

ENVESTNET, INC.  
Form 10-Q  
November 07, 2014  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

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**x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended September 30, 2014**

**o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**Commission file number 001-34835**

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**Investnet, Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**20-1409613**  
(I.R.S Employer  
Identification No.)

**35 East Wacker Drive, Suite 2400, Chicago, IL**  
(Address of principal executive offices)

**60601**  
(Zip Code)

Registrant's telephone number, including area code:

**(312) 827-2800**

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes  No

As of November 1, 2014, 34,342,058 shares of the common stock with a par value of \$0.005 per share were outstanding.

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Table of Contents

**TABLE OF CONTENTS**

	<b>Page</b>
<b>PART I - FINANCIAL INFORMATION</b>	
Item 1. Financial Statements (Unaudited)	
<u>Condensed Consolidated Balance Sheets as of September 30, 2014 and December 31, 2013</u>	3
<u>Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2014 and 2013</u>	4
<u>Condensed Consolidated Statement of Equity for the nine months ended September 30, 2014</u>	5
<u>Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2014 and 2013</u>	6
<u>Notes to Condensed Consolidated Financial Statements</u>	7
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	20
<u>Forward-Looking Statements</u>	20
<u>Overview</u>	21
<u>Results of Operations</u>	25
<u>Liquidity and Capital Resources</u>	32
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	33
Item 4. <u>Controls and Procedures</u>	33
<b>PART II - OTHER INFORMATION</b>	
Item 1. <u>Legal Proceedings</u>	33
Item 1A. <u>Risk Factors</u>	33
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	34
Item 6. <u>Exhibits</u>	34

Table of Contents**Envestnet, Inc.****Condensed Consolidated Balance Sheets****(in thousands, except share information)****(unaudited)**

	<b>September 30, 2014</b>	<b>December 31, 2013</b>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 105,899	\$ 49,942
Fees and other receivables, net	24,514	19,848
Deferred tax assets, net	4,380	2,462
Prepaid expenses and other current assets	6,357	7,155
Total current assets	141,150	79,407
Property and equipment, net	16,438	12,766
Internally developed software, net	6,740	5,740
Intangible assets, net	32,210	35,698
Goodwill	77,918	74,335
Deferred tax assets, net	8,367	8,367
Other non-current assets	4,710	4,929
Total assets	\$ 287,533	\$ 221,242
<b>Liabilities and Equity</b>		
Current liabilities:		
Accrued expenses	\$ 38,584	\$ 35,242
Accounts payable	7,537	5,528
Bank indebtedness	30,000	
Contingent consideration	6,095	6,008
Deferred revenue	5,958	6,245
Total current liabilities	88,174	53,023
Contingent consideration	8,981	11,297
Deferred revenue	4,270	1,148
Deferred rent	2,910	2,051
Lease incentive	5,726	3,547
Other non-current liabilities	2,682	2,404
Total liabilities	112,743	73,470
Commitments and contingencies		
Redeemable units in ERS, LLC	1,500	
Equity:		
Stockholders' equity:		
Preferred stock, par value \$0.005, 50,000,000 shares authorized		
Common stock, par value \$0.005, 500,000,000 shares authorized; 46,099,095 and 45,628,814 shares issued as of September 30, 2014 and December 31, 2013, respectively; 34,299,725 and 33,876,020 shares outstanding as of September 30, 2014 and December 31, 2013, respectively	230	228

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Additional paid-in capital	208,819	192,341
Accumulated deficit	(23,136)	(33,617)
Treasury stock at cost, 11,799,370 and 11,752,794 shares as of September 30, 2014 and December 31, 2013, respectively	(13,179)	(11,180)
Total stockholders' equity	172,734	147,772
Non-controlling interest	556	
Total equity	173,290	147,772
Total liabilities and equity	\$ 287,533	\$ 221,242

*See accompanying notes to unaudited Condensed Consolidated Financial Statements.*

Table of Contents**Investnet, Inc.****Condensed Consolidated Statements of Operations****(in thousands, except share and per share information)****(unaudited)**

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>	<b>2014</b>	<b>2013</b>
<b>Revenues:</b>				
Assets under management or administration	\$ 74,899	\$ 59,580	\$ 212,707	\$ 137,150
Licensing and professional services	13,678	10,300	39,238	30,987
Total revenues	88,577	69,880	251,945	168,137
<b>Operating expenses:</b>				
Cost of revenues	39,111	30,154	111,503	66,600
Compensation and benefits	25,833	21,063	74,449	55,475
General and administration	13,428	11,985	38,514	30,840
Depreciation and amortization	4,253	4,467	13,290	10,666
Restructuring charges		474		474
Total operating expenses	82,625	68,143	237,756	164,055
Income from operations	5,952	1,737	14,189	4,082
Other income (expense)	(11)	4	1,909	195
Income before income tax provision	5,941	1,741	16,098	4,277
Income tax provision	2,173	435	5,812	1,312
Net income	3,768	1,306	10,286	2,965
Add: Net loss attributable to non-controlling interest			195	
Net income attributable to Investnet, Inc.	\$ 3,768	\$ 1,306	\$ 10,481	\$ 2,965
<b>Net income per share attributable to Investnet, Inc.:</b>				
Basic	\$ 0.11	\$ 0.04	\$ 0.30	\$ 0.09
Diluted	\$ 0.10	\$ 0.04	\$ 0.28	\$ 0.08
<b>Weighted average common shares outstanding:</b>				
Basic	34,674,245	33,686,112	34,447,619	32,912,084
Diluted	37,006,796	35,871,975	36,832,154	35,260,044

*See accompanying notes to unaudited Condensed Consolidated Financial Statements.*

Table of Contents**Envestnet, Inc.****Condensed Consolidated Statement of Equity****(in thousands, except share information)****(unaudited)**

	Common Stock		Treasury Stock		Additional Paid-in Capital	Accumulated Deficit	Non-controlling Interest	Total Equity
	Shares	Amount	Common Shares	Amount				
Balance, December 31, 2013	45,628,814	\$ 228	(11,752,794)	\$ (11,180)	\$ 192,341	\$ (33,617)	\$	147,772
Exercise of stock options	333,067	2			3,144			3,146
Issuance of common stock - vesting of restricted stock	137,214							
Purchase of treasury stock for stock-based minimum tax withholdings			(46,576)	(1,999)				(1,999)
Stock-based compensation expense					8,248		195	8,443
Excess tax benefits from stock-based compensation expense					5,086			5,086
Issuance of membership interest in ERS, LLC							556	556
Net income (loss)						10,481	(195)	10,286
Balance, September 30, 2014	46,099,095	\$ 230	(11,799,370)	\$ (13,179)	\$ 208,819	\$ (23,136)	556	\$ 173,290

*See accompanying notes to unaudited Condensed Consolidated Financial Statements.*

Table of Contents

## Envestnet, Inc.

## Condensed Consolidated Statements of Cash Flows

(in thousands)

(unaudited)

	Nine Months Ended September 30,	
	2014	2013
<b>OPERATING ACTIVITIES:</b>		
Net income	\$ 10,286	\$ 2,965
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	13,290	10,666
Deferred rent and lease incentive	173	(784)
Provision for doubtful accounts		153
Deferred income taxes		(1,375)
Stock-based compensation expense	8,443	6,281
Excess tax benefits from stock-based compensation expense	(5,086)	(2,704)
Imputed interest expense	1,108	392
Fair market value adjustment on contingent consideration	(342)	
Changes in operating assets and liabilities:		
Fees and other receivables, net	(4,613)	(8,302)
Prepaid expenses and other current assets	3,966	(2,993)
Other non-current assets	(736)	(1,265)
Accrued expenses	3,212	7,946
Accounts payable	2,009	1,891
Deferred revenue	2,835	754
Other non-current liabilities	278	960
Net cash provided by operating activities	34,823	14,585
<b>INVESTING ACTIVITIES:</b>		
Purchase of property and equipment	(5,249)	(4,301)
Capitalization of internally developed software	(2,562)	(2,293)
Acquisition of businesses, net of cash acquired	(1,288)	(8,992)
Net cash used in investing activities	(9,099)	(15,586)
<b>FINANCING ACTIVITIES:</b>		
Proceeds from bank indebtedness	30,000	
Payment of contingent consideration	(6,000)	
Proceeds from exercise of warrants		4
Proceeds from exercise of stock options	3,146	5,578
Issuance of ERS, LLC redeemable units	1,500	
Payment of promissory note	(1,500)	
Issuance of restricted stock		1
Purchase of treasury stock for stock-based minimum tax withholdings	(1,999)	(586)
Excess tax benefits from stock-based compensation expense	5,086	2,704
Net cash provided by financing activities	30,233	7,701
<b>INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>55,957</b>	<b>6,700</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>49,942</b>	<b>29,983</b>



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<b>CASH AND CASH EQUIVALENTS, END OF PERIOD</b>	\$	105,899	\$	36,683
Supplemental disclosure of cash flow information - cash paid during the period for income taxes, net of refunds	\$	154	\$	4,389
Supplemental disclosure of non-cash operating, investing and financing activities:				
Settlement of contingent consideration liability upon issuance of ERS, LLC membership interest		158		
Contingent consideration liability issued in acquisition of business		3,285		15,738
Leasehold improvements funded by lease incentive		2,865		

*See accompanying notes to unaudited Condensed Consolidated Financial Statements.*

Table of Contents

**Investnet, Inc.**

**Notes to Unaudited Condensed Consolidated Financial Statements**

**(in thousands, except share and per share amounts)**

**1. Organization and Description of Business**

Investnet, Inc. (Investnet) and its subsidiaries (collectively, the Company) provide open-architecture wealth management services and technology to independent financial advisors and financial institutions. These services and related technology are provided via Investnet's wealth management software, Investnet | PMC®, Investnet | Tamarac, Vantage Reporting Solution and Investnet | WMS.

Investnet's wealth management software is a platform of integrated, internet-based technology applications and related services that provide portfolio diagnostics, proposal generation, investment model management, rebalancing and trading, portfolio performance reporting and monitoring solutions, billing, and back-office and middle-office operations and administration.

The Company's investment consulting group, Investnet | PMC, provides investment manager due diligence and research, a full spectrum of investment offerings supported by both proprietary and third-party research and manager selection, and overlay portfolio management services.

Investnet | Tamarac provides leading portfolio accounting, rebalancing, trading, performance reporting and client relationship management software, principally to high-end Registered Investment Advisors (RIAs).

Vantage Reporting Solution software aggregates and manages investment data, provides performance reporting and benchmarking, giving advisors an in-depth view of clients' various investments, empowering advisors to give holistic, personalized advice.

