

UNIVERSAL FOREST PRODUCTS INC  
Form 10-Q  
October 30, 2013

---

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 28, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 0-22684

UNIVERSAL FOREST PRODUCTS, INC.  
(Exact name of registrant as specified in its charter)

<u>Michigan</u> (State or other jurisdiction of incorporation or organization)	<u>38-1465835</u> (I.R.S. Employer Identification Number)
--	---

<u>2801 East Beltline NE, Grand Rapids, Michigan</u> (Address of principal executive offices)	<u>49525</u> (Zip Code)
--	----------------------------

Registrant's telephone number, including area code (616) 364-6161

NONE  
(Former name or former address, if changed since last report.)

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by checkmark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer  Smaller reporting company

Edgar Filing: UNIVERSAL FOREST PRODUCTS INC - Form 10-Q

Indicate by checkmark whether the registrant is a shell company (as defined by Rule 12b-2 of the Exchange Act). Yes  
o No x

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

<u>Class</u>	<u>Outstanding as of September 28, 2013</u>
Common stock, no par value	19,900,066

---

UNIVERSAL FOREST PRODUCTS, INC.

TABLE OF CONTENTS

Page No.

PART  
I. FINANCIAL INFORMATION.

Item 1. Financial Statements.

Consolidated Condensed Balance Sheets at September 28, 2013, December 29, 2012 and September 29, 2012. 3

Consolidated Condensed Statements of Earnings and Comprehensive Income for the Three Months Ended and Nine Months Ended September 28, 2013 and September 29, 2012. 4

Consolidated Condensed Statements of Shareholders' Equity for the Nine Months Ended September 28, 2013 and September 29, 2012. 5

Consolidated Condensed Statements of Cash Flows for the Nine Months Ended September 28, 2013 and September 29, 2012. 6

Notes to Unaudited Consolidated Condensed Financial Statements. 7

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations. 16

Item 3. Quantitative and Qualitative Disclosures about Market Risk. 30

Item 4. Controls and Procedures. 31

PART  
II. OTHER INFORMATION.

Item 1. Legal Proceedings – NONE.

Item 1A. Risk Factors. 32

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds. 32

Item 3. Defaults upon Senior Securities – NONE.

Item 4. Mine Safety Disclosures – NONE.

Item 5. Other Information – NONE. 32

Item 6. Exhibits. 33

Table of ContentsUNIVERSAL FOREST PRODUCTS, INC.  
CONSOLIDATED CONDENSED BALANCE SHEETS  
(Unaudited)

(in thousands, except share data)

	September 28, 2013	December 29, 2012	September 29, 2012
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and cash equivalents	\$5,151	\$7,647	\$4,355
Restricted cash	720	6,831	553
Accounts receivable, net	241,990	163,225	191,178
Inventories:			
Raw materials	127,854	136,201	119,346
Finished goods	104,356	106,979	89,792
Total inventories	232,210	243,180	209,138
Refundable income taxes	-	7,521	1,266
Deferred income taxes	9,203	9,212	9,694
Other current assets	20,280	15,557	16,204
<b>TOTAL CURRENT ASSETS</b>	<b>509,554</b>	<b>453,173</b>	<b>432,388</b>
DEFERRED INCOME TAXES	1,696	1,759	-
OTHER ASSETS	12,615	14,583	14,918
GOODWILL	160,146	159,316	157,966
INDEFINITE-LIVED INTANGIBLE ASSETS	2,340	2,340	2,340
OTHER INTANGIBLE ASSETS, NET	7,815	8,101	8,802
<b>PROPERTY, PLANT AND EQUIPMENT:</b>			
Property, plant and equipment	578,429	543,595	541,473
Less accumulated depreciation and amortization	(339,082)	(322,327)	(324,542)
<b>PROPERTY, PLANT AND EQUIPMENT, NET</b>	<b>239,347</b>	<b>221,268</b>	<b>216,931</b>
<b>TOTAL ASSETS</b>	<b>\$933,513</b>	<b>\$860,540</b>	<b>\$833,345</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>			
<b>CURRENT LIABILITIES:</b>			
Accounts payable	\$85,520	\$66,054	\$72,080
Accrued liabilities:			
Compensation and benefits	45,651	34,728	39,743
Income taxes	6,269	-	-
Other	26,900	14,002	17,656
Current portion of long-term debt	-	-	40,000
<b>TOTAL CURRENT LIABILITIES</b>	<b>164,340</b>	<b>114,784</b>	<b>169,479</b>
LONG-TERM DEBT, less current portion	84,700	95,790	15,918
DEFERRED INCOME TAXES	24,861	24,930	19,889
OTHER LIABILITIES	16,211	17,511	16,342
<b>TOTAL LIABILITIES</b>	<b>290,112</b>	<b>253,015</b>	<b>221,628</b>
<b>SHAREHOLDERS' EQUITY:</b>			

Edgar Filing: UNIVERSAL FOREST PRODUCTS INC - Form 10-Q

Controlling interest shareholders' equity:

Preferred stock, no par value; shares authorized 1,000,000; issued and outstanding, none

Common stock, no par value; shares authorized 40,000,000; issued and outstanding, 19,900,066, 19,799,606, and 19,790,414

Additional paid-in capital

Retained earnings

Accumulated other comprehensive income

Employee stock notes receivable

Total controlling interest shareholders' equity

Noncontrolling interest

TOTAL SHAREHOLDERS' EQUITY

TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

	\$ 19,900	\$ 19,800	\$ 19,790
	153,932	149,805	148,581
	458,005	426,887	432,772
	3,901	4,258	4,554
	(732 )	(982 )	(1,013 )
	635,006	599,768	604,684
	8,395	7,757	7,033
	643,401	607,525	611,717
	\$933,513	\$ 860,540	\$833,345

See notes to consolidated condensed financial statements.

3

---

Table of ContentsUNIVERSAL FOREST PRODUCTS, INC.  
CONSOLIDATED CONDENSED STATEMENTS OF EARNINGS  
AND COMPREHENSIVE INCOME  
(Unaudited)

(in thousands, except per share data)

	Three Months Ended		Nine Months Ended	
	September	September	September	September
	28,	29,	28,	29,
	2013	2012	2013	2012
NET SALES	\$651,780	\$533,366	\$1,944,711	\$1,584,170
COST OF GOODS SOLD	573,491	478,139	1,729,027	1,403,202
GROSS PROFIT	78,289	55,227	215,684	180,968
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	53,020	45,186	154,348	140,070
ANTI-DUMPING DUTY ASSESSMENT	887	2,000	887	2,328
NET GAIN ON DISPOSITION OF ASSETS, EARLY RETIREMENT AND OTHER IMPAIRMENT AND EXIT CHARGES	(145 )	(269 )	(253 )	(7,052 )
EARNINGS FROM OPERATIONS	24,527	8,310	60,702	45,622
INTEREST EXPENSE	1,159	968	3,584	3,219
INTEREST INCOME	(159 )	(302 )	(463 )	(864 )
EQUITY IN EARNINGS OF INVESTEE	(18 )	(15 )	(152 )	(25 )
	982	651	2,969	2,330
EARNINGS BEFORE INCOME TAXES	23,545	7,659	57,733	43,292
INCOME TAXES	8,530	2,903	20,589	16,140
NET EARNINGS	15,015	4,756	37,144	27,152
LESS NET EARNINGS ATTRIBUTABLE TO NONCONTROLLING INTEREST	(924 )	(558 )	(2,057 )	(1,290 )
NET EARNINGS ATTRIBUTABLE TO CONTROLLING INTEREST	\$14,091	\$4,198	\$35,087	\$25,862
EARNINGS PER SHARE - BASIC	\$0.71	\$0.21	\$1.76	\$1.31
EARNINGS PER SHARE - DILUTED	\$0.71	\$0.21	\$1.76	\$1.31
COMPREHENSIVE INCOME	15,767	6,269	36,828	28,490
	(1,106 )	(956 )	(2,098 )	(1,674 )

LESS COMPREHENSIVE INCOME ATTRIBUTABLE TO  
NONCONTROLLING INTEREST

COMPREHENSIVE INCOME ATTRIBUTABLE TO  
CONTROLLING INTERST

\$14,661	\$ 5,313	\$34,730	\$26,816
----------	----------	----------	----------

See notes to consolidated condensed financial statements.

