PALL CORP
Form 10-Q
June 11, 2012

## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
R Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended April 30, 2012
or
o Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transition period from to
Commission File Number: 001-04311
PALL CORPORATION
(Exact name of registrant as specified in its charter)

New York
(State or other jurisdiction of incorporation or organization)

11-1541330
(I.R.S. Employer

Identification No.)
11050
25 Harbor Park Drive, Port Washington, NY
(Zip Code)
(516) 484-5400
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes p No o Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes p No o
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer p Accelerated filer o
Non-accelerated filer o Smaller reporting company o
(Do not check if a smaller reporting company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No p
The number of shares of the registrant's common stock outstanding as of June 1, 2012 was 116,202,448.

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## PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS.
PALL CORPORATION AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(In thousands, except per share data)
(Unaudited)
Apr 30, 2012 July 31, 2011

| ASSETS |  |  |
| :--- | :--- | :--- |
| Current assets: | $\$ 535,891$ | $\$ 557,766$ |
| Cash and cash equivalents | 614,900 | 646,769 |
| Accounts receivable | 402,292 | 444,842 |
| Inventories | 48,201 | 39,322 |
| Prepaid expenses | 159,371 | 120,509 |
| Other current assets | 126,737 | - |
| Assets held for sale | $1,887,392$ | $1,809,208$ |
| Total current assets | 772,293 | 794,599 |
| Property, plant and equipment | 341,731 | 290,606 |
| Goodwill | 158,310 | 61,735 |
| Intangible assets | 235,128 | 276,268 |
| Other non-current assets | $\$ 3,394,854$ | $\$ 3,232,416$ |
| Total assets |  |  |
|  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current liabilities: | $\$ 199,953$ | $\$ 214,957$ |
| Notes payable | 171,666 | 225,398 |
| Accounts payable | 364,222 | 294,485 |
| Accrued liabilities | 63,280 | 34,531 |
| Income taxes payable | 482 | 511 |
| Current portion of long-term debt | 24,402 | 20,125 |
| Dividends payable | 824,005 | 790,007 |
| Total current liabilities | 487,936 | 491,954 |
| Long-term debt, net of current portion | 149,555 | 175,040 |
| Income taxes payable - non-current | 269,564 | 285,594 |
| Deferred taxes and other non-current liabilities | $1,731,060$ | $1,742,595$ |
| Total liabilities |  |  |
| Stockholders' equity: | 12,796 | 12,796 |
| Common stock, par value $\$ .10$ per share | 272,020 | 246,665 |
| Capital in excess of par value | $1,780,468$ | $1,619,051$ |
| Retained earnings | $(442,149$ | $)(483,705$ |
| Treasury stock, at cost | $(54$ | $)(133$ |
| Stock option loans | 150,492 | 207,478 |
| Accumulated other comprehensive income/(loss): | $(113,141$ | $)(121,831$ |
| Foreign currency translation | 3,362 | 9,500 |
| Pension liability adjustment |  |  |
| Unrealized investment gains |  |  |


|  | 40,713 | 95,147 |
| :--- | :--- | :--- |
| Total stockholders' equity | $1,663,794$ | $1,489,821$ |
| Total liabilities and stockholders' equity | $\$ 3,394,854$ | $\$ 3,232,416$ |

See accompanying notes to condensed consolidated financial statements.

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## PALL CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS
(In thousands, except per share data)
(Unaudited)

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Apr 30, 2012 | Apr 30, 2011 | Apr 30, 2012 | Apr 30, 2011 |
| Net sales | \$657,976 | \$653,792 | \$ 1,949,285 | \$ 1,798,479 |
| Cost of sales | 323,550 | 321,526 | 941,342 | 867,087 |
| Gross profit | 334,426 | 332,266 | 1,007,943 | 931,392 |
| Selling, general and administrative expenses | 215,226 | 203,327 | 632,982 | 572,026 |
| Research and development | 20,780 | 19,308 | 60,351 | 57,198 |
| Restructuring and other charges, net | 2,861 | 7,723 | 31,001 | 13,921 |
| Interest expense, net | 6,351 | 6,068 | 17,682 | 19,176 |
| Earnings from continuing operations before income taxes | 89,208 | 95,840 | 265,927 | 269,071 |
| Provision for income taxes | 18,270 | 34,082 | 60,691 | 80,021 |
| Net earnings from continuing operations | \$70,938 | \$61,758 | \$205,236 | \$ 189,050 |
| Earnings from discontinued operations, net of income taxes | \$7,980 | \$9,311 | \$27,866 | \$29,092 |
| Net earnings | \$78,918 | \$71,069 | \$233,102 | \$218,142 |
| Earnings per share from continuing operations: |  |  |  |  |
| Basic | \$0.61 | \$0.53 | \$ 1.77 | \$ 1.62 |
| Diluted | \$0.60 | \$0.52 | \$ 1.74 | \$ 1.60 |
| Earnings per share from discontinued operations: |  |  |  |  |
| Basic | \$0.07 | \$0.08 | \$0.24 | \$0.25 |
| Diluted | \$0.07 | \$0.08 | \$0.24 | \$0.25 |
| Earnings per share: |  |  |  |  |
| Basic | \$0.68 | \$0.61 | \$2.01 | \$ 1.87 |
| Diluted | \$0.67 | \$0.60 | \$ 1.98 | \$ 1.84 |
| Dividends declared per share | \$0.210 | \$0.175 | \$0.595 | \$0.510 |
| Average shares outstanding: |  |  |  |  |
| Basic | 116,567 | 116,899 | 116,190 | 116,565 |
| Diluted | 118,358 | 118,723 | 117,817 | 118,296 |

See accompanying notes to condensed consolidated financial statements.

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## PALL CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)
(Unaudited)

|  | Nine Months Ended |  |  |
| :--- | :--- | :--- | :--- |
| Operating activities: | Apr 30, 2012 | Apr 30, 2011 |  |
| Net cash provided by operating activities |  |  |  |
|  |  |  |  |
|  |  |  |  |
| Investing activities: | $(126,417$ | $\$ 280,956$ |  |
| Capital expenditures | $(167,638$ | $)$ |  |
| Acquisition of businesses | $(303,805$ | $)$ | $(62,439$ |
| Purchases of retirement benefit assets | 33,422 | 51,307 |  |
| Proceeds from retirement benefit assets | 25,604 | 530 |  |
| Proceeds from sale of assets | $(9,666$ | $)$ | $(5,099$ |
| Other | $(279,006$ | $)$ | $(118,843$ |$)$

See accompanying notes to condensed consolidated financial statements.

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

## NOTE 1 - BASIS OF PRESENTATION

The condensed consolidated financial information of Pall Corporation and its subsidiaries (hereinafter collectively called the "Company") included herein is unaudited. Such information reflects all adjustments of a normal recurring nature, which are, in the opinion of Company management, necessary to present fairly the Company's consolidated financial position, results of operations and cash flows as of the dates and for the periods presented herein. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes set forth in the Company's Annual Report on Form 10-K for the fiscal year ended July 31, 2011 ("2011 Form $10-\mathrm{K} ")$. Certain prior year amounts have been reclassified to conform to the current year presentation.
As discussed in Note 16, Discontinued Operations, the Company has entered into an agreement to sell certain assets of its blood collection, filtration and processing product line, which was a component of the Company's Life Sciences segment, and met both the component and held for sale criteria during the third quarter of fiscal year 2012. As such, it has been reported as a discontinued operation in the Company's condensed consolidated financial statements.

## NOTE 2 - BALANCE SHEET DETAILS

The following tables provide details of selected balance sheet items:
Apr 30, 2012 July 31, 2011
Accounts receivable:
$\left.\begin{array}{lll}\text { Billed } & \$ 546,916 & \$ 553,500 \\ \text { Unbilled } & 77,290 & 101,652 \\ \text { Total } & 624,206 & 655,152 \\ \text { Less: Allowances for doubtful accounts } & (9,306 & )(8,383 \\ & \$ 614,900 & \$ 646,769\end{array}\right)$

Unbilled receivables principally relate to long-term contracts recorded under the percentage-of-completion method of accounting.

Apr 30, 2012 (a) July 31, 2011

## Inventories:

| Raw materials and components | $\$ 88,266$ | $\$ 102,745$ |
| :--- | :--- | :--- |
| Work-in-process | 100,503 | 96,601 |
| Finished goods | 213,523 | 245,496 |
| Property, plant and equipment: | $\$ 402,292$ | $\$ 444,842$ |
| Property, plant and equipment | $\$ 1,639,568$ | $\$ 1,705,559$ |
| Less: Accumulated depreciation and amortization | $(867,275$ | $)(910,960$ |
|  | $\$ 772,293$ | $\$ 794,599$ |

(a) The amounts for inventory and property, plant and equipment as of April 30, 2012 exclude those assets that are classified as held for sale, which are $\$ 40,651$ and $\$ 61,623$, respectively. See Note 16, Discontinued Operations, for further details.

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

## NOTE 3 - GOODWILL AND INTANGIBLE ASSETS

The following table presents goodwill, allocated by reportable segment.
Life Sciences
Industrial

| Apr 30, 2012 (a) | July 31, 2011 |
| :--- | :--- |
| $\$ 179,490$ | $\$ 131,852$ |
| 162,241 | 158,754 |
| $\$ 341,731$ | $\$ 290,606$ |

(a) The amount for goodwill allocated to the Life Sciences reportable segment as of April 30, 2012 excludes goodwill that is classified as held for sale of $\$ 22,018$. See Note 16, Discontinued Operations, for further details. Intangible assets, net, consist of the following:

|  | Accumulated |  | Net |
| :--- | :--- | :--- | :--- |
|  | Gross | Amortization |  |
| Patents and unpatented technology | $\$ 133,333$ | $\$ 69,406$ | $\$ 63,927$ |
| Customer-related intangibles | 95,371 | 11,414 | 83,957 |
| Trademarks | 13,207 | 5,104 | 8,103 |
| Other | 5,063 | 2,740 | 2,323 |
|  | $\$ 246,974$ | $\$ 88,664$ | $\$ 158,310$ |
|  | July 31, 2011 |  |  |
|  | Gross | Accumulated | Net |
| Patents and unpatented technology | $\$ 102,372$ | Amortization | $\$ 64,921$ |
| Customer-related intangibles | 26,478 | 6,598 | $\$ 37,451$ |
| Trademarks | 6,802 | 4,684 | 2,880 |
| Other | 4,685 | 2,399 | 2,286 |
|  | $\$ 140,337$ | $\$ 78,602$ | $\$ 61,735$ |

(b) The amount for intangible assets as of April 30, 2012 excludes intangible assets, net, that is classified as held for sale of $\$ 567$. See Note 16, Discontinued Operations, for further details.
The changes in both goodwill and intangible assets relate to the preliminary valuation of the acquisition of ForteBio®,
Inc. in the third quarter of fiscal year 2012, discussed in further detail in Note 17, Acquisition, as well as an acquisition in Brazil in the first quarter of fiscal year 2012. During the third quarter, the Company completed its valuation of its acquisition in Brazil. In connection with the acquisition in Brazil, the Company recorded the fair value of the intangible assets acquired (approximately $\$ 22,250$, with the majority recorded as customer-related intangibles), which were valued using the income approach. The amount of goodwill recorded in connection with this acquisition was approximately $\$ 9,000$. In addition, the carrying amounts were also impacted by changes in foreign exchange rates used to translate the goodwill and intangible assets contained in the financial statements of foreign subsidiaries using the rates at each respective balance sheet date.
Amortization expense for intangible assets for the three and nine months ended April 30, 2012 was $\$ 5,956$ and $\$ 14,746$, respectively. Amortization expense for intangible assets for the three and nine months ended April 30, 2011 was $\$ 3,432$ and $\$ 9,941$, respectively. Amortization expense is estimated to be approximately $\$ 6,539$ for the remainder of fiscal year 2012, $\$ 21,098$ in fiscal year 2013, $\$ 18,758$ in fiscal year 2014, $\$ 17,162$ in fiscal year 2015, $\$ 15,950$ in fiscal year 2016 and $\$ 15,891$ in fiscal year 2017.
NOTE 4 - TREASURY STOCK
On October 16, 2008, the board authorized an expenditure of $\$ 350,000$ to repurchase shares. On September 26, 2011, the board authorized an additional $\$ 250,000$. The Company's shares may be purchased over time, as market and business conditions warrant. There is no time restriction on these authorizations. There were no share repurchases during the nine months ended April 30, 2012. As of April 30, 2012, $\$ 453,037$ remains to be expended under the
current board repurchase authorizations. Repurchased shares are held in treasury for use in connection with the Company's stock plans and for general corporate purposes.

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
During the nine months ended April 30, 2012, 1,156 shares were issued under the Company's stock-based compensation plans. At April 30, 2012, the Company held 11,807 treasury shares.

