2008 initiatives.

*Contractual Obligations and Commercial Commitments*

The following table summarizes our contractual cash obligations as of December 31, 2007 and the scheduled years in which the obligation are contractually due (in thousands):

|  | <b>Total (1)</b>    | <b>Less Than<br/>1 year</b> | <b>1-3 Years</b>  | <b>3-5 Years</b>  | <b>More Than<br/>5 Years</b> |
|--|---------------------|-----------------------------|-------------------|-------------------|------------------------------|
| Convertible Senior Notes (2)           | \$ 300,000          | \$                          | \$                | \$                | \$ 300,000                   |
| Senior Unsecured Notes                 | 550,000             |                             |                   |                   | 550,000                      |
| Term Loan                              | 423,418             | 4,326                       | 8,652             | 8,652             | 401,788                      |
| Revolving Loans                        | 18,000              |                             |                   | 18,000            |                              |
| MARAD debt                             | 127,463             | 4,014                       | 8,638             | 9,522             | 105,289                      |
| CDI Term Loan                          | 375,000             | 60,000                      | 160,000           | 155,000           |                              |
| Loan note                              | 5,002               | 5,002                       |                   |                   |                              |
| Interest related to long-term debt (3) | 845,851             | 113,728                     | 208,918           | 189,508           | 333,697                      |
| Preferred stock dividends (4)          | 3,523               | 3,523                       |                   |                   |                              |
| Capital leases                         | 1,504               | 1,504                       |                   |                   |                              |
| Drilling and development costs         | 113,100             | 113,100                     |                   |                   |                              |
| Property and equipment (5)             | 169,376             | 169,376                     |                   |                   |                              |
| Operating leases (6)                   | 140,502             | 58,997                      | 58,096            | 11,311            | 12,098                       |
| Other (7)                              | 2,765               | 2,765                       |                   |                   |                              |
| <b>Total cash obligations</b>          | <b>\$ 3,075,504</b> | <b>\$ 536,335</b>           | <b>\$ 444,304</b> | <b>\$ 391,993</b> | <b>\$ 1,702,872</b>          |

(1) Excludes unsecured letters of credit outstanding at December 31, 2007 totaling \$41.2 million. These letters of credit primarily guarantee various contract bidding, insurance activities and shipyard commitments.

(2) Maturity 2025. Can be converted prior to stated maturity if closing sale price of Helix's common stock for at least 20 days in the period of 30 consecutive trading days ending on the last trading day of the preceding fiscal



quarter exceeds 120% of the closing price on that 30th trading day (i.e. \$38.56 per share) and under certain triggering events as specified in the indenture governing the Convertible Senior Notes. To the extent we do not have alternative long-term financing secured to cover the conversion, the Convertible Senior Notes would be classified as a current liability in the accompanying balance sheet. At December 31, 2007, the conversion trigger was met. As we have sufficient financing available under our Revolving Credit Facility and a commitment from a financial institution to fully fund the cash portion of the potential conversion, the Convertible Senior Notes continue to be classified as a long-term liability in the accompanying balance sheet.

(3) Includes total interest obligations of \$58.6 million related to CDI's long-term debt.

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- (4) Amount represents dividend payment for 2008 only. Dividends are paid annually until such time the holder elects to redeem the stock.
- (5) Costs incurred as of December 31, 2007 and additional property and equipment commitments (excluding capitalized interest) at December 31, 2007 consisted of the following (in thousands):

|  | <b>Costs<br/>Incurred</b> | <b>Costs<br/>Committed</b> | <b>Total<br/>Project Cost</b> |
|--|---------------------------|----------------------------|-------------------------------|
| <i>Caesar</i> conversion               | \$ 87,783                 | \$ 35,808                  | \$ 145,000                    |
| <i>Q4000</i> upgrade                   | 79,850                    | 18,596                     | 134,000                       |
| <i>Well Enhancer</i> construction      | 94,142                    | 58,877                     | 198,000                       |
| <i>Helix Producer I</i> conversion (a) | 138,361                   | 56,095                     | 224,000                       |
| <b>Total</b>                           | <b>\$ 400,136</b>         | <b>\$ 169,376</b>          | <b>\$ 701,000</b>             |

- (a) Represents 100% of the vessel conversion cost, of which we expect our portion to be approximately \$182 million.
- (6) Operating leases included facility leases and vessel charter leases. Vessel charter lease commitments at December 31, 2007 were approximately \$100.7 million.
- (7) Other consisted of scheduled payments pursuant to 3-D seismic license agreements.

***Contingencies***

In December 2005 and in May 2006, our Oil and Gas segment received notice from the MMS that the price threshold was exceeded for 2004 oil and gas production and for 2003 gas production, respectively, and that royalties are due on such production notwithstanding the provisions of the DWRRA. The total reserved amount at December 31, 2007 was approximately \$55.1 million and was included in Other Long Term Liabilities in the accompanying consolidated balance sheet included herein. See Item 3. *Legal Proceedings* and Item 8. *Financial Statements and Supplementary Data* Note 18 for a detailed discussion of this contingency.

**Critical Accounting Estimates and Policies**

Our results of operations and financial condition, as reflected in the accompanying financial statements and related footnotes, are prepared in conformity with accounting principles generally accepted in the United States. As such, we are required to make certain estimates, judgments and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the periods presented. We base our estimates on historical experience, available information and various other assumptions we believe to be reasonable under the circumstances. These estimates may change as new events occur, as more experience is acquired, as additional information is obtained and as our operating environment changes. We believe the most critical accounting policies in this regard are those described below. While these issues require us to make judgments that are somewhat subjective, they are generally based on a significant amount of historical data and current market data. For a detailed discussion on the application of our accounting policies, see Item 8. *Financial Statements and Supplementary Data* Notes to Consolidated Financial Statements Note 2

***Revenue Recognition***

***Contracting Services Revenues***

Revenues from Contracting Services and Shelf Contracting are derived from contracts that traditionally have been of relatively short duration; however, during 2007 contract durations started to become longer-term. These contracts contain either lump-sum turnkey provisions or provisions for specific time, material and equipment charges, which are billed in accordance with the terms of such contracts. We recognize revenue as it is earned at estimated collectible amounts.

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Unbilled revenue represents revenue attributable to work completed prior to period end that has not yet been invoiced. All amounts included in unbilled revenue at December 31, 2007 and 2006 are expected to be billed and collected within one year.

*Dayrate Contracts.* Revenues generated from specific time, materials and equipment contracts are generally earned on a dayrate basis and recognized as amounts are earned in accordance with contract terms. In connection with these contracts, we may receive revenues for mobilization of equipment and personnel. In connection with new contracts, revenues related to mobilization are deferred and recognized over the period in which contracted services are performed using the straight-line method. Incremental costs incurred directly for mobilization of equipment and personnel to the contracted site, which typically consist of materials, supplies and transit costs, are also deferred and recognized over the period in which contracted services are performed using the straight-line method. Our policy to amortize the revenues and costs related to mobilization on a straight-line basis over the estimated contract service period is consistent with the general pace of activity, level of services being provided and dayrates being earned over the service period of the contract. Mobilization costs to move vessels when a contract does not exist are expensed as incurred.

*Turnkey Contracts.* Revenue on significant turnkey contracts is recognized on the percentage-of-completion method based on the ratio of costs incurred to total estimated costs at completion. In determining whether a contract should be accounted for using the percentage-of-completion method, we consider whether:

the customer provides specifications for the construction of facilities or for the provision of related services;

we can reasonably estimate our progress towards completion and our costs;

the contract includes provisions as to the enforceable rights regarding the goods or services to be provided, consideration to be received and the manner and terms of payment;

the customer can be expected to satisfy its obligations under the contract; and

we can be expected to perform our contractual obligations.

Under the percentage-of-completion method, we recognize estimated contract revenue based on costs incurred to date as a percentage of total estimated costs. Changes in the expected cost of materials and labor, productivity, scheduling and other factors affect the total estimated costs. Additionally, external factors, including weather and other factors outside of our control, may also affect the progress and estimated cost of a project's completion and, therefore, the timing of income and revenue recognition. We routinely review estimates related to our contracts and reflect revisions to profitability in earnings on a current basis. If a current estimate of total contract cost indicates an ultimate loss on a contract, we recognize the projected loss in full when it is first determined. We recognize additional contract revenue related to claims when the claim is probable and legally enforceable.

## *Oil and Gas Revenues*

We record revenues from the sales of crude oil and natural gas when delivery to the customer has occurred and title has transferred. This occurs when production has been delivered to a pipeline or a barge lifting has occurred. We may have an interest with other producers in certain properties. In this case, we use the entitlements method to account for sales of production. Under the entitlements method, we may receive more or less than our entitled share of production. If we receive more than our entitled share of production, the imbalance is treated as a liability. If we receive less than our entitled share, the imbalance is recorded as an asset. As of December 31, 2007, the net imbalance was a \$2.0 million asset and was included in Other Current Assets (\$6.7 million) and Accrued Liabilities (\$4.7 million) in

the accompanying consolidated balance sheet.

***Purchase Price Allocation***

In connection with a purchase business combination, the acquiring company must allocate the cost of the acquisition to assets acquired and liabilities assumed based on fair values as of the acquisition date. Deferred taxes must be recorded for any differences between the assigned values and tax bases of assets and liabilities. Any excess of purchase price over amounts assigned to assets and liabilities is recorded as goodwill. The amount of goodwill

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recorded in any particular business combination can vary significantly depending upon the value attributed to assets acquired and liabilities assumed.

In December 2007, CDI completed the acquisition of Horizon. This acquisition was accounted for as a business combination. The allocation of the purchase price was based upon preliminary valuations. Estimates and assumptions are subject to change upon the receipt and CDI management's review of the final valuations. The primary area of the purchase price allocation that is not yet finalized relates to post-closing purchase price adjustments. The final valuation of net assets is expected to be completed no later than one year from the acquisition date.

In July 2006, we acquired the assets and assumed the liabilities of Remington in a transaction accounted for as a business combination. In estimating the fair values of Remington's assets and liabilities, we made various assumptions. The most significant assumptions related to the estimated fair values assigned to proved and unproved crude oil and natural gas properties. To estimate the fair values of these properties, we prepared estimates of crude oil and natural gas reserves. We estimated future prices to apply to the estimated reserve quantities acquired, and estimated future operating and development costs, to arrive at estimates of future net revenues. For estimated proved reserves, the future net revenues were discounted using a market-based weighted average cost of capital rate determined appropriate at the time of the merger. The market-based weighted average cost of capital rate was subjected to additional project-specific risk factors. To compensate for the inherent risk of estimating and valuing unproved reserves, the estimated probable and possible reserves were reduced by additional risk-weighting factors.

Estimated deferred taxes were based on available information concerning the tax basis of Remington's assets and liabilities and loss carryforwards at the merger date, although such estimates may change in the future as additional information becomes known.

While the estimates of fair value for the assets acquired and liabilities assumed have no effect on our cash flows, they can have an effect on the future results of operations. Generally, higher fair values assigned to crude oil and natural gas properties result in higher future depreciation, depletion and amortization expense, which results in a decrease in future net earnings. Also, a higher fair value assigned to crude oil and natural gas properties, based on higher future estimates of crude oil and natural gas prices, could increase the likelihood of an impairment in the event of lower commodity prices or higher operating costs than those originally used to determine fair value. An impairment would have no effect on cash flows but would result in a decrease in net income for the period in which the impairment is recorded.

In 2006, we also completed the acquisition of Acergy, Fraser and Seatrac (58%). These acquisitions were accounted for as business combinations as well. We finalized the purchase price allocation for Acergy and Fraser in the second quarter of 2006 and 2007, respectively. In July 2007, we purchased the remaining 42% of Seatrac. The allocation of purchase price for Seatrac at December 31, 2007 was based on preliminary valuations. Estimates and assumptions are subject to change upon the receipt and management's review of the final valuations. The primary areas of the purchase price allocation that are not yet finalized relate to the identification and valuation of potential intangible assets and valuation of certain equipment.

We complete our valuation of assets and liabilities (including deferred taxes) for the purpose of allocation of the total purchase price amount to assets acquired and liabilities assumed during the twelve-month period following the acquisition date. Any future change in the value of net assets up until the one year period has expired will be offset by a corresponding increase or decrease in goodwill.

## ***Goodwill and Other Intangible Assets***

We test for the impairment of goodwill annually and when impairment indicators such as the nature of the assets, the future economic benefit of the assets, any historical or future profitability measurements and other external market conditions are present. Intangible assets with finite useful lives are amortized using the straight-line method over their useful lives. Intangible assets that have indefinite useful lives are not amortized, but are tested for impairment annually and when impairment as described earlier are present. Our goodwill impairment test involves a comparison of the fair value of each of our reporting units with its carrying amount. The fair value is determined

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using discounted cash flows and other market-related valuation models, such as earnings multiples and comparable asset market values. We completed our annual goodwill impairment test as of November 1, 2007. The changes in the carrying amount of goodwill by the applicable segments are as follows (in thousands):

|   | <b>Contracting<br/>Services</b> | <b>Shelf<br/>Contracting</b> | <b>Oil and Gas</b> | <b>Total</b> |
|---|---------------------------------|------------------------------|--------------------|--------------|
| Balance at December 31, 2005                      | \$ 73,917                       | \$ 27,814                    | \$                 | \$ 101,731   |
| Remington acquisition (Note 4)                    |                                 |                              | 707,596            | 707,596      |
| Well Ops SEA Pty Ltd. acquisition (Note 6)        | 7,415                           |                              |                    | 7,415        |
| Acergy acquisition adjustment (Note 6)            |                                 | (1,148)                      |                    | (1,148)      |
| Helix Energy Ltd. acquisition adjustment (Note 6) | 2,634                           |                              |                    | 2,634        |
| Tax and other adjustments                         | 4,328                           |                              |                    | 4,328        |
| Balance at December 31, 2006                      | 88,294                          | 26,666                       | 707,596            | 822,556      |
| Remington acquisition (Note 4)                    |                                 |                              | 4,796              | 4,796        |
| Well Ops SEA Pty Ltd. acquisition (Note 6)        | 6,001                           |                              |                    | 6,001        |
| Horizon acquisition (Note 5)                      |                                 | 257,340                      |                    | 257,340      |
| Tax and other adjustments                         | (1,071)                         | 136                          |                    | (935)        |
| Balance at December 31, 2007                      | \$ 93,224                       | \$ 284,142                   | \$ 712,392         | \$ 1,089,758 |

None of our goodwill was impaired based on the impairment test performed as of November 1, 2007. We will continue to test our goodwill and other indefinite-lived intangible assets annually on a consistent measurement date unless events occur or circumstances change between annual tests that would more likely than not reduce the fair value of a reporting unit below its carrying amount.

