

TARGET CORP
Form 10-Q
November 26, 2014

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934

For the quarterly period ended November 1, 2014

Commission File Number 1-6049

TARGET CORPORATION

(Exact name of registrant as specified in its charter)

Minnesota

(State or other jurisdiction of
incorporation or organization)

1000 Nicollet Mall, Minneapolis, Minnesota

(Address of principal executive offices)

41-0215170

(I.R.S. Employer
Identification No.)

55403

(Zip Code)

Registrant's telephone number, including area code: 612/304-6073

Former name, former address and former fiscal year, if changed since last report: N/A

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2 of the Act).

Large accelerated filer Accelerated filer Non-accelerated filer Smaller Reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act).

Yes No

Indicate the number of shares outstanding of each of registrant's classes of common stock, as of the latest practicable date. Total shares of common stock, par value \$0.0833, outstanding at November 21, 2014 were 636,964,385.

TARGET CORPORATION

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

Consolidated Statements of Operations

(millions, except per share data) (unaudited)	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
Sales	\$17,732	\$17,258	\$52,188	\$51,081
Cost of sales	12,555	12,133	36,787	35,441
Selling, general and administrative expenses	3,894	3,853	11,303	11,140
Depreciation and amortization	606	569	1,791	1,648
Gain on receivables transaction	—	—	—	(391)
Earnings before interest expense and income taxes	677	703	2,307	3,243
Net interest expense	165	165	788	965
Earnings before income taxes	512	538	1,519	2,278
Provision for income taxes	160	197	515	827
Net earnings	\$352	\$341	\$1,004	\$1,451
Basic earnings per share	\$0.55	\$0.54	\$1.58	\$2.28
Diluted earnings per share	\$0.55	\$0.54	\$1.57	\$2.26
Weighted average common shares outstanding				
Basic	634.0	631.3	633.6	636.0
Dilutive impact of share-based awards	5.6	6.1	5.1	7.0
Diluted	639.6	637.4	638.7	643.0
Antidilutive shares	2.3	2.4	4.2	2.3

See accompanying Notes to Consolidated Financial Statements.

Consolidated Statements of Comprehensive Income

(millions) (unaudited)	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
Net earnings	\$352	\$341	\$1,004	\$1,451
Other comprehensive income/(loss), net of tax				
Pension and other benefit liabilities, net of taxes of \$4, \$8, \$12 and \$42	7	12	21	64
Currency translation adjustment and cash flow hedges, net of taxes of \$1, \$0, \$2 and \$7	(138)) (12) (53) (141
Other comprehensive income/(loss)	(131) —	(32) (77
Comprehensive income	\$221	\$341	\$972	\$1,374

See accompanying Notes to Consolidated Financial Statements.

Consolidated Statements of Financial Position

(millions)	November 1, 2014 (unaudited)	February 1, 2014	November 2, 2013 (unaudited)
Assets			
Cash and cash equivalents	\$780	\$695	\$706
Inventory	11,066	8,766	10,376
Other current assets	1,992	2,112	2,071
Total current assets	13,838	11,573	13,153
Property and equipment			
Land	6,202	6,234	6,241
Buildings and improvements	30,906	30,356	30,257
Fixtures and equipment	5,664	5,583	5,535
Computer hardware and software	2,847	2,764	2,644
Construction-in-progress	454	843	958
Accumulated depreciation	(15,187)	(14,402)	(13,909)
Property and equipment, net	30,886	31,378	31,726
Other noncurrent assets	1,737	1,602	1,494
Total assets	\$46,461	\$44,553	\$46,373
Liabilities and shareholders' investment			
Accounts payable	\$9,229	\$7,683	\$8,806
Accrued and other current liabilities	3,801	3,934	3,623
Current portion of long-term debt and other borrowings	495	1,160	2,122
Total current liabilities	13,525	12,777	14,551
Long-term debt and other borrowings	13,809	12,622	12,665
Deferred income taxes	1,279	1,433	1,466
Other noncurrent liabilities	1,475	1,490	1,535
Total noncurrent liabilities	16,563	15,545	15,666
Shareholders' investment			
Common stock	53	53	53
Additional paid-in capital	4,612	4,470	4,403
Retained earnings	12,631	12,599	12,353
Accumulated other comprehensive loss			
Pension and other benefit liabilities	(401)	(422)	(468)
Currency translation adjustment and cash flow hedges	(522)	(469)	(185)
Total shareholders' investment	16,373	16,231	16,156
Total liabilities and shareholders' investment	\$46,461	\$44,553	\$46,373

Common Stock Authorized 6,000,000,000 shares, \$.0833 par value; 634,378,337, 632,930,740 and 631,759,510 shares issued and outstanding at November 1, 2014, February 1, 2014 and November 2, 2013, respectively.

Preferred Stock Authorized 5,000,000 shares, \$.01 par value; no shares were issued or outstanding at November 1, 2014, February 1, 2014 or November 2, 2013.

See accompanying Notes to Consolidated Financial Statements.

Consolidated Statements of Cash Flows

(millions) (unaudited)	Nine Months Ended	
	November 1, 2014	November 2, 2013
Operating activities		
Net earnings	\$1,004	\$1,451
Adjustments to reconcile net earnings to cash provided by operations:		
Depreciation and amortization	1,791	1,648
Share-based compensation expense	64	81
Deferred income taxes	(426) —
Bad debt expense ^(a)	—	41
Gain on receivables transaction	—	(391
Loss on debt extinguishment	285	445
Noncash (gains)/losses and other, net	—	3
Changes in operating accounts:		
Accounts receivable originated at Target	—	157
Proceeds on sale of accounts receivable originated at Target	—	2,703
Inventory	(2,307) (2,461
Other current assets	236	(210
Other noncurrent assets	(8) 32
Accounts payable	1,538	1,744
Accrued and other current liabilities	(170) (463
Other noncurrent liabilities	43	(27
Cash provided by operations	2,050	4,753
Investing activities		
Expenditures for property and equipment	(1,570) (2,839
Proceeds from disposal of property and equipment	84	73
Change in accounts receivable originated at third parties	—	121
Proceeds from sale of accounts receivable originated at third parties	—	3,002
Cash paid for acquisitions, net of cash assumed	(18) (157
Other investments	88	111
Cash (required for)/provided by investing activities	(1,416) 311
Financing activities		
Change in commercial paper, net	305	107
Additions to long-term debt	1,993	—
Reductions of long-term debt	(2,062) (3,453
Dividends paid	(874) (734
Repurchase of stock	—	(1,461
Stock option exercises and related tax benefit	88	395
Cash (required for) financing activities	(550) (5,146
Effect of exchange rate changes on cash and cash equivalents	1	4
Net increase/(decrease) in cash and cash equivalents	85	(78
Cash and cash equivalents at beginning of period	695	784
Cash and cash equivalents at end of period	\$780	\$706

^(a) Includes net write-offs of credit card receivables prior to the sale of receivables on March 13, 2013.

See accompanying Notes to Consolidated Financial Statements.

Consolidated Statements of Shareholders' Investment

	Common	Stock	Additional		Accumulated	
(millions, except per share data)	Stock	Par	Paid-in	Retained	Other	Total
	Shares	Value	Capital	Earnings	Income/(Loss)	
February 2, 2013	645.3	\$54	\$3,925	\$13,155	\$(576)) \$16,558
Net earnings	—	—	—	1,971	—	1,971
Other comprehensive income	—	—	—	—	(315)) (315)
Dividends declared	—	—	—	(1,051)) —	(1,051)
Repurchase of stock	(21.9)	(2)	—	(1,476)) —	(1,478)
Stock options and awards	9.5	1	545	—	—	546
February 1, 2014 (unaudited)	632.9	\$53	\$4,470	\$12,599	\$(891)) \$16,231
Net earnings	—	—	—	1,004	—	1,004
Other comprehensive income	—	—	—	—	(32)) (32)
Dividends declared	—	—	—	(937)) —	(937)
Repurchase of stock	(0.6)	—	—	(35)) —	(35)
Stock options and awards	2.1	—	142	—	—	142
November 1, 2014	634.4	\$53	\$4,612	\$12,631	\$(923)) \$16,373

We declared \$1.47 and \$1.22 per share dividends for the nine months ended November 1, 2014 and November 2, 2013, respectively, and \$1.65 for the fiscal year ended February 1, 2014.

See accompanying Notes to Consolidated Financial Statements.

Notes to Consolidated Financial Statements (unaudited)

1. Accounting Policies

These financial statements should be read in conjunction with the financial statement disclosures in our 2013 Form 10-K. We use the same accounting policies in preparing quarterly and annual financial statements. All adjustments necessary for a fair presentation of quarterly operating results are reflected herein and are of a normal, recurring nature.