## NOTE 5 - CONTINGENCIES AND COMMITMENTS

With respect to the matters described in Note 14, Contingencies and Commitments, to the Company's consolidated financial statements included in the 2011 Form 10-K, under the heading Federal Securities Class Actions, Shareholder Derivative Lawsuits and Other Proceedings, the Company has reached an agreement with the lead plaintiff to settle the consolidated putative securities class-action lawsuit originally filed in August 2007 in the United States District Court for the Eastern District of New York. Under the terms of the proposed settlement, the lawsuit will be dismissed with prejudice, without any admission of liability by the Company or the individual defendants. Both the Company and the individual defendants will receive a full and complete release of all claims asserted against them in the litigation, in exchange for the payment of an aggregate of $\$ 22,500$, substantially all of which will be funded with insurance proceeds. The proposed settlement was submitted to the United States District Court for the Eastern District of New York for preliminary approval on May 16, 2012. The agreement is subject to the execution of definitive settlement documents and court approval after the class has been notified of its terms. The Company has reflected appropriate costs, contingent liabilities and related insurance recoveries in the condensed consolidated financial statements as of April 30, 2012 and July 31, 2011.
The Company and its subsidiaries are subject to certain other legal actions that arise in the normal course of business. Other than those legal proceedings and claims discussed above and in the 2011 Form 10-K, the Company did not have any current other legal proceedings and claims that would individually or in the aggregate have a reasonably possible materially adverse affect on its financial condition or operating results. As such, any reasonably possible loss or range of loss, other than those legal proceedings discussed in this note and in the 2011 Form $10-\mathrm{K}$, is immaterial. However, the results of legal proceedings cannot be predicted with certainty. If the Company failed to prevail in several of these legal matters in the same reporting period, the operating results of a particular reporting period could be materially adversely affected.
Environmental Matters:
The Company's condensed consolidated balance sheet at April 30, 2012 includes liabilities for environmental matters of approximately $\$ 12,632$, which relate primarily to the environmental proceedings discussed in the 2011 Form 10-K. In the opinion of management, the Company is in substantial compliance with applicable environmental laws and its current accruals for environmental remediation are adequate. However, as regulatory standards under environmental laws are becoming increasingly stringent, there can be no assurance that future developments, additional information and experience gained will not cause the Company to incur material environmental liabilities or costs beyond those accrued in its condensed consolidated financial statements.
NOTE 6 - RESTRUCTURING AND OTHER CHARGES, NET
The following tables summarize the restructuring and other charges ("ROTC") recorded for the three and nine months ended April 30, 2012 and April 30, 2011:


Severance benefits and other employment contract obligations Gain on sale of assets - (2,168) $(2,168$ Professional fees, legal $\quad 1,75$ settlements and other costs, net of receipt of insurance claim
payments
Reversal of excess restructuring

| Reversal of excess restructuring <br> reserves | $(31$ | - | $(31$ | $)$ | $(77$ | - | $(77$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 2,677$ | $\$ 184$ | $\$ 2,861$ | $\$ 30,784$ | $\$ 217$ | $\$ 31,001$ |  |
| Cash | $\$ 2,677$ | $\$(942$ | $)$ | $\$ 1,735$ | $\$ 30,784$ | $\$(3,446$ | $\$ 27,338$ |
| Non-cash(a) | - | 1,126 | 1,126 | - | 3,663 | 3,663 |  |
|  | $\$ 2,677$ | $\$ 184$ | $\$ 2,861$ | $\$ 30,784$ | $\$ 217$ | $\$ 31,001$ |  |

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)


Restructuring charges recorded in the three and nine months ended April 30, 2012 and April 30, 2011 reflect the expenses incurred in connection with the Company's cost reduction initiatives.
Severance benefits recorded in the three and nine months ended April 30, 2012 primarily relate to global restructuring activities in the Industrial segment. The most significant restructuring activities include:
the realignment of sales and marketing management of certain of the Company's markets,
the reorganization of the global management structure that supports the Company's systems product line, and shifting resources from mature country markets to emerging regions.
Restructuring charges/(income) in the nine months ended April 30, 2012 also includes a gain on the divestiture of a non-strategic asset group.
Severance benefits recorded in the three and nine months ended April 30, 2011 primarily relate to the closure of an Industrial manufacturing facility in Europe.
(2) Other (Gains) / Charges:

Employment contract obligations and other severance benefits:
In the three and nine months ended April 30, 2012, the Company recorded charges related to certain employment contract obligations.
Gain on sale of assets:
In the three months ended April 30, 2012 the Company recored a gain on sale of assets related to the sale of a building in Europe. The nine months ended April 30, 2012 also includes a gain of $\$ 9,196$ on the sale of the Company's investment in Satair A/S.
Professional fees and other costs:
In the three and nine months ended April 30, 2012 and April 30, 2011, the Company recorded legal and other professional fees related to the Federal Securities Class Actions, Shareholder Derivative Lawsuits and Other Proceedings (see Note 5, Contingencies and Commitments) which pertain to matters that had been under audit committee inquiry as discussed in Note 2, Audit Committee Inquiry and Restatement, to the consolidated financial statements included in the Company's Annual Report on Form 10-K for the fiscal year ended July 31, 2007 ("2007 Form 10-K"). Furthermore, in the nine months ended April 30, 2012, the Company

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
recorded costs related to the settlement of the Federal Securities Class Actions (see Note 5, Contingencies and Commitments). The receipt of insurance claim payments more than offset the costs discussed above in the three months ended April 30, 2012 and offset the majority of such costs in the nine months ended April 30, 2012 and April 30, 2011.
The following table summarizes the activity related to restructuring liabilities that were recorded in the nine months ended April 30, 2012 and in fiscal years 2011, 2010 and 2009.

|  | Severance |  | Other | Total |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 |  |  |  |  |  |  |
| Original charge | \$29,255 |  | \$3,121 |  | \$32,376 |  |
| Utilized | (23,151 | ) | (2,121 | ) | (25,272 | ) |
| Translation | 271 |  | 12 |  | 283 |  |
| Balance at Apr 30, 2012 | \$6,375 |  | \$ 1,012 |  | \$7,387 |  |
|  | Severance |  | Other |  | Total |  |
| 2011 |  |  |  |  |  |  |
| Original charge | \$4,863 |  | \$5,507 |  | \$ 10,370 |  |
| Utilized | (1,817 | ) | (5,225 | ) | (7,042 | ) |
| Translation | 272 |  | 68 |  | 340 |  |
| Balance at Jul 31, 2011 | \$3,318 |  | \$350 |  | \$3,668 |  |
| Utilized | (3,199 | ) | (350 | ) | (3,549 | ) |
| Translation | (119 | ) | - |  | (119 | ) |
| Balance at Apr 30, 2012 | \$- |  | \$- |  | \$- |  |
|  | Severance |  | Other |  | Total |  |
| 2010 |  |  |  |  |  |  |
| Original charge (a) | \$6,034 |  | \$5,581 |  | \$11,615 |  |
| Utilized | (2,031 | ) | (5,441 | ) | (7,472 | ) |
| Translation | 1 |  | (9 | ) | (8 | ) |
| Balance at Jul 31, 2010 | \$4,004 |  | \$131 |  | \$4,135 |  |
| Utilized | (1,356 | ) | (135 | ) | (1,491 | ) |
| Translation | 2 |  | 4 |  | 6 |  |
| Balance at Jul 31, 2011 | \$2,650 |  | \$- |  | \$2,650 |  |
| Utilized | (1,608 | ) | - |  | (1,608 | ) |
| Translation | - |  | - |  | - |  |
| Balance at Apr 30, 2012 | \$1,042 |  | \$- |  | \$ 1,042 |  |

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

|  | Severance |  | Other |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2009 |  |  |  |  |  |
| Original charge | \$18,938 |  | \$4,734 |  | \$23,672 |
| Utilized | (12,757 | ) | (4,133 | ) | (16,890 |
| Translation | 412 |  | 20 |  | 432 |
| Balance at Jul 31, 2009 | 6,593 |  | 621 |  | 7,214 |
| Utilized | (4,902 | ) | (588 | ) | (5,490 |
| Reversal of excess reserves | (143 | ) | - |  | (143 |
| Translation | (86 | ) | (27 | ) | (113 |
| Balance at Jul 31, 2010 | \$1,462 |  | \$6 |  | \$1,468 |
| Utilized | (845 | ) | (6 | ) | (851 |
| Reversal of excess reserves | (6 | ) | - |  | (6 |
| Translation | 120 |  | - |  | 120 |
| Balance at Jul 31, 2011 | \$731 |  | \$- |  | \$731 |
| Utilized | (317 | ) | - |  | (317 |
| Reversal of excess reserves | (46 | ) | - |  | (46 |
| Translation | (48 | ) | - |  | (48 |
| Balance at Apr 30, 2012 | \$320 |  | \$- |  | \$320 |

(a) Excludes stock-based compensation expense of $\$ 603$

## NOTE 7 - INCOME TAXES

The Company's effective tax rate on continuing operations for the nine months ended April 30, 2012 and April 30, 2011 was $22.8 \%$ and $29.7 \%$, respectively. For the nine months ended April 30, 2012 and April 30, 2011, the effective tax rate on continuing operations varied from the U.S. federal statutory rate primarily due to the benefits of foreign operations, offset by tax costs of $\$ 8,409$ associated with the establishment of the Company's Asian headquarters recorded in the third quarter of fiscal year 2011.
At April 30, 2012 and July 31, 2011, the Company had gross unrecognized income tax benefits of $\$ 215,798$ and $\$ 188,380$, respectively. During the nine months ended April 30, 2012, the amount of gross unrecognized tax benefits increased by $\$ 27,418$, primarily due to tax positions taken during the fiscal year, partially offset by the impact of foreign currency translation and the expiration of various statutes of limitations. As of April 30, 2012, the amount of net unrecognized income tax benefits that, if recognized, would impact the effective tax rate was $\$ 144,360$.
At April 30, 2012 and July 31, 2011, the Company had liabilities of $\$ 33,557$ and $\$ 29,652$, respectively, for potential payment of interest and penalties.
Based on recent discussion with various tax authorities and due to the expiration of various statutes of limitations, the Company believes that it is reasonably possible that the gross amount of unrecognized tax benefits may decrease within the next twelve months by a range of zero to $\$ 61,633$. As a result, the Company has reclassified $\$ 57,126$ of income taxes payable and $\$ 17,870$ of interest payable from non-current liabilities to current liabilities, respectively.

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

## NOTE 8 - COMPONENTS OF NET PERIODIC PENSION COST

Net periodic pension benefit cost for the Company's defined benefit pension plans includes the following components (included in the table below is net periodic benefit cost included in discontinued operations for the three months ended April 30, 2012 and April 30, 2011 of $\$ 185$ and $\$ 177$, respectively, and $\$ 552$ and $\$ 536$ for the nine months ended April 30, 2012 and April 30, 2011, respectively):

|  | Three Months Ended U.S. Plans |  | Foreign Plans |  | Total |  | $\begin{aligned} & \text { Apr 30, } \\ & 2011 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Apr 30, } \\ & 2012 \end{aligned}$ | $\begin{aligned} & \text { Apr 30, } \\ & 2011 \end{aligned}$ | Apr 30, | Apr 30, |  | $\begin{aligned} & \text { Apr 30, } \\ & 2012 \end{aligned}$ |  |  |
| Service cost | \$2,231 | \$2,014 | \$1,157 | \$1,304 |  | \$3,388 |  | \$3,318 |
| Interest cost | 3,052 | 3,100 | 4,527 | 4,578 |  | 7,579 |  | 7,678 |
| Expected return on plan assets | (2,303 | ) $(2,202$ | ) $(3,908$ | ) $(3,554$ | ) | (6,211 | ) | (5,756 |
| Amortization of prior service cost | 374 | 615 | (31 | ) 71 |  | 343 |  | 686 |
| Recognized actuarial loss | 1,546 | 1,946 | 1,312 | 1,415 |  | 2,858 |  | 3,361 |
| Gain due to curtailments and settlements | - | - | - | (23 |  | - |  | (23 |
| Net periodic benefit cost | \$4,900 | \$5,473 | \$3,057 | \$3,791 |  | \$7,957 |  | \$9,264 |
|  | Nine Mon | ths Ended |  |  |  |  |  |  |
|  | U.S. Plan |  | Foreign | lans |  | Total |  |  |
|  | $\begin{aligned} & \text { Apr 30, } \\ & 2012 \end{aligned}$ | $\begin{aligned} & \text { Apr 30, } \\ & 2011 \end{aligned}$ | $\begin{aligned} & \text { Apr 30, } \\ & 2012 \end{aligned}$ | $\begin{aligned} & \text { Apr 30, } \\ & 2011 \end{aligned}$ |  | $\begin{aligned} & \text { Apr 30, } \end{aligned}$ |  | $\begin{aligned} & \text { Apr 30, } \\ & \hline 011 \end{aligned}$ |
| Service cost | \$6,693 | \$6,044 | \$3,548 | \$3,912 |  | \$ 10,241 |  | \$9,956 |
| Interest cost | 9,699 | 9,164 | 13,643 | 13,735 |  | 23,342 |  | 22,899 |
| Expected return on plan assets | (6,909 | ) $(6,608$ | ) $(11,727$ | ) $(10,661$ | ) | (18,636 | ) | (17,269 |
| Amortization of prior service cost | 1,405 | 1,527 | (98 | ) 215 |  | 1,307 |  | 1,742 |
| Recognized actuarial loss | 6,546 | 3,880 | 3,944 | 4,245 |  | 10,490 |  | 8,125 |
| Gain due to curtailments and settlements | - | - | - | (71 | ) | - |  | (71 |
| Net periodic benefit cost | \$ 17,434 | \$ 14,007 | \$9,310 | \$11,375 |  | \$26,744 |  | \$25,382 |

## NOTE 9 - STOCK-BASED PAYMENT

The Company currently has four stock-based employee and director compensation award types (Restricted Stock Unit, Stock Option Plans, Management Stock Purchase Plan ("MSPP"), and Employee Stock Purchase Plan ("ESPP")), which are more fully described in Note 15, Common Stock, to the consolidated financial statements included in the 2011 Form 10-K.
On December 14, 2011, the Company's shareholders approved the Pall Corporation 2012 Stock Compensation Plan (the "2012 Stock Plan"). The Board adopted the 2012 Stock Plan on September 26, 2011, subject to shareholder approval. The 2012 Stock Plan replaced the Pall Corporation 2005 Stock Compensation Plan (the "2005 Stock Plan"). Similar to the 2005 Stock Plan, the 2012 Stock Plan permits the Company to grant to its employees, including the Company's "named executive officers", a variety of equity compensation (that is, stock options, restricted shares, restricted units, performance shares and performance units). In addition, the 2012 Stock Plan provides that (i) in January of each calendar year, each member of the board of directors who is not on such grant date an employee of the Company will be granted a number of annual award units as determined by the board of directors, (ii) each person who is elected a director of the Company for the first time at an annual meeting and who is not an employee of the Company on the date of such annual meeting will receive a number of annual award units as determined by the board of directors, and (iii) at the discretion of a non-employee director, $100 \%$ of the cash fees paid to such director in a
calendar year may be deferred in additional units which will be paid out either in one lump sum or in five equal annual installments upon the director ceasing to be a member of the board. Up to 7,100 shares are issuable under the 2012 Stock Plan. The number of shares available for awards under the 2012 Stock Plan will be reduced by one share for every