***Income Taxes***

Deferred income taxes are based on the difference between financial reporting and tax bases of assets and liabilities. We utilize the liability method of computing deferred income taxes. The liability method is based on the amount of current and future taxes payable using tax rates and laws in effect at the balance sheet date. Income taxes have been provided based upon the tax laws and rates in the countries in which operations are conducted and income is earned. A valuation allowance for deferred tax assets is recorded when it is more likely than not that some or all of the benefit from the deferred tax asset will not be realized. For the year ended December 31, 2007, CDI established a \$3.0 million valuation allowance related to a non-current deferred tax asset set up during 2007 related to the impairment of CDI's investment in OTSL. Additional valuation allowances may be made in the future if in management's opinion it is more likely than not that the tax benefit will not be utilized.

We consider the undistributed earnings of our principal non-U.S. subsidiaries to be permanently reinvested. At December 31, 2007, our principal non-U.S. subsidiaries had accumulated earnings and profits of approximately \$87.6 million. We have not provided deferred U.S. income tax on the accumulated earnings and profits. The deconsolidation of CDI's net income for tax return filing purposes after its initial public offering did not have a material impact on our consolidated results of operations; however, because of our inability to recover our tax basis in



CDI tax free, a long term deferred tax liability is provided for any incremental increases to the book over tax basis.

It is our policy to provide for uncertain tax positions and the related interest and penalties based upon management's assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities. At December 31, 2007, we believe we have appropriately accounted for any unrecognized tax benefits. To the extent we prevail in matters for which a liability for an unrecognized tax benefit is established or are required to pay amounts in excess of the liability, our effective tax rate in a given financial statement period may be affected.

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See Note 12 Income Taxes in Item 8. *Financial Statements and Supplementary Data* included herein for discussion of net operating loss carry forwards, deferred income taxes and uncertain tax positions taken by the Company.

### ***Accounting for Oil and Gas Properties***

Acquisitions of producing offshore properties are recorded at the fair value exchanged at closing together with an estimate of their proportionate share of the decommissioning liability assumed in the purchase (based upon their working interest ownership percentage). In estimating the decommissioning liability assumed in offshore property acquisitions, we perform detailed estimating procedures, including engineering studies and then reflect the liability at fair value on a discounted basis as discussed below.

We follow the successful efforts method of accounting for our interests in oil and gas properties. Under the successful efforts method, the costs of successful wells and leases containing productive reserves are capitalized. Costs incurred to drill and equip development wells, including unsuccessful development wells, are capitalized. Capitalized costs of producing oil and gas properties are depleted to operations by the unit-of-production method based on proved developed oil and gas reserves on a field-by-field basis as determined by our engineers. Costs incurred relating to unsuccessful exploratory wells are expensed in the period the drilling is determined to be unsuccessful (see Exploratory Drilling Costs below).

We evaluate the impairment of our proved oil and gas properties on a field-by-field basis at least annually or whenever events or changes in circumstances indicate an asset's carrying amount may not be recoverable. If an impairment is indicated, the cash flows are discounted at a rate approximate to our cost of capital and compared to the carrying value for determining the amount of the impairment loss to record. Estimated future cash flows are based on management's expectations for the future and include estimates of crude oil and natural gas reserves and future commodity prices and operating costs. Downward revisions in estimates of reserve quantities or expectations of falling commodity prices or rising operating costs could result in a reduction in undiscounted future cash flows and could indicate a property impairment. We recorded approximately \$59.4 million of impairments in 2007 (all in the fourth quarter), primarily related to downward reserve revisions and weak end of life well performance in some of our domestic properties. During 2006 and 2005, no impairment of proved oil and gas properties was recorded.

We also periodically assess unproved properties for impairment based on exploration and drilling efforts to date on the individual prospects and lease expiration dates. Management's assessment of the results of exploration activities, availability of funds for future activities and the current and projected political climate in areas in which we operate also impact the amounts and timing of impairment provisions. During 2007, we recorded \$9.9 million of impairment expense (\$9.0 million in fourth quarter 2007) related to unproved oil and gas properties mainly due to management's assessment that exploration activities will not commence prior to the respective lease expiration dates. During 2006 and 2005, no impairment of unproved oil and gas properties was recorded.

### ***Exploratory Drilling Costs***

In accordance with the successful efforts method of accounting, the costs of drilling an exploratory well are capitalized as uncompleted or suspended wells temporarily pending the determination of whether the well has found proved reserves. If proved reserves are not found, these capitalized costs are charged to expense. A determination that proved reserves have been found results in the continued capitalization of the drilling costs of the well and its reclassification as a well containing proved reserves.

At times, it may be determined that an exploratory well may have found hydrocarbons at the time drilling is completed, but it may not be possible to classify the reserves at that time. In this case, we may continue to capitalize the drilling costs as an uncompleted well beyond one year when the well has found a sufficient quantity of reserves to

justify its completion as a producing well and the company is making sufficient progress assessing the reserves and the economic and operating viability of the project, or the reserves are deemed to be proved. If reserves are not ultimately deemed proved or economically viable, the well is considered impaired and its costs, net of any salvage value, are charged to expense.

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Occasionally, we may choose to salvage a portion of an unsuccessful exploratory well in order to continue exploratory drilling in an effort to reach the target geological structure/formation. In such cases, we charge only the unusable portion of the well bore to dry hole expense, and we continue to capitalize the costs associated with the salvageable portion of the well bore and add the costs to the new exploratory well. In certain situations, the well bore may be carried for more than one year beyond the date drilling in the original well bore was suspended. This may be due to the need to obtain, and/or analyze the availability of equipment or crews or other activities necessary to pursue the targeted reserves or evaluate new or reprocessed seismic and geographic data. If, after we analyze the new information and conclude that we will not reuse the well bore or if the new exploratory well is determined to be unsuccessful after we complete drilling, we will charge the capitalized costs to dry hole expense. During the year ended December 31, 2007 and 2006, we incurred \$10.3 million and \$38.3 million, respectively, of exploratory dry hole expense. No dry hole expense was incurred in 2005.

### ***Estimated Proved Oil and Gas Reserves***

The evaluation of our oil and gas reserves is critical to the management of our oil and gas operations. Decisions such as whether development of a property should proceed and what technical methods are available for development are based on an evaluation of reserves. These oil and gas reserve quantities are also used as the basis for calculating the unit-of-production rates for depreciation, depletion and amortization, evaluating impairment and estimating the life of our producing oil and gas properties in our decommissioning liabilities. Our proved reserves are classified as either proved developed or proved undeveloped. Proved developed reserves are those reserves which can be expected to be recovered through existing wells with existing equipment and operating methods. Proved undeveloped reserves include reserves expected to be recovered from new wells from undrilled proven reservoirs or from existing wells where a significant major expenditure is required for completion and production. We prepare all of our reserve information, and our independent petroleum engineers' audit, and the estimates of our oil and gas reserves presented in this report (U.S. reserves only) based on guidelines promulgated under generally accepted accounting principles in the United States. See detailed description of our use of the term "engineering audit" and our process of preparing reserve estimates in Item 2. *Properties* Summary of Natural Gas and Oil Reserve Data. Our proved reserves in this Annual Report include only quantities that we expect to recover commercially using current prices, costs, existing regulatory practices and technology. While we are reasonably certain that the proved reserves will be produced, the timing and ultimate recovery can be affected by a number of factors including completion of development projects, reservoir performance, regulatory approvals and changes in projections of long-term oil and gas prices. Revisions can include upward or downward changes in the previously estimated volumes of proved reserves for existing fields due to evaluation of (1) already available geologic, reservoir or production data or (2) new geologic or reservoir data obtained from wells. Revisions can also include changes associated with significant changes in development strategy, oil and gas prices, or production equipment/facility capacity.

### ***Accounting for Decommissioning Liabilities***

Our decommissioning liabilities consist of estimated costs of dismantlement, removal, site reclamation and similar activities associated with our oil and gas properties. Statement of Financial Accounting Standards No. 143, *Accounting for Asset Retirement Obligations* (SFAS 143) requires oil and gas companies to reflect decommissioning liabilities on the face of the balance sheet at fair value on a discounted basis. Prior to the Remington acquisition, we have historically purchased producing offshore oil and gas properties that are in the later stages of production. In conjunction with acquiring these properties, we assume an obligation associated with decommissioning the property in accordance with regulations set by government agencies. The abandonment liability related to the acquisitions of these properties is determined through a series of management estimates.

Prior to an acquisition and as part of evaluating the economics of an acquisition, we will estimate the plug and abandonment liability. Our oil and gas operations personnel prepare detailed cost estimates to plug and abandon wells

and remove necessary equipment in accordance with regulatory guidelines. We currently calculate the discounted value of the abandonment liability (based on an estimate of the year the abandonment will occur) in accordance with SFAS No. 143 and capitalize that portion as part of the basis acquired and record the related abandonment liability at fair value. The recognition of a decommissioning liability requires that management make

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numerous estimates, assumptions and judgments regarding factors such as the existence of a legal obligation for liability; estimated probabilities, amounts and timing of settlements; the credit-adjusted risk-free rate to be used; and inflation rates. Decommissioning liabilities were \$217.5 million and \$167.7 million at December 31, 2007 and 2006, respectively.

On an ongoing basis, our oil and gas operations personnel monitor the status of wells, and as fields deplete and no longer produce, our personnel will monitor the timing requirements set forth by the MMS for plugging and abandoning the wells and commence abandonment operations, when applicable. On an annual basis, management personnel reviews and updates the abandonment estimates and assumptions for changes, among other things, in market conditions, interest rates and historical experience. In 2007, we incurred \$25.1 million of plug and abandonment overruns related to hurricanes *Katrina* and *Rita*, partially offset by insurance recoveries of \$4.0 million. In addition, we increased our abandonment liability for work yet to be done for certain properties damaged by the hurricanes totaling \$9.6 million, partially offset by estimated insurance recoveries of \$4.9 million.

### ***Derivative Instruments and Hedging Activities***

Our price risk management activities involve the use of derivative financial instruments to hedge the impact of market price risk exposures primarily related to our oil and gas production, variable interest rate exposure and foreign currency exposure. To reduce the impact of these risks on earnings and increase the predictability of our cash flows, from time to time we have entered into certain derivative contracts, primarily collars, for a portion of our oil and gas production, interest rate swaps and foreign currency forward contracts. Our oil and gas costless collars, interest rate swaps and foreign currency forward exchange contracts generally qualify for hedge accounting and are reflected in our balance sheet at fair value. Hedge accounting does not apply to our normal purchase and sale oil and gas forward sales contracts.

We engage primarily in cash flow hedges. Changes in the derivative fair values that are designated as cash flow hedges are deferred to the extent that they are effective and are recorded as a component of accumulated other comprehensive income until the hedged transactions occur and are recognized in earnings. The ineffective portion of a cash flow hedge's change in value is recognized immediately in earnings.

We formally document all relationships between hedging instruments (oil and gas costless collars, interest rate swaps and foreign currency forward exchange contracts) and hedged items, as well as our risk management objectives, strategies for undertaking various hedge transactions and our methods for assessing and testing correlation and hedge ineffectiveness. All hedging instruments are linked to the hedged asset, liability, firm commitment or forecasted transaction. We also assess, both at the inception of the hedge and on an on-going basis, whether the derivatives that are used in our hedging transactions are highly effective in offsetting changes in cash flows of the hedged items. Changes in the assumptions used could impact whether the fair value change in the hedged instrument is charged to earnings or accumulated other comprehensive income.

The fair value of our oil and gas costless collars reflects our best estimate and is based upon exchange or over-the-counter quotations whenever they are available. Quoted valuations may not be available due to location differences or terms that extend beyond the period for which quotations are available. Where quotes are not available, we utilize other valuation techniques or models to estimate market values. The fair value of our interest rate swaps is calculated as the discounted cash flows of the difference between the rate fixed by the hedge instrument and the LIBOR forward curve over the remaining term of the hedge instrument. The fair value of our foreign currency forward exchange contract is calculated as the discounted cash flows of the difference between the fixed payment as specified by the hedge instrument and the expected cash inflow of the forecasted transaction using a foreign currency forward curve.

These modeling techniques require us to make estimates of future prices, price correlation and market volatility and liquidity. Our actual results may differ from our estimates, and these differences can be positive or negative.

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### ***Property and Equipment***

Property and equipment (excluding oil and gas properties and equipment), both owned and under capital leases, are recorded at cost. Depreciation is provided primarily on the straight-line method over the estimated useful lives of the assets described in Note 2 Summary of Significant Accounting Policies in Item 8. *Financial Statements and Supplementary Data*.

For long-lived assets to be held and used, excluding goodwill, we base our evaluation of recoverability on impairment indicators such as the nature of the assets, the future economic benefit of the assets, any historical or future profitability measurements and other external market conditions or factors that may be present. If such impairment indicators are present or other factors exist that indicate that the carrying amount of the asset may not be recoverable, we determine whether an impairment has occurred through the use of an undiscounted cash flows analysis of the asset at the lowest level for which identifiable cash flows exist. Our marine vessels are assessed on a vessel by vessel basis, while our ROVs are grouped and assessed by asset class. If an impairment has occurred, we recognize a loss for the difference between the carrying amount and the fair value of the asset. The fair value of the asset is measured using quoted market prices or, in the absence of quoted market prices, is based on management's estimate of discounted cash flows.

Assets are classified as held for sale when we have a plan for disposal of certain assets and those assets meet the held for sale criteria. Assets held for sale are reviewed for potential loss on sale when the company commits to a plan to sell and thereafter while the asset is held for sale. Losses are measured as the difference between the fair value less costs to sell and the asset's carrying value. Estimates of anticipated sales prices are judgmental and subject to revisions in future periods, although initial estimates are typically based on sales prices for similar assets and other valuation data.

### ***Recertification Costs and Deferred Drydock Charges***

Our Contracting Services and Shelf Contracting vessels are required by regulation to be recertified after certain periods of time. These recertification costs are incurred while the vessel is in drydock. In addition, routine repairs and maintenance are performed and, at times, major replacements and improvements are performed. We expense routine repairs and maintenance as they are incurred. We defer and amortize drydock and related recertification costs over the length of time for which we expect to receive benefits from the drydock and related recertification, which is generally 30 months. Vessels are typically available to earn revenue for the 30-month period between drydock and related recertification processes. A drydock and related recertification process typically lasts one to two months, a period during which the vessel is not available to earn revenue. Major replacements and improvements, which extend the vessel's economic useful life or functional operating capability, are capitalized and depreciated over the vessel's remaining economic useful life. Inherent in this process are estimates we make regarding the specific cost incurred and the period that the incurred cost will benefit.

