

CB RICHARD ELLIS GROUP INC
Form 10-Q
November 09, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2006

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the Transition Period from _____ to _____

Commission File Number 001 32205

CB RICHARD ELLIS GROUP, INC.

(Exact name of Registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)
100 N. Sepulveda Boulevard, Suite 1050
El Segundo, California
(Address of principal executive offices)
(310) 606-4700
(Registrant's telephone number, including area code)

94-3391143
(I.R.S. Employer Identification Number)
90245
(Zip Code)
(Former name, former address and
former fiscal year if changed since last report)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒.

The number of shares of Class A common stock outstanding at October 31, 2006 was 225,340,278.

FORM 10-Q

September 30, 2006

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CB RICHARD ELLIS GROUP, INC.
CONSOLIDATED BALANCE SHEETS
(Dollars in thousands, except share data)

	September 30, 2006 (Unaudited)	December 31, 2005
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 138,273	\$ 449,289
Restricted cash	8,737	5,179
Receivables, less allowance for doubtful accounts of \$17,447 and \$15,646 at September 30, 2006 and December 31, 2005, respectively	504,430	483,175
Warehouse receivables	92,900	255,963
Prepaid expenses	51,466	36,402
Deferred tax assets, net	58,612	38,629
Other current assets	18,603	16,327
Total Current Assets	873,021	1,284,964
Property and equipment, net	153,781	137,655
Goodwill	969,571	880,179
Other intangible assets, net of accumulated amortization of \$41,328 and \$30,586 at September 30, 2006 and December 31, 2005, respectively	106,353	109,540
Deferred compensation assets	184,548	144,597
Investments in and advances to unconsolidated subsidiaries	122,234	106,153
Deferred tax assets, net	109,377	94,200
Other assets, net	75,241	58,384
Total Assets	\$ 2,594,126	\$ 2,815,672
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable and accrued expenses	\$ 232,214	\$ 254,085
Compensation and employee benefits payable	225,985	189,984
Accrued bonus and profit sharing	241,838	324,973
Income taxes payable	27,870	63,918
Short-term borrowings:		
Revolving line of credit	139,762	
Warehouse lines of credit	92,900	255,963
Other	25,414	16,189
Total short-term borrowings	258,076	272,152
Current maturities of long-term debt	322	11,913
Other current liabilities	22,362	20,778
Total Current Liabilities	1,008,667	1,137,803
Long-Term Debt:		
111/4% senior subordinated notes, net of unamortized discount of \$1,648 at December 31, 2005		163,021
Senior secured term loan		253,450
93/4% senior notes	130,000	130,000
Other long-term debt	2,262	2,685
Total Long-Term Debt	132,262	549,156
Deferred compensation liability	200,243	172,871
Pension liability	44,822	41,194
Other liabilities	153,575	114,139
Total Liabilities	1,539,569	2,015,163
Commitments and contingencies		
Minority interest	28,715	6,824
Stockholders' Equity:		
Class A common stock; \$0.01 par value; 325,000,000 shares authorized; 225,282,552 and 221,353,746 shares issued and outstanding at September 30, 2006 and December 31, 2005, respectively	2,253	2,214
Additional paid-in capital	580,848	548,652
Notes receivable from sale of stock	(83)	(101)
Accumulated earnings	476,988	283,515
Accumulated other comprehensive loss	(34,164)	(40,595)
Total Stockholders' Equity	1,025,842	793,685
Total Liabilities and Stockholders' Equity	\$ 2,594,126	\$ 2,815,672

The accompanying notes are an integral part of these consolidated financial statements.

CB RICHARD ELLIS GROUP, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)
(Dollars in thousands, except share data)

	Three Months Ended September 30, 2006		Nine Months Ended September 30, 2006	
	2006	2005	2006	2005
Revenue	\$ 903,876	\$ 744,198	\$ 2,420,195	\$ 1,954,627
Costs and expenses:				
Cost of services	456,994	380,943	1,209,935	987,680
Operating, administrative and other	293,122	255,706	841,881	720,657
Depreciation and amortization	14,892	11,665	42,077	32,853
Operating income	138,868	95,884	326,302	213,437
Equity income from unconsolidated subsidiaries	9,135	4,068	25,976	23,441
Minority interest (income) expense	(577)	440	1,232	1,793
Interest income	1,002	2,367	7,568	7,870
Interest expense	7,468	15,794	34,755	42,766
Loss on extinguishment of debt		624	22,255	7,386
Income before provision for income taxes	142,114	85,461	301,604	192,803
Provision for income taxes	49,805	28,525	108,131	70,874
Net income	\$ 92,309	\$ 56,936	\$ 193,473	\$ 121,929
Basic income per share	\$ 0.41	\$ 0.26	\$ 0.86	\$ 0.55
Weighted average shares outstanding for basic income per share	226,749,704	222,532,011	226,095,680	221,502,507
Diluted income per share	\$ 0.39	\$ 0.25	\$ 0.83	\$ 0.53
Weighted average shares outstanding for diluted income per share	233,943,772	230,331,813	233,519,809	229,334,424

The accompanying notes are an integral part of these consolidated financial statements.

CB RICHARD ELLIS GROUP, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)
(Dollars in thousands)

	Nine Months Ended September 30,	
	2006	2005
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 193,473	\$ 121,929
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	42,077	32,853
Amortization and write-off of deferred financing costs	14,351	4,703
Amortization and write-off of long-term debt discount	1,648	635
Deferred compensation deferrals	24,958	18,852
Gain on sale of servicing rights and other assets	(8,425)	(3,534)
Equity income from unconsolidated subsidiaries	(25,976)	(23,441)
Distributions of earnings from unconsolidated subsidiaries	18,421	13,307
Minority interest expense	1,232	1,793
Provision for doubtful accounts	1,810	3,644
Deferred income taxes	(16,604)	3,289
Compensation expense for stock options and non-vested stock awards	7,656	2,979
Incremental tax benefit from stock options exercised	(17,350)	
Tenant concessions received	6,734	2,428
(Increase) decrease in receivables	(9,816)	28,215
Increase in deferred compensation assets	(39,951)	(40,112)
Increase in prepaid expenses and other assets	(37,713)	(11,192)
(Decrease) increase in accounts payable and accrued expenses	(29,735)	3,865
Decrease in compensation and employee benefits payable and accrued bonus and profit sharing	(39,629)	(25,125)
(Decrease) increase in income tax payable	(21,225)	26,925
Increase (decrease) in other liabilities	20,707	(24,725)
Other operating activities, net	(232)	(508)
Net cash provided by operating activities	86,411	136,780
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	(37,994)	(24,788)
Acquisition of businesses including net assets acquired, intangibles and goodwill, net of cash acquired	(89,793)	(29,137)
Investment in properties held for sale		(65,774)
Contributions to unconsolidated subsidiaries, net of capital distributions	(13,047)	(6,520)
Proceeds from the sale of servicing rights and other assets	7,992	3,023
Proceeds from sale of property held for sale		28,289
(Increase) decrease in restricted cash	(3,522)	3,152
Other investing activities, net	489	1,844
Net cash used in investing activities	(135,875)	(89,911)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from revolving credit facility	511,981	
Repayment of revolving credit facility	(372,374)	
Repayment of senior secured term loan	(265,250)	(8,850)
Repayment of 11 1/4% senior subordinated notes	(164,669)	(42,700)
Proceeds from debt related to properties held for sale		53,543
Repayment of debt related to property held for sale		(23,310)
Repayment of euro cash pool loan and other loans, net	(5,148)	(1,519)
Proceeds from exercise of stock options	7,576	6,584
Incremental tax benefit from stock options exercised	17,350	
Minority interest contributions (distributions), net	10,292	(1,090)

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Payment of deferred financing fees	(5,159)	(318)
Other financing activities, net	(652)	346
Net cash used in financing activities	(266,053)	(17,314)
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(315,517)	29,555
CASH AND CASH EQUIVALENTS, AT BEGINNING OF PERIOD	449,289	256,896
Effect of currency exchange rate changes on cash and cash equivalents	4,501	(1,880)
CASH AND CASH EQUIVALENTS, AT END OF PERIOD	\$ 138,273	\$ 284,571
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:		
Cash paid during the period for:		
Interest	\$ 38,742	\$ 33,066
Income taxes, net of refunds	\$ 147,208	\$ 37,224

The accompanying notes are an integral part of these consolidated financial statements.

CB RICHARD ELLIS GROUP, INC.
CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY
(Unaudited)
(Dollars in thousands, except share data)

						Accumulated other comprehensive loss		
	Shares	Class A common stock	Additional paid-in capital	Notes receivable from sale of stock	Accumulated earnings	Minimum pension liability	Foreign currency translation	Total
Balance at December 31, 2005	221,353,746	\$ 2,214	\$ 548,652	\$ (101)	\$ 283,515	\$ (20,739)	\$ (19,856)	\$ 793,685
Net income					193,473			193,473
Net cancellation and distribution of deferred compensation stock fund units	657,773	6	(87)					(81)
Stock options exercised (including tax benefit)	2,697,761	27	24,627					24,654
Compensation expense for stock options and non-vested stock awards			7,576					7,576
Non-cash issuance of common stock	3,112		80					80
Non-vested stock grants	598,725	6						6
Net collection on notes receivable from sale of stock				18				18
Foreign currency translation gain							6,431	6,431
Cancellation of non-vested stock awards	(28,565)							
Balance at September 30, 2006	225,282,552	\$ 2,253	\$ 580,848	\$ (83)	\$ 476,988	\$ (20,739)	\$ (13,425)	\$ 1,025,842

The accompanying notes are an integral part of these consolidated financial statements.

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

1. Nature of Operations

CB Richard Ellis Group, Inc. (formerly known as CBRE Holding, Inc.), a Delaware corporation (which may be referred to in this Quarterly Report on Form 10-Q as we, us, and our), was incorporated on February 20, 2001 and was created to acquire all of the outstanding shares of CB Richard Ellis Services, Inc. (CBRE), an international commercial real estate services firm. Prior to July 20, 2001, we were a wholly owned subsidiary of Blum Strategic Partners, L.P. (Blum Strategic), formerly known as RCBA Strategic Partners, L.P., which is an affiliate of Richard C. Blum, a director of CBRE and our company.

On July 20, 2001, we acquired all of the outstanding stock of CBRE pursuant to an Amended and Restated Agreement and Plan of Merger, dated May 31, 2001, among CBRE, Blum CB Corp. (Blum CB) and us. Blum CB was merged with and into CBRE with CBRE being the surviving corporation (the 2001 Merger). In July 2003, our global position in the commercial real estate services industry was further solidified as CBRE acquired Insignia Financial Group, Inc. (Insignia). On July 23, 2003, pursuant to an Amended and Restated Agreement and Plan of Merger, dated May 28, 2003 (the Insignia Acquisition Agreement), by and among us, CBRE, Apple Acquisition Corp. (Apple Acquisition), a Delaware corporation and wholly owned subsidiary of CBRE, and Insignia, Apple Acquisition was merged with and into Insignia (the Insignia Acquisition). Insignia was the surviving corporation in the Insignia Acquisition and at the effective time of the Insignia Acquisition became a wholly owned subsidiary of CBRE. We have no substantive operations other than our investment in CBRE.

On June 15, 2004, we completed the initial public offering of shares of our Class A common stock (the IPO). In connection with the IPO, we issued and sold 23,180,292 shares of our Class A common stock and received aggregate net proceeds of approximately \$135.0 million, after deducting underwriting discounts and commissions and offering expenses payable by us. Also in connection with the IPO, selling stockholders sold an aggregate of 48,819,708 shares of our Class A common stock and received net proceeds of approximately \$290.6 million, after deducting underwriting discounts and commissions. On July 14, 2004, selling stockholders sold an additional 687,900 shares of our Class A common stock to cover over-allotments of shares by the underwriters and received net proceeds of approximately \$4.1 million, after deducting underwriting discounts and commissions. Lastly, on December 13, 2004 and November 15, 2005, we completed secondary public offerings that provided further liquidity for some of our stockholders. We did not receive any of the proceeds from the sales of shares by the selling stockholders on June 15, 2004, July 14, 2004, December 13, 2004 and November 15, 2005.

We offer a full range of services to occupiers, owners, lenders and investors in office, retail, industrial, multi-family and other commercial real estate assets globally under the CB Richard Ellis brand name. Our business is focused on several service competencies, including tenant representation, property/agency leasing, property sales, commercial mortgage origination and servicing, integrated capital markets (equity and debt) solutions, commercial property and corporate facility management, valuation, proprietary research and real estate investment management. We generate revenues both on a per project or transaction basis and from annual management fees.

2. Basis of Presentation

The accompanying consolidated financial statements have been prepared in accordance with the rules applicable to Form 10-Q and include all information and footnotes required for interim financial

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

2. Basis of Presentation (Continued)

statement presentation, but do not include all disclosures required under accounting principles generally accepted in the United States of America (GAAP) for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments) considered necessary for a fair presentation have been included. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting periods. Actual results could differ materially from those estimates. All significant inter-company transactions and balances have been eliminated, and certain reclassifications have been made to prior periods consolidated financial statements to conform to the current period presentation. The results of operations for the three and nine months ended September 30, 2006 are not necessarily indicative of the results of operations to be expected for the year ending December 31, 2006. The consolidated financial statements and notes to consolidated financial statements should be read in conjunction with our current Annual Report on Form 10-K, which contains the latest available audited consolidated financial statements and notes thereto, which are as of and for the year ended December 31, 2005.

On April 28, 2006, our board of directors approved a three-for-one stock split of our outstanding Class A common stock effected as a 100% stock dividend, which was distributed on June 1, 2006. The applicable share and per share data for all periods included herein has been restated to give effect to this stock split.

3. Stock-Based Compensation

Stock Incentive Plans

2001 Stock Incentive Plan. Our 2001 stock incentive plan was adopted by our board of directors and approved by our stockholders on June 7, 2001. However, our 2001 stock incentive plan was terminated in June 2004 in connection with the adoption of our 2004 stock incentive plan, which is described below. The 2001 stock incentive plan permitted the grant of nonqualified stock options, incentive stock options, stock appreciation rights, restricted stock, restricted stock units and other stock-based awards to our employees, directors or independent contractors. Since our 2001 stock incentive plan has been terminated, no shares remain available for issuance under it. However, as of September 30, 2006, outstanding stock options granted under the 2001 stock incentive plan to acquire 8,264,279 shares of our Class A common stock remain outstanding according to their terms, and we will continue to issue shares to the extent required under the terms of such outstanding awards. Options granted under this plan have an exercise price of \$1.92 and vest and are exercisable in 20% annual increments over five years from the date of grant. Options granted under the 2001 stock incentive plan are subject to a maximum term of ten years from the date of grant. The number of shares issued pursuant to the stock incentive plan, or pursuant to outstanding awards, is subject to adjustment on account of stock splits, stock dividends and other dilutive changes in our Class A common stock. In the event of a change of control of our company, all outstanding options will become fully vested and exercisable.

Amended and Restated 2004 Stock Incentive Plan. Our 2004 stock incentive plan was adopted by our board of directors and approved by our stockholders on April 21, 2004, was amended and restated on April 14, 2005 and was amended again on September 6, 2006. The 2004 stock incentive plan authorizes the

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

3. Stock-Based Compensation (Continued)

grant of stock-based awards to our employees, directors or independent contractors. A total of 20,785,218 shares of our Class A common stock initially were reserved for issuance under the 2004 stock incentive plan. This share reserve is reduced by one share upon grant of an option or stock appreciation right, and is reduced by 2.25 shares upon issuance of stock pursuant to other stock-based awards. Awards that expire, terminate, lapse, that are reacquired by us or are redeemed for cash rather than shares will again be available for grant under this plan. Pursuant to the terms of our 2004 stock incentive plan, no employee is eligible to be granted options or stock appreciation rights covering more than 6,235,566 shares during any calendar year. This limitation is subject to a policy adopted by our board of directors which states that no person is eligible to be granted options, stock appreciation rights or restricted stock purchase rights covering more than 2,078,523 shares during any calendar year or to be granted any other form of stock award covering more than 1,039,260 shares during any calendar year. As of September 30, 2006, 7,173,643 shares were subject to options issued under our 2004 stock incentive plan and 9,483,556 shares remained available for future grants under the 2004 stock incentive plan. Options granted under this plan during 2004 have exercise prices in the range of \$6.33 to \$7.46 and vest and are exercisable generally in equal annual increments over three or four years from the date of grant. Options granted under this plan during 2005 have exercise prices in the range of \$11.10 to \$15.43 and vest and are also exercisable generally in equal annual increments over three or four years from the date of grant. Options granted under this plan during 2006 have exercise prices in the range of \$23.46 to \$25.67 and vest and are also exercisable generally in equal annual increments over three or four years from the date of grant. All options previously granted under the 2004 stock incentive plan have had a term of five or seven years from the date of grant. We also granted non-vested stock awards of 30,954 shares, 472,368 shares and 598,725 shares during 2004, 2005 and 2006, respectively. These non-vested stock awards generally vest in equal annual increments over four years from the date of the grant. Additionally, during 2006, we also granted 441,753 of non-vested stock units, which vest ten years from the date of grant. The number of shares issued or reserved pursuant to the 2004 stock incentive plan, or pursuant to outstanding awards, is subject to adjustment on account of mergers, consolidations, reorganizations, stock splits, stock dividends and other dilutive changes in our common stock. In addition, our board of directors may adjust outstanding awards to preserve the awards' benefits or potential benefits.

A summary of the status of our option plans is presented in the tables below:

	Shares	Weighted Average Exercise Price	Exercisable Shares	Weighted Average Exercise Price
Outstanding at December 31, 2005	17,391,048	\$ 5.46	4,644,981	\$ 2.97
Exercised	(2,697,761)	2.78		
Granted	967,256	23.50		
Forfeited	(222,621)	7.33		
Outstanding at September 30, 2006	15,437,922	\$ 7.02	7,029,585	\$ 4.44

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

3. Stock-Based Compensation (Continued)

Options outstanding at September 30, 2006 and their related weighted average exercise price, intrinsic value and life information is presented below:

Exercise Prices	Outstanding Options			Aggregate Intrinsic Value	Exercisable Options		
	Number Outstanding	Weighted Average Remaining Contractual Life	Weighted Average Exercise Price		Number Exercisable	Weighted Average Exercise Price	Aggregate Intrinsic Value
\$1.92	8,264,279	6.1	\$ 1.92		4,847,453	\$ 1.92	
\$6.33 - \$7.46	3,137,512	3.0	7.44		1,454,014	7.43	
\$11.10 - \$15.43	3,078,475	5.8	15.17		726,822	15.29	
\$23.46 - \$25.67	957,656	6.9	23.50		1,296	25.66	
	15,437,922	5.5	\$ 7.02	\$ 271,398,669	7,029,585	\$ 4.44	\$ 141,716,434

Non-Vested Stock Awards. Under our 2004 stock incentive plan, we have issued non-vested stock awards in our Class A common stock to certain of our employees and members of our Board of Directors. A summary of the status of our non-vested stock awards is presented in the table below:

	Shares	Weighted Average Market Value Per Share
Balance at December 31, 2005	503,322	\$ 14.79
Granted	1,040,478	23.13
Vested	(109,062)	15.43
Forfeited	(32,099)	18.09
Balance at September 30, 2006	1,402,639	\$ 20.85

Accounting for Stock-Based Compensation

Prior to 2003, we accounted for our employee stock-based compensation plans under the recognition and measurement provisions of Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees* and related Financial Accounting Standards Board (FASB) interpretations. Accordingly, compensation cost for employee stock options was measured as the excess, if any, of the estimated market price of our Class A common stock at the date of grant over the amount an employee was required to pay to acquire the stock.

In the fourth quarter of 2003, we adopted the fair value recognition provisions of Statement of Financial Accounting Standards (SFAS) No. 123, *Accounting for Stock-Based Compensation* prospectively to all employee awards granted, modified or settled after January 1, 2003, as permitted by SFAS No. 148, *Accounting for Stock-Based Compensation Transition and Disclosure An Amendment of FASB Statement No. 123*. Awards under our stock-based compensation plans generally vest over three to five-year periods. Therefore, the cost related to stock-based employee compensation included in the determination of net income for the three and nine months ended September 30, 2006 and 2005 is less than that which would have been recognized if the fair value based method had been applied to all awards since the original effective date of SFAS No. 123.