Investnet | WMS offers financial institutions access to an integrated wealth platform, which helps construct and manage sophisticated portfolio solutions across an entire account life cycle, particularly in the area of unified managed account trading. Investnet | WMS's Overlay Portfolio Management console helps wealth managers efficiently build customized client portfolios that consider both proprietary and open-architecture investment solutions.

Through these platform and service offerings, the Company provides open-architecture support for a wide range of investment products (separately managed accounts, multi-manager accounts, mutual funds, exchange-traded funds, stock baskets, alternative investments, and other fee-based investment solutions) from Investnet | PMC and other leading investment providers via multiple custodians, and also account administration and reporting services.

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Envestnet operates four RIAs and a registered broker-dealer. The RIAs are registered with the Securities and Exchange Commission ( SEC ). The broker-dealer is registered with the SEC, all 50 states and the District of Columbia and is a member of the Financial Industry Regulatory Authority ( FINRA ).

### 2. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements of the Company as of September 30, 2014 and for the three and nine months ended September 30, 2014 and 2013 have not been audited by an independent registered public accounting firm. These unaudited condensed consolidated financial statements have been prepared on the same basis as our audited consolidated financial statements for the year ended December 31, 2013 and reflect all normal recurring adjustments which are, in the opinion of management, necessary to present fairly the Company's financial position as of September 30, 2014 and the results of operations, equity and cash flows for the periods presented herein. The unaudited condensed consolidated balance sheet as of December 31, 2013 was derived from the Company's audited financial statements for the year ended December 31, 2013 but does not include all disclosures, including notes required by accounting principles generally accepted in the United States of America ( GAAP ). The results of operations for the three and nine months ended September 30, 2014 are not necessarily indicative of the operating results to be expected for other interim periods or for the full fiscal year.

The unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the SEC. Certain information and footnote disclosures normally included in financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to such rules and regulations. These unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2013, filed with the SEC on March 17, 2014.

Table of Contents

**Investnet, Inc.**

**Notes to Unaudited Condensed Consolidated Financial Statements**

**(in thousands, except share and per share amounts)**

The preparation of these unaudited condensed consolidated financial statements requires management to make estimates and assumptions related to the reporting of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities. Significant areas requiring the use of management estimates relate to estimating uncollectible receivables, revenue recognition, costs capitalized for internally developed software, valuations and assumptions used for impairment testing of goodwill, intangible and other long-lived assets, fair value of stock and stock options issued, fair value of contingent consideration, realization of deferred tax assets, uncertain tax positions and assumptions used to allocate purchase prices in business combinations. Actual results could differ materially from these estimates under different assumptions or conditions.

*Other Income* - On June 18, 2014, the Company reached an agreement with a vendor regarding the recovery of certain expenses the Company incurred in 2013. Under the terms of the agreement, the vendor agreed to pay the Company \$1,825. The Company recognized a pre-tax gain of \$1,825 resulting from the agreement, which is included in *Other income* in the condensed consolidated statements of operations for the nine months ended September 30, 2014.

*Non-controlling Interest* - Effective February 1, 2014, the Company formed Investnet Retirement Solutions, LLC ( *ERS, LLC* ) with various third parties. ERS, LLC offers advisory and technology enabled services to financial advisors and retirement plans. In exchange for a 64.5% ownership interest in ERS, LLC, the Company contributed certain assets and has agreed to fund a certain amount of the operating expenses of ERS, LLC. As described in Note 3, due to the issuance of units related to the acquisition of Klein Decisions, Inc. ( *Klein* ) the Company's ownership in ERS, LLC is 57% as of September 30, 2014.

The allocation of gains and losses to the members of ERS, LLC is based on a hypothetical liquidation book value method in accordance with the ERS, LLC operating agreement. In the three and nine months ended September 30, 2014, losses of \$0 and \$195, respectively, are reflected as non-controlling interest in the condensed consolidated statements of operations.

*Recent Accounting Pronouncements* - On May 28, 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The new standard is effective for the Company on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has not yet selected a transition method nor has it determined the effect of the standard on its consolidated financial statements.

**3. Business Acquisitions**

*Acquisition of Klein Decisions, Inc.*

On July 1, 2014, ERS, LLC completed the acquisition of Klein. In accordance with the stock purchase agreement, ERS, LLC acquired all of the outstanding shares of Klein for cash consideration of approximately \$1,288, a promissory note in the amount of \$1,500, and estimated fair value of \$3,285 in contingent consideration (with a minimum guaranteed amount of \$1,175), to be paid over three years. The promissory note was paid by ERS, LLC on July 31, 2014. Klein develops dynamic decision systems that incorporate investor preferences, goals, and priorities into the investment process. ERS, LLC acquired Klein for its capabilities in delivering personal participant solutions, as well as its personnel to further build out ERS's business of serving advisors who support the small retirement plan market. The goodwill arising from the acquisition represents the expected synergistic benefits of the transaction, which relate to an increase in future ERS, LLC revenues as a result of leveraging Klein's systems and expertise of its employees. The goodwill is deductible for income tax purposes.

The consideration in the acquisition was as follows:

Cash consideration	\$	1,288
Promissory note		1,500
Contingent consideration		3,285
	\$	6,073

Table of Contents**Investnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)**

The contingent consideration liability of \$3,285 is the present value of an undiscounted liability of \$3,520, applying a discount rate of 3% and is considered a Level 3 fair value measurement as described in Note 8. Payments will be made at the end of three twelve month closing periods. The future undiscounted payments are anticipated to be \$332 on July 31, 2015, \$906 on July 31, 2016 and \$2,282 on July 31, 2017. Changes to the estimated fair value of the contingent consideration are recognized in earnings of the Company. No change in the estimated fair value of the contingent consideration was determined for the three month period ended September 30, 2014.

The estimated fair values of the contingent consideration, deferred income taxes, and intangible assets are provisional and are based on the information that was available as of the acquisition date. The Company believes the information provides a reasonable basis for estimating the fair values of these amounts, but is waiting for additional information necessary to finalize those fair values. Therefore, provisional measurements of fair values reflected are subject to change and such changes could be significant. The Company expects to finalize the valuation of contingent consideration, deferred income taxes and intangible assets, and complete the acquisition accounting as soon as practicable but no later than December 31, 2014.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition:

Total tangible assets acquired	\$	54
Total liabilities assumed		(132)
Identifiable intangible assets:		
Customer list		2,100
Proprietary technology		1,000
Goodwill		3,051
Total net assets acquired	\$	6,073

A summary of intangible assets acquired, estimated useful lives and amortization method at the date of acquisition is as follows:

	Amount	Weighted Average Useful Life in Years	Amortization Method
Customer list	\$ 2,100	10	Accelerated
Proprietary technology	1,000	3	Straight-line
Total	\$ 3,100		

The results of Klein operations are included in the condensed consolidated statements of operations beginning July 1, 2014. The results are not material to the Company.

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For the three and nine months ended September 30, 2014, acquisition related costs for Klein totaled \$112 and \$309, respectively, and are included in general and administration expenses.

On July 9, 2014, ERS, LLC accepted the subscription of former owners of Klein (the Klein Parties ) to purchase an 11.7% ownership interest of ERS, LLC for \$1,500. The Klein Parties have the right to require ERS, LLC to repurchase units issued pursuant to the subscription anytime between 18 and approximately 36 months after July 1, 2014 for the amount of \$1,500. This purchase obligation is guaranteed by the Company and is reflected outside of permanent equity in the condensed consolidated balance sheet. After taking into account the subscription of the Klein Parties, the Company s ownership interest in ERS, LLC is 57%.

Table of Contents**Investnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)*****Acquisition of Wealth Management Solutions***

On July 1, 2013, the Company acquired the Wealth Management Solutions ( WMS ) division of Prudential Investments LLC. In accordance with the purchase agreement, the Company acquired substantially all of the assets and assumed certain liabilities of WMS for total consideration of \$24,730. WMS is a provider of technology solutions that enables financial services firms to develop and enhance their wealth management offerings. The Company acquired WMS to better serve the wealth management needs of the bank channel, deepen the Company's practice management capabilities, and benefit from the operational leverage resulting from consolidating WMS's business onto the Company's unified wealth management platform.

The goodwill arising from the acquisition represents the expected synergistic benefits of the transaction, primarily related to an increase in future revenues as a result of potential cross selling opportunities, as well as lower future operating expenses, including a reduction in headcount from pre-acquisition levels and lower technology platform-related costs due to the migration of WMS's clients to the Investnet technology platform. The goodwill is also related to the knowledge and experience of the workforce in place.

The consideration in the acquisition was as follows:

Cash consideration	\$	8,992
Contingent consideration		15,738
	\$	24,730

In connection with the acquisition of WMS, the Company is required to pay Prudential Investments contingent consideration of \$6,000 per year for three years, based upon WMS's annualized net revenue relative to a target of \$28,000 per year, with lower payments for performance below the target and higher payments for performance above the target, subject to an aggregate maximum of \$23,000. The Company recorded a liability as of the date of acquisition of \$15,738, which represented the estimated fair value of contingent consideration on the date of acquisition and is considered a Level 3 fair value measurement as described in Note 8.

The estimated fair value of contingent consideration as of September 30, 2014 was \$11,791. This amount is the present value of an undiscounted liability of \$13,227, applying a discount rate of 10%. Payments will be made at the end of three twelve month closing periods. The first undiscounted payment of \$6,000 was paid on August 12, 2014. The second and third undiscounted payments are anticipated to be \$7,066 on August 15, 2015 and \$6,161 on August 15, 2016. Changes to the estimated fair value of the contingent consideration are recognized in earnings of the Company. During the three months ended September 30, 2014, the Company recorded a fair value adjustment to increase the contingent consideration liability by \$118 as a result of an increase in the revenue assumptions. This adjustment is included in general and administration expense in the condensed consolidated statements of operations. For the nine months ended September 30, 2014, the Company recorded a fair value adjustment to decrease the contingent consideration arrangement by \$342 (Note 8) as a result of a decrease in the revenue assumptions for



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years 2 and 3. This adjustment is included in general and administration expense in the condensed consolidated statements of operations.

For the three and nine months ended September 30, 2014, the Company recognized imputed interest expense on contingent consideration of \$284 and \$1,108, respectively.

The following table summarizes the fair values of the assets acquired and liabilities assumed at the date of acquisition:

Total tangible assets acquired	\$	1,296
Total liabilities assumed		(2,257)
Identifiable intangible assets:		
Customer list		14,000
Proprietary technology		3,000
Goodwill		8,691
Total net assets acquired	\$	24,730

Table of Contents**Envestnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)**

A summary of intangibles assets acquired, estimated useful lives and amortization method at the date of acquisition is as follows:

	Amount	Weighted Average Useful Life in Years	Amortization Method
Customer list	\$ 14,000	12	Accelerated
Proprietary technology	3,000	1.5	Accelerated
Total	\$ 17,000		

For the three and nine months ended September 30, 2014, acquisition related costs for WMS totaled \$0 and \$95, respectively, and are included in general and administration expenses. For the three and nine months ended September 30, 2013, acquisition related costs for WMS totaled \$197 and \$844, respectively, and are included in general and administration expenses.