Due to the seasonal nature of our business, quarterly revenues, expenses, earnings and cash flows are not necessarily indicative of the results that may be expected for the full year.

2. Fair Value Measurements

Fair value measurements are reported in one of three levels based on the lowest level of significant input used: Level 1 (unadjusted quoted prices in active markets); Level 2 (observable market inputs, other than quoted prices included in Level 1); and Level 3 (unobservable inputs that cannot be corroborated by observable market data).

Fair Value Measurements - Recurring Basis (millions)	Pricing Category	Fair Value at		
		November 1, 2014	February 1, 2014	November 2, 2013
Assets				
Cash and cash equivalents				
Short-term investments	Level 1	\$7	\$3	\$3
Other current assets				
Interest rate swaps ^(a)	Level 2	—	1	2
Prepaid forward contracts	Level 1	42	73	72
Beneficial interest asset ^(b)	Level 3	50	71	76
Other noncurrent assets				
Interest rate swaps ^(a)	Level 2	51	62	68
Company-owned life insurance investments ^(c)	Level 2	322	305	302
Beneficial interest asset ^(b)	Level 3	37	56	67
Liabilities				
Other noncurrent liabilities				
Interest rate swaps ^(a)	Level 2	28	39	43

^(a) See Note 8 for additional information on interest rate swaps.

^(b) Note 3 includes a rollforward of the Level 3 beneficial interest asset. A one percentage point change in the forecasted credit EBIT yield would impact our fair value estimate by approximately \$12 million. A one percentage point change in the forecasted discount rate would impact our fair value estimate by approximately \$3 million.

^(c) Company-owned life insurance investments consist of equity index funds and fixed income assets. Amounts are presented net of nonrecourse loans that are secured by some of these policies. These loan amounts totaled \$780 million at November 1, 2014, \$790 million at February 1, 2014 and \$794 million at November 2, 2013.

Significant Financial Instruments not Measured at Fair Value ^(a) (millions)	November 1, 2014		February 1, 2014		November 2, 2013	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Debt ^(b)	\$12,332	\$13,779	\$11,758	\$13,184	\$12,754	\$14,155

- (a) The carrying amounts of certain other current assets, accounts payable, and certain accrued and other current liabilities approximate fair value due to their short-term nature.
- (b) The carrying amount and estimated fair value of debt exclude unamortized swap valuation adjustments and capital lease obligations.

3. Credit Card Receivables Transaction

In March 2013, we sold our entire U.S. consumer credit card portfolio to TD Bank Group (TD) and recognized a gain of \$391 million. This transaction was accounted for as a sale, and the receivables are no longer reported in our Consolidated Statements of Financial Position. Consideration received included cash of \$5.7 billion, equal to the gross (par) value of the outstanding receivables at the time of closing, and a \$225 million beneficial interest asset. Concurrent with the sale, we repaid the nonrecourse debt collateralized by credit card receivables (2006/2007 Series Variable Funding Certificate) at par of \$1.5 billion, resulting in net cash proceeds of \$4.2 billion.

TD now underwrites, funds and owns Target Credit Card and Target Visa consumer receivables in the U.S. TD controls risk management policies and oversees regulatory compliance, and we perform account servicing and primary marketing functions. We earn a substantial portion of the profits generated by the Target Credit Card and Target Visa portfolios. We classify this profit-sharing income in SG&A expense in the U.S. Segment.

Profit-Sharing Arrangement (millions)	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013 ^(a)
Profit-sharing included in U.S. Segment EBIT	\$ 172	\$ 184	\$ 506	\$ 471
Reduction of beneficial interest asset ^(b)	(11) (36) (40) (82
Net impact to SG&A expense	\$ 161	\$ 148	\$ 466	\$ 389

^(a) The U.S. Segment also earned credit card revenue prior to the close of the transaction.

^(b) On a consolidated basis, profit-sharing income is offset by reductions of the beneficial interest asset.

The \$225 million beneficial interest asset effectively represents a receivable for the present value of future profit-sharing we expect to receive on the receivables sold. Profit-sharing payments reduced the beneficial interest asset by \$19 million and \$58 million during the three and nine months ended November 1, 2014, respectively, and \$28 million and \$74 million during the three and nine months ended November 2, 2013. Revaluation adjustments increased the asset by \$8 million and \$18 million during the three and nine months ended November 1, 2014, respectively, and reduced the asset by \$8 million during the three and nine months ended November 2, 2013. As of November 1, 2014 and November 2, 2013, a beneficial interest asset of \$87 million and \$143 million, respectively, remains and is recorded within other current assets and other noncurrent assets in our Consolidated Statements of Financial Position.

4. Notes Payable and Long-Term Debt

We obtain short-term financing from time to time under our commercial paper program, a form of notes payable.

Commercial Paper (dollars in millions)	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
Maximum daily amount outstanding during the period	\$ 386	\$ 1,173	\$ 590	\$ 1,465
Average daily amount outstanding during the period	51	528	160	439
Amount outstanding at period-end	386	1,077	386	1,077
Weighted average interest rate	0.12	% 0.13	% 0.11	% 0.14

In June 2014, we issued \$1 billion of unsecured fixed rate debt at 2.3% that matures in June 2019 and \$1 billion of unsecured fixed rate debt at 3.5% that matures in July 2024. We used proceeds from these issuances to repurchase

\$725 million of debt at market value and for general corporate purposes, including the payment of \$1 billion of debt maturities. We recognized a loss of \$285 million on the early retirement, which was recorded in net interest expense in our Consolidated Statements of Operations.

Concurrent with the sale of our credit card receivables portfolio in March 2013, we repaid \$1.5 billion of nonrecourse debt collateralized by credit card receivables (the 2006/2007 Series Variable Funding Certificate). We also used \$1.4 billion of proceeds from the transaction to repurchase at market value an additional \$970 million of debt during the first quarter of 2013. We recognized a loss on this early retirement of \$445 million, which was recorded in net interest expense in our Consolidated Statements of Operations. Refer to Note 3 for more information on our credit card receivables transaction.

5. Property and Equipment

We review long-lived assets for impairment when events or changes in circumstances—such as a decision to close a store or discontinue software projects—indicate that the asset’s carrying value may not be recoverable.

Our U.S. Segment recognized impairment losses during each of the periods presented, primarily resulting from discontinued projects, store closures, and completed or planned land sales. As a result of the continued losses in our Canadian Segment, we reviewed our Canadian Segment long-lived assets for impairment during the three months ended November 1, 2014, resulting in a \$16 million impairment loss for one store that continues to be operated.

Impairments by Segment ^(a) (millions)	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
U.S.	\$18	\$1	\$77	\$26
Canadian	—	—	2	—
Total segment impairments	18	1	79	26
Unallocated impairments ^(b)	16	—	31	—
Total impairments	\$34	\$1	\$110	\$26

^(a) Substantially all of the impairments are recorded in selling, general and administrative expense on the Consolidated Statements of Income.

^(b) For the three months ended November 1, 2014, represents impairment of one Canada operating store. For the nine months ended, this also includes the impairments of undeveloped land in the U.S. Activities giving rise to these impairments were centrally managed by individuals outside of core segment operations and excluded from the measure of segment profitability reviewed by management.

6. Data Breach

In the fourth quarter of 2013, we experienced a data breach in which an intruder stole certain payment card and other guest information from our network (the Data Breach). Based on our investigation to date, we believe that the intruder installed malware on our point-of-sale system in our U.S. stores and stole payment card data from up to approximately 40 million credit and debit card accounts of guests who shopped at our U.S. stores between November 27 and December 17, 2013. In addition, the intruder stole certain guest information, including names, mailing addresses, phone numbers or email addresses, for up to 70 million individuals.

Payment Card Network Loss Contingencies

In the event of a data breach where payment card data is or may have been stolen, the payment card networks’ contracts purport to give them the ability to make claims for reimbursement of incremental counterfeit fraud losses and non-ordinary course operating expenses (such as card reissuance costs) that the payment card networks believe they or their issuing banks have incurred as a result of the event. For us to have liability for such claims, we believe that a court would have to find that, among other things, (1) at the time of the Data Breach the portion of our network that handles payment card data was noncompliant with applicable data security standards in a manner that contributed to the Data Breach, and (2) the network operating rules around reimbursement of operating costs and counterfeit fraud losses are enforceable. While an independent third-party assessor found the portion of our network that handles payment card data to be compliant with applicable data security standards in the fall of 2013, the forensic investigator working on behalf of the payment card networks claimed in first quarter 2014 that we were not in compliance with those standards at the time of the Data Breach.