4

---

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

## CONSOLIDATED CONDENSED STATEMENTS OF SHAREHOLDERS' EQUITY

(Unaudited)

(in thousands, except share and per share data)

	Controlling Interest Shareholders' Equity				Accumulated Other Comprehensive Income	Employees Stock Notes Receivable	Noncontrolling Interest	Total
	Common Stock	Additional Paid-In Capital	Retained Earnings					
Balance at December 31, 2011	\$19,624	\$143,988	\$410,848	\$3,600	\$ (1,255 )	\$ 5,794	\$582,599	
Net earnings			25,862			1,290	27,152	
Foreign currency translation adjustment				954		384	1,338	
Capital contribution from noncontrolling interest						436	436	
Distributions to noncontrolling interest						(871 )	(871 )	
Cash dividends - \$0.200 per share			(3,946 )				(3,946 )	
Issuance of 82,059 shares under employee stock plans	82	1,744					1,826	
Issuance of 51,771 shares under stock grant programs	52	24	8				84	
Issuance of 33,525 shares under deferred compensation plans	33	(33 )					-	
Tax benefits from non-qualified stock options exercised		307					307	
Expense associated with share-based compensation arrangements		993					993	
Accrued expense under deferred compensation plans		1,582					1,582	
Notes receivable written-off	(1 )	(24 )			25		-	
Payments received on employee stock notes receivable						217	217	
Balance at September 29, 2012	\$19,790	\$148,581	\$432,772	\$4,554	\$ (1,013 )	\$ 7,033	\$611,717	
Balance at December 29, 2012	\$19,800	\$149,805	\$426,887	\$4,258	\$ (982 )	\$ 7,757	\$607,525	
Net earnings			35,087			2,057	37,144	
Foreign currency translation adjustment				(357 )		41	(316 )	
Distributions to noncontrolling interest						(1,460 )	(1,460 )	
Cash dividends - \$0.200 per share			(3,977 )				(3,977 )	



Edgar Filing: UNIVERSAL FOREST PRODUCTS INC - Form 10-Q

Issuance of 31,341 shares under employee stock plans	31	808					839
Issuance of 30,650 shares under stock grant programs	31	10	8				49
Issuance of 41,019 shares under deferred compensation plans	41	(41	)				-
Tax benefits from non-qualified stock options exercised		109					109
Expense associated with share-based compensation arrangements		1,442					1,442
Accrued expense under deferred compensation plans		1,897					1,897
Notes receivable written off	(3	)	(98	)		105	4
Payments received on employee stock notes receivable						145	145
Balance at September 28, 2013	\$ 19,900	\$ 153,932	\$ 458,005	\$ 3,901	\$ (732	) \$ 8,395	\$ 643,401

See notes to consolidated condensed financial statements

5

---

Table of ContentsUNIVERSAL FOREST PRODUCTS, INC.  
CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS  
(Unaudited)

(in thousands)

	Nine Months Ended	
	September 28, 2013	September 29, 2012
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Net earnings	\$37,144	\$ 27,152
Adjustments to reconcile net earnings to net cash from operating activities:		
Depreciation	22,333	22,154
Amortization of intangibles	1,880	2,218
Expense associated with share-based compensation arrangements	1,491	1,078
Excess tax benefits from share-based compensation arrangements	(8 )	(73 )
Loss reserve for notes receivable	-	767
Deferred income taxes	(83 )	(1,223 )
Equity in earnings of investee	(152 )	(25 )
Net gain on sale or impairment of property, plant and equipment	(195 )	(7,228 )
Changes in:		
Accounts receivable	(79,849)	(63,466 )
Inventories	11,261	(13,483 )
Accounts payable	19,336	22,285
Accrued liabilities and other	34,580	12,343
<b>NET CASH FROM OPERATING ACTIVITIES</b>	<b>47,738</b>	<b>2,499</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of property, plant and equipment	(32,108)	(22,187 )
Proceeds from sale of property, plant and equipment	1,261	15,092
Acquisitions, net of cash received	(9,296 )	(2,149 )
Purchase of patents	-	(95 )
Advances on notes receivable	(1,990 )	(1,157 )
Collections on notes receivable	1,441	915
Cash restricted as to use	6,111	(553 )
Other, net	28	(387 )
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(34,553)</b>	<b>(10,521 )</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Net borrowings (repayments) under revolving credit facilities	(11,090)	6,217
Repayment of long-term debt	-	(2,773 )
Debt issuance costs	(15 )	(86 )
Proceeds from issuance of common stock	839	1,826
Distributions to noncontrolling interest	(1,460 )	(871 )
Capital contribution from noncontrolling interest	-	281
Dividends paid to shareholders	(3,977 )	(3,946 )
Excess tax benefits from share-based compensation arrangements	8	73
Other, net	-	4
<b>NET CASH FROM (USED IN) FINANCING ACTIVITIES</b>	<b>(15,695)</b>	<b>725</b>

Edgar Filing: UNIVERSAL FOREST PRODUCTS INC - Form 10-Q

Effect of exchange rate changes on cash	14	347
NET CHANGE IN CASH AND CASH EQUIVALENTS	(2,496 )	(6,950 )
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	7,647	11,305
CASH, END OF PERIOD	\$5,151	\$4,355
SUPPLEMENTAL SCHEDULE OF CASH FLOW INFORMATION:		
Interest paid	\$2,850	\$2,498
Income taxes paid	6,780	15,797
NON-CASH INVESTING ACTIVITIES		
Accounts receivable exchanged for notes receivable	1,635	-
Notes receivable exchanged for property	3,900	-
NON-CASH FINANCING ACTIVITIES:		
Common stock issued under deferred compensation plans	1,647	1,161

See notes to consolidated condensed financial statements

6

---

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

NOTES TO UNAUDITED  
CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

A. BASIS OF PRESENTATION AND ACCOUNTING POLICIES

The accompanying unaudited interim consolidated condensed financial statements (the "Financial Statements") include our accounts and those of our wholly-owned and majority-owned subsidiaries and partnerships, and have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Accordingly, the Financial Statements do not include all of the information and footnotes normally included in the annual consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States. All intercompany transactions and balances have been eliminated.

In our opinion, the Financial Statements contain all material adjustments necessary to present fairly our consolidated financial position, results of operations and cash flows for the interim periods presented. All such adjustments are of a normal recurring nature. These Financial Statements should be read in conjunction with the annual consolidated financial statements, and footnotes thereto, included in our Annual Report to Shareholders on Form 10-K for the fiscal year ended December 29, 2012.

Certain prior year information has been reclassified to conform to the current year presentation.

In the second quarter of fiscal 2013, we changed our annual testing date for evaluating goodwill and indefinite-lived intangible asset impairment from the last day of the fiscal year to the first day of the Company's fourth fiscal quarter for all reporting units and indefinite-lived intangible assets. This voluntary change in accounting method is preferable under the circumstances because it will allow us more time to complete the annual goodwill and indefinite-lived intangible asset impairment testing in advance of our year-end reporting. This change does not delay, accelerate or avoid an impairment charge. The change is not applied retrospectively as it is impracticable to do so because retrospective application would require application of significant estimates and assumptions with the use of hindsight. Accordingly, the change will be applied prospectively. There have been no other material changes in our policies or estimates since December 29, 2012.

In February 2013, the FASB issued ASU 2013-02, Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Income (ASC Topic 220) ("ASU 2013-02"). ASU 2013-02 amends prior presentation of comprehensive income guidance. ASU 2013-02 requires that we report, in one place, the effect of significant reclassifications out of accumulated other comprehensive income on the respective line items in net income if the amount being reclassified is required to be reclassified in its entirety to net income. Our adoption of the provisions of ASU 2013-02 in the first quarter of 2013 did not affect our consolidated financial position, results of operations or cash flows.

7

---

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

## B. FAIR VALUE

We apply the provisions of ASC 820, Fair Value Measurements and Disclosures, to assets and liabilities measured at fair value. Assets measured at fair value are as follows:

	September 28, 2013	September 29, 2012
	Quoted Prices in Active Markets (Level 1)	Quoted Prices in Active Markets (Level 1)
(in thousands)		
Recurring:		
Money market funds	\$ 62	\$ 84
Mutual funds:		
Domestic stock funds	725	597
International stock funds	535	473
Target funds	159	141
Bond funds	135	116
Total mutual funds	1,554	1,327
	\$ 1,616	\$ 1,411

We maintain money market and mutual funds in our non-qualified deferred compensation plan. These funds are valued at prices quoted in an active exchange market and are included in "Other Assets". We have elected not to apply the fair value option under ASC 825, Financial Instruments, to any of our financial instruments except for those expressly required by U.S. GAAP.