***Pro forma results for Envestnet, Inc. giving effect to the WMS acquisition***

The following pro forma financial information presents the combined results of operations of Envestnet and WMS, acquired on July 1, 2013, for the nine months ended September 30, 2013. The pro forma financial information presents the results as if the acquisition had occurred as of the beginning of 2013. The results of Klein are not included in the pro forma presented below as the Klein acquisition was not material to the Company.

The unaudited pro forma results presented include amortization charges for acquired intangible assets, imputed interest expense, stock-based compensation expense and the related tax effect on the aforementioned items.

Pro forma financial information for the nine months ended September 30, 2013 is presented for informational purposes and is not indicative of the results of operations that would have been achieved if the acquisition had taken place as of the beginning of 2013.

	Nine Months Ended
Revenues	\$ 200,585
Net loss	(9,496)
Net loss per share:	
Basic	(0.29)
Diluted	(0.29)

**4. Property and Equipment**

	Estimated Useful Life	September 30, 2014	December 31, 2013
Cost:			
Office furniture and fixtures	5-7 years	\$ 5,314	\$ 4,266
Computer equipment and software	3 years	30,728	26,910
Other office equipment	5 years	598	598
Leasehold improvements	Shorter of the lease term or useful life of the asset	11,547	8,299
		48,187	40,073
Less accumulated depreciation and amortization		(31,749)	(27,307)
Property and equipment, net		\$ 16,438	\$ 12,766

Depreciation and amortization expense was as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Depreciation and amortization expense	\$ 1,400	\$ 1,381	\$ 4,442	\$ 3,599

Table of Contents**Envestnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements**

(in thousands, except share and per share amounts)

**5. Internally Developed Software**

Internally developed software consists of the following:

	Estimated Useful Life	September 30, 2014	December 31, 2013
Internally developed software	5 years	\$ 18,936	\$ 16,374
Less accumulated amortization		(12,196)	(10,634)
Internally developed software, net		\$ 6,740	\$ 5,740

Amortization expense was as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Amortization expense	\$ 565	\$ 436	\$ 1,562	\$ 1,265

**6. Goodwill and Intangible Assets**

Changes in the carrying amount of the Company's goodwill were as follows:

Balance at December 31, 2013	\$ 74,335
ERS formation	532
Klein acquisition	3,051
Balance at September 30, 2014	\$ 77,918

Intangible assets consist of the following:

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	Useful Life	September 30, 2014			December 31, 2013		
		Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Customer lists	4 - 12 years	\$ 44,503	\$ (19,206)	\$ 25,297	\$ 42,103	\$ (14,593)	\$ 27,510
Proprietary technologies	1.5 - 8 years	10,978	(5,113)	5,865	9,580	(2,792)	6,788
Trade names	5 years	2,090	(1,042)	1,048	2,090	(690)	1,400
Total intangible assets		\$ 57,571	\$ (25,361)	\$ 32,210	\$ 53,773	\$ (18,075)	\$ 35,698

Table of Contents

**Investnet, Inc.**

**Notes to Unaudited Condensed Consolidated Financial Statements**

**(in thousands, except share and per share amounts)**

Amortization expense was as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Amortization expense	\$ 2,288	\$ 2,650	\$ 7,286	\$ 5,802

**7. Other Non-Current Assets**

Other non-current assets consist of the following:

	September 30, 2014	December 31, 2013
Investment in private company	\$ 1,250	\$ 1,250
Deposits:		
Lease	1,794	1,751
Other	436	286
Other	1,230	1,642
	\$ 4,710	\$ 4,929

**8. Fair Value Measurements**

Financial assets and liabilities recorded at fair value in the condensed consolidated balance sheets are categorized based upon a fair value hierarchy established by GAAP, which prioritizes the inputs used to measure fair value into the following levels:

Level 1: Inputs based on quoted market prices in active markets for identical assets or liabilities at the measurement date.

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Level 2: Quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or inputs that are observable and can be corroborated by observable market data.

Level 3: Inputs reflect management's best estimates and assumptions of what market participants would use in pricing the asset or liability at the measurement date. The inputs are unobservable in the market and significant to the valuation of the instruments.

The Company periodically invests excess cash in money-market funds not insured by the Federal Deposit Insurance Corporation. The Company believes that the investments in money market funds are on deposit with creditworthy financial institutions and that the funds are highly liquid. The fair values of the Company's investments in money market funds are based on the daily quoted market prices of the net asset value of the various money market funds. These money market funds are considered Level 1 assets, totaled approximately \$82,233 and \$32,358 as of September 30, 2014 and December 31, 2013, respectively, and are included in cash and cash equivalents in the condensed consolidated balance sheets.

The fair value of the contingent consideration liability related to the WMS acquisition on July 1, 2013 was estimated using a discounted cash flow method with significant inputs that are not observable in the market and thus represents a Level 3 fair value measurement as defined in the FASB's Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures*. The significant inputs in the Level 3 measurement not supported by market activity included our assessments of expected future cash flows related to our acquisition of WMS during the subsequent three years from the date of acquisition, appropriately discounted considering the uncertainties associated with the obligation, and calculated in accordance with the terms of the agreement.

Table of Contents**Envestnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)**

The Company utilized a discounted cash flow method with expected future performance of WMS, and its ability to meet the target performance objectives as the main driver of the valuation, to arrive at the fair value of the contingent consideration. The Company will continue to reassess the fair value of the contingent consideration at each reporting date until settlement. Changes to the estimated fair value of the contingent consideration will be recognized in earnings of the Company.

The fair value of the contingent consideration liability related to the Klein acquisition on July 1, 2014 was estimated using a discounted cash flow method with significant inputs that are not observable in the market and thus represents a Level 3 fair value measurement as defined in the FASB's Accounting Standards Codification (ASC) 820, *Fair Value Measurements and Disclosures*. The significant inputs in the Level 3 measurement not supported by market activity included our assessments of expected future cash flows related to our acquisition of Klein during the subsequent three years from the date of acquisition, appropriately discounted considering the uncertainties associated with the obligation, and calculated in accordance with the terms of the agreement.

The Company utilized a discounted cash flow method with expected future performance of Klein to arrive at the fair value of the contingent consideration. The Company will continue to reassess the fair value of the contingent consideration at each reporting date until settlement. Changes to the estimated fair value of the contingent consideration will be recognized in earnings of the Company.

The table below sets forth a summary of changes in the fair value of the Company's Level 3 liability for the nine months ended September 30, 2014:

	<b>Fair Value of Contingent Consideration Liability</b>
Balance at December 31, 2013	\$ 17,305
Settlement of contingent consideration liabilities	(6,158)
Klein acquisition	3,285
Measurement period adjustment	(122)
Fair market value adjustment	(342)
Imputed interest	1,108
Balance at September 30, 2014	\$ 15,076

The Company assesses the categorization of assets and liabilities by level at each measurement date, and transfers between levels are recognized on the actual date of the event or change in circumstances that caused the transfer, in accordance with the Company's accounting policy regarding the recognition of transfers between levels of the fair value hierarchy. There were no transfers between Levels 1, 2 and 3 during the nine months ended September 30, 2014.



**9. Accrued Expenses**

Accrued expenses consist of the following:

	September 30, 2014	December 31, 2013
Accrued investment manager fees	\$ 24,053	\$ 19,310
Accrued compensation and related taxes	12,309	12,125
Accrued professional services	493	694
Accrued restructuring charges		551
Other accrued expenses	1,729	2,562
	\$ 38,584	\$ 35,242

Table of Contents**Investnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)****10. Income Taxes**

The following table includes the Company's income before income tax provision, income tax provision and effective tax rate:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Income before income tax provision	\$ 5,941	\$ 1,741	\$ 16,098	\$ 4,277
Income tax provision	2,173	435	5,812	1,312
Effective tax rate	36.6%	25.0%	36.1%	30.7%

The Company's effective tax rate in the three months ended September 30, 2014, was higher than the effective tax rate in the three months ended September 30, 2013, primarily due an increase in the U.S. federal tax rate used in the tax provision calculation from 34% to 35%, an increase in various permanent differences and the impact of Research and Development ( R&D ) tax credits generated in Q3 of 2013.

The Company's effective tax rate in the nine months ended Septemeber 30, 2014, was higher than the effective tax rate in the nine months ended September 30, 2013, primarily due to an increase in the U.S. federal tax rate used in the tax provision calculation from 34% to 35%, an increase in various permanent differences and the impact of R&D tax credits generated in Q3 of 2013.

The liability for unrecognized tax benefits reported in other non-current liabilities was \$2,519 and \$2,693 at September 30, 2014 and December 31, 2013, respectively. At September 30, 2014, the amount of unrecognized tax benefits that would benefit the Company's effective tax rate, if recognized, was \$1,798. At this time, the Company estimates it is reasonably possible that the liability for unrecognized tax benefits will decrease by as much as \$157 in the next twelve months due to the completion of reviews by tax authorities, the voluntary filing of certain state income tax returns and the expiration of certain statutes of limitations.

The Company recognizes potential interest and penalties related to unrecognized tax benefits in income tax expense. The Company had accrued interest and penalties of \$540 and \$636 as of September 30, 2014 and December 31, 2013, respectively.

The Company files a consolidated federal income tax return and separate tax returns with various states. Additionally, foreign subsidiaries of the Company file tax returns in foreign jurisdictions. The Company's tax returns for the calendar years ended December 31, 2013, 2012, 2011 and 2010 remain open to examination by the Internal Revenue Service in their entirety. With respect to state taxing jurisdictions, the Company's tax

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returns for the calendar years ended December 31, 2013, 2012, 2011, 2010 and 2009 remain open to examination by various state revenue services.

The Company's Indian subsidiary is currently under examination by the India Tax Authority for the fiscal year ended March 31, 2012, 2011 and 2009. Based on the outcome of examinations of our subsidiary or the result of the expiration of statutes of limitations it is reasonably possible that the related unrecognized tax benefits could change from those recorded in the consolidated balance sheet. It is possible that one or more of these audits may be finalized within the next twelve months.

### 11. Stock-Based Compensation

The Company has stock options and restricted stock outstanding under the 2004 Stock Incentive Plan (the "2004 Plan"), the 2010 Long-Term Incentive Plan (the "2010 Plan") and the Envestnet, Inc. Management Incentive Plan for Envestnet | Tamarac Management Employees (the "2012 Plan"). As of September 30, 2014, the maximum number of stock options and restricted stock available for future issuance under the Company's plans is 867,782.