During the third quarter of 2014, three of the four major payment card networks, which between them represent a substantial majority of the payment cards potentially impacted by the Data Breach, made written claims against us, either directly or through our acquiring banks. We believe it is probable that the fourth major payment card network will also make a claim against us. We expect to dispute the claims that have been or may be made against us by the payment card networks, and we think it is probable that our disputes would lead to settlement negotiations consistent with the experience of other entities that suffered similar payment card breaches. We believe such negotiations would effect a combined settlement of the payment card networks' counterfeit fraud loss allegations and their non-ordinary course operating expense allegations. Our accruals for estimated probable loss discussed below include accruals for what we believe to be the vast majority of both actual and potential claims from the payment card networks.

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Litigation and Governmental Investigations

In addition, more than 100 actions have been filed in courts in many states, along with one action in Canada, and other claims have been or may be asserted against us on behalf of guests, payment card issuing banks, shareholders or others seeking damages or other related relief allegedly arising out of the Data Breach. State and federal agencies, including State Attorneys General, the Federal Trade Commission and the SEC, are investigating events related to the Data Breach, including how it occurred, its consequences and our responses. Our accruals for estimated probable loss discussed below include accruals for what we believe to be the vast majority of both actual and potential claims from these matters.

Expenses Incurred and Amounts Accrued

Data Breach Balance Sheet Rollforward (millions)	Liabilities	Insurance receivable
Balance at February 1, 2014	\$61	\$44
Expenses incurred/insurance receivable recorded ^(a)	26	8
Payments made/received	(35) (13
Balance at May 3, 2014	52	39
Expenses incurred/insurance receivable recorded ^(a)	148	38
Payments made/received	(19) (7
Balance at August 2, 2014	\$182	\$70
Expenses incurred/insurance receivable recorded ^(a)	12	—
Payments made/received	(16) (8
Balance at November 1, 2014	\$178	\$62

^(a) Includes expenditures and accruals for Data Breach-related costs and expected insurance recoveries as discussed below.

In the third quarter of 2014, we recorded \$12 million of pretax Data Breach-related expenses, primarily related to legal and other professional services. These expenses were included in our Consolidated Statements of Operations as Selling, General and Administrative Expenses (SG&A), but were not part of our segment results.

During the nine months ended November 1, 2014, we recorded \$186 million of Data Breach-related expenses, partially offset by expected insurance proceeds of \$46 million, for net expenses of \$140 million. Since the Data Breach, we have incurred \$248 million of cumulative expenses, partially offset by expected insurance recoveries of \$90 million, for net cumulative expenses of \$158 million. Along with legal and other professional services, these expenses include an accrual for estimated probable losses for what we believe to be the vast majority of actual and potential breach related claims, including claims by the payment card networks. Our probable loss estimate is based on the expectation of reaching negotiated settlements, and not on any determination that it is probable we would be found liable for the losses we have accrued were these claims to be litigated. Given the varying stages of claims and related proceedings, and the inherent uncertainty surrounding them, our estimates involve significant judgment and are based on currently available information, historical precedents and an assessment of the validity of certain claims. Our estimates may change as new information becomes available, and although we do not believe it is probable, it is reasonably possible that we may incur a material loss in excess of the amount accrued. We are not able to estimate the amount of such reasonably possible excess loss exposure at this time because many of the matters are in the early stages, alleged damages have not been specified, and there are significant factual and legal issues to be resolved. The accrual does not reflect future breach-related legal, consulting or administrative fees, which are expensed as incurred and not expected to be material to our consolidated financial statements in any individual period.

Insurance Coverage

To limit our exposure to losses relating to data breach and other claims, we maintain \$100 million of network-security insurance coverage, above a \$10 million deductible and with a \$50 million sublimit for settlements with the payment card networks. This coverage, and certain other customary business-insurance coverage, has reduced our exposure related to the Data Breach. We will pursue recoveries to the maximum extent available under the policies. Since the Data Breach, we have received \$28 million from our network-security insurance carriers.

7. Income Taxes

Our effective income tax rate was 31.3 percent and 33.9 percent for the three and nine months ended November 1, 2014, respectively, and 36.6 percent and 36.3 percent for the three and nine months ended November 2, 2013. The rate decreased primarily from the favorable resolution of various income tax matters, which reduced tax expense by \$30 million and \$31 million for the three and nine months ended November 1, 2014, respectively, and \$7 million and \$11 million for the same periods in the prior year.

At November 1, 2014, we had Canadian deferred tax assets of \$686 million, primarily related to net operating loss carryforwards (NOL) of \$2,141 million. These NOL carryforwards primarily relate to the start-up operations of our Canadian Segment and expire between 2031 and 2034. After weighing all positive and negative evidence, including the pre-opening and operating losses in our Canadian Segment to date, we believe it is more likely than not that we will realize the full Canadian deferred tax asset.

8. Derivative Financial Instruments

Our derivative instruments primarily consist of interest rate swaps, which we use to mitigate interest rate risk. As a result of our use of derivative instruments, we have counterparty credit risk with large global financial institutions. We monitor this concentration of counterparty credit risk on an ongoing basis. See Note 2 for a description of the fair value measurement of our derivative instruments and their classification on the Consolidated Statements of Financial Position.

In June 2014, we entered into two interest rate swaps, each with a notional amount of \$500 million, under which we pay a variable rate and receive a fixed rate. In March 2014, we entered into an interest rate swap with a notional amount of \$250 million, under which we pay a variable rate and receive a fixed rate. We designated these swaps as fair value hedges. As of November 2, 2013, one swap was designated as a fair value hedge. No ineffectiveness was recognized during the three or nine months ended November 1, 2014 or November 2, 2013.

Periodic payments, valuation adjustments and amortization of gains or losses on our derivative contracts had the following effect on our Consolidated Statements of Operations:

Derivative Contracts - Effect on Results of Operations (millions)		Three Months Ended		Nine Months Ended	
Type of Contract	Classification of (Income)/Expense	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
Interest rate swaps	Net interest expense	\$(9) \$(6) \$(23) \$(21

The amount remaining on unamortized hedged debt valuation gains from terminated or de-designated interest rate swaps that will be amortized into earnings over the remaining lives of the underlying debt totaled \$38 million, \$52 million and \$59 million, at November 1, 2014, February 1, 2014 and November 2, 2013, respectively.

9. Share Repurchase

We repurchase shares primarily through open market transactions and the noncash settlement of prepaid forward contracts related to nonqualified deferred compensation plans under a \$5 billion share repurchase program authorized by our Board of Directors in January 2012. No shares were repurchased through open market transactions during the three and nine months ended November 1, 2014.

Share Repurchases	Three Months Ended	Nine Months Ended
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(millions, except per share data)	November 1, 2014	November 2, 2013	November 1, 2014 ^(a)	November 2, 2013 ^(b)
Total number of shares purchased	—	—	0.6	21.9
Average price paid per share	\$—	\$—	\$55.36	\$67.41
Total investment	\$—	\$—	\$34	\$1,474

^(a) All of the shares reacquired were delivered upon the noncash settlement of prepaid forward contracts. These contracts had an original cash investment of \$34 million and an aggregate market value at their settlement dates of \$34.7 million. These contracts are among the investment vehicles used to reduce our economic exposure related to our nonqualified deferred compensation plans. Note 10 provides the details of our positions in prepaid forward contracts.

(b) 0.2 million of the shares repurchased were delivered upon the noncash settlement of prepaid forward contracts. These contracts had an original cash investment of \$14 million and an aggregate market value at their settlement dates of \$17 million. Note 10 provides the details of our positions in prepaid forward contracts.

10. Pension, Postretirement Health Care and Other Benefits

Pension and Postretirement Health Care Benefits

We provide qualified defined benefit pension plans, unfunded nonqualified pension plans and certain postretirement health care benefits to eligible team members.

Net Pension and Postretirement Health Care Benefits Expense (millions)	Pension Benefits				Postretirement Health Care Benefits			
	Three Months Ended		Nine Months Ended		Three Months Ended		Nine Months Ended	
	Nov 1, 2014	Nov 2, 2013	Nov 1, 2014	Nov 2, 2013	Nov 1, 2014	Nov 2, 2013	Nov 1, 2014	Nov 2, 2013
Service cost	\$28	\$29	\$84	\$88	\$2	\$2	\$4	\$5
Interest cost	37	35	112	104	—	—	1	1
Expected return on assets	(58)	(59)	(175)	(176)	—	—	—	—
Amortization of losses	16	26	49	76	1	1	4	4
Amortization of prior service cost	(2)	(3)	(8)	(8)	(4)	(4)	(12)	(12)
Total	\$21	\$28	\$62	\$84	\$(1)	\$(1)	\$(3)	\$(2)

Other Benefits

We offer unfunded nonqualified deferred compensation plans to certain team members. We mitigate some of our risk of these plans through investing in vehicles, including company-owned life insurance and prepaid forward contracts in our own common stock, that offset a substantial portion of our economic exposure to the returns of these plans. These investment vehicles are general corporate assets and are marked to market with the related gains and losses recognized in the Consolidated Statements of Operations in the period they occur.