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

3. Stock-Based Compensation (Continued)

In December 2004, the FASB issued SFAS No. 123 Revised, *Share Based Payment*, or SFAS No. 123R. SFAS No. 123R requires the measurement of compensation cost at the grant date, based upon the estimated fair value of the award, and requires amortization of the related expense over the employee's requisite service period. Effective January 1, 2006, we adopted SFAS No. 123R applying the modified-prospective method for remaining unvested options that were granted subsequent to our IPO and the prospective method for remaining unvested options that were granted prior to our IPO.

The modified-prospective method provides for certain changes to the method for valuing share-based payment compensation, however prior periods are not required to be revised for comparative purposes. The valuation provisions of SFAS No. 123R apply to new awards as well as options that were granted subsequent to our IPO that were outstanding on the effective date and are subsequently modified or cancelled. As we have been accounting for our options under the fair value based method under SFAS No. 123 since the fourth quarter of 2003, the adoption of the modified-prospective method of SFAS No. 123R has not had a material impact on our financial position or results of operations.

We are applying the prospective method for the remaining unvested options that were granted prior to our IPO. Under prospective method application, the fair value and other provisions of the statement are to be applied only to awards modified, repurchased or cancelled after the required effective date. In addition, we are required to account for any portion of awards outstanding as of January 1, 2006 using the accounting principles originally applied to those awards. Accordingly, for stock awards issued in 2001 and 2002 which remained outstanding as of January 1, 2006, we are continuing to account for them under the measurement provisions of APB Opinion No. 25 and related FASB interpretations. In addition, our 2003 and pre-IPO 2004 grants will continue to be accounted for under the minimum value provisions of SFAS No. 123.

In accordance with SFAS No. 123R, we have continued to estimate the fair value of our options using the Black-Scholes option-pricing model, which takes into account assumptions such as the dividend yield, the risk-free interest rate, the expected stock price volatility and the expected life of the options. SFAS No. 123R also requires companies to estimate forfeitures. As we previously estimated forfeitures under SFAS No. 123, in this regard our adoption of SFAS No. 123R has had no impact on our results of operations for the nine months ended September 30, 2006.

The weighted average fair value of options granted by us was \$10.38 and \$5.74 for the three months ended September 30, 2006 and 2005, respectively, and \$10.38 and \$5.63 for the nine months ended September 30, 2006 and 2005, respectively. The fair value of each option grant is estimated on the date of grant using the Black-Scholes option pricing model, utilizing the following weighted average assumptions:

	Three Months Ended September 30,				Nine Months Ended September 30,			
	2006		2005		2006		2005	
Dividend yield	0	%	0	%	0	%	0	%
Risk-free interest rate	4.80	%	4.02	%	4.80	%	3.99	%
Expected volatility	40.00	%	40.00	%	39.94	%	40.00	%
Expected life	5 years		4 years		5 years		4 years	

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

3. Stock-Based Compensation (Continued)

The dividend yield assumption is excluded from the calculation, as it is our present intention to retain all earnings. The expected volatility is based on a combination of our historical stock price and implied volatility. The selection of implied volatility data to estimate expected volatility is based upon the availability of actively traded options on our stock. The risk-free interest rate is based upon the U.S. Treasury yield curve in effect at the time of grant for periods corresponding with the expected life of the options. The expected life of our stock options represents the average between the vesting and contractual term, pursuant to Staff Accounting Bulletin No. 107.

Option valuation models require the input of subjective assumptions including the expected stock price volatility and expected life. Because our employee stock options have characteristics significantly different from those of traded options and because changes in the subjective input assumptions can materially affect the fair value estimate, we do not believe that the Black-Scholes model necessarily provides a reliable single measure of the fair value of our employee stock options.

The total estimated grant date fair value of stock options that vested during the nine months ended September 30, 2006 was \$5.4 million, which approximates the share-based compensation expense before taxes included in other operating expenses. At September 30, 2006, total unrecognized estimated compensation cost related to non-vested stock options granted prior to that date was approximately \$26.8 million, which is expected to be recognized over a weighted average period of approximately 3.2 years. The total intrinsic value of stock options exercised during the nine months ended September 30, 2006 was \$55.8 million. We recorded cash received from stock option exercises of \$7.6 million and related tax benefits of \$17.4 million during the nine months ended September 30, 2006. Upon option exercise, we issue new shares of stock.

Excess tax benefits exist when the tax deduction resulting from the exercise of options exceeds the compensation cost recorded. Prior to the adoption of SFAS No. 123R, we presented all such excess tax benefits as operating cash flows on our consolidated statements of cash flows. SFAS No. 123R requires the cash flows resulting from such excess tax benefits to be classified as financing cash flows. Under SFAS No. 123R, we have classified excess tax benefits of \$17.4 million for the nine months ended September 30, 2006 as financing cash inflows.

In November 2005, the FASB issued FASB Staff Position No. FAS 123(R)-3, *Transition Election Related to Accounting for Tax Effects of Share-Based Payment Awards*. We have elected to adopt the alternative transition method provided in this FASB Staff Position for calculating the tax effects of share-based compensation pursuant to SFAS No. 123R. The alternative transition method includes a simplified method to establish the beginning balance of the additional paid-in capital pool related to the tax effects of employee share-based compensation, which is available to absorb tax deficiencies recognized subsequent to the adoption of SFAS No. 123R.

4. Fair Value of Financial Instruments

SFAS No. 107, *Disclosures about Fair Value of Financial Instruments*, requires disclosure of fair value information about financial instruments, whether or not required to be recognized in the accompanying consolidated balance sheets. Fair value is defined as the amount at which an instrument could be exchanged in a current transaction between willing parties other than in a forced or liquidation sale. The

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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4. Fair Value of Financial Instruments (Continued)

fair value estimates of financial instruments are not necessarily indicative of the amounts we might pay or receive in actual market transactions. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amounts.

Cash and Cash Equivalents and Restricted Cash: These balances include cash and cash equivalents as well as restricted cash with maturities of less than three months. The carrying amount approximates fair value due to the short-term maturities of these instruments.

Receivables, less allowance for doubtful accounts: Due to their short-term nature, fair value approximates carrying value.

Warehouse Receivables: Due to their short-term nature, fair value approximates carrying value. Fair value is determined based on the terms and conditions of funded mortgage loans and generally reflects the values of the WaMu and JP Morgan warehouse lines of credit outstanding for our wholly-owned subsidiary, CBRE Melody & Company (CBRE Melody), which was formerly known as L.J. Melody & Company (See Note 8).

Short-Term Borrowings: The majority of this balance represents our revolving credit facility and the WaMu and JP Morgan warehouse lines of credit outstanding for CBRE Melody. Due to the variable interest rates of these instruments, fair value approximates carrying value (See Note 8).

11¼% Senior Subordinated Notes: Based on dealers' quotes, the estimated fair value of our 11¼% senior subordinated notes was \$177.8 million at December 31, 2005. The actual carrying value totaled \$163.0 million at December 31, 2005 (See Note 8).

9¾% Senior Notes: Based on dealers' quotes, the estimated fair value of our 9¾% senior notes was \$138.8 million and \$141.7 million at September 30, 2006 and December 31, 2005, respectively. Their actual carrying value totaled \$130.0 million at both September 30, 2006 and December 31, 2005 (See Note 8).

Senior Secured Term Loan & Other Short-Term and Long-Term Debt: Estimated fair values approximate respective carrying values because the substantial majority of these instruments are based on variable interest rates (See Note 8).

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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5. Restricted Cash

Included in the accompanying consolidated balance sheets as of September 30, 2006 and December 31, 2005, is restricted cash of \$8.7 million and \$5.2 million, respectively, which primarily consists of cash pledged to secure the guarantee of certain short-term notes issued in connection with previous acquisitions by Insignia in the United Kingdom (U.K.). Also included in the balance as of September 30, 2006, are escrow accounts related to strategic in-fill acquisitions completed during 2006.

6. Goodwill and Other Intangible Assets

The following table summarizes the changes in the carrying amount of goodwill for us and each of our segments (See Note 16 for a description of our segments) for the nine months ended September 30, 2006 (dollars in thousands):

	Americas	EMEA	Asia Pacific	Global Investment Management	Total
Balance at January 1, 2006	\$ 571,517	\$ 260,988	\$ 14,017	\$ 33,657	\$ 880,179
Purchase accounting adjustments related to acquisitions	8,438	57,288	13,840	4,302	83,868
Foreign exchange movement	53	5,437	41	(7)	5,524
Balance at September 30, 2006	\$ 580,008	\$ 323,713	\$ 27,898	\$ 37,952	\$ 969,571

Other intangible assets totaled \$106.4 million and \$109.5 million, net of accumulated amortization of \$41.3 million and \$30.6 million, as of September 30, 2006 and December 31, 2005, respectively, and are comprised of the following (dollars in thousands):

	As of September 30, 2006		As of December 31, 2005	
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Unamortizable intangible assets				
Trademarks	\$ 63,700		\$ 63,700	
Trade name	19,826		19,826	
	\$ 83,526		\$ 83,526	
Amortizable intangible assets				
Management contracts	28,922	(20,743)	27,769	(17,404)
Loan servicing rights	21,975	(8,908)	21,571	(7,657)
Other	13,258	(11,677)	7,260	(5,525)
	\$ 64,155	\$ (41,328)	\$ 56,600	\$ (30,586)
Total intangible assets	\$ 147,681	\$ (41,328)	\$ 140,126	\$ (30,586)

In accordance with SFAS No. 141, *Business Combinations*, trademarks of \$63.7 million were separately identified as a result of the 2001 Merger. As a result of the Insignia Acquisition, a \$19.8 million trade name was separately identified, which represents the Richard Ellis trade name in the U.K. that was owned by Insignia. Both the trademarks and the trade name have indefinite useful lives and accordingly are not being amortized.

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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6. Goodwill and Other Intangible Assets (Continued)

Management contracts are primarily comprised of property management contracts in the United States (U.S.), Canada, the U.K., France and other European countries, as well as valuation services and fund management contracts in the U.K. These management contracts are being amortized over estimated useful lives of up to ten years.

Loan servicing rights represent the fair value of servicing assets in our mortgage brokerage line of business in the U.S., the majority of which were acquired as part of the 2001 Merger. The loan servicing rights are being amortized over estimated useful lives of up to ten years.

Other amortizable intangible assets mainly represent other intangible assets acquired as a result of the Insignia Acquisition, including an intangible asset recognized for non-contractual revenue acquired in the U.S. as well as franchise agreements and a trade name in France. Additionally, net revenue backlog acquired from in-fill acquisitions in 2005 and 2006 is also included. All of these other intangible assets are being amortized over estimated useful lives of up to twenty years.

Amortization expense related to intangible assets was \$3.2 million and \$2.0 million for the three months ended September 30, 2006 and 2005, respectively, and \$10.1 million and \$5.7 million for the nine months ended September 30, 2006 and 2005, respectively. The estimated annual amortization expense for each of the years ending December 31, 2006 through December 31, 2010 approximates \$11.6 million, \$4.8 million, \$3.4 million, \$3.2 million and \$2.8 million, respectively.

7. Investments in and Advances to Unconsolidated Subsidiaries

Investments in and advances to unconsolidated subsidiaries are accounted for under the equity method of accounting. Combined condensed financial information for these entities is as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2005	2006	2005
Net revenue	\$ 174,449	\$ 128,770	\$ 432,823	\$ 326,090
Operating income	\$ 35,380	\$ 6,565	\$ 91,936	\$ 47,053
Net income	\$ 105,467	\$ 75,904	\$ 210,496	\$ 191,687

Our Global Investment Management segment involves investing our own capital in certain real estate investments with clients. We have provided investment management, property management, brokerage and other professional services to these equity investees on an arm's length basis and earned revenues from these unconsolidated subsidiaries.

In June 2005, CBRE Realty Finance, Inc. (CBRE Realty Finance), a real estate investment trust, was formed and is managed by CBRE Melody. The principal business activity of CBRE Realty Finance is to originate, acquire, invest in, finance and manage a diversified portfolio of commercial real estate-related loans and securities. On June 9, 2005, we received 300,000 shares of restricted stock and an option to purchase 500,000 shares of common stock from CBRE Realty Finance that vest in three equal annual installments. Effective June 9, 2006, 100,000 shares of the restricted stock vested and are now owned as common stock. As of September 30, 2006, CBRE Realty Finance had total assets of \$1.4 billion and total

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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7. Investments in and Advances to Unconsolidated Subsidiaries (Continued)

equity of \$279.1 million. CBRE Realty Finance is a variable interest entity as defined in FASB Interpretation No. 46 (revised December 2003), *Consolidation of Variable Interest Entities* (FIN No. 46R). In accordance with FIN No. 46R, CBRE Realty Finance is not consolidated in our consolidated financial statements because we are not its primary beneficiary. Our maximum exposure to loss is limited to our equity investment in CBRE Realty Finance, which was approximately \$18.4 million as of September 30, 2006.

8. Debt

We had short-term borrowings of \$258.1 million and \$272.2 million with related average interest rates of 6.4% and 5.2% as of September 30, 2006 and December 31, 2005, respectively.

Since 2001, we have maintained a credit agreement with Credit Suisse (CS) and other lenders to fund strategic acquisitions and to provide for our working capital needs. On June 26, 2006, we entered into a \$600.0 million multi-currency senior secured revolving credit facility (the Credit Agreement) with a syndicate of banks led by CS, as administrative and collateral agent, which fully replaced our prior credit agreement. In connection with the replacement of our prior credit facility, we wrote off \$8.2 million of unamortized deferred financing fees during the nine months ended September 30, 2006.

Our Credit Agreement includes the following: (1) a \$600.0 million revolving credit facility, including revolving credit loans, letters of credit and a swingline loan facility, all maturing on June 24, 2011 and (2) the ability to borrow an additional \$200.0 million, subject to the satisfaction of customary conditions. The \$600.0 million revolving credit facility allows for borrowings outside of the U.S., with sub-facilities of \$5.0 million available to one of our Canadian subsidiaries, \$35.0 million available to one of our Australian and New Zealand subsidiaries and \$50.0 million available to one of our U.K. subsidiaries.

Borrowings under the revolving credit facility bear interest at varying rates, based at our option, on either the applicable fixed rate plus 0.575% to 1.1125% or the daily rate plus 0% to 0.1125%, in both cases as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement). As of September 30, 2006, we had \$139.8 million of revolving credit facility principal outstanding, which is included in short-term borrowings in the accompanying consolidated balance sheets. As of September 30, 2006, letters of credit totaling \$1.5 million were outstanding, which letters of credit primarily relate to our subsidiaries' outstanding indebtedness as well as operating leases and reduce the amount we may borrow under the revolving credit facility.

Our previous credit agreement included the following: (1) a term loan facility of \$295.0 million, which required quarterly principal payments of \$2.95 million beginning December 31, 2004 through December 31, 2009 with the balance payable on March 31, 2010; and (2) a \$150.0 million revolving credit facility, including revolving credit loans, letters of credit and a swingline loan facility, all maturing on March 31, 2009. Our previous credit agreement also permitted us to make additional borrowings under a term loan facility of up to \$25.0 million, subject to the satisfaction of customary conditions.

Borrowings under the term loan facility bore interest at varying rates based, at our option, on either LIBOR plus 2.00% or the alternate base rate plus 1.00%. The alternate base rate was the higher of

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

8. Debt (Continued)

(1) CS's prime rate or (2) the Federal Funds Effective Rate plus one-half of one percent. The total amount outstanding under the term loan facility included in the senior secured term loan and current maturities of long-term debt balances in the accompanying consolidated balance sheets was \$265.3 million as of December 31, 2005.

Borrowings under the previous revolving credit facility bore interest at varying rates based at our option, on either the applicable LIBOR plus 2.00% to 2.50% or the alternate base rate plus 1.00% to 1.50%, in both cases as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the previous credit agreement). There was no revolving credit facility principal outstanding as of December 31, 2005.

The prior credit facilities were, and the Credit Agreement continues to be, jointly and severally guaranteed by us and substantially all of our domestic subsidiaries. The prior credit facilities were secured by a pledge of substantially all of our domestic assets, while borrowings under our Credit Agreement are secured by a pledge of substantially all of the capital stock of our U.S. subsidiaries and 65% of the capital stock of certain non-U.S. subsidiaries. Additionally, the Credit Agreement requires us to pay a fee based on the total amount of the revolving credit facility commitment.

In May 2003, in connection with the Insignia Acquisition, CBRE Escrow, Inc. (CBRE Escrow), a wholly owned subsidiary of CBRE, issued \$200.0 million in aggregate principal amount of 9¾% senior notes, which are due May 15, 2010. CBRE Escrow merged with and into CBRE, and CBRE assumed all obligations with respect to the 9¾% senior notes in connection with the Insignia Acquisition. The 9¾% senior notes are unsecured obligations of CBRE, senior to all of its current and future unsecured indebtedness, but subordinated to all of CBRE's current and future secured indebtedness. The 9¾% senior notes are jointly and severally guaranteed on a senior basis by us and substantially all of our domestic subsidiaries. Interest accrues at a rate of 9¾% per year and is payable semi-annually in arrears on May 15 and November 15. The 9¾% senior notes are redeemable at our option, in whole or in part, on or after May 15, 2007 at 104.875% of par on that date and at declining prices thereafter. In addition, before May 15, 2006, we were permitted to redeem up to 35.0% of the originally issued amount of the 9¾% senior notes at 109¾% of par, plus accrued and unpaid interest, solely with the net cash proceeds from public equity offerings, which we elected to do. During July 2004, we used a portion of the net proceeds we received from our IPO to redeem \$70.0 million in aggregate principal amount, or 35.0%, of our 9¾% senior notes, which also required the payment of a \$6.8 million premium and accrued and unpaid interest through the date of redemption. In the event of a change of control (as defined in the indenture governing our 9¾% senior notes), we are obligated to make an offer to purchase the 9¾% senior notes at a redemption price of 101.0% of the principal amount, plus accrued and unpaid interest. The amount of the 9¾% senior notes included in the accompanying consolidated balance sheets was \$130.0 million as of both September 30, 2006 and December 31, 2005.

In June 2001, in connection with the 2001 Merger, Blum CB issued \$229.0 million in aggregate principal amount of 11¼% senior subordinated notes due June 15, 2011 for approximately \$225.6 million, net of discount. CBRE assumed all obligations with respect to the 11¼% senior subordinated notes in connection with the 2001 Merger. The 11¼% senior subordinated notes were unsecured senior subordinated obligations of CBRE and were jointly and severally guaranteed on a senior subordinated

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

8. Debt (Continued)

basis by us and substantially all of our domestic subsidiaries. The 11¼% senior subordinated notes required semi-annual payments of interest in arrears on June 15 and December 15 and were redeemable in whole or in part on or after June 15, 2006 at 105.625% of par on that date and at declining prices thereafter. During the year ended December 31, 2004, we repurchased \$21.6 million in aggregate principal amount of our 11¼% senior subordinated notes in the open market. We paid \$3.1 million of premiums and wrote off \$0.9 million of unamortized deferred financing costs and unamortized discount in connection with these open market purchases. During the year ended December 31, 2005, we repurchased an additional \$42.7 million in aggregate principal amount of our 11¼% senior subordinated notes in the open market. We paid an aggregate of \$5.9 million of premiums and wrote off \$1.5 million of unamortized deferred financing costs and unamortized discount in connection with these open market purchases. As permitted by the indenture governing these notes, on June 15, 2006, we redeemed the remaining \$164.7 million in aggregate principal amount of our outstanding 11¼% senior subordinated notes at 105.625% of par. In connection with this early redemption, we paid a \$9.3 million premium and wrote off \$4.8 million of unamortized deferred financing costs and unamortized discount. The amount of the 11¼% senior subordinated notes included in the accompanying consolidated balance sheets, net of unamortized discount, was \$163.0 million as of December 31, 2005.