Employee stock-based compensation expense under the Company's plans was as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Employee stock-based compensation expense	\$ 2,676	\$ 2,015	\$ 8,443	\$ 6,281
Tax effect on employee stock-based compensation expense	(1,070)	(503)	(3,377)	(1,927)
Net effect on income	\$ 1,606	\$ 1,512	\$ 5,066	\$ 4,354

Table of Contents**Envestnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)****Stock Options**

The following weighted average assumptions were used to value stock options granted during the periods indicated:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Grant date fair value of options	\$ 16.80	\$	\$ 16.81	\$ 6.11
Volatility	33.7%		37.3%	40.4%
Risk-free interest rate	2.0%		1.9%	1.0%
Dividend yield				
Expected term (in years)	6.0		6.0	6.0

The following table summarizes stock option activity under the Company's plans:

	Options	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value
Outstanding as of December 31, 2013	4,637,471	\$ 9.04		
Granted	155,753	41.84		
Exercised	(95,609)	8.77		
Forfeited	(4,150)	9.00		
Outstanding as of March 31, 2014	4,693,465	10.13	5.3	\$ 141,293
Granted				
Exercised	(95,352)	8.14		
Forfeited	(3,300)	7.80		
Outstanding as of June 30, 2014	4,594,813	10.17	5.0	178,031
Granted	58,500	45.81		
Exercised	(142,106)	10.77		
Forfeited	(533)	9.87		
Outstanding as of September 30, 2014	4,510,674	10.62	4.8	155,137
Options exercisable	4,022,167	8.69	4.4	146,046

Exercise prices of stock options outstanding as of September 30, 2014 range from \$0.11 to \$45.81. At September 30, 2014, there was \$3,912 of unrecognized compensation expense related to unvested stock options, which the Company expects to recognize over a weighted-average period

of 2.3 years.

Table of Contents**Envestnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)*****Restricted Stock***

Periodically, the Company grants restricted stock awards to employees that vest one-third on each of the first three anniversaries of the grant date. The following is a summary of the activity for unvested restricted stock awards granted under the Company's plans:

	Number of Shares	Weighted- Average Grant Date Fair Value per Share
Balance at December 31, 2013	901,551	\$ 16.50
Granted	240,626	41.83
Vested	(116,706)	14.22
Forfeited	(10,324)	26.94
Balance at March 31, 2014	1,015,147	22.69
Vested	(5,671)	24.60
Forfeited	(4,312)	29.79
Balance at June 30, 2014	1,005,164	22.65
Granted	8,527	46.62
Vested	(14,837)	26.97
Forfeited	(5,336)	28.72
Balance at September 30, 2014	993,518	22.76

At September 30, 2014, there was \$10,160 of unrecognized compensation expense related to unvested restricted stock awards, which the Company expects to recognize over a weighted-average period of 2.2 years. At September 30, 2014, there was an additional \$3,509 of potential unrecognized stock compensation expense related to unvested restricted stock granted under the 2012 Plan that vests based upon Tamarac meeting certain performance conditions and then a subsequent two-year service condition, which the Company expects to recognize, if earned, over the remaining estimated vesting period of 0.5 to 2.5 years.

**12. Earnings Per Share**

Basic net income per share attributable to Envestnet, Inc. is computed by dividing net income available to common stockholders by the weighted average number of shares of common stock outstanding for the period. For the calculation of diluted earnings per share attributable to Envestnet, Inc., the basic weighted average number of shares is increased by the dilutive effect of stock options, common warrants and restricted stock using the treasury-stock method.



Table of Contents**Envestnet, Inc.****Notes to Unaudited Condensed Consolidated Financial Statements****(in thousands, except share and per share amounts)**

The following table provides a reconciliation of the numerators and denominators used in computing basic and diluted net income per share attributable to Envestnet, Inc.:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Net income attributable to Envestnet, Inc.	\$ 3,768	\$ 1,306	\$ 10,481	\$ 2,965
Basic number of weighted-average shares outstanding	34,674,245	33,686,112	34,447,619	32,912,084
Effect of dilutive shares:				
Options to purchase common stock	2,179,828	2,057,245	2,190,134	1,812,114
Common warrants				434,392
Unvested restricted stock	152,723	128,618	194,401	101,454
Diluted number of weighted-average shares outstanding	37,006,796	35,871,975	36,832,154	35,260,044
Net income per share attributable to Envestnet, Inc.:				
Basic	\$ 0.11	\$ 0.04	\$ 0.30	\$ 0.09
Diluted	\$ 0.10	\$ 0.04	\$ 0.28	\$ 0.08

Common share equivalents for securities that were anti-dilutive and therefore excluded from the computation of diluted net income per share attributable to Envestnet, Inc. were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Options to purchase common stock			58,500	
Unvested restricted stock	95,581	377,926	95,908	434,609

**13. Major Customers**

One customer accounted for more than 10% of the Company's total revenues:



	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
Fidelity	19%	19%	19%	21%

**14. Commitments and Contingencies**

The Company is involved in litigation arising in the ordinary course of its business. The Company does not believe that the outcome of any of the current litigation, individually or in the aggregate, would, if determined adversely to it, have a material adverse effect on the Company's results of operations, financial condition, cash flows or business.

The Company includes various types of indemnification and guarantee clauses in certain arrangements. These indemnifications and guarantees may include, but are not limited to, infringement claims related to intellectual property, direct or consequential damages and guarantees to certain service providers and service level requirements with certain customers. The type and amount of any potential indemnification or guarantee varies substantially based on the nature of each arrangement. The Company has experienced no previous claims and cannot determine the maximum amount of potential future payments, if any, related to such indemnification and guarantee provisions. The Company believes that it is unlikely it will have to make material payments under these arrangements and therefore has not recorded a contingent liability in the condensed consolidated balance sheets.

Table of Contents

**Investnet, Inc.**

**Notes to Unaudited Condensed Consolidated Financial Statements**

**(in thousands, except share and per share amounts)**

The Klein Parties have the right to require ERS, LLC to repurchase units issued pursuant to the subscription anytime between 18 and approximately 36 months after July 1, 2014 for the amount of \$1,500. This purchase obligation is guaranteed by the Company. The contingent consideration payments have a minimum guaranteed amount of \$1,175.

**15. Credit Agreement**

On June 19, 2014, Investnet and certain of its subsidiaries entered into a credit agreement (the *Credit Agreement*) with a group of banks (the *Banks*), for which Bank of Montreal is acting as administrative agent, pursuant to which the Banks agreed to provide an unsecured revolving credit facility of \$70,000 with a sublimit for the issuance of letters of credit of \$5,000. Subject to certain conditions, Investnet has the right to increase the facility by up to \$25,000. The Credit Agreement is scheduled to terminate on June 19, 2017, at which time any aggregate principal amount of borrowings outstanding becomes payable in full. Any borrowings made under the Credit Agreement will accrue interest at rates between 1.25 percent and 1.75 percent above LIBOR based on the Company's total leverage ratio. There is also a commitment fee equal to 0.25 percent per annum on the daily unused portion of the facility.

The Credit Agreement contains customary conditions, representations and warranties, affirmative and negative covenants and events of default. The covenants include certain financial covenants requiring Investnet to maintain compliance with a maximum senior leverage ratio, a maximum total leverage ratio, a minimum interest coverage ratio and minimum adjusted EBITDA, and provisions that limit the ability of Investnet and its subsidiaries to incur debt, make investments, sell assets, create liens, engage in transactions with affiliates, engage in mergers and acquisitions, pay dividends and other restricted payments, grant negative pledges and change their business activities. Upon the occurrence of certain financial or economic events, significant corporate events, or certain other events constituting an event of default under the Credit Agreement, all borrowings outstanding may be declared immediately due and payable and all commitments under the agreement may be terminated. The Company had \$30,000 in borrowings under the Credit Agreement at September 30, 2014. The Company incurred interest expense of \$22 for the three and nine months ended September 30, 2014. The Company was in compliance with all covenants of the Credit Agreement as of September 30, 2014.

**16. Subsequent Events**

***Acquisition of Placemark Holdings, Inc.***

On October 1, 2014, Investnet, Inc. ( *Investnet* ) completed the acquisition (the *Acquisition* ) of Placemark Holdings, Inc., a Delaware corporation ( *Placemark* ). Placemark develops Unified Managed Account ( *UMA* ) programs and other portfolio management outsourcing solutions, including patented portfolio overlay and tax optimization services, for banks, full-service broker-dealers and RIA firms.

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Under the terms of the Acquisition, Envestnet paid approximately \$66,000 in cash, subject to certain post-closing adjustments of which the Company is still in the process of completing, for all of the outstanding capital stock of Placemark. Envestnet funded the Acquisition with available cash and borrowings under its Credit Agreement (see Note 15).

The Company is currently in the initial phase of gathering financial information and has not determined the estimated fair values of the assets acquired and liabilities assumed.

For the three and nine months ended September 30, 2014, acquisition costs for Placemark totaled \$580 and \$994, respectively, and are included in general and administration expenses. The Company will incur additional Placemark related acquisition costs during the fourth quarter of 2014.

