AAON INC Form 10-Q August 08, 2012

or a smaller reporting company.

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 10-Q

| [ü] | ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 | 5(d) C | OF THE SECURITIES | EXCHANGE A | CT |
|-----|---|--------|-------------------|------------|----|
|     | OF 1934   |        |                   |            |    |

| For t | he quarterly period ende                                    | d June 30, 2012               |                         |  |
|-------|---|-------------------------------|-------------------------|--|
|       |   |                               | or                      |  |
| [ TI  |   | PURSUANT TO SECTIO            | N 13 OR 15(d) OF TI     | HE SECURITIES EXCHANGE ACT OF  |
| For t | he transition period from                                   | l                             | _ to                    |  |
| Com   | mission file number: 0-1                                    | 18953                         |                         |  |
|       | ON, INC.<br>ct name of registrant as s                      | pecified in its charter)      |                         |  |
|       | nda<br>e or other jurisdiction<br>corporation or organizati | on)                           |                         | 87-0448736<br>(IRS Employer<br>Identification No.)   |
| (Add  | South Yukon, Tulsa, Oklress of principal executive Code)    |                               |                         |  |
|       | ) 583-2266<br>istrant's telephone numb                      | er, including area code)      |                         |  |
| Secu  | rities Exchange Act of                                      |                               | g 12 months (or for su  | d to be filed by Section 13 or 15(d) of the ach shorter period that the registrant was tents for the past 90 days.       |
| Yes   | ü   | No                            |                         |  |
| any,  | every Interactive Data F                                    | File required to be submit    | ted and posted pursua   | and posted on its corporate Web site, it ant to Rule 405 of Regulation S-T during quired to submit and post such files). |
| Yes   | ü   | No                            | Not Applicable          | e  |
| Indic | cate by check mark wheth                                    | ner the registrant is a large | accelerated filer, an a | accelerated filer, a non-accelerated filer,  |

Large accelerated filer Accelerated filer ü
Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No ü

As of July 27, 2012 registrant had outstanding a total of 24,530,687 shares of its \$.004 par value Common Stock.

# AAON, Inc., and Subsidiaries Consolidated Balance Sheets (Unaudited) (In thousands, except share and per share data)

|  | June 30, 2012 | Dece | mber 31, 2011 |
|--|---------------|------|---------------|
| Assets   |               |      |               |
| Current assets:  |               |      |               |
| Cash and cash equivalents  | \$<br>3,082   | \$   | 13            |
| Certificates of deposit  | 2,259         |      | -             |
| Investments held to maturity at amortized cost                   | 1,254         |      | -             |
| Accounts receivable, net   | 52,087        |      | 34,137        |
| Income tax receivable  | 197           |      | 10,016        |
| Note receivable  | 27            |      | 27            |
| Inventories, net   | 39,142        |      | 34,948        |
| Prepaid expenses and other                                       | 814           |      | 723           |
| Deferred tax assets  | 4,330         |      | 4,523         |
| Total current assets   | 103,192       |      | 84,387        |
| Property, plant and equipment:                                   |               |      |               |
| Land   | 1,340         |      | 1,340         |
| Buildings  | 58,757        |      | 56,057        |
| Machinery and equipment  | 116,255       |      | 114,256       |
| Furniture and fixtures   | 8,318         |      | 7,784         |
| Total property, plant and equipment                              | 184,670       |      | 179,437       |
| Less: Accumulated depreciation                                   | 91,472        |      | 85,935        |
| Property, plant and equipment, net                               | 93,198        |      | 93,502        |
| Certificates of deposit  | 2,015         |      | -             |
| Investments held to maturity at amortized cost                   | 4,079         |      | -             |
| Note receivable, long-term                                       | 1,070         |      | 1,092         |
| Total assets   | \$<br>203,554 | \$   | 178,981       |
| Liabilities and Stockholders' Equity                             |               |      |               |
| Current liabilities:   |               |      |               |
| Revolving credit facility  | 7,259         |      | 4,575         |
| Accounts payable   | 16,978        |      | 14,118        |
| Dividends payable  | 2,950         |      | -             |
| Accrued liabilities-   | 27,656        |      | 19,994        |
| Total current liabilities  | 54,843        |      | 38,687        |
| Deferred tax liabilities   | 16,722        |      | 17,790        |
| Commitments and contingencies                                    |               |      |               |
| Stockholders' equity:  |               |      |               |
| Preferred stock, \$.001 par value, 11,250,000 shares authorized, |               |      |               |
| no shares issued   | -             |      | -             |
| Common stock, \$.004 par value, 112,500,000 shares authorized,   |               |      |               |
| 24,543,861 and 24,618,324 issued and outstanding at June 30,     |               |      |               |
| 2012   |               |      |               |
| and December 31, 2011, respectively                              | 98            |      | 98            |
| Retained earnings  | 131,891       |      | 122,406       |
| Total stockholders' equity                                       | 131,989       |      | 122,504       |
| Total liabilities and stockholders' equity                       | \$<br>203,554 | \$   | 178,981       |

The accompanying notes are an integral part of these statements.

### AAON, Inc., and Subsidiaries

# Consolidated Statements of Income (Unaudited) (In thousands, except per share data)

|                             | Three Months Ended June 30, |   |    |        |   | Six Month Ended<br>June 30, |   |    |         |   |
|-----------------------------|-----------------------------|---|----|--------|---|-----------------------------|---|----|---------|---|
|                             | 2012                        |   |    | 2011   |   | 2012                        |   |    | 2011    |   |
| Net sales                   | \$<br>83,333                |   | \$ | 69,076 |   | \$<br>148,290               |   | \$ | 128,989 |   |
| Cost of sales               | 62,230                      |   |    | 57,339 |   | 113,669                     |   |    | 105,614 |   |
| Gross profit                | 21,103                      |   |    | 11,737 |   | 34,621                      |   |    | 23,375  |   |
| Selling, general and        |                             |   |    |        |   |                             |   |    |         |   |
| administrative expenses     | 6,899                       |   |    | 5,711  |   | 12,880                      |   |    | 11,248  |   |
| (Gain) loss on disposal of  |                             |   |    |        |   |                             |   |    |         |   |
| assets                      | 10                          |   |    | (14    | ) | (13                         | ) |    | (8      | ) |
| Income from operations      | 14,194                      |   |    | 6,040  |   | 21,754                      |   |    | 12,135  |   |
| Interest expense            | (11                         | ) |    | (104   | ) | (27                         | ) |    | (114    | ) |
| Interest income             | 2                           |   |    | 31     |   | 15                          |   |    | 65      |   |
| Other income (expense), net | (51                         | ) |    | (65    | ) | (3                          | ) |    | (568    | ) |
| Income before income taxes  | 14,134                      |   |    | 5,902  |   | 21,739                      |   |    | 11,518  |   |
| Income tax provision        | 4,837                       |   |    | 2,063  |   | 7,875                       |   |    | 4,029   |   |
| Net income                  | \$<br>9,297                 |   | \$ | 3,839  |   | \$<br>13,864                |   | \$ | 7,489   |   |
| Earnings per share          |                             |   |    |        |   |                             |   |    |         |   |
| Basic                       | \$<br>0.38                  |   | \$ | 0.16   |   | \$<br>0.56                  |   | \$ | 0.30    |   |
| Diluted                     | \$<br>0.38                  |   | \$ | 0.15   |   | \$<br>0.56                  |   | \$ | 0.30    |   |
| Cash dividends declared per |                             |   |    |        |   |                             |   |    |         |   |
| common share:               | \$<br>0.12                  |   | \$ | 0.12   |   | \$<br>0.12                  |   | \$ | 0.12    |   |
| Weighted average shares     |                             |   |    |        |   |                             |   |    |         |   |
| outstanding:                |                             |   |    |        |   |                             |   |    |         |   |
| Basic                       | 24,552                      |   |    | 24,715 |   | 24,570                      |   |    | 24,730  |   |
| Diluted                     | 24,728                      |   |    | 24,923 |   | 24,750                      |   |    | 24,931  |   |

The accompanying notes are an integral part of these statements.