We did not maintain any Level 2 or 3 assets or liabilities at September 28, 2013 or September 29, 2012.

## C. REVENUE RECOGNITION

Earnings on construction contracts are reflected in operations using percentage-of-completion accounting, under either cost to cost or units of delivery methods, depending on the nature of the business at individual operations. Under percentage-of-completion using the cost to cost method, revenues and related earnings on construction contracts are measured by the relationships of actual costs incurred related to the total estimated costs. Under percentage-of-completion using the units of delivery method, revenues and related earnings on construction contracts are measured by the relationships of actual units produced related to the total number of units. Revisions in earnings estimates on the construction contracts are recorded in the accounting period in which the basis for such revisions becomes known. Projected losses on individual contracts are charged to operations in their entirety when such losses become apparent.

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

Our construction contracts are generally entered into with a fixed price and completion of the projects can range from 6 to 18 months in duration. Therefore, our operating results are impacted by, among many other things, labor rates and commodity costs. During the quarter, we updated our estimated costs to complete our projects using current labor and commodity costs and recognized losses to the extent that they exist.

The following table presents the balances of percentage-of-completion accounts which are included in “Other current assets” and “Accrued liabilities: Other”, respectively (in thousands):

	September 28, 2013	December 29, 2012	September 29, 2012
Cost and Earnings in Excess of Billings	\$ 9,640	\$ 4,981	\$ 5,971
Billings in Excess of Cost and Earnings	2,655	2,020	3,232

## D. EARNINGS PER SHARE

The computation of earnings per share (“EPS”) is as follows (in thousands):

	Three Months Ended September		Nine Months Ended September	
	28, 2013	September 29, 2012	28, 2013	September 29, 2012
Numerator:				
Net earnings attributable to controlling interest	\$ 14,091	\$ 4,198	\$ 35,087	\$ 25,862
Adjustment for earnings allocated to non-vested restricted common stock	(134 )	(38 )	(338 )	(225 )
Net earnings for calculating EPS	\$ 13,957	\$ 4,160	\$ 34,749	\$ 25,637
Denominator:				
Weighted average shares outstanding	19,965	19,827	19,916	19,783
Adjustment for non-vested restricted common stock	(190 )	(178 )	(192 )	(172 )
Shares for calculating basic EPS	19,775	19,649	19,724	19,611
Effect of dilutive stock options	25	25	39	19
Shares for calculating diluted EPS	19,800	19,674	19,763	19,630
Net earnings per share:				
Basic	\$ 0.71	\$ 0.21	\$ 1.76	\$ 1.31
Diluted	\$ 0.71	\$ 0.21	\$ 1.76	\$ 1.31

No options were excluded from the computation of diluted EPS for the quarter ended September 28, 2013 or September 29, 2012.

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

No options were excluded from the computation of diluted EPS for the nine months ended September 28, 2013.

Options to purchase 10,000 shares were not included in the computation of diluted EPS for the nine months ended September 29, 2012 because the options' exercise price was greater than the average market price of the common stock during the period and, therefore would be antidilutive.

E. NET (GAIN) LOSS ON DISPOSITION OF ASSETS, EARLY RETIREMENT AND OTHER IMPAIRMENT AND EXIT CHARGES

We have long-lived assets that consist of certain vacant land and facilities we closed to better align manufacturing capacity with the current business environment. The fair values were determined based on broker assessments of value, appraisals or recent offers to acquire assets. These and other idle assets were evaluated based on the requirements of ASC 360, which resulted in impairment and other exit charges included in "Net loss (gain) on disposition of assets, early retirement and other impairment and exit charges" for the periods presented below. These amounts include the following, separated by reporting segment (in thousands):

	Three Months Ended September 28, 2013				Three Months Ended September 29, 2012			
	Eastern and Western	Site-Built	All Other	Total	Eastern and Western	Site-Built	All Other	Total
Severances and early retirement	\$22	\$ -	\$ 18	\$ 40	\$ 24	\$ -	\$ 4	\$ 28
Plant and equipment	(43)	-	(12)	(55)	(133)	(53)	(111)	(297)
Net gain on sale of real estate	-	(130)	-	(130)	-	-	-	-
Total	\$(21)	\$(130)	\$ 6	\$(145)	\$(109)	\$(53)	\$(107)	\$(269)

	Nine Months Ended September 28, 2013				Nine Months Ended September 29, 2012			
	Eastern and Western	Site-Built	All Other	Total	Eastern and Western	Site-Built	All Other	Total
Severances and early retirement	\$ 35	\$ 1	\$ 36	\$ 72	\$ 134	\$ 2	\$ 40	\$ 176
Plant and equipment	(199)	29	(25)	(195)	(228)	(150)	60	(318)
Net gain on sale of real estate	-	(130)	-	(130)	(6,910)	-	-	(6,910)
Total	\$(164)	\$(100)	\$ 11	\$(253)	\$(7,004)	\$(148)	\$ 100	\$(7,052)

In the second quarter of 2012, we sold certain real estate in Fontana, CA for approximately \$12.5 million and recognized a pre-tax gain of a \$7.2 million.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

F. COMMITMENTS, CONTINGENCIES, AND GUARANTEES

We are self-insured for environmental impairment liability, including certain liabilities which are insured through a wholly owned subsidiary, Ardellis Insurance Ltd., a licensed captive insurance company.

We own and operate a number of facilities throughout the United States that chemically treat lumber products. In connection with the ownership and operation of these and other real properties, and the disposal or treatment of hazardous or toxic substances, we may, under various federal, state, and local environmental laws, ordinances, and regulations, be potentially liable for removal and remediation costs, as well as other potential costs, damages, and expenses. Environmental reserves, have been established to cover remediation activities at our affiliates' wood preservation facilities in Stockertown, PA; Elizabeth City, NC; Auburndale, FL; Janesville, WI; and Medley, FL. In addition, a reserve was established for our affiliate's facility in Thornton, CA to remove certain lead containing materials which existed on the property at the time of purchase. During 2009, a subsidiary entered into a consent order with the State of Florida to conduct additional testing at the Auburndale, FL facility. We admitted no liability and the costs are not expected to be material.

On a consolidated basis, we have reserved approximately \$3.5 million on September 28, 2013 and \$3.4 million on September 29, 2012, representing the estimated costs to complete future remediation efforts. These amounts have not been reduced by an insurance receivable.

In the third quarter of 2013, we accrued \$0.9 million related to anti-dumping duty assessments estimated on plywood and steel nails imported from China. We continue to work with US Customs and Border Protection to mitigate potential charges.

In the third quarter of 2012, we recorded a \$2 million loss contingency for a Canadian anti-dumping duty. The Canadian government imposed retroactive assessments for antidumping and countervailing duties to certain extruded aluminum products imported from China. We continue to work with the government to clarify the applicability of these rules to our products. This duty is unrelated to the 2013 duty assessment disclosed above.

We are currently undergoing an unclaimed property audit with the state of Michigan covering the period July 1, 1994 to present. We anticipate that the audit will be completed during 2014.

In addition, on September 28, 2013, we were parties either as plaintiff or defendant to a number of lawsuits and claims arising through the normal course of our business. In the opinion of management, our consolidated financial statements will not be materially affected by the outcome of these contingencies and claims.



Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

On September 28, 2013, we had outstanding purchase commitments on capital projects of approximately \$12.3 million.

We provide a variety of warranties for products we manufacture. Historically, warranty claims have not been material. We distribute products manufactured by other companies, some of which are no longer in business. While we do not warrant these products, we have received claims as a distributor of these products when the manufacturer no longer exists or has the ability to pay. Historically, these costs have not had a material affect on our consolidated financial statements.

In certain cases we supply building materials and labor to site-built construction projects or we jointly bid on contracts with framing companies for such projects. In some instances we are required to post payment and performance bonds to insure the owner that the products and installation services are completed in accordance with our contractual obligations. We have agreed to indemnify the surety for claims made against the bonds. As of September 28, 2013, we had approximately \$32.2 million in outstanding payment and performance bonds, which expire during the next two years. In addition, approximately \$17.7 million in payment and performance bonds are outstanding for completed projects which are still under warranty.

On September 28, 2013, we had outstanding letters of credit totaling \$26.5 million, primarily related to certain insurance contracts and industrial development revenue bonds described further below.