Table of Contents

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*Unless otherwise indicated, the terms Envestnet, the Company, we, us and our refer to Envestnet, Inc. and its subsidiaries.*

*Unless otherwise indicated, all amounts are in thousands, except share and per share information, financial advisors and investor accounts.*

**Forward-Looking Statements**

*This quarterly report on Form 10-Q contains forward-looking statements regarding future events and our future results within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements include, in particular, statements about our plans, strategies and prospects under the heading Management's Discussion and Analysis of Financial Condition and Results of Operations. These statements are based on our current expectations and projections about future events and are identified by terminology such as anticipate, believe, continue, could, estimate, expect, expected, intend, will, may, or should or the negative of those terms or variations of such words, and similar expressions are intended to identify such forward-looking statements. In addition, any statements that refer to projections of our future financial performance, our anticipated growth and trends in our business and other characteristics of future events or circumstances are forward-looking statements. Forward-looking statements may include, among others, statements relating to:*

- *difficulty in sustaining rapid revenue growth, which may place significant demands on the Company's administrative, operational and financial resources;*
- *fluctuations in the Company's revenue;*
- *the concentration of nearly all of the Company's revenues from the delivery of investment solutions and services to clients in the financial advisory industry;*
- *the impact of market and economic conditions on the Company's revenues;*
- *the Company's reliance on a limited number of clients for a material portion of its revenue;*
- *the renegotiation of fee percentages or termination of the Company's services by its clients;*

- *the Company's ability to identify potential acquisition candidates, complete acquisitions and successfully integrate acquired companies;*
- *compliance failures;*
- *regulatory actions against the Company;*
- *the failure to protect the Company's intellectual property rights;*
- *the Company's inability to successfully execute the conversion of its clients' assets from their technology platform to the Company's technology platform in a timely and accurate manner;*
- *general economic conditions, political and regulatory conditions, and*
- *management's response to these factors.*

*In addition, there may be other factors of which we are presently unaware or that we currently deem immaterial that could cause our actual results to be materially different from the results referenced in the forward-looking statements. All forward-looking statements contained in this quarterly report are qualified in their entirety by this cautionary statement. Forward-looking statements speak only as of the date they are made, and we do not intend to update or otherwise revise the forward-looking statements to reflect events or circumstances after the date of this quarterly report or to reflect the occurrence of unanticipated events. If we do update one or more forward-looking statements, no inference should be made that we will make additional updates with respect to those or other forward-looking statements.*

*Although we believe that our plans, intentions and expectations are reasonable, we may not achieve our plans, intentions or expectations.*

Table of Contents

*These forward-looking statements involve risks and uncertainties. Important factors that could cause actual results to differ materially from the forward-looking statements we make in this quarterly report are set forth in Part I under Risk Factors in our 2013 Form 10-K; accordingly, investors should not place undue reliance upon our forward-looking statements. We undertake no obligation to update any of the forward-looking statements after the date of this report to conform those statements to reflect the occurrence of unanticipated events, except as required by applicable law.*

*You should read this quarterly report on Form 10-Q and our 2013 Form 10-K completely and with the understanding that our actual future results, levels of activity, performance and achievements may be different from what we expect and that these differences may be material. We qualify all of our forward-looking statements by these cautionary statements.*

*The following discussion and analysis should also be read along with our condensed consolidated financial statements and the related notes included elsewhere in this quarterly report and the consolidated financial statements and related notes included in our 2013 Form 10-K. Except for the historical information contained herein, this discussion contains forward-looking statements that involve risks and uncertainties. Actual results could differ materially from those discussed below.*

**Overview**

We are a leading provider of unified wealth management software and services to financial advisors and institutions. By integrating a wide range of investment solutions and services, our technology platforms provides financial advisors with the flexibility to address their clients' needs. As of September 30, 2014, approximately 36,000 advisors used our technology platforms, supporting approximately \$668 billion of assets in approximately 2.7 million investor accounts.

Investnet empowers financial advisors to deliver fee-based advice to their clients. We work with both Independent Registered Investment Advisors ( RIAs ), as well as advisors associated with financial institutions such as broker-dealers and banks. The services we offer and market to financial advisors address the advisors' ability to grow their practice as well as to operate more efficiently. The Investnet platforms span the various elements of the wealth management process, from the initial meeting an advisor has with a prospective client to the ongoing day-to-day operations of managing an advisory practice.

Our centrally-hosted technology platforms, which we refer to as having open architecture because of their flexibility, provide financial advisors with access to a series of integrated services to help them better serve their clients. These services include risk assessment and selection of investment strategies and solutions, asset allocation models, research and due diligence, portfolio construction, proposal generation and paperwork preparation, model management and account rebalancing, account monitoring, customized fee billing, overlay services covering asset allocation, tax management and socially responsible investing, aggregated multi-custodian performance reporting and communication tools, as well as access to a wide range of leading third-party asset custodians.

We offer these solutions principally through the following product and services suites:

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- *Investnet's wealth management software* empowers advisors to better manage client outcomes and strengthen their practice. Our software unifies the applications and services advisors use to manage their practice and advise their clients, including financial planning; capital markets assumptions; asset allocation guidance; research and due diligence on investment managers and funds; portfolio management, trading and rebalancing; multi-custodial, aggregated performance reporting; and billing calculation and administration.
- *Investnet | PMC*, our Portfolio Management Consultants group primarily engages in consulting services aimed at providing financial advisors with additional support in addressing their clients' needs, as well as the creation of proprietary investment solutions and products. Investnet | PMC's investment solutions and products include managed account and multi-manager portfolios, mutual fund portfolios and Exchange Traded Fund (ETF) portfolios. Investnet | PMC also offers Prima Premium Research, comprising institutional-quality research and due diligence on investment managers, mutual funds, ETFs and liquid alternatives funds.
- *Investnet | Tamarac* provides leading portfolio accounting, rebalancing, trading, performance reporting and client relationship management software, principally to high-end RIAs.
- *Vantage Reporting Solution* software aggregates and manages investment data, provides performance reporting and benchmarking, giving advisors an in-depth view of clients' various investments, empowering advisors to give holistic, personalized advice and consulting.
- *Investnet | WMS* offers financial institutions access to an integrated wealth platform, which helps construct and manage sophisticated portfolio solutions across an entire account life cycle, particularly in the area of unified managed account trading. Investnet | WMS's Overlay Portfolio Management console helps wealth managers efficiently build customized client portfolios that consider both proprietary and open-architecture investment solutions.

Table of Contents

***Operational Highlights***

Revenues from assets under management ( AUM ) or assets under administration ( AUA ) or collectively ( AUM/A ) increased 26% from \$59,580 in the three months ended September 30, 2013 to \$74,899 in the three months ended September 30, 2014. Total revenues, which include licensing and professional service fees, increased 27% from \$69,880 in the three months ended September 30, 2013 to \$88,577 in the three months ended September 30, 2014.

Revenues from assets under management ( AUM ) or assets under administration ( AUA ) or collectively ( AUM/A ) increased 55% from \$137,150 in the nine months ended September 30, 2013 to \$212,707 in the nine months ended September 30, 2014. Total revenues, which include licensing and professional service fees, increased 50% from \$168,137 in the nine months ended September 30, 2013 to \$251,945 in the nine months ended September 30, 2014.

The increase in total revenues was a result of the positive effects of new account growth and positive net flows of AUM or AUA. Net income attributable to Envestnet, Inc. for the three months ended September 30, 2014 was \$3,768, or \$0.10 per diluted share, compared to \$1,306, or \$0.04 per diluted share for the three months ended September 30, 2013. Net income attributable to Envestnet, Inc. for the nine months ended September 30, 2014 was \$10,481, or \$0.28 per diluted share, compared to \$2,965, or \$0.08 per diluted share for the nine months ended September 30, 2013.

Adjusted revenues for the three months ended September 30, 2014 was \$88,577, an increase of 27% from \$69,880 in the prior year period. Adjusted EBITDA for the three months ended September 30, 2014 was \$14,672, an increase of 46% from \$10,041 in the prior year period. Adjusted net income for the three months ended September 30, 2014 was \$7,903, or \$0.21 per diluted share, compared to adjusted net income of \$5,068, or \$0.14 per diluted share in the prior year period.

Adjusted revenues for the nine months ended September 30, 2014 was \$251,945, an increase of 50% from \$168,297 in the prior year period. Adjusted EBITDA for the nine months ended September 30, 2014 was \$39,310, an increase of 43% from \$27,554 in the prior year period. Adjusted net income for the nine months ended September 30, 2014 was \$20,843, or \$0.57 per diluted share, compared to adjusted net income of \$13,653, or \$0.39 per diluted share in the prior year period.

Adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share are non-GAAP financial measures. See [Non-GAAP Financial Measures](#) for a discussion of non-GAAP measures and a reconciliation of such measures to the most directly comparable GAAP measures.

***Recent Events***

***Non-controlling Interest***



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Effective February 1, 2014, Envestnet formed Envestnet Retirement Solutions, LLC ( ERS, LLC ) with various third parties. ERS, LLC offers advisory and technology enabled services to financial advisors and retirement plans. In exchange for a 64.5% ownership interest in ERS, LLC, Envestnet contributed certain assets and has agreed to fund a certain amount of the operating expenses of ERS, LLC. As described below, due to the issuance of units related to the acquisition of Klein Decisions, Inc. ( Klein ) Envestnet 's ownership in ERS, LLC is 57% as of September 30, 2014.

### *Acquisition of Klein Decisions, Inc.*

On July 1, 2014, ERS, LLC completed the acquisition of Klein. In accordance with the stock purchase agreement, ERS, LLC acquired all of the outstanding shares of Klein for cash consideration of approximately \$1,288, a promissory note in the amount of \$1,500, and estimated fair value of \$3,285 in contingent consideration (with a minimum guaranteed amount of \$1,175), to be paid over three years. The promissory note was paid by ERS, LLC on July 31, 2014. Klein develops dynamic decision systems that incorporate investor preferences, goals, and priorities into the investment process. ERS, LLC acquired Klein for its capabilities in delivering personal participant solutions, as well as its personnel to further build out ERS 's business of serving advisors who support the small retirement plan market.

On July 9, 2014, ERS, LLC accepted the subscription of former owners of Klein (the Klein Parties ) to purchase an 11.7% ownership interest of ERS, LLC for \$1,500. The Klein Parties have the right to require ERS, LLC to repurchase units issued pursuant to the subscription anytime between 18 and approximately 36 months after July 1, 2014 for the amount of \$1,500. This purchase obligation is guaranteed by Envestnet. After taking into account the subscription of the Klein Parties, the Envestnet 's ownership interest in ERS, LLC is 57%.

Table of Contents

The results of Klein operations are included in the condensed consolidated statements of operations beginning July 1, 2014. The results are not material to Envestnet.

*Acquisition of Placemark Holdings, Inc.*

On October 1, 2014, Envestnet completed the acquisition (the *Acquisition*) of Placemark Holdings, Inc., a Delaware corporation ( *Placemark* ). Placemark develops Unified Managed Account ( *UMA* ) programs and other portfolio management outsourcing solutions, including patented portfolio overlay and tax optimization services, for banks, full-service broker-dealers and RIA firms.

Under the terms of the *Acquisition*, Envestnet paid approximately \$66,000 in cash, subject to certain post-closing adjustments of which Envestnet is still in the process of completing. Envestnet funded the *Acquisition* with available cash and borrowings under its credit agreement (see Note 15 to the notes of the condensed consolidated financial statements).

For the three and nine months ended September 30, 2014, acquisition costs for Placemark totaled \$580 and \$994, respectively, and are included in general and administration expenses. Envestnet will incur additional Placemark related acquisition costs during the fourth quarter of 2014.