-2-

### AAON, Inc., and Subsidiaries Consolidated Statements of Stockholders' Equity (Unaudited) (In thousands)

|                               | Common Stock |   |    | Paid-in Retained |    |         |   |               |   |               |
|-------------------------------|--------------|---|----|------------------|----|---------|---|---------------|---|---------------|
|                               | Shares       |   | A  | Amount           |    | Capital |   | Earnings      |   | Total         |
| Balance at December 31,       |              |   |    |                  |    | _       |   |               |   |               |
| 2011                          | 24,618       |   | \$ | 98               | \$ | _       |   | \$<br>122,406 |   | \$<br>122,504 |
| Net income                    | _            |   |    | _                |    | _       |   | 13,864        |   | 13,864        |
| Stock options exercised and   |              |   |    |                  |    |         |   |               |   |               |
| tax benefits                  | 23           |   |    | _                |    | 102     |   | _             |   | 102           |
| Share-based compensation      | _            |   |    | _                |    | 364     |   | _             |   | 364           |
| Dividends                     | _            |   |    | _                |    | _       |   | (2,950        | ) | (2,950        |
| Stock repurchased and retired | (97          | ) |    | _                |    | (466    | ) | (1,429        | ) | (1,895        |
| Balance at June 30, 2012      | 24,544       |   | \$ | 98               | \$ | _       |   | \$<br>131,891 |   | \$<br>131,989 |

-3-

### AAON, Inc., and Subsidiaries Consolidated Statements of Cash Flows (Unaudited) (In thousands)

|   |    |         | Six Months Ended<br>June 30, |         |   |
|---|----|---------|------------------------------|---------|---|
|   |    | 2012    |                              | 2011    |   |
| Operating Activities  | ф  | 12.064  | ф                            | 7.400   |   |
| Net income  | \$ | 13,864  | \$                           | 7,489   |   |
| Adjustments to reconcile net income to net cash provided by |    |         |                              |         |   |
| operating activities:                                       |    |         |                              |         |   |
| Depreciation  |    | 6,747   |                              | 5,449   |   |
| Amortization of bond premiums                               |    | 20      |                              | 137     |   |
| Provision for losses on accounts receivable, net of         |    |         |                              |         |   |
| adjustments   |    | (1      | )                            | (106    | ) |
| Share-based compensation                                    |    | 364     |                              | 346     |   |
| Excess tax benefits from stock options exercised and        |    |         |                              |         |   |
| restricted stock awards vested                              |    | (33     | )                            | (77     | ) |
| Gain on disposition of assets                               |    | (13     | )                            | (8      | ) |
| Foreign currency transaction (gain) losses                  |    | 7       |                              | (59     | ) |
| Deferred income taxes                                       |    | (875    | )                            | 314     |   |
| Changes in assets and liabilities:                          |    |         |                              |         |   |
| Accounts receivable   |    | (17,949 | )                            | (2,687  | ) |
| Income tax receivable                                       |    | 5,801   |                              | -       |   |
| Inventories   |    | (4,194  | )                            | (11,709 | ) |
| Prepaid expenses and other                                  |    | (91     | )                            | 234     |   |
| Accounts payable  |    | 4,215   |                              | 10,957  |   |
| Accrued liabilities   |    | 11,714  |                              | (105    | ) |
| Net cash provided by operating activities                   |    | 19,576  |                              | 10,175  |   |
|   |    |         |                              |         |   |
| Investing Activities  |    |         |                              |         |   |
| Proceeds from sale of property, plant and equipment         |    | 306     |                              | 49      |   |
| Investment in certificates of deposits                      |    | (4,274  | )                            | -       |   |
| Maturities of certificates of deposits                      |    | -       |                              | 1,263   |   |
| Purchases of investments held to maturity                   |    | (5,624  | )                            | -       |   |
| Maturities of investments                                   |    | -       |                              | 7,055   |   |
| Proceeds from called investment                             |    | 270     |                              | -       |   |
| Capital expenditures  |    | (8,091  | )                            | (24,907 | ) |
| Principal payments from note receivable                     |    | 15      |                              | 14      |   |
| Net cash used in investing activities                       |    | (17,398 | )                            | (16,526 | ) |
| Financing Activities  |    |         |                              |         |   |
| Borrowings under revolving credit facility                  |    | 27,108  |                              | 36,231  |   |
| Payments under revolving credit facility                    |    | (24,424 | )                            | (28,603 | ) |
| Stock options exercised                                     |    | 69      | )                            | 132     | , |
| Excess tax benefits from stock options exercised and        |    | 0)      |                              | 1.54    |   |
| restricted stock awards vested                              |    | 33      |                              | 77      |   |
| Repurchases of stock  |    | (1,895  | )                            | (1,779  | ) |
| Cash dividends paid to stockholders                         |    | (1,0/3  | ,<br>                        | (9      | ) |
| Cush dividends paid to stockholders                         |    | _       |                              |         | ) |

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| Net cash provided by financing activities            | 891         | 6,049       |   |
|--|-------------|-------------|---|
| Net increase (decrease) in cash and cash equivalents | 3,069       | (302        | ) |
| Cash and cash equivalents, beginning of year         | 13          | 2,393       |   |
| Cash and cash equivalents, end of period             | \$<br>3,082 | \$<br>2,091 |   |

The accompanying notes are an integral part of these statements.

-4-

AAON, Inc., and Subsidiaries

## Notes to the Consolidated Financial Statements (Unaudited)

#### 1. Basis of Presentation

The accompanying unaudited consolidated financial statements of AAON, Inc., a Nevada corporation, and our operating subsidiaries, all of which are wholly-owned (collectively, the "Company") have been prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP") for interim financial information and with the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, they do not include all of the information and notes required by U.S. GAAP for complete financial statements. The financial statements reflect all adjustments (all of which are of a normal recurring nature) which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented. Interim results are not necessarily indicative of the results that may be expected for a full year. The accompanying unaudited financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2011. All intercompany balances and transactions have been eliminated in consolidation.

#### Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Because these estimates and assumptions require significant judgment, actual results could differ from those estimates and could have a significant impact on our results of operations, financial position and cash flows. We reevaluate our estimates and assumptions on an ongoing basis.

### **Accounting Policies**

A comprehensive discussion of our critical accounting policies and management estimates is included in Management's Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended December 31, 2011. There have been no significant changes in our critical accounting policies or management estimates.

#### 2. Revenue Recognition

Revenues are recognized when the products are shipped and the title and risk of ownership pass to the customer. Final sales prices are fixed based on purchase orders. Sales allowances and customer incentives are treated as reductions to sales and are provided for based on historical experiences and current estimates.

We present revenues net of certain payments to our independent manufacturer representatives ("Representatives"). Representatives are national companies that are in the business of providing HVAC units and other related products and services to customers. The end user customer orders a bundled group of products and services from the Representative and expects the Representative to fulfill the order. Only after the specifications are agreed to by the Representative and the customer, and the decision is made to use an AAON HVAC unit, will we receive notice of the order. We establish the amount we must receive for our HVAC unit ("minimum sales price"), but do not control the total order price which is negotiated by the Representative with the end user customer.

We are responsible for billings and collections resulting from all sales transactions, including those initiated by our Representatives. The Representatives submit the total order price to us for invoicing and collection. The total order price includes our minimum sales price and an additional amount which may include both the Representatives' fee and amounts due for additional products and services required by the customer. These additional products and services may include controls purchased from another manufacturer to operate the unit, start-up services, and curbs for supporting the unit ("Third Party Products"). All are associated with the purchase of a HVAC unit but may be provided by the Representative or another third party. The Company is under no obligation related to Third Party Products.

The Representatives do not provide us with a break-out of the amount of the total order price over the minimum sales price which includes the Representatives' fee and Third Party Product amounts ("Due to Representatives"). The Due to Representatives amount is paid only after all amounts associated with the order is collected from the customer.