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
one share subject to a stock option granted under the 2012 Stock Plan and will be reduced by 2.31 shares for every one share subject to a Full Value Award (i.e., restricted shares, restricted units, performance shares and performance units).
The fair value of stock options is estimated using a Black-Scholes-Merton option pricing formula and are charged to earnings over the service periods during which the options are deemed to be earned; which is generally four years. The forms of options currently approved for use in awarding options provide that the options may not be exercised within one year from the date of grant, and expire if not fully exercised within seven years from the date of grant. Generally, in any year after the first year, the options can be exercised with respect to only up to $25 \%$ of the shares subject to the option, computed cumulatively.
The fair value of the restricted unit awards is determined by reference to the closing price of the Company's common stock on the date of the award, and are charged to earnings over the service periods during which the awards are deemed to be earned; four years, in the case of units awarded to employees and upon grant, in the case of the annual award units to non-employee directors. The annual award units granted to non-employee directors of the Company (and any related dividends paid in the form of additional units) are converted to shares once the director ceases to be a member of the board of directors, other than removal for cause. Restricted stock units granted to employees vest after the fourth anniversary of the date of grant. Dividends on unvested restricted stock units vest at the same time as the restricted units for which the dividends were recorded and are forfeitable if the participant does not vest in the original award.
The detailed components of stock-based compensation expense recorded in the condensed consolidated statements of earnings for the three and nine months ended April 30, 2012 and April 30, 2011 are reflected in the table below (excluded from the table below is stock-based compensation expense included in discontinued operations for the three months ended April 30, 2012 and April 30, 2011 of $\$ 165$ and $\$ 125$, respectively, and $\$ 496$ and $\$ 367$ for the nine months ended April 30, 2012 and April 30, 2011, respectively):

|  | Three Months Ended |  | Nine Months Ended |  |
| :--- | :--- | :--- | :--- | :--- |
|  | Apr 30, | Apr 30, | Apr 30, | Apr 30, |
|  | 2012 | 2011 | 2012 | 2011 |
| Restricted stock units | $\$ 4,541$ | $\$ 4,145$ | $\$ 13,880$ | $\$ 10,177$ |
| Stock options | 2,013 | 2,100 | 5,208 | 4,078 |
| ESPP | 1,415 | 1,118 | 3,980 | 3,180 |
| MSPP | 1,027 | 997 | 3,131 | 2,943 |
| $\quad$ Total | $\$ 8,996$ | $\$ 8,360$ | $\$ 26,199$ | $\$ 20,378$ |

## NOTE 10 - EARNINGS PER SHARE

The condensed consolidated statements of earnings present basic and diluted earnings per share. Basic earnings per share is determined by dividing income available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted earnings per share considers the potential effect of dilution on basic earnings per share assuming potentially dilutive shares that meet certain criteria, such as those issuable upon exercise of stock options, were outstanding. The treasury stock method reduces the dilutive effect of potentially dilutive securities as it assumes that cash proceeds (from the issuance of potentially dilutive securities) are used to buy back shares at the average share price during the period. Employee stock options and restricted stock units aggregating 575 and 98 shares were not included in the computation of diluted shares for the three months ended April 30, 2012 and April 30, 2011, respectively, because their effect would have been antidilutive. For the nine months ended April 30, 2012 and April 30, 2011, 862 and 180 antidilutive shares, respectively, were excluded. The following is a reconciliation between basic shares outstanding and diluted shares outstanding:

| Three Months Ended | Nine Months Ended |  |  |
| :--- | :--- | :--- | :--- |
| Apr 30, 2012 | Apr 30, 2011 | Apr 30, 2012 | Apr 30, 2011 |
| 116,567 | 116,899 | 116,190 | 116,565 |

Basic shares outstanding

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Effect of stock plans
Diluted shares outstanding
$\begin{array}{llll}1,791 & 1,824 & 1,627 & 1,731\end{array}$
$\begin{array}{llll}118,358 & 118,723 & 117,817 & 118,296\end{array}$

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

## NOTE 11 - FAIR VALUE MEASUREMENTS

The Company records certain of its financial assets and liabilities at fair value, which is the price that would be received to sell an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date.
The current authoritative guidance discusses valuation techniques, such as the market approach (comparable market prices), the income approach (present value of future income or cash flow), and the cost approach (cost to replace the service capacity of an asset or replacement cost). Authoritative guidance utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three broad levels. The following is a brief description of those three levels:
Level 1: Use of observable inputs such as quoted prices (unadjusted) in active markets for identical assets or liabilities.
Level 2: Use of inputs other than quoted prices included in Level 1, which are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, or other inputs that are observable or can be corroborated by observable market data.
Level 3: Use of inputs that are unobservable.
The following table presents, for each of these hierarchy levels, the Company's financial assets and liabilities that are measured at fair value on a recurring basis as of April 30, 2012:

Fair Value Measurements As of

Financial assets carried at fair value Money market funds
Available-for-sale securities:
Equity securities
Debt securities:
Corporate
U.S. Treasury

Federal agency
Mortgage-backed
Municipal government
Derivative financial instruments:
Foreign exchange forward contracts
Apr 30, 2012 Level $1 \quad$ Level $2 \quad$ Level 3

Financial liabilities carried at fair value Derivative financial instruments:
Foreign exchange forward contracts

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
The following table presents, for each of these hierarchy levels, the Company's financial assets and liabilities that are measured at fair value on a recurring basis as of July 31, 2011:

Fair Value Measurements
As of
Jul 31, 2011 Level $1 \quad$ Level $2 \quad$ Level 3
Financial assets carried at fair value
Money market funds
Available-for-sale securities:
Equity securities
Debt securities:
Corporate
U.S. Treasury

Federal agency
Mortgage-backed
Municipal government
Derivative financial instruments:
Foreign exchange forward contracts

| $\$ 4,575$ | $\$ 4,575$ | $\$-$ | $\$-$ |
| :--- | :--- | :--- | :--- |
| 12,064 | 12,064 | - | - |
| 32,020 | - | 32,020 | - |
| 10,210 | - | 10,210 | - |
| 29,404 | - | 29,404 | - |
| 6,356 | - | 6,356 | - |
| 1,002 | - | 1,002 | - |
| 1,456 | - | 1,456 | - |
|  |  |  |  |
| 478 | - | 478 | - |

The Company's money market funds and equity securities are valued using quoted market prices and, as such, are classified within Level 1 of the fair value hierarchy.
The fair value of the Company's investments in debt securities are valued utilizing third party pricing services and verified by management. The pricing services use inputs to determine fair value which are derived from observable market sources including reportable trades, benchmark curves, credit spreads, broker/dealer quotes, bids, offers, and other industry and economic events. These investments are included in Level 2 of the fair value hierarchy. The fair values of the Company's foreign currency forward contracts are valued using pricing models, with all significant inputs derived from or corroborated by observable market data such as yield curves, currency spot and forward rates and currency volatilities. These investments are included in Level 2 of the fair value hierarchy. The Company completed its annual goodwill impairment test for all reporting units in the third quarter of fiscal year 2012 and determined that no impairment existed. In addition, the Company had no impairment of goodwill in the prior year. In connection with the annual goodwill impairment test, the Company estimates the fair value of its reporting units using a market approach employing level 3 inputs as defined in the fair value hierarchy.
In connection with the acquisitions in the first and third quarters of fiscal year 2012, the Company recorded the fair value of the intangible assets acquired, which were valued using the income approach. The valuation employed level 3 inputs, as defined in the fair value hierarchy.

## NOTE 12 - INVESTMENT SECURITIES

The following is a summary of the Company's available-for-sale investment securities by category which are classified within other non-current assets in the Company's condensed consolidated balance sheets. Contractual maturity dates of debt securities held by the trust at April 30, 2012 range from 2012 to 2044.

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

|  | Cost/ <br> Amortized <br> Cost Basis | Fair Value | Gross <br> Unrealized <br> Holding <br> Gains | Gross <br> Unrealized <br> Holding <br> Losses |  | Net <br> Unrealized <br> Holding <br> Gains |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| April 30, 2012 |  |  |  |  |  |  |
| Equity securities | \$1,022 | \$1,017 | \$- | \$(5 | ) | \$(5 |
| Debt securities: |  |  |  |  |  |  |
| Corporate | 33,903 | 35,641 | 1,789 | (51 | ) | 1,738 |
| U.S. Treasury | 5,363 | 5,787 | 424 | - |  | 424 |
| Federal agency | 27,669 | 29,340 | 1,674 | (3) | ) | 1,671 |
| Mortgage-backed | 6,144 | 6,363 | 244 | (25 | ) | 219 |
| Municipal government | 1,000 | 1,004 | 4 | - |  | 4 |
|  | \$75,101 | \$79,152 | \$4,135 | \$(84 | ) | \$4,051 |
| July 31, 2011 |  |  |  |  |  |  |
| Equity securities | \$2,381 | \$12,064 | \$9,683 | \$- |  | \$9,683 |
| Debt securities: |  |  |  |  |  |  |
| Corporate | 30,239 | 32,020 | 1,814 | (33 | ) | 1,781 |
| U.S. Treasury | 9,544 | 10,210 | 666 | - |  | 666 |
| Federal agency | 28,042 | 29,404 | 1,362 | - |  | 1,362 |
| Mortgage-backed | 6,242 | 6,356 | 144 | (30 | ) | 114 |
| Municipal government | 1,000 | 1,002 | 2 | - |  | 2 |
|  | \$77,448 | \$91,056 | \$ 13,671 | \$(63 | ) | \$13,608 |

The following table shows the gross unrealized losses and fair value of the Company's available-for-sale investments with unrealized losses aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position:

| Less than 12 months |  |
| :--- | :--- |
|  | Gross |
| Fair | Unrealized |
| Value | Holding |
|  | Losses |


| 12 months or greater |  |
| :--- | :--- |
|  | Gross |
| Fair | Unrealized |
| Value | Holding |
|  | Losses |

Total
Fair Value oss Unrealized Holding Losses
April 30, 2012
Debt securities:

| Corporate | \$5,013 | \$51 | \$- | \$- | \$5,013 | \$51 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mortgage-backed | - | - | 1,506 | 25 | \$1,506 | \$25 |
| Federal agency | 386 | 3 | - | - | 386 | 3 |
| Equity securities | 28 | 5 | - | - | 28 | 5 |
|  | \$5,427 | \$59 | \$ 1,506 | \$25 | \$6,933 | \$84 |
|  | Less tha | nths | 12 mont | eater | Total |  |
|  |  | Gross |  | Gross |  | Gross |
|  | Fair | Unrealized | Fair | Unrealized | Fair | Unrealized |
|  | Value | Holding | Value | Holding | Value | Holding |
|  |  | Losses |  | Losses |  | Losses |

July 31, 2011
Debt securities:
Mortgage-backed
\$1,502
\$30
\$—
\$—
\$1,502
\$30

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| Corporate | 1,985 | 33 | - | - | 1,985 | 33 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$ 3,487$ | $\$ 63$ | $\$-$ | $\$-$ | $\$ 3,487$ | $\$ 63$ |

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
The following table shows the proceeds and gross gains and losses from the sale of available-for-sale investments for the three and nine months ended April 30, 2012 and April 30, 2011:

| Three Months Ended | Nine Months Ended |  |  |
| :--- | :--- | :--- | :--- |
| Apr 30, 2012 | Apr 30, 2011 | Apr 30, 2012 | Apr 30, 2011 |
| $\$ 5,473$ | $\$ 4,891$ | $\$ 26,700$ | $\$ 19,103$ |
| 176 | 72 | 9,654 | 766 |
| 12 | 8 | 28 | 20 |

Proceeds from sales
Realized gross gains on sales
Realized gross losses on sales
128 28 20

## NOTE 13 - DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

The Company manages certain financial exposures through a risk management program that includes the use of foreign exchange and interest rate derivative financial instruments. Derivatives are executed with counterparties with a minimum credit rating of "A" by Standard \& Poors and Moody's Investor Services, in accordance with the Company's policies. The Company does not utilize derivative instruments for trading or speculative purposes.
Foreign Exchange Related:
a. Derivatives Not Designated as Hedging Instruments

The risk management objective of holding foreign exchange derivatives is to mitigate volatility to earnings and cash flows due to changes in foreign exchange rates. The Company and its subsidiaries conduct transactions in currencies other than their functional currencies. These transactions include non-functional intercompany and external sales as well as intercompany and external purchases. The Company uses foreign exchange forward contracts, matching the notional amounts and durations of the receivables and payables resulting from the aforementioned underlying foreign currency transactions, to mitigate the exposure to earnings and cash flows caused by the changes in fair value of these receivables and payables from fluctuating foreign exchange rates. The notional amount of foreign currency forward contracts entered into during the three and nine months ended April 30, 2012 was $\$ 522,774$ and $\$ 1,894,385$, respectively. The notional amount of foreign currency forward contracts outstanding as of April 30, 2012 was \$244,047.
b. Net Investment Hedges

The risk management objective of designating the Company's foreign currency loan as a hedge of a portion of its net investment in a wholly owned Japanese subsidiary is to mitigate the change in the fair value of the Company's net investment due to changes in foreign exchange rates. The Company uses a JPY loan outstanding to hedge its equity of the same amount in the Japanese wholly owned subsidiary. The hedge of net investment consists of a JPY 9 billion loan.
Interest Rate Related:
As of April 30, 2012, there are no existing interest rate related derivatives.
The fair values of the Company's derivative financial instruments included in the condensed consolidated balance sheets are presented as follows:

April 30, 2012
Derivatives designated as hedging instruments
Not applicable (N/A)
Derivatives not designated as hedging instruments

Foreign exchange forward contracts
Other current assets $\$ 2,679$
Liability Derivatives

| Asset Derivatives |  | Liability Derivatives |  |
| :--- | :--- | :--- | :--- |
| Balance Sheet | Fair Value | Balance Sheet <br> Location | Fair Value |
| Location |  |  |  |

Total derivatives
\$2,679

| Other current | $\$ 567$ |
| :--- | :--- |
| liabilities |  |

Nonderivative instruments designated as hedging instruments

## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

July 31, 2011
Derivatives designated as hedging instruments N/A
Derivatives not designated as hedging instruments

| Foreign exchange forward contracts | Other current assets | $\$ 1,456$ | Other current <br> liabilities |
| :--- | :--- | :--- | :--- |
| Total derivatives | $\$ 1,456$ |  | $\$ 478$ |
| Nonderivative instruments designated as hedging <br> instruments |  |  | $\$ 478$ |
| Net investment hedge |  | Long-term debt, net <br> of current portion | $\$ 115,803$ |

For the three months ended April 30, 2012 and April 30, 2011, the Company had no derivative financial instruments outstanding that were designated as hedging instruments.
The amounts of the gains and losses related to the Company's derivative financial instruments not designated as hedging instruments for the three and nine months ended April 30, 2012 and April 30, 2011 are presented as follows:

| Amount of Gain or (Loss) |
| :--- |
| Earnings on Derivatives |
| Three Months Ended |


| Apr 30, | Nine Months Ended |  |  |
| :--- | :--- | :--- | :--- |
| 2012 | Apr 30, | Apr 30, | Apr 30, |
| 2011 | 2012 | 2011 |  |

Derivatives not designated
as
hedging relationships
Foreign exchange forward Selling, general and administrative contracts expenses

Asset Derivatives
Balance Sheet
Location

Fair Value | Liability Derivatives |
| :--- |
| Balance Sheet |
| Location |

Fair Value

Long-term debt, net of current portion

| Location of Gain or (Loss) | Apr 30, | Apr 30, | Apr 30, | Apr 30, |
| :--- | :--- | :--- | :--- | :--- |
| Recognized in | 2012 | 2011 | 2012 | 2011 |

The amounts of the gains and losses related to the Company's nonderivative financial instruments designated as hedging instruments for the three and nine months ended April 30, 2012 and April 30, 2011 are presented as follows:
Amount of Gain or (Loss)
Recognized in OCI on
Derivatives
(Effective Portion)

Location of Gain or Amount of Gain or (Loss) (Loss) Reclassified Reclassified from from Accumulated Accumulated OCI into OCI into Earnings Earnings
(Effective Portion) (Effective Portion) ${ }^{(a)}$ Three Months Ended
Apr 30, 2012 Apr 30, 2011
Nonderivatives designated as hedging relationships
Net investment hedge \$3,688 \$(506 ) N/A \$-
There were no gains or losses recognized in earnings related to the ineffective portion of the hedging relationship (a) or related to the amount excluded from the assessment of hedge effectiveness for the three months ended April 30, 2012 and April 30, 2011.