*Credit Agreement*

On June 19, 2014, Envestnet and certain of its subsidiaries entered into a credit agreement (the *Credit Agreement*) with a group of banks (the *Banks*), for which Bank of Montreal is acting as administrative agent, pursuant to which the *Banks* agreed to provide an unsecured revolving credit facility of \$70,000 with a sublimit for the issuance of letters of credit of \$5,000. Subject to certain conditions, Envestnet has the right to increase the facility by up to \$25,000. The *Credit Agreement* is scheduled to terminate on June 19, 2017, at which time any aggregate principal amount of borrowings outstanding becomes payable in full. Any borrowings made under the *Credit Agreement* will accrue interest at rates between 1.25 percent and 1.75 percent above LIBOR based on Envestnet's total leverage ratio. There is also a commitment fee equal to 0.25 percent per annum on the daily unused portion of the facility.

The *Credit Agreement* contains customary conditions, representations and warranties, affirmative and negative covenants and events of default. The covenants include certain financial covenants requiring Envestnet to maintain compliance with a maximum senior leverage ratio, a maximum total leverage ratio, a minimum interest coverage ratio and minimum adjusted EBITDA, and provisions that limit the ability of Envestnet and its subsidiaries to incur debt, make investments, sell assets, create liens, engage in transactions with affiliates, engage in mergers and acquisitions, pay dividends and other restricted payments, grant negative pledges and change their business activities. Upon the occurrence of certain financial or economic events, significant corporate events, or certain other events constituting an event of default under the *Credit Agreement*, all borrowings outstanding may be declared immediately due and payable and all commitments under the agreement may be terminated. Envestnet had \$30,000 of borrowings under the *Credit Agreement* at September 30, 2014. Envestnet incurred interest expense of \$22 for the three and nine months ended September 30, 2014. Envestnet was in compliance with all covenants of the *Credit Agreement* as of September 30, 2014.

*Recent Accounting Pronouncements*

On May 28, 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The new standard is effective for Envestnet on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. Envestnet is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. Envestnet has not yet selected a transition method nor has it determined the effect of the standard on its ongoing financial reporting.

*Key Operating Metrics*

The following table provides information regarding the amount of assets utilizing our platforms, financial advisors and investor accounts in the periods indicated.

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Table of Contents

	September 30, 2013	December 31, 2013	As of March 31, 2014	June 30, 2014	September 30, 2014
	(in millions, except accounts and advisors)				
<b>Platform Assets</b>					
Assets Under Management (AUM)	\$ 41,932	\$ 45,706	\$ 49,383	\$ 53,063	\$ 54,935
Assets Under Administration (AUA)	118,228	132,215	146,748	156,723	164,639
Subtotal AUM/A	160,160	177,921	196,131	209,786	219,574
Licensing	326,567	358,919	376,341	412,141	448,169
Total Platform Assets	\$ 486,727	\$ 536,840	\$ 572,472	\$ 621,927	\$ 667,743
<b>Platform Accounts</b>					
AUM	200,648	211,039	226,452	239,367	255,359
AUA	456,461	524,806	566,139	596,886	642,192
Subtotal AUM/A	657,109	735,845	792,591	836,253	897,551
Licensing	1,425,102	1,508,254	1,559,188	1,659,313	1,830,678
Total Platform Accounts	2,082,211	2,244,099	2,351,779	2,495,566	2,728,229
<b>Advisors</b>					
AUM/A	21,759	22,838	24,369	24,945	24,887
Licensing	7,511	7,794	8,025	8,583	11,266
Total Advisors	29,270	30,632	32,394	33,528	36,153

During the third quarter of 2014, approximately \$3.2 billion in assets, 23,000 accounts and 1,100 advisors were reclassified from AUA to Licensing in connection with client conversion activity.

The following table provides information regarding the degree to which gross sales, redemptions, net flows and changes in the market values of assets contributed to changes in AUM or AUA in the periods indicated.

<b>Asset Rollforward - Three Months Ended September 30, 2014</b>							
	As of 6/30/14	Gross Sales	Redemptions	Net Flows	Market Impact	Reclass to Licensing	As of 9/30/14
	(in millions except accounts)						
<b>Assets under Management (AUM)</b>	\$ 53,063	\$ 5,404	\$ (2,345)	\$ 3,059	\$ (1,187)	\$	\$ 54,935
<b>Assets under Administration (AUA)</b>	156,723	25,765	(11,945)	13,820	(2,746)	(3,158)	164,639
<b>Total AUM/A</b>	\$ 209,786	\$ 31,169	\$ (14,290)	\$ 16,879	\$ (3,933)	\$ (3,158)	\$ 219,574
<i>Fee-Based Accounts</i>	836,253			84,708		(23,410)	897,551

Gross sales for the three months ended September 30, 2014 included \$12.8 billion in new client conversions included in the above AUM/A gross sales figures, and an additional \$33.6 billion of conversions in Licensing. Also during the third quarter, approximately \$3.2 billion in assets were reclassified from AUA to Licensing in connection with client conversion activity.

<b>Asset Rollforward - Nine Months Ended September 30, 2014</b>							
	As of 12/31/13	Gross Sales	Redemptions	Net Flows	Market Impact	Reclass to Licensing	As of 9/30/14
	(in millions except accounts)						

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<b>Assets under Management (AUM)</b>	\$	45,706	\$	16,509	\$	(8,043)	\$	8,466	\$	763	\$	54,935		
<b>Assets under Administration (AUA)</b>		132,215		59,235		(27,563)		31,672		3,910		(3,158)	164,639	
<b>Total AUM/A</b>	\$	<b>177,921</b>	\$	<b>75,744</b>	\$	<b>(35,606)</b>	\$	<b>40,138</b>	\$	<b>4,673</b>	\$	<b>(3,158)</b>	\$	<b>219,574</b>
<i>Fee-Based Accounts</i>		<i>735,845</i>						<i>185,116</i>				<i>(23,410)</i>	<i>897,551</i>	

Gross sales for the nine months ended September 30, 2014 included \$23.2 billion in new client conversions included in the above AUM/A gross sales figures, and an additional \$58.0 billion of conversions in Licensing. Also during the third quarter, approximately \$3.2 billion in assets were reclassified from AUA to Licensing in connection with client conversion activity.

Metrics as of September 30, 2014 exclude placemark, which added approximately \$15.4 billion in AUM, 45,000 accounts and 3,400 advisors as of October 1, 2014.

Table of Contents

The mix of AUM and AUA was as follows for the periods indicated:

	September 30, 2013	December 31, 2013	March 31, 2014	June 30, 2014	September 30, 2014
Assets under management (AUM)	31%	26%	25%	25%	25%
Assets under administration (AUA)	69%	74%	75%	75%	75%
	100%	100%	100%	100%	100%

Results of Operations

*Three months ended September 30, 2014 compared to three months ended September 30, 2013*

	Three Months Ended September 30, 2014		September 30, 2013 (in thousands)		Increase (Decrease) Amount	%
<b>Revenues:</b>						
Assets under management or administration	\$	74,899	\$	59,580	\$ 15,319	26%
Licensing and professional services		13,678		10,300	3,378	33%
Total revenues		88,577		69,880	18,697	27%
<b>Operating expenses:</b>						
Cost of revenues		39,111		30,154	8,957	30%
Compensation and benefits		25,833		21,063	4,770	23%
General and administration		13,428		11,985	1,443	12%
Depreciation and amortization		4,253		4,467	(214)	-5%
Restructuring charges				474	(474)	-100%
Total operating expenses		82,625		68,143	14,482	21%
Income from operations		5,952		1,737	4,215	243%
Other income (expense)		(11)		4	(15)	*
Income before income tax provision		5,941		1,741	4,200	241%
Income tax provision		2,173		435	1,738	*
Net income		3,768		1,306	2,462	189%
Add: Net loss attributable to non-controlling interest						*
Net income attributable to Envestnet, Inc.	\$	3,768	\$	1,306	\$ 2,462	189%

\*Not meaningful.

Revenues

Total revenues increased 27% from \$69,880 in the three months ended September 30, 2013 to \$88,577 in the three months ended September 30, 2014. The increase was primarily due to an increase in revenues from AUM or AUA of \$15,319. Revenues from AUM/A were 85% and 85% of

total revenues in the three months ended September 30, 2014 and 2013, respectively.

*Assets under management or administration*

Revenues earned from AUM or AUA increased 26% from \$59,580 in the three months ended September 30, 2013 to \$74,899 in the three months ended September 30, 2014. The increase was primarily due to an increase in asset values applicable to our quarterly billing cycle in 2014, relative to the corresponding period in 2013. In the third quarter of 2014, revenues were positively affected by new account growth and positive net flows of AUM or AUA during 2013 and the first half of 2014.

The number of financial advisors with AUM or AUA on our technology platforms increased from 21,759 as of September 30, 2013 to 24,887 as of September 30, 2014 and the number of AUM or AUA investor accounts increased from approximately 657,000 as of September 30, 2013 to approximately 898,000 as of September 30, 2014.

Table of Contents

***Licensing and professional services***

Licensing and professional services revenues increased 33% from \$10,300 in the three months ended September 30, 2013 to \$13,678 in the three months ended September 30, 2014, primarily due to an increase in licensing revenue of \$3,488 offset by a decrease in professional services revenue of \$162.

***Cost of revenues***

Cost of revenues increased 30% from \$30,154 in the three months ended September 30, 2013 to \$39,111 in the three months ended September 30, 2014, primarily due to a corresponding increase in revenues from AUM or AUA. As a percentage of total revenues, cost of revenues increased from 43% in the three months ended September 30, 2013 to 44% in the three months ended September 30, 2014.

***Compensation and benefits***

Compensation and benefits increased 23% from \$21,063 in the three months ended September 30, 2013 to \$25,833 in the three months ended September 30, 2014, primarily due to an increase in salaries, stock-based compensation and incentive compensation of \$4,489 related to an increase in headcount. As a percentage of total revenues, compensation and benefits decreased from 30% in the three months ended September 30, 2013 to 29% in the three months ended September 30, 2014.

***General and administration***

General and administration expenses increased 12% from \$11,985 in the three months ended September 30, 2013 to \$13,428 in the three months ended September 30, 2014, primarily due to increases in transaction related expenses of \$334, occupancy costs of \$360, communication, research and data services expenses of \$266, and travel and entertainment expenses of \$514, offset by a decrease in website and systems development costs of \$109. As a percentage of total revenues, general and administration expenses decreased from 17% in the three months ended September 30, 2013 to 15% in the three months ended September 30, 2014.

***Depreciation and amortization***

Depreciation and amortization expense decreased 5% from \$4,467 in the three months ended September 30, 2013 to \$4,253 in the three months ended September 30, 2014, primarily due to a decrease in amortization of intangibles of \$362 offset by an increase in depreciation of \$148. As a percentage of total revenues, depreciation and amortization expense decreased from 6% in the three months ended September 30, 2013 to 5% in the three months ended September 30, 2014.