### 3. Certificates of Deposits

We have \$4.3 million invested in a certificate of deposits as of June 30, 2012 with maturities of two years or less with interest rates ranging from 0.20% to 0.85% per annum. We had no investments in certificates of deposit at December 31, 2011.

### 4. Investments Held to Maturity

Our investments held to maturity at June 30, 2012 include \$5.3 million of corporate notes and bonds with contractual maturities of two years or less. We had no investments held to maturity at December 31, 2011. The investments have moderate risk with S&P ratings ranging from A- to BBB-.

The following summarizes the amortized cost and estimated fair value of our investments held to maturity:

|                              | A  | Amortized<br>Cost | Gross<br>Unrealize<br>Gain<br>(Loss)<br>thousar |   | Fair<br>Value |
|------------------------------|----|-------------------|---|---|---------------|
| Current Assets:              |    |                   |   |   |               |
| Investments held to maturity | \$ | 1,254             | \$<br>(3  | ) | \$<br>1,251   |
| Non-current Assets:          |    |                   |   |   |               |
| Investments held to maturity | \$ | 4,079             | \$<br>(12                                       | ) | \$<br>4,067   |
| Total                        | \$ | 5,333             | \$<br>(15                                       | ) | \$<br>5,318   |

During the quarter just ended we received proceeds of \$0.270 million from the sale of an investment called by the original seller.

-6-

### 5. Accounts Receivable

Accounts receivable and the related allowance for doubtful accounts are as follows:

|  |     | June 30,<br>2012                |          |         | December 31, 2011 |   |
|--|-----|---------------------------------|----------|---------|-------------------|---|
|  |     |                                 | (in thou | sands)  |                   |   |
| Accounts receivable                                | \$  | 52,329                          |          | \$      | 34,405            |   |
| Less: Allowance for doubtful accounts              |     | (242                            | )        |         | (268              | ) |
| Total, net   | \$  | 52,087                          |          | \$      | 34,137            |   |
|  | Six | Months Ende<br>June 30,<br>2012 | ed       |         | June 30,<br>2011  |   |
|  |     |                                 | (in thou | isands) |                   |   |
| Allowance for doubtful accounts:                   |     |                                 |          |         |                   |   |
| Balance, beginning of period                       | \$  | 268                             |          | \$      | 600               |   |
| Provision for losses on accounts receivable        |     | 380                             |          |         | 326               |   |
| Adjustments to provision                           |     | (381                            | )        |         | (432              | ) |
| Accounts receivable written off, net of recoveries |     | (25                             | )        |         | (24               | ) |
| Balance, end of period                             | \$  | 242                             |          | \$      | 470               |   |

### 6. Inventories

Inventories are valued at the lower of cost or market. Cost is determined by the first-in, first-out ("FIFO") method. We establish an allowance for excess and obsolete inventories based on product line changes, the feasibility of substituting parts and the need for supply and replacement parts.

Inventory balances are as follows:

| inventory barances are as follows.                  | June 30,<br>2012<br>(in thousands) |        |   |    | December 31,<br>2011 |
|---|------------------------------------|--------|---|----|----------------------|
| Raw materials                                       | \$                                 | 35,458 |   | \$ | 31,746               |
| Work in process                                     |                                    | 1,860  |   |    | 1,979                |
| Finished goods                                      |                                    | 2,124  |   |    | 1,523                |
|   |                                    | 39,442 |   |    | 35,248               |
| Less: Allowance for excess and obsolete inventories |                                    | (300   | ) |    | (300)                |
| Total, net  | \$                                 | 39,142 |   | \$ | 34,948               |

The related changes in the allowance for excess and obsolete inventories account are as follows:

|                | Six Months Ended |         |
|----------------|------------------|---------|
| June 30,       |                  | June 30 |
| 2012           |                  | 2011    |
| (in thousands) |                  |         |

### Allowance for excess and obsolete inventories:

| Balance, beginning of period                  | \$<br>300 | \$<br>350 |
|---|-----------|-----------|
| Provision for excess and obsolete inventories | -         | 205       |
| Adjustments to reserve                        | -         | (250)     |
| Inventories written off                       | -         | -         |
| Balance, end of period                        | \$<br>300 | \$<br>305 |
|   |           |           |
| -7-   |           |           |
|   |           |           |

#### 7. Accrued Liabilities

Accrued liabilities are as follows:

|                             | June 3 | Decer<br>ds) | ember 31, 2011 |        |  |
|-----------------------------|--------|--------------|----------------|--------|--|
| Warranties                  | \$     | 6,575        | \$             | 6,093  |  |
| Due to Representatives      |        | 11,355       |                | 7,891  |  |
| Payroll and profit sharing  |        | 3,431        |                | 1,736  |  |
| Workers' compensation       |        | 827          |                | 886    |  |
| Income Taxes                |        | 993          |                | -      |  |
| Medical self-insurance      |        | 333          |                | 326    |  |
| Employee benefits and other |        | 4,142        |                | 3,062  |  |
| Total                       | \$     | 27,656       | \$             | 19,994 |  |

### 8. Supplemental Cash Flow Information

Interest payments of approximately \$0.026 million and \$0.092 million were made related to our revolving credit facility during the six months ended June 30, 2012 and 2011, respectively.

Payments for income taxes of \$3.7 million and \$3.2 million were made during the six months ended June 30, 2012 and 2011.

Accrued income tax payable was reduced by previous year tax over payments and NOLs of approximately \$4.0 million.

Capital expenditures accrued in accounts payable for the six months ended June 30, 2012 and 2011 included \$2.5 million and \$0.647 million, respectively.

#### 9. Revolving Credit Facility

Our revolving credit facility provides for maximum borrowings of \$30.0 million which is provided by the Bank of Oklahoma, National Association. Under the line of credit, there is one standby letter of credit totaling \$0.9 million. Borrowings available under the revolving credit facility at June 30, 2012, were \$21.8 million.

Borrowings outstanding under the revolving credit facility at June 30, 2012, were \$7.3 million and \$4.6 million outstanding at December 31, 2011. Our weighted average interest rate for these borrowings was approximately 2.8% at June 30, 2012 and 3.4% at December 31, 2011. No fees are associated with the unused portion of the committed amount.

As of June 30, 2012, we were in compliance with our financial covenants. The covenants are related to our tangible net worth, total liabilities to tangible net worth ratio and working capital. At June 30, 2012, our tangible net worth was \$132 million and met the requirement of being at or above \$95.0 million. Our total liabilities to tangible net worth ratio was .54 to 1, and met the requirement of not being above 2 to 1. Our working capital was \$48.3 million and met the requirement of being at or above \$40.0 million.

### 10. Share-Based Compensation

We have historically maintained a stock option plan for key employees, directors and consultants (the "1992 Plan"). The 1992 Plan provided for 6.6 million shares of common stock to be issued under the plan. Under the terms of the 1992 Plan, the exercise price of shares granted may not be less than 85% of the fair market value at the date of the grant. Options granted to directors prior to May 25, 2004, vest one year from the date of grant and are exercisable for nine years thereafter. Options granted to directors on or after May 25, 2004, vest one-third each year, commencing one year after the date of grant. All other options granted vest at a rate of 20% per year, commencing one year after date of grant, and are exercisable during years 2-10.

-8-

On May 22, 2007, our stockholders adopted a Long-Term Incentive Plan ("LTIP") which provides an additional 1,125,000 shares that can be granted in the form of stock options, stock appreciation rights, restricted stock awards, performance units and performance awards. Since inception of the LTIP, non-qualified stock options and restricted stock awards have been granted with the same vesting schedule as the previous plan. Under the LTIP, the exercise price of shares granted may not be less than 100% of the fair market value at the date of the grant.

The Company recognizes share-based compensation at fair value in the financial statements. The fair value of each share-based award is estimated at the date of grant using the Black-Scholes pricing model. Total compensation cost, net of estimated forfeitures, is amortized over the requisite service period of the related shared-based award.