Our Credit Agreement and the indenture governing our 9¾% senior notes contain numerous restrictive covenants that, among other things, limit our ability to incur additional indebtedness, pay dividends or make distributions to stockholders, repurchase capital stock or debt, make investments, sell assets or subsidiary stock, create or permit liens on assets, engage in transactions with affiliates, enter into sale/leaseback transactions, issue subsidiary equity and enter into consolidations or mergers. Our Credit Agreement also currently requires us to maintain a minimum coverage ratio of interest and certain fixed charges and a maximum leverage and senior secured leverage ratio of EBITDA (as defined in the Credit Agreement) to funded debt.

CBRE Melody has credit agreements with Washington Mutual Bank, FA (WaMu) and JP Morgan Chase Bank, N.A. (JP Morgan) for the purpose of funding mortgage loans that will be resold. The credit agreement with WaMu was previously with Residential Funding Corporation (RFC). On December 1, 2004, we and RFC entered into a Fifth Amended and Restated Warehousing Credit and Security Agreement which provided for a warehouse line of credit of up to \$250.0 million, bore interest at one-month LIBOR plus 1.0% and expired on September 1, 2005. This agreement provided for the ability to terminate the warehousing commitment as of any date on or after March 1, 2005, upon not less than thirty days advance written notice. On March 1, 2005, we and RFC signed a consent letter, which approved the assignment to and assumption of the Fifth Amended and Restated Credit and Security Agreement by WaMu. During the latter half of 2005 and continuing into 2006, we executed several amendments extending the warehouse line of credit with WaMu, the last of which extended the agreement until July 1, 2006.

Effective July 1, 2006, CBRE Melody entered into a \$200.0 million multifamily mortgage loan repurchase agreement, or Repo Agreement, with WaMu. The Repo Agreement replaced the warehouse line of credit with WaMu, which expired on July 1, 2006. The Repo Agreement continues indefinitely unless or until thirty days written notice is delivered, prior to the termination date, by either CBRE Melody

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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8. Debt (Continued)

or WaMu. Under the Repo Agreement, CBRE Melody will originate multifamily loans and sell such loans to one or more investors, including Fannie Mae, Freddie Mac, Ginnie Mae or any of several private institutional investors. WaMu has agreed to purchase certain qualifying mortgage loans after such loans have been originated, but prior to sale to one of the aforementioned investors, on a servicing retained basis, subject to CBRE Melody's obligation to repurchase the mortgage loan.

On November 15, 2005, CBRE Melody entered into a secured credit agreement with JP Morgan to establish a warehouse line of credit. This agreement provides for a \$250.0 million senior secured revolving line of credit, bears interest at the daily Chase London LIBOR rate plus 0.75% and expires on November 14, 2006.

During the nine months ended September 30, 2006, we had a maximum of \$399.8 million of warehouse lines of credit principal outstanding. As of September 30, 2006 and December 31, 2005, we had \$92.9 million and \$256.0 million of warehouse lines of credit principal outstanding, respectively, which are included in short-term borrowings in the accompanying consolidated balance sheets. Additionally, we had \$92.9 million and \$256.0 million of mortgage loans held for sale (warehouse receivables), which represented mortgage loans funded through the lines of credit that, while committed to be purchased, had not yet been purchased as of September 30, 2006 and December 31, 2005, respectively, and which are also included in the accompanying consolidated balance sheets.

On July 31, 2006, CBRE Melody entered into a \$60.0 million revolving credit note with JP Morgan for the purpose of purchasing qualified investment securities, which include but are not limited to U.S. Treasury and Agency securities. The proceeds of this note will not be made generally available to CBRE Melody, but will instead be deposited in an investment account maintained by JP Morgan and will be used and applied solely to purchase qualified investment securities. Borrowings under the revolving credit note will bear interest at 0.50%. All outstanding principal on this note and all accrued interest unpaid shall be due and payable on demand, or if no demand is made, then on or before July 31, 2007. As of September 30, 2006, there were no amounts outstanding under this revolving credit note.

In connection with our acquisition of Westmark Realty Advisors in 1995 (now known as CB Richard Ellis Investors), we issued approximately \$20.0 million in aggregate principal amount of senior notes. The Westmark senior notes are redeemable at the discretion of the note holders and have final maturity dates of June 30, 2008 and June 30, 2010. On January 1, 2005, the interest rate on all of the Westmark senior notes was adjusted to equal the interest rate in effect with respect to amounts outstanding under our previous credit agreement. On May 31, 2005, with the exception of one note holder, we entered into an amendment to eliminate a letter of credit requirement and adjust the interest rate to equal the interest rate in effect with respect to amounts outstanding under our previous credit agreement plus twelve basis points. This interest rate is now equal to the interest rate in effect with respect to amounts outstanding under our Credit Agreement plus twelve basis points. The amount of the Westmark senior notes included in short-term borrowings in the accompanying consolidated balance sheets was \$11.2 million and \$11.6 million as of September 30, 2006 and December 31, 2005, respectively.

Insignia, which we acquired in July 2003, issued loan notes as partial consideration for previous acquisitions of businesses in the U.K. The acquisition loan notes are payable to the sellers of the previously acquired U.K. businesses and are secured by restricted cash deposits in approximately the same amount.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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8. Debt (Continued)

The acquisition loan notes are redeemable semi-annually at the discretion of the note holder and have a final maturity date of April 2010. As of September 30, 2006 and December 31, 2005, \$3.2 million and \$4.6 million, respectively, of the acquisition loan notes were outstanding and are included in short-term borrowings in the accompanying consolidated balance sheets.

In January 2006, we acquired an additional stake in our Japanese affiliate IKOMA CB Richard Ellis KK (IKOMA), which increased our total equity interest in IKOMA to 51%. As a result, we are now consolidating IKOMA's financial statements, which include debt. IKOMA utilizes short-term borrowings to assist in funding its working capital requirements. As of September 30, 2006, IKOMA had \$6.8 million of debt outstanding, which is included in short-term borrowings in the accompanying consolidated balance sheets.

A significant number of our subsidiaries in Europe have had a Euro cash pool loan since 2001, which is used to fund their short-term liquidity needs. The Euro cash pool loan is an overdraft line for our European operations issued by HSBC Bank. The Euro cash pool loan has no stated maturity date and bears interest at varying rates based on a base rate as defined by HSBC Bank plus 2.5%. As of September 30, 2006 and December 31, 2005, there were no amounts outstanding under this facility.

9. Commitments and Contingencies

We are a party to a number of pending or threatened lawsuits arising out of, or incident to, our ordinary course of business. Our management believes that any liability that may result from disposition of these lawsuits will not have a material effect on our consolidated financial position or results of operations.

We had an outstanding letter of credit totaling \$0.4 million as of September 30, 2006, excluding letters of credit related to our subsidiaries outstanding indebtedness and operating leases. The \$0.4 million outstanding letter of credit is a Fannie Mae letter of credit executed by CBRE Melody and expires on December 10, 2006. However, we are required to renew this letter of credit until our obligation to cover our portion of certain potential credit losses is satisfied.

We had guarantees totaling \$3.0 million as of September 30, 2006, which include various guarantees of management contracts in our operations overseas as well as a guarantee to Fannie Mae for \$0.4 million. The guarantee obligation related to the agreement with Fannie Mae will expire in December 2007. The other guarantees will expire at the end of each of the respective management agreements.

An important part of the strategy for our investment management business involves investing our capital in certain real estate investments with our clients. These co-investments typically range from 2% to 5% of the equity in a particular fund. As of September 30, 2006, we had committed \$69.3 million to fund future co-investments.

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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10. Comprehensive Income

Comprehensive income consists of net income and other comprehensive (loss) income. In the accompanying consolidated balance sheets, accumulated other comprehensive loss consists of foreign currency translation adjustments and minimum pension liability adjustments. Foreign currency translation adjustments exclude any income tax effect given that the earnings of non-U.S. subsidiaries are deemed to be reinvested for an indefinite period of time.

The following table provides a summary of comprehensive income (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2005	2006	2005
Net income	\$ 92,309	\$ 56,936	\$ 193,473	\$ 121,929
Foreign currency translation (loss) gain	(1,771)	(507)	6,431	(3,371)
Comprehensive income	\$ 90,538	\$ 56,429	\$ 199,904	\$ 118,558

11. Earnings Per Share

Basic earnings per share is computed by dividing net income by the weighted average number of common shares outstanding during each period. Where appropriate, the computation of diluted earnings per share further assumes the dilutive effect of potential common shares, which include stock options, stock warrants and certain contingently issuable shares. Contingently issuable shares represent non-vested stock awards. In accordance with SFAS No. 128, *Earnings Per Share*, these shares are included in the dilutive earnings per share calculation under the treasury stock method. The following is a calculation of earnings per share (dollars in thousands, except share data):

	Three Months Ended September 30, 2006			2005		
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount
Basic earnings per share:						
Net income applicable to common stockholders	\$ 92,309	226,749,704	\$ 0.41	\$ 56,936	222,532,011	\$ 0.26
Diluted earnings per share:						
Net income applicable to common stockholders	\$ 92,309	226,749,704		\$ 56,936	222,532,011	
Dilutive effect of contingently issuable shares		420,235				
Dilutive effect of stock options		6,773,833			7,799,802	
Net income applicable to common stockholders	\$ 92,309	233,943,772	\$ 0.39	\$ 56,936	230,331,813	\$ 0.25

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
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11. Earnings Per Share (Continued)

	Nine Months Ended September 30, 2006			2005		
	Income	Shares	Per Share Amount	Income	Shares	Per Share Amount
Basic earnings per share:						
Net income applicable to common stockholders	\$ 193,473	226,095,680	\$ 0.86	\$ 121,929	221,502,507	\$ 0.55
Diluted earnings per share:						
Net income applicable to common stockholders	\$ 193,473	226,095,680		\$ 121,929	221,502,507	
Dilutive effect of contingently issuable shares		273,119				
Dilutive effect of stock options		7,151,010			7,831,917	
Net income applicable to common stockholders	\$ 193,473	233,519,809	\$ 0.83	\$ 121,929	229,334,424	\$ 0.53

12. Fiduciary Funds

The accompanying consolidated balance sheets do not include the net assets of escrow, agency and fiduciary funds, which are held by us on behalf of clients and which amounted to \$952.6 million and \$759.8 million at September 30, 2006 and December 31, 2005, respectively.

13. Pensions

Net periodic pension cost consisted of the following (dollars in thousands):

	Three Months Ended September 30, 2006		Nine Months Ended September 30, 2006	
	2006	2005	2006	2005
Service cost	\$ 1,762	\$ 1,386	\$ 5,133	\$ 4,193
Interest cost	3,574	3,040	10,475	9,413
Expected return on plan assets	(3,745)	(3,381)	(10,874)	(10,471)
Amortization of prior service benefit	(122)	(116)	(355)	(359)
Amortization of unrecognized net loss	389	189	1,130	586
Net periodic pension cost	\$ 1,858	\$ 1,118	\$ 5,509	\$ 3,362

We contributed \$1.9 million and \$5.8 million to fund our pension plans during the three and nine months ended September 30, 2006, respectively. We expect to contribute a total of \$7.6 million to fund our pension plans for the year ending December 31, 2006.

14. Liabilities Related to the Insignia Acquisition

The Insignia Acquisition gave rise to the consolidation and elimination of some Insignia duplicate facilities and redundant employees as well as the termination of certain contracts as a result of a change of control of Insignia. As a result, we accrued certain liabilities in accordance with Emerging Issues Task

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

14. Liabilities Related to the Insignia Acquisition (Continued)

Force (EITF) Issue No. 95-3, *Recognition of Liabilities in Connection with a Purchase Business Combination*. These remaining liabilities assumed in connection with the Insignia Acquisition consist of the following and are included in the accompanying consolidated balance sheets (dollars in thousands):

	Liability Balance at December 31, 2005	2006 Utilization	To be Utilized
Lease termination costs	\$ 19,289	\$ (8,315)	\$ 10,974
Legal settlements anticipated	7,670	(733)	6,937
Severance	671	(5)	666
Costs associated with exiting contracts	69	(69)	
	\$ 27,699	\$ (9,122)	\$ 18,577

The remaining liability associated with items previously charged to merger-related costs in connection with the Insignia Acquisition consisted of the following (dollars in thousands):

	Liability Balance at December 31, 2005	2006 Utilization	To be Utilized
Lease termination costs	\$ 18,302	\$ (3,934)	\$ 14,368

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

15. Guarantor and Nonguarantor Financial Statements

The 9¾% senior notes and the Credit Agreement are jointly and severally guaranteed on a senior basis by us and substantially all of our domestic subsidiaries (See Note 8 for additional information).

The following condensed consolidating financial information includes:

(1) Condensed consolidating balance sheets as of September 30, 2006 and December 31, 2005; condensed consolidating statements of operations for the three and nine months ended September 30, 2006 and 2005; and condensed consolidating statements of cash flows for the nine months ended September 30, 2006 and 2005, of (a) CB Richard Ellis Group as the parent, (b) CBRE as the subsidiary issuer, (c) the guarantor subsidiaries, (d) the nonguarantor subsidiaries and (e) CB Richard Ellis Group on a consolidated basis; and

(2) Elimination entries necessary to consolidate CB Richard Ellis Group as the parent, with CBRE and its guarantor and nonguarantor subsidiaries.

Investments in consolidated subsidiaries are presented using the equity method of accounting. The principal elimination entries eliminate investments in consolidated subsidiaries and inter-company balances and transactions.

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

15. Guarantor and Nonguarantor Financial Statements (Continued)

CONDENSED CONSOLIDATING BALANCE SHEET
AS OF SEPTEMBER 30, 2006
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Current Assets:						
Cash and cash equivalents	\$ 30	\$ 19,238	\$ 42,848	\$ 76,157	\$	\$ 138,273
Restricted cash			8,164	573		8,737
Receivables, less allowance for doubtful accounts	2		208,767	295,661		504,430
Warehouse receivables(a)			92,900			92,900
Other current assets	58,612	512	36,024	33,533		128,681
Total Current Assets	58,644	19,750	388,703	405,924		873,021
Property and equipment, net			85,527	68,254		153,781
Goodwill			564,210	405,361		969,571
Other intangible assets, net			82,329	24,024		106,353
Deferred compensation assets		184,548				184,548
Investments in and advances to unconsolidated subsidiaries			69,661	52,573		122,234
Investments in consolidated subsidiaries	873,627	521,906	441,680		(1,837,213)	
Inter-company loan receivable	34,013	564,237			(598,250)	
Deferred tax assets, net	109,377					109,377
Other assets, net		8,598	41,931	24,712		75,241
Total Assets	\$ 1,075,661	\$ 1,299,039	\$ 1,674,041	\$ 980,848	\$ (2,435,463)	\$ 2,594,126
Current Liabilities:						
Accounts payable and accrued expenses	\$	\$ 6,169	\$ 101,290	\$ 124,755	\$	\$ 232,214
Compensation and employee benefits payable			143,630	82,355		225,985
Accrued bonus and profit sharing			113,935	127,903		241,838
Income taxes payable	27,870					27,870
Short-term borrowings:						
Revolving line of credit		89,000		50,762		139,762
Warehouse lines of credit(a)			92,900			92,900
Other			14,422	10,992		25,414
Total short-term borrowings		89,000	107,322	61,754		258,076
Current maturities of long-term debt				322		322
Other current liabilities	21,949		413			22,362
Total Current Liabilities	49,819	95,169	466,590	397,089		1,008,667
Long-Term Debt:						
9¾% senior notes		130,000				130,000
Inter-company loan payable			575,687	22,563	(598,250)	
Other long-term debt				2,262		2,262
Total Long-Term Debt		130,000	575,687	24,825	(598,250)	132,262
Deferred compensation liability		200,243				200,243
Pension liability				44,822		44,822
Other liabilities			109,858	43,717		153,575
Total Liabilities	49,819	425,412	1,152,135	510,453	(598,250)	1,539,569
Commitments and contingencies						
Minority interest				28,715		28,715
Stockholders' Equity	1,025,842	873,627	521,906	441,680	(1,837,213)	1,025,842
Total Liabilities and Stockholders' Equity	\$ 1,075,661	\$ 1,299,039	\$ 1,674,041	\$ 980,848	\$ (2,435,463)	\$ 2,594,126

(a) Although CBRE Melody is included among our domestic subsidiaries, which jointly and severally guarantee our 9¾% senior notes and our Credit Agreement, all warehouse receivables funded under the WaMu and JP Morgan lines of credit are pledged to WaMu and JP Morgan, and accordingly, are not included as collateral for these notes or our other outstanding debt.

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

15. Guarantor and Nonguarantor Financial Statements (Continued)

CONDENSED CONSOLIDATING BALANCE SHEET
AS OF DECEMBER 31, 2005
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Current Assets:						
Cash and cash equivalents	\$ 6	\$ 106,449	\$ 305,956	\$ 36,878	\$	\$ 449,289
Restricted cash			4,698	481		5,179
Receivables, less allowance for doubtful accounts	3		178,724	304,448		483,175
Warehouse receivables(a)			255,963			255,963
Other current assets	38,629	80	22,438	30,211		91,358
Total Current Assets	38,638	106,529	767,779	372,018		1,284,964
Property and equipment, net			80,290	57,365		137,655
Goodwill			556,399	323,780		880,179
Other intangible assets, net			85,093	24,447		109,540
Deferred compensation assets		144,597				144,597
Investments in and advances to unconsolidated subsidiaries		6,362	82,007	17,784		106,153
Investments in consolidated subsidiaries	651,017	541,718	321,177		(1,513,912)	
Inter-company loan receivable	93,605	571,708			(665,313)	
Deferred tax assets, net	94,200					94,200
Other assets, net	250	17,839	28,901	11,394		58,384
Total Assets	\$ 877,710	\$ 1,388,753	\$ 1,921,646	\$ 806,788	\$ (2,179,225)	\$ 2,815,672
Current Liabilities:						
Accounts payable and accrued expenses	\$	\$ 6,594	\$ 103,686	\$ 143,805	\$	\$ 254,085
Compensation and employee benefits payable			119,521	70,463		189,984
Accrued bonus and profit sharing			155,664	169,309		324,973
Income taxes payable	63,918					63,918
Short-term borrowings:						
Warehouse lines of credit(a)			255,963			255,963
Other			16,189			16,189
Total short-term borrowings			272,152			272,152
Current maturities of long-term debt		11,800		113		11,913
Other current liabilities	20,107		671			20,778
Total Current Liabilities	84,025	18,394	651,694	383,690		1,137,803
Long-Term Debt:						
11¼% senior subordinated notes, net of unamortized discount		163,021				163,021
Senior secured term loan		253,450				253,450
9¾% senior notes		130,000				130,000
Inter-company loan payable			647,228	18,085	(665,313)	
Other long-term debt				2,685		2,685
Total Long-Term Debt		546,471	647,228	20,770	(665,313)	549,156
Deferred compensation liability		172,871				172,871
Pension liability				41,194		41,194
Other liabilities			81,006	33,133		114,139
Total Liabilities	84,025	737,736	1,379,928	478,787	(665,313)	2,015,163
Commitments and contingencies						
Minority interest				6,824		6,824
Stockholders' Equity	793,685	651,017	541,718	321,177	(1,513,912)	793,685
Total Liabilities and Stockholders' Equity	\$ 877,710	\$ 1,388,753	\$ 1,921,646	\$ 806,788	\$ (2,179,225)	\$ 2,815,672

(a) Although CBRE Melody is included among our domestic subsidiaries, which jointly and severally guarantee our 9¾% senior notes and our Credit Agreement, all warehouse receivables funded under the WaMu and JP Morgan lines of credit are pledged to WaMu and JP Morgan, and accordingly, are not included as collateral for these notes or our other outstanding debt.