As of December 31, 2007 and 2006, capitalized deferred drydock charges (described in Note 8 Detail of Certain Accounts in Item 8. *Financial Statements and Supplementary Data*) totaled \$48.0 million and \$26.4 million, respectively. During the years ended December 31, 2007, 2006 and 2005, drydock amortization expense was \$23.0 million, \$12.0 million and \$8.9 million, respectively. We expect drydock amortization expense to increase in future periods due to increases in the number of vessels as a result of the acquisition completed from 2005 to 2007.

### ***Equity Investments***

We periodically review our investments in Deepwater Gateway, Independence Hub and OTSL for impairment. Under the equity method of accounting, an impairment loss would be recorded whenever a decline in value of an equity



investment below its carrying amount is determined to be other than temporary. In judging other than temporary, we would consider the length of time and extent to which the fair value of the investment has been less than the carrying amount of the equity investment, the near-term and longer-term operating and financial prospects of the equity company and our longer-term intent of retaining the investment in the entity. During 2007, CDI determined that there was an other than temporary impairment in OTSL and the full value of CDI's investment in OTSL was impaired and CDI recognized equity losses of OTSL, inclusive of the impairment charge, of

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\$10.8 million in 2007. See Note 9 Equity Investments for a detailed discussion of our impairment analysis. There was no impairment of the other equity investments at December 31, 2007.

### ***Worker s Compensation Claims***

Our onshore employees are covered by Worker s Compensation. Offshore employees, including divers, tenders and marine crews, are covered by our Maritime Employers Liability insurance policy which covers Jones Act exposures. We incur worker s compensation claims in the normal course of business, which management believes are substantially covered by insurance. Our insurers and legal counsel analyze each claim for potential exposure and estimate the ultimate liability of each claim. Actual liability can be materially different from our estimates and can have a direct impact on our liquidity and results of operations.

### ***Recently Issued Accounting Principles***

In September 2006, the FASB issued Statement No. 157, *Fair Value Measurements* ( SFAS No. 157 ). This new standard provides enhanced guidance for using fair value to measure assets and liabilities. The statement provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS No. 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings.

SFAS No. 157 was originally effective for financial statements issued for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The FASB agreed to defer the effective date of SFAS No. 157 for all nonfinancial assets and liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis. We adopted the provisions of SFAS No. 157 on January 1, 2008 for assets and liabilities not subject to the deferral and expect to adopt this standard for all other assets and liabilities by January 1, 2009. The impact of adopting this standard was immaterial on our financial condition and results of operations.

In February 2007, the FASB issued Statement of Financial Accounting Standard No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* ( SFAS No. 159 ). SFAS No. 159 allows entities to voluntarily choose, at specified election dates, to measure many financial assets and financial liabilities at fair value. The election is made on an instrument-by-instrument basis and is irrevocable. If the fair value option is elected for an instrument, SFAS No. 159 specifies that all subsequent changes in fair value for that instrument shall be reported in earnings. The provisions of SFAS No. 159 are effective for fiscal years beginning after November 15, 2007. We adopted the provisions of SFAS No. 159 on January 1, 2008 and it had no impact on our results of operation and financial condition.

In December 2007, the FASB issued Statement No. 141 (Revised), *Business Combinations* ( SFAS No. 141 (R) ). SFAS 141 (R) requires the acquiring entity in a business combination to recognize all the assets acquired and liabilities assumed in the transaction; establishes the acquisition-date fair value as the measurement objective for all assets acquired and liabilities assumed; and requires the acquirer to disclose to investors and other users all of the information they need to evaluate and understand the nature and financial effect of the business combination. The provisions of SFAS No. 141 (R) are effective for fiscal years beginning after December 15, 2008. We are currently evaluating the impact, if any, of this statement.

In December 2007, the FASB issued Statement No. 160, *Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB 51* ( SFAS No. 160 ). SFAS No. 160 improves the relevance, comparability, and transparency of financial information provided to investors by requiring all entities to report noncontrolling (minority) interests in subsidiaries as equity in the consolidated financial statements. The provisions of SFAS No. 160 are

effective for fiscal years beginning after December 15, 2008. We are currently evaluating the impact, if any, of this statement.

**Table of Contents****Item 7A. *Quantitative and Qualitative Disclosures About Market Risk.***

We are currently exposed to market risk in three major areas: interest rates, commodity prices and foreign currency exchange rates.

*Interest Rate Risk.* As of December 31, 2007, including the effects of interest rate swaps, approximately 35% of our outstanding debt was based on floating rates. As a result, we are subject to interest rate risk. In September 2006, we entered into various cash flow hedging interest rate swaps to stabilize cash flows relating to interest payments on \$200 million of our Term Loan. Excluding the portion of our debt for which we have interest rate swaps in place, the interest rate applicable to our remaining variable rate debt may rise, increasing our interest expense. The impact of market risk is estimated using a hypothetical increase in interest rates by 100 basis points for our variable rate long-term debt that is not hedged. Based on this hypothetical assumption, we would have incurred an additional \$10.4 million in interest expense for the year ended December 31, 2007.

*Commodity Price Risk.* We have utilized derivative financial instruments with respect to a portion of 2007 and 2006 oil and gas production to achieve a more predictable cash flow by reducing our exposure to price fluctuations. We do not enter into derivative or other financial instruments for trading purposes.

As of December 31, 2007, we have the following volumes under derivative contracts related to our oil and gas producing activities totaling 540 MBbl of oil and 7,650 MMBtu of natural gas:

| Production Period |               | Instrument Type | Average<br>Monthly Volumes | Weighted Average<br>Price |         |
|-------------------|---------------|-----------------|----------------------------|---------------------------|---------|
| Crude Oil:        |               |                 |                            |                           |         |
| January 2008      | December 2008 | Collar          | 45 MBbl                    | \$56.67                   | 76.51   |
| Natural Gas:      |               |                 |                            |                           |         |
| January 2008      | December 2008 | Collar          | 637,500 MMBtu              | \$ 7.32                   | \$10.87 |

Changes in NYMEX oil and gas strip prices would, assuming all other things being equal, cause the fair value of these instruments to increase or decrease inversely to the change in NYMEX prices.

As of December 31, 2007, we had oil forward sales contracts for the period from January 2008 through December 2009. The contracts cover an average of 97 MBbl per month at a weighted average price of \$71.88. In addition, we had natural gas forward sales contracts for the period from January 2008 through December 2009. The contracts cover an average of 1,321,108 MMBtu per month at a weighted average price of \$8.28. Hedge accounting does not apply to these contracts.

*Foreign Currency Exchange Risk.* Because we operate in various regions in the world, we conduct a portion of our business in currencies other than the U.S. dollar (primarily with respect to Well Ops (U.K.) Limited and Helix RDS and Seatrac). The functional currency for Well Ops (U.K.) Limited and Helix RDS is the applicable local currency (British Pound). The functional currency for Seatrac is the applicable currency (Australian Dollar). Although the revenues are denominated in the local currency, the effects of foreign currency fluctuations are partly mitigated because local expenses of such foreign operations also generally are denominated in the same currency. The impact of exchange rate fluctuations during each of the years ended December 31, 2007, 2006 and 2005, respectively, were not material to our results of operations or cash flows.

Assets and liabilities of Wells Ops (U.K.) Limited and Helix RDS are translated using the exchange rates in effect at the balance sheet date, resulting in translation adjustments that are reflected in accumulated other comprehensive income in the shareholders' equity section of our balance sheet. Approximately 7% of our assets are impacted by changes in foreign currencies in relation to the U.S. dollar at December 31, 2007. We recorded unrealized gains (losses) of \$3.7 million, \$17.6 million and \$(11.4) million to our equity account for the year ended December 31, 2007, 2006 and 2005, respectively. Deferred taxes have not been provided on foreign currency translation adjustments since we consider our undistributed earnings (when applicable) of our non-U.S. subsidiaries to be permanently reinvested.

Canyon Offshore, our ROV subsidiary, has operations in the United Kingdom and Asia Pacific. Further, CDI has subsidiaries with operations in the Middle East, Southeast Asia, the Mediterranean, Australia and Latin America. Canyon's and CDI's international subsidiaries conduct the majority of their operations in these regions in

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U.S. dollars which they consider the functional currency. When currencies other than the U.S. dollar are to be paid or received, the resulting transaction gain or loss is recognized in the statements of operations. These amounts for the year ended December 31, 2007, 2006 and 2005, respectively, were not material to our results of operations or cash flows.

In December 2006, we entered into various foreign currency forward purchase contracts to stabilize expected cash outflows relating to a shipyard contract where the contractual payments are denominated in euros. These forward contracts qualify for hedge accounting. Under the forward contracts, we hedged 11.0 million at an exchange rate of 1.3326 that was settled in December 2007. In August 2007, we entered into a 14.0 million foreign currency forward contract at an exchange rate of 1.3595 to be settled in May 2008. The aggregate fair value of the hedge instruments that were outstanding as of December 31, 2007 and 2006 was a net asset (liability) of \$1.4 million and \$(184,000), respectively. For the year ended December 31, 2007, we recorded unrealized gains of approximately \$1.1 million, net of tax expense of \$498,000, in accumulated other comprehensive income, a component of shareholders' equity.

Subsequent to December 31, 2007, we entered into various foreign currency forward purchase contracts to stabilize expected cash outflows relating to Canyon's vessel charter. The following table provides details related to the forward contracts (amount in thousands):

| <b>Forecasted Settlement Date</b> | <b>Amount</b> | <b>Exchange Rate</b> |
|-----------------------------------|---------------|----------------------|
| March 31, 2008                    | £581          | 1.9422               |
| April 30, 2008                    | £563          | 1.9382               |
| May 30, 2008                      | £581          | 1.9343               |
| June 30, 2008                     | £563          | 1.9302               |
| July 31, 2008                     | £581          | 1.9263               |
| August 29, 2008                   | £581          | 1.9225               |

These forward contracts qualify for hedge accounting.

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**Item 8. *Financial Statements and Supplementary Data.***

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**Management's Report on Internal Control Over Financial Reporting**

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended. The Company's internal control system was designed to provide reasonable assurance to the Company's management and Board of Directors regarding the reliability of financial reporting and the preparation and fair presentation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As permitted by guidance provided by the staff of the Securities and Exchange Commission, the scope of management's assessment of the effectiveness of the Company's internal control over financial reporting as of December 31, 2007, has excluded the acquired business of Horizon Offshore, Inc. and its subsidiaries. We acquired Horizon Offshore, Inc. on December 11, 2007 and its business represents approximately 15.3% and 6.0% of the Company's total assets and liabilities, respectively, as of December 31, 2007, and approximately 0.9% and 0.8% of the Company's total revenues and net income, respectively, for the year then ended. The Company will include the Horizon business in the scope of management's assessment of internal control over financial reporting beginning in 2008. In making its assessment, management has utilized the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control-Integrated Framework*. Based on this assessment, management has concluded that, as of December 31, 2007, the Company's internal control over financial reporting is effective to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. generally accepted accounting principles.

The Company implemented an enterprise resource planning system on January 1, 2008 for its Deepwater division (excluding the Company's ROV and trencher business) and its U.S. Well Operations division, which was subsequent to the date of management's assessment of the effectiveness of internal control over financial reporting.

Ernst & Young LLP has issued an audit report on the Company's internal control over financial reporting as of December 31, 2007.



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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of  
Helix Energy Solutions Group, Inc.

We have audited the accompanying consolidated balance sheets of Helix Energy Solutions Group, Inc. and subsidiaries as of December 31, 2007 and 2006, and the related consolidated statements of operations, shareholders equity, and cash flows for each of the three years in the period ended December 31, 2007. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Helix Energy Solutions Group, Inc. and subsidiaries at December 31, 2007 and 2006, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2007, in conformity with U.S. generally accepted accounting principles.

As discussed in Note 12 to the consolidated financial statements, in 2007 the Company adopted FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109*, and as discussed in Note 14 to the consolidated financial statements, in 2006 the Company adopted Statement of Financial Accounting Standards No. 123 (revised 2004), *Share-Based Payment*.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), Helix Energy Solutions Group, Inc.'s internal control over financial reporting as of December 31, 2007, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 28, 2008 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Houston, Texas  
February 28, 2008

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of  
Helix Energy Solutions Group, Inc.

We have audited Helix Energy Solutions Group, Inc.'s internal control over financial reporting as of December 31, 2007, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Helix Energy Solutions Group, Inc.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As indicated in the accompanying Management's Report on Internal Control Over Financial Reporting, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Horizon Offshore, Inc., which is included in the 2007 consolidated financial statements of Helix Energy Solutions Group, Inc. and constituted 15.3% and 6.0% of total assets and liabilities, respectively, as of December 31, 2007 and 0.9% and 0.8% of revenues and net income, respectively, for the year then ended. Our audit of internal control over financial reporting of Helix Energy Solutions Group, Inc. also did not include an evaluation of the internal control over financial reporting of Horizon Offshore, Inc.

As indicated in the accompanying Management's Report on Internal Control Over Financial Reporting, the Company implemented an enterprise resource planning system on January 1, 2008 for its Deepwater division (excluding the

Company's ROV and trencher business) and its U.S. Well Operations division, which was subsequent to the date of management's assessment of the effectiveness of internal control over financial reporting.