We recognized approximately \$0.115 million and \$0.099 million for the three months ended and \$0.209 million and \$0.205 million for the six months ended June 30, 2012 and 2011, respectively, in pre-tax compensation expense related to stock options in the Consolidated Statements of Income. The total pre-tax compensation cost related to unvested stock options not yet recognized as of June 30, 2012 is \$2.7 million and is expected to be recognized over a weighted average period of 2.7 years.

The following weighted average assumptions were used to determine the fair value of the stock options granted on the original grant date for expense recognition purposes for options:

Circ Mantha Endad

|                         | Six Months    | s Ended       |
|-------------------------|---------------|---------------|
|                         | June 30, 2012 | June 30, 2011 |
| Directors and Officers: |               |               |
| Expected dividend yield | 1.23%         | N/A           |
| Expected volatility     | 47.54%        | N/A           |
| Risk-free interest rate | 1.19%         | N/A           |
| Expected life           | 7.0 years     | N/A           |
| Forfeiture rate         | 0%            | N/A           |
| Employees:              |               |               |
| Expected dividend yield | 1.23%         | N/A           |
| Expected volatility     | 46.0%         | N/A           |
| Risk-free interest rate | 1.19%         | N/A           |
| Expected life           | 8.0 years     | N/A           |
| Forfeiture rate         | 31%           | N/A           |

The expected term of the options is based on evaluations of historical and expected future employee exercise behavior. The risk-free interest rate is based on the U.S. Treasury rates at the date of grant with maturity dates approximately equal to the expected life at the grant date. Volatility is based on historical volatility of our stock over time periods equal to the expected life at grant date.

A summary of stock options outstanding is as follows:

|                                |  | Options O<br>Weighted              | utstanding                               |                                 | Options E                                    | xercisable                               |
|--------------------------------|--|------------------------------------|--|---------------------------------|--|--|
| Range of<br>Exercise<br>Prices | Number<br>Outstanding<br>at June 30,<br>2012 | Average Remaining Contractual Life | Weighted<br>Average<br>Exercise<br>Price | Aggregate<br>Intrinsic<br>Value | Number<br>Exercisable<br>at June 30,<br>2012 | Weighted<br>Average<br>Exercise<br>Price |
| 6.45 - 7.21                    | 81,100                                       | 1.91                               | \$ 6.91                                  | \$ 11.94                        | 81,100                                       | \$ 6.91                                  |

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| 7.53 –  |         |      |          |         |         |          |
|---------|---------|------|----------|---------|---------|----------|
| 10.66   | 220,350 | 5.17 | 9.75     | 9.10    | 169,950 | 9.62     |
| 10.75 – |         |      |          |         |         |          |
| 13.79   | 171,200 | 5.36 | 12.29    | 6.56    | 128,900 | 12.08    |
| 15.51 – |         |      |          |         |         |          |
| 21.57   | 456,575 | 9.41 | 18.28    | 0.57    | 28,200  | 15.74    |
| Total   | 929,225 | 7.01 | \$ 14.16 | \$ 8.57 | 408,150 | \$ 10.28 |

-9-

A summary of stock option activity is as follows:

|                                |         |    |                | Weighted    |    |               |
|--------------------------------|---------|----|----------------|-------------|----|---------------|
|                                |         |    |                | Average     |    |               |
|                                |         |    | Weighted       | Remaining   |    | Aggregate     |
|                                |         |    | Average        | Contractual | In | trinsic Value |
|                                | Shares  | E  | Exercise Price | Term        |    | (\$000)       |
|                                |         |    |                |             |    |               |
| Outstanding at January 1, 2012 | 653,050 | \$ | 11.77          |             |    |               |
| Granted                        | 286,075 |    | 19.47          |             |    |               |
| Exercised                      | (6,900  | )  | 10.03          |             |    |               |
| Forfeited or Expired           | (3,000  | )  | 10.21          |             |    |               |
| Outstanding at June 30, 2012   | 929,225 |    | 14.16          | 7.01        | \$ | 4,358         |
| Exercisable at June 30, 2012   | 408,150 | \$ | 10.28          | 4.41        | \$ | 3,497         |

The weighted average grant date fair value of options granted during the six months ended June 30, 2012 was \$8.52. No options were granted for the six months ended June 30, 2011. The total intrinsic value of options exercised during the six months ended June 30, 2012 and 2011 was approximately \$0.1 million and \$0.6 million, respectively. The cash received from options exercised during the six months ended June 30, 2012 and 2011, was approximately \$0.07 million and \$0.1 million, respectively. The impact of these cash receipts is included in financing activities in the accompanying Consolidated Statements of Cash Flows.

A summary of the unvested stock options is as follows:

|                             | Shares  |   | W  | eighted Average Grant<br>Date Fair Value |
|-----------------------------|---------|---|----|--|
| Unvested at January 1, 2012 | 286,900 |   | \$ | 5.97                                     |
| Granted                     | 286,075 |   |    | 8.52                                     |
| Vested                      | (48,900 | ) |    | 5.09                                     |
| Forfeited                   | (3,000  | ) |    | 4.36                                     |
| Unvested at June 30, 2012   | 521,075 |   | \$ | 7.46                                     |

Based upon recommendations of the Compensation Committee of the Board of Directors, the Board has authorized and issued restricted stock awards to our directors and key employees. The restricted stock award program offers the opportunity to earn shares of AAON common stock over time, rather than options that give the right to purchase stock at a set price. Restricted stock awards granted to directors vest one-third each year. All other restricted stock awards vest at a rate of 20% per year. Restricted stock awards are grants that entitle the holder to shares of common stock subject to certain terms. The fair value of restricted stock awards is based on the fair market value of AAON common stock on the respective grant dates, reduced for the present value of dividends expected during the vesting period.

These awards are recorded at their fair values on the date of grant and compensation cost is recorded using straight-line vesting over the service period. We recognized approximately \$0.079 million and \$0.072 million for the three months and \$0.154 million and \$0.141 million for the six months ended June 30, 2012 and 2011, respectively in pre-tax compensation expense related to restricted stock awards in the Consolidated Statements of Income. In addition, as of June 30, 2012, unrecognized compensation cost related to unvested restricted stock awards was approximately \$0.607 million which is expected to be recognized over a weighted average period of 1.6 years.

A summary of the unvested restricted stock awards is as follows:

|                             | Shares   |
|-----------------------------|----------|
| Unvested at January 1, 2012 | 37,350   |
| Granted                     | 15,750   |
| Vested                      | (15,825) |
| Forfeited                   | -        |
| Unvested at June 30, 2012   | 37,275   |

### 11. Earnings Per Share

On May 4, 2011, the Company's Board of Directors approved a three-for-two stock split in the form of a 50% stock dividend which was distributed to shareholders of record on June 13, 2011. All per share and weighted average share amounts in the accompanying condensed consolidated financial statements for all periods included herein have been restated to reflect the stock split.

Basic earnings per share are calculated by dividing net income by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share assumes the conversion of all potentially dilutive securities and is calculated by dividing net income by the sum of the weighted average number of shares of common stock outstanding plus all potentially dilutive securities. Dilutive common shares consist primarily of stock options and restricted stock awards.