The total change in fair value for contracts indexed to our own common stock recognized in earnings was pretax income of \$1 million and \$3 million for the three and nine months ended November 1, 2014, respectively, and pretax losses of \$7 million and pretax income of \$5 million for the three and nine months ended November 2, 2013, respectively. During the nine months ended November 1, 2014 we made no investments in prepaid forward contracts in our own common stock. During the nine months ended November 2, 2013, we invested \$11 million in such investment instruments. Adjusting our position in these investment vehicles may involve repurchasing shares of Target common stock when settling the forward contracts as described in Note 9. The settlement dates of these instruments are regularly renegotiated with the counterparty.

Prepaid Forward Contracts on Target Common Stock (millions, except per share data)	November 1, 2014	February 1, 2014	November 2, 2013
Number of Shares	0.7	1.3	1.1
Contractual Price Paid per Share	\$42.88	\$48.81	\$46.52
Fair Value	\$42	\$73	\$72
Total Cash Investment	\$29	\$63	\$52

11. Accumulated Other Comprehensive Income

(millions)	Cash Flow Hedges	Currency Translation Adjustment	Pension and Other Benefits	Total
February 2, 2013	\$(29)	\$(15)	\$(532)	\$(576)
Other comprehensive income before reclassifications	—	(30)	28	(2)
Amounts reclassified from AOCI	1 (a)	—	12 (b)	13
May 4, 2013	\$(28)	\$(45)	\$(492)	\$(565)
Other comprehensive income before reclassifications	—	(101)	—	(101)
Amounts reclassified from AOCI	1 (a)	—	12 (b)	13
August 3, 2013	\$(27)	\$(146)	\$(480)	\$(653)
Other comprehensive income before reclassifications	—	(13)	—	(13)
Amounts reclassified from AOCI	1 (a)	—	12 (b)	13
November 2, 2013	\$(26)	\$(159)	\$(468)	\$(653)
February 1, 2014	\$(25)	\$(444)	\$(422)	\$(891)
Other comprehensive income before reclassifications	—	61	—	61
Amounts reclassified from AOCI	1 (a)	—	7 (b)	8
May 3, 2014	\$(24)	\$(383)	\$(415)	\$(822)
Other comprehensive income before reclassifications	—	22	—	22
Amounts reclassified from AOCI	1 (a)	—	7 (b)	8
August 2, 2014	\$(23)	\$(361)	\$(408)	\$(792)
Other comprehensive income before reclassifications	—	(139)	—	(139)
Amounts reclassified from AOCI	1 (a)	—	7 (b)	8
November 1, 2014	\$(22)	\$(500)	\$(401)	\$(923)

(a) Represents gains and losses on cash flow hedges, net of \$1 million of taxes, which is recorded in net interest expense on the Consolidated Statements of Operations.

(b) Represents amortization of pension and other benefit liabilities, net of \$4 million of taxes for the three months ended May 3, 2014, August 2, 2014 and November 1, 2014, respectively, and \$8 million for the three months ended May 4, 2013, August 3, 2013 and November 2, 2013.

12. Segment Reporting

We operate as two segments: U.S. and Canadian. Our segment measure of profit is used by management to evaluate the return on our investment and to make operating decisions.

Business Segment Results (millions)	Three Months Ended November 1, 2014			Three Months Ended November 2, 2013		
	U.S.	Canadian	Total	U.S.	Canadian	Total
Sales	\$17,254	\$479	\$17,732	\$16,925	\$333	\$17,258
Cost of sales	12,171	386	12,555	11,849	284	12,133
Gross margin	5,083	93	5,177	5,076	49	5,125
Selling, general and administrative expenses ^{(a)(f)}	3,621	234	3,855	3,595	221	3,817
Depreciation and amortization	535	70	606	504	66	569
Segment profit	\$927	\$(211)	\$716	\$977	\$(238)	\$739
Data Breach related costs ^{(b)(f)}			(12)			—
Reduction of beneficial interest asset ^{(a)(f)}			(11)			(36)
Impairments ^{(c)(f)}			(16)			—
Earnings before interest expense and income taxes			677			703
Net interest expense			165			165
Earnings before income taxes			\$512			\$538
Business Segment Results (millions)	Nine Months Ended November 1, 2014			Nine Months Ended November 2, 2013		
	U.S.	Canadian	Total	U.S.	Canadian	Total
Sales	\$50,868	\$1,321	\$52,188	\$50,387	\$694	\$51,081
Cost of sales	35,716	1,072	36,787	34,916	525	35,441
Gross margin	15,152	249	15,401	15,471	169	15,640
Selling, general and administrative expenses ^{(a)(f)}	10,410	669	11,078	10,437	621	11,058
Depreciation and amortization	1,584	207	1,791	1,488	160	1,648
Segment profit	\$3,158	\$(627)	\$2,532	\$3,546	\$(612)	\$2,934
Data Breach related costs, net of insurance receivable ^{(b)(f)}			(140)			—
Reduction of beneficial interest asset ^{(a)(f)}			(40)			(82)
Impairments ^{(c)(f)}			(31)			—
Card brand conversion costs ^{(d)(f)}			(13)			—
Gain on receivables transaction ^(e)			—			391
Earnings before interest expense and income taxes			2,307			3,243
Net interest expense			788			965
Earnings before income taxes			\$1,519			\$2,278

Note: The sum of the segment amounts may not equal the total amounts due to rounding.

(a) Our U.S. Segment includes all TD profit-sharing amounts in segment EBIT; however, under GAAP, some amounts received from TD reduce the beneficial interest asset and are not recorded in consolidated earnings.

(b) Refer to Note 6 for more information on Data Breach related costs.

(c) Refer to Note 5 for more information on impairments. Activities giving rise to these impairments were centrally managed by individuals outside of core segment operations and excluded from the measure of segment profitability.

reviewed by management.

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- (d) Expense related to converting co-branded card program to MasterCard.
 (e) Refer to Note 3 for more information on our credit card receivables transaction.
 (f) The sum of segment SG&A expenses, reduction of beneficial interest asset, Data Breach related costs, impairments and card brand conversion costs equal consolidated SG&A expenses.

Total Assets by Segment (millions)	November 1, 2014	February 1, 2014	November 2, 2013
U.S.	\$39,964	\$38,128	\$39,747
Canadian	6,348	6,254	6,483
Total segment assets	46,312	44,382	46,230
Unallocated assets ^(a)	149	171	143
Total assets	\$46,461	\$44,553	\$46,373

^(a) Represents the beneficial interest asset and insurance receivable related to the Data Breach. Represents the beneficial interest asset at November 2, 2013.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Executive Summary

Third quarter 2014 includes the following notable items:

GAAP earnings per share were \$0.55.

Adjusted earnings per share were \$0.54.

Third quarter U.S. Segment comparable sales growth of 1.2 percent. Comparable sales reflect third quarter digital sales growth of more than 30 percent.

U.S. Segment transactions declined 0.4 percent, an improvement of more than 1 percentage point compared with the first half of the year.

Third quarter Canadian Segment sales increased 43.8 percent from third quarter last year, on comparable sales growth of 1.6 percent.

GAAP EPS includes a \$0.05 benefit from resolved tax matters.

We paid dividends of \$330 million in third quarter 2014, an increase of 21.4 percent from \$271 million last year.

Sales were \$17,732 million for the three months ended November 1, 2014, an increase of \$474 million or 2.8 percent from the same period in the prior year. Cash flow provided by operations was \$2,050 million and \$4,753 million for the nine months ended November 1, 2014 and November 2, 2013, respectively. Cash flow provided by operations for the nine months ended November 2, 2013 included \$2.7 billion of cash received in connection with the sale of our U.S. consumer credit card receivables.

Earnings Per Share	Three Months Ended			Nine Months Ended		
	November 1, 2014	November 2, 2013	Change	November 1, 2014	November 2, 2013	Change
GAAP diluted earnings per share	\$0.55	\$0.54	2.7 %	\$1.57	\$2.26	(30.3) %
Adjustments	(0.01)	0.02		0.45	0.10	
Adjusted diluted earnings per share	\$0.54	\$0.56	(2.9) %	\$2.02	\$2.35	(14.2) %

Note: Amounts may not foot due to rounding. We have disclosed adjusted diluted earnings per share ("Adjusted EPS"), a non-GAAP metric, which excludes the impact of certain matters not related to our ongoing retail operations. Management believes that Adjusted EPS is meaningful to provide period-to-period comparisons of our operating results. A reconciliation of non-GAAP financial measures to GAAP measures is provided on page 23.