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

15. Guarantor and Nonguarantor Financial Statements (Continued)

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS
FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2006
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$	\$ 574,226	\$ 329,650	\$	\$ 903,876
Costs and expenses:						
Cost of services			301,798	155,196		456,994
Operating, administrative and other	2,770	1,756	166,520	122,076		293,122
Depreciation and amortization			8,426	6,466		14,892
Operating (loss) income	(2,770)	(1,756)	97,482	45,912		138,868
Equity income from unconsolidated subsidiaries			6,690	2,445		9,135
Minority interest income				(577)		(577)
Interest income	2	6,090	642	316	(6,048)	1,002
Interest expense		6,579	5,291	1,646	(6,048)	7,468
Equity income from consolidated subsidiaries	94,020	98,504	31,973		(224,497)	
Income before (benefit) provision for income taxes	91,252	96,259	131,496	47,604	(224,497)	142,114
(Benefit) provision for income taxes	(1,057)	2,239	32,992	15,631		49,805
Net income	\$ 92,309	\$ 94,020	\$ 98,504	\$ 31,973	\$ (224,497)	\$ 92,309

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS
FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2005
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$	\$ 501,492	\$ 242,706	\$	\$ 744,198
Costs and expenses:						
Cost of services			281,117	99,826		380,943
Operating, administrative and other	1,767	1,736	159,182	93,021		255,706
Depreciation and amortization			7,704	3,961		11,665
Operating (loss) income	(1,767)	(1,736)	53,489	45,898		95,884
Equity income from unconsolidated subsidiaries		148	3,477	443		4,068
Minority interest expense				440		440
Interest income	36	10,261	1,745	519	(10,194)	2,367
Interest expense		13,060	9,054	3,874	(10,194)	15,794
Loss on extinguishment of debt		624				624
Equity income from consolidated subsidiaries	58,011	61,936	27,531		(147,478)	
Income before (benefit) provision for income taxes	56,280	56,925	77,188	42,546	(147,478)	85,461
(Benefit) provision for income taxes	(656)	(1,086)	15,252	15,015		28,525
Net income	\$ 56,936	\$ 58,011	\$ 61,936	\$ 27,531	\$ (147,478)	\$ 56,936

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

15. Guarantor and Nonguarantor Financial Statements (Continued)

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2006
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$	\$ 1,547,611	\$ 872,584	\$	\$ 2,420,195
Costs and expenses:						
Cost of services			810,510	399,425		1,209,935
Operating, administrative and other	7,610	375	499,135	334,761		841,881
Depreciation and amortization			23,084	18,993		42,077
Operating (loss) income	(7,610)	(375)	214,882	119,405		326,302
Equity income from unconsolidated subsidiaries		324	19,070	6,582		25,976
Minority interest expense				1,232		1,232
Interest income	7	27,884	6,026	1,394	(27,743)	7,568
Interest expense		32,673	25,129	4,696	(27,743)	34,755
Loss on extinguishment of debt		22,255				22,255
Equity income from consolidated subsidiaries	198,172	217,522	79,557		(495,251)	
Income before (benefit) provision for income taxes	190,569	190,427	294,406	121,453	(495,251)	301,604
(Benefit) provision for income taxes	(2,904)	(7,745)	76,884	41,896		108,131
Net income	\$ 193,473	\$ 198,172	\$ 217,522	\$ 79,557	\$ (495,251)	\$ 193,473

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2005
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Elimination	Consolidated Total
Revenue	\$	\$ (117)	\$ 1,341,669	\$ 613,075	\$	\$ 1,954,627
Costs and expenses:						
Cost of services			722,297	265,383		987,680
Operating, administrative and other	3,927	6,040	448,305	262,385		720,657
Depreciation and amortization			21,325	11,528		32,853
Operating (loss) income	(3,927)	(6,157)	149,742	73,779		213,437
Equity income (loss) from unconsolidated subsidiaries		4,413	19,237	(209)		23,441
Minority interest expense				1,793		1,793
Interest income	89	31,940	4,371	3,135	(31,665)	7,870
Interest expense	112	38,689	28,229	7,401	(31,665)	42,766
Loss on extinguishment of debt		7,386				7,386
Equity income from consolidated subsidiaries	124,382	138,141	40,414		(302,937)	
Income before (benefit) provision for income taxes	120,432	122,262	185,535	67,511	(302,937)	192,803
(Benefit) provision for income taxes	(1,497)	(2,120)	47,394	27,097		70,874
Net income	\$ 121,929	\$ 124,382	\$ 138,141	\$ 40,414	\$ (302,937)	\$ 121,929

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

15. Guarantor and Nonguarantor Financial Statements (Continued)

CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2006 (Continued)
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Consolidated Total
CASH FLOWS (USED IN) PROVIDED BY OPERATING ACTIVITIES:	\$ (51,530)	\$ (19,479)	\$ 104,170	\$ 53,250	\$ 86,411
CASH FLOWS FROM INVESTING ACTIVITIES:					
Capital expenditures			(23,490)	(14,504)	(37,994)
Acquisition of businesses including net assets acquired, intangibles and goodwill, net of cash acquired			(22,058)	(67,735)	(89,793)
Capital distributions from (contributions to) investments in unconsolidated subsidiaries, net		81	7,596	(20,724)	(13,047)
Proceeds from the sale of servicing rights and other assets			7,614	378	7,992
Increase in restricted cash			(3,466)	(56)	(3,522)
Other investing activities, net		48	266	175	489
Net cash provided by (used in) investing activities		129	(33,538)	(102,466)	(135,875)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from revolving credit facility		425,200		86,781	511,981
Repayment of revolving credit facility		(336,200)		(36,174)	(372,374)
Repayment of senior secured term loan		(265,250)			(265,250)
Repayment of 11 1/4% senior subordinated notes		(164,669)			(164,669)
Repayment of other short-term borrowings, net			(2,121)	(3,027)	(5,148)
Proceeds from exercise of stock options	7,576				7,576
Incremental tax benefit from stock options exercised	17,350				17,350
Minority interest contributions, net				10,292	10,292
Payment of deferred financing fees		(5,159)			(5,159)
Decrease (increase) in inter-company receivables, net	26,610	278,217	(331,619)	26,792	
Other financing activities, net	18			(670)	(652)
Net cash provided by (used in) financing activities	51,554	(67,861)	(333,740)	83,994	(266,053)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	24	(87,211)	(263,108)	34,778	(315,517)
CASH AND CASH EQUIVALENTS, AT BEGINNING OF PERIOD	6	106,449	305,956	36,878	449,289
Effect of currency exchange rate changes on cash and cash equivalents				4,501	4,501
CASH AND CASH EQUIVALENTS, AT END OF PERIOD	\$ 30	\$ 19,238	\$ 42,848	\$ 76,157	\$ 138,273
SUPPLEMENTAL DATA:					
Cash paid during the period for:					
Interest	\$	\$ 37,850	\$ 734	\$ 158	\$ 38,742
Income taxes, net of refunds	\$ 147,208	\$	\$	\$	\$ 147,208

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

15. Guarantor and Nonguarantor Financial Statements (Continued)

CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS
FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2005
(Dollars in thousands)

	Parent	CBRE	Guarantor Subsidiaries	Nonguarantor Subsidiaries	Consolidated Total
CASH FLOWS PROVIDED BY (USED IN)					
OPERATING ACTIVITIES:	\$ 24,694	\$ (29,229)	\$ 100,057	\$ 41,258	\$ 136,780
CASH FLOWS FROM INVESTING ACTIVITIES:					
Capital expenditures			(17,340)	(7,448)	(24,788)
Acquisition of businesses including net assets acquired, intangibles and goodwill, net of cash acquired			(3,677)	(25,460)	(29,137)
Investment in properties held for sale				(65,774)	(65,774)
Capital distributions from (contributions to) investments in unconsolidated subsidiaries, net		2,721	(9,817)	576	(6,520)
Proceeds from sale of servicing rights and other assets			2,875	148	3,023
Proceeds from sale of property held for sale				28,289	28,289
Decrease (increase) in restricted cash			3,336	(184)	3,152
Other investing activities, net		48	1,234	562	1,844
Net cash provided by (used in) investing activities		2,769	(23,389)	(69,291)	(89,911)
CASH FLOWS FROM FINANCING ACTIVITIES:					
Proceeds from debt related to properties held for sale				53,543	53,543
Repayment of debt related to property held for sale				(23,310)	(23,310)
Repayment of 11¼% senior subordinated notes		(42,700)			(42,700)
Repayment of senior secured term loan		(8,850)			(8,850)
(Repayment of) proceeds from euro cash pool loan and other loans, net			(3,403)	1,884	(1,519)
Proceeds from exercise of stock options	6,584				6,584
Minority interest distributions, net				(1,090)	(1,090)
Payment of deferred financing fees		(318)			(318)
(Increase) decrease in inter-company receivables, net	(35,152)	122,984	(86,925)	(907)	
Other financing activities, net	389			(43)	346
Net cash (used in) provided by financing activities	(28,179)	71,116	(90,328)	30,077	(17,314)
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(3,485)	44,656	(13,660)	2,044	29,555
CASH AND CASH EQUIVALENTS, AT BEGINNING OF PERIOD	3,496	2,806	216,463	34,131	256,896
Effect of currency exchange rate changes on cash and cash equivalents				(1,880)	(1,880)
CASH AND CASH EQUIVALENTS, AT END OF PERIOD	\$ 11	\$ 47,462	\$ 202,803	\$ 34,295	\$ 284,571
SUPPLEMENTAL DATA:					
Cash paid during the period for:					
Interest	\$	\$ 32,222	\$ 762	\$ 82	\$ 33,066
Income taxes, net of refunds	\$ 37,224	\$	\$	\$	\$ 37,224

16. Industry Segments

We report our operations through the following four segments: (1) Americas, (2) Europe, Middle East and Africa (EMEA), (3) Asia Pacific and (4) Global Investment Management.

The Americas segment is our largest segment of operations and provides a comprehensive range of services throughout the U.S. and in the largest regions of Canada, Mexico and other selected parts of Latin

CB RICHARD ELLIS GROUP, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(Unaudited)

16. Industry Segments (Continued)

America. The primary services offered consist of the following: real estate services, mortgage loan origination and servicing, valuation services, asset services and corporate services.

Our EMEA and Asia Pacific segments provide services similar to the Americas business segment, excluding mortgage loan origination and servicing. The EMEA segment has operations primarily in Europe, while the Asia Pacific segment has operations primarily in Asia, Australia and New Zealand.

Our Global Investment Management business provides investment management services to clients seeking to generate returns and diversification through investments in real estate in the U.S., Europe and Asia.

Summarized financial information by segment is as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2005	2006	2005
Revenue				
Americas	\$ 584,674	\$ 516,665	\$ 1,592,716	\$ 1,387,657
EMEA	193,340	149,574	498,856	374,823
Asia Pacific	84,492	44,090	229,844	121,249
Global Investment Management	41,370	33,869	98,779	70,898
	\$ 903,876	\$ 744,198	\$ 2,420,195	\$ 1,954,627
Operating income (loss)				
Americas	\$ 87,926	\$ 64,509	\$ 215,442	\$ 167,097
EMEA	35,084	26,671	81,571	37,410
Asia Pacific	4,965	5,860	18,022	13,890
Global Investment Management	10,893	(1,156)	11,267	(4,960)
	138,868	95,884	326,302	213,437
Equity income from unconsolidated subsidiaries				
Americas	4,417	2,710	11,011	9,427
EMEA	874	1	1,528	
Asia Pacific	56	160	470	825
Global Investment Management	3,788	1,197	12,967	13,189
	9,135	4,068	25,976	23,441
Minority interest expense (income)				
Americas	227	258	470	651
EMEA	504	324	766	628
Asia Pacific	(1,333)	174	(118)	309
Global Investment Management	25	(316)	114	205
	(577)	440	1,232	1,793
Interest income	1,002	2,367	7,568	7,870
Interest expense	7,468	15,794	34,755	42,766
Loss on extinguishment of debt		624	22,255	7,386
Income before provision for income taxes	\$ 142,114	\$ 85,461	\$ 301,604	\$ 192,803

17. New Accounting Pronouncements

In February 2006, the FASB issued SFAS No. 155, *Accounting for Certain Hybrid Financial Instruments*, (SFAS No. 155). SFAS No. 155 amends SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, as amended and SFAS No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*. SFAS No. 155 permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation. It clarifies which interest-only strips and principal-only strips are not subject to the requirements of SFAS No. 133. It also establishes a requirement to evaluate interests in securitized financial assets to identify interests that are free standing derivatives or that are hybrid financial instruments that contain embedded derivatives requiring bifurcation. The statement will be effective for all financial instruments acquired or issued during fiscal years beginning after September 15, 2006. We do not expect the adoption of SFAS No. 155 to have a material effect on our consolidated financial position or results of operations.

In March 2006, the FASB issued SFAS No. 156, *Accounting for Servicing of Financial Assets*, (SFAS No. 156). SFAS No. 156 amends SFAS No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*, with respect to the accounting for separately recognized servicing assets and liabilities. The statement requires an entity to recognize a servicing asset or servicing liability each time it undertakes an obligation to service a financial asset by entering into a servicing contract. It also requires all separately recognized servicing assets and liabilities to be initially measured at fair value. It provides an entity with the choice of either amortizing servicing assets and liabilities in proportion to and over the period of estimated net servicing income or net servicing loss or to measure servicing assets and liabilities at fair value and report changes in fair value in current period earnings. The statement will be effective as of the beginning of the fiscal year that begins after September 15, 2006. We do not expect the adoption of SFAS No. 156 to have a material effect on our consolidated financial position or results of operations.

In June 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109* (FIN 48). FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on accounting for derecognition, interest, penalties, accounting in interim periods, disclosure and classification of matters related to uncertainty in income taxes, and transitional requirements upon adoption of FIN 48. The provisions of FIN 48 are effective for fiscal years beginning after December 15, 2006. We are currently evaluating the impact of the adoption of FIN 48 on our consolidated financial position and results of operations.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* (SFAS No. 157), which enhances existing guidance for measuring assets and liabilities using fair value. SFAS No. 157 provides a single definition of fair value, a framework for measuring fair value and expanded disclosures concerning fair value. SFAS No. 157 also emphasizes that fair value is a market-based measurement, not an entity-specific measurement, and sets out a fair value hierarchy with the highest priority being quoted prices in active markets. Under SFAS No. 157, fair value measurements are disclosed by level within that hierarchy. This pronouncement is effective for fiscal years beginning after November 15, 2007. We are currently evaluating the impact of the adoption of SFAS No. 157 on our consolidated financial position and results of operations.

In September 2006, the FASB issued SFAS No. 158, *Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an amendment of FASB Statements No. 87, 88, 106, and 132(R)* (SFAS No. 158). SFAS No. 158 requires an employer to recognize the funded status of each pension and other postretirement benefit plan as an asset or liability on their balance sheet with all unrecognized amounts to be recorded in other comprehensive income. As required, we will adopt the provisions of SFAS No. 158 related to the recognition of the funded status of our plans in our fiscal year ended December 31,

2006. SFAS No. 158 also ultimately requires an employer to measure the funded status of a plan as of the date of the employer's fiscal year-end statement of financial position. As required, we will adopt the provisions of SFAS No. 158 relative to the measurement date in our fiscal year ending December 31, 2008. We are currently evaluating the impact the adoption of SFAS No. 158 will have on our consolidated financial position and results of operations.

In September 2006, the SEC staff issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements* (SAB No. 108). SAB No. 108 was issued to address the diversity in practice in quantifying misstatements from prior years and assessing their effect on current year financial statements. We do not anticipate any impact on the preparation of our year-end 2006 financial statements from adopting the guidance of SAB No. 108.

18. Subsequent Events

On October 30, 2006, we together with A-2 Acquisition Corp., our wholly-owned subsidiary (Merger Sub), and Trammell Crow Company (Trammell Crow) entered into an Agreement and Plan of Merger (the Merger Agreement). Pursuant to the terms and conditions of the Merger Agreement, Merger Sub will merge with and into Trammell Crow, and Trammell Crow will continue as the surviving corporation and become our wholly-owned subsidiary (the Merger). At the time the Merger becomes effective, each outstanding share of common stock of Trammell Crow (other than cancelled shares, dissenting shares and shares held by our subsidiaries or subsidiaries of Trammell Crow) will be converted into the right to receive \$49.51 in cash, without interest, less applicable withholding taxes.

In connection with the Merger Agreement, certain stockholders of Trammell Crow entered into voting agreements with us, pursuant to which such stockholders agreed to vote their shares in favor of the approval and adoption of the Merger Agreement and the approval of the Merger.

In connection with the execution of the Merger Agreement and to facilitate the Merger, we sought and received a Commitment Letter, dated as of October 30, 2006, from Credit Suisse and Credit Suisse Securities (USA) LLC, providing for senior secured term loan facilities (the Term Facilities) for an aggregate principal amount of up to \$2.2 billion, allocated between a five-year \$1.2 billion tranche A term loan facility and a 7-year \$1.0 billion tranche B term loan facility. In addition, we will seek to amend our existing Credit Agreement to, among other things, allow the consummation of the Merger and the incurrence of the Term Facilities. If this proposed amendment is not obtained, the Commitment Letter provides for replacement revolving credit facilities in an aggregate principal amount of \$600.0 million substantially on the same terms provided for in the existing Credit Agreement (collectively with the Term Facilities, the Credit Facilities). The Credit Facilities will contain customary representations, warranties and covenants, and the closing of the Credit Facilities will be subject to the satisfaction of customary closing conditions.

Pursuant to the terms of the Merger Agreement, on November 3, 2006 we caused CBRE to launch a tender offer and consent solicitation for all of our outstanding 9¾% senior notes due May 15, 2010. The closing of the tender offer will be conditioned on a majority of the principal amounts of the notes being tendered in order to effect the requested amendments to the indenture, and allowing for the Merger, but will not be conditioned on consummation of the Merger. Details with respect to the tender offer and consent solicitation will be set forth in the tender offer documents.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This Quarterly Report on Form 10-Q for CB Richard Ellis Group, Inc. for the three months ended September 30, 2006, represents an update to the more detailed and comprehensive disclosures included in our Annual Report on Form 10-K for the year ended December 31, 2005. Accordingly, you should read the following discussion in conjunction with the information included in our Annual Report on Form 10-K as well as the unaudited financial statements included elsewhere in this Quarterly Report on Form 10-Q.

Overview

We are the world's largest commercial real estate services firm, based on 2005 revenue, with leading full-service operations in major metropolitan areas throughout the world. We offer a full range of services to occupiers, owners, lenders and investors in office, retail, industrial, multi-family and other commercial real estate assets. As of December 31, 2005, excluding affiliates and partner offices, we operated in more than 220 offices worldwide with approximately 14,500 employees providing commercial real estate services under the CB Richard Ellis brand name. Our business is focused on several service competencies, including tenant representation, property/agency leasing, property sales, commercial mortgage origination and servicing, integrated capital markets (equity and debt) solutions, commercial property and corporate facility management, valuation, proprietary research and real estate investment management. We generate revenues both on a per project or transaction basis and from annual management fees. In both 2005 and 2006, we were the only commercial real estate services company included on the *Fortune 1000* list of the largest U.S. publicly-held companies.

When you read our financial statements and the information included in this section, you should consider that we have experienced, and continue to experience, several material trends and uncertainties that have affected our financial condition and results of operations and make it challenging to predict our future performance based on our historical results. We believe that the following material trends and uncertainties are most crucial to an understanding of the variability in our historical earnings and cash flows and the potential for such variances in the future:

Macroeconomic Conditions

Economic trends and government policies directly affect our operations as well as global and regional commercial real estate markets generally. These include: overall economic activity and employment growth, interest rate levels, the availability of credit to finance transactions and the impact of tax and regulatory policies. Periods of economic slowdown or recession, significantly rising interest rates, a declining employment level, a declining demand for real estate or the public perception that any of these events may occur, can negatively affect the performance of many of our business lines. Weak economic conditions could result in a general decrease in transaction activity and decline in rents, which, in turn, would reduce revenue from property management fees and brokerage commissions derived from property sales and leases. In addition, these conditions could lead to a decline in funds invested in commercial real estate and related assets. An economic downturn or a significant increase in interest rates also may reduce the amount of loan originations and related servicing by our commercial mortgage brokerage business. If our real estate and mortgage brokerage businesses are negatively impacted, it is likely that our other lines of business would also suffer due to the relationship among our various business lines.

For example, beginning in 2003 and continuing into 2006, economic conditions in the United States improved from the economic downturn in 2001 and 2002, which positively impacted the commercial real estate market generally. This caused an improvement in our Americas segment's revenue, particularly in transaction revenue and we expect this trend to continue in the near term. However, in the event of a slowdown in the U.S. economy, our revenue growth could be negatively impacted.