In our opinion, Helix Energy Solutions Group, Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Helix Energy Solutions Group, Inc. and subsidiaries as of December 31, 2007 and 2006, and the related consolidated statements of operations, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2007 and our report dated February 28, 2008 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Houston, Texas  
February 28, 2008

**Table of Contents****HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS**

|   | December 31,   |              |
|---|----------------|--------------|
|   | 2007           | 2006         |
|   | (In thousands) |              |
| ASSETS  |                |              |
| Current assets:   |                |              |
| Cash and cash equivalents   | \$ 89,555      | \$ 206,264   |
| Short-term investments  |                | 285,395      |
| Accounts receivable   |                |              |
| Trade, net of allowance for uncollectible accounts of \$2,874 and \$982 | 447,502        | 287,875      |
| Unbilled revenue  | 64,630         | 82,834       |
| Other current assets  | 125,582        | 61,532       |
| Total current assets  | 727,269        | 923,900      |
| Property and equipment  | 4,088,561      | 2,721,362    |
| Less Accumulated depreciation   | (843,873)      | (508,904)    |
|   | 3,244,688      | 2,212,458    |
| Other assets:   |                |              |
| Equity investments  | 213,429        | 213,362      |
| Goodwill, net   | 1,089,758      | 822,556      |
| Other assets, net   | 177,209        | 117,911      |
|   | \$ 5,452,353   | \$ 4,290,187 |
| LIABILITIES AND SHAREHOLDERS EQUITY                                     |                |              |
| Current liabilities:  |                |              |
| Accounts payable  | \$ 382,767     | \$ 240,067   |
| Accrued liabilities   | 221,366        | 199,650      |
| Income taxes payable  |                | 147,772      |
| Current maturities of long-term debt                                    | 74,846         | 25,887       |
| Total current liabilities   | 678,979        | 613,376      |
| Long-term debt  | 1,725,541      | 1,454,469    |
| Deferred income taxes   | 625,508        | 436,544      |
| Decommissioning liabilities   | 193,650        | 138,905      |
| Other long-term liabilities   | 63,183         | 6,143        |
| Total liabilities   | 3,286,861      | 2,649,437    |

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|  |              |              |
|--|--------------|--------------|
| Minority interests   | 263,926      | 59,802       |
| Convertible preferred stock  | 55,000       | 55,000       |
| Commitments and contingencies  |              |              |
| Shareholders' equity:  |              |              |
| Common stock, no par, 240,000 shares authorized, 91,385 and 90,628 shares issued | 755,758      | 745,928      |
| Retained earnings  | 1,069,546    | 752,784      |
| Accumulated other comprehensive income   | 21,262       | 27,236       |
| Total shareholders' equity   | 1,846,566    | 1,525,948    |
|  | \$ 5,452,353 | \$ 4,290,187 |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS**

|  | <b>Year Ended December 31,</b>                  |             |             |
|--|---|-------------|-------------|
|  | <b>2007</b>                                     | <b>2006</b> | <b>2005</b> |
|  | <b>(In thousands, except per share amounts)</b> |             |             |
| Net revenues:                                |   |             |             |
| Contracting services                         | \$ 1,182,882                                    | \$ 937,317  | \$ 523,659  |
| Oil and gas                                  | 584,563   | 429,607     | 275,813     |
|  | 1,767,445                                       | 1,366,924   | 799,472     |
| Cost of sales:                               |   |             |             |
| Contracting services                         | 789,988   | 584,295     | 383,063     |
| Oil and gas                                  | 463,701   | 267,221     | 133,337     |
|  | 1,253,689                                       | 851,516     | 516,400     |
| Gross profit                                 | 513,756   | 515,408     | 283,072     |
| Gain on sale of assets                       | 50,368  | 2,817       | 1,405       |
| Selling and administrative expenses          | 151,380   | 119,580     | 62,790      |
| Income from operations                       | 412,744   | 398,645     | 221,687     |
| Equity in earnings of investments            | 19,698  | 18,130      | 13,459      |
| Gain on subsidiary equity transaction        | 151,696   | 223,134     |             |
| Net interest expense and other               | 59,444  | 34,634      | 7,559       |
| Income before income taxes                   | 524,694   | 605,275     | 227,587     |
| Provision for income taxes                   | 174,928   | 257,156     | 75,019      |
| Minority interest                            | 29,288  | 725         |             |
| Net income                                   | 320,478   | 347,394     | 152,568     |
| Preferred stock dividends                    | 3,716   | 3,358       | 2,454       |
| Net income applicable to common shareholders | \$ 316,762                                      | \$ 344,036  | \$ 150,114  |
| Earnings per common share:                   |   |             |             |
| Basic  | \$ 3.52   | \$ 4.07     | \$ 1.94     |
| Diluted                                      | \$ 3.34   | \$ 3.87     | \$ 1.86     |
| Weighted average common shares outstanding:  |   |             |             |
| Basic  | 90,086  | 84,613      | 77,444      |

|         |        |        |        |
|---------|--------|--------|--------|
| Diluted | 95,938 | 89,874 | 82,205 |
|---------|--------|--------|--------|

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF SHAREHOLDERS EQUITY**

|  | Common Stock |            | Retained                   | Unearned     | Accumulated<br>Other<br>Comprehensive<br>Income | Total<br>Shareholders<br>Equity |
|--|--------------|------------|----------------------------|--------------|---|---------------------------------|
|  | Shares       | Amount     | Earnings<br>(In thousands) | Compensation | (Loss)  |                                 |
| <b>Balance, December 31, 2004</b>                | 76,836       | \$ 208,867 | \$ 258,634                 | \$           | \$ 17,791                                       | \$ 485,292                      |
| Comprehensive income:                            |              |            |                            |              |   |                                 |
| Net income                                       |              |            | 152,568                    |              |   | 152,568                         |
| Foreign currency translations adjustments        |              |            |                            |              | (11,393)  | (11,393)                        |
| Unrealized loss on hedges, net                   |              |            |                            |              | (8,127)   | (8,127)                         |
| Comprehensive income                             |              |            |                            |              |   | 133,048                         |
| Convertible preferred stock dividends            |              |            | (2,454)                    |              |   | (2,454)                         |
| Activity in company stock plans, net             | 858          | 16,527     |                            | (7,515)      |   | 9,012                           |
| Excess tax benefit from stock-based compensation |              | 4,402      |                            |              |   | 4,402                           |
| <b>Balance, December 31, 2005</b>                | 77,694       | 229,796    | 408,748                    | (7,515)      | (1,729)   | 629,300                         |
| Comprehensive income:                            |              |            |                            |              |   |                                 |
| Net income                                       |              |            | 347,394                    |              |   | 347,394                         |
| Foreign currency translations adjustments        |              |            |                            |              | 17,601  | 17,601                          |
| Unrealized gain on hedges, net                   |              |            |                            |              | 11,364  | 11,364                          |
| Comprehensive income                             |              |            |                            |              |   | 376,359                         |
| Convertible preferred stock dividends            |              |            | (3,358)                    |              |   | (3,358)                         |
| Stock compensation expense                       |              | 9,364      |                            |              |   | 9,364                           |
| Adoption of SFAS 123R                            |              | (7,515)    |                            | 7,515        |   |                                 |
| Stock issuance                                   | 13,033       | 553,570    |                            |              |   | 553,570                         |
| Stock repurchase                                 | (1,682)      | (50,266)   |                            |              |   | (50,266)                        |
| Activity in company stock plans, net             | 1,583        | 8,319      |                            |              |   | 8,319                           |



|  |        |            |              |    |           |              |
|--|--------|------------|--------------|----|-----------|--------------|
| Excess tax benefit from stock-based compensation |        | 2,660      |              |    |           | 2,660        |
| <b>Balance, December 31, 2006</b>                | 90,628 | 745,928    | 752,784      |    | 27,236    | 1,525,948    |
| Comprehensive income:                            |        |            |              |    |           |              |
| Net income                                       |        |            | 320,478      |    |           | 320,478      |
| Foreign currency translations adjustments        |        |            |              |    | 3,680     | 3,680        |
| Unrealized loss on hedges, net                   |        |            |              |    | (9,654)   | (9,654)      |
| Comprehensive income                             |        |            |              |    |           | 314,504      |
| Convertible preferred stock dividends            |        |            | (3,716)      |    |           | (3,716)      |
| Stock compensation expense                       |        | 14,607     |              |    |           | 14,607       |
| Stock repurchase                                 | (282)  | (9,904)    |              |    |           | (9,904)      |
| Activity in company stock plans, net             | 1,039  | 4,547      |              |    |           | 4,547        |
| Excess tax benefit from stock-based compensation |        | 580        |              |    |           | 580          |
| <b>Balance, December 31, 2007</b>                | 91,385 | \$ 755,758 | \$ 1,069,546 | \$ | \$ 21,262 | \$ 1,846,566 |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS**

|  | <b>Year Ended December 31,</b> |             |             |
|--|--------------------------------|-------------|-------------|
|  | <b>2007</b>                    | <b>2006</b> | <b>2005</b> |
|  | <b>(In thousands)</b>          |             |             |
| Cash flows from operating activities:  |                                |             |             |
| Net income   | \$ 320,478                     | \$ 347,394  | \$ 152,568  |
| Adjustments to reconcile net income to net cash provided by operating activities |                                |             |             |
| Depreciation and amortization  | 331,919                        | 193,647     | 110,683     |
| Asset impairment charge  | 73,950                         |             | 790         |
| Dry hole expense   | 10,309                         | 38,335      |             |
| Equity in earnings of investments, net of distributions                          | 582                            | (2,366)     | (34)        |
| Equity in (earnings) losses of OTSL, inclusive of impairment charge              | 10,841                         | 487         | (2,817)     |
| Amortization of deferred financing costs   | 6,505                          | 2,277       | 1,126       |
| Stock compensation expense   | 17,302                         | 9,364       | 1,406       |
| Deferred income taxes  | 126,959                        | 57,235      | 42,728      |
| Excess tax benefit from stock-based compensation                                 | (580)                          | (2,660)     | 4,402       |
| Gain on subsidiary equity transaction  | (151,696)                      | (223,134)   |             |
| (Gain) loss on sale of assets  | (50,368)                       | (2,817)     | (1,405)     |
| Minority interest  | 29,288                         | 725         |             |
| Changes in operating assets and liabilities:                                     |                                |             |             |
| Accounts receivable, net   | (5,918)                        | (67,211)    | (107,163)   |
| Other current assets   | (22,820)                       | 9,969       | (6,997)     |
| Income tax payable   | (155,903)                      | 142,949     | 5,384       |
| Accounts payable and accrued liabilities   | (51,635)                       | 39,551      | 59,241      |
| Other noncurrent, net  | (72,887)                       | (29,709)    | (17,480)    |
| Net cash provided by operating activities  | 416,326                        | 514,036     | 242,432     |
| Cash flows from investing activities:  |                                |             |             |
| Capital expenditures   | (943,596)                      | (469,091)   | (361,487)   |
| Acquisition of businesses, net of cash acquired                                  | (147,498)                      | (887,943)   | (66,586)    |
| (Purchases) sale of short-term investments                                       | 285,395                        | (285,395)   | 30,000      |
| Investments in equity investments  | (17,459)                       | (27,578)    | (112,756)   |
| Distributions from equity investments, net                                       | 6,679                          |             | 10,492      |
| Increase in restricted cash  | (1,112)                        | (6,666)     | (4,431)     |
| Proceeds from sale of subsidiary stock   |                                | 264,401     |             |
| Proceeds from sales of property  | 78,073                         | 32,342      | 5,617       |
| Other, net   | (136)                          |             | (774)       |
| Net cash used in investing activities  | (739,654)                      | (1,379,930) | (499,925)   |

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|  |           |            |           |
|--|-----------|------------|-----------|
| Cash flows from financing activities:                        |           |            |           |
| Borrowings under Helix Term Notes                            |           | 835,000    |           |
| Repayment of Helix Term Notes                                | (405,408) | (2,100)    |           |
| Borrowings on Helix Revolver                                 | 472,800   | 209,800    |           |
| Repayments on Helix Revolver                                 | (454,800) | (209,800)  |           |
| Borrowings on unsecured senior debt                          | 550,000   |            |           |
| Borrowings on Convertible Senior Notes                       |           |            | 300,000   |
| Borrowings under MARAD loan facility                         |           |            | 2,836     |
| Repayment of MARAD borrowings                                | (3,823)   | (3,641)    | (4,321)   |
| Borrowings on CDI Revolver                                   | 31,500    | 201,000    |           |
| Repayments on CDI Revolver                                   | (332,668) |            |           |
| Borrowings on CDI Term Note                                  | 375,000   |            |           |
| Borrowing under loan notes                                   | 5,000     | 5,000      |           |
| Deferred financing costs                                     | (17,165)  | (11,839)   | (11,678)  |
| Capital lease payments                                       | (2,519)   | (2,827)    | (2,859)   |
| Preferred stock dividends paid                               | (3,716)   | (3,613)    | (2,200)   |
| Redemption of stock in subsidiary                            |           |            | (2,438)   |
| Repurchase of common stock                                   | (9,904)   | (50,266)   |           |
| Excess tax benefit from stock-based compensation             | 580       | 2,660      |           |
| Exercise of stock options, net                               | 1,568     | 8,886      | 8,726     |
| Net cash provided by (used in) financing activities          | 206,445   | 978,260    | 288,066   |
| Effect of exchange rate changes on cash and cash equivalents | 174       | 2,818      | (635)     |
| Net (decrease) increase in cash and cash equivalents         | (116,709) | 115,184    | 29,938    |
| Cash and cash equivalents:                                   |           |            |           |
| Balance, beginning of year                                   | 206,264   | 91,080     | 61,142    |
| Balance, end of year   | \$ 89,555 | \$ 206,264 | \$ 91,080 |

The accompanying notes are an integral part of these consolidated financial statements.

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**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 1 Organization**

Effective March 6, 2006, we changed our name from Cal Dive International, Inc. to Helix Energy Solutions Group, Inc. ( Helix or the Company ). Unless the context indicates otherwise, the terms we, us and our in this report refer collectively to Helix and its subsidiaries, including Cal Dive International, Inc. (collectively with its subsidiaries referred to as Cal Dive or CDI ). We are an international offshore energy company that provides reservoir development solutions and other contracting services to the energy market as well as to our own oil and gas properties. Our Contracting Services segment utilizes our vessels, offshore equipment and proprietary technologies to deliver services that reduce finding and development costs and cover the complete lifecycle of an offshore oil and gas field. Our Oil and Gas segment engages in prospect generation, exploration, development and production activities. We operate primarily in the Gulf of Mexico, North Sea, Asia Pacific and Middle East regions.

**Contracting Services Operations**

We seek to provide services and methodologies which we believe are critical to finding and developing offshore reservoirs and maximizing production economics, particularly from marginal fields. By marginal , we mean reservoirs that are no longer wanted by major operators or are too small to be material to them. Our life of field services are organized in five disciplines: construction, well operations, drilling, production facilities, and reservoir and well technology services. We have disaggregated our contracting services operations into three reportable segments in accordance with Financial Accounting Standards Board ( FASB ) Statement No. 131 *Disclosures about Segments of an Enterprise and Related Information* ( SFAS No. 131 ): Contracting Services (which currently includes deepwater construction, well operations and reservoir and well technology services and in the future, drilling); Shelf Contracting; and Production Facilities. Within our contracting services operations, we operate primarily in the Gulf of Mexico, the North Sea and Asia/Pacific regions, with services that cover the lifecycle of an offshore oil or gas field. The assets of our Shelf Contracting segment are the assets of Cal Dive. Our ownership in CDI was 58.5% as of December 31, 2007.

**Oil and Gas Operations**

In 1992 we began our oil and gas operations to provide a more efficient solution to offshore abandonment, to expand our off-season asset utilization of our contracting services business and to achieve incremental returns to our contracting services. Over the last 15 years we have evolved this business model to include not only mature oil and gas properties but also proved and unproved reserves yet to be developed and explored. This has led to the assembly of services that allows us to create value at key points in the life of a reservoir from exploration through development, life of field management and operating through abandonment.