Amount of Gain or (Loss) $\quad$\begin{tabular}{l}
Location of Gain or <br>
(Loss) Reclassified

$\quad$

Amount of Gain or (Loss) <br>
Reclassified from
\end{tabular}

| Recognized in OCI on | from Accumulated | Accumulated OCI into |
| :--- | :--- | :--- |
| Derivatives | OCI into Earnings | Earnings |
| (Effective Portion) | (Effective Portion) | (Effective Portion) (a) |
| Nine Months Ended |  | Nine Months Ended |
| Apr 30, 2012 Apr 30, 2011 |  | Apr 30, 2012 Apr 30, 2011 |

Nonderivatives designated as hedging relationships
Net investment hedge $\quad \$ 2,352$ ) N/A 3,974 - \$—

There were no gains or losses recognized in earnings related to the ineffective portion of the hedging relationship (a) or related to the amount excluded from the assessment of hedge effectiveness for the nine months ended April 30, 2012 and April 30, 2011.

PALL CORPORATION AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
NOTE 14 - COMPREHENSIVE INCOME

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Apr 30, 2012 | Apr 30, 2011 | Apr 30, 2012 | Apr 30, 2011 |
| Net earnings | \$78,918 | \$71,069 | \$233,102 | \$218,142 |
| Unrealized translation adjustment | 11,557 | 62,204 | (54,113 | ) 100,481 |
| Income taxes | (2,563 | ) 3,008 | (2,873 | ) 6,941 |
| Unrealized translation adjustment, net | 8,994 | 65,212 | (56,986 | ) 107,422 |
| Pension liability adjustment | (477 | ) 424 | 12,890 | 4,956 |
| Income taxes | 1,382 | (347 | ) $(4,200$ | ) $(1,823$ |
| Pension liability adjustment, net | 905 | 77 | 8,690 | 3,133 |
| Change in unrealized investment (losses)/gains | (763 | ) 1,699 | (9,557 | ) 2,259 |
| Income taxes | 215 | (611 | ) 3,419 | (812 |
| Change in unrealized investment (losses)/gains, net | (548 | ) 1,088 | (6,138 | ) 1,447 |
| Total comprehensive income | \$88,269 | \$ 137,446 | \$178,668 | \$330,144 |
| Unrealized investment gains on available-for-sale securities, net of related income taxes, consist of the following: |  |  |  |  |
|  | Three Months Ended |  | Nine Months Ended |  |
|  | Apr 30, 2012 | Apr 30, 2011 | Apr 30, 2012 | Apr 30, 2011 |
| Unrealized (losses)/gains arising during the period | \$(506 | ) \$1,699 | \$(103 | ) $\$ 2,259$ |
| Income taxes | 161 | (611 | ) (109 | ) $(812$ |
| Net unrealized (losses)/gains arising during the period | (345 | 1,088 | (212 | ) 1,447 |
| Reclassification adjustment for gains included in net earnings | (203 | - | (5,926 | ) - |
| Change in unrealized investment (losses)/gains, net | \$(548 | ) \$1,088 | \$(6,138 | ) $\$ 1,447$ |

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)

## NOTE 15 - SEGMENT INFORMATION

The Company's reportable segments, which are also its operating segments, consist of the Company's Life Sciences and Industrial businesses.
The following table presents sales and segment profit from continuing operations by business segment reconciled to earnings from continuing operations before income taxes, for the three and nine months ended April 30, 2012 and April 30, 2011. The Life Sciences and Industrial results have been restated to reflect the change in allocation of certain shared expenses on a continuing operations basis.

## SALES:

Life Sciences
Industrial
Total
SEGMENT PROFIT:

| Life Sciences | $\$ 75,386$ | $\$ 78,885$ | $\$ 233,191$ | $\$ 213,667$ |
| :--- | :--- | :--- | :--- | :--- |
| Industrial | 39,431 | 47,200 | 131,195 | 134,256 |
| Total segment profit | 114,817 | 126,085 | 364,386 | 347,923 |
| Corporate Services Group | 16,397 | 16,454 | 49,776 | 45,755 |
| Operating profit | 98,420 | 109,631 | 314,610 | 302,168 |
| ROTC | 2,861 | 7,723 | 31,001 | 13,921 |
| Interest expense, net | 6,351 | 6,068 | 17,682 | 19,176 |
| Earnings from continuing operations before income | $\$ 89,208$ | $\$ 95,840$ | $\$ 265,927$ | $\$ 269,071$ | taxes


| Three Months <br> Apr 30, <br> Apd |  | Nine Months Ended |  |
| :--- | :--- | :--- | :--- |
|  | Apr 30, 2011 | Apr 30, 2012 | Apr 30, 2011 |
| $\$ 317,969$ | $\$ 312,691$ | $\$ 918,954$ | $\$ 852,463$ |
| 340,007 | 341,101 | $1,030,331$ | 946,016 |
| $\$ 657,976$ | $\$ 653,792$ | $\$ 1,949,285$ | $\$ 1,798,479$ |
|  |  |  |  |
| $\$ 75,386$ | $\$ 78,885$ | $\$ 233,191$ | $\$ 213,667$ |
| 39,431 | 47,200 | 131,195 | 134,256 |
| 114,817 | 126,085 | 364,386 | 347,923 |
| 16,397 | 16,454 | 49,776 | 45,755 |
| 98,420 | 109,631 | 314,610 | 302,168 |
| 2,861 | 7,723 | 31,001 | 13,921 |
| 6,351 | 6,068 | 17,682 | 19,176 |
| $\$ 89,208$ | $\$ 95,840$ | $\$ 265,927$ | $\$ 269,071$ |

NOTE 16 - DISCONTINUED OPERATIONS
On April 28, 2012, the Company entered into an asset purchase agreement ("APA") to sell certain assets of its blood collection, filtration and processing product line (the "Product Line") to Haemonetics Corporation ("Haemonetics") for approximately $\$ 550,000$. The transaction will involve the transfer of manufacturing facilities and equipment in Covina, California; Tijuana, Mexico; Ascoli, Italy and a portion of the Company's operations in Fajardo, Puerto Rico. In addition to the manufacturing facilities and related equipment, the Company will transfer Product Line related inventory and intangible assets. Haemonetics will also assume certain employee-related liabilities. Upon closing, approximately 1,300 employees will transition to Haemonetics.
Separate from these manufacturing facilities, the Company will also transfer related blood media manufacturing capabilities and assets to Haemonetics. The transfer of the related media lines is expected to be completed by calendar year 2016. Until that time, the Company will provide these media products under a supply agreement. Under the terms of the APA, approximately $\$ 535,000$ will be paid upon closing, with the balance of the purchase price payable upon the Company's delivery of the aforementioned blood media manufacturing capability and related assets. Final determination of cash proceeds, gain on sale and tax impact are subject to working capital and certain other adjustments and final allocation of proceeds by jurisdiction. The transaction, which is expected to close at the beginning of the Company's fiscal year 2013, is subject to certain closing conditions, regulatory approvals and labor-related notifications.
The Product Line, which was a component of the Company's Life Sciences segment, met both the component and held for sale criteria during the third quarter of fiscal year 2012 and has been reported as a discontinued operation in the Company's condensed consolidated financial statements. The Company did not allocate any portion of the Company's interest expense to discontinued operations.

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
The key components of discontinued operations for the three and nine months ended April 30, 2012 were as follows:

Net sales

| Three Months Ended | Nine Months Ended |  |  |
| :--- | :--- | :--- | :--- |
| Apr 30, 2012 | Apr 30, 2011 | Apr 30, 2012 | Apr 30, 2011 |
| $\$ 57,180$ | $\$ 56,016$ | $\$ 169,493$ | $\$ 162,038$ |
|  |  |  |  |
| $\$ 11,782$ | $\$ 13,589$ | $\$ 39,865$ | $\$ 41,870$ |
| 3,802 | 4,278 | 11,999 | 12,778 |
| $\$ 7,980$ | $\$ 9,311$ | $\$ 27,866$ | $\$ 29,092$ |

Included in earnings from discontinued operations before income taxes above are external costs of \$3,336 and \$3,993 for the three and nine months ended April 30, 2012, respectively, incurred in connection with the planned sale of the Product Line.
As of April 30, 2012 and July 31, 2011, the aggregate components of assets and liabilities classified as held for sale in the condensed consolidated balance sheet as of April 30, 2012 consisted of the following:

| Apr 30, 2012 | Jul 31, 2011 |
| :--- | :--- |
| $\$ 40,651$ | $\$ 37,125$ |
| 1,806 | 2,698 |
| $\$ 42,457$ | $\$ 39,823$ |
| $\$ 61,623$ | $\$ 64,567$ |
| 22,018 | 19,261 |
| 567 | 683 |
| 72 | 174 |
| $\$ 84,280$ | $\$ 84,685$ |
| $\$ 126,737$ | $\$ 124,508$ |
|  |  |
| $\$ 1,557$ | $\$ 1,817$ |

Total liabilities
\$1,557
\$1,817
NOTE 17 - ACQUISITION
On March 1, 2012 (the "Closing Date"), the Company acquired $100 \%$ of the outstanding capital stock of ForteBio®, Inc. ("ForteBio"), a privately held provider of advanced analytical systems that accelerate the discovery and development of biotech drugs. ForteBio's portfolio of analytical solutions allows researchers to measure proteins in real time without the aid of fluorescent, radio or calorimetric labels or markers that can contaminate samples. This enables significantly easier, faster and better characterization of drug candidates, which can help improve process development and speed time to market. As such, this will complement the Company's existing microbiological monitoring platforms. On the Closing Date, the Company paid a cash purchase price of approximately $\$ 142,000$, net of cash acquired. Pall ForteBio Corp., the new company, is headquartered in Menlo Park, California, and has wholly owned subsidiaries in London, England and Shanghai, China. This acquisition did not have a material impact as of and for the quarter ended April 30, 2012, nor is it expected to have a material impact on the Company's financial position or results of operations for remainder of fiscal year 2012.

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## PALL CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)
(In thousands, except per share data)
(Unaudited)
The transaction was funded with available cash and borrowings under the Company's commercial paper program. Tangible and intangibles assets acquired and liabilities assumed were recognized based upon their estimated fair values at the Closing Date. The following table summarizes the estimated fair values of the assets acquired and liabilities assumed as of March 1, 2012. The Company is obtaining third-party valuations of certain intangible assets; thus, the provisional measurements of intangible assets and goodwill are subject to change.
Cash
Accounts receivable \$15,679

Inventories
2,477
Other current assets 4,200

Property plant and equipment 532

Intangible assets 1,277Goodwill (excess cost over value of net assets acquired)86,300
Other non-current assets ..... 110
Total assets acquired ..... 161,182
Total liabilities assumed ..... 3,371
Net assets acquired ..... \$157,811

The results of ForteBio for the period from the Closing Date are included in the accompanying condensed consolidated financial statements and reported in the Life Sciences segment in Note 15. Assuming this transaction had been made at the beginning of fiscal year 2011, the consolidated pro forma results would not be materially different from reported results.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

## Forward-Looking Statements and Risk Factors

The following discussion should be read together with the accompanying condensed consolidated financial statements and notes thereto and other financial information in this Form 10-Q and in the Pall Corporation and its subsidiaries (hereinafter collectively called the "Company") Annual Report on Form 10-K for the fiscal year ended July 31, 2011 ("2011 Form 10-K"). The discussion under the subheading "Review of Operating Segments" below is in local currency (i.e., had exchange rates not changed year over year) unless otherwise indicated. Company management considers local currency change to be an important measure because by excluding the impact of volatility of exchange rates, underlying volume change is clearer. Dollar amounts discussed below are in thousands, unless otherwise indicated, except per share dollar amounts. In addition, per share dollar amounts are discussed on a diluted basis. The Company utilizes certain estimates and assumptions affecting the reported financial information as well as to quantify the impact of various significant factors that contribute to the changes in the Company's periodic results included in the discussion below.
The matters discussed in this Quarterly Report contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements are those that address activities, events or developments that the Company or management intends, expects, projects, believes or anticipates will or may occur in the future. All statements regarding future performance, earnings projections, earnings guidance, management's expectations about its future cash needs, dilution from the disposition or future allocation of capital and effective tax rate, and other future events or developments are forward-looking statements. Forward-looking statements are those that use terms such as "may," "will," "expect," "believe," "intend," "should," "could," "anticipate," "estimate," "forecast," "project," "plan," "predict similar expressions. Forward-looking statements contained in this and other written and oral reports are based on management's assumptions and assessments in light of past experience and trends, current conditions, expected future developments and other relevant factors.
The Company's forward-looking statements are subject to risks and uncertainties and are not guarantees of future performance, and actual results, developments and business decisions may differ materially from those envisaged by the Company's forward-looking statements. Such risks and uncertainties include, but are not limited to, those discussed in Part I-Item 1A.-Risk Factors in the 2011 Form 10-K, and other reports the Company files with the Securities and Exchange Commission, including: the impact of legislative, regulatory and political developments globally; the impact of the uncertain global economic environment; the extent to which adverse economic conditions may affect the Company's sales volume and results; changes in product mix, market mix and product pricing, particularly relating to the expansion of the systems business; the Company's ability to develop and commercialize new technologies, enforce patents and protect proprietary products and manufacturing techniques; demand for our products and business relationships with key customers and suppliers, which may be impacted by their cash flow and payment practices; delays or cancellations in shipments; the Company's ability to obtain regulatory approval or market acceptance of new technologies; the Company's ability to successfully complete the Company's business improvement initiatives, which include supply chain enhancements and integrating and upgrading the Company's information systems; the effect of a serious disruption in the Company's information systems; fluctuations in the Company's effective tax rate; volatility in foreign currency exchange rates, interest rates and energy costs and other macroeconomic challenges currently affecting the Company; increase in costs of manufacturing and operating costs; the Company's ability to achieve and sustain the savings anticipated from cost reduction and gross margin improvement initiatives; the Company's ability to attract and retain management talent; the impact of pricing and other actions by competitors; the effect of litigation and regulatory inquiries associated with the restatement of the Company's prior period financial statements; the effect of the restrictive covenants in the Company's debt facilities; and the Company's ability to successfully complete or integrate any acquisitions. Factors or events that could cause the Company's actual results to differ may emerge from time to time, and it is not possible for the Company to predict all of them. The Company makes these statements as of the date of this disclosure and undertakes no obligation to update them, whether as a result of new information, future developments or otherwise.
Market Reorganization

Effective in the second quarter of fiscal year 2012, the Company reorganized its Industrial markets. Machinery \& Equipment submarket (previously part of the Aeropower market) and Energy \& Water are now being combined and are reported as the Process Technologies market. With the exclusion of Machinery \& Equipment from Aeropower, Aerospace is now the stand-alone descriptor for that part of the business. Sales information by market for prior periods has been restated to reflect these changes. All discussions and amounts reported in this filing are based on the reorganized structure.