Adverse changes in economic conditions would also affect our compensation expense, which is structured to decrease in line with any decrease in revenues. Compensation is our largest expense and the sales and leasing professionals in our largest line of business, advisory services, generally are paid on a commission and bonus basis that correlates with our revenue performance. As a result, the negative effect on our operating margins during difficult market conditions is partially mitigated. In addition, in circumstances when economic conditions are particularly severe, our management can look to improve operational performance by reducing senior management bonuses, curtailing capital expenditures and other cutting of discretionary operating expenses. Notwithstanding these approaches, adverse global and regional economic changes remain one of the most significant risks to our future financial condition and results of operations.

Effects of Acquisitions

Our management historically has made significant use of strategic acquisitions to add new service competencies, to increase our scale within existing competencies and to expand our presence in various geographic regions around the world. For example, we enhanced our mortgage brokerage services through our 1996 acquisition of L.J. Melody & Company (now known as CBRE Melody) and we significantly increased the scale of our investment management business through our 1995 acquisition of Westmark Realty Advisors (now known as CB Richard Ellis Investors) and our 1997 acquisition of Koll Real Estate Services. Our 2003 acquisition of Insignia Financial Group, Inc. (Insignia), significantly increased the scale of our real estate advisory services and outsourcing services business lines in our Americas segment and also significantly increased our presence in the New York, London and Paris metropolitan areas.

On October 30, 2006, we entered into our largest acquisition to date as we, together with A-2 Acquisition Corp., our wholly-owned subsidiary (Merger Sub), and Trammell Crow Company (Trammell Crow) entered into an Agreement and Plan of Merger (the Merger Agreement). Pursuant to the terms and conditions of the Merger Agreement, Merger Sub will merge with and into Trammell Crow, and Trammell Crow will continue as the surviving corporation and become our wholly-owned subsidiary (the Merger). At the time the Merger becomes effective, each outstanding share of common stock of Trammell Crow (other than cancelled shares, dissenting shares and shares held by our subsidiaries or subsidiaries of Trammell Crow) will be converted into the right to receive \$49.51 in cash, without interest, less applicable withholding taxes.

In connection with the Merger Agreement, certain stockholders of Trammell Crow entered into voting agreements with us, pursuant to which such stockholders agreed to vote their shares in favor of the approval and adoption of the Merger Agreement and the approval of the Merger.

Strategic in-fill acquisitions have also been an integral component of our growth plans. In 2005, we completed seven acquisitions for an aggregate purchase price of approximately \$100.0 million, including our acquisition of CB Richard Ellis Gunne in Ireland and Dalgleish & Company in the United Kingdom, both within our Europe, Middle East, and Africa (EMEA) business segment. During the nine months ended September 30, 2006, we completed eighteen acquisitions for an aggregate purchase price of approximately \$123.0 million. These included: the acquisition of an additional stake in our Japanese affiliate, IKOMA CB Richard Ellis KK, or IKOMA, within our Asia Pacific business segment, increasing our equity interest in IKOMA to 51%; the acquisition of our Wisconsin affiliate, The Polacheck Company, within our Americas business segment, which enhanced our brand and market position in the U.S. Midwest; and the acquisition of Holley Blake, which augmented our position in the industrial and logistics sectors in the United Kingdom. These acquisitions are a good example of our efforts to broaden our geographic coverage. Our acquirees were generally either quality regional firms or niche specialty firms that complement our existing platform or affiliates in which we already held an equity interest.

Although our management believes that strategic acquisitions can significantly decrease the cost, time and commitment of management resources necessary to attain a meaningful competitive position within targeted markets or to expand our presence within our current markets, our management also believes that most acquisitions will initially have an adverse impact on our operating and net income, both as a result of transaction-related expenditures and the charges and costs of integrating the acquired business and its financial and accounting systems into our own. For example, through December 31, 2004, we incurred \$200.9 million of transaction-related expenditures in connection with our acquisition of Insignia in 2003 (the Insignia Acquisition) and \$87.6 million of transaction-related expenditures in connection with our acquisition of CB Richard Ellis Services in 2001. Transaction-related expenditures included severance costs, lease termination costs, transaction costs, deferred financing costs and merger-related costs, among others. We incurred our final transaction expenditures with respect to the Insignia Acquisition in the third quarter of 2004. In addition, through September 30, 2006, we have incurred \$37.5 million of expenses in connection with the integration of Insignia's business lines, as well as accounting and other systems, into our own, \$2.4 million of which were incurred during 2006. Additionally, during the nine months ended September 30, 2006, we also incurred \$3.1 million of integration expenses associated with in-fill acquisitions completed in 2005 and 2006. We expect to incur total integration expenses of approximately \$8.5 million during 2006, which include residual Insignia-related integration costs as well as similar costs related to our strategic in-fill acquisitions in 2005 and 2006.

International Operations

We have made significant acquisitions of non-U.S. companies and we may acquire additional foreign companies in the future. As we increase our foreign operations through either acquisitions or organic growth, fluctuations in the value of the U.S. dollar relative to the other currencies in which we may generate earnings could adversely affect our business, financial condition and operating results. Our management team generally seeks to mitigate our exposure by balancing assets and liabilities that are denominated in the same currency and by maintaining cash positions outside the United States only at levels necessary for operating purposes. In addition, from time to time we enter into foreign currency exchange contracts to mitigate our exposure to exchange rate changes related to particular transactions and to hedge risks associated with the translation of foreign currencies into U.S. dollars. Due to the constantly changing currency exposures to which we are subject and the volatility of currency exchange rates, our management cannot predict the effect of exchange rate fluctuations upon future operating results. In addition, fluctuations in currencies relative to the U.S. dollar may make it more difficult to perform period-to-period comparisons of our reported results of operations.

Our international operations also are subject to, among other things, political instability and changing regulatory environments, which may adversely affect our future financial condition and results of operations. Our management routinely monitors these risks and related costs and evaluates the appropriate amount of resources to allocate towards business activities in foreign countries where such risks and costs are particularly significant.

Leverage

In connection with the execution of the Merger Agreement and to facilitate the Merger, we sought and received a Commitment Letter, dated as of October 30, 2006, from Credit Suisse and Credit Suisse Securities (USA) LLC, providing for senior secured term loan facilities (the Term Facilities) for an aggregate principal amount of up to \$2.2 billion, allocated between a five-year \$1.2 billion tranche A term loan facility and a 7-year \$1.0 billion tranche B term loan facility. In addition, we will seek to amend our existing Credit Agreement to, among other things, allow the consummation of the Merger and the incurrence of the Term Facilities. If this proposed amendment is not obtained, the Commitment Letter provides for replacement revolving credit facilities in an aggregate principal amount of \$600.0 million

substantially on the same terms provided for in the existing Credit Agreement (collectively with the Term Facilities, the Credit Facilities). The Credit Facilities will contain customary representations, warranties and covenants, and the closing of the Credit Facilities will be subject to the satisfaction of customary closing conditions.

Pursuant to the terms of the Merger Agreement, on November 3, 2006 we caused CB Richard Ellis Services to launch a tender offer and consent solicitation for all of our outstanding 9¾% senior notes due May 15, 2010. The closing of the tender offer will be conditioned on a majority of the principal amounts of the notes being tendered in order to effect the requested amendments to the indenture, and allowing for the Merger, but will not be conditioned on consummation of the Merger. Details with respect to the tender offer and consent solicitation will be set forth in the tender offer documents.

We have debt service obligations due to the use of leverage to finance our growth. Although our management believes that the incurrence of long-term indebtedness has been important in the development of our business, including facilitating the Merger and the Insignia Acquisition, the cash flow necessary to service this debt is not available for other general corporate purposes, which may limit our flexibility in planning for, or reacting to, changes in our business and in the commercial real estate services industry.

Our management seeks to mitigate this exposure both through the refinancing of debt when available on attractive terms and through selective repayment and retirement of indebtedness. For example, in June 2006, we entered into a new \$600.0 million revolving credit facility, which fully replaced our former credit agreement on more favorable terms. Additionally, on June 15, 2006, we redeemed the remaining \$164.7 million in aggregate principal amount of our outstanding 11¼% senior subordinated notes. Despite the anticipated significant increase in our leverage as a result of the Merger, our management expects to look for opportunities to reduce our debt in the future.

Notwithstanding the actions described above, however, our level of indebtedness and the operating and financial restrictions in our debt agreements both place constraints on the operation of our business.

Critical Accounting Policies

Our consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America, which require management to make estimates and assumptions that affect reported amounts. The estimates and assumptions are based on historical experience and on other factors that management believes to be reasonable. Actual results may differ from those estimates. Critical accounting policies represent the areas where more significant judgments and estimates are used in the preparation of our consolidated financial statements. A discussion of such critical accounting policies, which include goodwill and other intangible assets, revenue recognition, income taxes and our consolidation policy can be found in our Annual Report on Form 10-K for the year ended December 31, 2005. There have been no material changes to these policies as of this Quarterly Report on Form 10-Q for the three months ended September 30, 2006.

Basis of Presentation

Segment Reporting

We report our operations through the following four segments: (1) Americas, (2) EMEA, (3) Asia Pacific and (4) Global Investment Management. The Americas consists of operations located in the United States, Canada, Mexico and Latin America. EMEA mainly consists of operations in Europe, while Asia Pacific includes operations in Asia, Australia and New Zealand. The Global Investment Management business consists of investment management operations in the United States, Europe and Asia.

Results of Operations

The following table sets forth items derived from the consolidated statements of operations for the three and nine months ended September 30, 2006 and 2005 presented in dollars and as a percentage of revenue (dollars in thousands):

	Three Months Ended September 30, 2006			2005			Nine Months Ended September 30, 2006			2005		
Revenue	\$	903,876	100.0 %	\$	744,198	100.0 %	\$	2,420,195	100.0 %	\$	1,954,627	100.0 %
Costs and expenses:												
Cost of services		456,994	50.6		380,943	51.2		1,209,935	50.0		987,680	50.5
Operating, administrative and other		293,122	32.4		255,706	34.3		841,881	34.8		720,657	36.9
Depreciation and amortization		14,892	1.6		11,665	1.6		42,077	1.7		32,853	1.7
Operating income		138,868	15.4		95,884	12.9		326,302	13.5		213,437	10.9
Equity income from unconsolidated subsidiaries		9,135	1.1		4,068	0.6		25,976	1.1		23,441	1.2
Minority interest (income) expense		(577)	(0.1)		440	0.1		1,232	0.1		1,793	0.1
Interest income		1,002	0.1		2,367	0.3		7,568	0.3		7,870	0.4
Interest expense		7,468	1.0		15,794	2.1		34,755	1.4		42,766	2.2
Loss on extinguishment of debt					624	0.1		22,255	0.9		7,386	0.3
Income before provision for income taxes		142,114	15.7		85,461	11.5		301,604	12.5		192,803	9.9
Provision for income taxes		49,805	5.5		28,525	3.8		108,131	4.5		70,874	3.7
Net income	\$	92,309	10.2 %	\$	56,936	7.7 %	\$	193,473	8.0 %	\$	121,929	6.2 %
EBITDA	\$	163,472	18.1 %	\$	111,177	14.9 %	\$	393,123	16.2 %	\$	267,938	13.7 %

EBITDA represents earnings before net interest expense, loss on extinguishment of debt, income taxes, depreciation and amortization. Our management believes EBITDA is useful in evaluating our performance compared to that of other companies in our industry because the calculation of EBITDA generally eliminates the effects of financing and income taxes and the accounting effects of capital spending and acquisitions, which items may vary for different companies for reasons unrelated to overall operating performance. As a result, our management uses EBITDA as a measure to evaluate the performance of our various business lines and for other discretionary purposes, including as a significant component when measuring our performance under our employee incentive programs.

However, EBITDA is not a recognized measurement under U.S. generally accepted accounting principles, or GAAP, and when analyzing our operating performance, readers should use EBITDA in addition to, and not as an alternative for, net income as determined in accordance with GAAP. Because not all companies use identical calculations, our presentation of EBITDA may not be comparable to similarly titled measures of other companies. Furthermore, EBITDA is not intended to be a measure of free cash flow for our management's discretionary use, as it does not consider certain cash requirements such as tax and debt service payments. The amounts shown for EBITDA also differ from the amounts calculated under similarly titled definitions in our debt instruments, which are further adjusted to reflect certain other cash and non-cash charges and are used to determine compliance with financial covenants and our ability to engage in certain activities, such as incurring additional debt and making certain restricted payments.

EBITDA is calculated as follows (dollars in thousands):

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2006	2005	2006	2005
Net income	\$ 92,309	\$ 56,936	\$ 193,473	\$ 121,929
Add:				
Depreciation and amortization	14,892	11,665	42,077	32,853
Interest expense	7,468	15,794	34,755	42,766
Loss on extinguishment of debt		624	22,255	7,386
Provision for income taxes	49,805	28,525	108,131	70,874
Less:				
Interest income	1,002	2,367	7,568	7,870
EBITDA	\$ 163,472	\$ 111,177	\$ 393,123	\$ 267,938

Three Months Ended September 30, 2006 Compared to the Three Months Ended September 30, 2005

We reported consolidated net income of \$92.3 million for the three months ended September 30, 2006 on revenue of \$903.9 million as compared to consolidated net income of \$56.9 million on revenue of \$744.2 million for the three months ended September 30, 2005.

Our revenue on a consolidated basis increased by \$159.7 million, or 21.5%, as compared to the three months ended September 30, 2005. Approximately two-thirds of the increase was due to organic growth, while the remainder was attributable to in-fill acquisitions completed during 2005 and 2006. The organic revenue growth was primarily driven by continued higher worldwide transaction revenue as well as increased appraisal/valuation, mortgage brokerage and property and facilities management fees. Additionally, carried interest revenue as well as higher fees generated in our Global Investment Management business contributed to the increase. Foreign currency translation had an \$11.3 million positive impact on total revenue during the three months ended September 30, 2006.

Our cost of services on a consolidated basis increased by \$76.1 million, or 20.0%, during the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. Our sales and leasing professionals generally are paid on a commission and bonus basis, which substantially correlates with our revenue performance. Accordingly, the overall increase was primarily driven by the increase in revenue. Also contributing to the increase was additional headcount, which primarily resulted from in-fill acquisitions. Foreign currency translation had a \$4.8 million negative impact on cost of services during the three months ended September 30, 2006. Cost of services as a percentage of revenue decreased slightly from 51.2% for the three months ended September 30, 2005 to 50.6% for the three months ended September 30, 2006, primarily attributable to our mix of revenue, with a higher composition of revenue being non-commissionable or earned from markets with lower costs of services.

Our operating, administrative and other expenses on a consolidated basis were \$293.1 million, an increase of \$37.4 million, or 14.6%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. The increase was primarily driven by higher worldwide payroll-related costs, including bonuses, as well as increased marketing costs, all of which resulted from our improved operating performance as well as from the in-fill acquisitions previously mentioned. Foreign currency translation had a \$4.2 million negative impact on total operating expenses during the three months ended September 30, 2006. Operating expenses as a percentage of revenue decreased from 34.3% for the three months ended September 30, 2005 to 32.4% for the three months ended September 30, 2006, reflecting the operating leverage inherent in our business structure.

Our depreciation and amortization expense on a consolidated basis increased by \$3.2 million, or 27.7%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. This increase was primarily due to higher depreciation expense resulting from increased capital expenditures as well as fixed assets acquired in recent in-fill acquisitions. Also contributing to the increase was higher amortization expense related to intangibles acquired in recent in-fill acquisitions.

Our equity income from unconsolidated subsidiaries on a consolidated basis increased by \$5.1 million, or 124.6%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. This was primarily due to higher net dispositions within selected funds in our Global Investment Management segment as well as increased equity income from the ownership of affiliated companies in our Americas business segment, which have benefited from improved performance.

Our consolidated interest expense decreased \$8.3 million, or 52.7%, as compared to the three months ended September 30, 2005. The decline was primarily due to interest savings realized as a result of debt repayments made throughout 2005 and 2006.

Our loss on extinguishment of debt on a consolidated basis was \$0.6 million for the three months ended September 30, 2005. This loss related to the write-off of unamortized deferred financing fees and unamortized discount, as well as premiums paid, all in connection with the repurchases of our 11¼% senior subordinated notes in the open market.

Our provision for income taxes on a consolidated basis was \$49.8 million for the three months ended September 30, 2006 as compared to \$28.5 million for the three months ended September 30, 2005. Our effective tax rate increased from 33.4% for the three months ended September 30, 2005 to 35.0% for the three months ended September 30, 2006. The increase in the provision for income taxes is attributable to the significant increase in pre-tax income over 2005. The increase in the effective tax rate is primarily due to lower non-taxable gains associated with our deferred compensation plan in the current year.

Nine Months Ended September 30, 2006 Compared to the Nine Months Ended September 30, 2005

We reported consolidated net income of \$193.5 million for the nine months ended September 30, 2006 on revenue of \$2.4 billion as compared to consolidated net income of \$121.9 million on revenue of \$2.0 billion for the nine months ended September 30, 2005.

Our revenue on a consolidated basis increased by \$465.6 million, or 23.8%, as compared to the nine months ended September 30, 2005. Approximately two-thirds of the increase was due to organic growth, while the remainder was attributable to in-fill acquisitions completed during 2005 and 2006. The organic revenue growth was primarily driven by continued higher worldwide transaction revenue as well as increased appraisal/valuation, mortgage brokerage and property and facilities management fees. Additionally, carried interest revenue earned and higher fees generated in our Global Investment Management business contributed to the increase. Foreign currency translation had an \$8.6 million negative impact on total revenue during the nine months ended September 30, 2006.

Our cost of services on a consolidated basis increased by \$222.3 million, or 22.5%, during the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. As previously mentioned, our sales and leasing professionals generally are paid on a commission and bonus basis, which substantially correlates with our revenue performance. Accordingly, the overall increase was primarily driven by the increase in revenue. Also contributing to the increase was additional headcount, which primarily resulted from in-fill acquisitions. Foreign currency translation had a \$4.7 million positive impact on cost of services during the nine months ended September 30, 2006. Cost of services as a percentage of revenue was relatively consistent between periods at 50.0% for the nine months ended September 30, 2006 versus 50.5% for the nine months ended September 30, 2005.

Our operating, administrative and other expenses on a consolidated basis were \$841.9 million, an increase of \$121.2 million, or 16.8%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. The increase was primarily driven by higher worldwide payroll-related costs, including bonuses and carried interest incentive compensation expense, as well as increased marketing costs, which resulted from our improved operating performance as well as from the in-fill acquisitions previously mentioned. Foreign currency translation had a \$2.8 million positive impact on total operating expenses during the nine months ended September 30, 2006. Operating expenses as a percentage of revenue decreased from 36.9% for the nine months ended September 30, 2005 to 34.8% for the nine months ended September 30, 2006, reflecting the operating leverage inherent in our business structure.

Our depreciation and amortization expense on a consolidated basis increased by \$9.2 million, or 28.1%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. This increase was primarily driven by higher depreciation expense resulting from increased capital expenditures as well as fixed assets acquired in recent in-fill acquisitions. Also contributing to the increase was higher amortization expense related to intangibles acquired in recent in-fill acquisitions.

Our equity income from unconsolidated subsidiaries on a consolidated basis increased by \$2.5 million, or 10.8%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. This was primarily due to increased equity income recognized from the ownership of affiliated companies in our Americas and EMEA business segments, which have benefited from improved performance, partially offset by the impact of higher net dispositions within selected funds in our Global Investment Management segment in the prior year.

Our consolidated interest expense decreased \$8.0 million, or 18.7%, as compared to the nine months ended September 30, 2005. The overall decline was primarily due to interest savings realized as a result of debt repayments made throughout 2005 and 2006, including the redemption of the remaining outstanding balance of our 11¼% senior subordinated notes in June 2006. The repayment of our 11¼% senior subordinated notes, combined with the replacement of our credit agreement on more favorable terms in June 2006, is expected to result in interest savings of approximately \$12.5 million in 2006.