The computations of basic and diluted earnings per share were computed as follows:

|                              | Three M     | onths Ei<br>ne 30, | nded            | Six Months Ended<br>June 30, |                  |    | ded        |
|------------------------------|-------------|--------------------|-----------------|------------------------------|------------------|----|------------|
|                              | 2012        |                    | 2011            |                              | 2012             |    | 2011       |
|                              |             | (in the            | ousands, except | share a                      | nd per share dat | a) |            |
| Numerator:                   |             |                    |                 |                              |                  |    |            |
| Net income                   | \$<br>9,297 | \$                 | 3,839           | \$                           | 13,864           | \$ | 7,489      |
|                              |             |                    |                 |                              |                  |    |            |
| Denominator:                 |             |                    |                 |                              |                  |    |            |
| Denominator for basic        |             |                    |                 |                              |                  |    |            |
| earnings per share –         |             |                    |                 |                              |                  |    |            |
| Weighted average shares      | 24,552,433  |                    | 24,715,128      |                              | 24,569,942       |    | 24,729,543 |
| Effect of dilutive employee  |             |                    |                 |                              |                  |    |            |
| stock options and restricted |             |                    |                 |                              |                  |    |            |
| stock awards                 | 175,252     |                    | 207,702         |                              | 180,046          |    | 201,181    |
| Denominator for diluted      |             |                    |                 |                              |                  |    |            |
| earnings per share –         |             |                    |                 |                              |                  |    |            |
| Weighted average shares      | 24,727,685  |                    | 24,922,830      |                              | 24,749,988       |    | 24,930,724 |
| Earnings per share:          |             |                    |                 |                              |                  |    |            |
| Basic                        | \$<br>0.38  | \$                 | 0.16            | \$                           | 0.56             | \$ | 0.30       |
| Diluted                      | \$<br>0.38  | \$                 | 0.15            | \$                           | 0.56             | \$ | 0.30       |
|                              |             |                    |                 |                              |                  |    |            |
| Anti-dilutive shares         | 467,825     |                    | 81,750          |                              | 467,825          |    | 81,750     |
| Weighted average exercise    |             |                    |                 |                              |                  |    |            |
| price                        | \$<br>18.37 | \$                 | 16.00           | \$                           | 18.37            | \$ | 16.00      |

#### 12. Income Taxes

For the six months ended June 30, 2012, our effective tax rate was 36.0% compared to 35.0% for the same period in 2011. Our effective rate differs from the statutory federal rate of 35.0% for certain items, such as state and local taxes, certain State and Federal income tax credits, and certain return to provision adjustments. The change in our effective tax rate from 2011 reflects the loss of certain tax credits.

As of June 30, 2012, we do not have any unrecognized tax benefits that if recognized would affect the effective tax rate. We do not expect to record any unrecognized tax benefits during the next twelve months.

We recognize accrued interest and penalties related to income tax balances in income tax expense. For the quarter just ended June 30, 2012, we did not have any accruals for the potential payment of interest or penalties.

We made payments of \$3.7 million for income taxes during the quarter ended June 30, 2012 and paid \$3.2 million for income taxes in the same period a year ago.

For the quarter just ended, we received a tax refund of \$5.8 million from the IRS. We applied 2011 tax over payments and NOLs to offset current estimated tax payments and estimated income taxes payable that resulted in net cash savings of approximately \$4.0 million.

We have recently closed the examination for our U.S. Federal Income Taxes for 2008 and 2009. All adjustments have been reflected in our financial statements. Additionally we are subject to examination for tax year 2010, and to non-U.S. income tax examinations for the tax years of 2007 through 2010. In addition, we are subject to state and local income tax examinations for the tax years 2006 through 2010. We believe our recorded tax liabilities as of June 30, 2012 sufficiently reflect the anticipated outcome of these examinations.

### 13. Stock Repurchase

On May 17, 2010, the Board authorized a stock buyback program, targeting repurchases of up to approximately 5% (approximately 1.3 million shares) of our outstanding stock from time to time in open market transactions. Since the inception of the program and as of June 30, 2012, we have repurchased a cumulative total of approximately 0.718 million shares for an aggregate price of \$11.5 million or at an average price of \$16.04 per share. We purchased the shares at current market prices. We did not repurchase any shares under this stock buyback program during the six months ended June 30, 2012.

On July 1, 2005, we entered into a stock repurchase arrangement by which employee participants in our 401(k) savings and investment plan are entitled to have shares of AAON stock in their accounts sold to us to provide diversification of their investments. Through June 30, 2012, we repurchased 1.8 million shares for an aggregate price of \$23.4 million or at an average price of \$13.09 per share. We purchased the shares at current market prices.

On November 7, 2006, the Board of Directors authorized us to repurchase shares from certain directors and officers following their exercise of stock options. We did not repurchase any shares during the six months ended June 30, 2012. Since the inception of the program in 2006 and as of June 30, 2012, we have repurchased a cumulative total of approximately 0.580 million shares for an aggregate price of approximately \$8.1 million or at an average price of \$13.98 per share. These shares are purchased at current market prices.

-12-

### 14. Commitments and Contingencies

We are subject to claims and legal actions that arise in the ordinary course of business. Management believes that the ultimate liability from these claims and actions, if any, will not have a material effect on our results of operations, financial position or cash flows.

We are a party to several short-term, cancelable and non-cancelable, fixed and variable price contracts with major suppliers for the purchase of raw material and component parts. We expect to receive delivery of raw materials for use in our manufacturing operations these contracts. These contracts are not accounted for as derivatives instruments because they meet the normal purchases and sales exemption.

### 16. Subsequent Events

On July 29, 2012, we renewed our \$30 million line of credit with a new maturity date of July 28, 2013. Pursuant the renewed agreement, interest on borrowings are payable monthly at LIBOR plus 2.5% per annum, with our obligation to meet a tangible net worth requirement of or above \$95.0 million and a working capital requirement of or above \$40.0 million. We expect to renew our revolving credit agreement in July 2013.

-13-

### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our consolidated financial statements and the notes thereto, which are included in this report, and our audited consolidated financial statements and the notes thereto, which are included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2011. This discussion contains or incorporates by reference "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are not historical facts, but rather are based on expectations, estimates, assumptions and projections about our industry, business and future financial results, based on information available at the time this report is filed with the Securities and Exchange Commission or, with respect to any document incorporated by reference, available at the time that such document was prepared. Our actual results could differ materially from the results contemplated by these forward-looking statements due to a number of factors, including those identified in the section entitled "Forward-Looking Statements" in this Item 2 of this Quarterly Report on Form 10-Q and in the section entitled "Risk Factors" in Item 1A of our Annual Report on Form 10-K for the fiscal year ended December 31, 2011. We do not assume any obligation to update or revise any forward-looking statements to reflect changed assumptions, the occurrence of anticipated or unanticipated events, new information or circumstances or otherwise, except as required by law.

#### Overview

We engineer, manufacture and market air-conditioning and heating equipment consisting of rooftop units, chillers, air-handling units, make-up air units, heat recovery units, condensing units, commercial self-contained units and coils. These products are marketed and sold to retail, manufacturing, educational, medical and other commercial industries. We market units to all 50 states in the United States and certain provinces in Canada. For the quarter just ended, foreign sales were approximately 5% of our total net sales.

Our business can be affected by a number of economic factors, including the level of economic activity in the markets in which we operate. The recent state of the economy has negatively impacted the commercial and industrial new construction markets. If there is a further decline in the economic activity in the U.S. or further deterioration in the capital markets it could affect the level of activity in the markets in which we operate and therefore could result in a decrease of our sales volume and profitability. Sales in the commercial and industrial new construction markets correlate closely to the number of new homes and buildings that are built, which in turn is influenced by cyclical factors such as interest rates, inflation, consumer spending habits, employment rates and other macroeconomic factors over which we have no control.

We sell our products to property owners and contractors through a network of manufacturers' representatives and our internal sales force. Demand for our products is influenced by national and regional economic and demographic factors. The commercial and industrial new construction market is subject to cyclical fluctuations in that it is generally tied to housing starts, but has a lag factor of 6 to 18 months. Housing starts, in turn, are affected by such factors as interest rates, the state of the economy, population growth and the relative age of the population. When new construction is down, we emphasize the replacement market.

The principal components of cost of goods sold are labor, raw materials, component costs, factory overhead, freight out and engineering expense. The principal high volume raw materials used in our manufacturing processes are steel, copper and aluminum, which are obtained from domestic suppliers.

The price levels of our raw materials have somehow moderated from the high prices we experienced a year ago, but the market continues to be volatile and unpredictable due to the economic environment and uncertainty in the financial and capital markets. For the six months ended June 30, 2012, the price for steel increased by approximately 2%, while the cost for aluminum and copper decreased approximately 5% and 4%, respectively from the same period a

year ago.