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## Discontinued Operations

On April 28, 2012, the Company entered into an asset purchase agreement ("APA") to sell certain assets of its blood collection, filtration and processing product line (the "Product Line") to Haemonetics Corporation ("Haemonetics") for approximately $\$ 550,000$. The transaction will involve the transfer of manufacturing facilities and equipment in Covina, California; Tijuana, Mexico; Ascoli, Italy and a portion of the Company's operations in Fajardo, Puerto Rico. In addition to the manufacturing facilities and related equipment, the Company will transfer Product Line related inventory and intangible assets. Haemonetics will also assume certain employee-related liabilities. Upon closing, approximately 1,300 employees will transition to Haemonetics.
Separate from these manufacturing facilities, the Company will also transfer related blood media manufacturing capabilities and assets to Haemonetics. The transfer of the related media lines is expected to be completed by calendar year 2016. Until that time, the Company will provide these media products under a supply agreement. Under the terms of the APA, approximately $\$ 535,000$ will be paid upon closing, with the balance of the purchase price payable upon the Company's delivery of the aforementioned blood media manufacturing capability and related assets. Final determination of cash proceeds, gain on sale and tax impact are subject to working capital and certain other adjustments and final allocation of proceeds by jurisdiction. The transaction, which is expected to close at the beginning of the Company's fiscal year 2013, is subject to certain closing conditions, regulatory approvals and labor-related notifications.
The Product Line, which was a component of the Company's Life Sciences segment, met both the component and held for sale criteria during the third quarter of fiscal year 2012 and has been reported as a discontinued operation in the Company's condensed consolidated financial statements. The Company did not allocate any portion of the Company's interest expense to discontinued operations.
Review of Consolidated Results from Continuing Operations
Sales in the third quarter of fiscal year 2012 increased $0.6 \%$ to $\$ 657,976$ from $\$ 653,792$ in the third quarter of fiscal year 2011. Exchange rates used to translate foreign subsidiary results into U.S. Dollars decreased reported sales by $\$ 12,309$, primarily due to the strengthening of the U.S. Dollar against the Euro. In local currency, sales increased $2.5 \%$.
Sales in the nine months increased $8.4 \%$ to $\$ 1.95$ billion from $\$ 1.80$ billion in the nine months of fiscal year 2011. Exchange rates used to translate foreign subsidiary results into U.S. Dollars increased reported sales by $\$ 15,719$ primarily related to the weakening of the U.S. Dollar in the first quarter against various Asian currencies (the Japanese Yen ("JPY"), Chinese Renminbi, Australian Dollar and Korean Won), as well as the Swiss Franc. Fluctuations in the Euro had an immaterial impact on sales in the nine month period. In local currency, sales increased $7.5 \%$.
Increased pricing contributed $\$ 4,406$, or about 60 basis points, to overall sales growth in the quarter and $\$ 12,559$, or about 65 basis points in the nine months, reflecting increases in both segments.
Life Sciences segment sales increased $4.0 \%$ (in local currency) in the third quarter and $7.1 \%$ in the nine months. Industrial segment sales increased $1.2 \%$ (in local currency) in the third quarter and $7.9 \%$ in the nine months. For a detailed discussion of sales by segment, refer to the section "Review of Operating Segments" below.
Consumable filtration products sales (including appurtenant hardware) decreased $0.8 \%$ (in local currency) in the third quarter reflecting a decline of $2.1 \%$ in Industrial. Life Sciences consumable sales in the quarter were up slightly. In the nine months, consumable filtration products sales (including appurtenant hardware) increased $5.2 \%$ (in local currency) reflecting growth of $4.5 \%$ in Life Sciences and $5.8 \%$ in Industrial. The decrease in consumable sales reflects a disruption in the Company's internal supply chain related to the implementation of a new Enterprise Resource Planning ("ERP") system in the Americas.
Systems sales increased $24.0 \%$ (in local currency) in the third quarter reflecting growth of $37.4 \%$ in Life Sciences and $17.2 \%$ in Industrial. In the nine months, systems sales increased $24.9 \%$ (in local currency) reflecting growth of $36.9 \%$ in Life Sciences and $19.3 \%$ in Industrial. Systems sales represented $16.0 \%$ of total sales in the third quarter of fiscal year 2012 compared to $13.2 \%$ in the third quarter of fiscal year 2011. Systems sales represented $13.6 \%$ of total sales in the nine months compared to $11.8 \%$ in the nine months of fiscal year 2011.
Sales in emerging markets grew approximately $17 \%$ in the third quarter and about $25 \%$ in the nine months, and represented approximately $20 \%$ of total sales in both the quarter and nine months. Emerging markets are defined as
high growth and/or developing areas of the world in which the Company has focused growth resources. In the Americas, emerging markets include Latin America, primarily the countries of Brazil, Argentina and Mexico. In Europe, emerging markets include Eastern European countries, primarily Russia, Turkey and Poland, as well as various countries in the Middle East and Africa. In Asia, emerging markets primarily include the countries of China, India, Philippines, Indonesia and Vietnam.

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Gross margin in the third quarter of fiscal year 2012 was $50.8 \%$, on par with the third quarter of fiscal year 2011. This reflects an increase in gross margin in the Life Sciences segment of 70 basis points offset by a decline in the Industrial segment of 70 basis points. In the nine months, gross margin decreased 10 basis points to $51.7 \%$ from $51.8 \%$ in the nine months of fiscal year 2011. This reflects a decrease in gross margin in the Industrial segment of 110 basis points, partly offset by an increase in gross margin in the Life Sciences segment of 110 basis points. For a detailed discussion of the factors impacting gross margin by segment, refer to the section "Review of Operating Segments" below. The Company has risks to gross margin from the fluctuation of the costs of products that are sourced in a currency different than the currency they are sold in (transactional impact). With the Company's current manufacturing footprint, a significant portion of products purchased by the Company in the Eurozone are sourced outside of the Eurozone. Sales in the Eurozone are approximately $25 \%$ of total Company sales. About $70-80 \%$ of the cost of goods on those sales are denominated in British pounds or U.S. Dollars.The Company currently estimates that the transactional impact of a 5\% fluctuation in the U.S. Dollar or the Pound Sterling relationship to the Euro would impact the Company's consolidated gross margin by a range of approximately $40-60$ basis points on an annualized basis. While these currency pair relationships remained relatively stable during the first nine months of fiscal year 2012 compared to fiscal year 2011, as at April 30, 2012 the Euro had depreciated approximately $10.6 \%$ against the U.S. Dollar and $8.5 \%$ against the Pound Sterling.
Selling, general and administrative ("SG\&A") expenses in the third quarter of fiscal year 2012 increased by $\$ 11,899$, or $5.9 \%$ (approximately $\$ 16,000$, or $8 \%$, in local currency). In the nine months, SG\&A expenses increased by $\$ 60,956$, or $10.7 \%$ (approximately $\$ 57,000$, or $10 \%$, in local currency). These increases are reflected in both segments. SG\&A in the Corporate Services Group were essentially flat in the quarter and increased approximately $9 \%$ in the nine months. Selling expenses decreased approximately $1 \%$ in the quarter and increased about $7 \%$ in the nine months. General and administrative ("G\&A") expenses increased approximately $15 \%$ and $16 \%$ in the quarter and nine months, respectively. In addition to inflationary increases in payroll and related costs affecting both selling and G\&A expenses, the overall increase in SG\&A (in local currency) in the quarter and nine months primarily reflects: project related costs in information technology, including incremental costs incurred as the Company concluded the last phase of its global ERP system,
increased expenses driven by resource deployment related to regional expansion in Latin America (including incremental costs related to an acquisition in Brazil (selling and G\&A), impacting both segments), Middle East and Asia, impacting both segments,
incremental costs related to the acquisition of ForteBio (selling and G\&A), impacting Life Sciences, and costs related to bringing Industrial into the European and Asian hubs.
As a percentage of sales, SG\&A expenses were $32.7 \%$ compared to $31.1 \%$ in the third quarter of fiscal year 2011. The selling and G\&A expense components of SG\&A as a percentage of sales in the quarter were as follows:
-selling expenses were $17.5 \%$ compared to $17.8 \%$ in the third quarter of fiscal year 2011, and
-G\&A expenses were $15.2 \%$ compared to $13.3 \%$ in the third quarter of fiscal year 2011.
In the nine months, SG\&A expenses were $32.5 \%$ compared to $31.8 \%$ in the nine months of fiscal year 2011. The selling and G\&A expense components of SG\&A as a percentage of sales in the nine months were as follows:
-selling expenses were $17.8 \%$ compared to $18.1 \%$ in the nine months of fiscal year 2011, and $\bullet$ G\&A expenses were $14.6 \%$ compared to $13.7 \%$ in the nine months of fiscal year 2011.
For a discussion of SG\&A by business, refer to the section "Review of Operating Segments" below. Research and development ("R\&D") expenses were $\$ 20,780$ in the third quarter of fiscal year 2012 compared to $\$ 19,308$ in the third quarter of fiscal year 2011, an increase of $\$ 1,472$, or $7.6 \%$ ( $\$ 1,700$, or $9 \%$ in local currency). The increase in R\&D expenses in local currency in the quarter reflects increased spending in the Life Sciences segment partly offset by a decline in the Industrial segment. As a percentage of sales, $\mathrm{R} \& \mathrm{D}$ expenses were $3.2 \%$ in the quarter compared to $3.0 \%$ in the third quarter of fiscal year 2011. In the nine months, $R \& D$ expenses were $\$ 60,351$ compared to $\$ 57,198$ in the nine months of fiscal year 2011, an increase of $\$ 3,153$, or $5.5 \%$ as reported and in local currency. The increase in R\&D expenses in local currency in the nine months reflects increased spending in Life Sciences partly offset by a decline in Industrial. As a percentage of sales, $\mathrm{R} \& \mathrm{D}$ expenses were $3.1 \%$ in the nine months compared to $3.2 \%$ in the nine months of fiscal year 2011. For a discussion of R\&D expenses by business, refer to the section
"Review of Operating Segments" below.

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In the third quarter and nine months of fiscal year 2012, the Company recorded restructuring and other charges ("ROTC") of $\$ 2,861$ and $\$ 31,001$, respectively. ROTC in the quarter and nine months was primarily comprised of severance, professional fees and other costs related to the Company's cost reduction initiatives, primarily in the Industrial segment, as well as charges related to certain employment contract obligations. Such costs in the nine months were partly offset by the gain on sale of assets.
In the third quarter and nine months of fiscal year 2011, the Company recorded ROTC of $\$ 7,723$ and $\$ 13,921$, respectively. ROTC in the quarter and nine months of fiscal year 2011 was primarily comprised of severance, professional fees and other costs related to the Company's cost reduction initiatives and costs related to certain employment contract obligations (which was the primary factor in the third quarter) partly offset by the receipt of insurance claim payments. The severance costs recorded relate to the closure of an Industrial manufacturing facility in Europe.
The details of ROTC for the three and nine months ended April 30, 2012 and April 30, 2011 as well as the activity related to restructuring liabilities that were recorded in the nine months ended April 30, 2012, and in fiscal years 2011, 2010 and 2009, can be found in Note 6, Restructuring and Other Charges, Net, to the accompanying condensed consolidated financial statements.
Earnings before interest and income taxes ("EBIT") were \$95,559 in the third quarter of fiscal year 2012, a decrease of $6.2 \%$ compared to $\$ 101,908$ in the third quarter of fiscal year 2011 . The impact of foreign currency translation decreased EBIT by approximately $\$ 1,300$, or $1 \%$ in the third quarter of fiscal year 2012. As a percentage of sales, EBIT were $14.5 \%$ compared to $15.6 \%$ in the third quarter of fiscal year 2011. In the nine months, EBIT were $\$ 283,609$, a decrease of $1.6 \%$ compared to $\$ 288,247$ in the nine months of fiscal year 2011. The impact of foreign currency translation increased EBIT by approximately $\$ 8,600$, or $3 \%$ in the nine months of fiscal year 2012. As a percentage of sales, EBIT were $14.5 \%$ compared to $16.0 \%$ in the nine months of fiscal year 2011.
Net interest expense in the third quarter of fiscal year 2012 was $\$ 6,351$ compared to $\$ 6,068$ in the third quarter of fiscal year 2011. Net interest expense in the nine months was $\$ 17,682$ compared to $\$ 19,176$ in the nine months of fiscal year 2011. The decrease in net interest expense in the nine months primarily reflects a decrease in interest expense related to lower debt levels and interest rates compared to the same period of fiscal year 2011, augmented by an increase in interest income.
The Company's effective tax rate for the third quarter of fiscal years 2012 and 2011 was $20.5 \%$ and $35.6 \%$, respectively. The Company's effective tax rate for the nine months ended April 30, 2012 and April 30, 2011 was $22.8 \%$ and $29.7 \%$, respectively. Excluding the impacts of ROTC discussed above and tax costs of $\$ 8,409$ associated with the establishment of the Company's Asian headquarters recorded in the third quarter of fiscal year 2011, the effective tax rate for the third quarter and nine months of fiscal year 2011 would have been $26.8 \%$ and $26.2 \%$, respectively. This decrease in the effective tax rate for the third quarter and nine months of fiscal year 2012 reflects tax benefits associated with the establishment of the Company's Asian headquarters in Singapore and the expansion of the Company's European headquarters in Switzerland. The Company expects its effective tax rate for the full fiscal year 2012 to be approximately $24.0 \%$. The actual effective tax rate for the full fiscal year 2012 may differ materially based on several factors, including the geographical mix of earnings in tax jurisdictions (including the impact of ROTC and discrete items), enacted tax laws, the resolution of tax audits, the timing and amount of foreign dividends, state and local taxes, the ratio of permanent items to pretax book income, and the implementation of various global tax strategies, as well as other factors.
Net earnings in the third quarter of fiscal year 2012 were $\$ 70,938$, or 60 cents per share, compared with net earnings of $\$ 61,758$, or 52 cents in the third quarter of fiscal year 2011. In the nine months, net earnings were $\$ 205,236$, or $\$ 1.74$ per share, compared with net earnings of $\$ 189,050$, or $\$ 1.60$ in the nine months of fiscal year 2011. Company management estimates that foreign currency translation decreased earnings per share by 1 cent in the third quarter and increased earnings per share by 5 cents in the nine months of fiscal year 2012.
Review of Operating Segments from Continuing Operations
The following table presents sales and segment profit by business segment, reconciled to earnings before income taxes, for the three and nine months ended April 30, 2012 and April 30, 2011.