Analysis of Results of Operations

U.S. Segment

U.S. Segment Results (millions)	Three Months Ended			Nine Months Ended		
	November 1, 2014	November 2, 2013	Percent Change	November 1, 2014	November 2, 2013	Percent Change
Sales	\$17,254	\$16,925	1.9 %	\$50,868	\$50,387	1.0 %
Cost of sales	12,171	11,849	2.7	35,716	34,916	2.3
Gross margin	5,083	5,076	0.2	15,152	15,471	(2.1)
SG&A expenses ^(a)	3,621	3,595	0.7	10,410	10,437	(0.3)
EBITDA	1,462	1,481	(1.3)	4,742	5,034	(5.8)
Depreciation and amortization	535	504	6.4	1,584	1,488	6.5

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EBIT \$927 \$977 (5.2)% \$3,158 \$3,546 (11.0)%

^(a) SG&A includes \$172 million and \$506 million of profit-sharing income from TD Bank Group (TD) for the three and nine months ended November 1, 2014, respectively, and \$184 million and \$471 million for the three and nine months ended November 2, 2013.

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U.S. Segment Rate Analysis	Three Months Ended		Nine Months Ended		
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013	
Gross margin rate	29.5	% 30.0	% 29.8	% 30.7	%
SG&A expense rate	21.0	21.2	20.5	20.7	
EBITDA margin rate	8.5	8.7	9.3	10.0	
Depreciation and amortization expense rate	3.1	3.0	3.1	3.0	
EBIT margin rate	5.4	5.8	6.2	7.0	

Rate analysis metrics are computed by dividing the applicable amount by sales.

Sales

Sales include merchandise sales, net of expected returns, from our stores and digital sales channels, as well as gift card breakage.

Sales by Product Category	Three Months Ended		Nine Months Ended		
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013	
Household essentials	27	% 26	% 27	% 27	%
Hardlines	15	15	15	15	
Apparel and accessories	19	20	19	20	
Food and pet supplies	21	21	22	21	
Home furnishings and décor	18	18	17	17	
Total	100	% 100	% 100	% 100	%

Comparable sales is a measure that highlights the performance of our existing stores and digital sales by measuring the change in sales for a period over the comparable, prior-year period of equivalent length. Comparable sales include all sales, except sales from stores open less than 13 months. Digital sales include all sales initiated through mobile applications and our conventional websites, including those of acquired entities from the date of acquisition. Digital sales may be fulfilled through our distribution centers or our stores. Comparable sales measures vary across the retail industry. As a result, our comparable sales calculation is not necessarily comparable to similarly titled measures reported by other companies.

Comparable Sales	Three Months Ended		Nine Months Ended		
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013	
Comparable sales change	1.2	% 0.9	% 0.3	% 0.5	%
Drivers of change in comparable sales					
Number of transactions	(0.4) (1.3) (1.5) (1.5)
Average transaction amount	1.6	2.2	1.8	2.1	
Selling price per unit	3.1	3.3	2.6	1.5	
Units per transaction	(1.5) (1.1) (0.8) 0.6	

Contribution to Comparable Sales Change	Three Months Ended		Nine Months Ended		
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013	
Stores channel comparable sales change	0.6	% 0.6	% (0.2)% 0.2	%
	0.6	0.3	0.5	0.3	

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Digital channel contribution to comparable sales
change

Total comparable sales change	1.2	% 0.9	% 0.3	% 0.5	%
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The collective interaction of a broad array of macroeconomic, competitive and consumer behavioral factors, as well as sales mix, and transfer of sales to new stores makes further analysis of sales metrics infeasible.

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TD offers credit to qualified guests through branded proprietary credit cards: the Target Credit Card and the Target Visa (Target Credit Cards). Additionally, we offer a branded proprietary Target Debit Card. Collectively, we refer to these products as REDcards®. Guests receive a 5 percent discount on virtually all purchases when they use a REDcard at Target. We monitor the percentage of sales that are paid for using REDcards (REDcard Penetration) because our internal analysis has indicated that a meaningful portion of the incremental purchases on REDcards are also incremental sales for Target, with the remainder representing a shift in tender type.

REDcard Penetration	Three Months Ended		Nine Months Ended		
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013	
Target Debit Card	11.2	% 10.4	% 11.2	% 9.5	%
Target Credit Cards	9.8	9.5	9.5	9.1	
Total REDcard Penetration	21.0	% 19.9	% 20.7	% 18.6	%

Gross Margin Rate

For the three and nine months ended November 1, 2014, our gross margin rate was 29.5 percent and 29.8 percent, respectively, compared with 30.0 percent and 30.7 percent in the comparable periods last year. The decrease was primarily due to promotional activity.

Selling, General and Administrative Expense Rate

For the three and nine months ended November 1, 2014, our SG&A expense rate was 21.0 percent and 20.5 percent, decreasing from 21.2 and 20.7 percent in the comparable periods last year. The decrease primarily resulted from company-wide expense optimization efforts, partially offset by investments in technology and other initiatives, none of which were individually significant.

Store Data

Change in Number of Stores	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
Beginning store count	1,795	1,788	1,793	1,778
Opened	6	9	16	19
Closed	—	—	(8) —
Ending store count	1,801	1,797	1,801	1,797
Number of stores remodeled during the period	13	32	39	100

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Number of Stores and Retail Square Feet	Number of Stores			Retail Square Feet ^(a)		
	November 1, 2014	February 1, 2014	November 2, 2013	November 1, 2014	February 1, 2014	November 2, 2013
Expanded food assortment stores	1,294	1,245	1,245	167,291	160,891	160,891
SuperTarget stores	249	251	251	44,151	44,500	44,500
General merchandise stores	249	289	293	28,861	33,843	34,273
CityTarget stores	8	8	8	820	820	820
TargetExpress stores	1	—	—	21	—	—
Total	1,801	1,793	1,797	241,144	240,054	240,484

^(a) In thousands; reflects total square feet, less office, distribution center and vacant space.

Canadian Segment

Canadian Segment Results (dollars in millions)	Three Months Ended			Nine Months Ended		
	November 1, 2014	November 2, 2013	Percent Change	November 1, 2014	November 2, 2013	Percent Change
Sales	\$479	\$333	43.8 %	\$1,321	\$694	90.3 %
Cost of sales	386	284	35.9	1,072	525	104.1
Gross margin	93	49	89.6	249	169	47.5
SG&A expenses ^(a)	234	221	5.8	669	621	7.7
EBITDA	(141)	(172)	(18.1)	(420)	(452)	(7.2)
Depreciation and amortization ^(b)	70	66	6.6	207	160	29.4
EBIT ^(c)	\$(211)	\$(238)	(11.3) %	\$(627)	\$(612)	2.4 %

^(a) SG&A expenses include start-up and operating expenses.

^(b) Depreciation and amortization results from depreciation of capital lease assets and leasehold interests. The lease payment obligation gave rise to interest expense of \$19 million and \$57 million for the three and nine months ended November 1, 2014, respectively, and \$20 million and \$59 million for the three and nine months ended November 2, 2013.

^(c) For the three and nine months ended November 1, 2014, foreign currency fluctuations benefited EBIT by \$4 million and \$36 million respectively, and \$18 million and \$19 million for the three and nine months ended November 2, 2013.

Canadian Segment Rate Analysis	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
Gross margin rate	19.5 %	14.8 %	18.9 %	24.4 %
SG&A expense rate	49.0	66.6	50.7	89.5
EBITDA margin rate	(29.5)	(51.8)	(31.8)	(65.1)
Depreciation and amortization expense rate	14.6	19.7	15.7	23.1
EBIT margin rate	(44.1)	(71.5)	(47.4)	(88.2)

Note: Rate analysis metrics are computed by dividing the applicable amount by sales.

Due to the immaturity of our Canadian Segment, the rates above may not be indicative of future results.

Sales

Sales include merchandise sales, net of expected returns, and gift card breakage.

Canadian sales were \$479 million and \$1,321 million for the three and nine months ended November 1, 2014, respectively, compared to sales of \$333 million and \$694 million for the three and nine months ended November 2, 2013. Fluctuations in currency exchange rates negatively impacted reported sales by \$31 million and \$87 million for the three and nine months ended November 1, 2014 and \$17 million and \$21 million for the three and nine months ended November 2, 2013. Sales for the three and nine months ended November 1, 2014, were generated by 124 Canadian Target general merchandise stores opened during

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2013 and nine additional stores opened during the first nine months of 2014, compared with 91 stores opened during the first nine months of 2013.

Sales by Product Category	Three Months Ended		Nine Months Ended		
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013	
Household essentials	18	% 18	% 18	% 18	%
Hardlines	17	15	17	15	
Apparel and accessories	27	29	28	30	
Food and pet supplies	14	14	14	13	
Home furnishings and décor	24	24	23	24	
Total	100	% 100	% 100	% 100	%

Comparable sales for the three and nine months ended November 1, 2014 includes the sales of 82 Canadian stores open at least 13 months.