We attempt to limit the impact of price fluctuations on these materials by entering into cancelable and non-cancelable fixed price contracts with our major suppliers for periods of 6 to 18 months. We expect to receive delivery of raw materials from our fixed price contracts for use in our manufacturing operations. In addition, from time to time we use derivative contracts to partially mitigate the volatility in the prices for some of these commodities. We have not entered into a derivative contract for any of our key raw materials during the quarter ended June 30, 2012 and 2011.

-14-

Key financial highlights impacting our financial condition, results of operations and cash position for the quarter ended June 30, 2012 are as follows:

- We had record net sales in the Company's history for the three months and six months ended on June 30, 2012 of \$83.3 million and \$148.3 million, respectively an increase of \$14.3 million or 20.6%, and \$19.3 million or 14.9% each as compared to the same period in 2011.
- Income from operations increased by \$8.2 million, or 135% to \$14.2 million for the three months ended as compared to \$6.0 million in 2011, and \$9.6 million, or 79.3% to \$21.8 million in the first half of 2012 compared to the first half of 2011.
- We declared dividends of \$0.12 per share or \$2.9 million payable to our shareholders on July 2, 2012. Working capital was \$48.3 million an improvement of \$8.9 million, or 23% from the same period a year ago.
  - Cash provided by operations was \$19.6 million compared to \$10.2 million in the second quarter of 2011. Cash used in investing activities was \$17.4 million and \$16.5 million for the same period in 2011.
- Net income for the second quarter was up by 142.2% or \$5.5 million to \$9.3 million compared to \$3.8 million in 2011. Diluted earnings per share were \$0.38 and \$0.56 for the three months and six months ended on June 30, 2012 compared to \$0.15 and \$0.30 for the same periods in 2011.

### **Results of Operations**

Three Months Ended June 30, 2012 vs. Three Months Ended June 30, 2011

The following table provides a summary of our financial results, including information presented as a percentage of net sales (dollars in thousands):

|                                   | Three Months Ended June 30,         |    |        |    |        |   |         |  |       |   |       |   |
|-----------------------------------|-------------------------------------|----|--------|----|--------|---|---------|--|-------|---|-------|---|
|                                   | Increase (Decrease) Percent of sale |    |        |    |        |   |         |  |       |   | sales |   |
|                                   | 2012                                |    | 2011   | \$ |        |   | %       |  | 2012  |   | 2011  |   |
| Net sales                         | \$<br>83,333                        | \$ | 69,076 |    | 14,257 |   | 20.6    |  | 100.0 | ) | 100.0 |   |
| Cost of sales                     | 62,230                              |    | 57,339 |    | 4,891  |   | 8.5     |  | 74.7  |   | 83.0  |   |
| Gross profit                      | 21,103                              |    | 11,737 |    | 9,366  |   | 79.8    |  | 25.3  |   | 17.0  |   |
| Selling, general and              |                                     |    |        |    |        |   |         |  |       |   |       |   |
| administrative expenses           | 6,899                               |    | 5,711  |    | 1,188  |   | 20.8    |  | 8.3   |   | 8.3   |   |
| (Gain) loss on disposal of assets | 10                                  |    | (14)   |    | 24     |   | (171.4) |  | 0.0   |   | (0.0) | ) |
| Income from continuing            |                                     |    |        |    |        |   |         |  |       |   |       |   |
| operations                        | 14,194                              |    | 6,040  |    | 8,154  |   | 135.0   |  | 17.0  |   | 8.7   |   |
| Interest expense                  | (11)                                |    | (104)  |    | 93     |   | (89.4)  |  | (0.0) | ) | (0.1) | ) |
| Interest income                   | 2                                   |    | 31     |    | (29    | ) | (93.6)  |  | (0.0) | ) | 0.0   |   |
| Other income (expense), net       | (51)                                |    | (65)   |    | 14     |   | (21.5)  |  | (0.0) | ) | (0.0) | ) |
| Income before income taxes        | 14,134                              |    | 5,902  |    | 8,232  |   | 139.5   |  | 17.0  |   | 8.6   |   |
| Income tax provision              | 4,837                               |    | 2,063  |    | 2,774  |   | 134.5   |  | 5.8   |   | 3.0   |   |
| Net income                        | \$<br>9,297                         | \$ | 3,839  |    | 5,458  |   | 142.2   |  | 11.2  |   | 5.6   |   |

Net Sales

Net sales in the second quarter of 2012 increased \$14.3 million, or 20.6%, to \$83.3 million from \$69.1 million compared to the same period in 2011. The increase in net sales is primarily attributed to gains in market share in the new commercial and industrial construction, and replacement markets and the result of product price increases introduced earlier in the year.

-15-

#### **Gross Profit**

Gross profit increased \$9.4 million, or 79.8% to \$21.1 million, in the second quarter of 2012 from \$11.7 million in 2011. As a percentage of sales, gross margins were 25.3% in the quarter just ended compared to 17.0% in 2011. The improvement in gross margins can be attributed to higher and improved productivity due to our new sheet metal fabrication equipment put in service during the fourth quarter of 2011 and revamped production lines that resulted in the favorable absorption of fixed overhead costs due to higher production volume and greater manufacturing efficiencies, partially offset by higher component costs of steel, component parts and labor costs.

### Selling, General and Administrative Expenses

Selling, General and Administrative ("SG&A") expenses increased by \$1.2 million, or 20.8% to \$6.9 million for the quarter just ended compared to \$5.7 million in 2011. As a percentage of net sales, SG&A remained constant at 8.3% of total sales in the second quarter of 2012 and 2011. The increase in SG&A is primarily due to higher profit sharing expense of approximately \$0.794 million a result of higher operating income before income taxes, and higher warranty charges of \$0.115 million and bad debt expense of \$0.069 million as a result of increased sales in the quarter just ended compared to 2011, and insurance expense of approximately \$0.032 million.

### Other Income (Expense), net

Other expense, net was \$0.051 million in the second quarter of 2012 compared to an expense of \$0.065 million in 2011. For the quarter just ended, other expense is primarily driven by foreign currency exchange rate losses of \$0.030 million, realized loss of \$0.001 million and miscellaneous non-operating charges of approximately \$0.019 million.

Six Months Ended June 30, 2012 vs. Six Months Ended June 30, 2011

The following table provides a summary of our financial results, including information presented as a percentage of net sales (dollars in thousands):

|                                   | Six Months Ended June 30,      |    |         |        |        |       |       |  |
|-----------------------------------|--------------------------------|----|---------|--------|--------|-------|-------|--|
|                                   | Increase (Decrease) Percent of |    |         |        |        |       |       |  |
|                                   | 2012                           |    | 2011    | \$     | %      | 2012  | 2011  |  |
| Net sales                         | \$<br>148,290                  | \$ | 128,989 | 19,301 | 14.9   | 100.0 | 100.0 |  |
| Cost of sales                     | 113,669                        |    | 105,614 | 8,055  | 7.6    | 76.7  | 81.9  |  |
| Gross profit                      | 34,621                         |    | 23,375  | 11,246 | 48.1   | 23.3  | 18.1  |  |
| Selling, general and              |                                |    |         |        |        |       |       |  |
| administrative expenses           | 12,880                         |    | 11,248  | 1,632  | 14.5   | 8.7   | 8.7   |  |
| (Gain) loss on disposal of assets | (13)                           |    | (8)     | (5)    | 62.5   | 0.0   | 0.0   |  |
| Income from continuing            |                                |    |         |        |        |       |       |  |
| operations                        | 21,754                         |    | 12,135  | 9,619  | 79.3   | 14.6  | 9.4   |  |
| Interest expense                  | (27)                           |    | (114)   | 87     | (76.3) | (0.0) | (0.1) |  |
| Interest income                   | 15                             |    | 65      | (50)   | (76.9) | 0.0   | 0.0   |  |
| Other income (expense), net       | (3)                            |    | (568)   | 565    | (99.5) | (0.0) | (0.4) |  |
| Income before income taxes        | 21,739                         |    | 11,518  | 10,221 | 88.7   | 14.6  | 8.9   |  |
| Income tax provision              | 7,875                          |    | 4,029   | 3,846  | 95.5   | 5.3   | 3.1   |  |
| Net income                        | \$<br>13,864                   | \$ | 7,489   | 6,375  | 85.1   | 9.3   | 5.8   |  |

Net Sales

Net sales increased \$19.3 million or 14.9 % to \$148.3 million in the first half of 2012 compared to \$128.9 million in the same period in 2011. The overall increase in net sales is the result of warm winter weather that pulled forward construction and manufacturing spending activity early in the first half of the year. In addition, the increase is driven by gain in market share from new construction and replacement markets and product price increases introduced earlier in the year.