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$\left.\begin{array}{llllll}\text { Three Months Ended } & \text { Apr 30, 2012 } & \begin{array}{l}\% \\ \text { Margin }\end{array} & \text { Apr 30, 2011 }\end{array} \begin{array}{l}\% \\ \text { Margin }\end{array}\right)$

Life Sciences:
Presented below are Summary Statements of Segment Profit for the Life Sciences segment for the three and nine months ended April 30, 2012 and April 30, 2011:

| Three Months Ended | Apr 30, 2012 | $\%$ of <br> Sales | Apr 30, 2011 | $\%$ of <br> Sales | $\%$ <br> Change |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Sales | $\$ 317,969$ |  | $\$ 312,691$ |  | 1.7 |
| Cost of sales | 137,782 | 43.3 | 137,644 | 44.0 | 0.1 |
| Gross margin | 180,187 | 56.7 | 175,047 | 56.0 | 2.9 |
| SG\&A | 91,289 | 28.7 | 83,999 | 26.9 | 8.7 |
| R\&D | 13,512 | 4.2 | 12,163 | 3.9 | 11.1 |
| Segment profit | $\$ 75,386$ | 23.7 | $\$ 78,885$ | 25.2 | $(4.4$ |


| Nine Months Ended | Apr 30, 2012 | $\%$ of <br> Sales | Apr 30, 2011 | $\%$ of <br> Sales | $\%$ <br> Change |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Sales | $\$ 918,954$ |  | $\$ 852,463$ |  | 7.8 |
| Cost of sales | 382,871 | 41.7 | 364,596 | 42.8 | 5.0 |
| Gross margin | 536,083 | 58.3 | 487,867 | 57.2 | 9.9 |
| SG\&A | 265,696 | 28.9 | 238,944 | 28.0 | 11.2 |
| R\&D | 37,196 | 4.0 | 35,256 | 4.1 | 5.5 |
| Segment profit | $\$ 233,191$ | 25.4 | $\$ 213,667$ | 25.1 | 9.1 |

The tables below present sales by market and region within the Life Sciences segment for the three and nine months ended April 30, 2012 and April 30, 2011, including the effect of exchange rates for comparative purposes.
$\begin{array}{llllll} & \text { Apr 30, 2012 }\end{array}$ Apr 30, 2011 $\left.\begin{array}{l}\text { \% } \\ \text { Change }\end{array} \quad \begin{array}{l}\text { Exchange } \\ \text { Rate } \\ \text { Impact }\end{array}\right)$

Life Sciences segment sales increased $4.0 \%$ in the third quarter compared to the third quarter of fiscal year 2011, reflecting growth in systems sales of $37.4 \%$. Consumables sales were essentially flat in the quarter. Sales in emerging markets grew approximately $16 \%$ while sales in mature markets grew about $2 \%$. In the nine months, Life Sciences segment sales increased $7.1 \%$, driven by growth in consumables and systems sales of $4.5 \%$ and $36.9 \%$, respectively. Sales in emerging markets in the nine months grew about $17 \%$ while sales in mature markets grew about $6 \%$.
Increased pricing (in the BioPharmaceuticals and Food \& Beverage markets) contributed $\$ 2,021$, or about $1 \%$, to consumables sales growth in the third quarter. In the nine months, increased pricing (in the BioPharmaceuticals and Food \& Beverage markets) contributed $\$ 7,398$, or about $1 \%$, to consumables sales growth thus, the volume increase related to consumables sales was about $3.5 \%$.

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Systems sales represented $12.5 \%$ of total Life Sciences sales in the third quarter compared to $9.4 \%$ in the third quarter of fiscal year 2011. In the nine months, systems sales represented $10.1 \%$ of total Life Sciences sales compared to $8.0 \%$ in the nine months of fiscal year 2011. Life Sciences sales represented approximately $48 \%$ of total Company sales in the third quarter and nine months compared to $47 \%$, in the same periods of fiscal year 2011.
Sales in the BioPharmaceuticals market, which is comprised of two submarket groupings (Pharmaceuticals and Laboratory), and represented approximately $65 \%$ of total Life Sciences sales, increased $4.4 \%$ in the quarter and $10.5 \%$ in the nine months. The sales results by the submarkets are discussed below:
Sales in the Pharmaceuticals submarket, which represented over to $55 \%$ of total Life Sciences sales, increased $9.0 \%$ in the quarter compared to the same periods of fiscal year 2011, reflecting growth in the Americas and Europe. In the nine months, sales in the Pharmaceuticals submarket increased $12.7 \%$ driven by growth in all three regions.
Consumables sales increased $9.0 \%$ in the quarter, while systems sales grew $8.8 \%$. In the nine months, consumables sales increased $11.5 \%$, while systems sales grew $25.8 \%$. Continued strength in the biotech sector was a key growth driver in the quarter and nine months, although the disruption in the Company's supply chain related to the ERP implementation dampened sales growth. The acquisition of ForteBio added approximately $\$ 6.0$ million in consumables sales (in the Americas) in the quarter and nine months.
Sales in the Laboratory submarket, which represented less than $10 \%$ of Life Sciences sales, were down $22.5 \%$ in the quarter compared to the third quarter of fiscal year 2011, reflecting decreased sales in the Americas and Europe. The decline in sales in the quarter reflects the supply chain disruption related to the ERP implementation, as well as destocking at the Company's lab supply distributor. In the nine months, Laboratory sales were down $2.4 \%$ primarily attributable to a decline in Europe, partly offset by strong growth in Asia. The growth in Asia was primarily driven by emerging markets, particularly China and India.
Sales in the Medical market, which is comprised of infection and patient protection products sold to hospitals, original equipment manufacturers ("OEM") and cell therapy developers, represented about $15 \%$ of total Life Sciences sales. Sales decreased $1.5 \%$ in the third quarter and $2.5 \%$ in the nine months compared to the same periods of fiscal year 2011.

OEM sales, which represented less than $10 \%$ of total Life Sciences sales, were flat in the quarter. In the nine months, OEM sales were down about $1 \%$. The underlying marketplace is strong, however, specific customer inventory reductions and supply issues have hampered growth in this market.
Sales to Hospitals, which represented less than $10 \%$ of total Life Sciences sales, were down $2.5 \%$ and $3.5 \%$ in the quarter and nine months, respectively. The decrease in sales reflects the impact of weak economic conditions in Europe and fewer outbreaks, resulting in reduced spending by hospitals, as well as pricing competition, particularly in Latin America.
Sales in the Food \& Beverage market, which represented about 20\% of total Life Sciences sales, increased $7.1 \%$ in the third quarter compared to the third quarter of fiscal year 2011 reflecting an increase in systems sales of $70.8 \%$, largely driven by Asia. Consumables sales were down $9.9 \%$ in the quarter. Excluding the impact of the divestiture of a non-core asset group in Italy in the first quarter, consumables sales were down about $5.0 \%$. The decrease in consumables sales reflects supply issues as discussed previously, impacting all regions. Growth in emerging markets partly mitigated this impact. In the nine months, sales in the Food \& Beverage market increased 4.7\%. Systems sales grew $52.0 \%$ in the nine months, while consumables sales decreased $5.1 \%$. Excluding the impact of the divestiture discussed above, consumables sales grew about $1 \%$ in the nine months. The growth in consumables and systems sales in the nine months was driven by new markets applications and products augmented by growth in emerging markets, although the impact of the supply chain disruption related to the ERP implementation hampered consumables sales growth.
Life Sciences gross margin in the third quarter of fiscal year 2012 increased 70 basis points to $56.7 \%$ from $56.0 \%$ in the third quarter of fiscal year 2011. The improvement in gross margin quarter over quarter reflects the following: favorable pricing and the benefit of sales channel changes from distributor to direct which increased gross margins by approximately $80-100$ basis points,
favorable inventory related cost impacts, net of the detrimental effect of the weakening Euro on British Pound and U.S. dollar denominated goods sourced in the Eurozone, that increased gross margin by approximately $70-90$ basis,
and
unfavorable mix related to an increase in systems sales, which typically have lower gross margins than consumables which reduced gross margin by approximately $90-110$ basis points.

Life Sciences gross margin in the nine months of fiscal year 2012 increased 110 basis points to $58.3 \%$ from $57.2 \%$ in the nine months of fiscal year 2011. The improvement in gross margin in the nine months primarily reflects favorable pricing and the benefit of sales channel changes combined with favorable inventory related cost impacts. These positive impacts were partly offset by unfavorable mix related to an increase in systems sales.
SG\&A expenses in the third quarter of fiscal year 2012, increased by $\$ 7,290$, or $8.7 \%$ (an increase of approximately $\$ 9,600$, or $11 \%$ in local currency) compared to the third quarter of fiscal year 2011. In the nine months, SG\&A expenses increased by $\$ 26,752$, or $11.2 \%$ (an increase of approximately $\$ 25,900$, or $11 \%$ in local currency) compared to the nine months of fiscal year 2011. Selling expenses increased approximately $1 \%$ in the quarter and $7 \%$ in the nine months. G\&A expenses increased approximately $23 \%$ and $18 \%$ in the quarter and nine months, respectively. In addition to inflation in payroll and related costs that impacted both selling and G\&A expenses, the increase in SG\&A (in local currency) in the quarter and nine months principally reflects increased spending related to regional expansion in emerging markets (impacting selling and G\&A expenses), including the acquisition in Brazil, incremental costs related to the acquisition of ForteBio (selling and G\&A) and information technology related costs as discussed in the Review of Consolidated Results above. SG\&A as a percentage of sales increased to $28.7 \%$ from $26.9 \%$ in the third quarter of fiscal year 2011. The selling and G\&A expense components of SG\&A as a percentage of sales in the quarter were as follows:
-selling expenses were $17.2 \%$ compared to $17.4 \%$ in the third quarter of fiscal year 2011, and
$\bullet$ G\&A expenses were $11.5 \%$ compared to $9.5 \%$ in the third quarter of fiscal year 2011.
In the nine months, SG\&A as a percentage of sales increased to $28.9 \%$ from $28.0 \%$ in the nine months of fiscal year 2011. The selling and G\&A expense components of SG\&A as a percentage of sales in the nine months were as follows:
-selling expenses were $17.8 \%$ compared to $17.9 \%$ in the nine months of fiscal year 2011, and $\cdot$ G\&A expenses were $11.1 \%$ compared to $10.2 \%$ in the nine months of fiscal year 2011.
R\&D expenses in the third quarter of fiscal year 2012 were $\$ 13,512$, an increase of $\$ 1,349$, or $11.1 \%$ (approximately $\$ 1,500$, or $13 \%$ in local currency). As a percentage of sales, $R \& D$ expenses were $4.2 \%$ compared to $3.9 \%$ in the third quarter of fiscal year 2011. In the nine months, $R \& D$ expenses were $\$ 37,196$, an increase of $\$ 1,940$, or $5.5 \%$ (approximately $\$ 2,000$, or $6 \%$ in local currency). As a percentage of sales, $R \& D$ expenses were $4.0 \%$ compared to $4.1 \%$ in the nine months of fiscal year 2011.
Segment profit dollars were $\$ 75,386$, a decrease of $\$ 3,499$, or $4.4 \%$ (approximately $\$ 2,300$, or $3 \%$ in local currency) compared to the third quarter of fiscal year 2011. Segment profit margin declined to $23.7 \%$ from $25.2 \%$ in the third quarter of fiscal year 2011. In the nine months, segment profit dollars were $\$ 233,191$, an increase of $\$ 19,524$, or $9.1 \%$ (approximately $\$ 14,500$, or $7 \%$ in local currency) compared to the nine months of fiscal year 2011. Segment profit margin was $25.4 \%$ compared to $25.1 \%$ in the nine months of fiscal year 2011.