Our loss on extinguishment of debt on a consolidated basis was \$22.3 million and \$7.4 million for the nine months ended September 30, 2006 and 2005, respectively. These losses incurred were related to the write-off of unamortized deferred financing fees and unamortized discount, as well as premiums paid, all in connection with the repurchase of our 11¼% senior subordinated notes during the nine months ended September 30, 2006 and 2005. In addition, during the nine months ended September 30, 2006, we wrote off \$8.2 million of unamortized deferred financing fees associated with our prior credit facility, which was replaced during the current year.

Our provision for income taxes on a consolidated basis was \$108.1 million for the nine months ended September 30, 2006 as compared to \$70.9 million for the nine months ended September 30, 2005. Our effective tax rate declined from 36.8% for the nine months ended September 30, 2005 to 35.9% for the nine months ended September 30, 2006. The increase in the provision for income taxes is attributable to the significant increase in pre-tax income over 2005. The decrease in the effective tax rate is primarily a result of the change in our mix of domestic and foreign earnings.

Segment Operations

The following table summarizes our revenue, costs and expenses and operating income (loss) by our Americas, EMEA, Asia Pacific and Global Investment Management business segments for the three and nine months ended September 30, 2006 and 2005 (dollars in thousands):

	Three Months Ended September 30,				Nine Months Ended September 30,				
	2006		2005		2006		2005		
Americas									
Revenue	\$	584,674	100.0 %	\$	516,665	100.0 %	\$	1,387,657	100.0 %
Costs and expenses:									
Cost of services		317,958	54.4		294,693	57.0		757,945	54.6
Operating, administrative and other		169,647	29.1		149,375	28.9		440,144	31.7
Depreciation and amortization		9,143	1.6		8,088	1.6		22,471	1.7
Operating income	\$	87,926	14.9 %	\$	64,509	12.5 %	\$	167,097	12.0 %
EBITDA	\$	101,259	17.3 %	\$	75,049	14.5 %	\$	198,344	14.3 %
EMEA									
Revenue	\$	193,340	100.0 %	\$	149,574	100.0 %	\$	374,823	100.0 %
Costs and expenses:									
Cost of services		93,798	48.5		64,499	43.1		169,204	45.1
Operating, administrative and other		61,211	31.7		55,861	37.4		160,852	42.9
Depreciation and amortization		3,247	1.7		2,543	1.7		7,357	2.0
Operating income	\$	35,084	18.1 %	\$	26,671	17.8 %	\$	37,410	10.0 %
EBITDA	\$	38,701	20.0 %	\$	28,891	19.3 %	\$	44,139	11.8 %
Asia Pacific									
Revenue	\$	84,492	100.0 %	\$	44,090	100.0 %	\$	121,249	100.0 %
Costs and expenses:									
Cost of services		45,238	53.5		21,751	49.3		60,531	49.9
Operating, administrative and other		32,299	38.2		15,907	36.1		45,108	37.2
Depreciation and amortization		1,990	2.4		572	1.3		1,720	1.4
Operating income	\$	4,965	5.9 %	\$	5,860	13.3 %	\$	13,890	11.5 %
EBITDA	\$	8,344	9.9 %	\$	6,418	14.6 %	\$	16,126	13.3 %
Global Investment Management									
Revenue	\$	41,370	100.0 %	\$	33,869	100.0 %	\$	70,898	100.0 %
Costs and expenses:									
Operating, administrative and other		29,965	72.4		34,563	102.0		74,553	105.2
Depreciation and amortization		512	1.3		462	1.4		1,305	1.8
Operating income (loss)	\$	10,893	26.3 %	\$	(1,156)	(3.4)%	\$	(4,960)	(7.0)%
EBITDA	\$	15,168	36.7 %	\$	819	2.4 %	\$	9,329	13.2 %

EBITDA represents earnings before net interest expense, loss on extinguishment of debt, income taxes, depreciation and amortization. Our management believes EBITDA is useful in evaluating our performance compared to that of other companies in our industry because the calculation of EBITDA generally eliminates the effects of financing and income taxes and the accounting effects of capital spending and acquisitions, which items may vary for different companies for reasons unrelated to overall operating performance. As a result, our management uses EBITDA as a measure to evaluate the performance of our various business lines and for other discretionary purposes, including as a significant component when measuring our performance under our employee incentive programs.

However, EBITDA is not a recognized measurement under GAAP, and when analyzing our operating performance, readers should use EBITDA in addition to, and not as an alternative for, net income as determined in accordance with GAAP. Because not all companies use identical calculations, our presentation of EBITDA may not be comparable to similarly titled measures of other companies.

Furthermore, EBITDA is not intended to be a measure of free cash flow for our management's discretionary use, as it does not consider certain cash requirements such as tax and debt service payments.

Net interest expense and loss on extinguishment of debt have been expensed in the segment incurred. Provision for income taxes has been allocated among our segments by using applicable U.S. and foreign effective tax rates. EBITDA for our segments is calculated as follows (dollars in thousands):

	Three Months Ended September 30, 2006		September 30, 2005	
	2006		2005	
Americas				
Net income	\$	54,840	\$	37,428
Add:				
Depreciation and amortization		9,143		8,088
Interest expense		5,407		11,459
Loss on extinguishment of debt				624
Provision for income taxes		32,462		19,355
Less:				
Interest income		593		1,905
EBITDA	\$	101,259	\$	75,049
EMEA				
Net income	\$	26,043	\$	17,130
Add:				
Depreciation and amortization		3,247		2,543
Interest expense		762		2,377
Provision for income taxes		8,839		7,169
Less:				
Interest income		190		328
EBITDA	\$	38,701	\$	28,891
Asia Pacific				
Net income	\$	3,241	\$	3,324
Add:				
Depreciation and amortization		1,990		572
Interest expense		775		703
Provision for income taxes		2,411		1,855
Less:				
Interest income		73		36
EBITDA	\$	8,344	\$	6,418
Global Investment Management				
Net income (loss)	\$	8,185	\$	(946)
Add:				
Depreciation and amortization		512		462
Interest expense		524		1,255
Provision for income taxes		6,093		146
Less:				
Interest income		146		98
EBITDA	\$	15,168	\$	819

Three Months Ended September 30, 2006 Compared to the Three Months Ended September 30, 2005

Americas

Revenue increased by \$68.0 million, or 13.2%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. This largely organic revenue increase was primarily driven by a continued improved leasing trend as well as higher mortgage brokerage, appraisal/valuation and property and facilities management fees, partially offset by a pullback in investment sales activity. Foreign currency translation had a \$2.6 million positive impact on total revenue during the three months ended September 30, 2006.

Cost of services increased by \$23.3 million, or 7.9%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005, primarily due to higher commission expense and bonus accruals as a result of the overall increase in revenue. Foreign currency translation had a \$1.1 million negative impact on cost of services during the three months ended September 30, 2006. Cost of services as a percentage of revenue decreased from 57.0% for the three months ended September 30, 2005 to 54.4% for the three months ended September 30, 2006, primarily due to our mix of revenue, with a higher composition of revenue being non-commissionable.

Operating, administrative and other expenses increased \$20.3 million, or 13.6%, mainly driven by higher payroll-related costs, including bonuses, as well as increased marketing costs, all of which primarily resulted from supporting our growing revenues. Foreign currency translation had a \$1.4 million negative impact on total operating expenses during the three months ended September 30, 2006.

EMEA

Revenue increased by \$43.8 million, or 29.3%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. Organic revenue growth accounted for just under half of this increase, with the remainder resulting from in-fill acquisitions completed in 2005 and 2006. The organic revenue increase was mainly driven by higher transaction revenue, primarily in the United Kingdom, Ireland and Spain as well as increased appraisal/valuation revenue, particularly in the United Kingdom. The increase related to in-fill acquisitions was primarily driven by our acquisitions in the United Kingdom of Dalglish & Company during the latter half of 2005 and Holley Blake early in the third quarter of 2006. Foreign currency translation had an \$8.9 million positive impact on total revenue during the three months ended September 30, 2006.

Cost of services increased \$29.3 million, or 45.4%, mainly as a result of higher producer compensation expense, including bonuses, as well as increased commission expense, all of which were primarily driven by higher revenue and increased headcount. Foreign currency translation had a \$4.3 million negative impact on cost of services during the three months ended September 30, 2006. Cost of services as a percentage of revenue increased to 48.5% for the three months ended September 30, 2006 in comparison to 43.1% for the three months ended September 30, 2005. The increase was primarily due to higher bonuses in the United Kingdom due to the improved results, increased headcount as well as the acquisition of CB Richard Ellis Gunne in Ireland, which we acquired on August 24, 2005.

Operating, administrative and other expenses increased by \$5.4 million, or 9.6%, mainly due to higher payroll-related costs, including bonuses as well as increased marketing costs in the region, which were primarily due to improved results combined with the impact of in-fill acquisitions. Foreign currency translation had a \$2.7 million negative impact on total operating expenses during the three months ended September 30, 2006.

Asia Pacific

Revenue increased by \$40.4 million, or 91.6%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. Our acquisition of an additional stake in our

Japanese affiliate, IKOMA, in early January 2006, which took our equity interest in IKOMA to 51% and led to our consolidation of IKOMA's results, accounted for slightly more than half of the revenue increase with the remainder primarily coming from organic growth in Australia and Singapore. Foreign currency translation had a \$0.9 million negative impact on total revenue during the three months ended September 30, 2006.

Cost of services increased by \$23.5 million, or 108.0%, mainly due to higher commissions and additional headcount, both of which were largely attributable to our consolidation of IKOMA as well as increased activity in Australia. Cost of services as a percentage of revenue increased from 49.3% for the three months ended September 30, 2005 to 53.5% for the three months ended September 30, 2006, primarily driven by a higher transaction commission rate at IKOMA, which we expect to improve upon full integration. Foreign currency translation had a \$0.6 million positive impact on cost of services for the three months ended September 30, 2006.

Operating, administrative and other expenses increased by \$16.4 million, or 103.0%, primarily due to an increase in payroll-related costs, including bonuses, as well as higher occupancy costs, which largely resulted from our consolidation of IKOMA as well as other smaller in-fill acquisitions made in Australia. Foreign currency translation had a \$0.4 million positive impact on total operating expenses during the three months ended September 30, 2006.

Global Investment Management

Revenue increased by \$7.5 million, or 22.1%, for the three months ended September 30, 2006 as compared to the three months ended September 30, 2005. This increase was mainly due to carried interest revenue earned in the United States as a result of the liquidation of a fund as well as higher core asset management fees earned in the United Kingdom. These increases were partially offset by incentive fees earned in France in the prior year. Foreign currency translation had a \$0.7 million positive impact on total revenues during the three months ended September 30, 2006.

Operating, administrative and other expenses decreased by \$4.6 million, or 13.3%, primarily driven by lower carried interest incentive compensation expense recognized for dedicated executives and team leaders with participation interests in certain real estate investments under management. Foreign currency translation had a \$0.5 million negative impact on total operating expenses during the three months ended September 30, 2006.

Nine Months Ended September 30, 2006 Compared to the Nine Months Ended September 30, 2005

Americas

Revenue increased by \$205.1 million, or 14.8%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. This largely organic revenue increase was primarily driven by improved leasing activity, an increase in investment sales activity as well as higher appraisal/valuation and property and facilities management fees. Foreign currency translation had a \$7.4 million positive impact on total revenue during the nine months ended September 30, 2006.

Cost of services increased by \$95.8 million, or 12.6%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005, primarily due to higher commission expense and bonus accruals as a result of the overall increase in revenue. Foreign currency translation had a \$3.1 million negative impact on cost of services during the nine months ended September 30, 2006. Cost of services as a percentage of revenue decreased from 54.6% for the nine months ended September 30, 2005 to 53.6% for the nine months ended September 30, 2006, primarily attributable to our mix of revenue with a higher composition of revenue being non-commissionable.

Operating, administrative and other expenses increased \$58.3 million, or 13.2%, mainly driven by higher payroll-related costs including bonuses, as well as higher marketing costs, all of which primarily

resulted from supporting our growing revenues. Foreign currency translation had a \$4.0 million negative impact on total operating expenses during the nine months ended September 30, 2006.

EMEA

Revenue increased by \$124.0 million, or 33.1%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. Organic revenue growth accounted for slightly more than half of this increase, with the remainder resulting from in-fill acquisitions completed in 2005 and in 2006. The organic revenue increase was primarily driven by higher transaction revenue, particularly in the United Kingdom, France and Germany, as well as increased appraisal/valuation revenue throughout the region. The overall increase related to in-fill acquisitions was primarily driven by our acquisition of CB Richard Ellis Gunne in Ireland and Dalgleish & Company in the United Kingdom during the latter half of 2005 as well as our acquisition of Holley Blake in the United Kingdom early in the third quarter of 2006. Foreign currency translation had a \$6.4 million negative impact on total revenue during the nine months ended September 30, 2006.

Cost of services increased \$63.5 million, or 37.5%, mainly as a result of higher producer compensation expense, including bonuses, as well as increased commission expense, all of which were primarily driven by higher revenue and increased headcount. Foreign currency translation had a \$3.0 million positive impact on cost of services during the nine months ended September 30, 2006. Cost of services as a percentage of revenue increased from 45.1% for the nine months ended September 30, 2005 to 46.6% for the nine months ended September 30, 2006, primarily driven by our acquisition of CB Richard Ellis Gunne in Ireland.

Operating, administrative and other expenses increased by \$12.2 million, or 7.6%, mainly due to higher payroll-related costs, including bonuses, as well as increased marketing costs in the region, which were primarily due to improved results combined with the impact of in-fill acquisitions. Foreign currency translation had a \$3.5 million positive impact on total operating expenses during the nine months ended September 30, 2006.

Asia Pacific

Revenue increased by \$108.6 million, or 89.6%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. Approximately two-thirds of the increase was due to acquisitions, primarily driven by our acquisition of an additional stake in our Japanese affiliate, IKOMA, in early January 2006, which took our equity interest in IKOMA to 51% and led to our consolidation of IKOMA's results, with the remainder attributable to organic growth. The organic revenue increase was primarily driven by higher transaction revenue in Australia. Foreign currency translation had a \$7.8 million negative impact on total revenue during the nine months ended September 30, 2006.

Cost of services increased by \$62.9 million, or 103.9%, mainly due to higher commissions and additional headcount, both of which were primarily attributable to our consolidation of IKOMA as well as increased activity in Australia. Cost of services as a percentage of revenue increased from 49.9% for the nine months ended September 30, 2005 to 53.7% for the nine months ended September 30, 2006, primarily driven by a higher transaction commission rate at IKOMA, which we expect to improve upon full integration. Foreign currency translation had a \$4.8 million positive impact on cost of services for the nine months ended September 30, 2006.

Operating, administrative and other expenses increased by \$39.3 million, or 87.1%, primarily due to an increase in payroll-related costs, including bonuses, as well as higher occupancy and marketing costs, which largely resulted from our consolidation of IKOMA as well as improved results in Australia. Foreign currency translation had a \$2.9 million positive impact on total operating expenses during the nine months ended September 30, 2006.

Global Investment Management

Revenue increased by \$27.9 million, or 39.3%, for the nine months ended September 30, 2006 as compared to the nine months ended September 30, 2005. The increase was mainly driven by carried interest revenue and higher core asset management fees earned in the United States as well as higher performance and core asset management fees earned in the United Kingdom. Foreign currency translation had a \$1.8 million negative impact on total revenues during the nine months ended September 30, 2006.

Operating, administrative and other expenses increased by \$11.4 million, or 15.4%, primarily due to an increase in carried interest incentive compensation expense of \$2.5 million recognized for dedicated executives and team leaders with participation interests in certain real estate investments under management, as well as higher bonus expense resulting from improved results. During the nine months ended September 30, 2006, we recorded a total of \$22.8 million of incentive compensation expense related to carried interest revenue, a small part of which pertained to revenue recognized during this period with the remainder (approximately \$20.7 million) relating to future periods' revenue. Revenue associated with these expenses cannot be recognized until certain financial hurdles are met. We expect that income we will recognize from funds liquidating in future quarters will more than offset the \$20.8 million additional incentive compensation expense accrued during the nine months ended September 30, 2006. Foreign currency translation had a \$0.4 million positive impact on total operating expenses during the nine months ended September 30, 2006.

Liquidity and Capital Resources

On October 30, 2006, we together with A-2 Acquisition Corp., our wholly-owned subsidiary (Merger Sub), and Trammell Crow Company (Trammell Crow) entered into an Agreement and Plan of Merger (the Merger Agreement). Pursuant to the terms and conditions of the Merger Agreement, Merger Sub will merge with and into Trammell Crow, and Trammell Crow will continue as the surviving corporation and become our wholly-owned subsidiary (the Merger). At the time the Merger becomes effective, each outstanding share of common stock of Trammell Crow (other than cancelled shares, dissenting shares and shares held by our subsidiaries or subsidiaries of Trammell Crow) will be converted into the right to receive \$49.51 in cash, without interest, less applicable withholding taxes.

In connection with the Merger Agreement, certain stockholders of Trammell Crow entered into voting agreements with us, pursuant to which such stockholders agreed to vote their shares in favor of the approval and adoption of the Merger Agreement and the approval of the Merger.

In connection with the execution of the Merger Agreement and to facilitate the Merger, we sought and received a Commitment Letter, dated as of October 30, 2006, from Credit Suisse and Credit Suisse Securities (USA) LLC, providing for senior secured term loan facilities (the Term Facilities) for an aggregate principal amount of up to \$2.2 billion, allocated between a five-year \$1.2 billion tranche A term loan facility and a 7-year \$1.0 billion tranche B term loan facility. In addition, we will seek to amend our existing Credit Agreement to, among other things, allow the consummation of the Merger and the incurrence of the Term Facilities. If this proposed amendment is not obtained, the Commitment Letter provides for replacement revolving credit facilities in an aggregate principal amount of \$600.0 million substantially on the same terms provided for in the existing Credit Agreement (collectively with the Term Facilities, the Credit Facilities). The Credit Facilities will contain customary representations, warranties and covenants, and the closing of the Credit Facilities will be subject to the satisfaction of customary closing conditions.

Pursuant to the terms of the Merger Agreement, on November 3, 2006 we caused CB Richard Ellis Services to launch a tender offer and consent solicitation for all of our outstanding 93³/₄% senior notes due May 15, 2010. The closing of the tender offer will be conditioned on a majority of the principal amounts of the notes being tendered in order to effect the requested amendments to the indenture, and allowing for

the Merger, but will not be conditioned on consummation of the Merger. Details with respect to the tender offer and consent solicitation will be set forth in the tender offer documents.

We believe that we can satisfy our working capital requirements and funding of investments with internally generated cash flow and, as necessary, borrowings under our revolving credit facility. Included in the capital requirements that we expect to fund during 2006 is approximately \$44.6 million of anticipated net capital expenditures, including \$4.0 million associated with recent in-fill acquisitions. During the nine months ended September 30, 2006, we funded approximately \$31.3 million of these net capital expenditures. The capital expenditures for 2006 are primarily comprised of information technology costs, which are driven largely by computer replacements as well as costs associated with upgrading various servers and systems, and leasehold improvements.

During 2001 and 2003, we required substantial amounts of new equity and debt financing to fund our acquisitions of CB Richard Ellis Services and Insignia. Additionally, as previously mentioned, we will require a substantial amount of new debt financing to fund our acquisition of Trammell Crow. Absent extraordinary transactions such as these, we historically have not needed sources of financing other than our internally generated cash flow and our revolving credit facility to fund our working capital, capital expenditure and investment requirements. In the absence of such extraordinary transactions, our management anticipates that our cash flow from operations and revolving credit facility would be sufficient to meet our anticipated cash requirements for the foreseeable future, but at a minimum for the next twelve months.

As evidenced above, from time to time, we consider potential strategic acquisitions. Our management believes that any future significant acquisitions that we make most likely would require us to obtain additional debt or equity financing. In the past, we have been able to obtain such financing for material transactions on terms that our management believed to be reasonable. However, it is possible that we may not be able to find acquisition financing on favorable terms in the future if we decide to make any further material acquisitions.