**Note 2 Summary of Significant Accounting Policies**

***Principles of Consolidation***

Our consolidated financial statements include the accounts of majority-owned subsidiaries and variable interest entities in which we are the primary beneficiary. The equity method is used to account for investments in affiliates in which we do not have majority ownership, but have the ability to exert significant influence. We account for our investments in Deepwater Gateway LLC ( Deepwater Gateway ), Independence Hub, LLC ( Independence Hub ) and

Offshore Technology Solutions Limited ( OTSL ) under the equity method of accounting. Minority interests represent minority shareholders proportionate share of the equity in CDI and Kommandor LLC. All material intercompany accounts and transactions have been eliminated. Certain reclassifications were made to previously reported amounts in the consolidated financial statements and notes thereto to make them consistent with the current presentation format.

**Table of Contents****HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Use of Estimates***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

***Cash and Cash Equivalents***

Cash and cash equivalents are highly liquid financial instruments with original maturities of three months or less. They are carried at cost plus accrued interest, which approximates fair value.

***Statement of Cash Flow Information***

As of December 31, 2007 and 2006, we had \$34.8 million and \$33.7 million, respectively, of restricted cash included in other assets (see Note 8 Detail of Certain Accounts ), net, all of which was related to funds required to be escrowed to cover decommissioning liabilities associated with the SMI 130 acquisition in 2002 by our Oil and Gas segment. Under the purchase agreement for those acquisitions, we are obligated to escrow 50% of production up to the first \$20 million of escrow and 37.5% of production on the remaining balance up to \$33 million in total escrow. We had fully escrowed the requirement as of December 31, 2007. We may use the restricted cash for decommissioning the related field.

The following table provides supplemental cash flow information for the periods stated (in thousands):

|   | <b>Years Ended December 31,</b> |             |             |
|---|---------------------------------|-------------|-------------|
|   | <b>2007</b>                     | <b>2006</b> | <b>2005</b> |
| Interest paid (net of capitalized interest) | \$ 59,844                       | \$ 26,105   | \$ 9,990    |
| Income taxes paid                           | \$ 203,873                      | \$ 56,972   | \$ 22,495   |

Non-cash investing activities for the years ended December 31, 2007, 2006 and 2005 included \$90.7 million, \$39.0 million and \$28.5 million, respectively, related to accruals of capital expenditures. The accruals have been reflected in the consolidated balance sheet as an increase in property and equipment and accounts payable.

***Short-term Investments***

Short-term investments are available-for-sale instruments that we expect to realize in cash within one year. These investments are stated at cost, which approximates market value. Any unrealized holding gains or losses are reported in comprehensive income until realized. We did not hold these types of securities at December 31, 2007. All of our short-term investments at December 31, 2006 were municipal auction rate securities. These instruments are long-term variable rate bonds tied to short-term interest rates that are reset through a Dutch Auction process which occurs every 7 to 35 days and were classified as available-for-sale securities. The stated maturities of these securities range from November 2015 to November 2045.

***Accounts Receivable and Allowance for Uncollectible Accounts***

Accounts receivable are stated at the historical carrying amount net of write-offs and allowance for uncollectible accounts. We establish an allowance for uncollectible accounts receivable based on historical experience and any specific customer collection issues that we have identified. Uncollectible accounts receivable are written off when a settlement is reached for an amount that is less than the outstanding historical balance or when we have determined that the balance will not be collected.

Table of Contents**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Property and Equipment***

*Overview.* Property and equipment, both owned and under capital leases, are recorded at cost. The following is a summary of the components of property and equipment (dollars in thousands):

|  | <b>Estimated<br/>Useful Life</b> | <b>2007</b>  | <b>2006</b>  |
|--|----------------------------------|--------------|--------------|
| Vessels  | 10 to 30 years                   | \$ 1,566,720 | \$ 883,635   |
| Oil and gas leases and related equipment                   | Units-of-Production              | 2,354,392    | 1,746,896    |
| Machinery, equipment, buildings and leasehold improvements | 5 to 30 years                    | 167,449      | 90,831       |
| Total property and equipment                               |                                  | \$ 4,088,561 | \$ 2,721,362 |

The cost of repairs and maintenance is charged to operations as incurred, while the cost of improvements is capitalized. Total repair and maintenance charges were \$44.1 million, \$51.0 million and \$24.0 million for the years ended December 31, 2007, 2006 and 2005, respectively.

For long-lived assets to be held and used, excluding goodwill, we base our evaluation of recoverability on impairment indicators such as the nature of the assets, the future economic benefit of the assets, any historical or future profitability measurements and other external market conditions or factors that may be present. If such impairment indicators are present or other factors exist that indicate the carrying amount of the asset may not be recoverable, we determine whether an impairment has occurred through the use of an undiscounted cash flows analysis of the asset at the lowest level for which identifiable cash flows exist. Our marine vessels are assessed on a vessel by vessel basis, while our ROVs are grouped and assessed by asset class. If an impairment has occurred, we recognize a loss for the difference between the carrying amount and the fair value of the asset. Impairment expenses are included as a component of cost of sales. The fair value of the asset is measured using quoted market prices or, in the absence of quoted market prices, is based on an estimate of discounted cash flows. During 2005, we recorded impairment charges of \$790,000 on certain vessels that met the impairment criteria. Such charges are included in cost of sales in the accompanying Consolidated Statements of Operations. These assets were subsequently disposed of for an immaterial gain. There were no such impairments related to our vessels during 2007 and 2006.

Assets are classified as held for sale when we have a plan for disposal of certain assets and those assets meet the held for sale criteria. At December 31, 2006, we had classified certain assets intended to be disposed of within a 12-month period as assets held for sale totaling approximately \$700,000. Assets classified as held for sale are included in other current assets. Assets held for sale at December 31, 2006 were disposed of in January 2007.

*Depreciation and Depletion.* Depletion for our oil and gas properties is calculated on a unit-of-production basis. The calculation is based on the estimated remaining oil and gas reserves. Depreciation for all other property and equipment is provided on a straight-line basis over the estimated useful lives of the assets.



*Oil and Gas Properties.* The majority of our interests in oil and gas properties are located offshore in United States waters. We follow the successful efforts method of accounting for our interests in oil and gas properties. Under this method, the costs of successful wells and leases containing productive reserves are capitalized. Costs incurred to drill and equip development wells, including unsuccessful development wells, are capitalized. Costs incurred relating to unsuccessful exploratory wells are expensed in the period when the drilling is determined to be unsuccessful. See Exploratory Costs below.

*Proved Properties.* We assess proved oil and gas properties for possible impairment at least annually or when events or circumstances indicate that the recorded carrying value of the properties may not be recoverable. We recognize an impairment loss as a result of a triggering event and when the estimated undiscounted future cash flows from a property are less than the carrying value. If an impairment is indicated, the cash flows are discounted at a rate approximate to our cost of capital and compared to the carrying value for determining the amount of the impairment loss to record. Estimated future cash flows are based on management's expectations for the future and include

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**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

estimates of crude oil and natural gas reserves and future commodity prices and operating costs. Downward revisions in estimates of reserve quantities or expectations of falling commodity prices or rising operating costs could result in a reduction in undiscounted future cash flows and could indicate a property impairment. We recorded approximately \$59.4 million of impairments in 2007 (all recorded in fourth quarter 2007), primarily related to downward reserve revisions and weak end of life well performance in some of our domestic properties. Such impairments were included in cost of sales for our Oil and Gas segment. During 2006 and 2005, no impairment of proved oil and gas properties was recorded.

*Unproved Properties.* We also periodically assess unproved properties for impairment based on exploration and drilling efforts to date on the individual prospects and lease expiration dates. Management's assessment of the results of exploration activities, availability of funds for future activities and the current and projected political climate in areas in which we operate also impact the amounts and timing of impairment provisions. During 2007, we recorded \$9.9 million (\$9.0 million in fourth quarter 2007) of impairment related to unproved oil and gas properties. Such impairments were included in cost of sales for our Oil and Gas segment. During 2006 and 2005, no impairment of unproved oil and gas properties was recorded.

*Exploratory Costs.* The costs of drilling an exploratory well are capitalized as uncompleted or suspended wells temporarily pending the determination of whether the well has found proved reserves. If proved reserves are not found, these capitalized costs are charged to expense. A determination that proved reserves have been found results in the continued capitalization of the drilling costs of the well and its reclassification as a well containing proved reserves. At times, it may be determined that an exploratory well may have found hydrocarbons at the time drilling is completed, but it may not be possible to classify the reserves at that time. In this case, we may continue to capitalize the drilling costs as an uncompleted, or suspended, well beyond one year if we can justify its completion as a producing well and we are making sufficient progress assessing the reserves and the economic and operating viability of the project. If reserves are not ultimately deemed proved or economically viable, the well is considered impaired and its costs, net of any salvage value, are charged to expense.

Occasionally, we may choose to salvage a portion of an unsuccessful exploratory well in order to continue exploratory drilling in an effort to reach the target geological structure/formation. In such cases, we charge only the unusable portion of the well bore to dry hole expense, and we continue to capitalize the costs associated with the salvageable portion of the well bore and add the costs to the new exploratory well. In certain situations, the well bore may be carried for more than one year beyond the date drilling in the original well bore was suspended. This may be due to the need to obtain, and/or analyze the availability of, equipment or crews or other activities necessary to pursue the targeted reserves or evaluate new or reprocessed seismic and geographic data. If, after we analyze the new information and conclude that we will not reuse the well bore or if the new exploratory well is determined to be unsuccessful after we complete drilling, we will charge the capitalized costs to dry hole expense. During the year ended December 31, 2007 and 2006, we incurred \$10.3 million and \$38.3 million, respectively, of exploratory dry hole expense. Such impairments were included in cost of sales for our Oil and Gas segment. No dry hole expense was incurred in 2005. See Note 7 Oil and Gas Properties for detailed discussion of our exploratory activities.

*Property Acquisition Costs.* Acquisitions of producing properties are recorded at the value exchanged at closing together with an estimate of our proportionate share of the discounted decommissioning liability assumed in the purchase based upon the working interest ownership percentage.

*Properties Acquired from Business Combinations.* Properties acquired through business combinations are recorded at their fair value. In determining the fair value of the proved and unproved properties, we prepare estimates of oil and gas reserves. We estimate future prices to apply to the estimated reserve quantities acquired and the estimated future operating and development costs to arrive at our estimates of future net revenues. For the fair value assigned to proved reserves, the future net revenues are discounted using a market-based weighted average cost of capital rate determined appropriate at the time of the acquisition. To compensate for inherent risks of

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estimating and valuing unproved reserves, probable and possible reserves are reduced by additional risk weighting factors. See Note 4 for a detailed discussion of our acquisition of Remington.

*Capitalized Interest.* Interest from external borrowings is capitalized on major projects. Capitalized interest is added to the cost of the underlying asset and is amortized over the useful lives of the assets in the same manner as the underlying assets.

***Equity Investments***

We periodically review our investments in Deepwater Gateway, Independence Hub and OTSL for impairment. Under the equity method of accounting, an impairment loss would be recorded whenever a decline in value of an equity investment below its carrying amount is determined to be other than temporary. In judging other than temporary, we would consider the length of time and extent to which the fair value of the investment has been less than the carrying amount of the equity investment, the near-term and longer-term operating and financial prospects of the equity company and our longer-term intent of retaining the investment in the entity. During 2007, CDI determined that there was an other than temporary impairment in OTSL and the full value of CDI's investment in OTSL was impaired and CDI recognized equity losses of OTSL, inclusive of the impairment charge, of \$10.8 million in 2007. See Note 9 Equity Investments for a detailed discussion of our impairment analysis. There was no impairment of the other equity investments at December 31, 2007.

***Goodwill and Other Intangible Assets***

We test for the impairment of goodwill annually and when impairment indicators such as the nature of the assets, the future economic benefit of the assets, any historical or future profitability measurements, and other external market conditions are present. Intangible assets with finite useful lives are amortized using the straight-line method over their useful lives. Intangible assets that have indefinite useful lives are not amortized, but are tested for impairment annually and when impairment indicators as described earlier are present. Our goodwill impairment test involves a comparison of the fair value of each of our reporting units with its carrying amount. The fair value is determined using discounted cash flows and other market-related valuation models, such as earnings multiples and comparable asset market values. We completed our annual goodwill impairment test as of November 1, 2007. The changes in the carrying amount of goodwill by the applicable segments are as follows (in thousands):

|   | <b>Contracting<br/>Services</b> | <b>Shelf<br/>Contracting</b> | <b>Oil and Gas</b> | <b>Total</b> |
|---|---------------------------------|------------------------------|--------------------|--------------|
| Balance at December 31, 2005                      | \$ 73,917                       | \$ 27,814                    | \$                 | \$ 101,731   |
| Remington acquisition (Note 4)                    |                                 |                              | 707,596            | 707,596      |
| Well Ops SEA Pty Ltd. acquisition (Note 6)        | 7,415                           |                              |                    | 7,415        |
| Acergy acquisition adjustment (Note 6)            |                                 | (1,148)                      |                    | (1,148)      |
| Helix Energy Ltd. acquisition adjustment (Note 6) | 2,634                           |                              |                    | 2,634        |
| Tax and other adjustments                         | 4,328                           |                              |                    | 4,328        |
| Balance at December 31, 2006                      | 88,294                          | 26,666                       | 707,596            | 822,556      |

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|  |           |            |            |              |
|--|-----------|------------|------------|--------------|
| Remington acquisition (Note 4)             |           |            | 4,796      | 4,796        |
| Well Ops SEA Phy Ltd. acquisition (Note 6) | 6,001     |            |            | 6,001        |
| Horizon acquisition (Note 5)               |           | 257,340    |            | 257,340      |
| Tax and other adjustments                  | (1,071)   | 136        |            | (935)        |
| Balance at December 31, 2007               | \$ 93,224 | \$ 284,142 | \$ 712,392 | \$ 1,089,758 |

Of our total goodwill at December 31, 2007 and 2006, approximately \$39.4 million and \$41.0 million, respectively, was expected to be deducted for tax purposes. None of our goodwill was impaired based on the impairment test performed as of November 1, 2007. We will continue to test our goodwill and other indefinite-lived

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

intangible assets annually on a consistent measurement date unless events occur or circumstances change between annual tests that would more likely than not reduce the fair value of a reporting unit below its carrying amount.

***Recertification Costs and Deferred Drydock Charges***

Our Contracting Services and Shelf Contracting vessels are required by regulation to be recertified after certain periods of time. These recertification costs are incurred while the vessel is in drydock. In addition, routine repairs and maintenance are performed and, at times, major replacements and improvements are performed. We expense routine repairs and maintenance as they are incurred. We defer and amortize drydock and related recertification costs over the length of time for which we expect to receive benefits from the drydock and related recertification, which is generally 30 months. Vessels are typically available to earn revenue for the 30-month period between drydock and related recertification processes. A drydock and related recertification process typically lasts one to two months, a period during which the vessel is not available to earn revenue. Major replacements and improvements, which extend the vessel's economic useful life or functional operating capability, are capitalized and depreciated over the vessel's remaining economic useful life. Inherent in this process are estimates we make regarding the specific cost incurred and the period that the incurred cost will benefit.