Industrial:
Presented below are summary Statements of Segment Profit for the Industrial segment for the three and nine months ended April 30, 2012 and April 30, 2011:
$\left.\begin{array}{lllllll}\text { Three Months Ended } & \text { Apr 30, 2012 } & \% \text { of } & \text { Apr 30,2011 } & \% \text { of } & \text { Sales } & \text { Change } \\ \text { Sales } & \$ 340,007 & & & \$ 341,101 & & (0.3 \\ \text { Cost of sales } & 185,768 & 54.6 & 183,882 & 53.9 & 1.0 & (1.9 \\ \text { Gross margin } & 154,239 & 45.4 & 157,219 & 46.1 & () \\ \text { SG\&A } & 107,540 & 31.6 & 102,874 & 30.2 & 4.5 & \\ \text { R\&D } & 7,268 & 2.1 & 7,145 & 2.1 & 1.7 & \\ \text { Segment profit } & \$ 39,431 & 11.6 & \$ 47,200 & 13.8 & (16.5\end{array}\right)$

| Nine Months Ended | Apr 30, 2012 | \% of <br> Sales | Apr 30, 2011 | \% of Sales | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | \$ 1,030,331 |  | \$946,016 |  | 8.9 |
| Cost of sales | 558,471 | 54.2 | 502,491 | 53.1 | 11.1 |
| Gross margin | 471,860 | 45.8 | 443,525 | 46.9 | 6.4 |
| SG\&A | 317,510 | 30.8 | 287,327 | 30.4 | 10.5 |
| R\&D | 23,155 | 2.2 | 21,942 | 2.3 | 5.5 |
| Segment profit | \$131,195 | 12.7 | \$134,256 | 14.2 | (2.3 |

The tables below present sales by market and region within the Industrial segment for the three and nine months ended April 30, 2012 and April 30, 2011, including the effect of exchange rates for comparative purposes.
$\left.\begin{array}{llllll} & \text { Apr 30, 2012 } & \text { Apr 30, 2011 }\end{array} \begin{array}{l}\text { \% } \\ \text { Change }\end{array} \quad \begin{array}{l}\text { Exchange } \\ \text { Rate } \\ \text { Impact }\end{array}\right)$

Industrial segment sales increased $1.2 \%$ in the third quarter and $7.9 \%$ in the nine months reflecting growth in the Process Technologies and Aerospace markets, partly offset by a decline in the Microelectronics market. The increase in sales in the quarter reflects growth in systems sales of $17.2 \%$, largely offset by a decline in consumables (including appurtenant hardware) sales of $2.1 \%$. Sales in emerging markets increased about $15 \%$ in the third quarter, while sales in mature markets declined about $2 \%$. The increase in sales in the nine months reflects growth in consumables (including appurtenant hardware) and systems sales of $5.8 \%$ and $19.3 \%$, respectively. In the nine months, sales in emerging markets increased about $29 \%$, while sales in mature markets grew about $3 \%$.

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Increased pricing contributed $\$ 2,384$, or about $1.0 \%$ to consumables sales in the third quarter thus, the volume decline related to consumables sales was about $3.0 \%$. In the nine months, increased pricing contributed $\$ 5,161$, or about $1.0 \%$ to consumables sales growth thus the volume increase related to consumables sales was about $5.0 \%$.
Systems sales represented $19.3 \%$ of total Industrial sales in the third quarter compared to $16.7 \%$ in the third quarter of fiscal year 2011. In the nine months, systems sales represented $16.7 \%$ of total Industrial sales compared to $15.2 \%$ in the nine months of fiscal year 2011. Industrial sales represented approximately $52 \%$ of total Company sales in the third quarter and nine months compared to $53 \%$ in the same periods of fiscal year 2011.
Sales in the Process Technologies market, which is comprised of four submarkets, Fuels \& Chemicals, Municipal Water, Power Generation and Machinery \& Equipment, and represented about $60 \%$ of total Industrial sales, increased $4.7 \%$ in the quarter and $13.0 \%$ in the nine months. The sales results by submarket are discussed below:
Sales in the Fuels \& Chemicals submarket, which represented approximately $25 \%$ of total Industrial sales increased $20.1 \%$ in the quarter and $30.7 \%$ in the nine months, reflecting strong growth in all regions. Consumables sales declined $6.9 \%$ in the quarter, however, increased $13.1 \%$ in the nine months. Systems sales more than doubled in both the quarter and nine months as customers continue to invest to increase output. Robust growth in the oil \& gas, refining and alternative energy sectors were key growth drivers in the quarter and nine months. The bulk of the investment in oil and gas is serving expansion plans in Brazil, Eastern Europe and the Middle East.
Sales in the Machinery \& Equipment submarket, which represented approximately $20 \%$ of total Industrial sales, decreased $3.3 \%$ in the quarter reflecting a decline in sales in the Americas partly offset by growth in Europe and Asia.The decline in sales in the Americas is reflective of a tough comparison to the third quarter of fiscal year 2011, which included a sale of a large mine water system. In the nine months, Machinery \& Equipment sales grew $8.4 \%$, driven by growth in Europe and Asia while sales in the Americas were flat. The increase in Machinery \& Equipment sales in Europe and Asia in the quarter and nine months reflects growth in the mining, automotive in-plant and mobile OEM sectors. Growth in Asia was achieved despite a slowdown in the steel market in China and the ripple effect it had in the region. Growth in emerging markets was also a key contributor to the sales increase in Europe and Asia in both periods
Sales in the Power Generation submarket, which represented close to $10 \%$ of total Industrial sales, increased $4.8 \%$ in the quarter. By region, the sales results in the quarter reflects an increase in Europe and Asia, partly offset by a decline in the Americas. The growth in Europe in the quarter reflects increased activity in the nuclear energy sector and recovery in the turbine OEM sector. The sales increase in Asia was driven by strong growth in China. The decline in the Americas reflects lumpiness in systems sales, as last year had particularly strong sales to OEM's which did not repeat this year. In the nine months, sales were up about $1.0 \%$ as growth in Europe was largely offset by a decline in the Americas. Sales in Asia were flat in the nine months. The sales decrease in the Americas, and increase in Europe in the nine months, primarily reflect the same factors evident in the quarter. The sales result in Asia in the nine months was hampered by a decrease in demand from wind turbine OEM's in China and a reduction in Nuclear spend in Japan and China.
Municipal Water submarket sales, which represented less than $10 \%$ of total Industrial sales, decreased $13.9 \%$ in the quarter and $4.8 \%$ in the nine months. By region, sales in the Americas (the Company's largest Municipal Water region) were down $27.6 \%$ in the quarter and $22.2 \%$ in the nine months. The decline in the quarter and nine months in the Americas reflects the timing of large projects, although there has been signs of softening in this market in the U.S. Sales in Europe decreased $17.3 \%$ in the quarter and $14.8 \%$ in the nine months reflecting a reduction in capital spending due to economic conditions in the region. In Asia, sales more than doubled in the quarter and almost tripled in the nine months. The growth in the quarter and nine months was largely driven by wastewater projects in Australia spurred by environmental discharge regulations.
The Aerospace market is comprised of sales of air, water, lubrication, fuel and hydraulic protection products to end-user customers in Military and Commercial Aerospace. Sales in the Aerospace market, which represented about $15 \%$ of total Industrial sales, increased $1.0 \%$ in the quarter and $8.8 \%$ in the nine months. The sales results by submarket are discussed below:
Sales to the Military Aerospace submarket, which represented less than $10 \%$ of total Industrial sales, increased $12.5 \%$ in the quarter. All regions contributed to the growth in the quarter, however, sales growth in Europe was particularly
strong. In the nine months, sales to the Military Aerospace submarket increased $16.1 \%$. All regions contributed to the growth in the nine months, however, sales in the Americas and in Europe were particularly strong.
Sales to the Commercial Aerospace submarket, which represented less than $10 \%$ of total Industrial sales, decreased $9.5 \%$ in the quarter. The decline in the quarter primarily reflects the supply chain disruption related to the ERP implementation. In the nine months, sales to the Commercial Aerospace submarket increased $1.5 \%$. The growth in Commercial Aerospace sales in the nine months was primarily driven by the Americas, reflecting increases in OEM production rates and aftermarket sales related to an increase in passenger miles flown. This was partly offset by the impact of the supply chain disruption as discussed above.

Microelectronics sales, which represented about 20\% of total Industrial sales, decreased 7.8\% in the quarter and 5.1\% in the nine months. The decrease in both periods reflects a decline in semiconductor chip production. Furthermore, the display sector continued to be weak due to over capacity and the data storage sector struggled due to weak PC sales. Sales in all three regions were down in the quarter and nine months. The biggest impact came from Asia, the Company's largest Microelectronics region, where sales were down $7.9 \%$ in the quarter and $4.7 \%$ in the nine months. Industrial gross margin decreased 70 basis points in the quarter to $45.4 \%$ from $46.1 \%$ in the third quarter of fiscal year 2011. The gross margin comparative quarter over quarter reflects the following:
unfavorable mix which reduced gross margin by approximately 140-160 basis points primarily due to the reduction in consumables product sales in the Microelectronics market, and an increase in systems sales, which typically have lower gross margins than consumables, unfavorable absorption related to the volume decline in Microelectronics, and costs related to operational challenges reduced gross margin by approximately $90-110$, and manufacturing cost savings, net of inflationary cost increases, as well as favorable pricing that offset a large portion of the unfavorable factors above.
In the nine months, Industrial gross margin decreased 110 basis points to $45.8 \%$ from $46.9 \%$ in the nine months of fiscal year 2011. The decrease in gross margin in the nine months primarily reflects the same trends evident in the the quarter.
SG\&A expenses increased by $\$ 4,666$, or $4.5 \%$ (an increase of approximately $\$ 6,400$, or $6 \%$ in local currency) compared to the third quarter of fiscal year 2011. In the nine months, SG\&A expenses increased by $\$ 30,183$, or $10.5 \%$ (an increase of approximately $\$ 27,700$, or $10 \%$ in local currency) compared to the nine months of fiscal year 2011. Selling expenses decreased about $3 \%$ in the quarter and increased $6 \%$ in the nine months. G\&A expenses were up about $15 \%$ and $18 \%$ in the quarter and nine months, respectively. In addition to inflation in payroll and related costs, the increase in SG\&A (in local currency) in the quarter and nine months principally reflects increased spending related to regional expansion in emerging markets (impacting selling and G\&A expenses), including the acquisition in Brazil, and information technology related costs as discussed in the Review of Consolidated Results, as well as costs related to bringing Industrial into the European and Asian hubs.
SG\&A expenses as a percentage of sales were $31.6 \%$ in the quarter compared to $30.2 \%$ in the third quarter of fiscal year 2011. The selling and G\&A expense components of SG\&A as a percentage of sales in the quarter were as follows:
-selling expenses were $17.5 \%$ compared to $18.0 \%$ in the third quarter of fiscal year 2011, and
$\cdot$ G\&A expenses were $14.1 \%$ compared to $12.2 \%$ in the third quarter of fiscal year 2011.
In the nine months, SG\&A expenses as a percentage of sales was $30.8 \%$ compared to $30.4 \%$ in the nine months of fiscal year 2011. The selling and G\&A expense components of SG\&A as a percentage of sales in the nine months were as follows:
-selling expenses were $17.6 \%$ compared to $18.1 \%$ in the nine months of fiscal year 2011, and
-G\&A expenses were $13.2 \%$ compared to $12.2 \%$ in the nine months of fiscal year 2011.
R\&D expenses were $\$ 7,268$ in the third quarter of fiscal year 2012, an increase of $\$ 123$, or $1.7 \%$ (approximately $\$ 150$, or $2 \%$ in local currency). As a percentage of sales, $\mathrm{R} \& D$ expenses were $2.1 \%$, on par with the third quarter of fiscal year 2011. In the nine months, $\mathrm{R} \& \mathrm{D}$ expenses were $\$ 23,155$, an increase of $\$ 1,213$, or $5.5 \%$ (approximately $\$ 1,100$, or $5 \%$ in local currency). As a percentage of sales, $\mathrm{R} \& \mathrm{D}$ expenses in the nine months were $2.2 \%$ compared to $2.3 \%$ in the nine months of fiscal year 2011.
Segment profit dollars in the third quarter of fiscal year 2012 were $\$ 39,431$, a decrease of $\$ 7,769$, or $16.5 \%$ (approximately $\$ 7,500$, or $16 \%$ in local currency). Segment profit margin decreased to $11.6 \%$ from $13.80 \%$ in the third quarter of fiscal year 2011. In the nine months, segment profit dollars were $\$ 131,195$, a decrease of $\$ 3,061$, or $2.3 \%$ (approximately $\$ 6,500$, or $5 \%$ in local currency). Segment profit margin in the nine months decreased to $12.7 \%$ from $14.2 \%$ last year.

## Corporate Services Group:

Corporate Services Group expenses in the third quarter of fiscal year 2012 were $\$ 16,397$, essentially flat compared to $\$ 16,454$ in the third quarter of fiscal year 2011. Corporate Services Group expenses in local currency were also flat compared to the third quarter of fiscal year 2011. In the nine months, Corporate Services Group expenses were $\$ 49,776$ compared to $\$ 45,755$ in the nine months of fiscal year 2011, an increase of $\$ 4,021$ or $8.8 \%$ ( $\$ 3,900$ or $8.5 \%$ in local currency). The increase in Corporate Services Group expenses primarily reflects an increase in payroll and related costs and the costs associated with the executive management transition.

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## Review of Results from Discontinued Operations

Sales from discontinued operations in the third quarter of fiscal year 2012 were $\$ 57,180$, an increase of $2.1 \%$ from $\$ 56,016$ in the third quarter of fiscal year 2011. In the nine months, sales from discontinued operations were $\$ 169,493$, an increase of $4.6 \%$ from $\$ 162,038$ in the nine months of fiscal year 2011. The impact of fluctuations in exchange rates used to translate foreign subsidiary results into U.S. Dollars reduced reported sales by $\$ 673$ in the quarter and increased reported sales by $\$ 448$ in the nine months. In local currency, sales increased $3.3 \%$ in the quarter and $4.3 \%$ in the nine months.
Net earnings from discontinued operations in the third quarter of fiscal year 2012 were $\$ 7,980$, or 7 cents per share, compared with net earnings of $\$ 9,311$, or 8 cents in the third quarter of fiscal year 2011. In the nine months, net earnings from discontinued operations were $\$ 27,866$, or 24 cents per share, compared with net earnings of $\$ 29,092$, or 25 cents per share in the nine months of fiscal year 2011. The decrease in net earnings related to divestiture transaction costs in fiscal year 2012. Company management estimates that foreign currency translation has an immaterial impact to earnings per share from discontinued operations in the third quarter and nine months of fiscal year 2012.