Our current long-term liquidity needs, other than those related to ordinary course obligations and commitments such as operating leases, generally are comprised of two parts. The first is the repayment of the outstanding and anticipated principal amounts of our long-term indebtedness. Our management is unable to project with certainty whether our long-term cash flow from operations will be sufficient to repay our long-term debt when it comes due. If this cash flow is insufficient, then our management expects that we would need to refinance such indebtedness or otherwise amend its terms to extend the maturity dates. Our management cannot make any assurances that such refinancings or amendments, if necessary, would be available on attractive terms, if at all.

The other primary component of our long-term liquidity needs, other than those related to ordinary course obligations and commitments such as operating leases, are our obligations related to our deferred compensation plans and our U.K. pension plans. Pursuant to our deferred compensation plans, a select group of our management and other highly-compensated employees have been permitted to defer receipt of some or all of their compensation until future distribution dates and have the deferred amount credited towards specified investment alternatives. Except for deferrals into stock fund units that provide for future issuances of our common stock, the deferrals under the deferred compensation plans represent future cash payment obligations for us. We currently have invested in insurance and mutual funds for the purpose of funding our future cash deferred compensation obligations. In addition, upon each distribution under the plans, we receive a corresponding tax deduction for such compensation payment. Our U.K. subsidiaries maintain pension plans with respect to which a limited number of our U.K. employees are participants. Our historical policy has been to fund pension costs as actuarially determined and as required by applicable law and regulations. As of December 31, 2005, based upon actuarial calculations of future benefit obligations under these plans, they were in the aggregate approximately \$57.4 million underfunded.

Our management expects that any future obligations under our deferred compensation plans and pension plans that are not currently funded will be funded out of our future cash flow from operations.

Historical Cash Flows

Operating Activities

Net cash provided by operating activities totaled \$86.4 million for the nine months ended September 30, 2006, a decrease of \$50.4 million as compared to the nine months ended September 30, 2005. The decrease in net cash provided by operating activities was primarily due to higher tax and bonus payments in the current year, both of which mainly resulted from the improved operating performance experienced in 2005 versus 2004, as well as the accelerated timing of payments to vendors in the current year. Additionally contributing to the decrease were higher deposits in the United Kingdom, primarily made to replace a letter of credit requirement related to one of our leases, as well as an increase in prepaid compensation in the current year. Lastly, the new presentation of incremental tax benefits resulting from stock options exercised as financing inflows in the current year as a result of our adoption of Statement of Financial Accounting Standards, or SFAS, No. 123R versus operating inflows in the prior year also contributed to the increase. These increases in cash used in operating activities were partially offset by the improved operating performance experienced during the nine months ended September 30, 2006 in comparison to the nine months ended September 30, 2005 as well as deferred revenue recognized relative to a fund in our Global Investment Management segment.

Investing Activities

Net cash used in investing activities totaled \$135.9 million for the nine months ended September 30, 2006, representing an increase of \$46.0 million as compared to the nine months ended September 30, 2005. The increase was primarily due to the use of cash for in-fill acquisitions as well as higher capital expenditures in the current year. These increases were partially offset by the purchases of properties held for sale less proceeds received from the sale of one such property during the nine months ended September 30, 2005.

Financing Activities

Net cash used in financing activities totaled \$266.1 million for the nine months ended September 30, 2006 as compared to \$17.3 million for the nine months ended September 30, 2005. The increase in net cash used in financing activities was primarily driven by the repayment of the remaining outstanding balance of our 11¼% senior subordinated notes as well as the replacement of our senior secured term loan with a new revolving credit facility during the current year.

Initial and Secondary Public Offerings

On June 15, 2004, we completed the initial public offering of shares of our Class A common stock. In connection with the initial public offering, we issued and sold 23,180,292 shares of our Class A common stock and received aggregate net proceeds of approximately \$135.0 million, after deducting underwriting discounts and commissions and offering expenses payable by us. Also in connection with the initial public offering, selling stockholders sold an aggregate of 48,819,708 shares of our Class A common stock and received net proceeds of approximately \$290.6 million, after deducting underwriting discounts and commissions. On July 14, 2004, selling stockholders sold an additional 687,900 shares of our Class A common stock to cover over-allotments of shares by underwriters and received net proceeds of approximately \$4.1 million, after deducting underwriting discounts and commissions. Lastly, on December 13, 2004 and November 15, 2005, we completed secondary public offerings that provided further liquidity for some of our stockholders. We did not receive any of the proceeds from the sale of shares by the selling stockholders on June 15, 2004, July 14, 2004, December 13, 2004 and November 15, 2005.

As a public company, we have incurred and will continue to incur significant legal, accounting and other expenses that we did not incur as a private company. In addition, the Sarbanes-Oxley Act of 2002, as well as subsequent rules to the same extent enacted by the Securities and Exchange Commission and the New York Stock Exchange have required changes in corporate governance practices of public companies. These rules and regulations, including Section 404 of the Sarbanes-Oxley Act and the related rules and regulations, have increased our legal and financial compliance costs.

Indebtedness

Our level of indebtedness increases the possibility that we may be unable to generate cash sufficient to pay when due the principal of, interest on or other amounts due in respect of our indebtedness and other obligations. In addition, we may incur additional debt from time to time to finance strategic acquisitions, investments, joint ventures or for other purposes, subject to the restrictions contained in the documents governing our indebtedness. If we incur additional debt, the risks associated with our leverage, including our ability to service our debt, would increase.

Most of our long-term indebtedness was incurred in connection with our acquisition of CB Richard Ellis Services in July 2001 and the Insignia Acquisition in July 2003. The CB Richard Ellis Services acquisition, which was a going private transaction involving members of our senior management, affiliates of Blum Capital Partners and Freeman Spogli & Co. and some of our other existing stockholders, was undertaken so that we could take advantage of growth opportunities and focus on improvements in the CB Richard Ellis Services businesses. The Insignia Acquisition increased the scale of our real estate advisory services and outsourcing services businesses as well as significantly increased our presence in the New York, London and Paris metropolitan areas.

Since 2001, we have maintained a credit agreement with Credit Suisse (CS) and other lenders to fund strategic acquisitions and to provide for our working capital needs. On June 26, 2006, we entered into a \$600.0 million multi-currency senior secured revolving credit facility (the Credit Agreement) with a syndicate of banks led by CS, as administrative and collateral agent, which fully replaced our prior credit agreement. In connection with the replacement of our prior credit facility, we wrote off \$8.2 million of unamortized deferred financing fees during the nine months ended September 30, 2006.

Our Credit Agreement includes the following: (1) a \$600.0 million revolving credit facility, including revolving credit loans, letters of credit and a swingline loan facility, all maturing on June 24, 2011 and (2) the ability to borrow an additional \$200.0 million, subject to the satisfaction of customary conditions. The \$600.0 million revolving credit facility allows for borrowings outside of the United States, with sub-facilities of \$5.0 million available to one of our Canadian subsidiaries, \$35.0 million available to one of our Australian and New Zealand subsidiaries and \$50.0 million available to one of our U.K. subsidiaries.

Borrowings under the revolving credit facility bear interest at varying rates, based at our option, on either the applicable fixed rate plus 0.575% to 1.1125% or the daily rate plus 0% to 0.1125%, in both cases as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the Credit Agreement). As of September 30, 2006, we had \$139.8 million of revolving credit facility principal outstanding, which is included in short-term borrowings in the accompanying consolidated balance sheets. As of September 30, 2006, letters of credit totaling \$1.5 million were outstanding, which letters of credit primarily relate to our subsidiaries' outstanding indebtedness as well as operating leases and reduce the amount we may borrow under the revolving credit facility.

Our previous credit agreement included the following: (1) a term loan facility of \$295.0 million, which required quarterly principal payments of \$2.95 million beginning December 31, 2004 through December 31, 2009 with the balance payable on March 31, 2010; and (2) a \$150.0 million revolving credit facility, including revolving credit loans, letters of credit and a swingline loan facility, all maturing on

March 31, 2009. Our previous credit agreement also permitted us to make additional borrowings under a term loan facility of up to \$25.0 million, subject to the satisfaction of customary conditions.

Borrowings under the term loan facility bore interest at varying rates based, at our option, on either LIBOR plus 2.00% or the alternate base rate plus 1.00%. The alternate base rate was the higher of (1) CS's prime rate or (2) the Federal Funds Effective Rate plus one-half of one percent. The total amount outstanding under the term loan facility included in the senior secured term loan and current maturities of long-term debt balances in the accompanying consolidated balance sheets was \$265.3 million as of December 31, 2005.

Borrowings under the previous revolving credit facility bore interest at varying rates based at our option, on either the applicable LIBOR plus 2.00% to 2.50% or the alternate base rate plus 1.00% to 1.50%, in both cases as determined by reference to our ratio of total debt less available cash to EBITDA (as defined in the previous credit agreement). There was no revolving credit facility principal outstanding as of December 31, 2005.

The prior credit facilities were, and the Credit Agreement continues to be, jointly and severally guaranteed by us and substantially all of our domestic subsidiaries. The prior credit facilities were secured by a pledge of substantially all of our domestic assets, while borrowings under our Credit Agreement are secured by a pledge of substantially all of the capital stock of our U.S. subsidiaries and 65% of the capital stock of certain non-U.S. subsidiaries. Additionally, the Credit Agreement requires us to pay a fee based on the total amount of the revolving credit facility commitment.

In connection with the execution of the Merger Agreement and to facilitate the Merger, we sought and received a Commitment Letter dated as of October 30, 2006, from Credit Suisse and Credit Suisse Securities (USA) LLC, providing for Term Facilities for an aggregate principal amount of up to \$2.2 billion allocated between a five-year \$1.2 billion tranche A term loan facility and a seven-year \$1.0 billion tranche B term loan facility. In addition, we will seek to amend our existing Credit Agreement to, among other things, allow the consummation of the Merger and incurrence of the Term Facilities. If this proposed amendment is not obtained, the Commitment Letter provides for replacement revolving credit facilities in aggregate principal amount of \$600.0 million, substantially on the same terms provided in the existing Credit Agreement.

In May 2003, in connection with the Insignia Acquisition, CBRE Escrow, Inc., a wholly owned subsidiary of CB Richard Ellis Services, issued \$200.0 million in aggregate principal amount of 9¾% senior notes, which are due May 15, 2010. CBRE Escrow, Inc. merged with and into CB Richard Ellis Services, and CB Richard Ellis Services assumed all obligations with respect to the 9¾% senior notes in connection with the Insignia Acquisition. The 9¾% senior notes are unsecured obligations of CB Richard Ellis Services, senior to all of its current and future unsecured indebtedness, but subordinated to all of CB Richard Ellis Services' current and future secured indebtedness. The 9¾% senior notes are jointly and severally guaranteed on a senior basis by us and substantially all of our domestic subsidiaries. Interest accrues at a rate of 9¾% per year and is payable semi-annually in arrears on May 15 and November 15. The 9¾% senior notes are redeemable at our option, in whole or in part, on or after May 15, 2007 at 104.875% of par on that date and at declining prices thereafter. In addition, before May 15, 2006, we were permitted to redeem up to 35.0% of the originally issued amount of the 9¾% senior notes at 109¾% of par, plus accrued and unpaid interest, solely with the net cash proceeds from public equity offerings, which we elected to do. During July 2004, we used a portion of the net proceeds we received from our initial public offering to redeem \$70.0 million in aggregate principal amount, or 35.0%, of our 9¾% senior notes, which also required the payment of a \$6.8 million premium and accrued and unpaid interest through the date of redemption. In the event of a change of control (as defined in the indenture governing our 9¾% senior notes), we are obligated to make an offer to purchase the 9¾% senior notes at a redemption price

of 101.0% of the principal amount, plus accrued and unpaid interest. As previously mentioned, pursuant to the terms of the Merger Agreement, on November 3, 2006, we caused CB Richard Ellis Services to launch a tender offer and consent solicitation for all of the outstanding 9¾% senior notes. The amount of the 9¾% senior notes included in the accompanying consolidated balance sheets was \$130.0 million as of both September 30, 2006 and December 31, 2005.

In June 2001, in order to partially finance our acquisition of CB Richard Ellis Services, Blum CB Corp. issued \$229.0 million in aggregate principal amount of 11¼% senior subordinated notes due June 15, 2011 for approximately \$225.6 million, net of discount. CB Richard Ellis Services assumed all obligations with respect to the 11¼% senior subordinated notes in connection with the merger of Blum CB Corp. with and into CB Richard Ellis Services on July 20, 2001. The 11¼% senior subordinated notes were unsecured senior subordinated obligations of CB Richard Ellis Services and were jointly and severally guaranteed on a senior subordinated basis by us and substantially all of our domestic subsidiaries. The 11¼% senior subordinated notes required semi-annual payments of interest in arrears on June 15 and December 15 and were redeemable in whole or in part on or after June 15, 2006 at 105.625% of par on that date and at declining prices thereafter. During the year ended December 31, 2004, we repurchased \$21.6 million in aggregate principal amount of our 11¼% senior subordinated notes in the open market. We paid \$3.1 million of premiums and wrote off \$0.9 million of unamortized deferred financing costs and unamortized discount in connection with these open market purchases. During the year ended December 31, 2005, we repurchased an additional \$42.7 million in aggregate principal amount of our 11¼% senior subordinated notes in the open market. We paid an aggregate of \$5.9 million of premiums and wrote off \$1.5 million of unamortized deferred financing costs and unamortized discount in connection with these open market purchases. As permitted by the indenture governing these notes, on June 15, 2006, we redeemed the remaining \$164.7 million in aggregate principal amount of our outstanding 11¼% senior subordinated notes at 105.625% of par. In connection with this early redemption, we paid a \$9.3 million premium and wrote off \$4.8 million of unamortized deferred financing costs and unamortized discount. The amount of the 11¼% senior subordinated notes included in the accompanying consolidated balance sheets, net of unamortized discount, was \$163.0 million as of December 31, 2005.

Our Credit Agreement and the indenture governing our 9¾% senior notes contain numerous restrictive covenants that, among other things, limit our ability to incur additional indebtedness, pay dividends or make distributions to stockholders, repurchase capital stock or debt, make investments, sell assets or subsidiary stock, create or permit liens on assets, engage in transactions with affiliates, enter into sale/leaseback transactions, issue subsidiary equity and enter into consolidations or mergers. Our Credit Agreement also currently requires us to maintain a minimum coverage ratio of interest and certain fixed charges and a maximum leverage and senior secured leverage ratio of EBITDA (as defined in the Credit Agreement) to funded debt.

From time to time, Moody's Investor Service and Standard & Poor's Ratings Service rate our 9¾% senior notes. On April 4, 2006, Moody's Investor Service upgraded its rating of our 9¾% senior notes from Ba3 to Ba1 and stated its rating outlook was stable. On May 1, 2006, Standard & Poor's Rating Service raised our credit rating from BB- to BB+ on our 9¾% senior notes and stated its ratings outlook was stable. On October 31, 2006, Moody's Investor Service affirmed our senior debt ratings with a stable outlook following the announcement of the Merger, while Standard & Poor's placed our credit ratings on Credit Watch with negative implications pending a full assessment of the Merger before determining a final ratings outcome. Neither the Moody's nor the Standard & Poor's ratings impact our ability to borrow under our Credit Agreement. However, these ratings may impact our ability to borrow under new agreements in the future and the interest rates of any such future borrowings.

Our wholly-owned subsidiary, CBRE Melody, has credit agreements with Washington Mutual Bank, FA, or WaMu, and JP Morgan Chase Bank, N.A., or JP Morgan, for the purpose of funding mortgage

loans that will be resold. The credit agreement with WaMu was previously with Residential Funding Corporation, or RFC. On December 1, 2004, we and RFC entered into a Fifth Amended and Restated Warehousing Credit and Security Agreement which provided for a warehouse line of credit of up to \$250.0 million, bore interest at one-month LIBOR plus 1.0% and expired on September 1, 2005. This agreement provided for the ability to terminate the warehousing commitment as of any date on or after March 1, 2005, upon not less than thirty days advance written notice. On March 1, 2005, we and RFC signed a consent letter, which approved the assignment to and assumption of the Fifth Amended and Restated Credit and Security Agreement by WaMu. During the latter half of 2005 and continuing into 2006, we executed several amendments extending the warehouse line of credit with WaMu, the last of which extended the agreement until July 1, 2006.

Effective July 1, 2006, CBRE Melody entered into a \$200.0 million multifamily mortgage loan repurchase agreement, or Repo Agreement, with WaMu. The Repo Agreement replaced the warehouse line of credit with WaMu, which expired on July 1, 2006. The Repo Agreement continues indefinitely unless or until thirty days written notice is delivered, prior to the termination date, by either CBRE Melody or WaMu. Under the Repo Agreement, CBRE Melody will originate multifamily loans and sell such loans to one or more investors, including Fannie Mae, Freddie Mac, Ginnie Mae or any of several private institutional investors. WaMu has agreed to purchase certain qualifying mortgage loans after such loans have been originated, but prior to sale to one of the aforementioned investors, on a servicing retained basis, subject to CBRE Melody's obligation to repurchase the mortgage loan.

On November 15, 2005, CBRE Melody entered into a secured credit agreement with JP Morgan to establish a warehouse line of credit. This agreement provides for a \$250.0 million senior secured revolving line of credit, bears interest at the daily Chase London LIBOR rate plus 0.75% and expires on November 14, 2006. We expect that prior to November 14, 2006, CBRE Melody will be able to reach a satisfactory amendment to extend the term of the agreement with JP Morgan for one year.

During the nine months ended September 30, 2006, we had a maximum of \$399.8 million of warehouse lines of credit principal outstanding. As of September 30, 2006 and December 31, 2005, we had \$92.9 million and \$256.0 million of warehouse lines of credit principal outstanding, respectively, which are included in short-term borrowings in the accompanying consolidated balance sheets. Additionally, we had \$92.9 million and \$256.0 million of mortgage loans held for sale (warehouse receivables), which represented mortgage loans funded through the lines of credit that, while committed to be purchased, had not yet been purchased as of September 30, 2006 and December 31, 2005, respectively, and which are also included in the accompanying consolidated balance sheets.

On July 31, 2006, CBRE Melody entered into a \$60.0 million revolving credit note with JP Morgan, for the purpose of purchasing qualified investment securities, which include but are not limited to U.S. Treasury and Agency securities. The proceeds of this note will not be made generally available to CBRE Melody, but will instead be deposited in an investment account maintained by JP Morgan and will be used and applied solely to purchase qualified investment securities. Borrowings under the revolving credit note will bear interest at 0.50%. All outstanding principal on this note and all accrued interest unpaid shall be finally due and payable on demand, or if no demand is made, then on or before July 31, 2007. As of September 30, 2006, there were no amounts outstanding under this revolving credit note.

In connection with our acquisition of Westmark Realty Advisors in 1995 (now known as CB Richard Ellis Investors), we issued approximately \$20.0 million in aggregate principal amount of senior notes. The Westmark senior notes are redeemable at the discretion of the note holders and have final maturity dates of June 30, 2008 and June 30, 2010. On January 1, 2005, the interest rate on all of the Westmark senior notes was adjusted to equal the interest rate in effect with respect to amounts outstanding under our previous credit agreement. On May 31, 2005, with the exception of one note holder, we entered into an amendment to eliminate a letter of credit requirement and adjust the interest rate to equal the interest rate

in effect with respect to amounts outstanding under our previous credit agreement plus twelve basis points. This interest rate is now equal to the interest rate in effect with amounts outstanding under our Credit Agreement plus twelve basis points. The amount of the Westmark senior notes included in short-term borrowings in the accompanying consolidated balance sheets was \$11.2 million and \$11.6 million as of September 30, 2006 and December 31, 2005, respectively.

Insignia, which we acquired in July 2003, issued loan notes as partial consideration for previous acquisitions of businesses in the United Kingdom. The acquisition loan notes are payable to the sellers of the previously acquired U.K. businesses and are secured by restricted cash deposits in approximately the same amount. The acquisition loan notes are redeemable semi-annually at the discretion of the note holder and have a final maturity date of April 2010. As of September 30, 2006 and December 31, 2005, \$3.2 million and \$4.6 million, respectively, of the acquisition loan notes were outstanding and are included in short-term borrowings in the accompanying consolidated balance sheets.