In lieu of cash deposits, we provide irrevocable letters of credit in favor of our insurers to guarantee our performance under certain insurance contracts. We currently have irrevocable letters of credit outstanding totaling approximately \$16.7 million for these types of insurance arrangements. We have reserves recorded on our balance sheet, in accrued liabilities, that reflect our expected future liabilities under these insurance arrangements.

We are required to provide irrevocable letters of credit in favor of the bond trustees for all of the industrial development revenue bonds that we have issued. These letters of credit guarantee principal and interest payments to the bondholders. We currently have irrevocable letters of credit outstanding totaling approximately \$9.8 million related to our outstanding industrial development revenue bonds. These letters of credit have varying terms but may be renewed at the option of the issuing banks.

Certain wholly owned domestic subsidiaries have guaranteed the indebtedness of Universal Forest Products, Inc. in certain debt agreements, including the Series 2012 Senior Notes and our revolving credit facility. The maximum exposure of these guarantees is limited to the indebtedness outstanding under these debt arrangements and this exposure will expire concurrent with the expiration of the debt agreements.

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

Many of our wood treating operations utilize "Subpart W" drip pads, defined as hazardous waste management units by the EPA. The rules regulating drip pads require that the pad be "closed" at the point that it is no longer intended to be used for wood treating operations or to manage hazardous waste. Closure involves identification and disposal of contaminants which are required to be removed from the facility. The cost of closure is dependent upon a number of factors including, but not limited to, identification and removal of contaminants, cleanup standards that vary from state to state, and the time period over which the cleanup would be completed. Based on our present knowledge of existing circumstances, it is considered probable that these costs will approximate \$0.6 million. As a result, this amount is recorded in other long-term liabilities on September 28, 2013.

We did not enter into any new guarantee arrangements during the third quarter of 2013 which would require us to recognize a liability on our balance sheet.

## G. BUSINESS COMBINATIONS

We completed the following acquisitions in fiscal 2013 and 2012 which were accounted for using the purchase method (in millions):

Company Name	Acquisition Date	Purchase Price	Intangible Assets	Net Tangible Assets	Operating Segment	Business Description
Premier Laminating Services, Inc. ("Premier Laminating")	May 31, 2013	\$0.7 (asset purchase)	\$ 0.2	\$ 0.5	Western Division	A business specialized in environmentally sustainable laminated wooden products. Facility is located in Perris, CA.
Millry Mill Company, Inc. ("Millry")	February 28, 2013	\$2.3 (asset purchase)	\$ 0.1	\$ 2.2	Eastern Division	A highly specialized export mill that produces rough dimension boards and lumber. Facility is located in Millry, AL.
Custom Caseworks, Inc. ("Custom Caseworks")	December 31, 2012	\$6.3 (asset purchase)	\$ 2.0	\$ 4.3	Western Division	A high-precision business-to-business manufacturer of engineered wood products in many commercial markets. Facility is located in Sauk Rapids, MN. Custom Caseworks had annual sales of \$7 million.
Nepa Pallet and Container Co., Inc. ("Nepa")	November 5, 2012	\$16.2 (asset purchase)	\$ 1.4	\$ 14.8	Western Division	Manufactures pallets, containers and bins for agricultural and industrial customers. Facilities are located in Snohomish, Yakima and Wenatchee, WA. NEPA had trailing twelve month sales of \$25 million. Supplies roof trusses and cut-to-size lumber to manufactured housing customers.
MSR Forest Products, LLC ("MSR")	May 16, 2012	\$3.2 (asset purchase)	\$ 1.1	\$ 2.1	Distribution Division	Facilities are located in Haleyville, AL and Waycross, GA. MSR had annual sales of \$10 million.

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

The intangible assets for each of the acquisitions were finalized and allocated to their respective identifiable intangible asset and goodwill accounts during 2013. This resulted in a \$1.4 million reclassification from goodwill to amortizable intangible asset accounts.

## H. SEGMENT REPORTING

ASC 280, Segment Reporting (“ASC 280”), defines operating segments as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

Our operating segments consist of the Eastern, Western, Site-Built, Consumer Products and Distribution divisions. In accordance with ASC 280, due to the similar economic characteristics, nature of products, distribution methods, and customers, we have aggregated our Eastern and Western operating segments into one reportable segment. The Site-Built division is considered a separate reportable segment. Our other divisions do not collectively form a reportable segment because their respective operations are dissimilar and they do not meet the applicable quantitative requirements. These operations have been included in the “All Other” column of the table below. The “Corporate” column includes unallocated administrative costs.

	Three Months Ended September 28, 2013					
	Eastern and Western		All Other		Corporate	Total
Net sales to outside customers	\$523,364	\$70,579	\$57,837	\$-		\$651,780
Intersegment net sales	21,246	4,406	2,968	-		28,620
Segment operating profit	18,628	3,993	630	1,276		24,527

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

	Three Months Ended September 29, 2012					Total
	Eastern and		All		Corporate	
	Western	Site-Built	Other			
Net sales to outside customers	\$425,260	\$ 59,630	\$48,476	\$ -		\$533,366
Intersegment net sales	13,455	5,040	3,009	-		21,504
Segment operating profit (loss)	6,149	394	(2,874 )	4,641		8,310

	Nine Months Ended September 28, 2013					Total
	Eastern and		All Other		Corporate	
	Western	Site-Built				
Net sales to outside customers	\$1,570,073	\$202,590	\$172,048	\$ -		\$1,944,711
Intersegment net sales	69,179	13,168	9,913	-		92,260
Segment operating profit	54,412	2,163	1,543	2,584		60,702

	Nine Months Ended September 29, 2012					Total
	Eastern and		All Other		Corporate	
	Western	Site-Built				
Net sales to outside customers	\$1,268,162	\$160,561	\$155,447	\$ -		\$1,584,170
Intersegment net sales	49,387	13,916	11,619	-		74,922
Segment operating profit (loss)	45,395	858	(4,150 )	3,519		45,622

## I. INCOME TAXES

Effective tax rates differ from statutory federal income tax rates, primarily due to provisions for state and local income taxes and permanent tax differences. Our effective tax rate was 36.2% in the third quarter of 2013 compared to 37.9% for same period of 2012. Our effective tax rate was 35.7% in the first nine months of 2013 compared to 37.3% for the same period of 2012. The decrease in our effective tax rate is primarily due to 2012 and 2013 research and development and certain other tax credits that were enacted in the first quarter of 2013, retroactive to the beginning of 2012.

## J. SUBSEQUENT EVENTS

On October 16, 2013, our Board approved a semi-annual dividend of \$0.21 per share, payable on December 15, 2013 to shareholders of record on December 1, 2013.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Universal Forest Products, Inc. is a holding company that provides capital, management and administrative resources to subsidiaries that design, manufacture and market wood and wood-alternative products for building materials retailers and wholesalers, structural lumber and other products for the manufactured housing and residential construction markets, and specialty wood packaging and components and packing materials for various industries. It has subsidiaries that provide framing services for the residential construction market in some parts of the country; that manufacture and market products used for concrete construction; and that offer lawn and garden products, such as trellises and arches, to retailers nationwide. Its consumer products operations offer a large portfolio of outdoor living products, including wood composite decking, decorative balusters, post caps and plastic lattice. Founded in 1955, Universal Forest Products is headquartered in Grand Rapids, Mich. Its subsidiaries operate facilities throughout North America. For more about Universal, go to [www.ufpi.com](http://www.ufpi.com).

This report contains forward-looking statements within the meaning of Section 21E of the Securities Exchange Act, as amended, that are based on management's beliefs, assumptions, current expectations, estimates and projections about the markets we serve, the economy and the Company itself. Words like "anticipates," "believes," "confident," "estimates," "expects," "forecasts," "likely," "plans," "projects," "should," variations of such words, and similar expressions identify such forward-looking statements. These statements do not guarantee future performance and involve certain risks, uncertainties and assumptions that are difficult to predict with regard to timing, extent, likelihood and degree of occurrence. The Company does not undertake to update forward-looking statements to reflect facts, circumstances, events, or assumptions that occur after the date the forward-looking statements are made. Actual results could differ materially from those included in such forward-looking statements. Investors are cautioned that all forward-looking statements involve risks and uncertainty. Among the factors that could cause actual results to differ materially from forward-looking statements are the following: fluctuations in the price of lumber; adverse or unusual weather conditions; adverse economic conditions in the markets we serve; government regulations, particularly involving environmental and safety regulations; and our ability to make successful business acquisitions. Certain of these risk factors as well as other risk factors and additional information are included in the Company's reports on Form 10-K and 10-Q on file with the Securities and Exchange Commission. We are pleased to present this overview of the first three quarters of 2013.