As of December 31, 2007 and 2006, capitalized deferred drydock charges (included in Other Assets, Net, see Note 8 Detail of Certain Accounts ) totaled \$48.0 million and \$26.4 million, respectively. During the years ended December 31, 2007, 2006 and 2005, drydock amortization expense was \$23.0 million, \$12.0 million and \$8.9 million, respectively.

***Accounting for Decommissioning Liabilities***

We account for our decommissioning liabilities in accordance with Statement of Financial Accounting Standards No. 143, *Accounting for Asset Retirement Obligations* ( SFAS No. 143 ). This statement requires that the fair value of a liability for an asset retirement obligation be recognized in the period in which it is incurred. The associated asset retirement costs are capitalized as part of the carrying cost of the asset. Our asset retirement obligations consist of estimated costs for dismantlement, removal, site reclamation and similar activities associated with our oil and gas properties. An asset retirement obligation and the related asset retirement cost are recorded when an asset is first constructed or purchased. The asset retirement cost is determined and discounted to present value using a credit-adjusted risk-free rate. After the initial recording, the liability is increased for the passage of time, with the increase being reflected as accretion expense in the statement of operations. Subsequent adjustments in the cost estimate are reflected in the liability and the amounts continue to be amortized over the useful life of the related long-lived asset.

SFAS No. 143 calls for measurements of asset retirement obligations to include, as a component of expected costs, an estimate of the price that a third party would demand, and could expect to receive, for bearing the uncertainties and unforeseeable circumstances inherent in the obligations, sometimes referred to as a market-risk premium. To date, the oil and gas industry has no examples of credit-worthy third parties who are willing to assume this type of risk, for a determinable price, on major oil and gas production facilities and pipelines. Therefore, because determining such a market-risk premium would be an arbitrary process, we excluded it from our SFAS No. 143 estimates.

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The following table describes the changes in our asset retirement obligations for the year ended 2007 and 2006 (in thousands):

|   | <b>2007</b> | <b>2006</b> |
|---|-------------|-------------|
| Asset retirement obligation at January 1,                     | \$ 167,671  | \$ 121,352  |
| Liability incurred during the period                          | 27,822      | 40,442      |
| Liability settled during the period                           | (41,892)    | (6,669)     |
| Revision in estimated cash flows                              | 52,903      | 3,929       |
| Accretion expense (included in depreciation and amortization) | 10,975      | 8,617       |
| Asset retirement obligations at December 31,                  | \$ 217,479  | \$ 167,671  |

***Revenue Recognition******Contracting Services Revenues***

Revenues from Contracting Services and Shelf Contracting are derived from contracts that traditionally have been of relatively short duration; however, during 2007 contract durations started to become longer-term. These contracts contain either lump-sum turnkey provisions or provisions for specific time, material and equipment charges, which are billed in accordance with the terms of such contracts. We recognize revenue as it is earned at estimated collectible amounts.

Unbilled revenue represents revenue attributable to work completed prior to period end that has not yet been invoiced. All amounts included in unbilled revenue at December 31, 2007 and 2006 are expected to be billed and collected within one year.

**Dayrate Contracts.** Revenues generated from specific time, materials and equipment contracts are generally earned on a dayrate basis and recognized as amounts are earned in accordance with contract terms. In connection with these contracts, we may receive revenues for mobilization of equipment and personnel. In connection with new contracts, revenues related to mobilization are deferred and recognized over the period in which contracted services are performed using the straight-line method. Incremental costs incurred directly for mobilization of equipment and personnel to the contracted site, which typically consist of materials, supplies and transit costs, are also deferred and recognized over the period in which contracted services are performed using the straight-line method. Our policy to amortize the revenues and costs related to mobilization on a straight-line basis over the estimated contract service period is consistent with the general pace of activity, level of services being provided and dayrates being earned over the service period of the contract. Mobilization costs to move vessels when a contract does not exist are expensed as incurred.

**Turnkey Contracts.** Revenue on significant turnkey contracts is recognized on the percentage-of-completion method based on the ratio of costs incurred to total estimated costs at completion. In determining whether a contract should be accounted for using the percentage-of-completion method, we consider whether:

the customer provides specifications for the construction of facilities or for the provision of related services;

we can reasonably estimate our progress towards completion and our costs;

the contract includes provisions as to the enforceable rights regarding the goods or services to be provided, consideration to be received and the manner and terms of payment;

the customer can be expected to satisfy its obligations under the contract; and

we can be expected to perform our contractual obligations.

Under the percentage-of-completion method, we recognize estimated contract revenue based on costs incurred to date as a percentage of total estimated costs. Changes in the expected cost of materials and labor, productivity,



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**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

scheduling and other factors affect the total estimated costs. Additionally, external factors, including weather and other factors outside of our control, may also affect the progress and estimated cost of a project's completion and, therefore, the timing of income and revenue recognition. We routinely review estimates related to our contracts and reflect revisions to profitability in earnings on a current basis. If a current estimate of total contract cost indicates an ultimate loss on a contract, we recognize the projected loss in full when it is first determined. We recognize additional contract revenue related to claims when the claim is probable and legally enforceable.

*Oil and Gas Revenues*

We record revenues from the sales of crude oil and natural gas when delivery to the customer has occurred and title has transferred. This occurs when production has been delivered to a pipeline or a barge lifting has occurred. We may have an interest with other producers in certain properties. In this case, we use the entitlements method to account for sales of production. Under the entitlements method, we may receive more or less than our entitled share of production. If we receive more than our entitled share of production, the imbalance is treated as a liability. If we receive less than our entitled share, the imbalance is recorded as an asset. As of December 31, 2007, the net imbalance was a \$2.0 million asset and was included in Other Current Assets (\$6.7 million) and Accrued Liabilities (\$4.7 million) in the accompanying consolidated balance sheet.

*Income Taxes*

Deferred income taxes are based on the differences between financial reporting and tax bases of assets and liabilities. We utilize the liability method of computing deferred income taxes. The liability method is based on the amount of current and future taxes payable using tax rates and laws in effect at the balance sheet date. Income taxes have been provided based upon the tax laws and rates in the countries in which operations are conducted and income is earned. A valuation allowance for deferred tax assets is recorded when it is more likely than not that some or all of the benefit from the deferred tax asset will not be realized. We consider the undistributed earnings of our principal non-U.S. subsidiaries to be permanently reinvested. The deconsolidation of CDI's net income for tax return filing purposes after its initial public offering did not have a material impact on our consolidated results of operations; however, because of our inability to recover our tax basis in CDI tax free, a long term deferred tax liability is provided for any incremental increases to the book over tax basis.

It is our policy to provide for uncertain tax positions and the related interest and penalties based upon management's assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities. At December 31, 2007, we believe we have appropriately accounted for any unrecognized tax benefits. To the extent we prevail in matters for which a liability for an unrecognized tax benefit is established or are required to pay amounts in excess of the liability, our effective tax rate in a given financial statement period may be affected.

*Foreign Currency*

The functional currency for our foreign subsidiaries, Well Ops (U.K.) Limited and Helix RDS, is the applicable local currency (British Pound), and the functional currency of Well Ops SEA Pty. Ltd. is its applicable local currency (Australian Dollar). Results of operations for these subsidiaries are translated into U.S. dollars using average exchange rates during the period. Assets and liabilities of these foreign subsidiaries are translated into U.S. dollars using the exchange rate in effect at December 31, 2007 and 2006 and the resulting translation adjustment, which was an unrealized gain of \$3.7 million and \$17.6 million, respectively, is included in accumulated other comprehensive

income, a component of shareholders' equity. Beginning in 2004, deferred taxes were not provided on foreign currency translation adjustments for operations where we consider our undistributed earnings of our principal non-U.S. subsidiaries to be permanently reinvested. As a result, cumulative deferred taxes on translation adjustments totaling approximately \$6.5 million were reclassified from noncurrent deferred income taxes and accumulated other comprehensive income. All foreign currency transaction gains and losses are recognized currently in the statements of operations. These amounts for the years ended December 31, 2007 and 2006 were not material to our results of operations or cash flows.

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**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Canyon Offshore, our ROV subsidiary, has operations in the United Kingdom and Asia Pacific. Further, CDI has subsidiaries with operations in the Middle East, Southeast Asia, the Mediterranean, Australia and Latin America. Canyon's and CDI's international subsidiaries conduct the majority of their operations in these regions in U.S. dollars which is considered to be their functional currency. When currencies other than the U.S. dollar are to be paid or received, the resulting transaction gain or loss is recognized in the statements of operations. These amounts for the year ended December 31, 2007, 2006 and 2005, respectively, were not material to our results of operations or cash flows.

***Derivative Instruments and Hedging Activities***

We are currently exposed to market risk in three major areas: commodity prices, interest rates and foreign currency exchange risks. Our price risk management activities involve the use of derivative financial instruments to hedge the impact of market price risk exposures primarily related to our oil and gas production, variable interest rate exposure and foreign exchange currency risks. All derivatives are reflected in our balance sheet at fair value, unless otherwise noted.

We engage primarily in cash flow hedges. Hedges of cash flow exposure are entered into to hedge a forecasted transaction or the variability of cash flows to be received or paid related to a recognized asset or liability. Changes in the derivative fair values that are designated as cash flow hedges are deferred to the extent that they are effective and are recorded as a component of accumulated other comprehensive income, a component of shareholders' equity, until the hedged transactions occur and are recognized in earnings. The ineffective portion of a cash flow hedge's change in fair value is recognized immediately in earnings. In addition, any change in the fair value of a derivative that does not qualify for hedge accounting is recorded in earnings in the period the change occurs.

We formally document all relationships between hedging instruments and hedged items, as well as our risk management objectives, strategies for undertaking various hedge transactions and the methods for assessing and testing correlation and hedge ineffectiveness. All hedging instruments are linked to the hedged asset, liability, firm commitment or forecasted transaction. We also assess, both at the inception of the hedge and on an on-going basis, whether the derivatives that are used in the hedging transactions are highly effective in offsetting changes in cash flows of its hedged items. We discontinue hedge accounting if we determine that a derivative is no longer highly effective as a hedge, or it is probable that a hedged transaction will not occur. If hedge accounting is discontinued, deferred gains or losses on the hedging instruments are recognized in earnings immediately if it is probable the forecasted transaction will not occur. If it is probable the forecasted transaction will occur, any deferred gains or losses in accumulated other comprehensive income is amortized to earnings using the effective interest method.

***Commodity Price Risks***

The fair value of hedging instruments reflects our best estimate and is based upon exchange or over-the-counter quotations whenever they are available. Quoted valuations may not be available due to location differences or terms that extend beyond the period for which quotations are available. Where quotes are not available, we utilize other valuation techniques or models to estimate market values. These modeling techniques require us to make estimations of future prices, price correlation and market volatility and liquidity. Our actual results may differ from our estimates, and these differences can be positive or negative.

During 2007 and 2006, we entered into various cash flow hedging costless collar contracts to stabilize cash flows relating to a portion of our expected oil and gas production. All of these qualified for hedge accounting. The aggregate fair value of the hedge instruments was a net asset (liability) of \$(8.1) million and \$5.2 million as of December 31, 2007 and 2006, respectively. For the years ended December 31, 2007, 2006 and 2005, we recorded unrealized gains (losses) of approximately \$(8.7) million, \$12.1 million and \$(8.1) million, net of tax expense (benefit) of \$(4.7) million, \$6.5 million and \$(4.4) million, respectively, in accumulated other comprehensive income, a component of shareholders' equity, as these hedges were highly effective. The balance in the cash flow hedge adjustments account is recognized in earnings when the related hedged item is sold. During 2007, 2006 and

**Table of Contents****HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

2005, we reclassified approximately \$462,000, \$9.0 million and \$(14.1) million, respectively, of gains (losses) from other comprehensive income to Oil and Gas revenues upon the sale of the related oil and gas production.

Hedge ineffectiveness related to cash flow hedges was a loss of \$1.8 million, net of taxes of \$951,000, in 2005 as reported in that period's earnings as a reduction of oil and gas revenues. Hedge ineffectiveness resulted from our inability to deliver contractual oil and gas production in 2005 due primarily to the effects of Hurricanes *Katrina* and *Rita*. No hedge ineffectiveness related to our commodity hedges were recognized in 2007 and 2006.

As of December 31, 2007, we had the following volumes under derivative contracts related to our oil and gas producing activities totaling 540 MBbl of oil and 7,650 MMBtu of natural gas:

| Production Period |               | Instrument Type | Average         | Weighted Average |         |
|-------------------|---------------|-----------------|-----------------|------------------|---------|
|                   |               |                 | Monthly Volumes | Price            |         |
| Crude Oil:        |               |                 |                 |                  |         |
| January 2008      | December 2008 | Collar          | 45 MBbl         | \$ 56.67         | \$76.51 |
| Natural Gas:      |               |                 |                 |                  |         |
| January 2008      | December 2008 | Collar          | 637,500 MMBtu   | \$ 7.32          | \$10.87 |

Changes in NYMEX oil and gas strip prices would, assuming all other things being equal, cause the fair value of these instruments to increase or decrease inversely to the change in NYMEX prices.

As of December 31, 2007, we had oil forward sales contracts for the period from January 2008 through December 2009. The contracts cover an average of 97 MBbl per month at a weighted average price of \$71.88. In addition, we had natural gas forward sales contracts for the period from January 2008 through December 2009. The contracts cover an average of 1,321,108 MMBtu per month at a weighted average price of \$8.28. Hedge accounting does not apply to these normal purchase and sale contracts.

***Variable Interest Rate Risks***

As the rates for our Term Loan are subject to market influences and will vary over the term of the credit agreement, we entered into various cash flow hedging interest rate swaps to stabilize cash flows relating to a portion of our interest payments on our Term Loan. The interest rate swaps were effective October 3, 2006. These interest rate swaps qualified for hedge accounting. See Note 11 Long-Term Debt below for a detailed discussion of our Term Loan. On December 21, 2007, a prepayment made to a hedged portion of our Term Loan brought the balance of that portion below the amount hedged by interest rate swaps. As a result, the hedge instruments became ineffective and no longer qualified for hedge accounting as of that date. For the period from December 21, 2007 to December 31, 2007, we recognized \$618,000 as additional interest expense to adjust the net liability for the swaps to fair value. The aggregate fair value of the derivative instruments was a net liability of \$4.7 million and \$531,000 as of December 31, 2007 and 2006, respectively. For the year ended December 31, 2006, these hedges were highly effective.