Comparable Sales	November 1, 2014	
	Three Months Ended	Nine Months Ended
Comparable sales change	1.6	% (3.3)%
Drivers of change in comparable sales		
Number of transactions	5.3	2.7
Average transaction amount	(3.5)	(5.8)
Selling price per unit	4.0	1.9
Units per transaction	(7.2)	(7.6)

A portion of the comparable sales decline for the nine month period reflects the comparison with grand-opening sales surges in 2013, which continued for longer than is typically experienced in new U.S. stores, and the shift of sales to Target stores opened later in 2013 from earlier store openings. The collective interaction of a broad array of macroeconomic, competitive and consumer behavioral factors, as well as sales mix, makes further precision and analysis of sales metrics infeasible.

Royal Bank of Canada (RBC) offers credit to our guests through our co-branded credit card: the Target RBC MasterCard. Additionally, we offer a proprietary Target Debit Card. Consistent with our branded payment products in the U.S., these payment products are referred to as REDcards. Guests receive a 5 percent discount on virtually all purchases when they use a REDcard at Target.

REDcard Penetration	Three Months Ended		Nine Months Ended		
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013	
Target Debit Card	2.3	% 1.5	% 2.2	% 1.4	%
Target Credit Cards	1.9	1.4	2.1	1.2	
Total REDcard Penetration	4.2	% 2.9	% 4.3	% 2.6	%

Gross Margin Rate

For the three and nine months ended November 1, 2014, our gross margin rate was 19.5 percent and 18.9 percent, respectively, compared with 14.8 percent and 24.4 percent in the comparable periods last year. These rates reflect the continued impact of efforts to clear excess inventory.

Selling, General and Administrative Expense Rate

SG&A expense rate of 49.0 percent and 50.7 percent in the three and nine months ended November 1, 2014, respectively, decreased significantly from 66.6 percent and 89.5 percent in the comparable periods last year, primarily reflecting our increased scale and the pre-opening costs in last year's results.

Change in Number of Stores	Three Months Ended		Nine Months Ended	
	November 1, 2014	November 2, 2013	November 1, 2014	November 2, 2013
Beginning store count	130	68	124	—
Opened	3	23	9	91
Ending store count	133	91	133	91

Number of Stores and Retail Square Feet	Number of Stores			Retail Square Feet ^(a)		
	November 1, 2014	February 1, 2014	November 2, 2013	November 1, 2014	February 1, 2014	November 2, 2013
General merchandise stores	133	124	91	15,408	14,189	10,325

^(a) In thousands; reflects total square feet, less office, distribution center and vacant space.

Other Performance Factors

Consolidated Selling, General and Administrative Expenses

In addition to selling, general and administrative expenses recorded within our segments, we recorded certain other expenses during the three and nine months ended November 1, 2014. For the three months ended November 1, 2014, these expenses included \$12 million of Data Breach-related costs and \$16 million of impairments related to one Canadian operating store. For the nine months ended November 1, 2014, these expenses included \$140 million of Data Breach-related costs, net of expected insurance proceeds, \$16 million of impairments related to one Canadian operating store, \$16 million of impairments related to undeveloped U.S. land, and \$13 million of costs related to previously announced plans to convert existing co-branded REDcards to MasterCard co-branded chip-and-PIN cards in 2015 to support the accelerated transition to chip-and-PIN-enabled REDcards.

Canadian Segment long-lived assets equaled \$4,869 million at November 1, 2014. During the third quarter of 2014, we reviewed those assets for impairment. Based on our most recent Canadian Segment forecast, which includes improved operating results from implemented and planned initiatives, we recorded a \$16 million impairment loss. We will continue to monitor for events or changes in circumstances that may indicate the Canadian Segment long-lived assets' carrying value may not be recoverable, which may result in additional impairment losses. We cannot predict the amount of any potential impairment loss, but it may be material to our operating results.

The Data Breach costs relate to the incident we experienced in the fourth quarter of 2013, in which an intruder stole certain payment card and other guest information from our network. That Data Breach has been the largest such incident that we have experienced to date. Data security incidents have become increasingly common among other companies and within our industry, and we and our vendors have experienced other incidents that have not been material to our consolidated financial statements. The financial statement implications of the Data Breach we experienced in the fourth quarter of 2013 are discussed in Note 6 of the Notes to Consolidated Financial Statements included in Item 1, Financial Statements.

Net Interest Expense

Net interest expense was \$165 million and \$788 million for the three and nine months ended November 1, 2014, respectively, compared to \$165 million and \$965 million for the three and nine months ended November 2, 2013. Net interest expense for the nine months ended November 1, 2014 included a loss on early retirement of debt of \$285 million. Net interest expense for the nine months ended November 2, 2013 included a \$445 million loss on early retirement of debt.

Provision for Income Taxes

Our effective income tax rate for the three and nine months ended November 1, 2014 was 31.3 percent and 33.9 percent, respectively, compared with 36.6 percent and 36.3 percent for the three and nine months ended November 2, 2013. The rates decreased primarily due to the favorable resolution of various income tax matters, which reduced tax expense by \$30 million and \$31 million for the three and nine months ended November 1, 2014, respectively, compared with \$7 million and \$11 million for the same periods in the prior year.

At November 1, 2014, we had Canadian deferred tax assets of \$686 million, primarily related to net operating loss carryforwards (NOL) of \$2,141 million. These NOL carryforwards primarily relate to the start-up operations of our Canadian Segment and expire between 2031 and 2034. After weighing all positive and negative evidence, including the pre-opening and operating losses in our Canadian Segment to date, we believe it is more likely than not that we will realize the full Canadian deferred tax asset. If our forecast for future taxable income changes, our conclusion regarding realization of NOLs may change, and we may be required to establish a valuation allowance for some or all of the deferred tax assets. The resulting charge to income tax expense may be material to our operating results.

Reconciliation of Non-GAAP Financial Measures to GAAP Measures

To provide additional transparency, we have disclosed non-GAAP adjusted diluted earnings per share (Adjusted EPS), which excludes the impact of the 2013 sale of our U.S. consumer credit card receivables portfolio, losses on early retirements of debt, net expenses related to the 2013 data breach and other matters presented below. We believe this information is useful in providing period-to-period comparisons of the results of our ongoing retail operations. This measure is not in accordance with, or an alternative for, generally accepted accounting principles in the United States. The most comparable GAAP measure is diluted earnings per share. Non-GAAP adjusted EPS should not be considered in isolation or as a substitution for analysis of our results as reported under GAAP. Other companies may calculate non-GAAP adjusted EPS differently than we do, limiting the usefulness of the measure for comparisons with other companies.

(millions, except per share data)	Three Months Ended November 1, 2014			November 2, 2013		
	Pretax	Net of Tax	Per Share Amounts	Pretax	Net of Tax	Per Share Amounts
GAAP diluted earnings per share			\$0.55			\$0.54
Adjustments						
Data Breach related costs ^(a)	\$ 12	\$ 7	\$0.01	\$—	\$—	\$—
Reduction of beneficial interest asset Impairments ^(b)	11	7	0.01	36	22	0.04
Resolution of income tax matters	16	12	0.02	—	—	—
Adjusted diluted earnings per share	—	(30)	(0.05)	—	(7)	(0.01)
			\$0.54			\$0.56

(millions, except per share data)	Nine Months Ended November 1, 2014			November 2, 2013		
	Pretax	Net of Tax	Per Share Amounts	Pretax	Net of Tax	Per Share Amounts
GAAP diluted earnings per share			\$1.57			\$2.26
Adjustments						
Loss on early retirement of debt	\$285	\$174	\$0.27	\$445	\$269	\$0.42
Data Breach related costs, net of insurance receivable ^(a)	140	90	0.14	—	—	—
Reduction of beneficial interest asset Impairments ^(b)	40	24	0.04	82	51	0.08
Card brand conversion costs ^(c)	31	21	0.03	—	—	—
Resolution of income tax matters	13	8	0.01	—	—	—
Gain on receivables transaction ^(d)	—	(31)	(0.05)	—	(11)	(0.02)
Adjusted diluted earnings per share	—	—	—	(391)	(247)	(0.38)
			\$2.02			\$2.35

Note: The sum of the non-GAAP adjustments may not equal the total adjustment amounts due to rounding. Beginning with the first quarter 2014, we no longer exclude Canadian Segment results from Adjusted EPS because fiscal 2014 will be our first full year of operating stores in Canada. For comparison purposes, prior year Adjusted EPS has been revised to include Canadian Segment results.

(a) Refer to Note 6 in the Financial Statements for more information on Data Breach related costs.