-16-

#### **Gross Profit**

Gross profit increased \$11.2 million, or 48.1% to \$34.6 million, in the first half of 2012 from \$23.4 million in 2011. As a percentage of sales, gross margins were 23.3% for the six months ended June 30, 2012 compared to 18.1% for the same period in 2011. The improvement in gross margins can be attributed to higher and improved productivity due to our new sheet metal fabrication equipment put in service during the fourth quarter of 2011 and revamped production lines as a result of that resulted in the favorable absorption of fixed overhead costs due to higher production volume and greater manufacturing efficiencies, partially offset by higher component costs of steel, component parts and labor costs.

For the same period in 2011, gross profit was impacted by increased labor costs and labor inefficiencies associated with a severe snowstorm that caused some damages to one of our Tulsa production facilities that affected three production lines that resulted in lost production days. Also, gross margin was impacted by our inability to pass to our customers escalating costs of part components and raw material in the form of price increases.

### Selling, General and Administrative Expenses

Selling, General and Administrative ("SG&A") expenses increased by \$1.6 million, or 14.5% to \$12.9 million for the six months just ended compared to \$11.3 million incurred in the same period a year ago. As a percentage of net sales, SG&A remained constant at 8.7% of total sales in the first half of 2012 and 2011. The increase in SG&A is primarily due to higher profit sharing expenses of \$0.969 million as a result of higher operating income before income taxes in the first half of 2012 compared to 2011, and higher warranty charges of \$0.398 million and bad debt expense of approximately \$0.093 million as a result of higher sales.

### Other Income (Expense), net

Other expense, net was \$0.003 million in the first half of 2012 compared to \$0.568 million in 2011. Other expense, net was higher in 2011 as the Company incurred repair expenses to repair damages to the roof of one of our manufacturing facilities in Tulsa caused by a severe snowstorm in February 2011.

#### Liquidity and Capital Resources

Our primary sources of liquidity are cash flows generated from our operating activities and the borrowing capacity under the revolving line of credit provided by the Bank of Oklahoma, National Association. Our primary uses of cash are working capital, capital expenditures, contractual obligations, stock repurchases, and dividend payments.

#### General

At June 30, 2012 our revolving credit facility provided for maximum borrowings of \$30.0 million. We have a standby letter of credit that expires on December 31, 2012 of approximately \$0.9 million, which meets the requirement for our worker's compensation insurance program. There are no fees associated with the unused portion of the committed amount.

During the quarter just ended June 30, 2012, we borrowed \$14 million and made payments of \$6.7 million under the revolving credit facility. Interest on borrowings is payable monthly at LIBOR plus 2.5%. We paid interest at a weighted average rate of 2.8% during the six months just ended, and 3.4% for the year ended December 31, 2011.

We had an outstanding balance of \$7.3 million under the revolving credit facility at June 30, 2012 and \$4.6 million at December 31, 2011. Borrowings available under the revolving credit facility at June 30, 2012 were \$21.8 million.

As of June 30, 2012, we were in compliance with the financial covenants in the revolving credit facility and anticipate our compliance will continue during the remainder of 2012. These covenants require us to meet certain parameters related to our tangible net worth, total liabilities to tangible net worth ratio and working capital. At June 30, 2012, our tangible net worth was \$132 million, which meets the requirement of being at or above \$95.0 million. Our total liabilities to tangible net worth ratio was .54 to 1, which meets the requirement of not being above 2 to 1. Our working capital was \$48.3 million which meets the requirement of being at or above \$40.0 million.

-17-

On July 29, 2012, we renewed our \$30 million line of credit with a new maturity date of July 28, 2013. Pursuant the renewed agreement, interest on borrowings are payable monthly at LIBOR plus 2.5% per annum, with our obligation to meet a tangible net worth requirement of or above \$95.0 million and a working capital requirement of or above \$40.0 million. We expect to renew our revolving credit agreement in July 2013.

For the six months just ended in 2012, we repurchased shares of stock from our employees' 401(k) savings and investment plan in the amount of \$1.9 million for approximately 0.097 million shares, as compared to \$1.8 million for approximately 0.086 million shares for the same period in 2011.

Management believes that our projected cash flows from operations and the revolving credit facility, or comparable financing, will provide the necessary liquidity and capital resources for fiscal year 2012 and the foreseeable future. This expectation is based upon, among other things, our knowledge of the heating, ventilation, and air conditioning ("HVAC") industry and our leadership in the industry, our sales volumes, market prices for our products, our ability to limit the growth of our business if necessary, our ability to adjust dividend cash payments, our relationship with the existing bank lender, and general industry and economic conditions.

#### Statement of Cash Flows

The following table reflects the major categories of cash flows for the first half of 2012. For additional details, see the Condensed Consolidated Statements of Cash Flows in the condensed consolidated financial statements.

|   |            | 2012<br>(in mil | lions) |       | 2011 |
|---|------------|-----------------|--------|-------|------|
| Net cash provided by operating activities | \$<br>19.6 |                 | \$     | 10.2  |      |
| Net cash (used) in investing activities   | (17.4      | )               |        | (16.5 | )    |
| Net cash provided by financing activities | 0.891      |                 |        | 6.0   |      |

### Cash Flows Provided by Operating Activities

For the first six months of 2012, cash provided by operations amounted to \$15.7 million as compared to \$10.2 million in the same period in 2011. The increase in cash flows is due to higher net income of \$13.9 million in 2012 and favorable change in working capital. Significant fluctuations in working capital were as follows:

- Inventory levels resulted in a use of cash of \$4.2 million for the first six months of 2012 compared to a use of cash of \$11.7 million for the same period in 2011 primarily due as a result of increased sales and backlog.
- Increased accounts receivable was a use of cash of \$17.9 million during the first six months primarily as a result of increased sales especially during the last two months of the quarter.
- Payables and accrued expenses increased cash by \$15.9 million mainly as a result of increased purchases of inventories and accrued liabilities for payroll, employee benefits and commissions due to our representatives.

-18-

### Cash Flows Used in Investing Activities

Net cash used in investing activities was \$17.4 million for the first six months of 2012 as compared to cash used of \$16.5 million for the same period of 2011. For the quarter just ended cash used in investing activities includes investments of \$9.9 million in certificate of deposits and corporate bonds and notes, and capital expenditures of \$4.2 million, offset by proceeds from the sale of assets of approximately \$0.306 million. For the same period in 2011, we invested \$24.9 million in capital expenditures offset by proceeds of approximately \$8.3 million from investments.

### Cash Flows Provided by Financing Activities

Net cash provided by financing activities was \$0.891 million for the first six months of 2012 compared to \$6.0 million for the same period in 2011. The most significant items affecting the comparison of our financing cash flows for these periods primarily relate to a decrease in net borrowings activity from our revolving line of credit of \$4.9 million and increase in repurchases of stock of \$0.116 million under the share repurchase program.

### **Off-Balance Sheet Arrangements**

We are not party to any off-balance sheet arrangements that have or are reasonably likely to have a material current or future effect on our financial condition, changes in financial condition, revenues, expenses, results of operations, liquidity, capital expenditures or capital resources.

### **Contractual Obligations**

As of June 30, 2012, there have been no material changes outside the ordinary course of business in the contractual obligations disclosed in our Annual Report on Form 10-K for the year ended December 31, 2011 under the caption "Contractual Obligations."

### **Critical Accounting Policies**

There has been no material changes in the Company's critical accounting policies during the six months ended June 30, 2012.