*Income tax provision*

	<b>Three Months Ended September 30,</b>			
	<b>2014</b>		<b>2013</b>	
	<b>(in thousands)</b>			
Income tax provision	\$	2,173	\$	435
Effective tax rate		36.6%		25.0%

For the three months ended September 30, 2014, our effective tax rate differs from the statutory rate primarily due to the effect of state taxes, permanent differences, and generation of Research & Development ( R&D ) tax credits. For the three months ended September 30, 2013, our effective tax rate differs from the statutory rate primarily due to the effect of state taxes, permanent differences, anticipated recognition of previously unrecognized tax benefits, and generation of R&D tax credits.

Table of Contents*Nine months ended September 30, 2014 compared to nine months ended September 30, 2013*

	Nine Months Ended September 30,		Increase (Decrease)	
	2014	2013	Amount	%
	(in thousands)			
<b>Revenues:</b>				
Assets under management or administration	\$ 212,707	\$ 137,150	\$ 75,557	55%
Licensing and professional services	39,238	30,987	8,251	27%
Total revenues	251,945	168,137	83,808	50%
<b>Operating expenses:</b>				
Cost of revenues	111,503	66,600	44,903	67%
Compensation and benefits	74,449	55,475	18,974	34%
General and administration	38,514	30,840	7,674	25%
Depreciation and amortization	13,290	10,666	2,624	25%
Restructuring charges		474	(474)	-100%
Total operating expenses	237,756	164,055	73,701	45%
Income from operations	14,189	4,082	10,107	248%
Other income (expense)	1,909	195	1,714	*
Income before income tax provision	16,098	4,277	11,821	276%
Income tax provision	5,812	1,312	4,500	*
Net income	10,286	2,965	7,321	247%
Add: Net loss attributable to non-controlling interest	195		195	*
Net income attributable to Envestnet, Inc.	\$ 10,481	\$ 2,965	\$ 7,516	253%

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\*Not meaningful.

**Revenues**

Total revenues increased 50% from \$168,137 in the nine months ended September 30, 2013 to \$251,945 in the nine months ended September 30, 2014. The increase was primarily due to an increase in revenues from AUM or AUA of \$75,557. Revenues from AUM/A were 84% and 82% of total revenues in the nine months ended September 30, 2014 and 2013, respectively.

**Assets under management or administration**

Revenues earned from AUM or AUA increased 55% from \$137,150 in the nine months ended September 30, 2013 to \$212,707 in the nine months ended September 30, 2014. The increase was primarily due to an increase in asset values applicable to our quarterly billing cycle in 2014, relative to the corresponding period in 2013. In 2014, revenues were positively affected by new account growth and positive net flows of AUM or AUA during 2013 and the first half of 2014, as well as an increase in revenues related to the WMS acquisition.

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The number of financial advisors with AUM or AUA on our technology platforms increased from 21,759 as of September 30, 2013 to 24,887 as of September 30, 2014 and the number of AUM or AUA investor accounts increased from approximately 657,000 as of September 30, 2013 to approximately 898,000 as of September 30, 2014.

### *Licensing and professional services*

Licensing and professional services revenues increased 27% from \$30,987 in the nine months ended September 30, 2013 to \$39,238 in the nine months ended September 30, 2014, primarily due to an increase in licensing revenue of \$8,174 and other revenue of \$1,630 related to our annual Advisor Summit, offset by a decrease in professional services revenue of \$1,605.

### *Cost of revenues*

Cost of revenues increased 67% from \$66,600 in the nine months ended September 30, 2013 to \$111,503 in the nine months ended September 30, 2014, primarily due to a corresponding increase in revenues from AUM or AUA and costs incurred related to the Advisor Summit of \$1,647 and an increase related to the additional cost attributable to WMS revenues which have a higher cost profile than our non-WMS business. As a percentage of total revenues, cost of revenues increased from 40% in the nine months ended September 30, 2013 to 44% in the nine months ended September 30, 2014.

Table of Contents***Compensation and benefits***

Compensation and benefits increased 34% from \$55,475 in the nine months ended September 30, 2013 to \$74,449 in the nine months ended September 30, 2014, primarily due to an increase in salaries, benefits, stock-based compensation, short term variable compensation expense, and incentive compensation of \$19,054 related to an increase in headcount. As a percentage of total revenues, compensation and benefits decreased from 33% in the nine months ended September 30, 2013 to 30% in the nine months ended September 30, 2014.

***General and administration***

General and administration expenses increased 25% from \$30,840 in the nine months ended September 30, 2013 to \$38,514 in the nine months ended September 30, 2014, primarily due to increases in professional and legal fees of \$2,990, website and systems development costs of \$1,790, occupancy costs of \$1,884, communication, research and data services expenses of \$1,106, and travel and entertainment expenses of \$1,242, offset by a decrease in transaction related expenses of \$2,910. As a percentage of total revenues, general and administration expenses decreased from 18% in the nine months ended September 30, 2013 to 15% in the nine months ended September 30, 2014.

***Depreciation and amortization***

Depreciation and amortization expense increased 25% from \$10,666 in the nine months ended September 30, 2013 to \$13,290 in the nine months ended September 30, 2014, primarily due to an increase in intangible asset amortization of \$1,483. As a percentage of total revenues, depreciation and amortization expense decreased from 6% in the nine months ended September 30, 2013 to 5% in the nine months ended September 30, 2014.

***Other income***

Other income increased by \$1,714 primarily as a result of an agreement reached with a vendor regarding the recovery of certain expenses totaling \$1,825, which we incurred in 2013.

***Income tax provision***

	<b>Nine Months Ended September 30,</b>	
	<b>2014</b>	<b>2013</b>
	<b>(in thousands)</b>	
Income tax provision	\$ 5,812	\$ 1,312
Effective tax rate	36.1%	30.7%

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For the nine months ended September 30, 2014, our effective tax rate differs from the statutory rate primarily due to the effect of permanent differences and the generation of R&D tax credits. For the nine months ended September 30, 2013, our effective tax rate differs from the statutory rate primarily due to the effect of state taxes, permanent differences, the recognition of previously unrecognized tax benefits and the generation of R&D tax credits.

### Non-GAAP Financial Measures

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
	(in thousands)		(in thousands)	
Adjusted revenues	\$ 88,577	\$ 69,880	\$ 251,945	\$ 168,297
Adjusted EBITDA	14,672	10,041	39,310	27,554
Adjusted net income	7,903	5,068	20,843	13,653
Adjusted net income per share	0.21	0.14	0.57	0.39

Adjusted revenues excludes the effect of purchase accounting on the fair value of acquired deferred revenue. Under GAAP, we record at fair value the acquired deferred revenue for contracts in effect at the time the entities were acquired. Consequently, revenue related to acquired entities for periods subsequent to the acquisition does not reflect the full amount of revenue that would have been recorded by these entities had they remained stand-alone entities.

Table of Contents

Adjusted EBITDA represents net income before deferred revenue fair value adjustment, interest income, imputed interest expense on contingent consideration, fair market value adjustment on contingent consideration, income tax provision, depreciation and amortization, non-cash compensation expense, restructuring charges and transaction costs, re-audit related expenses, severance, litigation-related expense, other income and pre-tax loss attributable to non-controlling interest.

Adjusted net income represents net income before deferred revenue fair value adjustment, imputed interest expense on contingent consideration, fair market value adjustment on contingent consideration, non-cash compensation expense, restructuring charges and transaction costs, re-audit related expenses, severance, amortization of acquired intangibles, litigation-related expense, other income and net loss attributable to non-controlling interest. Reconciling items are tax-effected using the income tax rates in effect on the applicable date.

Adjusted net income per share represents adjusted net income divided by the diluted number of weighted-average shares outstanding.

Our Board of Directors and our management use adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share:

- As measures of operating performance;
- For planning purposes, including the preparation of annual budgets;
- To allocate resources to enhance the financial performance of our business;
- To evaluate the effectiveness of our business strategies; and

Our Compensation Committee, Board of Directors and our management may also consider adjusted EBITDA, among other factors, when determining management's incentive compensation.

We also present adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share as supplemental performance measures because we believe that they provide our Board of Directors, management and investors with additional information to assess our performance. Adjusted revenues provide comparisons from period to period by excluding the effect of purchase accounting on the fair value of acquired deferred revenue. Adjusted EBITDA provides comparisons from period to period by excluding potential differences caused by variations in the age and book depreciation of fixed assets affecting relative depreciation expense and amortization of internally developed software, amortization of acquired intangible assets, litigation-related expense, severance, gain on investments, and changes in interest expense and interest income that are influenced by capital structure decisions and capital market conditions. Our management also believes it is useful to exclude non-cash stock-based compensation expense from adjusted EBITDA and adjusted net income because non-cash equity grants made at a certain price and point in time do not necessarily reflect how our business is performing at any particular time.

We believe adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share are useful to investors in evaluating our operating performance because securities analysts use adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share as supplemental measures to evaluate the overall performance of companies, and we anticipate that our investor and analyst presentations will include adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share.

Adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share are not measurements of our financial performance under U.S. GAAP and should not be considered as an alternative to revenues, net income, operating income or any other performance measures derived in accordance with U.S. GAAP, or as an alternative to cash flows from operating activities as a measure of our profitability or liquidity.

We understand that, although adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share are frequently used by securities analysts and others in their evaluation of companies, these measures have limitations as an analytical tool, and you should not consider them in isolation, or as a substitute for an analysis of our results as reported under U.S. GAAP. In particular you should consider:

- Adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share do not reflect our cash expenditures, or future requirements for capital expenditures or contractual commitments;

Table of Contents

- Adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share do not reflect changes in, or cash requirements for, our working capital needs;
- Adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share do not reflect non-cash components of employee compensation;
- Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized often will have to be replaced in the future, and adjusted EBITDA does not reflect any cash requirements for such replacements;
- Due to either net losses before income tax expenses or the use of federal and state net operating loss carryforwards in 2014 and 2013, we had cash income tax payments, net of refunds, of \$154 and \$4,389 for the nine months ended September 30, 2014 and 2013, respectively. Income tax payments will be higher if we continue to generate taxable income and our existing net operating loss carryforwards for federal and state income taxes have been fully utilized or have expired; and
- Other companies in our industry may calculate adjusted revenues, adjusted EBITDA, adjusted net income and adjusted net income per share differently than we do, limiting their usefulness as a comparative measure.

Management compensates for the inherent limitations associated with using adjusted revenues, adjusted EBITDA, adjusted operating income, adjusted net income and adjusted net income per share through disclosure of such limitations, presentation of our financial statements in accordance with U.S. GAAP and reconciliation of adjusted revenues to revenues, the most directly comparable U.S. GAAP measure and adjusted EBITDA, adjusted net income and adjusted net income per share to net income and net income per share, the most directly comparable U.S. GAAP measure. Further, our management also reviews U.S. GAAP measures and evaluates individual measures that are not included in some or all of our non-U.S. GAAP financial measures, such as our level of capital expenditures and interest income, among other measures.