***Foreign Currency Exchange Risks***

Because we operate in various regions in the world, we conduct a portion of our business in currencies other than the U.S. dollar. In December 2006, we entered into various foreign currency forward purchase contracts to stabilize expected cash outflows relating to a shipyard contract where the contractual payments are denominated in euros. These forward contracts qualify for hedge accounting. Under the forward contracts, we hedged 11.0 million at an exchange rate of 1.3326 that was settled in December 2007. In August 2007, we entered into a 14.0 million foreign currency forward contract at an exchange rate of 1.3595 to be settled in May 2008. The aggregate fair value of the hedge instruments that were still outstanding was a net asset (liability) of \$1.4 million and \$(184,000) as of December 31, 2007 and 2006, respectively. For the year ended December 31, 2007 and 2006, we recorded unrealized gains of approximately \$1.1 million and \$184,000, respectively, net of tax expense of \$498,000 and \$99,000, respectively, in accumulated other comprehensive income, a component of shareholders' equity.

Table of Contents**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Earnings per Share***

Basic earnings per share ( EPS ) is computed by dividing the net income available to common shareholders by the weighted-average shares of common stock outstanding. The calculation of diluted EPS is similar to basic EPS, except the denominator includes dilutive common stock equivalents and the income included in the numerator excludes the effects of the impact of dilutive common stock equivalents, if any. The computation of basic and diluted per share amounts for the years ended December 31, 2007, 2006 and 2005 were as follows (in thousands):

|  | Year Ended December 31, |        |            |        |            |        |
|--|-------------------------|--------|------------|--------|------------|--------|
|  | 2007                    |        | 2006       |        | 2005       |        |
|  | Income                  | Shares | Income     | Shares | Income     | Shares |
| Earnings applicable per common share Basic   | \$ 316,762              | 90,086 | \$ 344,036 | 84,613 | \$ 150,114 | 77,444 |
| Effect of dilutive securities:               |                         |        |            |        |            |        |
| Stock options                                |                         | 376    |            | 449    |            | 772    |
| Restricted shares                            |                         | 291    |            | 160    |            | 240    |
| Employee stock purchase plan                 |                         | 6      |            | 12     |            |        |
| Convertible Senior Notes                     |                         | 1,548  |            | 1,009  |            | 118    |
| Convertible preferred stock                  | 3,716                   | 3,631  | 3,358      | 3,631  | 2,454      | 3,631  |
| Earnings applicable per common share Diluted | \$ 320,478              | 95,938 | \$ 347,394 | 89,874 | \$ 152,568 | 82,205 |

There were no antidilutive stock options in the years ended December 31, 2007, 2006 and 2005. Net income for the diluted earnings per share calculation for the years ended December 31, 2007, 2006 and 2005 were adjusted to add back the preferred stock dividends and accretion on 3.6 million shares.

***Stock Based Compensation Plans***

Prior to January 1, 2006, we used the intrinsic value method of accounting for our stock-based compensation. Accordingly, no compensation expense was recognized when the exercise price of an employee stock option was equal to the common share market price on the grant date and all other terms were fixed. In addition, under the intrinsic value method, on the date of grant for restricted shares, we recorded unearned compensation (a component of shareholders' equity) that equaled the product of the number of shares granted and the closing price of our common stock on the business day prior to the grant date, and expense was recognized over the vesting period of each grant on a straight-line basis.

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The following table reflects our pro forma results if the fair value method had been used for the accounting for these plans for the year ended December 31, 2005 (in thousands, except per share amounts):

|  | <b>Year Ended<br/>December 31,<br/>2005</b> |
|--|---|
| Net income applicable to common shareholders:  |   |
| As Reported  | \$ 150,114                                  |
| Add back: Stock-based compensation cost included in reported net income, net of taxes          | 914   |
| Deduct: Total stock-based compensation cost determined under the fair value method, net of tax | (2,566)                                     |
| Pro Forma  | \$ 148,462                                  |
| Earnings per common share:   |   |
| Basic:   |   |
| As reported  | \$ 1.94                                     |
| Pro forma  | \$ 1.92                                     |
| Diluted:   |   |
| As reported  | \$ 1.86                                     |
| Pro forma  | \$ 1.84                                     |

There were no stock option grants in 2007, 2006 and 2005. The fair value of shares issued under the Employee Stock Purchase Plan was based on the 15% discount received by the employees. The estimated fair value of the options is amortized to pro forma expense over the vesting period. See Note 14 Employee Benefit Plans for discussion of our stock compensation.

***Accounting for Sales of Stock by Subsidiary***

We recognize a gain or loss upon the direct sale or issuance of equity by our subsidiaries if the sales price differs from our carrying amount, provided that the sale of such equity is not part of a broader corporate reorganization. See

Note 3 and Note 5 for discussion of CDI's initial public offering and common stock issuance as part of the acquisition of Horizon Offshore, Inc. ( Horizon ).

***Consolidation of Variable Interest Entities***

Effective December 31, 2003, we adopted and applied the provisions of FASB Interpretation No. 46(R), *Consolidation of Variable Interest Entities* ( FIN 46 ) for all variable interest entities. FIN 46 requires the consolidation of variable interest entities in which an enterprise absorbs a majority of the entity's expected losses, receives a majority



of the entity's expected residual returns, or both, as a result of ownership, contractual or other financial, interests in the entity. See Note 10 related to our consolidated variable interest entities.

Table of Contents**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)*****Fair Value of Financial Instruments***

Our financial instruments consist of cash and cash equivalents, short-term investments, accounts receivable, accounts payable and our long-term debts. The carrying amount of cash and cash equivalents, short-term investments, accounts receivable and accounts payable approximate fair value due to the highly liquid nature of these short-term instruments. The carrying amount and estimated fair value of our debt instruments, including current maturities as of December 31, 2007 and 2006 were as follows (amount in thousands):

|  | <b>2007</b>           |                   | <b>2006</b>           |                   |
|--|-----------------------|-------------------|-----------------------|-------------------|
|  | <b>Carrying Value</b> | <b>Fair Value</b> | <b>Carrying Value</b> | <b>Fair Value</b> |
| Term Loan (1)                          | \$ 423,418            | \$ 410,715        | \$ 832,900            | \$ 834,462        |
| Revolving Credit Facility (2)          | 18,000                | 18,000            |                       |                   |
| Cal Dive Revolving Credit Facility (2) |                       |                   | 201,000               | 201,000           |
| Cal Dive Term Loan (2)                 | 375,000               | 375,000           |                       |                   |
| Convertible Senior Notes (1)           | 300,000               | 442,485           | 300,000               | 378,780           |
| Senior Unsecured Notes (1)             | 550,000               | 559,625           |                       |                   |
| MARAD Debt (3)                         | 127,463               | 126,061           | 131,286               | 126,691           |
| Loan Notes (4)                         | 6,506                 | 6,506             | 11,146                | 11,146            |

- (1) The fair values of these instruments were based on quoted market prices as of December 31, 2007 and 2006, if applicable.
- (2) The carrying values of these credit facilities approximate fair value.
- (3) The fair value of the MARAD debt was determined by a third-party evaluation of the remaining average life and outstanding principal balance of the MARAD indebtedness as compared to other government guaranteed obligations in the market place with similar terms.
- (4) The carrying value of the loan notes approximates fair value as the maturity date of the loan notes is less than one year.

***Major Customers and Concentration of Credit Risk***

The market for our products and services is primarily the offshore oil and gas industry. Oil and gas companies make capital expenditures on exploration, drilling and production operations offshore, the level of which is generally dependent on the prevailing view of the future oil and gas prices, which have been characterized by significant volatility. Our customers consist primarily of major, well-established oil and pipeline companies and independent oil and gas producers and suppliers. We perform ongoing credit evaluations of our customers and provide allowances for probable credit losses when necessary. The percent of consolidated revenue of major customers was as follows: 2007 Louis Dreyfus Energy Services (13%) and Shell Offshore, Inc. (10%); 2006 Louis Dreyfus Energy Services (10%) and Shell Offshore, Inc. (10%); and 2005 Louis Dreyfus Energy Services (10%) and Shell Trading (US) Company

(10%). All of these customers were purchasers of our oil and gas production.

***Recently Issued Accounting Principles***

In September 2006, the FASB issued Statement No. 157, *Fair Value Measurements* ( SFAS No. 157 ). This new standard provides enhanced guidance for using fair value to measure assets and liabilities. The statement provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS No. 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings.

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**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

SFAS No. 157 was originally effective for financial statements issued for fiscal years beginning after November 15, 2007 and interim periods within those fiscal years. The FASB agreed to defer the effective date of SFAS No. 157 for all nonfinancial assets and liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis. We adopted the provisions of SFAS No. 157 on January 1, 2008 for assets and liabilities not subject to the deferral and expect to adopt this standard for all other assets and liabilities by January 1, 2009. The impact of adopting this standard was immaterial on our financial condition and results of operations.

In February 2007, the FASB issued Statement of Financial Accounting Standard No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* ( SFAS No. 159 ). SFAS No. 159 allows entities to voluntarily choose, at specified election dates, to measure many financial assets and financial liabilities at fair value. The election is made on an instrument-by-instrument basis and is irrevocable. If the fair value option is elected for an instrument, SFAS No. 159 specifies that all subsequent changes in fair value for that instrument shall be reported in earnings. The provisions of SFAS No. 159 are effective for fiscal years beginning after November 15, 2007. We adopted the provisions of SFAS No. 159 on January 1, 2008 and it had no impact on our results of operation and financial condition.

In December 2007, the FASB issued Statement No. 141 (Revised), *Business Combinations* ( SFAS No. 141 (R) ). SFAS 141 (R) requires the acquiring entity in a business combination to recognize all the assets acquired and liabilities assumed in the transaction; establishes the acquisition-date fair value as the measurement objective for all assets acquired and liabilities assumed; and requires the acquirer to disclose to investors and other users all of the information they need to evaluate and understand the nature and financial effect of the business combination. The provisions of SFAS No. 141 (R) are effective for fiscal years beginning after December 15, 2008. We are currently evaluating the impact, if any, of this statement.

In December 2007, the FASB issued Statement No. 160, *Noncontrolling Interests in Consolidated Financial Statements – an amendment of ARB 51* ( SFAS No. 160 ). SFAS No. 160 improves the relevance, comparability, and transparency of financial information provided to investors by requiring all entities to report noncontrolling (minority) interests in subsidiaries as equity in the consolidated financial statements. The provisions of SFAS No. 160 are effective for fiscal years beginning after December 15, 2008. We are currently evaluating the impact, if any, of this statement.

**Note 3 Initial Public Offering of Cal Dive International, Inc.**

In December 2006, we contributed the assets of our Shelf Contracting segment into Cal Dive, our then wholly owned subsidiary. Cal Dive subsequently sold 22,173,000 shares of its common stock in an initial public offering and distributed the net proceeds of \$264.4 million to us as a dividend. In connection with the offering, CDI also entered into a \$250 million revolving credit facility. In December 2006, Cal Dive borrowed \$201 million under the facility and distributed \$200 million of the proceeds to us as a dividend. For additional information related to the Cal Dive credit facilities, see Note 11 Long-term Debt below. We recognized an after-tax gain of \$96.5 million, net of taxes of \$126.6 million as a result of these transactions. We used the proceeds for general corporate purposes. In connection with the offering, together with shares issued to CDI employees immediately after the offering, our ownership of CDI decreased to approximately 73.0% as of December 31, 2006. Our ownership in CDI was further reduced in December 2007 as a result of CDI's stock issuance related to the Horizon acquisition. As a result, our ownership in CDI as of December 31, 2007 was approximately 58.5%. See Note 5 Acquisition of Horizon Offshore, Inc. for detailed discussion of the Horizon acquisition.

Further, in conjunction with the offering, the tax basis of certain CDI's tangible and intangible assets was increased to fair value. The increased tax basis should result in additional tax deductions available to CDI over a period of two to five years. Under the Tax Matters Agreement with CDI, for a period of up to ten years to the extent CDI generates taxable income sufficient to realize the additional tax deductions, it will be required to pay us 90% of the amount of tax savings actually realized from the step-up of the assets. As of December 31, 2007 and 2006, we

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have a receivable from CDI of approximately \$6.2 million and \$11.3 million, respectively, related to the Tax Matters Agreement. For additional information related to the Tax Matters Agreement, see Note 12 Income Taxes.

**Note 4 Acquisition of Remington Oil and Gas Corporation**

On July 1, 2006, we acquired 100% of Remington, an independent oil and gas exploration and production company headquartered in Dallas, Texas, with operations concentrated in the onshore and offshore regions of the Gulf Coast, for approximately \$1.4 billion in cash, stock and the assumption of \$358.4 million of liabilities. The merger consideration was 0.436 of a share of our common stock and \$27.00 in cash for each share of Remington common stock. On July 1, 2006, we issued 13,032,528 shares of our common stock to Remington stockholders and funded the cash portion of the Remington acquisition (approximately \$806.8 million) and transaction costs (approximately \$18.5 million) through a credit agreement (see Note 11 Long-Term Debt below).

The Remington acquisition was accounted for as a business combination with the acquisition price allocated to the assets acquired and liabilities assumed based upon their estimated fair values, with the excess being recorded in goodwill. The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition (in thousands):

|   |                     |
|---|---------------------|
| Current assets  | \$ 154,293          |
| Property and equipment                                  | 863,935             |
| Goodwill  | 712,392             |
| Other intangible assets (1)                             | 6,800               |
| <b>Total assets acquired</b>                            | <b>\$ 1,737,420</b> |
| Current liabilities                                     | \$ 130,409          |
| Deferred income taxes                                   | 204,096             |
| Decommissioning liabilities (including current portion) | 22,137              |
| Other non-current liabilities                           | 1,800               |
| <b>Total liabilities assumed</b>                        | <b>\$ 358,442</b>   |
| <b>Net assets acquired</b>                              | <b>\$ 1,378,978</b> |

- (1) The intangible asset was related to a favorable drilling rig contract and several non-compete agreements between the Company and certain members of senior management. The fair value of the drilling rig contract was \$5.0 million at the date of the acquisition, with \$5.0 million reclassified into property and equipment for drilling of certain successful exploratory wells in the year ended December 31, 2007. The fair value of the non-compete agreements was \$1.8 million, which is being amortized over the term of the agreements (three years) on a straight-line basis.

The results of the Remington acquisition are included in the accompanying statements of operations since the date of purchase in our Oil and Gas segment. See pro forma combined operating results of the Company and the Remington acquisition for the year ended December 31, 2006 in Note 6 Other Acquisitions below.