(b) Refer to Note 5 in the Financial Statements for more information on impairments.

(c) Expense related to converting the co-branded REDcard program to MasterCard.

(d) Refer to Note 3 in the Financial Statements for more information on our credit card receivables transaction.

Analysis of Financial Condition

Liquidity and Capital Resources

Our cash and cash equivalents balance was \$780 million at November 1, 2014 compared with \$706 million for the same period in 2013. Our investment policy is designed to preserve principal and liquidity of our short-term investments. This policy allows investments in large money market funds or in highly rated direct short-term instruments that mature in 60 days or less. We also place certain dollar limits on our investments in individual funds or instruments.

Cash Flows

Operations during the first nine months of 2014 were funded by both internally and externally generated funds. Cash flow provided by operations was \$2,050 million for the nine months ended November 1, 2014 compared with \$4,753 million for the same period in 2013. Cash flow provided by operations for the nine months ended November 2, 2013, includes \$2.7 billion of cash received in connection with the sale of our U.S. consumer credit card receivables. In June 2014, we issued \$1 billion of unsecured debt that matures in June 2019 and \$1 billion of unsecured debt that matures in July 2024. These cash flows, combined with our prior year-end cash position, allowed us to repurchase \$725 million of debt at a market value of \$1 billion, pay current debt maturities, invest in the business and pay dividends.

Share Repurchases

We did not repurchase any shares on the open market during the nine months ended November 1, 2014. However, as described in Note 9 to the Financial Statements, we reacquired 0.6 million shares upon the noncash settlement of prepaid forward contracts related to nonqualified deferred compensation plans. We did not repurchase any shares during the three months ended November 1, 2014. During the nine months ended November 2, 2013, we repurchased 21.9 million shares of our common stock for a total investment of \$1,474 million (\$67.41 per share). We did not repurchase any shares during the three months ended November 2, 2013.

Dividends

We paid dividends totaling \$330 million (\$0.52 per share) and \$874 million (\$1.38 per share) for the three and nine months ended November 1, 2014, respectively, and \$271 million (\$0.43 per share) and \$734 million (\$1.15 per share) during the three and nine months ended November 2, 2013, a per share increase of 20.9 and 20.0 percent. We declared dividends totaling \$330 million (\$0.52 per share) in third quarter 2014, a per share increase of 20.9 percent over the \$272 million (\$0.43 per share) of declared dividends during the third quarter of 2013. We have paid dividends every quarter since our 1967 initial public offering, and it is our intent to continue to do so in the future.

Short-term and Long-term Financing

Our financing strategy is to ensure liquidity and access to capital markets, to manage our net exposure to floating interest rate volatility, and to maintain a balanced spectrum of debt maturities. Within these parameters, we seek to minimize our borrowing costs.

Our ability to access the long-term debt and commercial paper markets has provided us with ample sources of liquidity. Our continued access to these markets depends on multiple factors including the condition of debt capital markets, our operating performance and maintaining strong credit ratings. As of November 1, 2014 our credit ratings were as follows:

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Credit Ratings	Moody's	Standard and Poor's	Fitch
Long-term debt	A2	A	A-
Commercial paper	P-1	A-1	F2

If our credit ratings were lowered, our ability to access the debt markets and our cost of funds and other terms for new debt issuances could be adversely impacted. Each of the credit rating agencies reviews its rating periodically and there is no guarantee our current credit ratings will remain the same as described above. Due to our recent operating performance, Standard and Poor's lowered our long-term debt rating from A+ to A during the first quarter of 2014, but maintained our A-1 commercial paper rating.

As a measure of our financial condition, we monitor our ratio of earnings to fixed charges, representing the ratio of pretax earnings before fixed charges to fixed charges. Fixed charges include interest expense and the interest portion of rent expense. For the first nine months of 2014 our ratio of earnings to fixed charges was 3.50x compared with 4.60x for the first nine months of 2013. (See Exhibit (12) for a description of how the gain on sale of our U.S. credit card receivables portfolio and loss on early retirement of debt affected the 2014 and 2013 calculations).

We have additional liquidity through a committed \$2.25 billion revolving credit facility that expires in October 2018. No balances were outstanding at any time during 2013 or 2014.

Most of our long-term debt obligations contain covenants related to secured debt levels. In addition to a secured debt level covenant, our credit facility also contains a debt leverage covenant. We are, and expect to remain, in compliance with these covenants. Additionally, at November 1, 2014, no notes or debentures contained provisions requiring acceleration of payment upon a debt rating downgrade, except that certain outstanding notes allow the note holders to put the notes to us if within a matter of months of each other we experience both (i) a change in control; and (ii) our long-term debt ratings are either reduced and the resulting rating is non-investment grade, or our long-term debt ratings are placed on watch for possible reduction and those ratings are subsequently reduced and the resulting rating is non-investment grade.

We believe our sources of liquidity will continue to be adequate to maintain operations, finance anticipated expansion and strategic initiatives, fund obligations incurred as a result of the Data Breach and any related future technology enhancements, pay dividends and execute purchases under our share repurchase program for the foreseeable future. We continue to anticipate ample access to commercial paper and long-term financing.

Contractual Obligations and Commitments

Our 2013 Form 10-K included a summary of contractual obligations and commitments as of February 1, 2014. During the three months ended November 1, 2014, there were no material changes outside the ordinary course of business.

New Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers, as a new Topic, Accounting Standards Codification (ASC) Topic 606. This ASU is effective for Target for the annual and interim periods within the fiscal year ending February 3, 2018. We are currently evaluating the effect of adopting this new accounting guidance, but do not expect a material impact on our results of operations, cash flows or financial position.

We do not expect that any other recently issued accounting pronouncements will have a material effect on our financial statements.

Forward-Looking Statements

This report contains forward-looking statements, which are based on our current assumptions and expectations. These statements are typically accompanied by the words “expect,” “may,” “could,” “believe,” “would,” “might,” “anticipates,” or words of similar import. The principal forward-looking statements in this report include: Our financial performance; statements regarding the adequacy of and costs associated with our sources of liquidity, the fair value and amount of the beneficial interest asset, our expected recovery of the carrying value and the amount of any potential impairment of Canadian long-lived assets, our expected realization of the deferred tax asset related to Canadian net operating loss carryforwards, our future share repurchases, our expected capital expenditures, the expected compliance with debt covenants, the expected impact of new accounting pronouncements, our intentions regarding future dividends, the expected outcome of, and adequacy of our reserves for, investigations, inquiries, claims and litigation, including those related to the Data Breach, expected insurance recoveries, our efforts to anticipate and manage cybersecurity risk, our REDcard Rewards loyalty program, and our adoption of chip-and-PIN technology.

All such forward-looking statements are intended to enjoy the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995, as amended. Although we believe there is a reasonable basis for the forward-looking statements, our actual results could be materially different. The most important factors which could cause our actual results to differ from our forward-looking statements are set forth on our description of risk factors in Item 1A of our Form 10-K for the fiscal year ended February 1, 2014 and Item 1A of this Form 10-Q, which should be read in conjunction with the forward-looking statements in this report. Forward-looking statements speak only as of the date they are made, and we do not undertake any obligation to update any forward-looking statement.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in our primary risk exposures or management of market risks from those disclosed in our Form 10-K for the fiscal year ended February 1, 2014.

Item 4. Controls and Procedures

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting during the third quarter of 2014 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Evaluation of Disclosure Controls and Procedures

As of the end of the period covered by this quarterly report, we conducted an evaluation, under supervision and with the participation of management, including the chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rules 13a-15 and 15d-15 of the Securities Exchange Act of 1934, as amended (Exchange Act). Based upon that evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures are effective. Disclosure controls and procedures are defined by Rules 13a-15(e) and 15d-15(e) of the Exchange Act as controls and other procedures that are designed to ensure that information required to be disclosed by us in reports filed with the Securities and Exchange Commission (SEC) under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by us in reports filed under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate, to allow timely decisions regarding required

disclosure.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings

No response is required under Item 103 of Regulation S-K, which requires disclosure of legal proceedings that are material, based on an analysis of the probability and magnitude of the outcome. For a description of other legal proceedings, including a discussion of litigation and government inquiries related to the Data Breach we experienced in the fourth quarter of fiscal 2013 in which certain payment card and guest information was stolen through unauthorized access to our network, see Part 1, Item 2, Management's Discussion and Analysis of Financial Condition and Results of Operations and Note 6 of the Notes to Consolidated Financial Statements included in Part 1, Item 1, Financial Statements.

Item 1A. Risk Factors

We are including the following revised risk factors, which should be read in conjunction with our description of risk factors in Part I, Item 1A, of our Annual Report on Form 10-K for the fiscal year ended February 1, 2014:

The data breach we experienced in 2013 has resulted in government inquiries and private litigation, and if our efforts to protect the security of information about our guests and team members are unsuccessful, future issues may result in additional costly government enforcement actions and private litigation and our sales and reputation could suffer.