OVERVIEW

Our results for the third quarter of 2013 were impacted by the following:

Our sales increased 22% due to a 9% increase in prices due to the lumber market and a 13% increase in unit sales.

See "Historical Lumber Prices". Our unit sales increased in all five market classifications, with our strongest growth occurring in our construction and home building markets - commercial construction and concrete forming, residential construction, and manufactured housing. Our unit sales to the retail building materials market reported an increase of approximately 12% as we continue to gain market share with retail customers during 2013 and our industrial market increased by 12%, in part, due to recent acquisitions.

16

---

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

National housing starts increased approximately 15% in the period of June 2013 through August 2013 (our sales trail housing starts by about a month), compared to the same period of 2012, while our unit sales increased 12% in the residential construction market. Since the downturn in housing began, suppliers servicing this market have been challenged with significant excess capacity. Consequently, pricing pressure has been intense resulting in several years of operating losses for many industry participants. We have maintained our focus on profitability and cash flow by being selective in the business we take. Consequently, our sales may trail the market from time to time.

Production of HUD code manufactured homes was up 9% during the third quarter of 2013, compared to the same period of 2012, which helped drive our 9% increase in unit sales to this market. We also believe modular market activity has improved. We believe we've maintained our share of the manufactured housing market in the core manufactured product lines we offer.

In the third quarter of 2013, we accrued \$0.9 million related to anti-dumping duty assessments estimated on plywood and steel nails imported from China. In the third quarter of 2012, we recorded a \$2.0 million loss contingency for a Canadian anti-dumping duty. The Canadian government has imposed retroactive assessments for antidumping and countervailing duties tied to certain extruded aluminum products imported from China. We continue to work with the applicable government agencies to clarify the applicability of these rules to our products.

Our profitability has improved primarily due to a combination of higher unit sales and operating leverage we have in the cost structure of our business.

Higher unit sales and lumber prices have resulted in a substantial year over year increase in our working capital and debt levels.

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

## HISTORICAL LUMBER PRICES

We experience significant fluctuations in the cost of commodity lumber products from primary producers ("Lumber Market"). The following table presents the Random Lengths framing lumber composite price:

	Random Lengths Composite Average \$/MBF	
	2013	2012
January	\$393	\$281
February	409	286
March	436	300
April	429	308
May	367	342
June	329	330
July	343	323
August	353	340
September	368	332
Third quarter average	\$355	\$332
Year-to-date average	381	316
Third quarter percentage change	6.9 %	
Year-to-date percentage change	20.6 %	

In addition, a Southern Yellow Pine ("SYP") composite price, which we prepare and use, is presented below. Sales of products produced using this species, which primarily consists of our preservative-treated products, may comprise up to 50% of our sales volume.

	Random Lengths SYP Average \$/MBF	
	2013	2012
January	\$397	\$269
February	426	278
March	445	300
April	436	314
May	383	341
June	355	314
July	366	300
August	364	315
September	360	319

Edgar Filing: UNIVERSAL FOREST PRODUCTS INC - Form 10-Q

Third quarter average	\$363	\$311
Year-to-date average	\$392	\$306

Third quarter percentage change	16.7%
Year-to-date percentage change	28.1%



Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

IMPACT OF THE LUMBER MARKET ON OUR OPERATING RESULTS

We experience significant fluctuations in the cost of commodity lumber products from primary producers ("Lumber Market"). We generally price our products to pass lumber costs through to our customers so that our profitability is based on the value-added manufacturing, distribution, engineering, and other services we provide. As a result, our sales levels (and working capital requirements) are impacted by the lumber costs of our products. Lumber costs are a significant percentage of our cost of goods sold.

Our gross margins are impacted by (1) the relative level of the Lumber Market (i.e. whether prices are higher or lower from comparative periods), and (2) the trend in the market price of lumber (i.e. whether the price of lumber is increasing or decreasing within a period or from period to period). Moreover, as explained below, our products are priced differently. Some of our products have fixed selling prices, while the selling prices of other products are indexed to the reported Lumber Market with a fixed dollar adder to cover conversion costs and profits. Consequently, the level and trend of the Lumber Market impact our products differently.

Below is a general description of the primary ways in which our products are priced.

Products with fixed selling prices. These products include value-added products such as decking and fencing sold to retail building materials customers, as well as trusses, wall panels and other components sold to the residential construction market, and most industrial packaging products. Prices for these products are generally fixed at the time of the sales quotation for a specified period of time or are based upon a specific quantity. In order to maintain margins and reduce any exposure to adverse trends in the price of component lumber products, we attempt to lock in costs with our suppliers for these sales commitments. Also, the time period and quantity limitations generally allow us to re-price our products for changes in lumber costs from our suppliers.

Products with selling prices indexed to the reported Lumber Market with a fixed dollar "adder" to cover conversion costs and profits. These products primarily include treated lumber, remanufactured lumber, and trusses sold to the manufactured housing industry. For these products, we estimate the customers' needs and we carry anticipated levels of inventory. Because lumber costs are incurred in advance of final sale prices, subsequent increases or decreases in the market price of lumber impact our gross margins. For these products, our margins are exposed to changes in the trend of lumber prices. As a result of the decline in the housing market and our sales to residential and commercial builders, a greater percentage of our sales fall into this general pricing category. Consequently, we believe our profitability may be impacted to a much greater extent to changes in the trend of lumber prices.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

Changes in the trend of lumber prices have their greatest impact on the following products:

Products with significant inventory levels with low turnover rates, whose selling prices are indexed to the Lumber Market. In other words, the longer the period of time these products remain in inventory, the greater the exposure to changes in the price of lumber. This would include treated lumber, which comprises approximately 20% of our total sales. This exposure is less significant with remanufactured lumber, trusses sold to the manufactured housing market, and other similar products, due to the higher rate of inventory turnover. We attempt to mitigate the risk associated with treated lumber through vendor consignment inventory programs. (Please refer to the “Risk Factors” section of our annual report on form 10-K, filed with the United States Securities and Exchange Commission.)

Products with fixed selling prices sold under long-term supply arrangements, particularly those involving multi-family and commercial construction projects. We attempt to mitigate this risk through our purchasing practices by locking in costs.

In addition to the impact of the Lumber Market trends on gross margins, changes in the level of the market cause fluctuations in gross margins when comparing operating results from period to period. This is explained in the following example, which assumes the price of lumber has increased from period one to period two, with no changes in the trend within each period.

	Period 1	Period 2
Lumber cost	\$ 300	\$ 400
Conversion cost	50	50
= Product cost	350	450
Adder	50	50
= Sell price	\$ 400	\$ 500
Gross margin	12.5 %	10.0 %

As is apparent from the preceding example, the level of lumber prices does not impact our overall profits, but does impact our margins. Gross margins are negatively impacted during periods of high lumber prices; conversely, we experience margin improvement when lumber prices are relatively low.

BUSINESS COMBINATIONS

See Notes to Unaudited Consolidated Condensed Financial Statements, Note G, “Business Combinations.”

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

## RESULTS OF OPERATIONS

The following table presents, for the periods indicated, the components of our Consolidated Condensed Statements of Earnings as a percentage of net sales.

	Three Months		Nine months Ended					
	Ended		September					
	September	September	September	September				
	28,	September	28,	September				
	2013	29, 2012	2013	29, 2012				
Net sales	100.0%	100.0	%	100.0%	100.0	%		
Cost of goods sold	88.0	89.6		88.9	88.6			
Gross profit	12.0	10.4		11.1	11.4			
Selling, general, and administrative expenses	8.1	8.5		7.9	8.8			
Anti-dumping duty assessment	0.1	0.4		0.1	0.2			
Net gain on disposition of assets, early retirement, and other impairment and exit charges	-	-		-	(0.5	)		
Earnings from operations	3.8	1.6		3.1	2.9			
Other expense, net	0.1	0.1		0.1	0.2			
Earnings before income taxes	3.6	1.4		3.0	2.7			
Income taxes	1.3	0.5		1.1	1.0			
Net earnings	2.3	0.9		1.9	1.7			
Less net earnings attributable to noncontrolling interest	(0.1	)	(0.1	)	(0.1	)	(0.1	)
Net earnings attributable to controlling interest	2.2	%	0.8	%	1.8	%	1.6	%

Note: Actual percentages are calculated and may not sum to total due to rounding.