### Forward-Looking Statements

This Quarterly Report on Form 10-Q includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "expects", "anticipates", "intends", "plans", "believes", "seeks", "estimates", "should", and variations of such words and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. We undertake no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise. Important factors that could cause results to differ materially from those in the forward-looking statements include (1) the timing and extent of changes in raw material and component prices, (2) the effects of fluctuations in the commercial/industrial new construction market, (3) the timing and extent of changes in interest rates, as well as

other competitive factors during the year, and (4) general economic, market or business conditions.

-19-

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

**Interest Rate Risk** 

We are subject to interest rate risk on the revolving credit facility which bears variable interest based upon a rate of LIBOR plus 2.5%. At June 30, 2012, the available balance under the revolving credit facility was \$21.8 million.

### Commodity Price Risk

Our exposure to commodity cost risk is related primarily to the price of copper, steel, and aluminum, as these are major components of our product cost. We are exposed to volatility in the prices of these commodities and occasionally we use fixed price cancellable and non-cancellable contracts with our major suppliers for periods of 6 to 18 months to manage this exposure.

Item 4. Controls and Procedures.

Evaluation of disclosure controls and procedures

Under the direction and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, the Company carried out an evaluation of the effectiveness of the design and operation of its disclosure controls and procedures pursuant to Exchange Act Rule 13a-15 as of the end of the period covered by this quarterly report. Based on this evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures were effective as of June 30, 2012, to provide reasonable assurance that information required to be disclosed by us in the reports we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported, within the time periods specified in the applicable rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

As previously reported in the first quarter, we identified a material weakness in our internal control over financial reporting as certain controls that were previously implemented to ensure that the portion of our raw material inventory, which is managed using a standard costing system, was recorded at the proper historical cost, but did not operate as designed as of March 31, 2012. Those controls operated effectively as of June 30, 2012 and, consequently, had no negative impact on our overall assessment of our disclosure controls and procedures as of June 30, 2012.

### Changes in internal controls

In response to the material weakness in internal control over financial reporting encountered during the first quarter of 2012, we are undertaking actions to further strengthen our internal controls related to the valuation of inventory. Although we believe our existing internal controls are designed effectively to provide reasonable assurance that the financial statements are free of material misstatements provided that those internal controls operate as designed, we have decided to supplement our existing internal controls to further reduce the likelihood that material weaknesses will develop. Our plans include the enhancement and implementation of additional controls in the oversight and review of inventory costing standards and procedures. In addition, we have substituted personnel with elevated capabilities in the review of entries related to inventory valuation. Lastly, we have begun the process of adding automated, system based, controls to processes that have traditionally relied on manual detective controls to further strengthen our system of internal controls.

We had not begun implementation of any changes to our internal controls during the second quarter of 2012. Implementation is expected to occur during the last half of the year.

During the quarter ended June 30, 2012, there were no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting

-20-

### PART II - OTHER INFORMATION

Item 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2011. The risk factors described in our Annual Report could materially adversely affect our business, financial condition or future results. There have been no other material changes to the risk factors included in our 2011 Annual Report, other than the risk described below.

During the first quarter of 2012 we identified a material weakness in our internal control over financial reporting which could, if not remediated, result in material misstatements in our financial statements.

Our management is responsible for establishing and maintaining adequate internal control over our financial reporting, as defined in Rule 13a-15(f) under the Securities Exchange Act. As disclosed in Item 4 of Part I of this report, during the quarter ended March 31, 2012, management identified a material weakness in our internal control over financial reporting related to our valuation of inventory. As a result of this material weakness, our management concluded that our internal control over financial reporting was not effective as of the last day of the quarter ended March 31, 2012. We are actively engaged in developing a remediation plan designed to address this material weakness. See Item 4 "Controls and Procedures." If our remedial measures are insufficient to address the material weakness or if additional material weaknesses or significant deficiencies in our internal control are discovered or occur in the future, our consolidated financial statements may contain material misstatements and we could be required to restate our financial results.

Item 2. Unregistered Sales of Equity and Securities and Use of Proceeds.

On May 17, 2010, the Board authorized a new stock buyback program, targeting repurchases of up to approximately 5% (approximately 1.3 million shares) of our outstanding stock from time to time in open market transactions. Through June 30, 2012, we repurchased a total of 0.718 million shares under this program for an aggregate price of \$11.5 million, or an average price of \$16.04 per share. We purchased the shares at current market prices.

On November 7, 2006, the Board of Directors authorized us to repurchase shares from certain directors and officers following their exercise of stock options. The maximum number of shares to be repurchased is contingent upon the number of shares sold. Through June 30, 2012, we repurchased 0.580 million shares for an aggregate price of \$8.1 million, or an average price of \$13.98 per share. We purchased the shares at current market prices.

On July 1, 2005, we entered into a stock repurchase arrangement by which employee-participants in our 401(k) savings and investment plan are entitled to have shares of AAON stock in their accounts sold to us to provide diversification of their investments. The maximum number of shares to be repurchased is contingent upon the number of shares sold by employees. Through June 30, 2012, we repurchased 1.8 million shares for an aggregate price of \$23.4 million, or an average price of \$13.09 per share. We purchased the shares at current market prices.

Repurchases during the second quarter of 2012 were as follows:

Period (a) Total Number of (b) Average Price (c) Total Number of (d) Maximum Shares (or Units) Paid Per Share (or Shares (or Units) Number Purchased Purchased as Part of Unit) (or Approximate Publicly Dollar Value) of Announced Plans or Shares (or Units) **Programs** that May Yet Be

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| Purchased Under |
|-----------------|
| the Plans or    |
| Programs        |

| April 2012 | 13,540 | \$<br>19.62 | 13,540 | - |  |
|------------|--------|-------------|--------|---|--|
| •          |        |             |        |   |  |
| May 2012   | 9,952  | \$<br>19.34 | 9,952  | - |  |
| •          |        |             |        |   |  |
| June 2012  | 13,320 | \$<br>19.38 | 13,320 | - |  |
|            |        |             |        |   |  |
| Total      | 36,812 | \$<br>19.46 | 36,812 | - |  |
|            |        |             |        |   |  |
| -21-       |        |             |        |   |  |
| 1          |        |             |        |   |  |

### Item 4. Mine Safety Disclosures

### Not applicable

Item 4A. Submission of Matters to a Vote of Security Holders.

The Company's Annual Meeting of Stockholders was held on May 15, 2012. The Stockholders voted on the following:

To elect each of the nominees listed below to the Company's Board of Directors to serve until the 2015 Annual Meeting of Stockholders or until their respective successors are elected and qualified based on the following votes:

| Director             | "For"      | "Against" | "Abstain" | "Broker    |
|----------------------|------------|-----------|-----------|------------|
|                      |            |           |           | Non-Votes" |
| Norman H. Asbjornson | 18,392,030 | 0         | 549,353   | 0          |
| John B. Johnson, Jr. | 17,684,546 | 0         | 1,256,837 | 0          |
| Joseph E. Cappy      | 18,542,074 | 0         | 399,309   | 0          |

### Item 5. Other Information.

On May 17, 2012, the Board of Directors approved a semi-annual cash dividend of \$0.12 per share to the holders of our outstanding Common Stock as of the close of business on June 11, 2012, the record date. Those dividends were paid on July 2, 2012.

-22-

### Item 6. Exhibits.

| (a)   | Exhibits |              |                                   |
|-------|----------|--------------|-----------------------------------|
| (i)   |          | Exhibit 31.1 | Section 302 Certification of CEO  |
| (ii)  |          | Exhibit 31.2 | Section 302 Certification of CFO  |
| (iii) |          | Exhibit 32.1 | Section 1350 Certification of CEO |
| (iv)  |          | Exhibit 32.2 | Section 1350 Certification of CFO |

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### AAON, INC.

Dated: August 8, 2012 By: /s/ Norman H. Asbjornson Norman H. Asbjornson President/CEO

Dated: August 8, 2012 By: /s/ Kathy I. Sheffield

Kathy I. Sheffield Vice President/CFO

-23-