In January 2006, we acquired an additional stake in our Japanese affiliate, IKOMA, which increased our total equity interest in IKOMA to 51%. As a result, we are now consolidating IKOMA's financial statements, which include debt. IKOMA utilizes short-term borrowings to assist in funding its working capital requirements. As of September 30, 2006, IKOMA had \$6.8 million of debt outstanding, which is included in short-term borrowings in the accompanying consolidated balance sheets.

A significant number of our subsidiaries in Europe have had a Euro cash pool loan since 2001, which is used to fund their short-term liquidity needs. The Euro cash pool loan is an overdraft line for our European operations issued by HSBC Bank. The Euro cash pool loan has no stated maturity date and bears interest at varying rates based on a base rate as defined by HSBC Bank plus 2.5%. As of September 30, 2006, and December 31, 2005, there were no amounts outstanding under this facility.

Deferred Compensation Plan Obligations

We currently have two deferred compensation plans, one of which has been frozen and is no longer accepting deferrals, which we refer to as the Old DCP, and one of which became effective on August 1, 2004 and began accepting deferrals on August 13, 2004, which we refer to as the New DCP. Because a substantial majority of the deferrals under both the Old DCP and the New DCP have a distribution date based upon the end of the relevant participant's employment with us, we have an ongoing obligation to make distributions to these participants as they leave our employment. In addition, participants currently may receive unscheduled in-service withdrawals subject to a 7.5% penalty. As the level of employee departures or in-service distributions is not predictable, the timing of these obligations also is not predictable. Accordingly, we may face significant unexpected cash funding obligations in the future if a larger number of our employees take in-service distributions or leave our employment sooner than we expect. The deferred compensation liability in the accompanying consolidated balance sheets was \$207.4 million and \$188.9 million at September 30, 2006 and December 31, 2005, respectively.

Pension Liability

Our subsidiaries based in the United Kingdom maintain two defined benefit pension plans to provide retirement benefits to existing and former employees participating in the plans. With respect to these plans, our historical policy has been to contribute annually an amount to fund pension cost as actuarially determined by an independent pension consulting firm and as required by applicable laws and regulations. Our contributions to these plans are invested and, if these investments do not perform in the future as well as we expect, we will be required to provide additional funding to cover the shortfall. The pension liability in the accompanying consolidated balance sheets was \$44.8 million and \$41.2 million at September 30, 2006 and December 31, 2005, respectively. We expect to contribute a total of \$7.6 million to fund our pension plan for the year ending December 31, 2006, of which \$5.8 million was funded as of September 30, 2006.

Other Obligations and Commitments

We had an outstanding letter of credit totaling \$0.4 million as of September 30, 2006, excluding letters of credit related to our subsidiaries outstanding indebtedness and operating leases. The \$0.4 million outstanding letter of credit is a Fannie Mae letter of credit executed by CBRE Melody and expires on December 10, 2006. However, we are required to renew this letter of credit until our obligation to cover our portion of certain potential credit losses is satisfied.

We had guarantees totaling \$3.0 million as of September 30, 2006, which include various guarantees of management contracts in our operations overseas as well as a guarantee to Fannie Mae for \$0.4 million. The guarantee obligation related to the agreement with Fannie Mae will expire in December 2007. The other guarantees will expire at the end of each of the respective management agreements.

An important part of the strategy for our investment management business involves investing our capital in certain real estate investments with our clients. These co-investments typically range from 2% to 5% of the equity in a particular fund. As of September 30, 2006, we had committed \$69.3 million to fund future co-investments, of which \$14.4 million is expected to be funded during 2006. In addition to required future capital contributions, some of the co-investment entities may request additional capital from us and our subsidiaries holding investments in those assets and the failure to provide these contributions could have adverse consequences to our interests in these investments.

Seasonality

A significant portion of our revenue is seasonal, which can affect an investor's ability to compare our financial condition and results of operations on a quarter-by-quarter basis. Historically, this seasonality has caused our revenue, operating income, net income and cash flow from operating activities to be lower in the first two quarters and higher in the third and fourth quarters of each year. The concentration of earnings and cash flow in the fourth quarter is due to an industry-wide focus on completing transactions toward the fiscal year-end. This has historically resulted in lower profits or a loss in the first and second quarters, with profits growing or losses decreasing in each subsequent quarter.

Derivatives and Hedging Activities

In the normal course of business, we sometimes utilize derivative financial instruments in the form of foreign currency exchange forward and option contracts to mitigate foreign currency exchange exposure resulting from inter-company loans, expected cash flow and earnings. We do not engage in any speculative activities with respect to foreign currency. On April 17, 2006, we entered into foreign currency exchange forward contracts with an aggregate notional amount of approximately \$23.9 million, which expire on various dates through December 29, 2006. On April 19, 2006, we entered into two option agreements to purchase an aggregate notional amount of 44.0 million British pounds sterling and 46.0 million euros, both of which expire on December 27, 2006. On August 21, 2006, we entered into an option agreement to sell a notional amount of 44.0 million British pounds sterling to offset the option purchased on April 19, 2006 and entered into a foreign currency exchange forward contract with a notional amount of 44.0 million British pounds sterling, which expires on December 29, 2006. There was no significant net impact on our earnings resulting from gains and/or losses on foreign currency exchange forward and option contracts for the three and nine months ended September 30, 2006.

We also enter into loan commitments that relate to the origination or acquisition of commercial mortgage loans that will be held for resale. SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, requires that these commitments be recorded at their relative fair values as derivatives. The net impact on our financial position for the three and nine months ended September 30, 2006 resulting from these derivative contracts was not significant.

New Accounting Pronouncements

In February 2006, the Financial Accounting Standards Board, or FASB, issued SFAS No. 155, *Accounting for Certain Hybrid Financial Instruments*, or SFAS No. 155. SFAS No. 155 amends SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, as amended and SFAS No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*. SFAS No. 155 permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation. It clarifies which interest-only strips and principal-only strips are not subject to the requirements of SFAS No. 133. It also establishes a requirement to evaluate interests in securitized financial assets to identify interests that are free standing derivatives or that are hybrid financial instruments that contain embedded derivatives requiring bifurcation. The statement will be effective for all financial instruments acquired or issued during fiscal years beginning after September 15, 2006. We do not expect the adoption of SFAS No. 155 to have a material effect on our consolidated financial position or results of operations.

In March 2006, the FASB issued SFAS No. 156, *Accounting for Servicing of Financial Assets*, or SFAS No. 156. SFAS No. 156 amends SFAS No. 140, *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities*, with respect to the accounting for separately recognized servicing assets and liabilities. The statement requires an entity to recognize a servicing asset or servicing liability each time it undertakes an obligation to service a financial asset by entering into a servicing contract. It also requires all separately recognized servicing assets and liabilities to be initially measured at fair value. It provides an entity with the choice of either amortizing servicing assets and liabilities in proportion to and over the period of estimated net servicing income or net servicing loss or to measure servicing assets and liabilities at fair value and report changes in fair value in current period earnings. The statement will be effective as of the beginning of the first fiscal year that begins after September 15, 2006. We do not expect the adoption of SFAS No. 156 to have a material effect on our consolidated financial position or results of operations.

In June 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on accounting for derecognition, interest, penalties, accounting in interim periods, disclosure and classification of matters related to uncertainty in income taxes, and transitional requirements upon adoption of FIN 48. The provisions of FIN 48 are effective for fiscal years beginning after December 15, 2006. We are currently evaluating the impact of the adoption of FIN 48 on our consolidated financial position and results of operations.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*, or SFAS No. 157, which enhances existing guidance for measuring assets and liabilities using fair value. SFAS No. 157 provides a single definition of fair value, a framework for measuring fair value and expanded disclosures concerning fair value. SFAS No. 157 also emphasizes that fair value is a market-based measurement, not an entity-specific measurement, and sets out a fair value hierarchy with the highest priority being quoted prices in active markets. Under SFAS No. 157, fair value measurements are disclosed by level within that hierarchy. This pronouncement is effective for fiscal years beginning after November 15, 2007. We are currently evaluating the impact of the adoption of SFAS No. 157 on our consolidated financial position and results of operations.

In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans* an amendment of FASB Statements No. 87, 88, 106, and 132(R), or SFAS No. 158. SFAS No. 158 requires an employer to recognize the funded status of each pension and other postretirement benefit plan as an asset or liability on their balance sheet with all unrecognized

amounts to be recorded in other comprehensive income. As required, we will adopt the provisions of SFAS No. 158 related to the recognition of the funded status of our plans in our fiscal year ended December 31, 2006. SFAS No. 158 also ultimately requires an employer to measure the funded status of a plan as of the date of the employer's fiscal year-end statement of financial position. As required, we will adopt the provisions of SFAS No. 158 relative to the measurement date in our fiscal year ending December 31, 2008. We are currently evaluating the impact that the adoption of SFAS No. 158 will have on our consolidated financial position and results of operations.

In September 2006, the SEC staff issued Staff Accounting Bulletin No. 108, *Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements*, or SAB No. 108. SAB No. 108 was issued to address the diversity in practice in quantifying misstatements from prior years and assessing their effect on current year financial statements. We do not anticipate any impact on the preparation of our year-end 2006 financial statements from adopting the guidance of SAB No. 108.

Forward-Looking Statements

This Quarterly Report on Form 10-Q includes forward-looking statements within the meaning of Section 27A of the Securities Exchange Act of 1933 and Section 21E of the Securities Exchange Act of 1934. The words anticipate, believe, could, should, propose, continue, estimate, intend, may, plan, predict, project, will and similar terms and phrases are used in this Quarterly Report on Form 10-Q to identify forward-looking statements. These statements relate to analyses and other information based on forecasts of future results and estimates of amounts not yet determinable. These statements also relate to our future prospects, developments and business strategies.

These forward-looking statements are made based on our management's expectations and beliefs concerning future events affecting us and are subject to uncertainties and factors relating to our operations and business environment, all of which are difficult to predict and many of which are beyond our control. These uncertainties and factors could cause our actual results to differ materially from those matters expressed in or implied by these forward-looking statements.

The following factors are among those, but are not only those, that may cause actual results to differ materially from the forward-looking statements:

- our ability to close the acquisition of Trammell Crow;
- integration issues arising out of the acquisition of Trammell Crow and other companies we may acquire;
- costs relating to the acquisition of Trammell Crow and other businesses we may acquire;
- changes in general economic and business conditions;
- the failure of properties managed by us to perform as anticipated;
- our ability to compete globally, or in specific geographic markets or business segments that are material to us;
- changes in social, political and economic conditions in the foreign countries in which we operate;
- foreign currency fluctuations;
- an economic downturn in the California commercial real estate market;
- significant variability in our results of operations among quarters;

- our leverage and debt service obligations and ability to incur additional indebtedness, other than in connection with the financing transactions entered into in connection with our acquisition of Trammell Crow;
- our ability to generate a sufficient amount of cash to satisfy working capital requirements and to service our existing and future indebtedness;
- the success of our co-investment and joint venture activities;
- our ability to retain our senior management and attract and retain qualified and experienced employees;
- our ability to comply with the laws and regulations applicable to real estate brokerage and mortgage transactions;
- our exposure to liabilities in connection with real estate brokerage and property management activities;
- the ability of our Global Investment Management segment to realize values in investment funds to offset incentive compensation expense related thereto;
- changes in the key components of revenue growth for large commercial real estate services companies, including consolidation of client accounts and increasing levels of institutional ownership of commercial real estate;
- reliance of companies on outsourcing for their commercial real estate needs;
- our ability to leverage our global services platform to maximize and sustain long-term cash flow;
- our ability to maximize cross-selling opportunities;
- trends in use of large, full-service real estate providers;
- diversification of our client base;
- improvements in operating efficiency;
- protection of our global brand;
- trends in pricing for commercial real estate services;
- the ability of CBRE Melody to periodically amend, or replace, on satisfactory terms the agreements for its indebtedness;
- the effect of implementation of new tax and accounting rules and standards; and
- the other factors described in our Annual Report on Form 10-K, included under the heading "Risk Factors, Management's Discussion and Analysis of Financial Condition and Results of Operations," "Critical Accounting Policies," and "Quantitative and Qualitative Disclosures About Market Risk."

Forward-looking statements speak only as of the date the statements are made. You should not put undue reliance on any forward-looking statements. We assume no obligation to update forward-looking statements to reflect actual results, changes in assumptions or changes in other factors affecting forward-looking information, except to the extent required by applicable securities laws. If we do update one or more forward-looking statements, no inference should be drawn that we will make additional updates with respect to those or other forward-looking statements. Additional information concerning these and other risks and uncertainties is contained in our other periodic filings with the

Securities and Exchange Commission.

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ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information in this section should be read in connection with the information on market risk related to changes in interest rates and non-U.S. currency exchange rates in Part II, Item 7A, Quantitative and Qualitative Disclosures About Market Risk, in our Annual Report on Form 10-K for the year ended December 31, 2005. Our exposure to market risk consists of foreign currency exchange rate fluctuations related to our international operations and changes in interest rates on debt obligations.

During the nine months ended September 30, 2006, approximately 36.1% of our business was transacted in local currencies of foreign countries, the majority of which includes the Euro, the British pound sterling, the Canadian dollar, the Hong Kong dollar, the Japanese yen, the Singapore dollar and the Australian dollar. We attempt to manage our exposure primarily by balancing assets and liabilities and maintaining cash positions in foreign currencies only at levels necessary for operating purposes. In the normal course of business, we also sometimes utilize derivative financial instruments in the form of foreign currency exchange contracts to mitigate foreign currency exchange exposure resulting from inter-company loans, expected cash flow and earnings. We do not engage in any speculative activities with respect to foreign currency. On April 17, 2006, we entered into foreign currency exchange forward contracts with an aggregate notional amount of approximately \$23.9 million, which expire on various dates through December 29, 2006. On April 19, 2006, we entered into two option agreements to purchase an aggregate notional amount of 44.0 million British pounds sterling and 46.0 million euros, both of which expire on December 27, 2006. On August 21, 2006, we entered into an option agreement to sell a notional amount of 44.0 million British pounds sterling to offset the option purchased on April 19, 2006 and we entered into a foreign currency exchange forward contract with a notional amount of 44.0 million British pounds sterling, which expires on December 29, 2006. There was no significant net impact on our earnings resulting from gains and/or losses on foreign currency exchange forward contracts and option contracts for the three and nine months ended September 30, 2006.

On June 15, 2006, we redeemed the remaining \$164.7 million in aggregate principal amount of our outstanding 11¼% senior subordinated notes. In connection with this early redemption, we paid a premium of \$9.3 million and wrote off \$4.8 million of unamortized deferred financing costs and unamortized discount. Additionally, in June 2006, we entered into a new \$600.0 million revolving credit facility, which fully replaced our former credit agreement on more favorable terms. In connection with the replacement of our prior credit facility, we wrote off \$8.2 million of unamortized deferred financing fees. The redemption of the remaining outstanding balance of our 11¼% senior subordinated notes combined with the replacement of our prior credit agreement on more favorable terms will result in interest savings of approximately \$12.5 million in 2006.

We utilize sensitivity analyses to assess the potential effect of our variable rate debt. If interest rates were to increase by 65 basis points, which would comprise approximately 10% of the weighted average interest rates of our outstanding variable rate debt at September 30, 2006, the net impact would be a decrease of \$1.2 million on income before provision for income taxes and cash provided by operating activities for the nine months ended September 30, 2006.

Based on dealers' quotes at September 30, 2006, the estimated fair value of our 9¾% senior notes was \$138.8 million. Estimated fair values for the remaining long-term debt instruments are not presented because we believe that they are not materially different from book value, primarily because the substantial majority of this debt is based on variable rates that approximate terms that we believe could be obtained at September 30, 2006.

ITEM 4. CONTROLS AND PROCEDURES

We have formally adopted a policy for disclosure controls and procedures that provides guidance on the evaluation of disclosure controls and procedures and is designed to ensure that all corporate disclosure

is complete and accurate in all material respects and that all information required to be disclosed in the periodic reports submitted by us under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods and in the manner specified in the Securities and Exchange Commission's rules and forms. As of the end of the period covered by this report, we carried out our evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures. A Public Disclosure Committee consisting of the Principal Accounting Officer, General Counsel, Chief Communications Officer, senior officers of each significant business line and other select employees assisted the Chief Executive Officer and the Chief Financial Officer in this evaluation. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the quarterly period covered by this report.

No changes in our internal control over financial reporting occurred during the fiscal quarter ended September 30, 2006 that have materially affected, or are likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are a party to a number of pending or threatened lawsuits arising out of, or incident to, our ordinary course of business. Our management believes that any liability that may result from the disposition of these lawsuits will not have a material effect on our consolidated financial position or results of operations.

ITEM 1A. RISK FACTORS

There have been no material changes to our risk factors as previously disclosed in our Form 10-K for the annual period ending December 31, 2005.

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ITEM 6. EXHIBITS

Exhibit Number	Description
3.1	Form of Restated Certificate of Incorporation of CB Richard Ellis Group, Inc. filed on June 15, 2004 (incorporated by reference to Exhibit 3.3 of the CB Richard Ellis Group Inc. Amendment No. 4 to Registration Statement on Form S-1 filed with the SEC (No. 333-112867) on June 7, 2004)
3.2	Form of Restated By-laws of CB Richard Ellis Group, Inc. (incorporated by reference to Exhibit 3.5 of the CB Richard Ellis Group Inc. Amendment No. 4 to Registration Statement on Form S-1 filed with the SEC (No. 333-112867) on June 7, 2004)
4.2(a)	Securityholders Agreement, dated as of July 20, 2001 (Securityholders Agreement), by and among, CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc., Blum Strategic Partners, L.P., Blum Strategic Partners II, L.P., Blum Strategic Partners II GmbH & Co. KG, FS Equity Partners III, L.P., FS Equity Partners International, L.P., Credit Suisse First Boston Corporation, DLJ Investment Funding, Inc., The Koll Holding Company, Frederic V. Malek, the management investors named therein and the other persons from time to time party thereto (incorporated by reference to Exhibit 25 to Amendment No. 9 to Schedule 13D with respect to CB Richard Ellis Services, Inc. filed with the SEC on July 25, 2001)
4.2(b)	Amendment and Waiver to Securityholders Agreement, dated as of April 14, 2004, by and among, CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc. and the other parties to the Securityholders Agreement (incorporated by reference to Exhibit 4.2(b) of the CB Richard Ellis Group, Inc. Amendment No. 2 to Registration Statement on Form S-1 filed with the SEC (No. 333-112867) on April 30, 2004)
4.2(c)	Second Amendment and Waiver to Securityholders Agreement, dated as of November 24, 2004, by and among CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc. and certain of the other parties to the Securityholders Agreement (incorporated by reference to Exhibit 4.2(c) of the CB Richard Ellis Group, Inc. Amendment No. 1 to Registration Statement on Form S-1 filed with the SEC (No. 333-120445) on November 24, 2004)
4.2(d)	Third Amendment and Waiver to Securityholders Agreement, dated as of August 1, 2005, by and among CB Richard Ellis Group, Inc., CB Richard Ellis Services, Inc. and the other parties thereto (incorporated by reference to Exhibit 4.1 of the CB Richard Ellis Group, Inc. Form 8-K filed with the SEC on August 2, 2005)
10.1(g)	Amendment No. 1, dated September 6, 2006, to the Amended and Restated 2004 Stock Incentive Plan of CB Richard Ellis Group, Inc. (incorporated by reference to Exhibit 10.1 of the CB Richard Ellis Group, Inc. Form 8-K filed with the SEC on September 12, 2006)
11	Statement concerning Computation of Per Share Earnings (filed as Note 11 of the Consolidated Financial Statements)
31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to §302 of the Sarbanes-Oxley Act of 2002*
31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a) under the Securities Exchange Act of 1934, as adopted pursuant to §302 of the Sarbanes-Oxley Act of 2002*
32	Certifications by Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002*

* Filed herewith

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 9, 2006

CB RICHARD ELLIS GROUP, INC.

/s/ KENNETH J. KAY

Kenneth J. Kay

Chief Financial Officer (principal financial officer)

Date: November 9, 2006

/s/ GIL BOROK

Gil Borok

Global Controller (principal accounting officer)