## GROSS SALES

We design, manufacture and market wood and wood-alternative products for national home centers and other retailers, structural lumber and other products for the manufactured housing industry, engineered wood components for residential and commercial construction, and specialty wood packaging, components and packing materials for various industries. Our strategic long-term sales objectives include:

Diversifying our end market sales mix by increasing sales of specialty wood packaging to industrial users, increasing our penetration of the concrete forming market, increasing our sales of engineered wood components for custom home, multi-family, military and light commercial construction, and increasing our market share with independent retailers.

Expanding geographically in our core businesses, domestically and internationally.

Increasing sales of “value-added” products, which primarily consist of fencing, decking, lattice, and other specialty products sold to the retail building materials market, specialty wood packaging, engineered wood components, and “wood alternative” products. Engineered wood components include roof trusses, wall panels, and floor systems. Wood alternative products consist primarily of composite wood and plastics. Although we consider the treatment of dimensional lumber with certain chemical preservatives a value-added process, treated lumber is not presently included in the value-added sales totals.



Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

• Developing new products and expanding our product offering for existing customers.

• Maximizing unit sales growth while achieving return on investment goals.

## Value-Added and Commodity-Based Sales:

The following table presents, for the periods indicated, our percentage of value-added and commodity-based sales to total sales. Value-added products generally carry higher gross margins than our commodity-based products.

	Three Months			Nine Months		
	Ended			Ended		
	September			September		
	28,	September	28,	September		
	2013	29, 2012	2013	29, 2012		
Value-Added	59.1%	58.4	%	58.1%	58.9	%
Commodity-Based	40.9%	41.6	%	41.9%	41.1	%

The processes used to produce preservative treated lumber and its applications in the marketplace would suggest that it is a “value-added” product, but we have classified this product category as “commodity-based” as a result of its lower margin.

The following table presents, for the periods indicated, our gross sales and percentage change in gross sales by market classification.

(in thousands)	Three Months Ended			Nine Months Ended		
	September	September	%	September	September	%
<u>Market Classification</u>	28, 2013	29, 2012	Change	28, 2013	29, 2012	Change
Retail Building Materials	\$247,002	\$203,126	21.6	\$767,810	\$678,408	13.2
Industrial	187,253	155,048	20.8	541,079	449,017	20.5
Residential Construction	89,692	69,378	29.3	258,328	181,148	42.6
Commercial Construction and Concrete Forming	36,737	24,217	51.7	104,627	67,954	54.0
Manufactured Housing	99,976	89,026	12.3	299,338	232,729	28.6
Housing and Construction	226,405	182,621	24.0	662,293	481,831	37.5
Total Gross Sales	660,660	540,795	22.2	1,971,182	1,609,256	22.5
Sales Allowances	(8,880 )	(7,429 )		(26,471 )	(25,086 )	
Total Net Sales	\$651,780	\$533,366	22.2	\$1,944,711	\$1,584,170	22.8

Gross sales in the third quarter of 2013 increased 22% compared to the same period of 2012, due to a 9% increase in overall prices primarily resulting from the higher level of the Lumber Market, which impacts our selling prices to customers in each of our markets, and a 13% increase in overall unit sales.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

Gross sales in the first nine months of 2013 increased 22% compared to the same period of 2012, due to higher lumber prices and an 8% increase in unit sales.

Changes in our gross sales by market are discussed below.

Retail Building Materials:

Gross sales to the retail building materials market increased 22% in the third quarter of 2013 compared to the same period of 2012, due to a 10% increase in selling prices and a 12% increase in our overall unit sales. Within this market, sales to our big box customers increased 28% while our sales to other retailers increased 15%. Our increase in unit sales is due to a combination of an increase in market share and improved consumer spending as evidenced by higher same store sales growth reported by our big box customers.

Gross sales to the retail building materials market increased 13% in the first nine months of 2013 compared to the same period of 2012. Within this market, sales to our big box customers increased 12% while our sales to other retailers increased 14%. Our unit sales increased 1% for the first nine months of 2013. Sequentially, our sales growth has improved since May of 2013 as weather in many regions of the country improved.

Industrial:

Gross sales to the industrial market increased 21% in the third quarter of 2013 compared to the same period of 2013, resulting from a 9% increase in selling prices and a 12% increase in unit sales. We acquired two new operations which contributed to our growth in unit sales.

Gross sales to the industrial market increased 21% in the first nine months of 2013 compared to the same period of 2012, primarily due to the same factors discussed above. Our unit sales increased 8% in the first nine months of 2013.

Residential Construction:

Gross sales to the residential construction market increased 29% in the third quarter of 2013 compared to the same period of 2012 due to an increase in lumber prices and a 12% increase in our unit sales. By comparison, national housing starts increased approximately 15% in the period of June 2013 through August 2013 (our sales typically trail housing starts by about a month), compared to the same period of 2012. Our sales growth may trail the market from time to time due to our focus on profitability and cash flow as this market is still challenged with excess capacity resulting in pricing pressure from customers.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

Gross sales to the residential construction market increased 43% in the first nine months of 2013 compared to the same period of 2012, primarily due to the same factors discussed above. Our unit sales increased 20% for the first nine months of 2013. By comparison, national housing starts increased approximately 23% in the first nine months of 2013.

Commercial Construction and Concrete Forming:

Gross sales to the commercial construction and concrete forming market increased 52% in the third quarter of 2013 compared to the same period of 2012 due to a 42% increase in unit sales and a 10% increase in selling prices. Within this market, sales to commercial builders increased 71%, primarily due to new product sales in our Gulf region, and sales of products used to make concrete forms increased 40%.

Gross sales to the commercial construction and concrete forming market increased 54% in the first nine months of 2013 compared to the same period of 2012 due to a 40% increase in unit sales and a 14% increase in selling prices.

Within this market, sales to commercial builders increased 90%, and sales of products used to make concrete forms increased 33% due to our continued focus on growing our share of this market.

Industrial:

Gross sales to the industrial market increased 21% in the third quarter of 2013 compared to the same period of 2013, resulting from a 9% increase in selling prices and a 12% increase in unit sales. We acquired two new operations which contributed to our growth in unit sales.

Gross sales to the industrial market increased 21% in the first nine months of 2013 compared to the same period of 2012, primarily due to the same factors discussed above. Our unit sales increased 8% in the first nine months of 2013.

Manufactured Housing:

Gross sales to the manufactured housing market increased 12% in the third quarter of 2013 compared to 2012, primarily due to an increase in unit sales and a slight increase in selling prices due to the lumber market. Production of HUD-code homes in the third quarter of 2013 increased 9% compared to 2012, and we believe modular market activity also increased.

Gross sales to the manufactured housing market increased 29% in the first nine months of 2013 compared to 2012, primarily due to the same factors discussed above. Our selling price increased 18% and our unit sales increased 11% for the first nine months of 2013. By comparison, year to date production of HUD-code homes increased 6%.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

COST OF GOODS SOLD AND GROSS PROFIT

Our gross profit percentage increased to 12.0% from 10.4% comparing the third quarter of 2013 to the same period of 2012. In addition, our gross profit dollars increased by 41.8%, exceeding our 13% increase in unit sales.

The improvement in our gross profit per unit and profitability this quarter resulted from our increase in unit sales combined with the operating leverage we have on our labor, overhead and outbound freight costs, as well as a decrease in our material costs as a percentage of sales to our residential construction and industrial customers as a result of the recent trend in lumber prices. Products sold to these customers are generally sold on a fixed price held open for a specified period of time.

Our gross profit percentage decreased to 11.1% from 11.4% comparing the first nine months of 2013 to the same period of 2012 due to the higher level of lumber prices. See Historical Lumber Prices. Our gross profit dollars increased by 19.2%, which compares favorably to our 8% increase in unit sales. This improvement is primarily due to the combination of higher unit sales and operating leverage we have in the cost structure of our plants.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative ("SG&A") expenses increased by approximately \$7.8 million, or 17.3%, in the third quarter of 2013 compared to the same period of 2012, while we reported a 13% increase in unit sales. The increase in SG&A was primarily due to increases in wages and certain incentive compensation tied to profitability and returns.

Selling, general and administrative ("SG&A") expenses increased by approximately \$14.3 million, or 10.2%, in the first nine months of 2013 compared to the same period of 2012, while we reported an 8% increase in unit sales. SG&A expenses were impacted in the first nine months of 2013 by the same factors discussed above.