The following table sets forth a reconciliation of total revenues to adjusted revenues based on our historical results:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
	(in thousands)			
Total revenues	\$ 88,577	\$ 69,880	\$ 251,945	\$ 168,137
Deferred revenue fair value adjustment				160
Adjusted revenues	\$ 88,577	\$ 69,880	\$ 251,945	\$ 168,297



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Table of Contents

The following table sets forth a reconciliation of net income to adjusted EBITDA based on our historical results:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014	2013	2014	2013
	(in thousands)			
Net income	\$ 3,768	\$ 1,306	\$ 10,286	\$ 2,965
Add (deduct):				
Deferred revenue fair value adjustment				160
Interest income	(6)	(4)	(101)	(13)
Interest expense	22		22	
Imputed interest expense on contingent consideration	285	392	1,108	392
Fair market value adjustment on contingent consideration	118		(342)	
Income tax provision	2,173	435	5,812	1,312
Depreciation and amortization	4,253	4,467	13,290	10,666
Non-cash compensation expense	2,676	2,015	8,443	6,462
Restructuring charges and transaction costs	978	1,119	1,664	2,173
Re-audit related expenses		118		3,005
Severance		193		425
Litigation related expense			18	7
Other income			(1,825)	
Pre-tax loss attributable to non-controlling interest*	405		935	
Adjusted EBITDA	\$ 14,672	\$ 10,041	\$ 39,310	\$ 27,554

\* Pre-tax loss attributable to non-controlling interest assumes losses are allocated to ERS, LLC members pro-rata based on ownership percentage.

The following table sets forth the reconciliation of net income to adjusted net income and adjusted net income per share based on our historical results:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2014*	2013*	2014*	2013*
	(in thousands)			
Net income	\$ 3,768	\$ 1,306	\$ 10,286	\$ 2,965
Add (deduct):				
Deferred revenue fair value adjustment				93
Imputed interest expense on contingent consideration	171	228	665	228
Fair market value adjustment on contingent consideration	71		(205)	
Non-cash compensation expense	1,606	1,169	5,065	3,748
Restructuring charges and transaction costs	690	648	1,203	1,260
Re-audit related expenses		68		1,742
Severance		112		247
Amortization of acquired intangibles	1,373	1,537	4,371	3,366

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Litigation related expense				11	4
Other income				(1,095)	
Net loss attributable to non-controlling interest	224			542	
Adjusted net income	\$ 7,903	\$ 5,068	\$ 20,843	\$ 13,653	
Diluted number of weighted-average shares outstanding	37,006,796	35,871,975	36,832,154	35,260,044	
Adjusted net income per share	\$ 0.21	\$ 0.14	\$ 0.57	\$ 0.39	

\* Adjustments, excluding non-deductible transaction costs, are tax effected using an income tax rate of 40.0% and 42.0% for 2014 and 2013, respectively. Pre-tax loss attributable to non-controlling interest assumes losses are allocated to Envestnet Retirement Solutions, LLC members pro-rata based on ownership percentage.

Table of Contents**Liquidity and Capital Resources**

As of September 30, 2014, we had total cash and cash equivalents of \$105,899 compared to \$49,942 as of December 31, 2013. We plan to use existing cash as of September 30, 2014 and cash generated in the ongoing operations of our business to fund our current operations, capital expenditures, and acquisitions for the next twelve months.

***Cash Flows***

The following table presents information regarding our cash flows and cash and cash equivalents for the periods indicated:

	2014	Nine Months Ended September 30, (in thousands)	2013
Net cash provided by operating activities	\$	34,823	\$ 14,585
Net cash used in investing activities		(9,099)	(15,586)
Net cash provided by financing activities		30,233	7,701
Net increase in cash and cash equivalents		55,957	6,700
Cash and cash equivalents, end of period		105,899	36,683

***Operating Activities***

Net cash provided by operating activities for the nine months ended September 30, 2014 increased by \$20,238 compared to the same period in 2013, primarily due to an increase in net income of \$7,321, an increase in non-cash adjustments totaling \$4,957, and an increase in the change in operating assets and liabilities totaling \$7,960.

***Investing Activities***

Net cash used in investing activities for the nine months ended September 30, 2014 decreased by \$6,487 compared to the same period in 2013. The decrease is primarily a result of the decrease in cash disbursements for acquisitions by \$7,704 offset by an increase in the purchase of property and equipment of \$948.

***Financing Activities***

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Net cash provided by financing activities for the nine months ended September 30, 2014 increased by \$22,532 compared to the same period in 2013, primarily due to an increase in bank indebtedness of \$30,000 offset by the payment of contingent consideration of \$6,000 and an increase in the purchase of treasury stock for stock-based minimum tax withholdings of \$1,413.

### **Critical Accounting Estimates**

The preparation of financial statements and related disclosures in conformity with U.S. GAAP requires us to make judgments, assumptions, and estimates that affect the amounts reported in the Condensed Consolidated Financial Statements and accompanying notes. Note 2, Summary of Significant Accounting Policies, to the Consolidated Financial Statements in our most recent Form 10-K describes the significant accounting policies and methods used in the preparation of the Consolidated Financial Statements. Our critical accounting estimates, identified in Management's Discussion and Analysis of Financial Condition and Results of Operations in Part II, Item 7 of our most recent Form 10-K, include the discussion of estimates used for recognition of revenues, purchase accounting, internally developed software, non-cash stock-based compensation expense, and income taxes. Such accounting policies and estimates require significant judgments and assumptions to be used in the preparation of the Condensed Consolidated Financial Statements, and actual results could differ materially from the amounts reported.

### **Commitments and Off-Balance Sheet Arrangements**

#### *Leases and Purchase Obligations*

We lease facilities under non-cancelable operating leases expiring at various dates through 2026. See our Form 10-K for the year ended December 31, 2013 for our contractual obligations relating to operating leases and purchase obligations.

Table of Contents

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

*Market risk*

Our exposure to market risk is directly related to revenues from asset management or administration services earned based upon a contractual percentage of AUM or AUA. In the nine months ended September 30, 2014, 84% of our revenues were derived from revenues based on the market value of AUM or AUA. We expect this percentage to vary over time. A decrease in the aggregate value of AUM or AUA may cause our revenue and income to decline.

*Foreign currency risk*

The expenses of our India subsidiary, which primarily consist of expenditures related to compensation and benefits, are paid using the Indian Rupee. We are directly exposed to changes in foreign currency exchange rates through the translation of these monthly expenditures into U.S. dollars. For the three and nine months ended September 30, 2014, we estimate that a hypothetical 10% increase in the value of the Indian Rupee to the U.S. dollar would result in a decrease of approximately \$265 and \$710 to pre-tax earnings, respectively, and a hypothetical 10% decrease in the value of the Indian Rupee to the U.S. dollar would result in an increase of approximately \$217 and \$581 to pre-tax earnings, respectively.

*Interest rate risk*

We are subject to market risks from changes in interest rates. As of September 30, 2014, the Company had borrowed a total of \$30,000 under a revolving credit facility that bears interest at LIBOR plus an applicable margin between 1.25 percent and 1.75 percent. As the LIBOR rates fluctuate, so too will the interest expense on amounts borrowed under the revolving credit facility. The Company incurred interest expense of \$22 for the three and nine months ended September 30, 2014.

**Item 4. Controls and Procedures**

*Disclosure Controls and Procedures*

Our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2014. The term disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the

reports that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of September 30, 2014, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective at the reasonable assurance level.

***Changes in Internal Control Over Financial Reporting***

During the three months ended September 30, 2014, there were no changes to our internal control over financial reporting that materially affected, or were reasonably likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

We are involved in litigation arising in the ordinary course of our business. We do not believe that the outcome of any of the current litigation, individually or in the aggregate, would, if determined adversely to us, have a material adverse effect on our results of operations, financial condition or business.

**Item 1A. Risk Factors**

Investment in our securities involves risk. An investor or potential investor should consider the risks summarized under the caption Risk Factors in Part I, Item 1A of our 2013 Form 10-K, when making investment decisions regarding our securities. The risk factors that were disclosed in our 2013 Form 10-K have not materially changed since the date our 2013 Form 10-K was filed.

Table of Contents

**Item 2. Unregistered Sales of Equity Securities**

*Unregistered Sales of Equity Securities*

**(c) Issuer Purchases of Equity Securities**

	Total number of shares purchased	Average price paid per share	Total number of shares purchased as part of publicly announced plans or programs	Maximum number (or approximate dollar value) of shares that may yet be purchased under the plans or programs
July 1, 2014 through July 31, 2014	6,221	\$ 48.88		
August 1, 2014 through August 31, 2014				
September 1, 2014 through September 30, 2014				

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

None.

**Item 6. Exhibits**

(a) *Exhibits*

See the exhibit index, which is incorporated herein by reference.



Table of Contents

**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on November 7, 2014.

**ENVESTNET, INC.**

By: */s/ Judson Bergman*  
**Judson Bergman**  
*Chairman and Chief Executive Officer*  
*Principal Executive Officer*

By: */s/ Peter H. D Arrigo*  
**Peter H. D Arrigo**  
*Chief Financial Officer*  
*Principal Financial Officer*

By: */s/ Matthew J. Majoros*  
**Matthew J. Majoros**  
*Vice President, Financial Reporting*  
*Principal Accounting Officer*

Table of Contents

**INDEX TO EXHIBITS**

<b>Exhibit No.</b>	<b>Description</b>
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1(1)	Certification of Chief Executive Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2(1)	Certification of Chief Financial Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	XBRL Instance Document *
101.SCH	XBRL Taxonomy Extension Schema Document *
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document *
101.LAB	XBRL Taxonomy Extension Label Linkbase Document *
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document *
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document *

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(1) The material contained in Exhibit 32.1 and 32.2 is not deemed filed with the SEC and is not to be incorporated by reference into any filing of the Company under the Securities Act of 1933 or the Securities Exchange Act of 1934, whether made before or after the date hereof and irrespective of any general incorporation language contained in such filing, except to the extent that the registrant specifically incorporates it by reference.

\* Attached as Exhibit 101 to this Quarterly Report on Form 10-Q are the following materials, formatted in XBRL (Extensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets as of September 30, 2014 and December 31, 2013; (ii) the Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2014 and 2013; (iii) the Condensed Consolidated Statement of Equity for the nine months ended September 30, 2014; (iv) the Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2014 and 2013; (v) Notes to Condensed Consolidated Financial Statements tagged as blocks of text.