An important component of our business involves the receipt and storage of information about our guests and team members. We have a program in place to detect and respond to data security incidents. However, because the techniques used to obtain unauthorized access, disable or degrade service, or sabotage systems change frequently and may be difficult to detect for long periods of time, we may be unable to anticipate these techniques or implement adequate preventive measures. In addition, hardware, software or applications we develop or procure from third parties may contain defects in design or manufacture or other problems that could unexpectedly compromise information security. Unauthorized parties may also attempt to gain access to our systems or facilities, or those of third parties with whom we do business, through fraud, trickery or other forms of deceiving our team members, contractors and temporary staff. Until the fourth quarter of 2013, all incidents we experienced were insignificant. The Data Breach we experienced was significant and went undetected for several weeks. We experienced weaker than expected U.S. Segment sales immediately following the announcement of the Data Breach, and we are currently facing more than 100 civil lawsuits filed on behalf of guests, payment card issuing banks, shareholders or others seeking damages or other related relief allegedly arising out of the Data Breach. In addition, state and federal agencies, including State Attorneys General, the Federal Trade Commission and the SEC, are investigating events related to the Data Breach, including how it occurred, its consequences and our responses. Those claims and investigations may have an adverse effect on how we operate our business and our results of operations. Both we and our vendors have experienced data security incidents other than the Data Breach; however, to date these other incidents have not been material to our consolidated financial statements.

If we or our vendors experience additional significant data security breaches or fail to detect and appropriately respond to significant data security breaches, we could be exposed to additional government enforcement actions and private litigation. In addition, our guests could further lose confidence in our ability to protect their information, which could cause them to discontinue using our REDcards or pharmacy services, or stop shopping with us altogether.

A significant disruption in our computer systems and our inability to adequately maintain and update those systems could adversely affect our operations and our ability to maintain guest confidence.

We rely extensively on our computer systems to manage inventory, process guest transactions, manage guest data, communicate with our vendors and other third parties, service REDcard accounts and summarize and analyze results, and on continued and unimpeded access to the internet to use our computer systems. Our systems are subject to damage or interruption from power outages, telecommunications failures, computer viruses and malicious attacks, security breaches and catastrophic events. If our systems are damaged or fail to function properly, we may incur substantial repair or replacement costs, experience data loss and impediments to our ability to manage inventories or process guest transactions, and encounter lost guest confidence, which could adversely affect our results of operations. The Data Breach we experienced negatively impacted our ability to timely handle customer inquiries, and we experienced weaker than expected U.S. Segment sales following the announcement of the Data Breach. Similarly, we experienced a temporary network disruption not involving a data breach in June 2014 that prevented many of our point-of-sale registers from working in a limited geographic region. This disruption caused checkout delays and generated negative publicity, and we engaged in promotional activities to retain our customers during the delay.

We continually make significant technology investments that will help maintain and update our existing computer systems. Implementing significant system changes increases the risk of computer system disruption. Additionally, the potential problems

and interruptions associated with implementing technology initiatives could disrupt or reduce our operational efficiency, and could impact the guest experience and guest confidence.

We experienced a significant data security breach in the fourth quarter of fiscal 2013, and have recorded significant expenses related to that event. Our losses could exceed the amounts we have recorded by material amounts, and we cannot predict the longer-term impact of any loss of confidence of our guests. These matters could have a material adverse impact on our results of operations.

The Data Breach we experienced involved the theft of certain payment card and guest information through unauthorized access to our network. It is possible that we will identify additional information that was accessed or stolen, which could materially worsen the losses and reputational damage we have experienced. For example, when the intrusion was initially identified, we thought the information stolen was limited to payment card information, but later discovered that other guest information was also stolen.

We are currently subject to a number of governmental investigations and private litigation and other claims relating to the Data Breach, and in the future we may be subject to additional investigations and claims of this sort. We have recorded Data Breach-related expenses that include our estimated probable losses for these matters, and it is reasonably possible that we may incur a material loss in excess of the amount accrued.

Our financial liability arising from such investigations and claims will depend on many factors, one of which is whether, at the time of the Data Breach, the portion of our network that handles payment card data was in compliance with applicable payment card industry standards. While that portion of our network was determined to be compliant by an independent third-party assessor in the fall of 2013, the forensic investigator working on behalf of the payment card networks following the Data Breach has claimed that we were not in compliance with those standards at the time of the Data Breach. Another factor is whether, and if so to what extent, any fraud losses or other expenses experienced by cardholders, card issuers and/or the payment card networks on or with respect to the payment card accounts affected by the Data Breach can be properly attributed to the Data Breach and whether, and if so to what extent, such losses and expenses would in any event be our legal responsibility. In addition, the governmental agencies investigating the Data Breach may seek to impose on us fines and/or other monetary relief and/or injunctive relief that could materially increase our data security costs, adversely impact how we operate our network and collect and use guest information, and put us at a competitive disadvantage with other retailers.

Finally, we believe that the greatest risk to our business arising out of the Data Breach is the negative impact on our reputation and loss of confidence of our guests, as well as the possibility of decreased participation in our REDcards Rewards loyalty program which our internal analysis has indicated drives meaningful incremental sales. We experienced weaker than expected U.S. Segment sales after the announcement of the Data Breach, but are unable to determine whether there will be a long-term impact to our relationship with our guests or whether we will need to engage in significant additional promotional or other activities to regain their trust, which could have a material adverse impact on our results of operations or profitability.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The table below presents information with respect to Target common stock purchases made during the three months ended November 1, 2014, by Target or any “affiliated purchaser” of Target, as defined in Rule 10b-18(a)(3) under the Exchange Act.

In January 2012, our Board of Directors authorized the repurchase of \$5 billion of our common stock. There is no stated expiration for the share repurchase program. Since the inception of this share repurchase program, we have repurchased 49.8 million shares of our common stock, for a total cash investment of \$3.1 billion (\$62.89 average price per share).

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of the Current Program	Dollar Value of Shares that May Yet Be Purchased Under the Program
August 3, 2014 through August 30, 2014	—	\$—	49,762,689	\$1,870,315,793
August 31, 2014 through October 4, 2014	—	—	49,762,689	1,870,315,793
October 5, 2014 through November 1, 2014	—	—	49,762,689	1,870,315,793
	—	\$—	49,762,689	\$1,870,315,793

Item 3. Defaults Upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

Item 6. Exhibits

- (3)A Amended and Restated Articles of Incorporation (as amended through June 9, 2010)⁽¹⁾
- (3)B By-laws (as amended through September 9, 2009)⁽²⁾
- (12) Statements of Computations of Ratios of Earnings to Fixed Charges
- (31)A Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- (31)B Certification of the Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
- (32)A Certification of the Chief Executive Officer As Adopted Pursuant to 18 U.S.C. Section 1350 Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
- (32)B Certification of the Chief Financial Officer As Adopted Pursuant to 18 U.S.C. Section 1350 Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

- 101.INS XBRL Instance Document
- 101.SCH XBRL Taxonomy Extension Schema
- 101.CAL XBRL Taxonomy Extension Calculation Linkbase
- 101.DEF XBRL Taxonomy Extension Definition Linkbase
- 101.LAB XBRL Taxonomy Extension Label Linkbase
- 101.PRE XBRL Taxonomy Extension Presentation Linkbase

(1) Incorporated by reference to Exhibit (3)A to the Registrant's Form 8-K Report filed June 10, 2010.

(2) Incorporated by reference to Exhibit (3)B to the Registrant's Form 8-K Report filed September 10, 2009.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TARGET CORPORATION

Dated: November 26, 2014

By: /s/ John J. Mulligan
John J. Mulligan
Executive Vice President,
Chief Financial Officer and
Chief Accounting Officer
(Duly Authorized Officer and
Principal Financial Officer)

EXHIBIT INDEX

Exhibit	Description	Manner of Filing
(3)A	Amended and Restated Articles of Incorporation (as amended through June 9, 2010)	Incorporated by Reference
(3)B	By-Laws (as amended through September 9, 2009)	Incorporated by Reference
(12)	Statements of Computations of Ratios of Earnings to Fixed Charges	Filed Electronically
(31)A	Certification of the Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002	Filed Electronically
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101.SCH	XBRL Taxonomy Extension Schema	Filed Electronically
101.CAL	XBRL Taxonomy Extension Calculation Linkbase	Filed Electronically
101.DEF	XBRL Taxonomy Extension Definition Linkbase	Filed Electronically
101.LAB	XBRL Taxonomy Extension Label Linkbase	Filed Electronically
101.PRE	XBRL Taxonomy Extension Presentation Linkbase	Filed Electronically