ANTI-DUMPING DUTY ASSESSMENTS

In the third quarter of 2013, we recorded \$0.9 million related to estimated anti-dumping duty charges from the U.S Customs and Border Protection on certain products we imported from China. We continue to work with the government to mitigate potential charges.

In the third quarter of 2012, we recorded a \$2.0 million loss contingency for a Canadian anti-dumping duty which represents the maximum amount of our exposure. The Canadian government imposed retroactive assessments for antidumping and countervailing duties tied to certain extruded aluminum products imported from China. We continue to work with the government to clarify the applicability of these rules to our products.



Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

NET (GAIN) LOSS ON DISPOSITION OF ASSETS, EARLY RETIREMENT AND OTHER IMPAIRMENT AND EXIT CHARGES

In the first nine months of 2013, we had net gains on the sale of property, plant and equipment totaling approximately \$0.3 million.

In the first nine months of 2012, we incurred approximately \$0.2 million of severance costs which were offset by net gains on the sale or disposal of property, plant and equipment totaling approximately \$7.2 million.

We regularly review the performance of each our operations and make decisions to permanently or temporarily close operations based on a variety of factors including:

- Current and projected earnings, cash flow and return on investment
- Current and projected market demand
- Market share
- Competitive factors
- Future growth opportunities
- Personnel and management

INTEREST, NET

Net interest costs were higher in the third quarter and first nine months of 2013 compared to the same period of 2012, due to higher debt levels in 2013 resulting from the impact of higher lumber prices and greater sales volumes on working capital.

INCOME TAXES

Effective tax rates differ from statutory federal income tax rates, primarily due to provisions for state and local income taxes and permanent tax differences. Our effective tax rate was 36.2% in the third quarter of 2013 compared to 37.9% for same period of 2012. Our effective tax rate was 35.7% in the first nine months of 2013 compared to 37.3% for the same period of 2012. The decrease in our year to date effective tax rate is primarily due to research and development and certain other tax credits related to 2012, which Congress approved in 2013, and a decrease in our state income tax rate as our pre-tax profits have improved.

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

## SEGMENT REPORTING

The following table presents, for the periods indicated, our net sales and operating profit by reportable segment.

(in thousands)	Net Sales				Segment Operating Profit				
	Three Months Ended				Three Months Ended				
	September	September		%	September	September	\$	%	
	28, 2013	29, 2012	\$ Change	Change	28, 2013	29, 2012	Change	Change	
Eastern and Western	\$ 523,364	\$ 425,260	\$ 98,104	23.1	% \$ 18,628	\$ 6,149	\$ 12,479	202.9	%
Site-Built	70,579	59,630	10,949	18.4	3,993	394	3,599	913.5	
All Other	57,837	48,476	9,361	19.3	630	(2,874)	3,504	121.9	
Corporate <sup>1</sup>	-	-	-	-	1,276	4,641	(3,365)	(72.5)	)
Total	\$ 651,780	\$ 533,366	\$ 118,414	22.2	% \$ 24,527	\$ 8,310	\$ 16,217	195.2	%

(in thousands)	Net Sales				Segment Operating Profit				
	Nine Months Ended				Nine Months Ended				
	September	September		%	September	September	\$	%	
	28, 2013	29, 2012	\$ Change	Change	28, 2013	29, 2012	Change	Change	
Eastern and Western	\$ 1,570,073	\$ 1,268,162	\$ 301,911	23.8	% \$ 54,412	\$ 45,395	\$ 9,017	19.9	%
Site-Built	202,590	160,561	42,029	26.2	2,163	858	1,305	152.1	
All Other	172,048	155,447	16,601	10.7	1,543	(4,150)	5,693	137.2	
Corporate <sup>1</sup>	-	-	-	-	2,584	3,519	(935)	(26.6)	)
Total	\$ 1,944,711	\$ 1,584,170	\$ 360,541	22.8	% \$ 60,702	\$ 45,622	\$ 15,080	33.1	%

<sup>1</sup>Corporate primarily represents over (under) allocated administrative costs.

Eastern and Western

Net sales to the Eastern and Western reportable segment increased in the third quarter of 2013 compared to 2012 and in the first nine months of 2013 compared to 2012, due to increased lumber prices and:

- An increase in commercial construction and concrete forming sales primarily due to new products introduced in our Gulf region and other market share gains.
- An increase in manufactured housing sales due to an increase in industry production of HUD code homes.
- Recently acquired businesses that serve the industrial market.
- An increase in sales to retail customers since May as weather and consumer spending improved and due to market share gains.

Operating profit for the Eastern and Western reportable segment increased in the third quarter and in the first nine months of 2013 primarily due to greater unit sales and operating leverage on labor and overhead costs. In addition, operating profits were impacted in 2012 by a \$6.9 million net gain on the sale of real estate.

Site-Built

Net sales to the Site-Built reportable segment increased in the third quarter and in the first nine months of 2013 compared to the same periods of 2012, primarily due to increased lumber prices and an increase in housing starts.

---

Table of Contents

## UNIVERSAL FOREST PRODUCTS, INC.

Operating profit for the Site-Built reportable segment increased in the third quarter of 2013 and first nine months of 2013, primarily due to an increase in unit sales and operating leverage on labor and overhead costs. The year to date profits of our turn-key framing operations were adversely impacted by an unexpected rise in labor costs early in the year on certain projects, which offset some of the favorable impact of higher unit sales discussed above.

All Other

Net sales to all other segments increased in the third quarter and first nine months of 2013 compared to 2012 primarily due:

An increase in sales to the manufactured housing market by our UFP Distribution operations, primarily due to an increase in industry production of HUD code homes and market share gains from adding new product lines.

An increase in sales to the industrial market by our Pinelli Universal partnership, which manufactures moulding and millwork products out of its plant in Durango, Durango Mexico.

An increase in sales by our Universal Consumer Products operations.

Operating profit for all other segments increased in the third quarter and first nine months of 2013 compared to 2012, primarily due to improved profitability of our Universal Consumer Products operations resulting from operational improvements and our Pinelli Universal partnership due to the higher level of lumber prices. These factors were partially offset by additional development costs associated with our new Eovations product line.

## OFF-BALANCE SHEET TRANSACTIONS

We have no significant off-balance sheet transactions other than operating leases.

## LIQUIDITY AND CAPITAL RESOURCES

The table below presents, for the periods indicated, a summary of our cash flow statement (in thousands):

	Nine Months Ended	
	September 28, 2013	September 29, 2012
Cash from operating activities	\$47,738	2,499
Cash used in investing activities	(34,553)	(10,521 )
Cash from (used in) financing activities	(15,695)	725
Effect of exchange rate changes on cash	14	347
Net change in cash and cash equivalents	(2,496 )	(6,950 )
Cash and cash equivalents, beginning of period	7,647	\$ 11,305
Cash, end of period	\$5,151	\$ 4,355

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

In general, we financed our growth in the past through a combination of operating cash flows, our revolving credit facility, industrial development bonds (when circumstances permit), and issuance of long-term notes payable at times when interest rates are favorable. We have not issued equity to finance growth except in the case of a large acquisition. We manage our capital structure by attempting to maintain a targeted ratio of debt to equity and debt to earnings before interest, taxes, depreciation and amortization. We believe this is one of many important factors to maintaining a strong credit profile, which in turn helps ensure timely access to capital when needed. We are currently below our internal targets and plan to manage our capital structure conservatively in light of current economic conditions.

Seasonality has a significant impact on our working capital from March to August which historically results in negative or modest cash flows from operations in our first and second quarters. Conversely, we experience a substantial decrease in working capital from September to February which typically results in significant cash flow from operations in our third and fourth quarters. For comparative purposes, we have included the September 29, 2012 balances in the accompanying unaudited consolidated condensed balance sheets.

Due to the seasonality of our business and the effects of the Lumber Market, we believe our cash cycle (days of sales outstanding plus days supply of inventory less days payables outstanding) is a good indicator of our working capital management. Our cash cycle increased to 47 days in the first nine months of 2013 from 46 days in the first nine months of 2012, due to a 1 day decrease in our days payable outstanding.

Cash provided by operating activities was \$47.7 million in the first nine months of 2013, which was comprised of net earnings of \$37.1 million and \$25.3 million of non-cash expenses, offset by a \$14.7 million increase in working capital since the end of 2012. Working capital at the end of September 2013 is higher than the end of September 2012 primarily due to the impact of higher lumber prices and sales levels.