## Liquidity and Capital Resources

Non-cash working capital, which is defined as working capital excluding cash and cash equivalents, notes receivable, notes payable and the current portion of long-term debt, was approximately $\$ 645,100$ at April 30, 2012 as compared with $\$ 676,500$ at July 31, 2011. This includes working capital related to the Company's discontinued operations, however, excludes assets aggregating approximately $\$ 84,300$ classified as held for sale that otherwise would have been reported as non-current. Excluding the effect of foreign exchange (discussed below), non-cash working capital decreased approximately $\$ 800$ compared to July 31, 2011.
The Company's balance sheet is affected by spot exchange rates used to translate local currency amounts into U.S. Dollars. In comparing spot exchange rates at April 30, 2012 to those at July 31, 2011, the Euro, British Pound and the JPY have weakened against the U.S. Dollar. The effect of foreign currency translation, inclusive of discontinued operations, decreased non-cash working capital by $\$ 30,648$, including net inventory, net accounts receivable and other current assets by $\$ 16,972, \$ 26,153$ and $\$ 5,336$, respectively, as compared to July 31, 2011. Additionally, foreign currency translation decreased accounts payable and other current liabilities by $\$ 17,725$ and current income taxes payable by $\$ 88$.
Net cash provided by operating activities, inclusive of discontinued operations in the nine months of fiscal year 2012 was $\$ 326,417$ as compared to $\$ 280,956$ in the nine months of fiscal year 2011, an increase of $\$ 45,461$, or about $16 \%$ primarily reflecting the increase in net earnings and reduced inventory levels. The net earnings from discontinued operations adjusted for non-cash reconciling items for the nine months ended April 30, 2012 and April 30, 2011 was $\$ 36,100$ and $\$ 36,500$, respectively. This includes transaction costs, net of tax, of $\$ 3,123$ related to the divestiture of the Blood product lines in the nine months ended April 30, 2012. The absence of cash flows from discontinued operations is not expected to significantly affect the Company's future liquidity or capital resources. The Company's full cash conversion cycle, defined as days in inventory outstanding ("DIO") plus days sales outstanding ("DSO") less days payable outstanding ("DPO"), increased to 136 days in the quarter ended April 30, 2012 from 130 days in the quarter ended April 30, 2011. This primarily reflects a decrease in DPO partly offset by a decrease in DIO. Free cash flow, inclusive of discontinued operations, which is defined as net cash provided by operating activities less capital expenditures, was $\$ 199,494$, or about $86 \%$ of net earnings in the nine months of fiscal year 2012, as compared with $\$ 177,814$, or about $82 \%$ of net earnings in the nine months of fiscal year 2011. The increase in free cash flow reflects the increase in net cash provided by operating activities as discussed above, partly offset by an increase in capital expenditures principally related to the purchase of a new facility in Europe and the implementation of the ERP system in the Americas. Free cash flows includes capital expenditures of approximately $\$ 5,000$ and $\$ 5,800$, in the nine months ended April 30, 2012 and April 30, 2011, respectively, related to the discontinued operations. The Company utilizes free cash flow as one way to measure its current and future financial performance. Company management believes this measure is important because it is a key element of its planning. The following table reconciles net cash provided by operating activities, inclusive of discontinued operations to free cash flow.

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Net cash provided by operating activities
Less capital expenditures
Free cash flow
Net Earnings
Free cash flow conversion

Apr 30, 2012 Apr 30, 2011
\$326,417 \$280,956
126,923 103,142
\$199,494 \$177,814
\$233,102 \$218,142
85.6 \% 81.5 \%

Overall, net debt (debt net of cash and cash equivalents) as a percentage of total capitalization (net debt plus equity) was $8.4 \%$ at April 30, 2012 as compared to $9.1 \%$ at July 31, 2011. Net debt increased by approximately $\$ 2,800$ compared with July 31, 2011. The impact of foreign exchange rates (primarily on cash and cash equivalents) increased net debt by about $\$ 27,800$. Excluding this impact, net debt decreased by $\$ 25,000$ reflecting a decrease in gross debt of $\$ 15,100$ and an increase in cash and cash equivalents of $\$ 9,900$.
The Company's 5-year senior revolving credit facility contains financial covenants which require the Company to maintain a minimum consolidated net interest coverage ratio of $3.5: 1$, based upon trailing four quarters results, and a maximum consolidated leverage ratio of 3.5 : 1 , based upon trailing four quarters results. In addition, the facility includes other covenants that under certain circumstances can restrict the Company's ability to incur additional indebtedness, make investments and other restricted payments, enter into sale and leaseback transactions, create liens and sell assets. As of April 30, 2012, the Company was in compliance with all related financial and other restrictive covenants, including limitations on indebtedness.
The Company manages certain financial exposures through a risk management program that includes the use of foreign exchange and interest rate derivative financial instruments. Derivatives are executed with counterparties with a minimum credit rating of "A" by Standard and Poor's and Moody's Investor Services, in accordance with the Company's policies. The Company does not utilize derivative instruments for trading or speculative purposes.
The Company conducts transactions in currencies other than their functional currency. These transactions include non-functional currency intercompany and external sales as well as intercompany and external purchases. The Company uses foreign exchange forward contracts, matching the notional amounts and durations of the receivables and payables resulting from the aforementioned underlying foreign currency transactions, to mitigate the exposure to earnings and cash flows caused by changing foreign exchange rates. The risk management objective of holding foreign exchange derivatives is to mitigate volatility to earnings and cash flows due to changes in foreign exchange rates.
The notional amount of foreign currency forward contracts entered into during the three and nine months ended April 30, 2012 was $\$ 522,774$ and $\$ 1,894,385$, respectively. The notional amount of foreign currency forward contracts outstanding as of April 30, 2012 was $\$ 244,047$. The Company's foreign currency balance sheet exposures resulted in the recognition of a loss within SG\&A of approximately $\$ 5,326$ and $\$ 14,236$ in the three and nine months ended April 30, 2012, respectively, before the impact of the measures described above. Including the impact of the Company's foreign exchange derivative instruments, the net recognition within SG\&A was a loss of approximately $\$ 3,490$ and $\$ 6,238$ in the three and nine months ended April 30, 2012, respectively.
As of April 30, 2012, the Company had $\$ 200,000$ of outstanding commercial paper, all of which is recorded as current liabilities under notes payable in the Company's consolidated balance sheet. Commercial paper outstanding at any one time during the quarter had balances ranging from $\$ 140,000$ to $\$ 335,000$, carried interest rates ranging between $0.47 \%$ and $0.50 \%$ and original maturities between 29 and 33 days. Commercial paper outstanding at April 30, 2012 carry interest rates ranging between $0.47 \%$ and $0.48 \%$ and maturities between 29 and 31 days. As of April 30, 2012, the Company does not have any outstanding borrowings under its existing senior revolving credit facility.
The Company utilizes cash flow generated from operations and its senior revolving credit facility to meet its short-term liquidity needs. Company management considers its cash balances, lines of credit and access to the commercial paper and other credit markets, along with the cash typically generated from operations, to be sufficient to meet its anticipated liquidity needs.
As of April 30, 2012, the amount of cash and cash equivalents held by foreign subsidiaries was $\$ 522,534$. The Company does not expect any restrictions or taxes on repatriation of cash held outside of the U.S. to have a material effect on the Company's overall liquidity.

Capital expenditures, inclusive of discontinued operations were $\$ 126,923$ in the nine months ( $\$ 32,638$ expended in the third quarter). Depreciation expense, inclusive of discontinued operations was $\$ 22,533$ and amortization expense was $\$ 5,956$ in the third quarter of fiscal year 2012. Depreciation expense, inclusive of discontinued operations was $\$ 67,135$ and amortization expense was $\$ 14,746$ in the nine months of fiscal year 2012.

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On October 16, 2008, the board authorized an expenditure of $\$ 350,000$ to repurchase shares. At July 31, 2011, there was $\$ 203,037$ remaining under this stock repurchase authorization. On September 26, 2011, the board authorized an expenditure of $\$ 250,000$ to repurchase shares. The Company did not repurchase stock in the nine months of fiscal year 2012 leaving \$453,037 remaining at April 30, 2012 under the current stock repurchase programs. Net proceeds from stock plans were $\$ 34,845$ in the nine months of fiscal year 2012.
In the nine months of fiscal year 2012, the Company paid dividends of $\$ 64,554$ compared to $\$ 57,287$ in the nine months of fiscal year 2011, an increase of about $13 \%$. The Company increased its quarterly dividend by $20 \%$ from 17.5 cents to 21 cents per share, effective with the dividend declared on January 19, 2012.

## Recently Issued Accounting Pronouncements

In September 2011, the Financial Accounting Standards Board ("FASB") issued new accounting guidance intended to simplify goodwill impairment testing. Entities will be allowed to perform a qualitative assessment on goodwill impairment to determine whether it is more likely than not (defined as having a likelihood of more than 50 percent) that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. This guidance is effective for goodwill impairment tests performed in interim and annual periods for fiscal years beginning after December 15, 2011, which for the Company is the first quarter of fiscal 2013, with early adoption permitted. The Company does not expect this guidance will have a material impact on its results of operations or financial position.
In June 2011, the FASB issued new guidance on the presentation of comprehensive income. Specifically, the new guidance allows an entity to present components of net income and other comprehensive income in one continuous statement, referred to as the statement of comprehensive income, or in two separate, but consecutive statements. The new guidance eliminates the current option to report other comprehensive income and its components in the statement of changes in equity. While the new guidance changes the presentation of comprehensive income, there are no changes to the components that are recognized in net income or other comprehensive income under current accounting guidance. The adoption of this disclosure-only guidance will not have an impact on the Company's consolidated financial results and is effective for the Company beginning with its first quarter of fiscal year 2013.
In May 2011, the FASB issued amendments to fair value measurement and disclosure requirements. This guidance amends United States generally accepted accounting principles ("U.S. GAAP") to conform with measurement and disclosure requirements in International Financial Reporting Standards ("IFRS"). The amendments change the wording used to describe the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. This includes clarification of the Board's intent about the application of existing fair value measurement and disclosure requirements and those that change a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. In addition, to improve consistency in application across jurisdictions, some changes in wording are necessary to ensure that U.S. GAAP and IFRS fair value measurement and disclosure requirements are described in the same way (for example, using the word "shall" rather than "should" to describe the requirements in U.S. GAAP). This amended guidance is to be applied prospectively and is effective for the Company beginning with its third quarter of fiscal year 2012. The adoption of this guidance did not have a material impact on the Company's condensed consolidated financial statements.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

There is no material change in the market risk information disclosed in Item 7A of the 2011 Form 10-K.

## ITEM 4. CONTROLS AND PROCEDURES.

There are a number of significant business improvement initiatives designed to improve processes and enhance customer and supplier relationships and opportunities. These include information systems upgrades and integrations that are in various phases of planning or implementation and contemplate enhancements of ongoing activities to support the growth of the Company's financial shared service capabilities and standardization of its financial systems. When taken together, these changes, which will occur over a multi year period, are expected to have a favorable impact on the Company's internal control over financial reporting. The Company is employing a project management
and phased implementation approach that will provide continued monitoring and assessment in order to maintain the effectiveness of internal control over financial reporting during and subsequent to implementation of these initiatives. In connection with the aforementioned business improvement initiatives, during fiscal years 2010 and 2011, certain significant operations migrated to the Company's global enterprise resource planning ("ERP") software system. In the third quarter of fiscal year 2012, the last phase of the migration of significant operations, namely the Americas, has been completed. The purpose of the ERP system is to facilitate (i) the flow of information between all business functions inside the boundaries of the Company and (ii) the management of the connections to outside stakeholders. Built on a centralized database and utilizing a common computing
platform, the ERP system consolidates business operations into a more uniform, enterprise wide system environment. The Company's ERP implementation is accompanied by process changes and improvements, including those that impact internal control over financial reporting. In connection with these migrations and continuing process changes, the Company has instituted material changes in its internal control over financial reporting during the third quarter of fiscal year 2012.
As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's chief executive officer and chief financial officer, of the effectiveness of the Company's disclosure controls and procedures pursuant to Rule 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended. Based on this evaluation, the chief executive officer and chief financial officer concluded that the Company's disclosure controls and procedures are effective.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS.

(In thousands)
As previously disclosed in the 2011 Form 10-K, the Company is subject to various regulatory proceedings and litigation, including with respect to various environmental matters. Reference is also made to Note 5, Contingencies and Commitments, to the accompanying condensed consolidated financial statements.
With respect to the matters described in Note 14, Contingencies and Commitments, to the Company's consolidated financial statements included in the 2011 Form 10-K, under the heading Federal Securities Class Actions, Shareholder Derivative Lawsuits and Other Proceedings, the Company has reached an agreement with the lead plaintiff to settle the consolidated putative securities class-action lawsuit originally filed in August 2007 in the United States District Court for the Eastern District of New York. Under the terms of the proposed settlement, the lawsuit will be dismissed with prejudice, without any admission of liability by the Company or the individual defendants. Both the Company and the individual defendants will receive a full and complete release of all claims asserted against them in the litigation, in exchange for the payment of an aggregate of $\$ 22,500$, substantially all of which will be funded with insurance proceeds. The proposed settlement was submitted to the United States District Court for the Eastern District of New York for preliminary approval on May 16, 2012. The agreement is subject to the execution of definitive settlement documents and court approval after the class has been notified of its terms. The Company has reflected appropriate costs, contingent liabilities and related insurance recoveries in the condensed consolidated financial statements as of April 30, 2012 and July 31, 2011.
Environmental Matters:
The Company's condensed consolidated balance sheet at April 30, 2012 includes liabilities for environmental matters of approximately $\$ 12,632$, which relate primarily to the environmental proceedings discussed in the 2011 Form 10-K. In the opinion of management, the Company is in substantial compliance with applicable environmental laws and its current accruals for environmental remediation are adequate. However, as regulatory standards under environmental laws are becoming increasingly stringent, there can be no assurance that future developments, additional information and experience gained will not cause the Company to incur material environmental liabilities or costs beyond those accrued in its condensed consolidated financial statements.

## ITEM 1A. RISK FACTORS.

There is no material change in the risk factors reported in Item 1A of the 2011 Form 10-K. This report contains certain forward-looking statements that reflect management's expectations regarding future events and operating performance and speak only as of the date hereof. These statements are subject to risks and uncertainties, which could cause actual results to differ materially. For a description of these risks see "Management's Discussion and Analysis of Financial Condition and Results of Operations - Forward-Looking Statements and Risk Factors."

## ITEM 6. EXHIBITS.

See the Exhibit Index for a list of exhibits filed herewith or incorporated by reference herein.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Pall Corporation
June 11, 2012
/s/ LISA MCDERMOTT
Lisa McDermott
Chief Financial Officer and Treasurer
/s/ FRANCIS MOSCHELLA
Francis Moschella
Vice President - Corporate Controller Chief Accounting Officer

## EXHIBIT INDEX