**Note 5 Acquisition of Horizon Offshore, Inc.**

On December 11, 2007, CDI acquired 100% of Horizon, a marine construction services company headquartered in Houston, Texas. Under the terms of the merger, each share of common stock, par value \$0.00001 per share, of Horizon was converted into the right to receive \$9.25 in cash and 0.625 shares of CDI's common stock. All shares of Horizon restricted stock that had been issued but had not vested prior to the effective time of the merger became fully vested at the effective time of the merger and converted into the right to receive the merger consideration. CDI

**Table of Contents****HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

issued approximately 20.3 million shares of common stock and paid approximately \$300 million in cash to the former Horizon stockholders upon completion of the acquisition. The cash portion of the merger consideration was paid from cash on hand and from borrowings of \$375 million under CDI's new \$675 million credit facility, which consists of a \$375 million senior secured term loan and a \$300 million senior secured revolving credit facility (see Note 11 Long-Term Debt below).

The aggregate purchase price, including transaction costs of \$7.7 million, was approximately \$630 million consisting of \$308 million of cash and \$322 million of stock. CDI also assumed and repaid approximately \$104 million in Horizon debt, including accrued interest and prepayment penalties, and acquired \$171 million of cash. Through the acquisition, the Company acquired nine construction vessels, including four pipelay/pipebury barges, one dedicated pipebury barge, one DSV, one combination derrick/pipelay barge and two derrick barges. The acquisition was accounted for as a business combination with the acquisition price allocated to the assets acquired and liabilities assumed based upon their estimated fair values. The following table summarizes the estimated preliminary fair values of the assets acquired and liabilities assumed at the date of acquisition (in thousands):

|                                  |                   |
|----------------------------------|-------------------|
| Cash                             | \$ 170,697        |
| Other current assets             | 157,507           |
| Property and equipment           | 351,155           |
| Other long-term assets           | 15,270            |
| Goodwill                         | 257,340           |
| Intangible assets                | 9,510             |
| <b>Total assets acquired</b>     | <b>961,479</b>    |
| Current liabilities              | 175,924           |
| Deferred income taxes            | 67,826            |
| Long-term debt                   | 87,641            |
| Other non-current liabilities    | 100               |
| <b>Total liabilities assumed</b> | <b>331,491</b>    |
| <b>Net assets acquired</b>       | <b>\$ 629,988</b> |

The intangible assets relate to the fair value of contract backlog, customer relationships and non-compete agreements between CDI and certain members of Horizon's senior management as follows (dollars in thousands):

|                        | <b>Fair Value</b> | <b>Amortization Period</b> |
|------------------------|-------------------|----------------------------|
| Customer relationships | \$ 2,960          | 1.5 years                  |



|                        |          |         |
|------------------------|----------|---------|
| Contract backlog       | 3,060    | 5 years |
| Non-compete agreements | 3,000    | 1 year  |
| Trade name             | 490      | 9 years |
|                        | \$ 9,510 |         |

At December 31, 2007, the net carrying amount for these intangibles was \$8.9 million.

The allocation of the purchase price was based upon preliminary valuations. Estimates and assumptions are subject to change upon the receipt and CDI management's review of the final valuations. The primary area of the purchase price allocation that is not yet finalized relates to post-closing purchase price adjustments and the receipt of final valuations. The final valuation of net assets is expected to be completed no later than one year from the

**Table of Contents****HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

acquisition date. The results of Horizon are included in the accompanying consolidated and combined statements of operations since the date of purchase in our Shelf Contracting segment. See pro forma combined operating results of the Company and the Horizon acquisition for the years ended December 31, 2007 and 2006 in Note 6 Other Acquisitions below.

We recognized a non-cash pre-tax gain of \$151.7 million (\$98.6 million net of taxes of \$53.1 million) in 2007 as our share of CDI's underlying equity increased as a result of CDI's issuance of 20.3 million shares of common stock to former Horizon stockholders, which reduced our ownership to 58.5%. The gain was calculated as the difference in the value of our investment in CDI immediately before and after CDI's stock issuance.

**Note 6 Other Acquisitions****2007***Well Ops SEA Pty Ltd.*

In October 2006, we acquired a 58% interest in Seatrac Pty Ltd. ( Seatrac ) for total consideration of approximately \$12.7 million (including \$180,000 of transaction costs), with approximately \$9.1 million paid to existing Seatrac shareholders and \$3.4 million for subscription of new Seatrac shares. We renamed this entity Well Ops SEA Pty Ltd. ( WOSEA ). WOSEA is a subsea well intervention and engineering services company located in Perth, Australia. Under the terms of the purchase agreement, we had an option to purchase the remaining 42% of the entity for approximately \$10.1 million. On July 1, 2007, we exercised this option and now own 100% of the entity. In addition, the agreement with the existing shareholders provides for an earnout period of five years from the closing date for the purchase of the remaining 42% of WOSEA. If during this five-year period WOSEA achieves certain financial performance objectives, the shareholders will be entitled to additional consideration of approximately \$4.6 million. This purchase was accounted for as a business combination with the acquisition price allocated to the assets acquired and liabilities assumed based upon their estimated fair value, with the excess being recorded as goodwill. The following table summarizes the preliminary estimated fair values of the assets acquired and liabilities assumed at July 1, 2007 (in thousands):

|  |           |
|--|-----------|
| Cash and cash equivalents                | \$ 2,631  |
| Other current assets                     | 4,279     |
| Property and equipment                   | 9,571     |
| Goodwill                                 | 11,328    |
| Total assets acquired                    | \$ 27,809 |
| Accounts payable and accrued liabilities | \$ 5,059  |
| Net assets acquired                      | \$ 22,750 |

The allocation of the purchase price was based upon preliminary valuations. Estimates and assumptions are subject to change upon the receipt and management's review of the final valuations. The primary areas of the purchase price

allocation that are not yet finalized relate to the identification and valuation of potential intangible assets and valuation of certain equipment. The final valuation of net assets is expected to be completed no later than one year from the acquisition date. Any future change in the value of net assets will be offset by a corresponding increase or decrease in goodwill. Pro forma combined operating results for the years ended December 31, 2007 and 2006 (adjusted to reflect the results of operations of WOSEA prior to its acquisition) are not provided because the pre-acquisition results related to WOSEA were not material to the historical results of the Company.

**Table of Contents****HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)****2006***Fraser Diving International Ltd.*

In July 2006, we acquired the business of Singapore-based Fraser Diving International Ltd. ( Fraser ) for an aggregate purchase price of approximately \$29.3 million, subject to post-closing adjustments, and the assumption of \$2.2 million of liabilities. Fraser owned six portable saturation diving systems and 15 surface diving systems that operate primarily in Southeast Asia, the Middle East, Australia and the Mediterranean. Included in the purchase price is a payment of \$2.5 million made in December 2005 to Fraser for the purchase of one of the portable saturation diving systems. The acquisition was accounted for as a business combination with the acquisition price allocated to the assets acquired and liabilities assumed based upon their estimated fair values. The final valuation of net assets was completed in the second quarter of 2007. The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition (in thousands):

|  |           |
|--|-----------|
| Cash and cash equivalents  | \$ 2,332  |
| Accounts receivable  | 1,817     |
| Prepaid expenses and deposits                                    | 691       |
| Portable saturation diving systems and surface diving systems    | 23,685    |
| Diving support equipment, support facilities and other equipment | 3,004     |
| Total assets acquired  | \$ 31,529 |
| Accounts payable and accrued liabilities                         | \$ 2,243  |
| Net assets acquired  | \$ 29,286 |

The results of Fraser have been included in the accompanying consolidated statements of operations in our Shelf Contracting segment since the date of purchase. Pro forma combined operating results for the year ended December 31, 2006 (adjusted to reflect the results of operations of Fraser prior to its acquisition) are not provided because the pre-acquisition results related to Fraser were not material to the historical results of the Company.

**2005***Torch Offshore, Inc.*

In a bankruptcy auction held in June 2005, we were the high bidder for seven vessels, including the *Express*, and a portable saturation system for approximately \$85.9 million, pursuant to the terms of an amended and restated asset purchase agreement, executed in May 2005, with Torch Offshore, Inc. ( Torch ). This transaction received regulatory approval, including completion of a review pursuant to a Second Request from the U.S. Department of Justice, in August 2005 and subsequently closed. The total purchase price for the Torch vessels was approximately \$85.9 million, including certain costs incurred related to the transaction. The acquisition was an asset purchase with the acquisition price allocated to the assets acquired based upon their estimated fair values. All of the assets acquired except for the *Express* (included in our Contracting Services segment) are included in the Shelf Contracting segment.

The results of operations of the acquired vessels are included in the accompanying consolidated statements of operations since the date of the purchase, August 31, 2005.

*Acergy US Inc.*

In April 2005, we agreed to acquire the diving and shallow water pipelay assets of Acergy that operate in the waters of the Gulf of Mexico and Trinidad. The transaction included: seven diving support vessels; two diving and pipelay vessels (the *Kestrel* and the *DLB 801*); a portable saturation diving system; various general diving equipment and Louisiana operating bases at the Port of Iberia and Fourchon. All of the assets are included in the Shelf Contracting segment. The transaction required regulatory approval, including the completion of a review pursuant to a Second Request from the U.S. Department of Justice. On October 18, 2005, we received clearance

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from the U.S. Department of Justice to close the purchase from Acergy. Under the terms of the clearance, we were required to divest two diving support vessels and a portable saturation diving system from the combined asset package acquired through this transaction and the Torch transaction. We disposed of these assets in 2006 and 2007. These assets were included in assets held for sale totaling approximately \$700,000 and \$7.8 million as of December 31, 2006 and 2005, respectively. On November 1, 2005, we closed the transaction to purchase the Acergy diving assets operating in the Gulf of Mexico. We acquired the *DLB 801* in January 2006 for approximately \$38.0 million and the *Kestrel* for approximately \$39.9 million in March 2006.

The Acergy acquisition was accounted for as a business combination with the acquisition price allocated to the assets acquired and liabilities assumed based upon their fair values, with the excess recorded as goodwill. The final valuation of net assets was completed in the second quarter of 2006. The total transaction value for all of the assets was approximately \$124.3 million. The allocation of the Acergy purchase prices was as follows (in thousands):

|   |            |
|---|------------|
| Vessels   | \$ 94,484  |
| Goodwill  | 11,693     |
| Portable saturation system and diving equipment | 9,494      |
| Facilities, land and leasehold improvements     | 4,314      |
| Customer relationships intangible asset (1)     | 3,698      |
| Materials and supplies                          | 631        |
| Total   | \$ 124,314 |

- (1) The customer relationship intangible asset is amortized over eight years on a straight-line basis, or approximately \$463,000 per year.

The results of operations of the acquired assets are included in the accompanying consolidated statements of operations in our Shelf Contracting segment since the date of the purchase. Pro forma combined operating results adjusted to reflect the results of operations of the *DLB 801* and the *Kestrel* prior to their acquisition from Acergy in January and March 2006, respectively, are not provided because the 2006 pre-acquisition results related to these vessels were immaterial to our historical results. See pro forma combined operating results of the Company and the Acergy acquisition for the year ended December 31, 2006 below.

Subsequent to our purchase of the *DLB 801*, we sold a 50% interest in the vessel in January 2006 for approximately \$19.0 million. We received \$6.5 million in cash in 2005 and a \$12.5 million interest-bearing promissory note in 2006. The promissory note as of December 31, 2006 was \$1.5 million. The balance of the promissory note was received in 2007. Subsequent to the sale of the 50% interest, we entered into a 10-year charter lease agreement with the purchaser, in which the lessee has an option to purchase the remaining 50% interest in the vessel. This lease was accounted for as an operating lease. Included in our lease accounting analysis was an assessment of the likelihood of the lessee performing under the full term of the lease. The remaining 50% interest and the related 10-year charter lease agreement were conveyed to CDI in 2006. In December 2007, we entered into a global settlement with the lessee pursuant to which we received full payment of all amounts owed under the charter agreement and we sold our remaining interest in the *DLB 801* to the lessee for cash consideration of \$18.6 million. As a result, we recognized a

gain on sale of \$2.2 million in our Shelf Contracting segment.

**Table of Contents****HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)***Helix Energy Limited*

On November 3, 2005, we acquired Helix Energy Limited for approximately \$32.7 million (approximately \$27.1 million in cash, including transaction costs, and \$5.6 million, at time of acquisition, in two year, variable rate notes payable to certain former owners that were repaid in November 2007), offset by \$3.4 million of cash acquired. Helix Energy Limited is an Aberdeen, UK based provider of reservoir and well technology services to the upstream oil and gas industry with offices in London, Kuala Lumpur (Malaysia) and Perth (Australia). The acquisition was accounted for as a business combination with the acquisition price allocated to the assets acquired and liabilities assumed as follows (in thousands):

|  |               |
|--|---------------|
| Cash and cash equivalents                    | \$ 3,417      |
| Other current assets                         | 9,786         |
| Property and equipment, net                  | 632           |
| Intangibles with definite useful lives (1)   | 10,459        |
| Trade name intangible (2)                    | 6,309         |
| Goodwill                                     | 9,549         |
| <br>Total assets acquired                    | <br>\$ 40,152 |
| <br>Accounts payable and accrued liabilities | <br>\$ 4,920  |
| Deferred tax liability                       | 2,532         |
| <br>Net assets acquired                      | <br>\$ 32,700 |

## (1) Intangibles with definite useful lives include the following:

\$1.1 million of patented technology, which is amortized over 20 years on a straight-line basis, or approximately \$56,800 per year;

\$6.9 million of customer relationship, which is amortized over 12 years on a straight-line basis, or approximately \$578,000 per year; and

\$2.4 million of non-compete intangible asset, which is amortized over 3.5 years on a straight-line basis, or approximately \$683,000 per year.

## (2) The trade name intangible has an indefinite useful life. It is not amortized, but is tested for impairment at least annually or when impairment indicators are present.

The final valuation of net assets was completed in 2006. The results of Helix Energy Limited are included in the accompanying statements of operations (Contracting Services segment) since the date of the purchase.



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Pro forma combined operating results of the Company and the Horizon and Remington acquisitions for the years ended December 31, 2007 and 2006 were presented as if the acquisitions had been completed as of January 1, 2006. The unaudited pro forma combined results were as follows (in thousands, except per share data):

|  | <b>Year Ended December 31,</b> |                 |
|--|--------------------------------|-----------------|
|  | <b>2007</b>                    | <b>2006 (1)</b> |
| Net revenues                                     | \$ 2,150,041                   | \$ 2,040,600    |
| Income before income taxes (2)                   | 496,639                        | 673,354         |
| Net income (2)                                   | 298,195                        | 369,889         |
| Net income applicable to common shareholders (2) | 294,479                        | 366,531         |
| Earnings per common share (2):                   |                                |                 |
| Basic  | \$ 3.27                        | \$ 4.02         |
| Diluted  | \$ 3.11                        | \$ 3.84         |

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**HELIX ENERGY SOLUTIONS GROUP, INC. AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)**