Capital expenditures were \$32.1 million in the first nine months of 2013. We currently plan to spend up to \$40 million in 2013, which includes outstanding purchase commitments on existing capital projects totaling approximately \$12.3 million on September 28, 2013, primarily for expansion to support new product offerings and sales growth into new geographic markets. We intend to fund capital expenditures and purchase commitments through our operating cash flows for the balance of the year.

Cash flows used in investing activities also included \$9.3 million spent to acquire assets of Custom Caseworks, Inc., Millry Mill Company, Inc., and Premier Laminating Services, Inc. See Notes to Unaudited Consolidated Condensed Financial Statements, Note G "Business Combinations". Cash held in escrow and classified as restricted cash at December 29, 2012 of \$6.3 million was used to fund the Custom Caseworks, Inc. asset acquisition. Additionally, in the second quarter of 2012, we sold real estate including a plant we previously closed in Fontana, CA and recorded a pre-tax gain of approximately \$7.2 million with proceeds on the sale totaling approximately \$12.5 million.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

Operating and investing activities were supported through borrowings on our revolving credit facility. On September 28, 2013, we had no outstanding balance on our \$265 million revolving credit facility compared to \$6.2 million outstanding at September 29, 2012. The revolving credit facility also supports letters of credit totaling approximately \$9.8 million on September 28, 2013. Financial covenants on the unsecured revolving credit facility and unsecured notes include minimum interest tests and a maximum leverage ratio. The agreements also restrict the amount of additional indebtedness we may incur and the amount of assets which may be sold. We were in compliance with all our covenant requirements on September 28, 2013.

ENVIRONMENTAL CONSIDERATIONS AND REGULATIONS

See Notes to Unaudited Consolidated Condensed Financial Statements, Note F, "Commitments, Contingencies, and Guarantees."

CRITICAL ACCOUNTING POLICIES

In preparing our consolidated financial statements, we follow accounting principles generally accepted in the United States. These principles require us to make certain estimates and apply judgments that affect our financial position and results of operations. We continually review our accounting policies and financial information disclosures.

In the second quarter of fiscal 2013, we changed our annual testing date for evaluating goodwill and indefinite-lived intangible asset impairment from the last day of the fiscal year to the first day of the Company's fourth fiscal quarter for all reporting units and indefinite-lived intangible assets. This voluntary change in accounting method is preferable under the circumstances because it will allow us more time to complete the annual goodwill and indefinite-lived intangible asset impairment testing in advance of our year-end reporting. This change does not delay, accelerate or avoid an impairment charge. The change is not applied retrospectively as it is impracticable to do so because retrospective application would require application of significant estimates and assumptions with the use of hindsight. Accordingly, the change will be applied prospectively.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

We are exposed to market risks related to fluctuations in interest rates on our variable rate debt, which consists of a revolving credit facility and industrial development revenue bonds. We do not currently use interest rate swaps, futures contracts or options on futures, or other types of derivative financial instruments to mitigate this risk.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

For fixed rate debt, changes in interest rates generally affect the fair market value, but not earnings or cash flows. Conversely, for variable rate debt, changes in interest rates generally do not influence fair market value, but do affect future earnings and cash flows. We do not have an obligation to prepay fixed rate debt prior to maturity, and as a result, interest rate risk and changes in fair market value should not have a significant impact on such debt until we would be required to refinance it.

We are subject to fluctuations in the price of lumber. We experience significant fluctuations in the cost of commodity lumber products from primary producers (the "Lumber Market"). A variety of factors over which we have no control, including government regulations, transportation, environmental regulations, weather conditions, economic conditions, and natural disasters, impact the cost of lumber products and our selling prices. While we attempt to minimize our risk from severe price fluctuations, substantial, prolonged trends in lumber prices can affect our sales volume, our gross margins, and our profitability. We anticipate that these fluctuations will continue in the future. (See "Impact of the Lumber Market on Our Operating Results.")

Item 4. Controls and Procedures.

Evaluation of Disclosure Controls and Procedures. With the participation of management, our chief executive officer and chief financial officer, after evaluating the effectiveness of our disclosure controls and procedures (as (a) defined in Exchange Act Rules 13a – 15e and 15d – 15e) as of the quarter ended September 28, 2013 (the "Evaluation Date"), have concluded that, as of such date, our disclosure controls and procedures were effective.

Changes in Internal Controls. During the quarter ended September 28, 2013, there were no changes in our internal (b) control over financial reporting that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

## PART II. OTHER INFORMATION

Item 1A. Risk Factors.

CCA Treated Lumber Products. In connection with the chemical treatment of lumber products, certain of our affiliates market a modest amount of CCA (Chromated Copper Arsenate) treated products for permitted, non-residential applications. From time to time, various special interests and environmental groups have petitioned certain states requesting restrictions on the use or disposal of CCA treated products. The wood preservation industry trade groups have been and are working with individual states and the regulatory agencies to provide an accurate, factual background that demonstrates that the present method of uses and disposal is scientifically supported. While the level of activity in this area has diminished over time, our inability to market CCA treated products could impact our operations adversely.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

(a) None.

(b) None.

(c) Issuer purchases of equity securities.

<u>Fiscal Month</u>	(a)	(b)	(c)	(d)
June 30 – August 3, 2013 <sup>(1)</sup>				2,988,229
August 4 – August 31, 2013				2,988,229
September 1 – September 28, 2013				2,988,229

(a) Total number of shares purchased.

(b) Average price paid per share.

(c) Total number of shares purchased as part of publicly announced plans or programs.

(d) Maximum number of shares that may yet be purchased under the plans or programs.

On November 14, 2001, the Board of Directors approved a share repurchase program (which succeeded a previous program) allowing us to repurchase up to 2.5 million shares of our common stock. On October 14, 2011, our Board<sup>(1)</sup> authorized an additional 2 million shares to be repurchased under our share repurchase program. The total number of shares that may be repurchased under the program is approximately 3 million shares.

Item 5. Other Information.

None.

32



Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

PART II. OTHER INFORMATION

Item 6. Exhibits.

The following exhibits (listed by number corresponding to the Exhibit Table as Item 601 in Regulation S-K) are filed with this report:

31 Certifications.

- (a) Certificate of the Chief Executive Officer of Universal Forest Products, Inc., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).
- (b) Certificate of the Chief Financial Officer of Universal Forest Products, Inc., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

32 Certifications.

- (a) Certificate of the Chief Executive Officer of Universal Forest Products, Inc., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).
- (b) Certificate of the Chief Financial Officer of Universal Forest Products, Inc., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

101 Interactive Data File.

(INS) XBRL Instance Document.

(SCH) XBRL Schema Document.

(CAL) XBRL Taxonomy Extension Calculation Linkbase Document.

(LAB) XBRL Taxonomy Extension Label Linkbase Document.

(PRE) XBRL Taxonomy Extension Presentation Linkbase Document.

(DEF) XBRL Taxonomy Extension Definition Linkbase Document.

---

\* Indicates a compensatory arrangement.

33

---

Table of Contents

UNIVERSAL FOREST PRODUCTS, INC.

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNIVERSAL FOREST PRODUCTS, INC.

Date: October 30, 2013 By: /s/ Matthew J. Missad  
Matthew J. Missad,  
Chief Executive Officer and Principal Executive Officer

Date: October 30, 2013 By: /s/ Michael R. Cole  
Michael R. Cole,  
Chief Financial Officer,  
Principal Financial Officer and  
Principal Accounting Officer

Table of Contents  
EXHIBIT INDEX

Exhibit No. Description

31 Certifications.

(a) Certificate of the Chief Executive Officer of Universal Forest Products, Inc., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

(b) Certificate of the Chief Financial Officer of Universal Forest Products, Inc., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

32 Certifications.

(a) Certificate of the Chief Executive Officer of Universal Forest Products, Inc., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

(b) Certificate of the Chief Financial Officer of Universal Forest Products, Inc., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

101 Interactive Data File.

(INS) XBRL Instance Document.

(SCH) XBRL Schema Document.

(CAL) XBRL Taxonomy Extension Calculation Linkbase Document.

(LAB) XBRL Taxonomy Extension Label Linkbase Document.

(PRE) XBRL Taxonomy Extension Presentation Linkbase Document.

(DEF) XBRL Taxonomy Extension Definition Linkbase Document.

---

\* Indicates a compensatory arrangement.